

Arizona Travel Impacts 1998-2008p



photo courtesy of Arizona Office of Tourism

June 2009

Prepared for the

Arizona Office of Tourism Phoenix, Arizona

ARIZONA TRAVEL IMPACTS 1998-2008P

Arizona Office of Tourism

Primary Research Conducted By: Dean Runyan Associates Portland, Oregon

June 2009

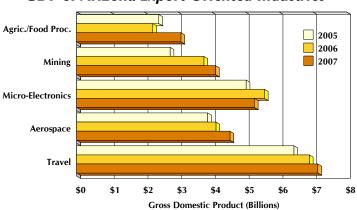
EXECUTIVE SUMMARY

This report describes the economic impacts of travel to and through Arizona and the state's fifteen counties. The estimates of the direct impacts associated with traveler spending in Arizona were produced using the Regional Travel Impact Model (RTIM) developed by Dean Runyan Associates. The estimates for Arizona are comparable to the U.S. Travel and Tourism Satellite Accounts produced by the Bureau of Economic Analysis. The estimates of spending, earnings, employment and tax receipts are also used as input data to derive estimates of other economic measures, including gross domestic product (GDP) and secondary effects of the travel industry.

THE ARIZONA TRAVEL INDUSTRY IS A LEADING EXPORT-ORIENTED INDUSTRY

Travel and tourism is one of the most important "export-oriented" industries in Arizona. Spending by visitors generates sales in lodging, food services, recreation, transportation and retail businesses – the "travel industry." These sales support jobs for Arizona residents and contribute tax revenue to local and state governments.

In recent years, the travel industry has been one of the top two export-oriented industries in the state in terms of Gross Domestic Product (GDP).



GDP of Arizona Export-Oriented Industries

Note: Data not available for comparison industries for 2008.

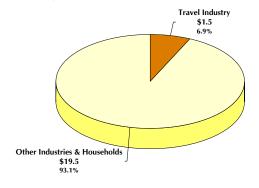
THE TRAVEL INDUSTRY SUPPORTS EMPLOYMENT IN OTHER INDUSTRIES

Secondary impacts include the purchases of goods and services by travel industry businesses (indirect effects) and by travel industry employees (induced effects). In 2008 (preliminary), direct travel industry employment was 166,900 with earnings of \$5.0 billion. The total (direct and secondary) impact of the Arizona travel industry in 2008 was 310,000 jobs and \$10.2 billion earnings. Most of the secondary impacts were in professional services, government, finance, real estate and construction.

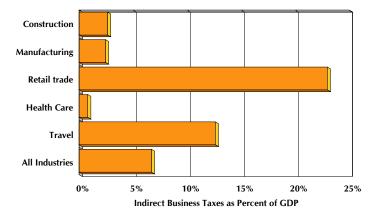
THE TRAVEL INDUSTRY PRODUCES SIGNIFICANT TAX BENEFITS

- In 2008, direct travel spending was associated with \$1.4 billion in state and local tax revenues and \$1.2 billion in federal tax revenues. This is equivalent to \$1,080 per Arizona household.
- In recent years, the state and local tax revenues supported by the travel industry represented over 7 percent of all state and local tax revenues in Arizona. The visitors who purchase goods and services in the state directly pay most of these taxes.
- Compared to other industries, the travel industry produces a proportionately large amount of tax revenue in relation industry gross domestic product (GDP). Only retail trade has a higher proportion of indirect business taxes (sales, property taxes & other business payments to government) in relation to industry GDP. However, in contrast to the travel industry, the sales taxes paid by retail establishments are primarily taxes on residents rather than visitors.

State and Local Government Tax Revenue Arizona, 2007-08 Fiscal Year (Billion)

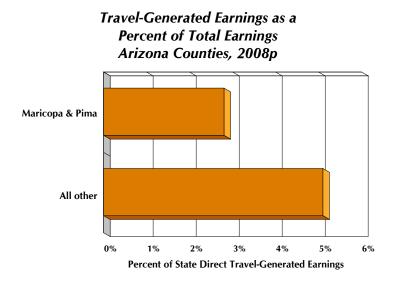


Indirect Business Taxes as a Percent of Industry Gross Domestic Product, Arizona, 2007 Calendar Year



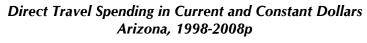
THE TRAVEL INDUSTRY BENEFITS ALL REGIONS OF ARIZONA

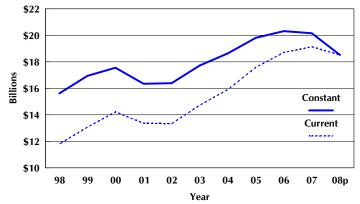
About three-fourths of all travel spending occurs in the two most populous counties of the state – Maricopa and Pima. But in relation to the size of the regional economies within Arizona, travel is actually more important in the non-metropolitan areas of the state.



RECENT TRENDS IN THE ARIZONA TRAVEL INDUSTRY

Total direct travel spending in Arizona in 2008 was \$18.5 billion. This represents a 3.2 percent decrease over the preceding year in current dollars. Employment, earnings and tax receipts also declined. Nationally, there has also been a sharp decline in travel due to the recession and the capacity reductions of air carriers.





SUMMARY OF FINDINGS

- Total direct travel spending in Arizona in 2008 was \$18.5 billion. This represents a 3.2 percent decrease over the preceding year in current dollars. Employment, earnings and tax receipts also declined. Travel activity to Arizona began to weaken earlier (4th quarter of 2007) than in the larger U.S. (see page 3). The collapse of the housing market and the economic recession in Arizona and Southern California were contributing factors. In addition, capacity reductions by air carriers have also adversely affected the Arizona travel, which is more dependent on air travel than most visitor destinations in the U.S.
- Visitors that stayed overnight in lodging establishments accounted for 41.2 percent of all visitor spending in 2008p. Visitors that stayed in the private homes of friends or relatives accounted for 29.4 percent. Day travelers accounted for about 21.2 percent.
- More than one-half (51.7 percent) of all spending by visitors in 2008 was for leisure and hospitality services (arts, entertainment, recreation, accommodations, food service).
- Direct travel spending in Arizona generated 166,900 jobs with earnings of \$5.0 billion in 2008. Three-fourths of these jobs were in the accommodations, food services, and arts, entertainment and recreation industries.
- In 2008, direct travel spending was associated with \$1.4 billion in state and local tax revenues and \$1.2 billion in federal tax revenues. This is equivalent to \$1,080 per Arizona household. The travel industry share of all state and local tax revenues is more than 7 percent.
- The tax revenues supported by the travel industry are high relative to other industries (almost 14 percent of Gross Domestic Product for the travel industry versus 9 percent of GDP for all Arizona industries). In addition, most of the taxes generated by travel industry taxes are imposed on *visitors* rather than *residents*.
- Travel spending in Arizona generated a total (direct and secondary) impact of 310,000 jobs with earnings of \$10.2 billion in 2008. Most of the secondary impacts were in professional and business services.
- The employment, earnings, and tax revenues generated by travel spending are relatively more important for the non-urban areas of the state, than for the more urbanized areas of greater Phoenix and Tucson.

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PREFACE

The purpose of this study is to document the economic significance of the travel industry in Arizona from 1998 to 2008. These findings show the level of travel spending by visitors traveling to and within the state, and the impact this spending had on the economy in terms of earnings, employment and tax revenue.

Dean Runyan Associates prepared this study for the Arizona Office of Tourism. Dean Runyan Associates has specialized in research and planning services for the travel, tourism and recreation industry since 1984. With respect to economic impact analysis, the firm developed and currently maintains the Regional Travel Impact Model (RTIM), a proprietary computer model for analyzing travel economic impacts at the state, regional and local level. Dean Runyan Associates also has extensive experience in project feasibility analysis, market evaluation, survey research and travel and tourism planning.

Many individuals and organizations provided data and assistance for this report. State agencies include the Department of Revenue, Department of Commerce, Gaming Commission and State Parks. Information was also provided by the College of Business and Public Administration at the University of Arizona and the School of Hotel and Restaurant Management at Northern Arizona University. Federal agencies that provided essential data for this report include the Bureau of Economic Analysis, the Department of Labor, the Department of Transportation, the U.S. Forest Service, and the National Park Service.

Special thanks are due to AnnDee Johnson, Director of Research & Strategic Planning for the Arizona Office of Tourism. Without her support and assistance, this report would not have been possible.

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I. NATIONAL TRAVEL TRENDS

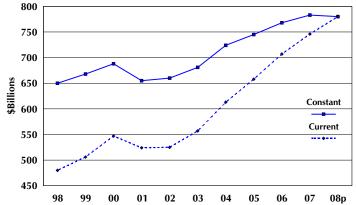
Direct travel spending by domestic and international visitors in the United States was \$780 billion in 2008 (preliminary). This represents a 4.4 percent increase over 2007 in current dollars (no adjustment for price increases). However, when adjusted for inflation travel spending actually declined by 0.4 percent on an annual basis. This is shown in the graph below. Gasoline, accommodations, and airfares were the primary components of travel price inflation.

Direct Travel Spending In U.S., 1998-2008p (\$Billions)

	Domestic	International	Total	Pct. Int'l.
1998	\$409	\$71	\$480	14.9%
1999	\$431	\$7 5	\$506	14.8%
2000	\$465	\$82	\$54 <i>7</i>	15.1%
2001	\$452	\$72	\$524	13.7%
2002	\$459	\$67	\$525	12.7%
2003	\$493	\$64	\$55 <i>7</i>	11.6%
2004	\$534	\$ <i>7</i> 5	\$608	12.3%
2005	\$572	\$82	\$654	12.5%
2006	\$615	\$86	\$700	12.2%
2007	\$650	\$97	\$746	13.0%
2008p	\$669	\$110	\$780	14.2%
Annual Pe	ercentage Cl	hange		
98-08p	5.1%	4.5%	5.0%	
07-08p	3.0%	14.2%	4.4%	

Sources: Bureau of Economic Analysis (Travel and Tourism Satellite Accounts; U.S. International Trade in Goods and Services).

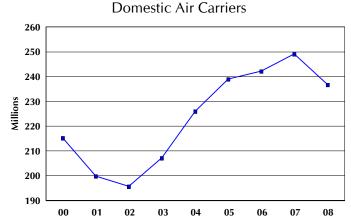
U.S. Direct Travel Spending in Current and Constant Dollars, 1998-2008p (\$Billions)



Source: Bureau of Economic Analysis. Constant (2008) travel spending estimates derived from BEA constant (2000) dollar estimates by Dean Runyan Associates, Inc.

The number of domestic trips on U.S. air carriers in 2008 decreased by 5.0 percent on an annual basis. The economic recession, higher airfares, and reduced airline capacity all contributed to the decrease in air travel.

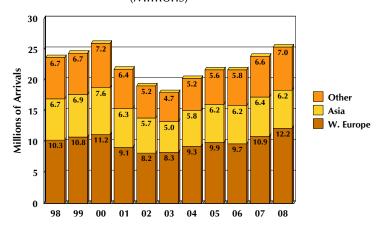
Visitor Air Arrivals in U.S., 1998-2008



Source: Bureau of Transportation Statistics, U.S. Department of Transportation (Origin & Destination Survey and T-100 domestic market data). Visitor air arrivals exclude return trips and passengers making connections to other flights.

The number of overseas arrivals to the U.S. in 2008 grew by 6.0 percent over the preceding year. This compares to a 10.3 percent increase in 2007. The estimated 26 million arrivals in 2008 will nearly equal the previous peak attained in 2000. The increase in the number of international visitors contributed to a 14.2 percent increase in travel spending in current dollars (see preceding table). Visitation has increased over the past year in part due to the decline in the value of the U.S. dollar in relation to foreign currencies.

Overseas Arrivals to the United States, 1998-2008 (Millions)

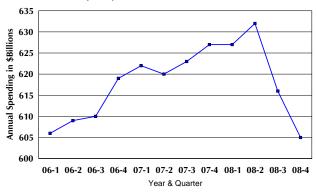


Source: U.S. Department of Commerce, International Trade Administration, Office of Travel and Tourism Industries. Approximately 90% of all overseas arrivals are visitors. Canada and Mexico are not included (less than 20 percent of all international visitor spending).

Quarterly breakouts of the travel indicators shown previously are presented below. The declining rates of annual growth accelerated during the course of the year.

Annual U.S. Travel Spending, 2006Q1-2008Q4

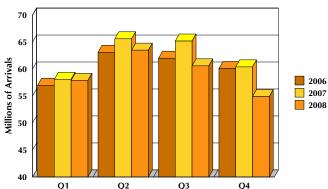
Seasonally adjusted chained (2000) Dollars



Source: Bureau of Economic Analysis

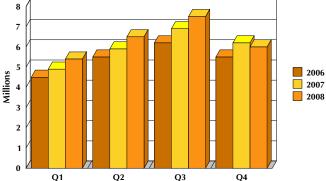
Visitor Air Arrivals in U.S., 2006Q1-2008Q4

Domestic Air Carriers



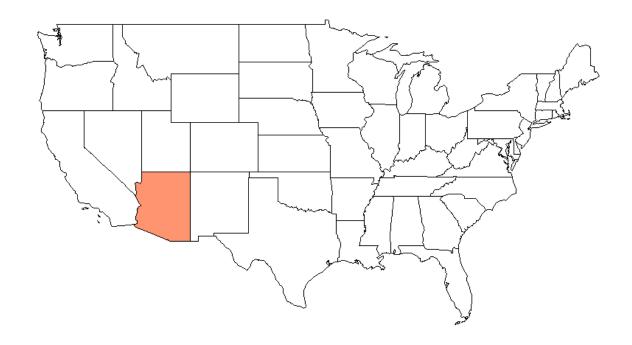
Source: Bureau of Transportation Statistics, U.S. Department of Transportation (Origin & Destination Survey and T-100 domestic market data).

Overseas Arrivals to the U.S., 2006Q1-2008Q4



Source: U.S. Department of Commerce, International Trade Administration, Office of Travel and Tourism Industries

II: ARIZONA TRAVEL IMPACTS 1998-2008P



The multi-billion dollar travel industry in Arizona is an important part of the state and local economies. The industry is represented primarily by businesses in the leisure and hospitality sector, transportation, and retail. The money that visitors spend on various goods and services while in Arizona produces business receipts at these firms, which in turn generate earnings and employment for Arizona residents. In addition, state and local governments collect taxes that are generated from visitor spending. Most of these taxes are imposed on the sale of goods and services to visitors, thus avoiding a tax burden on local residents.

The economic impacts directly generated by visitor spending also contribute to significant secondary impacts. A portion of the business receipts generated by visitor spending is spent by businesses within Arizona for other goods and services (indirect impacts). Visitor generated earnings are also spent by employees for goods and services produced in Arizona (induced impacts).

DIRECT IMPACTS OF TRAVEL IN ARIZONA: A SUMMARY

- Total direct travel spending in Arizona in 2008 was \$18.5 billion. This represents a 3.2 percent decrease over the preceding year in current dollars. Employment, earnings and tax receipts also declined. Travel activity to Arizona began to weaken earlier (4th quarter of 2007) than in the larger U.S. (see page 3). The collapse of the housing market and the economic recession in Arizona and Southern California were contributing factors. In addition, capacity reductions by air carriers have also adversely affected the Arizona travel, which is more dependent on air travel than most visitor destinations in the U.S.
- Visitors that stayed overnight in lodging establishments accounted for 41.2
 percent of all visitor spending in 2008p. Visitors that stayed in the private
 homes of friends or relatives accounted for 29.4 percent. Day travelers
 accounted for about 21.2 percent.
- More than one-half (51.7 percent) of all spending by visitors in 2008 was for leisure and hospitality services (arts, entertainment, recreation, accommodations, food service). Retail spending (including food and beverages purchased for off-premise consumption) amounted to 21.5 percent. Transportation (including motor fuel) comprised the remaining 26.9 percent.
- In 2008, direct travel spending was associated with \$1.4 billion in state and local tax revenues and \$1.2 billion in federal tax revenues.
- Direct travel spending in Arizona generated 166,900 jobs with earnings of \$5.0 billion in 2008. Three-fourths of these jobs were in the accommodations, food services, and arts, entertainment and recreation industries.

TRAVEL TRENDS

Total direct travel spending in Arizona in 2008 was \$18.5 billion. This represents a 3.2 percent decrease over the preceding year in current dollars. Employment, earnings and tax receipts also declined. These recent declines in travel spending and related impacts follow the preceding annual period (2006-07) where travel impacts were generally flat.

Arizona Travel Trends, 1998-2008p

	Spending	Earnings	Employment	Tax Revenue (\$Million)		on)
	(\$Billion)	(\$Billion)	(Thousand)	Local/State	Federal	Total
1998	11.8	3.2	148.8	941	630	1,571
1999	13.1	3.5	158.1	1,043	702	1,746
2000	14.2	3.8	163.3	1,138	744	1,882
2001	13.4	3.7	153.3	1,082	777	1,859
2002	13.3	3.6	148.2	1,101	825	1,926
2003	14.7	4.0	158.2	1,211	912	2,122
2004	15.9	4.3	163.0	1,287	988	2,275
2005	17.6	4.5	168.8	1,399	1,081	2,479
2006	18.7	4.9	172.0	1,464	1,176	2,640
2007	19.1	5.0	170.0	1,501	1,213	2,713
2008p	18.5	5.0	166.9	1,437	1,159	2,596
Annual	Percentage C	Change				
07-08p	-3.2	-1.6	-1.8	-4.3	-4.4	-4.3
98-08p	4.6	4.5	1.2	4.3	6.3	5.1

Note: p = preliminary. The percent change for 1998-2008p refers to the average annual percentage change. Direct Travel Impacts do not include secondary (indirect and induced) impacts. All visitor spending, airfares and local spending on travel agencies are included. Total Earnings include wage and salary disbursements, other earned income, and proprietor income. Employment includes full- and part-time payroll *positions* and *self-employment*. This figure is greater than the number of employed *individuals*.

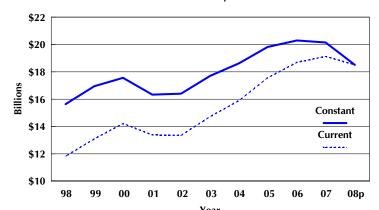
The graphs on the following two pages show

- Annual travel spending in current and constant dollars,
- Annual visitor air travel to Arizona on domestic flights of U.S. air carriers,
- Quarterly visitor air travel to Arizona, and
- Quarterly lodging sales in Arizona.

In general, the sharper decline in travel to Arizona relative to the U.S. can be traced to the fact that travel activity to Arizona began to weaken earlier (4th quarter of 2007) than in the larger U.S. (see page 3). The collapse of the housing market and the economic recession in Arizona and Southern California were contributing factors. Arizona is also more dependent on air travel than most visitor destinations in the U.S. In this regard, the capacity reductions by air carriers further weakened the Arizona travel industry.

When adjusted for inflation, travel spending in Arizona declined by 8.1 percent. From 2006 to 2007, travel spending declined by 0.8 percent in constant dollars.

Direct Travel Spending in Arizona Adjusted for Inflation 1998-2008p

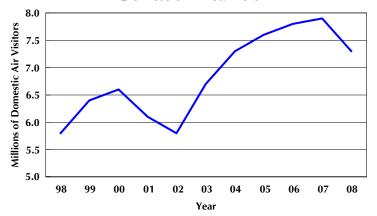


Note: Constant dollar travel spending was deflated by a composite of the West Urban CPI and room rates reported by Smith Travel. The average annual increase in travel spending for 1998-2008p is 1.7 percent (constant dollars) and 4.6 percent (current dollars).

Visitor air travel to Arizona leveled off in 2007 and declined sharply in 2008. In 2008, 7.3 million domestic visitors traveled to Arizona by air, a decrease of 7.8 percent over 2007.¹

Visitor Air Arrivals to Arizona, 1998-2008

Domestic Air Carriers



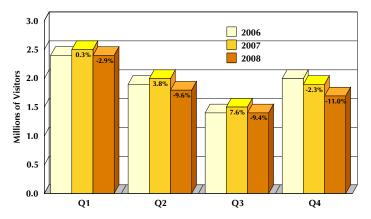
Source: Dean Runyan Associates and Airline Origin and Destination Survey, U.S. Bureau of Transportation Statistics. Note: These estimates are for visitor air arrivals only. They do not include return travel of Arizona residents or passengers making connecting flights.

¹ This represents between one-quarter and one-third of all overnight visitors to Arizona. Visitors that travel to Arizona by air also stay longer and spend more. At least 40 percent of all visitor nights by domestic travelers can be attributed to visitors that traveled by air. (Sources: 2001 National Household Transportation Survey, and TNS TravelsAmerica Survey.)

The following two graphs show quarterly data for visitor air travel and lodging sales. The decline in travel to Arizona began in the 4th quarter of 2007.

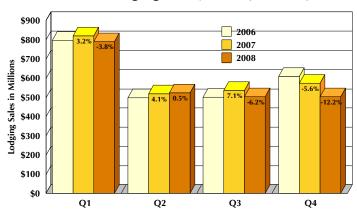
Visitor Air Arrivals to Arizona, 2006Q1-2008Q4

Domestic Air Carriers



Source: Dean Runyan Associates and Airline Origin and Destination Survey, U.S. Bureau of Transportation Statistics.

Arizona Lodging Sales, 2006Q1-2008Q4



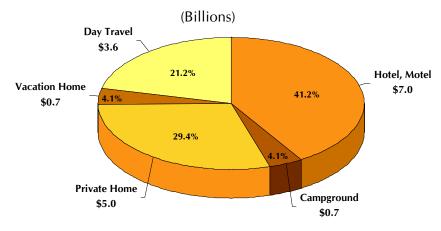
Source: Dean Runyan Associates and Arizona Department of Revenue.

VISITOR SPENDING BY TYPE OF TRAVELER ACCOMMODATION

The pie chart below provides a breakout of total visitor spending in Arizona (all spending on leisure and hospitality services, transportation, and retail) by the type of accommodation in which the visitor stayed. As is indicated, the three primary categories for Arizona (as well as most other states) are (1) the hotel, motel category (this also includes B&B's, Dude Ranches, and other commercial lodging facilities with the exception of campgrounds), (2) the private homes of friends or relatives, and (3) visitors that do not stay overnight away from home.

Arizona is somewhat atypical in two respects. First, a relatively high portion of visitor spending (29.4 percent) is generated by visitors that stay in the homes of friends and relatives. In part, this is probably due to the large influx in recent decades of residents from other states. A "visit" with these transplants by friends and family members entails a visit to Arizona. Such visits are often attractive due to Arizona's many attractions and its warm winter season. Second, a significant share of the spending by day travelers in Arizona is generated by Mexican travel across the border (17 percent of the day travel spending total).² The primary purpose of most of this travel is for retail goods and groceries.

Visitor Spending by Type of Traveler Accommodation, 2008p

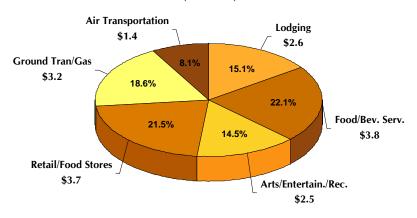


² Border Crossing Data reported by the Bureau of Transportation Statistics indicates a decline in such Mexican day travel over the past several years.

VISITOR SPENDING BY TYPE OF COMMODITY PURCHASED

The following pie chart provides a breakout of visitor spending for all types of travelers by the type of commodity (good or service) purchased. Approximately one-half (51.7 percent) of all spending by visitors was for leisure and hospitality services (arts, entertainment, recreation, accommodations, food service). Retail spending (which includes food and beverages purchased for off-premise consumption) amounted to 21.5 percent. Transportation (including motor fuel) comprised the remaining 26.9 percent.

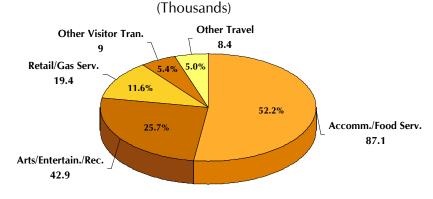
Visitor Spending by Type of Commodity Purchased, 2008p
(Billions)



TRAVEL-GENERATED EMPLOYMENT

While about one-half of all visitor spending is in leisure and hospitality services, about three-fourths of all travel-generated employment is in the accommodations, food service, arts, entertainment and recreation industries. This is because leisure and hospitality is more labor-intensive than retail trade (including gasoline service).

Direct Travel-Generated Employment by Industry, 2008p



Note: Other Visitor Transportation includes passenger air travel and all local ground transportation excluding motor fuel. Other Travel includes travel agencies and resident air travel. Gasoline Service is included in the Retail Industry category.

VISITOR ORIGIN

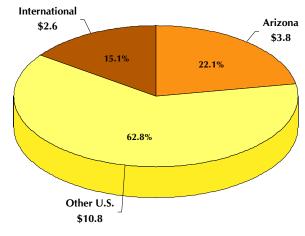
More than three-fourths of the visitor impacts in Arizona are generated by out-of-state travelers. Visitors from other states are the largest segment (over 60 percent of spending), while international travel comprises almost 15 percent of visitor impacts. Mexican day travel (3.3 percent of all visitor spending) is especially significant for the counties on the national border.

Arizona Travel Impacts by Origin of Visitor, 2008p

Origin	Spending	Earnings	Employment Tax Recei		(\$ Million)
	(\$ Billion)	(\$ Billion)	(Thousand)	Local/State	Federal
Arizona	3.8	0.8	32.0	306	147
Other U.S.	10.8	3.0	103.9	902	564
International	2.6	0.6	22.5	219	85
All Visitors	1 <i>7</i> .1	4.4	158.5	1,426	796
Other Travel	1.4	0.5	8.4	10	363
Total Travel	18.5	5.0	166.9	1,437	1,159

Sources: Dean Runyan Associates, International Trade Administration and Bureau of Economic Analysis (U.S. Dept. of Commerce), TNS TravelsAmerica visitor survey, Statistics Canada, Vera Pavlakovich-Kochi and Alberta H. Charney, "Mexican Visitors to Arizona: Visitor Characteristics and Economic Impacts, 2007-08" (Karl Eller College of Business and Public Administration, University of Arizona) and Bureau of Transportation Statistics Border Crossing/Entry Data. Other travel includes travel agencies and resident air travel.

Visitor Spending in Arizona by Origin of Visitor, 2008p
(Billions)



Sources: See table note, above.

Detailed direct travel impacts for the state of Arizona, 1998-2008p, are reported on pages 12-13.

Arizona Direct Travel Impacts, 1998-2003

	1998	1999	2000	2001	2002	2003
Total Direct Travel Spending (\$Billion)						
Visitor Spending at Destination	10.9	12.1	13.2	12.4	12.4	13.7
Other Travel*	0.9	1.0	1.0	0.9	0.9	1.0
Total Direct Spending	11.8	13.1	14.2	13.4	13.3	14.7
Visitor Spending by Type of Traveler Ac	commod	ation (\$E	Billion)			
Hotel, Motel	5.0	5.4	5.8	5.3	5.2	5.6
Campground	0.5	0.5	0.6	0.6	0.6	0.6
Private Home	2.7	3.2	3.6	3.3	3.2	4.0
Vacation Home	0.4	0.4	0.4	0.4	0.4	0.5
Day Travel	2.4	2.6	2.9	2.8	2.9	3.1
Spending at Destination	10.9	12.1	13.2	12.4	12.4	13.7
Visitor Spending by Commodity Purchase	sed (\$Bill	ion)				
Lodging	1.9	2.0	2.1	1.9	1.9	2.0
Food & Beverage Services	2.3	2.6	2.8	2.7	2.7	3.1
Food Stores	0.7	0.7	0.7	0.7	8.0	0.8
Ground Tran. & Motor Fuel	1.2	1.5	1.8	1.6	1.5	1.9
Arts, Entertainment & Recreation	1.6	1.8	2.0	2.0	2.0	2.2
Retail Sales	2.4	2.6	2.7	2.6	2.6	2.7
Air Transportation (visitor only)	0.9	1.0	1.0	0.9	0.9	1.1
Spending at Destination	10.9	12.1	13.2	12.4	12.4	13.7
Industry Earnings Generated by Travel S	pending	(\$Billion	1)			
Accommodation & Food Services	1.3	1.5	1.6	1.5	1.5	1.6
Arts, Entertainment & Recreation	0.6	0.7	8.0	0.8	0.8	0.9
Retail**	0.4	0.5	0.5	0.5	0.5	0.5
Auto Rental & other ground tran.	0.1	0.1	0.1	0.1	0.1	0.1
Air Transportation (visitor only)	0.3	0.4	0.4	0.4	0.4	0.4
Other Travel*	0.4	0.4	0.5	0.4	0.4	0.4
Total Direct Earnings	3.2	3.5	3.8	3.7	3.6	4.0
Industry Employment Generated by Trav	vel Spend	ding (The	ousand jo	bs)		
Accommodation & Food Services	75.2	80.8	85.0	77.6	<i>7</i> 5. <i>7</i>	80.4
Arts, Entertainment & Recreation	33.9	35.8	36.8	36.7	35.7	40.9
Retail**	19.1	20.3	20.9	19.2	19.3	19.6
Auto Rental & other ground tran.	2.2	2.3	2.3	2.0	2.0	2.2
Air Transportation (visitor only)	7.9	8.5	8.1	8.0	6.8	6.8
Other Travel*	10.4	10.4	10.4	9.7	8.6	8.2
Total Direct Employment	148.8	158.1	163.3	153.3	148.2	158.2
Government Revenue Generated by Tra	vel Spen	ding (\$M	illion)**	*		
Local and State	941	1,043	1,138	1,082	1,101	1,211
Federal	630	702	744	777	825	912
Total Direct Gov't. Revenue	1,571	1,746	1,882	1,859	1,926	2,122

Details may not add to totals due to rounding.

These tax receipts are not included in the county breakouts.

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Local and State tax revenues include property taxes and taxes attributable to travel industry employees.

Arizona Direct Travel Impacts, 2004-2008p

	2004	2005	2006	2007	2008p
Total Direct Travel Spending (\$Billion)					
Visitor Spending at Destination	14.8	16.3	17.3	17.6	1 <i>7</i> .1
Other Travel*	1.1	1.3	1.5	1.5	1.4
Total Direct Spending	15.9	17.6	18.7	19.1	18.5
Visitor Spending by Type of Traveler Acc	ommodat	ion (\$Billio	on)		
Hotel, Motel	6.0	6.9	7.3	7.4	7.0
Campground	0.7	0.7	0.7	0.7	0.7
Private Home	4.3	4.7	5.0	5.2	5.0
Vacation Home	0.5	0.5	0.6	0.6	0.7
Day Travel	3.3	3.5	3.6	3.7	3.6
Spending at Destination	14.8	16.3	17.3	17.6	1 <i>7</i> .1
Visitor Spending by Commodity Purchase	ed (\$Billio	n)			
Lodging	2.2	2.5	2.7	2.8	2.6
Food & Beverage Services	3.3	3.6	3.8	3.9	3.8
Food Stores	0.8	8.0	8.0	0.9	0.9
Ground Tran. & Motor Fuel	2.2	2.6	2.9	3.1	3.2
Arts, Entertainment & Recreation	2.4	2.5	2.6	2.6	2.5
Retail Sales	2.8	2.9	2.9	2.9	2.8
Air Transportation (visitor only)	1.2	1.3	1.5	1.5	1.4
Spending at Destination	14.8	16.3	17.3	17.6	1 <i>7</i> .1
Industry Earnings Generated by Travel Sp	ending (\$	Billion)			
Accommodation & Food Services	1.8	1.9	2.1	2.2	2.2
Arts, Entertainment & Recreation	0.9	1.0	1.1	1.1	1.1
Retail**	0.5	0.6	0.6	0.6	0.6
Auto Rental & other ground tran.	0.1	0.1	0.1	0.1	0.1
Air Transportation (visitor only)	0.5	0.5	0.5	0.5	0.5
Other Travel*	0.5	0.5	0.5	0.6	0.5
Total Direct Earnings	4.3	4.5	4.9	5.0	5.0
Industry Employment Generated by Trav	el Spendii	ng (Thousa	nd jobs)		
Accommodation & Food Services	82.7	86.5	88.2	87.6	87.1
Arts, Entertainment & Recreation	43.2	44.9	45.5	44.5	42.9
Retail**	19.7	19.8	20.1	19.9	19.4
Auto Rental & other ground tran.	2.2	2.2	2.3	2.4	2.4
Air Transportation (visitor only)	7.0	6.9	7.3	6.9	6.7
Other Travel*	8.3	8.4	8.7	8.7	8.4
Total Direct Employment	163.0	168.8	172.0	170.0	166.9
Government Revenue Generated by Trav	el Spendi	ng (\$Millio	n)***		
Local and State	1,287	1,399	1,464	1,501	1,437
Federal	988	1,081	1,176	1,213	1,159
Total Direct Gov't. Revenue	2,275	2,479	2,640	2,713	2,596

Details may not add to totals due to rounding.

These tax receipts are not included in the county breakouts.

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

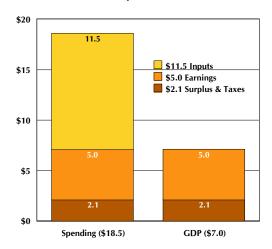
^{***}Local and State tax revenues include property taxes and taxes attributable to travel industry employees.

ARIZONA TRAVEL INDUSTRY GROSS DOMESTIC PRODUCT

In concept, the Gross Domestic Product (GDP) of a particular industry is equal to gross output (sales or receipts) minus intermediate inputs (the goods and services purchased from other industries).³ GDP is always smaller than output or sales because GDP measures only the "value added" of an industry and does not include the cost of the inputs that are also necessary to produce a good or service. Alternatively, GDP can be thought of as the sum of earnings, indirect business taxes (primarily excise and property taxes) and other operating surplus (including profits). Estimates of travel spending and travel industry GDP are shown in the chart below. Arizona travel industry GDP amounted to \$7.0 billion in 2008. Arizona travel industry GDP represents over 3 percent of total state GDP. By way of comparison, the U.S. travel industry comprises about 2.5 percent of national GDP.⁴

About 62 percent of all travel spending in Arizona is attributed to intermediate inputs and goods resold at retail. Intermediate inputs cover a range of goods and services that are purchased by travel industry businesses for the purpose of creating a product or service for the traveler. For example, lodging establishments purchase cable television services. Restaurants purchase food and beverages from vendors. In both cases, these inputs are classified as the GDP of other industries. In addition, travel spending occurs at many retail establishments where the goods purchased from the retailer are purchased as finished goods from suppliers. These resold goods are also counted as products of other industries. This would include motor fuel, groceries and most of the commodities sold at retail establishments.⁵

Arizona Travel Industry Gross Domestic Product, 2008p



³ Gross Domestic Product was referred as Gross State Product in previous editions of this report. The terminology was formally changed by the Bureau of Economic Analysis. See also pages 50-51 of Appendix A.

⁴ Sarah R. Mattingly and Eric S. Griffith, "U.S. Travel and Tourism Satellite Accounts for 2004-2007," Survey of Current Business 88 (June 2008): 14-28.

⁵ About 38 percent of the \$11.5 billion of inputs and goods resold are purchased from other Arizona businesses.

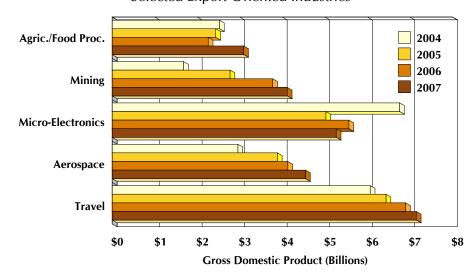
GROSS DOMESTIC PRODUCT OF ARIZONA EXPORT-ORIENTED INDUSTRIES

Export-oriented industries are those industries that primarily market their products and services to other regions, states or nations. ⁶ Agriculture, mining, and manufacturing are the best examples of export-oriented industries. Clearly, there are cases in each of these three sectors where the products are sold within the local or regional market. Nonetheless, in general most businesses within these industries depend on export markets. The travel industry is also an export-oriented industry because goods and services are sold to *visitors*, rather than residents. The travel industry injects money into the local economy, as do the exports of other industries.

Exports are not necessarily more important than locally traded goods and services. However, diverse export-oriented industries in any economy are a source of strength – in part because they generate income that contributes to the development of other local services and amenities. Such industries characterize the "comparative advantage" of the local economy within larger regional, national and global markets.

A comparison of the GDP's of the leading export-oriented industries in Arizona is shown below. Data for 2008 is not yet available for the comparison industries.

Arizona Gross Domestic Product, 2004-2007 Selected Export-Oriented Industries



Source: Dean Runyan Associations and Bureau of Economic Analysis.

The travel industry and the microelectronics industry (NAICS 334) have been the top two export-oriented industries in the state in recent years.⁷

⁶ See also pages 52 of Appendix A and page 69 of Appendix C.

⁷ The decline in the GDP of the microelectronics industry of \$1.8 billion from 2004 to 2005 was due to a decline in Gross Operating Surplus. Earnings increased by \$0.3 billion during this period.

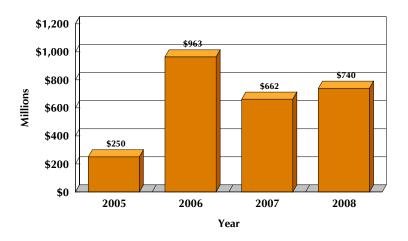
TRAVEL RELATED CONSTRUCTION ACTIVITY

Investment in the infrastructure of the travel industry represents another aspect of the travel economy. In the short term, such investments provide employment in the construction trades and architectural professions. In the longer term, investments in accommodations, attractions and other facilities serve to maintain and enhance Arizona's share of the visitor market.

The graph below is based upon the travel-related share of the value of new construction in hotels and motels; amusement, social and recreational buildings; and stores and restaurants. It is an underestimate of the total value of capital investment in the travel industry.⁸ The \$740 million figure represents 15 percent of all non-residential construction in Arizona in 2008. This investment supported 13,800 construction jobs with earnings of \$765 million.

Overall, non-residential construction in Arizona declined by 30 percent from 2007 to 2008. Although travel-related construction increased by 12 percent over the same period, it is expected to show a sharp decline in 2009, much like the broader construction industry.

Value of New Construction in Travel-Related Buildings 2005-2008



Source: Dean Runyan Associates and McGraw-Hill Dodge Construction. Note: The reported value is the sum of 100% of hotels and motels; 50% of amusement, social and recreational buildings; and 10% of stores and restaurants. The value of new construction represents the value of contract awards in place rather than the value work completed.

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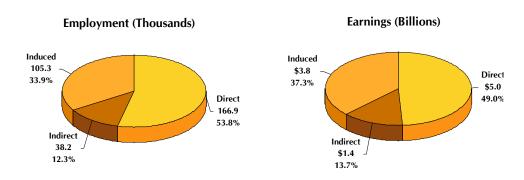
⁸ Neither transportation-related construction nor second home construction is included. The figures refer only to new construction, not reconstruction or additions and alterations. Fees for architects and engineers are also excluded.

SECONDARY IMPACTS

Travel spending within Arizona brings money into many Arizona communities in the form of business receipts. Portions of these receipts are spent within the state for labor and supplies. Employees, in turn, spend a portion of their earnings on goods and services in the state. This re-spending of travel-related revenues creates *indirect* and *induced impacts*. To summarize:

- **Direct** impacts represent the employment and earnings attributable to travel expenditures made directly by travelers at businesses throughout the state.
- **Indirect** impacts represent the employment and earnings associated with industries that supply goods and services to the direct businesses (i.e., those that receive money directly from travelers throughout the state).
- **Induced** impacts represent the employment and earnings that results from purchases for food, housing, transportation, recreation, and other goods and services made by travel industry employees, and the employees of the indirectly affected industries.

Total Employment and Earnings Generated by Travel Spending in Arizona, 2008p



Source: Dean Runyan Associates and Minnesota Implan Group.

The impacts in this section are presented in terms of the employment and earnings of eleven major industry groups. These industry groups are similar, but not identical to the business service (or commodity) categories presented elsewhere in this report. (The specific industries that comprise these major groups are listed in Appendix D.) Direct travel impacts, such as those discussed in the first part of this section and the regional and county impacts presented elsewhere in this report are found in the following industry groups:

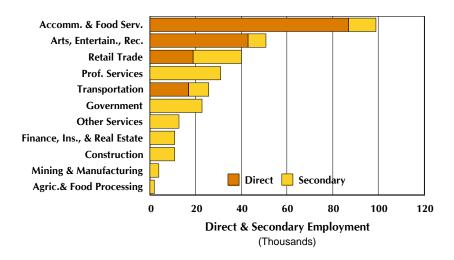
- Accommodations & Food Services
- Arts, Entertainment, and Recreation
- Retail Trade
- Transportation

As is indicated in the following tables and graphs, the total direct employment and earnings of these four industry groups is identical to the total direct employment and earnings shown in the first part of this section. The only difference is that these industry groups represent industry groupings (firms) rather than commodity or business service groupings.

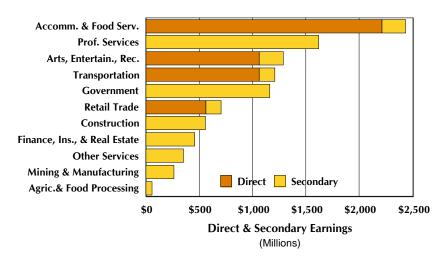
The indirect and induced impacts of travel spending are found in all eleven-industry groupings shown in the following tables and graphs. The remainder of this section summarizes the secondary impacts of travel spending in the primary industry groups.

- **Professional Services** (31,000 jobs and \$1.6 billion earnings). Legal, medical, educational and other professional services are utilized by travel businesses (indirect effect) and by employees of these firms (induced effect).
- Other Services (13,000 jobs and \$355 million earnings). Employees of travel-related businesses purchase services from various providers, such as dry cleaners and repair shops. Similarly, travel businesses utilize a number of service providers, such as laundry, maintenance, and business services.
- **Government** (23,000 jobs and \$1.2 million earnings). Employees of travel-related businesses pay fees to attend public educational institutions and to operate motor vehicles.
- **Finance, Real Estate** (11,000 jobs and \$461 million earnings). Employees and businesses use the services of financial institutions, insurers, and real estate businesses.
- Construction (11,000 jobs and \$561 million earnings). Structures that house travel-related businesses, such as hotels and restaurants, require ongoing maintenance. (This category does not include new construction.)

Direct and Secondary Employment Generated by Travel in Arizona, 2008p



Direct and Secondary Earnings Generated by Travel in Arizona, 2008p



Source: Dean Runyan Associates and Minnesota Implan Group. Industry Groups are defined in appendix.

Detailed estimates are reported in the following table. It should be emphasized that the estimates of indirect and induced impacts reported here apply to the entire state of Arizona and do not necessarily reflect economic patterns for individual counties, regions or sub-regions within the state. While total economic impacts can be calculated on a county or regional level, such a detailed analysis is not included in this study. In general, geographic areas with lower levels of aggregate economic activity will have smaller secondary impacts within those same geographic boundaries.

Direct & Secondary Visitor-Generated Employment in Arizona, 2008p (thousand jobs)

	_	9		Grand	
Industry Group	Direct	Indirect	Induced	Total	Total
Accommodation & Food Services	87	4	9	12	100
Arts, Entertainment & Recreation	43	5	2	8	51
Retail Trade	19	3	18	21	40
Professional Services	0	8	23	31	31
Transportation	17	5	4	9	26
Government	0	1	22	23	23
Other Services	0	5	8	13	13
Finance, Ins., & Real Estate	0	4	7	11	11
Construction	0	1	10	11	11
Mining & Manufacturing	0	1	2	4	4
Agriculture & Food Processing	0	1	1	2	2
All Industries	167	38	105	143	310

Direct & Secondary Visitor-Generated Earnings in Arizona, 2008p
(\$ Million)

	_	Secondary			Grand
Industry Group	Direct	Indirect	Induced	Total	Total
Accommodation & Food Services	2,214	67	151	218	2,432
Professional Services	0	477	1,143	1,620	1,620
Transportation	1,112	113	33	147	1,258
Arts, Entertainment & Recreation	1,061	180	51	231	1,292
Government	0	78	1,084	1,161	1,161
Retail Trade	567	11	129	140	707
Construction	0	44	516	561	561
Finance, Ins., & Real Estate	0	161	300	461	461
Other Services	0	171	184	355	355
Mining & Manufacturing	0	100	164	264	264
Agriculture & Food Processing	0	29	32	62	62
All Industries	4,953	1,432	3,787	5,220	10,173

Source: Dean Runyan Associates & Minnesota Implan Group.

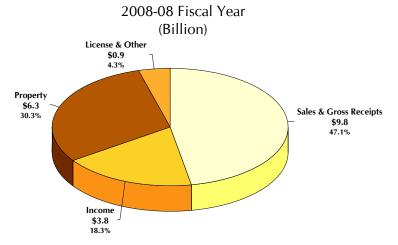
Industry Groups are defined in Appendix E.

III. STATE AND LOCAL GOVERNMENT REVENUE

This section of the report provides an analysis of the state and local government revenue supported by the travel industry. Most major sources of government revenue, including sales, property and income taxes are included.

The pie chart below, adapted from the Bureau of the Census' State and Local Government Finance and other data sources, shows the main categories of tax revenue in Arizona. About one-half of all state and local tax revenue in Arizona is derived from sales or gross receipts taxes. Three-fourths of all sales taxes are collected by the state. The next largest category is property taxes – paid primarily by homeowners and businesses to local governments. All income taxes (80 percent paid by individuals) are collected by the state.

Arizona State and Local Government Tax Revenues



Sources: The 2007-08 fiscal year estimates of state and local tax revenues in Arizona were prepared by Dean Runyan Associates from various sources, including the Bureau of the Census (State and Local Government Finance), the Arizona Department of Revenue, the Bureau of Economic Analysis and a selection of annual financial reports for cities and counties. The state transaction privilege tax is designated as a general sales tax. Over 90 percent of all property taxes are local. About 80 percent of all income tax receipts are personal (vs. corporate). Selective sales taxes include taxes on lodging, motor fuel, alcohol, tobacco and public utilities. Other taxes include license taxes. State tax receipts comprise 60 percent of all state and local tax receipts.

The primary sources of travel industry tax revenue are:

 Sales tax receipts generated by visitor spending. This includes local and state sales taxes, lodging taxes, and motor fuel taxes. Other selective sales

⁹ The state transaction privilege tax is considered a sales tax in this report.

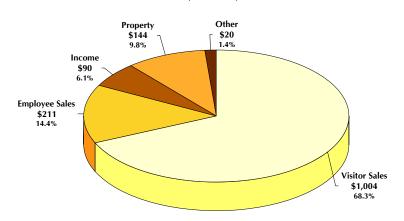
¹⁰ Businesses pay 62 percent of all property taxes in Arizona based on calculations by Dean Runyan Associates from data reported by the Bureau of the Census, State and Local Government Finance and *Property Taxes on Business Capital*, Ernst and Young (March 2006).

taxes (e.g., cigarettes, liquor) were not estimated separately from the general sales tax.

- Taxes paid by *travel industry employees* attributable to travel generated earnings (sales, property and income taxes). The estimates for these taxes were based primarily on the share of travel industry earnings in relation to total personal income in the state.
- Taxes paid by *travel industry businesses* attributable to travel generated business receipts (property and income taxes). The estimates for these taxes were based primarily on the share of travel industry earnings in relation to total earnings in the state. Other business taxes, such as licenses and payroll taxes, were not included.

The distribution of taxes generated by the travel industry for the 2007-08 fiscal year is shown in the following pie chart. The categories are the same as the preceding figure, with the exception that sales tax receipts are also distinguished between those that are generated by visitor spending and those that are generated by the spending of travel industry employees.

Arizona Travel Industry State and Local Government Tax Revenues 2007-08 Fiscal Year (Million)



Source: Dean Runyan Associates. "Other" travel-generated tax revenue includes gaming taxes.

Whereas slightly less than one-half of all state and local tax revenue in Arizona was attributable to sales tax collections in the 2007-08 fiscal year, more than 83 percent of all travel industry tax revenue was attributable to sales tax receipts from visitors (68.3 percent) and the purchases of employees in the travel industry (14.5 percent). More than two-thirds of all tax revenues supported by the travel industry was directly related to visitor spending.

Travel industry state and local tax revenues are compared to total Arizona state and local tax revenues in the following table. Because of the travel industry generates a relatively high proportion of sales tax revenues, it is associated with proportionately

more tax revenues than would be expected given the size of the industry, as measured by earnings or gross domestic product. Whereas the earnings and GDP of the travel industry are in the range of 3 percent of the state totals, travel industry tax revenues represent almost 7 percent of all state and local tax revenues in Arizona.

Arizona State and Local Tax Revenues

2007-08 Fiscal Year (\$Million) Travel Percent Total Generated Travel Sales & Gross Receipts 1,210 12.3% 9,850 3,810 90 2.4% Income **Property** 6,310 140 2.0% License & Other 950 20 2.1% **Total Tax Receipts** 6.9% 20,920 1,470

Source: Dean Runyan Associates and Bureau of the Census, State and Local Government Finance.

The tax revenue benefits of the travel industry are also borne out in comparison with other industries. This is illustrated in the table and figure below. The concept of Gross Domestic Product was discussed earlier (page14; see also appendix pages 62-63). The tax payment categories are defined as follows:

- Indirect Business Taxes (IBT) include all property taxes, licenses, fees and sales taxes paid by the firm to all levels of government. Business income taxes are not included. Overall, sales taxes are the largest component. Even though consumers normally paid these taxes at the point of sale, they are defined as indirect business taxes in terms of GDP. Indirect Business Taxes are an official category of Gross Domestic Product, as defined by the Bureau of Economic Analysis.
- **Employee Property and Income Taxes** (EPIT) include the state and local property and income taxes paid by employees. These personal tax payments are estimated by Dean Runyan Associates on the basis of industry earnings and tax revenue data. EPIT is *not* an official category.

The sum of IBT and EPIT for 2007 is roughly equivalent to the estimates of Arizona state and local tax revenue for the 2007-08 fiscal year. More to the point, the tax payments generated by the travel industry in relation to Gross Domestic Product are greater than all industries except retail trade. Retail trade tax payments are especially high, of course, because of sales tax payments. However, in contrast to the travel industry, the sales taxes paid by retail establishments are primarily taxes on residents rather than visitors.

GDP and Tax Payments of Selected Arizona Industries

2007 Calendar Year (\$Million)

		Indirect	Employee Inc.	Sum of Bus. &
	GDP	Bus. Taxes	& Prop. Taxes	Employee Taxes
Construction	15,574	410	390	800
Manufacturing	19,493	475	411	886
Retail trade	20,384	4,682	358	5,040
Health Care	16,433	131	410	541
Travel	7,148	901	144	1,044
All Industries	245,952	16,456	5,947	22,403

Tax Payments as Percent of GDP for Selected Arizona Industries

2007 Calendar Year

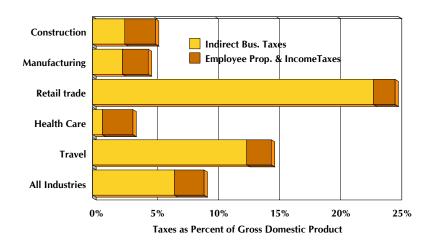
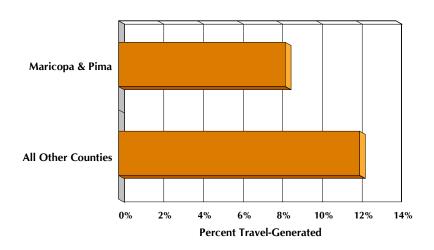


Table and graph sources: Bureau and Economic Analysis and Dean Runyan Associates. Travel industry and employee income and property tax payments estimated by Dean Runyan Associates. Other GDP and Indirect Business Taxes estimated by Bureau of Economic Analysis. *Travel Industry Business & Employee tax payments of \$1,044 million are lower than the estimate on page 23 because business income taxes are not included and because employee sales tax payments are included in the indirect business taxes of other industries (especially retail trade). This is consistent with GDP accounting.

It is also important to recognize that the local and state tax revenues generated by travel spending are proportionately more important for non-urban areas. There are two reasons for this. First, the travel industry generally comprises a larger proportion of the economy in non-urban areas. Second, counties and municipalities impose special excise taxes on visitors (lodging, eating and drinking establishments, auto rentals) that are disproportionately borne by visitors, rather than residents.

The first point is illustrated in the chart below, where the percentage of the state transaction privilege tax generated by travel spending for two groups of counties is displayed. Maricopa and Pima counties – the most urbanized counties in the state – generate relatively lower tax impacts from visitor spending than do the less urbanized counties in the state.

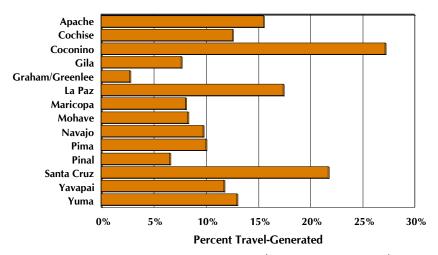




Source: Dean Runyan Associates and Arizona Department of Revenue.

Detailed estimates for each county are also shown. The visitor-related share of local excise taxes would generally be somewhat higher, due to local taxes on lodging, eating and drinking, and auto rentals, as noted above.

State Transaction Privilege Taxes Generated by Direct Travel Spending, 2008 FY

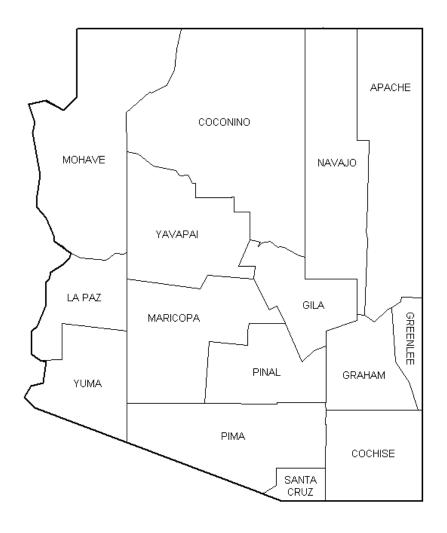


Source: Dean Runyan Associates and Arizona Department of Revenue. These estimates represent the total state transaction privilege tax receipts generated by travel spending. Counties and municipalities generally are allocated a portion of these receipts based on resident population. Other county and municipal excise taxes are also imposed on visitors.

To summarize this analysis of travel-generated state and local government revenue:

- The travel industry accounted for almost seven percent of all state and local tax revenues in Arizona in the 2007-08 fiscal year more than twice the industry proportion of statewide earnings and gross domestic product.
- Most of the travel industry tax receipts are a result of *visitor spending* rather than taxes on Arizona *residents*.
- The tax receipts generated by the Arizona travel industry are more than onehalf greater in relation to gross domestic product than the industry average.
- The tax revenues generated by the travel industry are relatively more important for the non-urban areas of the state as compared to the urbanized areas of greater Phoenix and Tucson.

IV: COUNTY TRAVEL IMPACTS 1998-2008P



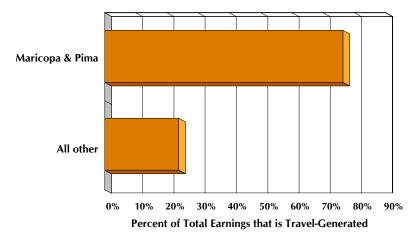
The analysis of travel impacts at the county level provides a valuable overview of how the economic benefits of travel and tourism are distributed throughout the state.

Urban areas, such as Maricopa County, tend to have highly developed travel industry infrastructure consisting of large inventories of amusement and recreation opportunities, commercial accommodations, and well-developed transportation links. Hotel/motel guests are important to these areas and, hence, a large proportion of travel expenditures are spent on overnight lodging.

In many of the less urbanized areas of Arizona, however, the economic significance of travel and tourism is actually relatively more important. The infrastructure that serves visitors to Maricopa County also serves local residents. Most of the spending on recreation and food services in Maricopa county is by local residents. This is not the case in most other less urbanized areas of the state – leisure and hospitality businesses are generally much more dependent on visitor spending rather than local residents.

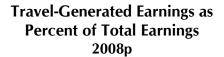
In the graph below, the two most populous counties in Arizona, Maricopa and Pima, are compared with the thirteen other counties in the state with respect to their share of total earnings – more than three-fourths of all travel-generated earnings occur within the two most populous counties in the state.

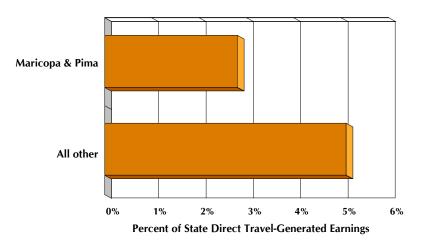
Distribution of Travel-Generated Earnings, 2008p



Source: Dean Runyan Associates, U.S. Bureau of Labor Statistics, and U.S. Bureau of Economic Analysis. Total and travel-generated earnings estimates by Dean Runyan Associates. Maricopa and Pima counties have 68 percent of all travel-generated employment. The other Arizona counties have 32 percent of all travel-generated employment.

However, as a group the less urbanized counties in the state actually have a higher proportion of travel-generated earnings in relation to total earnings. This is shown graphically below. About three percent of all earnings in Maricopa and Pima counties are travel-generated. By contrast, the proportion is over five percent in all other Arizona counties.





Source: Dean Runyan Associates, U.S. Bureau of Labor Statistics, and U.S. Bureau of Economic Analysis. Total and travel-generated earnings estimates by Dean Runyan Associates. Travel-generate employment in Maricopa and Pima counties constitutes 4.0 percent of all employment in those counties. The comparable figure for other Arizona counties is 8.7 percent.

In general, the employment and earnings estimates provided in the preceding figures are probably the best measure at the county level of the relative importance of travel and tourism for local economies. The following table provides estimates for individual counties. Total employment includes all full-time and part-time wage and salary employment and self-employment. Because total employment includes all *jobs*, regardless of the hours worked, the average annual earnings of the job or the number of individuals employed, this indicator is in some respects less useful than earnings estimates. Nonetheless, the distribution of counties is similar for earnings and employment.

Travel-Generated Employment and Earnings as Percent of Total, 2008p

	Er	nployment		Earni	ngs (Million)	ı
			Percent			Percent
	Total	Travel	Travel	Total	Travel	Travel
Apache	27,360	1,720	6.3%	\$995	\$32	3.2%
Cochise	60,860	4,520	7.4%	\$2,717	\$83	3.1%
Coconino	85,540	11,330	13.2%	\$3,129	\$274	8.8%
Gila	23,650	2,660	11.2%	\$774	\$60	7.7%
Graham/Greenlee	12,790	1,150	9.0%	\$497	\$11	2.1%
La Paz	7,610	1,270	16.7%	\$255	\$31	12.0%
Maricopa	2,307,890	91,130	3.9%	\$111,256	\$3,232	2.9%
Mohave	68,700	4,790	7.0%	\$2,273	\$105	4.6%
Navajo	40,350	3,520	8.7%	\$1,397	\$73	5.2%
Pima	525,000	22,770	4.3%	\$21,298	\$544	2.6%
Pinal	<i>7</i> 8, <i>7</i> 30	4,840	6.1%	\$3,323	\$116	3.5%
Santa Cruz	19,310	2,020	10.5%	\$ <i>77</i> 5	\$49	6.3%
Yavapai	91,700	9,210	10.0%	\$2,889	\$19 <i>7</i>	6.8%
Yuma	84,550	5,970	7.1%	\$3,382	\$145	4.3%
Arizona	3,440,910	166,900	4.9%	\$155,423	\$4,953	3.2%

Source: Dean Runyan Associates, U.S. Bureau of Labor Statistics, and U.S. Bureau of Economic Analysis. Total and travel-generated employment estimates by Dean Runyan Associates.

Detailed direct travel impact estimates for 1998 through 2008p can be found on the following pages. As noted in the appendix to this report (page 56), county level estimates are necessarily less reliable than the statewide estimates. Furthermore, estimates for the smallest counties are less reliable than those for larger counties due to survey sample sizes and other data limitations. For this reason, small changes in year-to-year estimates are less important than longer-term trends.

2008p Arizona County Travel Impacts

	Travel Sp	ending	ending Related Travel-Generated Impacts						
	Total	Visitor	Earnings	Employment	Local Taxes	State Taxes	Total Taxes		
	(\$Million)	(\$Million)	(\$Million)	(jobs)	(\$Million)	(\$Million)	(\$Million)		
Apache	149	149	32	1,720	3.3	5.4	8.7		
Cochise	351	350	83	4,520	11.7	12.5	24.3		
Coconino	955	953	274	11,330	28.1	36.5	64.5		
Gila	237	237	60	2,660	2.8	6.6	9.4		
Graham/Greenlee	48	48	13	1,150.0	1.2	1.9	3.1		
La Paz	217	217	31	1,270	2.1	8.3	10.3		
Maricopa	11,671	10,288	3,232	91,130	318.2	366.7	684.9		
Mohave	456	450	105	4,790	8.9	17.6	26.5		
Navajo	307	306	73	3,520	6.7	11.1	17.8		
Pima	2,105	2,067	544	22,770	43.7	79.6	123.3		
Pinal	462	461	116	4,840	8.5	16.8	25.3		
Santa Cruz	257	257	49	2,020	5.2	8.2	13.4		
Yavapai	703	702	197	9,210	15.9	23.7	39.6		
Yuma	599	596	145	5,970	14.2	22.2	36.4		
Arizona	18,516	1 <i>7,</i> 081	4,953	166,900	470.4	617.2	1,087.6		

Property taxes and sales taxes paid by travel industry employees not included.

Arizona County Total Travel Spending, 1998-2008p (\$ Millions)

												Annual Per	cent Chg.
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008p	07-08p	98-08p
Apache	80	94	109	101	100	107	113	129	138	143	149	4.0	6.4
Cochise	207	234	258	253	271	279	302	320	328	352	351	-0.2	5.5
Coconino	675	<i>7</i> 15	741	694	691	741	788	843	870	920	955	3.9	3.5
Gila	179	189	206	204	204	213	221	233	242	247	237	-4.3	2.8
Graham/Greenlee	23	26	31	28	28	30	32	36	45	48	48	-0.2	7.4
La Paz	126	146	162	160	158	1 <i>7</i> 5	186	208	210	216	217	0.5	5.6
Maricopa	7,327	7,989	8,779	8,176	7,979	9,069	9,888	11,069	11,910	12,198	11,671	-4.3	4.8
Mohave	249	291	322	315	315	361	397	435	483	469	456	-2.7	6.3
Navajo	179	213	240	220	221	229	238	260	283	290	307	5.6	5.5
Pima	1,552	1,725	1,876	1,738	1,788	1,885	2,019	2,197	2,263	2,237	2,105	-5.9	3.1
Pinal	206	236	263	257	257	291	323	365	408	450	462	2.7	8.4
Santa Cruz	206	226	237	237	298	262	272	274	254	255	257	0.7	2.2
Yavapai	426	579	558	543	540	581	590	642	685	717	703	-2.0	5.1
Yuma	371	407	444	434	485	501	533	567	58 <i>7</i>	590	599	1.5	4.9
Arizona	11,806	13,071	14,225	13,361	13,333	14,725	15,903	17,578	18,704	19,132	18,516	-3.2	4.6

Arizona County Travel-Generated Earnings, 1998-2008p (\$ Millions)

												Annual Per	cent Chg.
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2007p	07-08p	98-08p
Apache	19	22	25	23	24	24	25	27	28	30	32	7.4	5.3
Cochise	46	52	57	57	60	62	68	70	73	81	83	2.4	6.1
Coconino	186	196	203	190	191	204	216	224	234	253	274	8.2	3.9
Gila	43	45	50	49	49	51	53	56	59	62	60	-3.1	3.4
Graham/Greenlee	6	7	8	7	7	8	8	9	11	12	13	2.5	7.3
La Paz	22	25	26	27	27	29	29	31	30	31	31	-0.5	3.5
Maricopa	2,099	2,269	2,509	2,402	2,334	2,605	2,811	2,987	3,214	3,331	3,232	-3.0	4.4
Mohave	60	69	<i>7</i> 5	75	77	87	94	99	112	108	105	-1.9	5.8
Navajo	44	52	58	53	54	55	55	58	64	66	73	10.2	5.2
Pima	394	438	475	440	450	475	510	543	56 <i>7</i>	568	544	-4.3	3.3
Pinal	50	56	62	61	62	70	77	85	97	110	116	5.6	8.9
Santa Cruz	37	41	42	42	52	46	48	49	46	48	49	1.9	2.7
Yavapai	110	155	147	144	144	154	155	167	182	195	197	1.1	6.0
Yuma	83	91	99	97	107	114	121	128	138	140	145	3.8	5.7
Arizona	3,199	3,518	3,838	3,668	3,639	3,982	4,271	4,533	4,858	5,034	4,953	-1.6	4.5

Arizona County Travel-Generated Employment, 1998-2008p

												Annual Per	cent Chg.
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008p	06-07p	98-07p
Apache	1,430	1,530	1,650	1,700	1,490	1,580	1,680	1,740	1,660	1,670	1,720	3.6	1.9
Cochise	3,490	3,840	4,000	3,830	3,890	3,950	4,070	4,160	4,230	4,480	4,520	6.9	2.6
Coconino	11,180	11,280	11,200	10,370	10,110	10,550	10,720	10,950	10,680	10,780	11,330	6.1	0.1
Gila	2,690	2,700	2,850	2,950	2,910	2,970	2,830	2,850	2,860	2,780	2,660	-7.0	-0.1
Graham/Greenlee	480	500	560	640	670	800	790	870	1,130	1,180	1,150	1.8	9.1
La Paz	1,370	1,460	1,480	1,430	1,400	1,450	1,410	1,470	1,330	1,330	1,270	-4.5	-0.8
Maricopa	83,870	86,740	90,450	82,250	77,260	84,010	87,390	91,310	92,900	92,990	91,130	-1.9	0.8
Mohave	3,820	4,290	4,540	4,420	4,430	4,800	5,000	5,170	5,830	5,130	4,790	-17.8	2.3
Navajo	3,140	3,490	3,770	3,380	3,220	3,210	3,080	3,120	3,290	3,230	3,520	7.0	1.1
Pima	21,240	23,260	24,430	22,450	22,520	23,730	25,110	25,670	25,870	24,530	22,770	-12.0	0.7
Pinal	2,790	3,050	3,180	3,680	3,560	4,030	4,110	4,450	4,810	4,650	4,840	0.6	5.7
Santa Cruz	2,050	2,120	2,140	2,100	2,490	2,260	2,270	2,240	2,120	2,030	2,020	-4.7	-0.1
Yavapai	6,700	9,060	8,100	8,630	8,540	9,000	8,650	8,720	8,950	9,060	9,210	2.9	3.2
Yuma	4,530	4,750	5,000	5,460	5,650	5,810	5,900	6,080	6,370	6,140	5,970	-6.3	2.8
Arizona	148,780	158,080	163,350	153,270	148,160	158,160	163,020	168,800	172,030	169,970	166,900	-3.0	1.2

Apache County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	79.9	109.4	100.2	113.3	138.1	142.8	148.5
Other Travel*	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Direct Spending	79.9	109.4	100.2	113.3	138.1	142.8	148.5
Visitor Spending by Type of Traveler Ac	commod	ation (\$۸	Aillion)				
Hotel, Motel	39.9	57.5	52.9	52.3	67.7	70.0	76.7
Campground	8.5	4.5	4.5	5.7	6.7	6.9	6.8
Private Home	17.3	23.8	19.8	27.4	31.1	32.0	30.3
Vacation Home	11.7	13.6	13.6	15.6	1 <i>7.7</i>	18.5	19.4
Day Travel	2.5	3.6	3.2	4.1	5.1	5.3	5.5
Spending at Destination	79.9	109.4	100.2	113.3	138.1	142.8	148.5
Visitor Spending by Commodity Purchas	sed (\$Mil	lion)					
Lodging	14.7	20.0	18.5	17.3	21.0	21.9	24.1
Food & Beverage Services	15.4	21.2	19.9	20.9	24.8	25.5	26.5
Food Stores	7.4	8.1	8.1	8.4	8.8	9.1	9.6
Ground Tran. & Motor Fuel	15.6	26.7	22.8	34.9	48.7	51. <i>7</i>	53.8
Arts, Entertainment & Recreation	11.2	14.8	14.3	15.4	16.9	16.9	16.9
Retail Sales	15.6	18.6	16.5	16.4	17.9	17.7	17.6
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Spending at Destination	79.9	109.4	100.2	113.3	138.1	142.8	148.5
Industry Earnings Generated by Travel S	Spending	(\$Million	n)				
Accommodation & Food Services	10.3	14.0	13.1	13.0	15.3	16.4	18.3
Arts, Entertainment & Recreation	4.7	6.2	5.9	6.4	7.3	7.3	7.7
Retail**	3.9	4.8	4.6	4.9	5.5	5.6	5.5
Auto Rental & other ground tran.	0.2	0.2	0.2	0.2	0.3	0.3	0.3
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Travel*	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Direct Earnings	19.0	25.2	23.9	24.5	28.4	29.6	31.7
Industry Employment Generated by Tra	vel Spend	ding (Job	s)				
Accommodation & Food Services	860	1,010	910	820	910	900	920
Arts, Entertainment & Recreation	290	320	290	550	460	480	530
Retail**	270	310	290	300	290	280	270
Auto Rental & other ground tran.	10	10	10	10	10	10	10
Air Transportation (visitor only)	0	0	0	0	0	0	0
Other Travel*	0	0	0	0	0	0	0
Total Direct Employment	1,430	1,650	1,490	1,680	1,660	1,670	1,720
Government Revenue Generated by Tra	vel Spen	ding (\$M	illion)**	*			
Local	2.1	2.9	2.6	2.6	3.0	3.1	3.3
State	3.4	4.6	4.3	4.9	5.4	5.5	5.4
Total Direct Gov't. Revenue	5.5	7.5	6.9	7.5	8.4	8.6	8.7

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Cochise County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	205.7	257.3	270.1	301.6	326.8	350.9	350.3
Other Travel*	0.9	0.8	0.8	0.8	8.0	0.9	1.0
Total Direct Spending	206.6	258.2	270.9	302.4	327.7	351.8	351.3
Visitor Spending by Type of Traveler Ac	commod	ation (\$N	Aillion)				
Hotel, Motel	40.2	54.4	54.1	69.4	86.2	106.1	110.0
Campground	35.4	41.1	40.4	46.0	50.7	50.9	50.4
Private Home	39.3	53.0	45.5	60.3	65.9	67.2	63.3
Vacation Home	5.0	5.6	5.8	6.3	6.8	7.0	7.4
Day Travel	85.7	102.5	123.0	118.2	115.7	118.0	117.6
Spending at Destination	205.7	257.3	270.1	301.6	326.8	350.9	350.3
Visitor Spending by Commodity Purcha	sed (\$Mil	lion)					
Lodging	22.2	27.8	27.8	33.6	40.4	49.0	50.8
Food & Beverage Services	43.2	55.6	58.6	67.6	74.0	81.1	80.0
Food Stores	49.6	56.1	69.4	63.3	57.8	58.9	59.2
Ground Tran. & Motor Fuel	16.2	27.7	23.7	36.2	50.5	53.7	55.8
Arts, Entertainment & Recreation	24.1	31.5	31.2	38.7	41.3	43.8	42.0
Retail Sales	50.4	58. <i>7</i>	59.3	62.1	62.8	64.3	62.5
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Spending at Destination	205.7	257.3	270.1	301.6	326.8	350.9	350.3
Industry Earnings Generated by Travel 	Spending	(\$Million	1)				
Accommodation & Food Services	20.2	26.0	26.9	31.6	35.4	41.6	43.8
Arts, Entertainment & Recreation	10.7	13.9	13.8	1 <i>7</i> .1	19.1	20.2	20.3
Retail**	14.2	16.6	18.6	18.3	18.2	18.6	18.3
Auto Rental & other ground tran.	0.2	0.2	0.2	0.2	0.3	0.3	0.3
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Travel*	0.7	0.6	0.6	0.6	0.6	0.7	0.7
Total Direct Earnings	45.9	57.3	60.1	67.9	73.5	81.4	83.4
Industry Employment Generated by Tra	vel Spend	ding (Jobs	s)				
Accommodation & Food Services	1,620	1,960	1,900	2,040	2,140	2,270	2,290
Arts, Entertainment & Recreation	1,100	1,160	1,100	1,200	1,260	1,380	1,440
Retail**	720	850	860	810	800	800	750
Auto Rental & other ground tran.	10	10	10	10	10	10	10
Air Transportation (visitor only)	0	0	0	0	0	0	0
Other Travel*	40	30	20	20	20	20	20
Total Direct Employment	3,490	4,000	3,890	4,070	4,230	4,480	4,520
Government Revenue Generated by Tra	vel Spen	ding (\$M	illion)**	*			
Local	7.1	8.7	9.0	10.0	10.7	11.8	11.7
State	7.3	9.1	9.9	11.1	12.0	12.8	12.5
Total Direct Gov't. Revenue	14.4	17.8	18.9	21.1	22.7	24.6	24.3

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Coconino County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	675.2	737.1	689.0	785.0	867.8	917.4	953.2
Other Travel*	0.2	3.7	2.0	2.6	2.4	2.1	2.0
Total Direct Spending	675.4	740.8	691.1	787.5	870.1	919.6	955.3
Visitor Spending by Type of Traveler Ac	commod	lation (\$/	Million)				
Hotel, Motel	485.6	514.7	477.4	537.4	598.1	640.1	678.0
Campground	37.6	36.6	37.2	41.0	44.4	44.6	43.4
Private Home	42.7	54.6	48.4	63.7	69.3	70.9	66.4
Vacation Home	23.4	26.1	27.3	29.4	31.6	32.7	34.1
Day Travel	85.9	96.8	90.1	104.3	115.4	120.2	122.6
Spending at Destination	675.2	737.1	689.0	785.0	867.8	917.4	953.2
Visitor Spending by Commodity Purcha	sed (\$Mi	llion)					
Lodging	186.0	198.6	180.9	203.0	234.6	255.2	270.4
Food & Beverage Services	172.4	189.0	181.7	208.1	226.1	240.8	251.5
Food Stores	37.8	40.1	39.9	42.5	43.5	45.7	48.0
Ground Tran. & Motor Fuel	28.2	47.5	40.7	61.7	85.6	90.9	94.5
Arts, Entertainment & Recreation	100.2	112.7	109.4	126.2	130.3	134.2	135.3
Retail Sales	147.3	149.1	134.7	141.6	145.6	148.1	151.2
Air Transportation (visitor only)	3.3	0.0	1.7	1.9	2.1	2.5	2.3
Spending at Destination	675.2	737.1	689.0	785.0	867.8	917.4	953.2
Industry Earnings Generated by Travel 	Spending	(\$Millio	n)				
Accommodation & Food Services	118.1	127.8	119.5	135.5	147.4	164.4	181.5
Arts, Entertainment & Recreation	41.0	46.1	44.7	51.5	55.6	57.3	60.7
Retail**	25.3	26.6	24.7	26.4	27.9	28.7	29.2
Auto Rental & other ground tran.	0.5	0.6	0.5	0.6	0.7	8.0	0.7
Air Transportation (visitor only)	1.2	0.0	0.7	8.0	1.0	1.1	1.0
Other Travel*	0.1	1.5	1.0	1.1	1.1	1.0	1.0
Total Direct Earnings	186.2	202.6	191.2	215.9	233.7	253.3	274.2
Industry Employment Generated by Tra	vel Spen	ding (Job	s)				
Accommodation & Food Services	7,290	7,280	6,600	6,860	6,610	6,850	7,250
Arts, Entertainment & Recreation	2,530	2,620	2,360	2,720	2,920	2,760	2,910
Retail**	1,310	1,250	1,090	1,090	1,090	1,120	1,110
Auto Rental & other ground tran.	20	20	20	20	20	20	20
Air Transportation (visitor only)	30	0	10	10	10	10	10
Other Travel*	0	30	30	20	20	20	20
Total Direct Employment	11,180	11,200	10,110	10,720	10,680	10,780	11,330
Government Revenue Generated by Tra	vel Spen	ding (\$M	\illion)**	*			
Local	20.1	21.4	19.8	22.7	25.2	26.8	28.1
State	25.1	27.6	27.4	30.8	33.6	35.4	36.5
Total Direct Gov't. Revenue	45.2	49.0	47.2	53.5	58.8	62.2	64.5

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Gila County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	178.6	206.0	203.9	220.7	241.4	247.1	236.6
Other Travel*	0.2	0.2	0.2	0.1	0.1	0.2	0.2
Total Direct Spending	178.8	206.2	204.1	220.8	241.6	247.3	236.7
Visitor Spending by Type of Traveler Ac	commod	ation (\$۸	Aillion)				
Hotel, Motel	31.9	36.9	32.3	35.0	46.3	48.9	37.6
Campground	10.9	5.4	5.5	6.0	6.3	6.3	6.2
Private Home	12.7	16.9	14.6	18.8	20.1	20.5	19.2
Vacation Home	10.3	11.4	11.8	12.4	13.1	13.6	14.1
Day Travel	112.8	128.5	132.7	140.9	147.6	149.8	151.6
Spending at Destination	178.6	206.0	203.9	220.7	241.4	247.1	236.6
Visitor Spending by Commodity Purcha	sed (\$Mil	lion)					
Lodging	13.4	15.5	13.5	14.6	19.1	20.6	15.8
Food & Beverage Services	31.6	37.3	36.8	40.6	45.7	47.6	45.0
Food Stores	10.9	11.8	12.0	12.5	13.0	13.5	13.8
Ground Tran. & Motor Fuel	5.7	9.7	8.3	12.7	1 <i>7.7</i>	18.8	19.5
Arts, Entertainment & Recreation	74.5	86.6	90.5	97.6	101.5	102.2	100.3
Retail Sales	42.5	45.1	42.7	42.8	44.5	44.4	42.1
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Spending at Destination	178.6	206.0	203.9	220.7	241.4	247.1	236.6
Industry Earnings Generated by Travel	Spending	(\$Million	1)				
Accommodation & Food Services	16.1	18.9	18.1	19.8	23.0	25.1	23.7
Arts, Entertainment & Recreation	19.0	22.2	23.0	25.0	27.6	27.8	27.6
Retail**	7.6	8.2	7.9	8.1	8.6	8.7	8.4
Auto Rental & other ground tran.	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Travel*	0.2	0.1	0.2	0.1	0.1	0.1	0.1
Total Direct Earnings	42.9	49.5	49.3	53.1	59.4	61.8	59.9
Industry Employment Generated by Tra	vel Spend	ding (Job	s)				
Accommodation & Food Services	1,190	1,330	1,280	1,250	1,300	1,350	1,200
Arts, Entertainment & Recreation	1,090	1,090	1,240	1,200	1,190	1,080	1,120
Retail**	400	420	380	360	360	350	340
Auto Rental & other ground tran.	0	0	0	0	0	0	0
Air Transportation (visitor only)	0	0	0	0	0	0	0
Other Travel*	10	10	10	10	10	10	10
Total Direct Employment	2,690	2,850	2,910	2,830	2,860	2,780	2,660
Government Revenue Generated by Tra	=	_		k			
Local	2.0	2.4	2.1	2.4	3.2	3.3	2.8
State	2.6	3.1	3.0	5.3	7.0	7.2	6.6
Total Direct Gov't. Revenue	4.6	5.5	5.1	7.7	10.2	10.5	9.4

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Graham & Greenlee Counties Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination							
Other Travel*	23.4	31.1	27.5	31.7	45.0	48.0	47.9
Total Direct Spending	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Visitor Spending by Type of Traveler A	23.4	31.2	27.6	31.8	45.0	48.0	47.9
Hotel, Motel							
Campground	12.1	16.0	14.3	14.4	25.6	27.6	27.7
Private Home	0.8	1.0	0.9	1.2	1.2	1.2	1.2
Vacation Home	7.8	10.7	9.2	12.3	13.4	14.2	13.8
Day Travel	0.7	8.0	8.0	0.9	1.0	1.1	1.2
Spending at Destination	1.7	2.4	2.1	2.7	3.5	3.7	3.7
Visitor Spending by Commodity Purcha	23.4	31.1	27.5	31.7	45.0	48.0	47.9
Lodging							
Food & Beverage Services	4.3	5.5	4.8	4.7	9.0	10.0	9.8
Food Stores	6.0	7.9	7.2	8.1	11.3	12.0	12.0
Ground Tran. & Motor Fuel	1.0	1.2	1.1	1.2	1.4	1.5	1.6
Arts, Entertainment & Recreation	3.3	5.6	4.8	7.3	10.2	10.9	11.3
Retail Sales	3.5	4.6	4.2	4.8	6.2	6.4	6.2
Air Transportation (visitor only)	5.2	6.2	5.3	5.6	6.9	<i>7</i> .1	7.0
Spending at Destination	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Industry Earnings Generated by Travel	23.4	31.1	27.5	31.7	45.0	48.0	47.9
Accommodation & Food Services							
Arts, Entertainment & Recreation	3.3	4.4	3.9	4.2	6.4	7.2	7.5
Retail**	1.7	2.3	2.1	2.4	3.2	3.4	3.4
Auto Rental & other ground tran.	1.0	1.3	1.1	1.2	1.5	1.6	1.5
Air Transportation (visitor only)	0.0	0.0	0.0	0.1	0.1	0.1	0.1
Other Travel*	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Direct Earnings	0.0	0.1	0.1	0.0	0.0	0.0	0.0
Industry Employment Generated by Tra	6.2	8.0	7.3	7.9	11.2	12.2	12.5
Accommodation & Food Services							
Arts, Entertainment & Recreation	290	340	350	360	510	530	520
Retail**	130	140	260	370	550	580	560
Auto Rental & other ground tran.	60	70	60	60	70	70	60
Air Transportation (visitor only)	0	0	0	0	0	0	0
Other Travel*	0	0	0	0	0	0	0
Total Direct Employment	0	0	0	0	0	0	0
Government Revenue Generated by Tr	480	560	670	790	1,130	1,180	1,150
Local	0.6	0.8	0.7	0.7	1.1	1.2	1.2
State	1.1	1.4	1.3	1.5	1.9	2.0	1.9
Total Direct Gov't. Revenue	1.7	2.2	2.0	2.2	3.0	3.2	3.1

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

La Paz County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million))						
Visitor Spending at Destination	125.5	161.9	157.6	186.2	209.7	215.6	216.8
Other Travel*	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Direct Spending	125.5	161.9	157.6	186.2	209.7	215.6	216.8
Visitor Spending by Type of Traveler A	ccommod	ation (\$N	Aillion)				
Hotel, Motel	9.3	12.9	14.0	14.7	10.8	10.4	9.5
Campground	35.8	40.4	39.8	48.0	55.8	56.7	56.2
Private Home	12.7	18.5	15.4	21.0	23.9	24.7	23.3
Vacation Home	15.0	18.5	18.4	20.8	23.8	24.9	26.1
Day Travel	52.7	66.7	65.0	76.8	89.5	92.8	95.5
Spending at Destination	125.5	161.9	157.6	186.2	209.7	215.6	216.8
Visitor Spending by Commodity Purch	ased (\$Mil	lion)					
Lodging	6.2	<i>7</i> .1	7.5	7.7	7.0	7.0	6.5
Food & Beverage Services	14.0	17.6	1 <i>7</i> .8	19.9	20.4	21.0	20.7
Food Stores	12.6	13.9	14.3	14.5	14.7	15.2	15. <i>7</i>
Ground Tran. & Motor Fuel	28.4	48.7	41.7	63.7	88.9	94.4	98.2
Arts, Entertainment & Recreation	39.6	47.5	50.4	54.3	52.8	52.4	51.0
Retail Sales	24.6	27.1	26.0	26.1	25.9	25.6	24.6
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Spending at Destination	125.5	161.9	157.6	186.2	209.7	215.6	216.8
Industry Earnings Generated by Travel	Spending	(\$Million	1)				
Accommodation & Food Services	5.9	7.2	7.4	8.1	8.0	8.4	8.6
Arts, Entertainment & Recreation	9.3	11.2	11.8	12.8	13.2	13.1	13.1
Retail**	6.3	7.4	7.5	8.0	8.5	8.7	8.4
Auto Rental & other ground tran.	0.3	0.4	0.4	0.5	0.5	0.5	0.5
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Travel*	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Direct Earnings	21.7	26.3	27.0	29.3	30.2	30.7	30.6
Industry Employment Generated by Tr	avel Spend	ding (Jobs	s)				
Accommodation & Food Services	490	550	510	510	470	460	460
Arts, Entertainment & Recreation	530	540	510	510	460	450	430
Retail**	340	380	360	380	390	400	370
Auto Rental & other ground tran.	10	10	10	10	10	10	10
Air Transportation (visitor only)	0	0	0	0	0	0	0
Other Travel*	0	0	0	0	0	0	0
Total Direct Employment	1,370	1,480	1,400	1,410	1,330	1,330	1,270
Government Revenue Generated by Tr	=	ding (\$M		*			
Local	1.4	1.7	1.7	1.9	2.2	2.2	2.1
State	4.8	6.1	5.9	7.7	8.8	8.8	8.3
Total Direct Gov't. Revenue	6.2	7.8	7.6	9.6	11.0	11.0	10.3

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Maricopa County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	6,424	7,824	7,096	8,808	10,503	10,725	10,288
Other Travel*	903	955	883	1,080	1,407	1,473	1,383
Total Direct Spending	7,327	8,779	7,979	9,888	11,910	12,198	11,671
Visitor Spending by Type of Traveler Ac	commod	ation (\$N	Aillion)				
Hotel, Motel	3,215	3,659	3,261	3,851	4,704	4,725	4,457
Campground	150	181	183	206	228	231	233
Private Home	1,946	2,583	2,337	3,140	3,685	3,822	3,658
Vacation Home	129	153	165	186	212	224	241
Day Travel	983	1,247	1,149	1,426	1,672	1,721	1,697
Spending at Destination	6,424	7,824	7,096	8,808	10,503	10,725	10,288
Visitor Spending by Commodity Purchas	sed (\$Mil	lion)					
Lodging	1,135	1,296	1,129	1,314	1,665	1,692	1,585
Food & Beverage Services	1,343	1,684	1,574	1,974	2,267	2,332	2,231
Food Stores	216	246	238	273	295	308	312
Ground Tran. & Motor Fuel	789	1,163	1,014	1,421	1,888	1,993	2,045
Arts, Entertainment & Recreation	830	1,051	998	1,249	1,377	1,373	1,286
Retail Sales	1,230	1,419	1,246	1,440	1,565	1,553	1,455
Air Transportation (visitor only)	882	964	897	1,137	1,446	1,474	1,373
Spending at Destination	6,424	7,824	7,096	8,808	10,503	10,725	10,288
Industry Earnings Generated by Travel S	pending	(\$Million	1)				
Accommodation & Food Services	800	965	876	1,068	1,248	1,324	1,319
Arts, Entertainment & Recreation	341	433	409	515	591	591	5 <i>7</i> 9
Retail**	208	248	227	263	294	296	280
Auto Rental & other ground tran.	40	48	44	53	62	64	62
Air Transportation (visitor only)	334	387	377	450	496	506	472
Other Travel*	376	428	402	463	523	549	520
Total Direct Earnings	2,099	2,509	2,334	2,811	3,214	3,331	3,232
Industry Employment Generated by Tra-	vel Spend	ding (Tho	usand Jo	bs)			
Accommodation & Food Services	40.9	45.6	39.2	44.4	47.6	47.4	47.4
Arts, Entertainment & Recreation	15.8	16.6	14.1	18.1	19.2	20.0	18.8
Retail**	8.2	9.0	7.8	8.6	8.9	8.8	8.7
Auto Rental & other ground tran.	1.7	1.7	1.5	1.6	1.7	1.8	1.8
Air Transportation (visitor only)	7.7	7.9	6.7	6.9	7.1	6.8	6.5
Other Travel*	9.5	9.6	8.0	7.8	8.2	8.2	7.9
Total Direct Employment	83.9	90.5	77.3	87.4	92.9	93.0	91.1
Government Revenue Generated by Tra	vel Spen	ding (\$M	illion)**	k			
Local	230	268	239	282	330	336	318
State	238	290	280	336	383	389	367
Total Direct Gov't. Revenue	468	558	519	618	712	724	685

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Mohave County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	240.6	319.9	314.0	395.6	477.4	462.5	450.3
Other Travel*	8.0	1.7	1.2	1.9	5.9	6.5	6.1
Total Direct Spending	248.6	321.6	315.2	397.5	483.3	469.0	456.4
Visitor Spending by Type of Traveler Ac	commod	ation (\$A	Aillion)				
Hotel, Motel	84.8	106.1	113.6	138.7	179.0	152.7	145.3
Campground	24.0	24.1	23.4	27.0	30.1	31.5	31.8
Private Home	63.8	96.2	84.6	11 <i>7</i> .1	133.7	139.7	132.2
Vacation Home	26.9	32.8	34.3	39.4	45.7	48.7	51.3
Day Travel	41.2	55.5	52.8	68.0	83.2	84.1	83.8
Spending at Destination	240.6	319.9	314.0	395.6	477.4	462.5	450.3
Visitor Spending by Commodity Purchase	sed (\$Mil	lion)					
Lodging	32.8	38.6	41.0	48.6	63.9	54.5	49.2
Food & Beverage Services	52.1	67.9	69.4	88.4	106.5	101.5	97.3
Food Stores	21.0	23.7	24.8	27.4	29.8	30.6	31.6
Ground Tran. & Motor Fuel	37.5	64.3	55.0	84.1	117.3	124.6	129.7
Arts, Entertainment & Recreation	39.6	51.0	52.8	65.5	73.6	69.9	66.0
Retail Sales	57.6	67.7	64.3	73.8	82.6	77.9	73.3
Air Transportation (visitor only)	0.0	6.7	6.7	7.7	3.7	3.5	3.2
Spending at Destination	240.6	319.9	314.0	395.6	477.4	462.5	450.3
Industry Earnings Generated by Travel S	Spending	(\$Million	1)				
Accommodation & Food Services	27.2	34.3	35.5	44.2	54.1	51.4	50.8
Arts, Entertainment & Recreation	16.8	21.8	22.5	28.1	33.1	31.4	31.0
Retail**	12.6	15.4	15.2	17.4	19.9	19.6	18.7
Auto Rental & other ground tran.	0.4	0.5	0.5	0.6	0.6	0.7	0.6
Air Transportation (visitor only)	0.0	2.7	2.8	3.1	1.7	1.5	1.4
Other Travel*	3.2	0.9	0.7	0.9	2.8	3.0	2.8
Total Direct Earnings	60.3	<i>7</i> 5.5	77.2	94.2	112.1	107.6	105.5
Industry Employment Generated by Tra	vel Spend	ding (Job	s)				
Accommodation & Food Services	2,040	2,400	2,300	2,590	3,030	2,710	2,550
Arts, Entertainment & Recreation	1,100	1,330	1,410	1,660	1,980	1,640	1,530
Retail**	580	710	630	670	720	690	630
Auto Rental & other ground tran.	20	20	20	20	20	20	20
Air Transportation (visitor only)	0	50	50	50	20	20	20
Other Travel*	90	30	20	20	50	50	50
Total Direct Employment	3,820	4,540	4,430	5,000	5,830	5,130	4,790
Government Revenue Generated by Tra	vel Spen	ding (\$M	illion)**	*			
Local	5.8	7.0	7.1	8.6	10.4	9.5	8.9
State	10.8	13.7	14.1	16.9	19.6	18.8	17.6
Total Direct Gov't. Revenue	16.6	20.7	21.2	25.5	30.0	28.3	26.5

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Navajo County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	179.0	239.2	220.8	237.3	282.8	290.1	306.4
Other Travel*	0.4	0.3	0.3	0.2	0.2	0.3	0.3
Total Direct Spending	179.4	239.5	221.1	237.5	283.1	290.4	306.7
Visitor Spending by Type of Traveler Ac	ccommod	ation (\$A	Aillion)				
Hotel, Motel	85.3	121.8	108.1	101.0	128.4	129.7	146.0
Campground	22.5	21.5	21.6	25.8	28.9	29.4	28.6
Private Home	23.0	31.8	27.3	37.2	41.8	43.4	40.9
Vacation Home	35.6	41.3	42.6	47.8	53.4	56.3	59.0
Day Travel	12.7	17.2	15.8	18.6	22.7	23.5	24.3
Spending at Destination	179.0	239.2	220.8	237.3	282.8	290.1	306.4
Visitor Spending by Commodity Purcha	sed (\$Mil	lion)					
Lodging	31.5	44.0	38.3	35.9	43.7	44.5	50.3
Food & Beverage Services	31.1	44.1	40.2	41.5	50.1	51.3	55.2
Food Stores	22.6	25.2	25.6	26.6	28.2	29.6	31.6
Ground Tran. & Motor Fuel	21.6	37.0	31.7	48.5	67.6	71.8	74.7
Arts, Entertainment & Recreation	34.9	44.2	44.9	45.3	50.1	50.0	50.6
Retail Sales	37.3	44.6	40.0	39.4	43.2	42.9	44.0
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Spending at Destination	179.0	239.2	220.8	237.3	282.8	290.1	306.4
Industry Earnings Generated by Travel	Spending	(\$Million	1)				
Accommodation & Food Services	21.8	30.9	27.5	27.1	32.1	34.0	39.2
Arts, Entertainment & Recreation	12.7	16.6	16.4	17.0	19.7	19.7	21.0
Retail**	8.6	10.4	10.0	10.4	11.6	11.8	12.0
Auto Rental & other ground tran.	0.2	0.3	0.3	0.3	0.4	0.4	0.4
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Travel*	0.3	0.2	0.3	0.2	0.2	0.2	0.2
Total Direct Earnings	43.7	58.4	54.4	55.0	63.9	66.1	72.8
Industry Employment Generated by Tra	vel Spen	ding (Job	s)				
Accommodation & Food Services	1,610	2,190	1 <i>,</i> 780	1,630	1,690	1,680	1,870
Arts, Entertainment & Recreation	1,020	990	930	950	1,080	1,020	1,140
Retail**	480	560	480	480	500	510	490
Auto Rental & other ground tran.	10	10	10	10	10	10	10
Air Transportation (visitor only)	0	0	0	0	0	0	0
Other Travel*	20	10	10	10	10	10	10
Total Direct Employment	3,140	3,770	3,220	3,080	3,290	3,230	3,520
Government Revenue Generated by Tra	-	_					
Local	4.3	5.8	5.1	5.1	6.0	6.1	6.7
State	6.7	8.9	8.5	9.4	10.8	10.9	11.1
Total Direct Gov't. Revenue	11.0	14.8	13.6	14.5	16.8	17.0	17.8

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Pima County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	1,526	1,848	1 <i>,</i> 765	1,993	2,230	2,199	2,067
Other Travel*	26	27	23	26	32	38	38
Total Direct Spending	1,552	1,876	1,788	2,019	2,263	2,237	2,105
Visitor Spending by Type of Traveler A	ccommo	dation (\$/	Million)				
Hotel, Motel	700	813	738	814	960	900	797
Campground	57	64	65	73	79	81	81
Private Home	318	431	379	501	564	589	563
Vacation Home	27	31	32	35	39	41	44
Day Travel	424	507	549	568	586	586	580
Spending at Destination	1,526	1,848	1,765	1,993	2,230	2,199	2,067
Visitor Spending by Commodity Purch	ased (\$Mi	llion)					
Lodging	290	338	302	332	413	393	340
Food & Beverage Services	347	431	413	483	538	532	496
Food Stores	88	100	109	109	107	109	108
Ground Tran. & Motor Fuel	153	216	190	258	338	355	363
Arts, Entertainment & Recreation	213	268	256	305	323	314	289
Retail Sales	420	480	481	488	488	469	443
Air Transportation (visitor only)	14	15	14	18	23	28	28
Spending at Destination	1,526	1,848	1,765	1,993	2,230	2,199	2,067
Industry Earnings Generated by Travel	Spending	g (\$Millio	n)				
Accommodation & Food Services	210	254	236	270	307	310	295
Arts, Entertainment & Recreation	85	107	102	122	136	131	126
Retail**	69	80	81	83	86	84	80
Auto Rental & other ground tran.	11	13	12	14	17	1 <i>7</i>	16
Air Transportation (visitor only)	5	6	6	7	8	9	9
Other Travel*	15	16	13	14	15	1 <i>7</i>	1 <i>7</i>
Total Direct Earnings	394	475	450	510	56 <i>7</i>	568	544
Industry Employment Generated by Tr	avel Spen	ding (Job	s)				
Accommodation & Food Services	11,380	13,370	12,180	13,240	14,070	13,320	12,320
Arts, Entertainment & Recreation	5 <i>,</i> 710	6,640	6,260	7,860	7,810	7,220	6,620
Retail**	3,060	3,360	3,220	3,160	3,110	3,040	2,890
Auto Rental & other ground tran.	450	460	400	430	460	490	480
Air Transportation (visitor only)	130	130	110	110	110	130	120
Other Travel*	520	470	360	310	310	340	330
Total Direct Employment	21,240	24,430		25,110	25,870	24,530	22,770
Government Revenue Generated by Tr							
Local	35.2	41.2	38.0	41.9	50.2	48.6	43.7
State	5 7. 0	68.8	70.7	79.4	87.5	85.8	79.6
Total Direct Gov't. Revenue	92.3	110.0	108.7	121.2	137.7	134.4	123.3

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Pinal County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	206.0	262.7	256.5	322.7	407.6	449.2	461.1
Other Travel*	0.1	0.1	0.1	0.4	0.4	0.4	0.4
Total Direct Spending	206.1	262.8	256.6	323.1	408.0	449.6	461.6
Visitor Spending by Type of Traveler Ac	commod	ation (\$A	Aillion)				
Hotel, Motel	43.6	46.4	48.9	51.9	63.5	70.1	68.9
Campground	13.8	15.5	15.2	1 <i>7</i> .1	18.2	17.9	17.4
Private Home	61.6	89.7	80.5	117.0	154.3	172.9	174.7
Vacation Home	30.0	36.7	39.5	47.0	61.4	69.7	78.2
Day Travel	56.9	73.2	71.3	88.2	108.7	117.1	120.6
Spending at Destination	206.0	262.7	256.5	322.7	407.6	449.2	461.1
Visitor Spending by Commodity Purcha	sed (\$Mil	lion)					
Lodging	1 <i>7</i> .5	18.4	19.1	20.2	24.6	27.3	26.6
Food & Beverage Services	44.7	58.0	57.9	75.2	96.9	110.3	113.1
Food Stores	20.1	23.1	24.5	28.2	34.6	39.7	44.4
Ground Tran. & Motor Fuel	25.7	44.1	37.7	5 <i>7.7</i>	80.5	85.5	88.9
Arts, Entertainment & Recreation	42.4	53.7	55.5	68.8	82.2	89.6	90.7
Retail Sales	55.6	65.3	61.8	72.6	88.7	96.8	97.4
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Spending at Destination	206.0	262.7	256.5	322.7	407.6	449.2	461.1
Industry Earnings Generated by Travel	Spending	(\$Million	n)				
Accommodation & Food Services	20.1	24.8	25.0	31.0	39.5	46.3	49.5
Arts, Entertainment & Recreation	18.3	23.5	24.1	30.5	38.6	42.4	44.9
Retail**	10.8	13.1	12.9	15.1	18.6	20.4	20.9
Auto Rental & other ground tran.	0.3	0.4	0.3	0.4	0.4	0.4	0.4
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Travel*	0.1	0.1	0.1	0.3	0.3	0.3	0.3
Total Direct Earnings	49.5	61.8	62.4	77.3	97.5	109.9	116.1
Industry Employment Generated by Tra	vel Spend	ding (Jobs	s)				
Accommodation & Food Services	1,380	1,580	1,550	1,820	2,100	2,260	2,350
Arts, Entertainment & Recreation	830	960	1,420	1,640	1,950	1,560	1,660
Retail**	560	620	570	620	740	800	800
Auto Rental & other ground tran.	10	10	10	10	10	10	10
Air Transportation (visitor only)	0	0	0	0	0	0	0
Other Travel*	10	0	0	20	10	20	20
Total Direct Employment	2,790	3,180	3,560	4,110	4,810	4,650	4,840
Government Revenue Generated by Tra	avel Spen			*			
Local	4.1	4.9	4.8	5.9	7.5	8.4	8.5
State	8.0	10.1	10.3	12.8	15.6	16.9	16.8
Total Direct Gov't. Revenue	12.1	15.0	15.1	18.8	23.2	25.3	25.3

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Santa Cruz County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	206.4	236.9	297.6	272.2	254.0	255.2	257.0
Other Travel*	0.0	0.0	0.1	0.1	0.1	0.1	0.1
Total Direct Spending	206.4	236.9	297.7	272.3	254.1	255.2	257.0
Visitor Spending by Type of Traveler Ac	ccommod	ation (\$A	Aillion)				
Hotel, Motel	27.4	29.0	27.9	32.6	38.8	42.1	42.4
Campground	3.8	3.0	2.9	3.4	3.7	3.8	3.8
Private Home	5.8	8.0	<i>7</i> .1	9.7	11.0	11.3	10.7
Vacation Home	0.8	0.9	1.0	1.1	1.3	1.3	1.4
Day Travel	168.5	194.5	257.1	223.5	197.1	194.5	196.6
Spending at Destination	206.4	236.9	297.6	272.2	254.0	255.2	257.0
Visitor Spending by Commodity Purcha		lion)					
Lodging	11.0	11.6	11.1	12.8	15.3	16.9	16.6
Food & Beverage Services	25.6	29.1	35.0	33.9	34.1	35.1	34.7
Food Stores	79.3	90.4	120.1	103.5	90.0	90.6	90.6
Ground Tran. & Motor Fuel	5.1	8.7	7.5	11.4	15.9	16.9	17.6
Arts, Entertainment & Recreation	6.0	6.9	6.9	8.4	9.2	9.5	9.2
Retail Sales	79.5	90.1	117.0	102.2	89.5	86.2	88.4
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Spending at Destination	206.4	236.9	297.6	272.2	254.0	255.2	257.0
Industry Earnings Generated by Travel	Spending	(\$Million	1)				
Accommodation & Food Services	11.7	13.1	14.9	15.0	15.6	17.0	17.6
Arts, Entertainment & Recreation	2.8	3.3	3.3	3.9	4.5	4.7	4.7
Retail**	22.6	25.8	33.6	29.3	26.1	25.8	26.0
Auto Rental & other ground tran.	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Travel*	0.0	0.0	0.1	0.0	0.0	0.1	0.1
Total Direct Earnings	37.2	42.2	51.9	48.4	46.4	47.6	48.5
Industry Employment Generated by Tra	vel Spen	ding (Job	s)				
Accommodation & Food Services	820	830	960	930	900	850	830
Arts, Entertainment & Recreation	220	250	230	250	320	310	330
Retail**	1,000	1,060	1,290	1,080	890	870	850
Auto Rental & other ground tran.	0	0	0	0	0	0	0
Air Transportation (visitor only)	0	0	0	0	0	0	0
Other Travel*	0	0	0	0	0	0	0
Total Direct Employment	2,050	2,140	2,490	2,270	2,120	2,030	2,020
Government Revenue Generated by Tra	avel Spen	_					
Local	4.2	4.7	5.7	5.3	5.1	5.1	5.2
State	6.0	6.9	9.4	8.7	8.2	8.2	8.2
Total Direct Gov't. Revenue	10.2	11.6	15.1	14.0	13.3	13.3	13.4

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Yavapai County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p	
Total Direct Travel Spending (\$Million)								
Visitor Spending at Destination	422.8	554.8	537.0	588.9	683.8	716.2	702.0	
Other Travel*	3.1	2.9	3.0	1.0	0.9	1.0	1.0	
Total Direct Spending	425.9	557.8	540.0	589.9	684.8	717.2	703.0	
Visitor Spending by Type of Traveler Ac	commod	ation (\$۸	Aillion)					
Hotel, Motel	138.6	208.1	194.8	197.8	255.5	276.8	268.3	
Campground	35.6	38.1	38.9	42.1	44.1	44.3	43.3	
Private Home	59.1	82.1	73.6	99.9	114.1	118.3	111.7	
Vacation Home	14.6	16.8	18.2	20.1	22.6	23.8	25.0	
Day Travel	174.9	208.0	209.8	227.0	245.4	250.8	251.5	
Spending at Destination	422.8	554.8	537.0	588.9	683.8	716.2	702.0	
Visitor Spending by Commodity Purcha	sed (\$Mil	lion)						
Lodging	59.0	86.0	79.6	81.5	109.8	121.7	115.7	
Food & Beverage Services	96.1	133.1	130.8	146.5	172.8	183.4	180.9	
Food Stores	26.6	30.8	31.2	33.2	35.7	37.6	38.6	
Ground Tran. & Motor Fuel	16.0	27.4	23.5	35.9	50.0	53.2	55.3	
Arts, Entertainment & Recreation	115.7	146.5	149.9	165.6	177.4	180.7	176.8	
Retail Sales	109.4	131.1	121.9	126.1	137.9	139.5	134.6	
Air Transportation (visitor only)	0.0	0.0	0.1	0.1	0.1	0.1	0.1	
Spending at Destination	422.8	554.8	537.0	588.9	683.8	716.2	702.0	
Industry Earnings Generated by Travel	Spending	(\$Million	1)					
Accommodation & Food Services	50.6	71.5	68.8	74.7	90.8	101.4	103.6	
Arts, Entertainment & Recreation	39.6	51. <i>7</i>	52.2	58.3	66.6	68.1	68.6	
Retail**	17.8	21.4	20.3	21.3	23.7	24.2	23.6	
Auto Rental & other ground tran.	0.2	0.2	0.2	0.3	0.3	0.3	0.3	
Air Transportation (visitor only)	0.0	0.0	0.0	0.0	0.1	0.1	0.1	
Other Travel*	2.3	2.1	2.2	0.7	0.7	0.7	0.7	
Total Direct Earnings	110.4	146.9	143.8	155.3	182.2	194.8	196.9	
Industry Employment Generated by Tra	vel Spend	ding (Job	s)					
Accommodation & Food Services	3,390	4,430	4,090	3,910	4,170	4,390	4,440	
Arts, Entertainment & Recreation	2,280	2,590	3,490	3,850	3,800	3,680	3,820	
Retail**	900	980	870	860	930	960	910	
Auto Rental & other ground tran.	10	10	10	10	10	10	10	
Air Transportation (visitor only)	0	0	0	0	0	0	0	
Other Travel*	120	100	90	30	30	30	30	
Total Direct Employment	6,700	8,100	8,540	8,650	8,950	9,060	9,210	
Government Revenue Generated by Tra			illion)**	*				
Local	8.6	12.0	11.2	12.4	15.5	16.5	15.9	
State	11.1	15.3	15.4	18.9	23.4	24.5	23.7	
Total Direct Gov't. Revenue	19.7	27.3	26.7	31.3	38.8	41.0	39.6	

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

Yuma County Travel Impacts, 1998-2008p

	1998	2000	2002	2004	2006	2007	2008p
Total Direct Travel Spending (\$Million)							
Visitor Spending at Destination	365.7	438.6	482.0	529.6	583.5	586.7	596.0
Other Travel*	5.2	5.5	2.6	2.9	3.3	3.4	3.2
Total Direct Spending	370.9	444.0	484.6	532.6	586.9	590.1	599.2
Visitor Spending by Type of Traveler A	ccommod	ation (\$A	Aillion)				
Hotel, Motel	86.0	95.5	102.9	132.0	176.2	174.2	185.0
Campground	48.8	57.3	57.9	64.6	68.4	68.6	66.8
Private Home	54.0	76.9	68.4	91.8	103.0	106.9	102.0
Vacation Home	28.4	33.8	35.3	38.8	43.3	45.7	48.5
Day Travel	148.6	1 <i>7</i> 5.1	217.5	202.3	192.5	191.4	193.7
Spending at Destination	365.7	438.6	482.0	529.6	583.5	586.7	596.0
Visitor Spending by Commodity Purcha	ised (\$Mil	lion)					
Lodging	29.4	32.2	33.4	40.8	56.1	56.9	58.7
Food & Beverage Services	58.1	72.5	77.2	90.8	104.1	106.3	107.6
Food Stores	61.8	70.1	84.6	79.4	75.4	77.2	79.2
Ground Tran. & Motor Fuel	20.1	34.4	29.4	45.0	62.8	66.7	69.4
Arts, Entertainment & Recreation	76.2	91.6	96.4	11 <i>7</i> .9	134.7	132.7	133.4
Retail Sales	120.1	137.9	158.4	152.5	147.7	143.9	144.8
Air Transportation (visitor only)	0.0	0.0	2.6	3.3	2.8	3.0	2.8
Spending at Destination	365.7	438.6	482.0	529.6	583.5	586.7	596.0
Industry Earnings Generated by Travel	Spending	(\$Million	1)				
Accommodation & Food Services	27.3	32.8	34.7	41.4	49.7	52.4	56.1
Arts, Entertainment & Recreation	27.6	33.9	35.2	43.2	51.5	51.1	52.7
Retail**	26.0	30.1	34.9	33.7	33.4	33.2	33.5
Auto Rental & other ground tran.	0.2	0.3	0.3	0.3	0.3	0.3	0.3
Air Transportation (visitor only)	0.0	0.0	1.1	1.3	1.3	1.3	1.3
Other Travel*	2.2	2.4	1.3	1.3	1.6	1.6	1.5
Total Direct Earnings	83.3	99.4	107.4	121.2	137.8	140.1	145.4
Industry Employment Generated by Tra	avel Spend	ding (Jobs	s)				
Accommodation & Food Services	1,950	2,110	2,090	2,350	2,630	2,620	2,680
Arts, Entertainment & Recreation	1,300	1,500	2,120	2,270	2,450	2,290	2,070
Retail**	1,210	1,320	1,390	1,230	1,230	1,180	1,160
Auto Rental & other ground tran.	10	10	10	10	10	10	10
Air Transportation (visitor only)	0	0	20	20	20	20	20
Other Travel*	60	60	30	30	30	30	30
Total Direct Employment	4,530	5,000	5,650	5,900	6,370	6,140	5,970
Government Revenue Generated by Tra	=	_	illion)**	*			
Local	9.0	10.5	11.6	12.5	14.0	14.0	14.2
State	11.6	14.0	16.3	19.3	22.2	22.1	22.2
Total Direct Gov't. Revenue	20.6	24.5	27.8	31.7	36.2	36.2	36.4

^{*}Other Travel includes resident air travel and travel arrangement. **Retail includes gasoline.

^{***}Property taxes and sales tax payments of travel industry employees not included.

APPENDICES

- Appendix A. Regional Travel Impact Model
- Appendix B. Travel Industry Accounts: A comparison of the Regional Travel Impact Model and Travel & Tourism Satellite Accounts
- Appendix C. Arizona Earnings and Employment by Industry Sector
- Appendix D. Secondary Impacts Industry Groups

REGIONAL TRAVEL IMPACT MODEL

This appendix provides a brief overview of methodology, terminology and limitations of these impact estimates. The various appendices in this report provide greater detail for many of these topics.

DIRECT IMPACTS

The estimates of the direct impacts associated with traveler spending in Arizona were produced using the Regional Travel Impact Model (RTIM) developed by Dean Runyan Associates. The input data used to detail the economic impacts of the Arizona travel industry were gathered from various local, state and federal sources.

Travel impacts consist of estimates of travel spending and the employment, earnings and tax receipts generated by this spending. These estimates are also broken out by type of traveler accommodation and by the type of business in which the expenditures occur. A description of RTIM methodology is included in Appendices A and B.

SECONDARY (INDIRECT AND INDUCED) IMPACTS

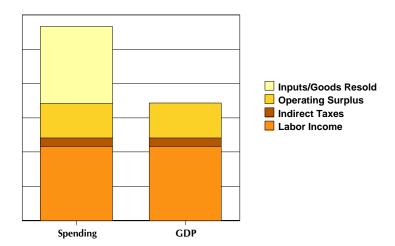
Direct impacts are reported for all counties within Arizona. Secondary employment and earnings impacts over and above direct impacts are reported at the state level only for the year 2008. These indirect and induced impacts are generated from the direct impacts produced by the RTIM, discussed above, and an input-output model of the Arizona economy prepared by the Minnesota IMPLAN Group, Inc. Indirect impacts represent the purchases of goods and services from other firms by businesses that directly receive expenditures from travelers. Hotels, for example, purchase maintenance services from independent contractors. Induced impacts represent the purchase of goods and services by employees whose earnings are in part derived from travel expenditures. The sum of the direct, indirect and induced impacts equals the total impact of all spending by visitors in the state. The "multiplier" refers to the ratio of the total impacts to the direct impacts for employment or earnings.

GROSS DOMESTIC PRODUCT

An estimate of the Gross Domestic Product (GDP) of the Arizona travel industry based on the RTIM direct travel impacts is also provided in this report. The GDP of an industry is equal to gross output (sales or receipts) minus intermediate inputs (the goods and services purchased from other industries). GDP is always less than output or sales because GDP measures only the "value added" of an industry and does not include the cost of the inputs that are also necessary to produce a good or service. GDP is a useful concept because it permits comparisons of the economic contributions of different industries.

The relationship between spending and gross domestic product is illustrated in the figure below. Examples of inputs are the food or accounting services that restaurants purchase from suppliers. "Goods resold" are the commodities that retail establishments purchase from manufacturers or wholesale trade businesses and resell with a markup. These inputs or goods are not counted as the GDP of the restaurant or retail industry because their value was created in other industries (agriculture, accounting, manufacturing).

Relationship Between Spending and Gross Domestic Product



It is for this reason that "travel spending" – as measured from surveys of visitors – is not the best measure of the travel industry's real economic contribution. This is because some visitor spending is actually counted as the GDP of other industries (e.g., agriculture, accounting, manufacturing). Furthermore, these other industries may or may not be located within the geographic area of interest. If the farm were located within the region of interest, then the GDP of the local farm would be included as an indirect or secondary effect. If not (e.g., a manufacturing firm in another state or country), then that part of GDP is not counted.

The preceding graph also shows the three main components of GDP. For most industries, labor income (essentially equivalent to earnings in this report) is the primary component of GDP. This is true of the travel industry. A second component is the tax payments that businesses make to government, such as sales, excise and property taxes. In the case of sales taxes, businesses are essentially a collection agency for the government. The final component, operating surplus, represents the income and payments (e.g., dividends, interest) to other stakeholders of the firm.

The concept of GDP also illustrates that with small geographic units of analysis (e.g., counties), earnings, employment, and tax revenues are the best measures of the economic value of the travel industry to the local economy. Small area measures of GDP are less reliable and much of the operating surplus may leak out of the local economy anyway. Indirect effects are also generally less in smaller economies.

COMPARISON WITH OTHER EXPORT-ORIENTED INDUSTRIES

Export-oriented industries are those industries that primarily market their products and services to other regions, states or nations. Agriculture, mining, and manufacturing are the best examples of export-oriented industries. Clearly, there are cases in each of these three sectors where the products are sold within the local or regional market. Nonetheless, in general most businesses within these industries depend on export markets. The travel industry is also an export-oriented industry because goods and services are sold to *visitors*, rather than residents. The travel industry injects money into the local economy, as do the exports of other industries.

Exports are not necessarily more important than locally traded goods and services. However, diverse export-oriented industries in any economy are a source of strength – in part because they generate income that contributes to the development of other local services and amenities. Such industries characterize the "comparative advantage" of the local economy within larger regional, national and global markets.

For the purposes of this report, we have defined five major export-oriented industries in Arizona.

- **Aerospace**. This industry comprises establishments engaged in aerospace product and parts manufacturing.
- Microelectronics. This industry includes establishments that manufacture computers, communications equipment and similar products and components that utilize integrated circuits. This is the largest manufacturing subsector (NAICS 334).
- **Food**. The food group encompasses parts of two major industry categories: agriculture, and food manufacturing or processing.
- Mining. This industry is comprised primarily of copper mining companies.
- **Travel**. A portion of the transportation, retail, leisure, and hospitality industries as estimated in this report.

These industries are compared in terms of earnings and GDP in order to illustrate the significance of the travel industry in the larger economy. This type of comparison is more meaningful for the travel industry than comparisons with non-export oriented industries (e.g., health care, retail trade, government) where industry growth is largely a function of population and demographic factors. See Appendix C for a list of Arizona industries.

TRAVEL RELATED CONSTRUCTION ACTIVITY

Investment in the infrastructure of the travel industry represents another aspect of the travel economy. In the short term, such investments provide employment in the construction trades and architectural professions. In the longer term, investments in accommodations, attractions and other facilities serve to maintain and enhance

Arizona's share of the visitor market. The statewide estimate of travel related construction activity is based on McGraw-Hill Dodge Construction statistics.

PRELIMINARY ESTIMATES

Preliminary estimates for 2008 were prepared at the state and county level. These estimates take advantage of the most current available data. However, because full-year data was not available in all cases, these estimates are subject to subsequent revision as additional information relating to travel and its economic impact in 2007 becomes available.

STATEWIDE TAX IMPACTS

As with last year's report, the sum of travel-generated state and local tax revenues at the county level is less than the statewide estimate of state and local tax revenues. This is because property taxes and the sales tax revenues attributable to the spending of travel industry employees are included at the statewide level. Data limitations do not permit the estimate of the aforementioned taxes at the county level.

Types of Travel Impacts Included

Most of the travel that occurs in Arizona is included in the scope of this analysis. The purpose of such travel can be for business, pleasure, shopping, to attend meetings, or for personal, medical or educational purposes. All trips to Arizona by U.S. residents and foreign visitors are included. The travel of Arizona residents to other destinations within Arizona is included, provided that it is neither commuting nor other routine travel. Travel to non-Arizona destinations by Arizona residents is not included as a component of visitor spending. Outbound air travel impacts and spending on travel arrangement services are included in the "Other Travel" category.

The impacts associated with both overnight and day travel are included if the travelers remain at the destination overnight or the destination is over 50 miles, one-way, from the traveler's home. These definitions are used to screen and, if necessary, to interpret and adjust local data used for travel impact measurements. The most conservative interpretation is employed where data limitations cause deviations from the above definition.

TRANSPORTATION IMPACTS

The focus of this analysis is on the destination-specific impacts of visitors. This is straightforward with respect to the spending on commodities such as accommodations, food services, recreation and retail purchases. It is less obvious with respect to ground and air transportation services, in that transportation provides a link between an origin and destination. In this report, the impacts related to spending on transportation are allocated to the location (i.e., county) in which those spending impacts occur, regardless of whether that location is the ultimate destination of the visitor. For this reason, urban counties will tend to have relatively greater transportation impacts even though some of that spending on transportation will be related to visits at other destinations.

IMPACT CATEGORIES

The specific categories of travel impacts included in this analysis are as follows:

Impact Category	Description
Expenditures	Purchases by travelers during their trip, including lodging taxes and other applicable local and state taxes, paid by the traveler at the point of sale.
Earnings	The earnings (wage and salary disbursements, earned benefits and proprietor income) of employees and owners of businesses that receive travel expenditures. Only the earnings attributable to travel expenditures are included; this typically is only a portion of all business receipts.
Employment	Employment associated with the above earnings; this includes both full- and part-time positions of wage and salary workers and proprietors.
Local Tax Receipts	Tax receipts collected by counties and municipalities, as levied on applicable travel-related purchases, including lodging, food and beverage service, retail goods and auto rental. The local share of the state transaction privilege tax is also included in this category. Property taxes are included for the statewide total. They are not included for county level estimates.
State Tax Receipts	The state share of the transaction privilege tax, personal and business income taxes, motor fuel tax and contributions from tribal gaming revenue is included in state tax receipts. Also included at the state level only is an estimate of the sales tax payments associated with travel industry earnings.

VISITOR CATEGORIES

Travelers are classified according to the type of accommodation in which they stay. The types of visitors are as follows:

Type of Visitor	Description
Hotel/Motel	Travelers staying in hotels, motels, resorts, bed & breakfast establishments, and other commercial accommodations, excluding campgrounds, where a transient lodging tax is collected.
Campground	Travelers staying in a privately owned (i.e., commercial) or publicly managed campgrounds.
Private Home	Travelers staying as guests with friends or relatives.
Vacation Home	Travelers using their own vacation home or timeshare and those borrowing or renting a vacation home where a transient lodging tax is not collected.
Day Visitor	Both in-state and out-of-state residents whose trip does not include an overnight stay at a destination in Arizona.

REPORTING FORMAT

A description of the headings and categories of the detailed direct impact tables is provided below.

- Total Direct Travel Spending includes the total visitor spending at destination, described above, plus spending on travel agencies and resident air travel (other spending). Total direct travel spending does not include secondary (indirect and induced) effects.
- Visitor Spending by Type of Traveler Accommodation refers to the total direct spending of each category of visitor at that destination (county or state). For example, the spending of visitors that stayed at hotels or motels includes their spending on accommodations, food & beverage service, recreation, transportation and all other visitor related commodities.
- Visitor Spending by Commodity Purchased refers to the total spending on each
 commodity for all types of visitors. For example, the total spending on Food &
 Beverage Services includes spending by visitors staying in hotels, private
 campgrounds, private homes and the other types of accommodation. The
 total spending on commodities is identical to the total spending by type of
 accommodation.

The next two sections, *Travel-Generated Earnings and Employment by Industry*, provide estimates of travel-generated earnings and employment that are based on an industry, rather than a commodity, classification. A business that is classified in a particular industry may include more than one commodity. For example, a resort that is classified in the accommodation industry may provide accommodations, food and beverages, and recreation.

- Industry Earnings Generated by Travel Spending includes the payroll, other earned benefits and proprietor income of all employees in that industry classification.
- Industry Employment Generated by Travel Spending includes all full- and parttime employees. This includes payroll employees covered by unemployment insurance and those that are not, as well as proprietors.

The final section provides an estimate of tax receipts generated by travel spending.

• Tax Revenues Generated by Travel Spending provides a breakout of local, state and federal tax receipts at the state level, and local and state tax receipts at the county level. Local taxes include all room taxes, local sales taxes and local auto rental taxes plus the local share of the state transaction privilege tax. The state share of the transaction privilege tax, personal and business income taxes, motor fuel tax and contributions from tribal gaming revenue are included in state tax receipts. Federal taxes include income and payroll taxes, the motor fuel excise tax and airline ticket taxes.

INTERPRETATION OF IMPACT ESTIMATES

Users of this report should be aware of several issues regarding the interpretation of the impact estimates contained herein.

- The monetary estimates in this report are generally expressed in *current* dollars. There is no adjustment for inflation unless noted.
- The employment estimates in this report are estimates of the total number of full- and part-time jobs (positions) directly generated by travel spending, rather than the number of individuals employed. Both payroll jobs and selfemployment are included in these estimates. Caution should therefore be used in comparing these estimates with other employment data series.
- In general, estimates of small geographic areas (e.g., rural counties) are less reliable than estimates for regions or metropolitan counties. Trend analysis and comparisons of counties with relatively low levels of travel-related economic activity should therefore be interpreted cautiously.
- The estimates of travel impacts published in this report will necessarily differ somewhat from estimates generated from different models, methodologies and data sources. Nonetheless, it should be emphasized that all credible estimates of direct travel impacts at the state level, including those of Dean Runyan Associates, are of similar magnitude.

TRAVEL INDUSTRY ACCOUNTS: A COMPARISON OF THE REGIONAL TRAVEL IMPACT MODEL AND TRAVEL & TOURISM SATELLITE ACCOUNTS

An economic account is a method for displaying inter-related information about a set of economic activities. A travel industry account is a method to report different types of related information about the purchase of goods and services by visitors. The Bureau of Economic Analysis (BEA), which now provides annual and quarterly estimates of travel and tourism at the national level describes a Travel and Tourism Satellite Account (TTSA) as "present(ing) a rearrangement of information from the National Income and Product Accounts, from the industry accounts, and from other sources so that travel and tourism activities can be analyzed more completely than is possible in the structure of the traditional national economic accounts." Similarly, the RTIM has been developed by Dean Runyan Associates to estimate travel spending, earnings, employment, and tax receipts at the state, county, and regional levels. These initial findings can, in turn, be used as input data for deriving estimates of other economic measures, such as value-added and indirect effects.

This appendix provides an overview of the Regional Travel Impact Model (RTIM) and travel and tourism satellite accounts (TTSAs). Although there is no single or absolute form of a TTSA, the one developed by the Bureau of Economic Analysis (BEA) will be the basis of the analysis here. The definitions, framework, and estimating methods used for the U.S. BEA TTSA follow, as closely as is practicable, the guidelines for similar travel satellite accounts that were developed by the World Tourism Organization (WTO) and the Organization for Economic Co-operation and Development (OECD).

The primary focus is on the direct impacts of visitor spending. Visitors are defined as persons that stay overnight away from home, or travel more than fifty miles one-way on a non-routine trip. Only the expenditures related to specific trips are counted as visitor spending. Other travel related expenditures such as the consumption of durable goods (e.g., recreational vehicles or sporting equipment) or the purchase of vacation homes are not considered.

While such a definition of the travel industry (i.e., the trip related expenditures of visitors) is conservative, it is also in keeping with the notion of the travel industry as being an export-oriented industry for specific local communities. That is, visitors are important to regions because they inject money into the local economy. This focus on the export-oriented nature of the travel industry for local communities becomes blurred if the industry is defined so as to include non-trip related expenditures.

¹¹ Peter D. Kuhbach, Mark A. Planting, and Erich H. Strassner, "U.S. Travel and Tourism Satellite Accounts for 1998-2003," Survey of Current Business 84 (September 2004): 43-59.

PRIMARY CONCEPTS, CATEGORIES & DATA REQUIREMENTS

There are three primary types of information that are measured and/or estimated in a travel industry account. The first is a measure of the *travel industry* in terms of both the characteristics of the business firms that sell travel goods and services and the characteristics of consumers that purchase travel industry goods and services. The second is measure of the *demand segments* that consume travel industry goods and services. For example, the distinction between business and leisure travel is a measure of demand segments. The third is a measure of the *components of economic output* associated with the travel industry. The employee earnings generated by visitor spending is one such component. Travel-generated tax receipts are another. These three categories of information represent different aspects of the accounting ledger – they represent different ways of viewing or analyzing the travel industry.

The bulk of this paper will discuss these three types of information in terms of their conceptual foundations, the data requirements, and some of the more salient issues that users of this information should be aware of. There will also be some discussion of *indirect and induced effects* in that these effects can be reasonably estimated from the direct travel industry accounts. These secondary (versus direct) effects describe the relationship of the travel industry to other sectors of the larger economy.

The intent of this discussion will be to provide a general overview of the process of constructing travel industry accounts and the underlying similarity between the RTIM and a TTSA. More technical issues are generally placed in footnotes.

TRAVEL INDUSTRY

Defining the travel industry is probably the most critical and data intensive effort involved in developing a travel industry account. It is an exercise in matching supply (sellers of goods and services) with demand (the travelers that purchase those particular goods and services). It is complicated by the fact that no single industrial classification scheme provides a valid measure of the travel industry. ¹² There are only three significant industrial classifications, accommodations (NAICS 721) and Scheduled Passenger Air Transportation (NAICS 481111) and Travel Arrangement and Reservation Services (NAICS 5615) that *primarily* sell travel industry goods and services. ¹³ Firms in other industries (retail, recreation, transportation) provide goods and services to both travelers and other types of consumers.

Because of this, most satellite accounts, as well as the RTIM, incorporate at least some information about the expenditures of visitors in order to define the supply of visitor industry firms. For example, if there is an estimate of visitor-days and an

¹² The North American Industrial Classification System (NAICS) is the current standard in the United States.

¹³ Even these industries are not purely travel. For example, the accommodations industry provides services to local residents (food service and meeting rooms). Passenger airlines also ship cargo on the same planes that carry passengers. Fortunately, it is usually possible to make adjustments for these non-travel components through the use of additional data.

estimate of how much the average visitor spends on food services per day, then an estimate of visitor spending on food services can be calculated. In most cases, this will be only a fraction of all food service sales in that residents are a larger market for most restaurants.¹⁴

The industry sectors that are usually matched to visitor spending in this way are: accommodations (NAICS 721), food service (722), arts, entertainment and recreation (71), and retail trade (44-45). A portion of transportation business is also part of the travel industry for obvious reasons.

In the case of the transportation sector, the definition and measurement of the travel industry component is more complicated because most transportation spending by visitors involves travel to and from the destination, rather than travel at or within the destination market. This is not an issue if the geographic scope of the travel industry market includes the origin and destination of travel. National travel industry accounts thus include all domestic passenger air transportation in the travel industry. The issue is more complicated at the state or regional level, however. Suppose, for example, that the focus of a travel industry account is the state of Arizona. How should the purchase of a round trip airline ticket by a Chicago resident traveling to Phoenix be treated in that only some of the economic impact of this spending will occur in Arizona? A reasonable approach would be to allocate only a portion of this spending (and related payroll, taxes, etc.) to Arizona and ignore the remainder for the purpose of creating a travel industry account for Arizona. However, if this procedure were followed for every state, the sum of the state accounts would be less than the national travel account. The state accounts would be additive if outbound air travel from each state were included. However, this is methodologically inconsistent with the construction of a national account, which does not include outbound travel as a component of domestic tourism demand. The approach used in the RTIM is to make a distinction between the visitor industry, that includes only visitor demand, and the travel industry, which includes visitor demand and that portion of outbound travel that can be attributed to the resident economy. For example, the passenger air transportation employment in Arizona can be divided between three groups of travelers: inbound, outbound, and pass-through. Only that employment attributable to inbound travel is part of the Arizona visitor industry. Employment attributable to outbound and pass-through travelers is included with the larger travel industry. 15

¹⁴ The proportion can vary enormously among regions and localities, however. In many popular visitor destinations, the primary market for food service will be visitors. It should also be noted that even with reliable visitor survey data, there is still the issue of how to translate spending on food service *commodities* to the supply of food service by *industry*. As indicated in the footnote above, food service is also supplied by the accommodation industry.

¹⁵ The same issue arises with Travel agencies and reservation services (NAICS 5615). Most of these services are probably related to outbound travel and are treated as such in the RTIM.

The following two tables display the specific industries that are included in the travel industry for the BEA's national TTSA and the RTIM. Although not identical, the industries are equivalent with only a few exceptions. ¹⁶

Bureau of Economic Analysis Tourism Industries Distribution of United States Domestic Travel-Generated Compensation, 2002

Accommodations & Food Service	35.4%
Traveler accommodations	21.0%
Food services and drinking places	14.3%
Transportation	29.2%
Air transportation	20.7%
Rail transportation	0.5%
Water transportation	0.9%
Interurban bus transportation	0.4%
Interurban charter bus transportation	0.3%
Urban transit systems & other tran.	1.6%
Taxi service	0.9%
Automotive equipment rental & leasing	2.4%
Automotive repair services	1.2%
Parking lots and garages	0.2%
Toll highways	0.1%
Recreation	11.1%
Scenic and sightseeing transportation	0.5%
Motion pictures and performing arts	1.2%
Spectator sports	2.2%
Participant sports	2.5%
Gambling	2.4%
All other recreation and entertainment	2.3%
Retail & nondurable goods production	16.2%
Petroleum refineries	0.2%
Industries producing nondurable PCE	
commodities, excluding petroleum refineries	4.7%
Wholesale trade & tran. services	4.2%
Gasoline service stations	0.9%
Retail trade services, excluding	
gasoline service stations	6.2%
Travel arrangement & reservation services	7.0%
All other industries	1.1%
Total Tourism Compensation	100.0%

Source: Adapted from Peter D. Kuhbach, Mark A. Planting, and Erich H. Strassner, "U.S. Travel and Tourism Satellite Accounts for 1998-2003," Survey of Current Business 84 (September 2004): 59, table 5.

¹⁶ The major exception is that the BEA includes the production of consumer non-durables that are sold through retail outlets. This is not a major component and would be even less so at the level of the state.

RTIM Travel Impact Industries Matched to NAICS

Travel Impact Industry	NAICS Industry (code)
Accommodation & Food Services	
	Accommodation (721)
	Food Services and Drinking Places (722)
Arts, Entertainment & Recreation	
Arts, Littertainment & Recreation	Performing Arts, Spectator Sports (711)
	Museums (712)
	Amusement, Gambling (713)
	Scenic and Sightseeing Transportation (487)
Retail	
Ketan	Food & Beverage Stores (445)
	Gasoline Stations (447)
	Clothing and Clothing Accessories Stores (448)
	Sporting Goods, Hobby, Book, and Music Stores (451)
	General Merchandise Stores (452)
	Miscellaneous Store Retailers (453)
Ground Transportation	
	Interurban and rural bus transportation (4852)
	Taxi and Limousine Service (4853)
	Charter Bus Industry (4855)
	Passenger Car Rental (532111)
	Parking Lots and Garages (812930)
Air Transportation	
	Scheduled Air Passenger Transportation (481111)
	Support Activities for Air Transportation (4881)
Travel Arrangement Services	
Ü	Travel Agencies (56151)
	Tour Operators (56152)

Source: Dean Runyan Associates

DEMAND SEGMENTS

The distinction between inbound and outbound travel has already been discussed in the previous section and in terms of the concepts of the *visitor industry* and the *travel industry*. Three other types of demand segments that are related exclusively to the *visitor industry* will be discussed here. The first two demand categories are reported by the BEA in their national TTSA. They are: *leisure versus business travel*, and *resident versus non-resident travel*. The third demand category is typically reported in the RTIM: *type of traveler accommodation*. These three demand categories will be discussed in turn.

The distinction between *leisure versus business travel* is useful for several reasons. Economists like to distinguish between personal consumption expenditures on the one hand and business expenditures on the other. Indeed, this distinction is central for the National Income and Product Accounts (NIPAs). Those in the travel industry are more likely to be interested in this distinction because leisure travelers represent a more "marketable" segment because their travel choices are less determined by economic and business factors. Furthermore, business and leisure travelers tend to have different spending profiles. The availability of this information in either a state or regional TTSA or RTIM is essentially dependent on the availability of survey data (as it is at the national level). It should be noted, however, that such estimates are considerably less reliable for smaller geographic areas because of the limitations of survey data. Even at the state level, year-to-year changes in the composition of this demand segment should be interpreted in conjunction with other data.

The distinction between *resident versus non-resident travel* is fundamental to a national TTSA because it mirrors the distinction between the domestic economy and international transactions. Non-resident travel in the United States is considered an export in the official international transaction accounts.¹⁷ The distinction is obviously also important because it is based on different political, legal, and currency regimes – factors that in themselves influence travel behavior. At the level of the state or region, the distinction between resident and nonresident travel is less important, although it is often reported.¹⁸ There are at least two reasons why this distinction is less useful at state and regional levels.

First, there is considerably less of an economic rationale for distinguishing resident and non-resident travel at the level of the state, or any other political jurisdiction within the United States, than there is at the national level. States do not maintain interstate trade balance sheets that chart the flow of goods and services across state boundaries. From an economic point of view, the administration of the tax system is the primary, if only, reason for this distinction. In the case of travel and tourism, the

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¹⁷ Conversely, the spending of U.S. visitors in other countries is treated as an import in the international transaction accounts.

¹⁸ The issues discussed with regard to the reliability of survey data for leisure versus business travel also applies to this category

evaluation of the tax impacts of resident versus nonresident travel might also be important.¹⁹

Second, travel is behaviorally defined by length of distance from home (usually at least 50 miles one-way), trip purpose (non-routine), and/or the use of an overnight accommodation away from home. Rarely is domestic travel defined by virtue of crossing a geographic boundary. The operators of tourist attractions in local communities are generally less interested in the origin of visitors than in the revenue that they generate for their businesses. In terms of the economic impacts at the *local* level, the distinction between in-state residents, out-of-state residents and international visitors may not be relevant other than for the purpose of marketing. However, other geographic characteristics of the visitor (e.g., distance traveled, the specific area of origin) are generally more useful measures of the visitor market than whether the visitor is a resident or nonresident.

Finally, the distinction among different *types of traveler accommodations* is generally reported in the RTIM. Typically, these categories are:

- Visitors who stay in hotels, motels, B&Bs., and similar lodging facilities
- Visitors who stay at campsites
- Visitors who stay in the private homes of friends or relatives
- Visitors who stay in vacation or second homes
- Visitors who do not stay in overnight accommodations on their trip away from home (day visitors).

These distinctions can be useful because estimates of economic impacts are often used for different purposes. The total of all accommodation types, of course, is an estimate of the total magnitude of the visitor industry. Visitors who stay in commercial lodging such as hotels and motels are most likely to have the greatest economic impact on a person-day basis. These visitors are also more likely to be influenced by marketing efforts. In urban areas, a large proportion will represent business travel. In other words, the type of accommodation category can be used in conjunction with other types of data to analyze the market characteristics of visitors.

¹⁹ Nonresident visitors who pay taxes in their destination state represent an unambiguous gain for the state. This effect is less clear for resident travelers within the state.

²⁰ In essence, state level travel impact estimates really represent an aggregation of smaller geographic units, such as counties or regions. Populous states with large landmasses (e.g., California or Texas) will have a higher proportion of resident travel than small states (e.g., Rhode Island or Delaware).

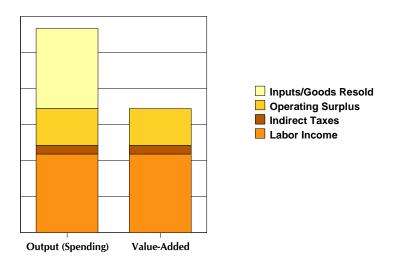
COMPONENTS OF INDUSTRY OUTPUT

Because both the RTIM and the TTSA are empirically linked to NAICS industry accounts, it is possible to provide estimates of different components of economic output. The major economic components most often estimated are:²¹

- Travel spending (Gross Output)
- Value-added (Gross Product)
- Earnings (labor income)
- Indirect business taxes (sales, excise, property taxes & fees).

The relationship of these components is shown below. As indicated, the value-added of a particular industry (the bar on the right) is equal to gross output (travel spending) minus the intermediate inputs used by travel industry businesses to produce the good or service. Restaurants, for example, prepare and serve the food products that are purchased from suppliers. Airlines purchase or lease airplanes from other firms. These intermediate inputs are not counted as part of the value-added of the travel industry. They are counted as value-added in other industries (e.g., agriculture, aerospace manufacturing).

Components of Industry Output



The distinction between gross output and value-added is probably even more important at the state or regional level. This is because the intermediate inputs that are purchased from other industries are even more likely to be purchased from businesses located in different regions or states. The economic impact of air

²¹ There are some small differences between the BEA TTSA and the RTIM in what these components include. The BEA allocates proprietor income to Operating Surplus; the RTIM allocates it to Labor Income. The RTIM does not have an estimate of property taxes in indirect taxes. Overall, property taxes on businesses are a relatively small proportion of indirect taxes.

passenger travel in the state of Hawaii should not include the purchase of airplanes manufactured in the United States mainland by Boeing or in Europe by Airbus. Travel industry value-added is a more meaningful measure of the true economic impact visitor spending in Hawaii because some of economic impact of that spending will occur elsewhere.²²

Value-added can also be viewed in terms of the distribution or payout of industry receipts, exclusive of those paid to other firms for intermediate inputs. Some of the receipts are distributed to labor as wages, benefits, and proprietor income. Some receipts are paid to government as indirect taxes. These taxes are called "indirect" because most of them are actually paid by consumers in the form of sales or excise taxes. The remainder leaves gross operating surplus. Out of gross operating surplus various payments are made in the form of dividends, interest, and other payments, or retained by the firm. The sum of these three broad categories of payments is equal to travel industry value-added. To summarize:

Value-added = Spending *less* intermediate goods & services, or

Value-added = Labor Income *plus* indirect business taxes *plus* gross operating surplus.

The RTIM is similar to the TTSA in that it also provides estimates of these components of economic output. Travel spending, earnings, and tax impacts are generally provided at the state or regional level. Value-added is generally reported at the statelevel only (sometimes referred to as Travel Industry Gross Domestic Product). At the level of the state, travel industry value-added or GDP is an important measure – more economically meaningful than travel spending.²⁴ For smaller geographic areas, however, the rationale for reporting value-added is less clear. First, there are real data limitations and data costs in deriving these estimates. Second, the most important components of value added for the travel industry are earnings and tax **revenue**. Because the travel industry is relatively labor intensive and because a large proportion of travel industry goods and services are subject to excise and sales taxes, these two components of value-added (labor income and indirect taxes) are relatively high for the travel industry. The local effects of gross operating surplus are generally less important and certainly much more difficult to assess than are earnings and tax impacts. The relevance of earnings and tax receipts is also in keeping the exportoriented emphasis of the travel industry: earnings and tax receipts are more likely to stay in the local economy than is operating surplus.

²² It should also be noted the value of the intermediate inputs used by travel industry firms will not necessarily disappear if the travel industry stops buying them. Aerospace firms will shift their production to other users (e.g., military). Agriculture will seek new markets for their products.

²³ Other taxes included here are property taxes, business franchise taxes, and other fees. Income taxes are not included, because they are paid out of operating surplus.

²⁴ It is also possible to compare different industries with respect to their value-added. It is more difficult and less useful to compare industries on the basis of sales.

INDIRECT, INDUCED AND SECONDARY EFFECTS

To this point, the discussion of travel industry accounts has referred only to the direct output components. That is, the ripple effects of the re-spending of travel industry receipts throughout the larger economy have not been analyzed. The structure of both the TTSA and the RTIM permit such analysis.

- **Indirect** effects refer to the intermediate inputs used to produce the final product or service, providing that those inputs are themselves produced within the designated geographic area.
- **Induced** effects refer to the purchase of goods and services by *employees* that are attributable to direct and indirect impacts. These induced impacts are derived from economic data that describe the purchasing patterns of households. For example, employees of all the designated export-oriented industries will spend their income on food, household durables, health care, and so on.
- The sum of indirect and induced impacts is sometimes referred to as the **secondary** effect. These secondary impacts may be as great or greater than the direct impact alone.
- The ratio of the total effects (direct plus either indirect, induced, or secondary) to the direct effects is the **multiplier**.

The BEA reports the **indirect** components of economic output. This is equivalent to domestic travel spending less the goods and services imported from abroad to meet domestic demand. For travel, these imports would include souvenirs manufactured in China and petroleum extracted in Saudi Arabia. The indirect output multiplier for 2002 was 1.76. The ratio of domestic travel spending to travel industry value-added was 1.88. The difference reflects the intermediate inputs for travel imported from abroad.

At the state level, these indirect output multipliers are typically lower because relatively more of the intermediate inputs are purchased from outside of the state. At the county or metropolitan level, the multipliers are generally even lower for the same reason. Furthermore, the estimates are usually less reliable because of the data limitations of the regional input-output model used to estimate the indirect effects.

The BEA does not report **induced** effects – the effect of household spending of the direct and indirect labor income. Typically, these induced effects will be larger than the indirect effects at the state or regional level, in part because they are based on both the direct and indirect components.²⁵ As with indirect effects, the induced effects will also tend to be lower for smaller economic areas and the reliability of the estimates will be less.

 $^{^{25}}$ The induced effects can be estimated with the Implan model maintained by the Minnesota Implan Group.

Secondary effects should be interpreted cautiously. These effects describe the relationship of economic transactions at a point in time. These relationships will not necessarily remain constant with a change in direct economic output. This is because all economic resources have alternative uses. Because of this, it is often difficult to determine the effect of an increase or decrease in visitor spending on the larger economic system over time.

THE REGIONAL TRAVEL IMPACT MODEL AND TRAVEL & TOURISM SATELLITE ACCOUNTS COMPARED

This appendix has provided an overview of Dean Runyan Associates RTIM and the Bureau of Economic Analysis' domestic TTSA. These travel industry accounts are similar in terms of how they define the travel industry and the measures of the industry that are reported. The differences stem largely from their different levels of analysis – the BEA provides estimates at the national level only, while the RTIM's are typically constructed on a state or regional level. Because of this geographic focus, the RTIM provides a distinction between the visitor industry and the travel industry. The RTIM also provides measures of all of the components of economic output and secondary effects at the state or large region level. At smaller units of analysis, however, the emphasis is on earnings and tax receipts generated by travel spending as these are the most reliable and meaningful measures of the economic impact of travel at the local level.

Arizona Earnings and Employment by Industry Sector, 2007

Industry Sector	Earnings (\$Million)	Percent of Total	Employment (Thousand)	Percent of Total
Primarily Export-Oriented	16,768	10.8%	254	7.2%
Agriculture, Forestry, Fishing and related	1,176	0.8%	43	1.2%
Mining	1,151	0.7%	16	0.4%
Manufacturing	14,441	9.3%	195	5.5%
**Travel	5,031	3.3%	170	4.8%
Primarily Local/Regional	82,559	53.4%	2,025	57.5%
Construction	13,669	8.8%	284	8.1%
Utilities	1,387	0.9%	13	0.4%
Wholesale trade	8,503	5.5%	123	3.5%
Retail trade	12,55 <i>7</i>	8.1%	411	11.7%
Real estate and rental and leasing	5,060	3.3%	248	7.0%
Management of companies and enterprises	2,391	1.5%	30	0.9%
Administrative and waste services	9,073	5.9%	299	8.5%
Other services, except public administration	4,028	2.6%	168	4.8%
Government and government enterprises	25,890	16.7%	449	12.7%
Mixed	55,285	35.8%	1,242	35.3%
Transportation and warehousing	4,654	3.0%	95	2.7%
Information	3,197	2.1%	53	1.5%
Finance and insurance	10,383	6.7%	182	5.2%
Professional and technical services	12,763	8.3%	217	6.2%
Educational services	1,722	1.1%	5 <i>7</i>	1.6%
Health care and social assistance	15,514	10.0%	314	8.9%
Leisure and Hospitality	7,052	4.6%	324	9.2%
Arizona Total**	154,613	100.0%	3,520	100.0%

^{**}Travel is not included in the sub and grand totals because it is also represented in other sectors (primarily leisure and hospitality, transporation, and retail trade).

Industry Groups for Secondary Impacts

Accommodation & Food Services

Food services and drinking places

Hotels and motels, including casino hotels

Other accommodations

Arts, Entertainment & Recreation

Bowling centers

Fitness and recreational sports centers

Independent artists, writers, and performers

Museums, historical sites, zoos, and parks

Other amusement, gambling, and recreation industries

Performing arts companies

Promoters of performing arts and sports and agents for public figures

Scenic and sightseeing trans and support activities for transportation

Spectator sports

Wholesale & Retail Trade

Building material and garden supply stores

Clothing and clothing accessories stores

Electronics and appliance stores

Food and beverage stores

Furniture and home furnishings stores

Gasoline stations

General merchandise stores

Health and personal care stores

Miscellaneous store retailers

Motor vehicle and parts dealers

Nonstore retailers

Sporting goods, hobby, book and music stores

Wholesale trade

Transportation

Air transportation

Automotive equipment rental and leasing

Automotive repair and maintenance, except car washes

Couriers and messengers

Rail transportation

Transit and ground passenger transportation

Travel arrangement and reservation services

Truck transportation

Warehousing and storage

Water transportation

Professional Services

Accounting and bookkeeping services

Advertising and related services

All other miscellaneous professional and technical services

Architectural and engineering services

Book publishers

Cable networks and program distribution

Child day care services

Civic, social, professional and similar organizations

Colleges, universities, and junior colleges

Computer systems design services

Custom computer programming services

Data processing services

Database, directory, and other publishers

Elementary and secondary schools

Environmental and other technical consulting services

Grantmaking and giving and social advocacy organizations

Home health care services

Hospitals

Information services

Legal services

Management consulting services

Management of companies and enterprises

Motion picture and video industries

Newpaper publishers

Nursing and residential care facilities

Offices of physicians, dentists, and other health practitioners

Other ambulatory health care services

Other computer related services, including facilities management

Other educational services

Periodical publishers

Photographic services

Radio and television broadcasting

Religious organizations

Scientific research and development services

Social assistance, except child day care services

Software publishers

Sound recording industries

Specialized design services

Telecommunications

Veterinary services

Other Services

Business support services

Car washes

Commercial machinery repair and maintenance

Death care services

Drycleaning and laundry services

Electronic equipment repair and maintenance

Employment services

Facilities support services

General and consumer goods rental except video tapes and discs

Household goods repair and maintenance

Investigation and security services

Lessors of nonfinancial intangible assets

Machinery and equipment rental and leasing

Office administrative services

Other personal services

Other support services

Personal care services

Private households

Services to buildings and dwellings

Video tape and disc rental

Waste management and remediation services

Government

Federal electric utilities

Federal Military

Federal Non-Military

Other Federal Government enterprises

Other State and local government enterprises

Postal service

State & Local Education

State & Local Non-Education

State and local government electric utilities

State and local government passenger transit

Construction

Commercial and institutional buildings

Highway, street, bridge, and tunnel construction

Maintenance and repair of farm and nonfarm residential structures

Maintenance and repair of highways, streets, bridges, and tunnels

Maintenance and repair of nonresidential buildings

Manufacturing and industrial buildings

New farm housing units and additions and alterations

New multifamily housing structures, nonfarm

New residential 1-unit structures, nonfarm

New residential additions and alterations, nonfarm

Other maintenance and repair construction

Other new construction

Water, sewer, and pipeline construction

Finance, Ins., & Real Estate

Funds, trusts, and other financial vehicles Insurance agencies, brokerages, and related

Insurance carriers

Monetary authorities and depository credit intermediation

Nondepository credit intermediation and related activities

Real estate

Securities, commodity contracts, investments

Mining & Manufacturing

all mining & manufacturing industries except for food processing

Agriculture & Food Processing

farming & manufacturing industries in food processing