

# CAPER

PY 2015 Consolidated Annual Performance Evaluation Report

Annual Accomplishments for July 1, 2015 – June 30, 2016



**PIMA COUNTY**

COMMUNITY DEVELOPMENT

Submitted to the U.S. Department of Housing and Urban Development September 30, 2016

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*The Curley School Artisan Housing Center, located in a historic public school in Ajo, Arizona.*



### COMMUNITY DEVELOPMENT

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## CDNC'S DEPARTMENTAL MISSION:

To create a more livable and viable county and to improve the quality of life for residents, with a special emphasis on economically and socially disadvantaged communities, through the development and coordination of programs and services.

### EXECUTIVE SUMMARY

Pima County strives to build healthy, thriving communities. This longstanding community development goal has helped thousands of citizens remain stably housed and achieve an improved quality of life. In these community development efforts, Pima County prioritizes assistance to underserved areas and low-income individuals and families.

The Pima County Department of Community Development and Neighborhood Conservation (CDNC) provides supportive resources to residents on an area basis, often in unincorporated Pima County's rural towns and communities, as well as the incorporated jurisdictions of Sahuarita, Oro Valley, Marana, and the City of South Tucson. Pima County CDNC's many community development and affordable housing activities include, but are not limited to: the construction and rehabilitation of public facilities; performing demolition of unsafe, vacant structures; providing supportive service funding for emergency homeless shelters; and performing critical home repairs for low-income homeowners. These activities are conducted primarily through three federal grants from the Department of Housing and Urban Development (HUD): the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME), and the Emergency Solutions Grant (ESG). Pima County programs and leverages these federal resources judiciously via an open and transparent annual planning process in order to provide the greatest benefit to those most in need.

As a recipient of HUD Community Planning and Development funding, Pima County is required to develop a 5-Year Consolidated Plan, the guiding framework for all community development and housing planning decisions based on current market conditions and the most recent available data. The City of Tucson and Pima County Consortium jointly draft and submit a 5-year Consolidated Plan to HUD, in a partnership addressing the housing and community development needs of all jurisdictions and incorporated communities. . The 5-Year Consolidated Plan is implemented through subsequent Annual Action Plans, a yearly document submitted to HUD describing the planned activities and anticipated outcomes for the program year. At the conclusion of each program year, Pima County submits a summary report of its expenditures and accomplishments to HUD for review, called the Consolidated Annual Performance and Evaluation Report (CAPER). This CAPER summarizes Pima County's successes in meeting priority needs, goals, and strategies for PY 2015-2016 in accordance with the City of Tucson and Pima County Consortium's 5-year Consolidated Plan for PY 2015-2020. An expanded and technical version of the PY 2015-2016 CAPER is available online.

This PY 2015-2016 CAPER emphasizes the foremost programmatic activities and accomplishments provided through these three HUD grant programs. In addition, , leveraged resources that support additional community development and affordable housing efforts through the Pima County General Fund and General Obligation Bonds are described in subsequent sections. A more detailed outline of each of CDNC's programs follows on page 6.



*The Ajo Center for Sustainable Agriculture is a community-based grassroots nonprofit organization dedicated to developing a sustainable and just food system in Ajo, Arizona.*



*The Catalina Park Integrated Playground and Splash Pad in Tucson's West University Neighborhood.*

## CDNC PROGRAMS

CDNC operates five main programs to carry out the work required to meet the County's goals and objectives under the Consolidated Plan:

### **Affordable Housing and Community Planning (HOME)**

- Affordable Housing and Community Planning (HOME) - collaborates with County jurisdictions, nonprofits, and developers to maintain and sustain a affordable, sustainable housing. The Pima County Housing Center exists primarily to meet those goals.

**Community and Rural Development (CDBG)** - works in rural and unincorporated areas and neighborhoods to develop more livable and sustainable communities via public services and small capital infrastructure projects available to all residents. Community and Rural Development is the largest CDNC program consisting of: community development, home repair and weatherization, Brownfields remediation, and revitalization of neighborhoods and communities.

**Neighborhood Reinvestment Programs and Affordable Housing Bonds)** - supports efforts that assist low and moderate-income households with medium and high-stress communities and neighborhoods throughout the County with housing, infrastructure and economic development opportunities.

**Neighborhood Stabilization Program (NSP)** - a Stimulus-era program designed to purchase and rehabilitate foreclosed homes to green, energy-efficient status.

**Outside Agency Program (General Funds)** - provides support to nonprofits via County General Funds, targeting programs that serve disadvantaged and at-risk populations.

**Homeless & Special Populations (Emergency Solutions Grant and other competitive HUD grants)** - provides funding to supportive services for homeless individuals and families, including shelter operations and rapid rehousing.



## HIGHLIGHTS FOR PROGRAM YEAR 2015

CDNC has made advances in meeting Consolidated Plan goals, such as an increasing the availability of decent, affordable rental housing, emergency home repairs, preventing homelessness, and developing infrastructure in rural communities, to name a few. CDNC provided support to low and moderate-income residents and underserved communities throughout Pima County via HUD's CDBG, ESG, and HOME funds. In December 2016, HUD's Office of Planning and Development performed an assessment of CDNC's successes for the 2015 program year. In a recent memorandum, HUD stated that Pima County made "significant strides" in achieving program goals.

The memorandum states, "We have determined that the County has the continuing capacity to administer the aforementioned programs. The activities undertaken are consistent with the Pima County's HUD-approved Consolidated Plan, and the County continues to make progress in meeting its housing and community development goals."

### CDNC's foremost successes in PY 2015-16 include:

- Nearly 700 homeless individuals, including families with children, provided emergency shelter and essential supportive

services on their path to permanent housing.

- Over 1,400 individuals, including 731 children, provided homeless prevention and rapid rehousing services to avoid homelessness.
  - Over 310 homeless victim of domestic violence assisted with ESG and matched resources.
  - Nearly 60 households provided homebuyer assistance on their path toward homeownership.
  - Construction of 24 affordable rental-housing units.
  - Completion of over 204 emergency home repair, septic and homeowner rehabilitations.
- Completion of year three of the Habitat for Humanity/ Transitional Housing and Shelter Collaborative with the City of Tucson—a five-year, \$1 million, CDBG public facility set-aside.
- This resource is designed to provide both capital funding resources to complete energy efficient upgrades, and most importantly, a technical assistance forum to establish operation and maintenance and capital reserve plans for respective agencies.
  - Demonstrated the ability to implement the County's CDBG program in accordance with federal guidelines and met their timeliness requirements.



The Civano Neighborhood on Tucson's far southeast side features energy-efficient homes along with shopping, workplace, school, and civic facilities, as well as parks and natural open spaces.

### HUD Grant Allocations PY 15-16

In PY 15-16, Pima County received 86 grant applications from area organizations totaling \$6,135,096 in CDBG funding requests. Pima County subsequently made CDBG funding recommendations for 51 projects, allocating the total \$2,679,483 available from the PY 15-16 HUD allocation (\$2,592,446) and recaptured funds (\$87,037). Pima County also received 17 applications totaling \$356,152 in requests for ESG funding. Final ESG recommendations included funding 12 programs for eligible activities totaling \$206,034 in available PY 2015-16 monies. Pima County actively recaptures and reprograms CDBG funds and made available \$87,037

in CDBG program income for eligible CDBG activities in the PY 15-16 Pima County Annual Action Plan. Including these recaptured funds, the County utilized a total of \$4,602,983 in HUD grant revenue and recaptured funds as detailed in the table below:

HUD Grant Allocations PY 15-16			
HUD Grant	PY 15/16 Allocation	Recaptured Funds	Total Available
CDBG:	\$2,592,446	\$87,037	\$2,679,483
HOME:	\$1,700,761	\$0	\$1,700,761
ESG:	\$222,739	\$0	\$222,739



The Pima County Bond Program will cover the cost of construction and/or renovation of affordable housing units that will remain affordable to low-income families (earning at/below 80%AMI) for a minimum of 30 years.

### Resources and Investments

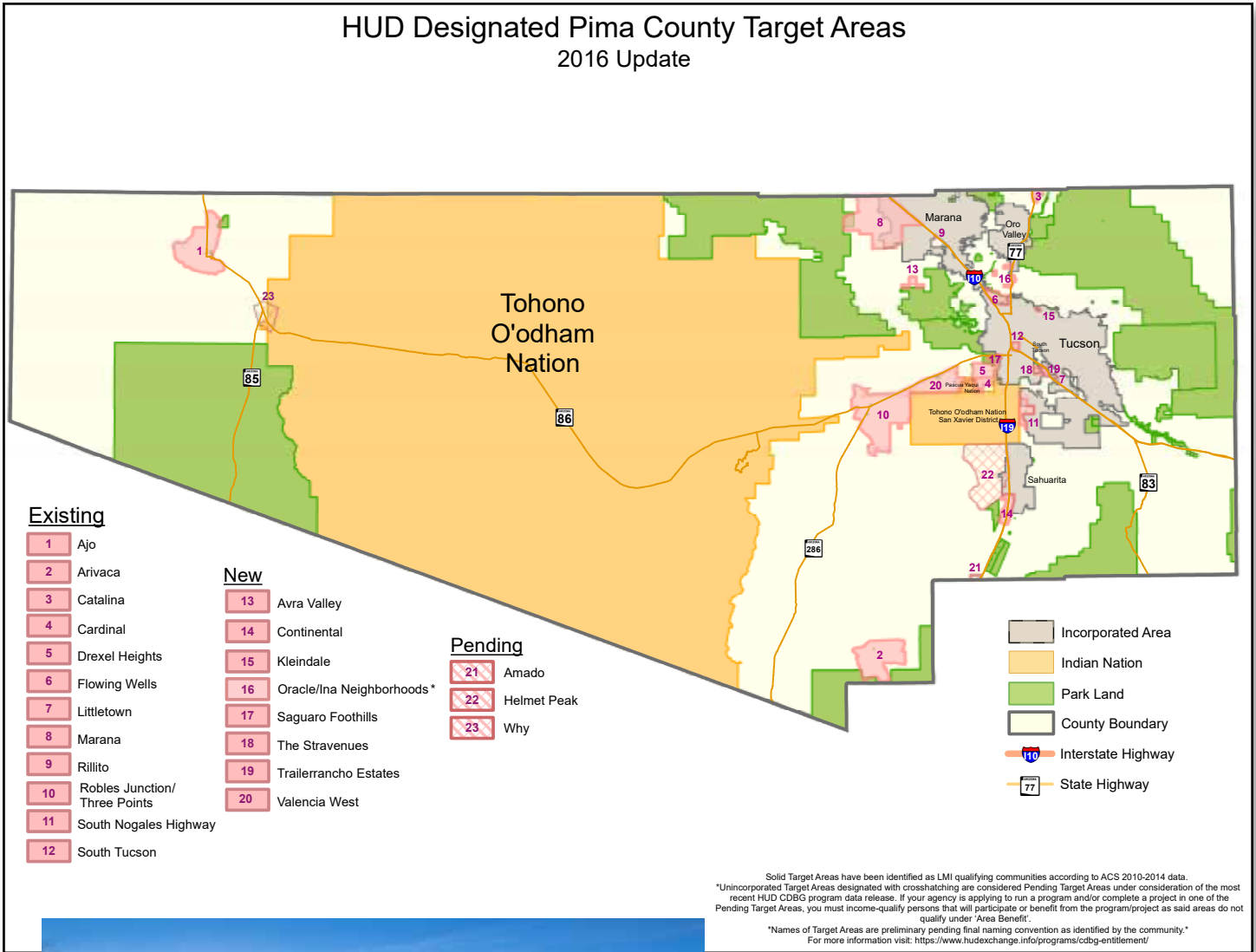
CDNC funds numerous nonprofit organizations, government bodies, schools, and fire districts. Organizations are selected for funding annually through a competitive request for proposal process, referred to as the “Community Planning Application.” This process incorporates multiple stages of review and a standard due diligence risk assessment per US Office of Management and Budget, Uniform Guidance 2 CFR 200. Finally, the Pima County Board of Supervisors, the County’s governing body, approves the official funding decisions for CDBG and ESG activities, and ultimately, the Annual Action Plan. The Board of Supervisors approved the PY 2016-17 Annual Action Plan on May 3, 2016.

Resources and Investments			
Source of Funds	Source (federal, state local)	Resources Made Available	Amount Expended During Program Year Program Year 2015
CDBG	Public-federal	3,796,309	2,712,256
ESG	Public-federal	222,739	165,000
Other:		222,739	4,203,955
Affordable Housing Bonds			
EPA Browfields	Public-local		
Fema Emergency Food & Shelter Program	Public-federal		
Home Funds through Tucson-Pima Consortium	Public-Federal		
HOPWA-C	Public-federal		
Housing Rehabilitation Program	Private		
National Housing Trust Funds	Public-federal		
Neighborhood Reinvestment Bonds	Public-local		
Outside Agency Program	Public-local		



## Pima County Target Areas

CDNC provides human public services and capital improvements to low and moderate-income communities and neighborhoods throughout Pima County. These activities are prioritized in unincorporated areas, as well as the City of South Tucson, the Towns of Marana, Oro Valley, and Sahuarita. Pima County makes allocations to projects in Target Areas, some of which are also defined as “colonias,” or low-income areas along the U.S.-Mexico border. The following map, “HUD Designated Pima County Target Areas,” illustrates where Community Development Target Areas lie within the County. See page 10, “Geographic Distribution of CDBG Resources” for a list of the percentages of annual HUD allocations, based on the areas funded.



*The Ajo Center for Sustainable Agriculture's Many Hands Learning Center is dedicated to experimenting with Sonoran Desert and other desert-adapted crops, and demonstrating a variety of techniques to empower community members to grow their own food.*

## COMMUNITY & RURAL DEVELOPMENT

### Community Development Block Grant

Since 1978, the CDBG program has provided critical area improvements with facilities and services where adequate resources are unavailable to meet community needs. CDBG supports a wide range of projects, including Public Service, Housing Rehabilitation, Community Public Facility/Infrastructure Improvements, Demolition, and Brownfields and Clearance to name a few. The Community Development Block Grant Program (CDBG) allows Pima County to conduct this important projects and respective individual activities primarily within rural unincorporated Community Development Target Areas and participating jurisdictions via HUD Cooperative Agreements. HUD typically allocates approximately \$2.5 million per program year to Pima County to conduct CDBG eligible projects and activities as follows:

#### Public Services

CDBG allows the use of grant funds for a wide range of social, human and public service activities, including, but not limited to: employment services (e.g., job training); crime prevention and public safety; child care; youth programs; health services; substance abuse services (e.g., counseling and treatment); fair housing counseling; education programs; energy conservation; services for senior citizens; and services for homeless persons. Public service programs and activities are limited to 15% of Pima County's total CDBG allocation by HUD. Fortunately, public services programs conducted in HUD recognized Neighborhood Revitalization Strategy Areas (NRSAs), such as in Flowing Wells, are excluded from the HUD mandated 15% cap calculation.

#### Home Repair Assistance

Owner-occupied, housing rehabilitation is a top priority for the County's available CDBG funds. In addition to conducting a highly successful and established in-house Home Repair & Weatherization Program, which leverages various local, state, and federal resources, Pima County also funds subrecipients to conduct emergency repairs, housing rehabilitation, and accessibility improvements.



Performing home repairs for low-income homeowners is one of Pima County CDNC's many community development and a affordable housing activities.

Geographic Distribution of CDBG Resources		
Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation
Amado	1	0
Arivaca	3	3
Avra Valley	1	0
Ajo	6	7
Catalina	0	0
City of South Tucson	8	8
Continental	0	0
Drexel Heights/Valencia West Area	1	0
Flowing Wells Neighborhood Revitalization Strategy Area	3	2
Littleton	0	0
Rillito	0	0
Robles Junction	0	0
Rillito	0	0
Sahuarita	1	1
South Nogales	0	0
Town Of Mrana	3	4
Countywide	61	62
Eligible Target Area	11	13

For example, Pima County Home Repair & Weatherization Program provides such services as roof repair; replacement of heating and cooling systems; repair or replacement of septic systems; weatherization and energy efficient upgrades, and emergency home repairs that address the health and safety of the occupants. Pima County staff assesses and inspects the home; prepares scopes and cost estimates of work to be completed; and hires the contractors procured via an open and competitive process. All work carried out under the program is performed by a licensed contractor. Upon completion of the repairs, Pima County Housing Rehabilitation Specialists complete a final inspection and walk-through with the homeowner and provide warrantee information. The Pima County Home Repair & Weatherization Program successfully completed necessary repairs and weatherization modifications to 111 owner-occupied homes in PY 15-16.

Together, Pima County's portfolio of housing rehabilitation activities improve the housing stock while preserving affordable housing for low and moderate-income families. In addition, the Home Repair Assistance Program helps low-income homeowners remain stably housed in their homes.

In 2016, the CDNC Home Repair team replaced a homeowner's roof in Arivaca, effectively enhancing the occupants' safety and comfort.

#### Community Public Facilities & Infrastructure Improvements

Under the CDBG Program, Pima County utilizes funds to undertake a variety of public facilities and infrastructure improvement projects. In general, this projects and activities include improvements that are publicly owned, or that are owned by a nonprofit and open to the public.



## Pima County Demolition and Brownfields Programs

The Pima County Brownfields Program, in conjunction with CDBG funded Demolition activities promote economic development and revitalization on sites that are blighted or present environmental and safety hazards, such as abandoned gas stations, old manufacturing sites, derelict buildings, or deteriorated industrial facilities. CDBG grants can deliver financial assistance for industrial or commercial sites. The Brownfields Program also leverages federal, state, and local resources, including highly competitive EPA Community-Wide Assessment grant funds, in efforts to revitalize these areas for public or private reuse. This assistance includes conducting Phase I/II environmental site assessments, in addition to, lead and asbestos surveys to stimulate joint economic development revitalization efforts along neglected commer-

cial and industrial corridors. EPA Brownfields funds assist with community outreach, public participation and planning efforts needed to develop these sites.

## Lead-Based Paint Hazards

For any structure built before 1978 proposed for rehabilitation, Pima County tests for lead-based paint. Lead is a highly toxic metal that may cause a range of health problems, especially in young children. When lead is absorbed into the body, it can cause damage to the brain and other vital organs, like the kidneys, nerves and blood. Pima County provides notices and an explanation of requirements in the testing and removal of lead-based paint to program participants, contractors, and project sponsors. In addition, Pima County utilizes licensed contractors trained in

### CDBG Programs & Projects PY 15-16 – Need Activities

Agency	Program Title	Allocation	Persons Served	Goal
Ajo Ambulance, Inc.	EMS Training Program	\$12,000	74	77
Ajo Community Health Center; dba Desert Senita Community Health Center**	Vision Services Remodel	\$36,410	Not started	500
Ajo/Gibson Volunteer Fire Department	Engine 11 Refurbishment	\$40,000	4,435	3,304
	123	456	789	
Arivaca Community Center Inc.**	Arivaca Community Center Park & Surrounding Outdoor Facilities	\$30,000	Not started	698
Arivaca Coordinating Council-Human Resources Group Inc.	CDBG Public Facilities New Roof	\$55,000	60	214
Arizona Board of Regents/Pima County Cooperative Extension*	The Garden Kitchen	\$75,000	Not started	348
Avra Water Co-op, Inc.	Aging Meter Replacement Program	\$40,000	170	300
Community Food Bank, Inc.	Green Valley-Sahuarita Community Food Bank Facility Expansion	\$40,000	14,503	14,503
Community Home Repair Projects of Arizona	Emergency Home Repair and Home Safety Program	\$140,000	126	200
DIRECT Center for Independence	Home Access Program	\$55,000	9	28
Drexel Heights Fire District	Fire Hydrants	\$15,000	0	60
Elephant Head Volunteer Fire Department**	EHVFD Station/Facility Improvement	\$50,000	N/A	746
Flowing Wells Neighborhood Association and Community Coalition	Community Notice Electronic Marquee on Flowing Wells Road	\$20,000	305	19,700
Habitat for Humanity Tucson, Inc.	Habitat Home Repair – Owner-Occupied Housing Rehabilitation	\$50,000	6	17
Helmet Peak Volunteer Fire Department	Fire Station Project	\$32,000	N/A	1,232
Interfaith Community Services	ICS Rehabilitation	\$50,000	20,820	37,000
International Sonoran Desert Alliance	Ajo Works/Ajo Builds	\$50,000	2	50
Northwest Fire District	Fire Hydrants for Flowing Wells	\$15,000	N/A	15,071
Southern Arizona AIDS Foundation**	Affordable Housing Expansion & Rehabilitation for People Living with HIV/AIDS	\$45,873	N/A	13
United Community Health Center – Maria Auxiliadora, Inc.**	Three Points Clinic Flood Control Project	\$10,000		2,000
<b>Totals</b>		<b>\$861,283</b>	<b>40,510</b>	<b>96,061</b>

performing appropriate abatement and/or removal procedures if lead-based paint is present.

Pima County follows strict HUD guidelines for testing and abatement of lead-based paint and other hazardous substances, as well as requires compliance from its contractors, subcontractors and subrecipients of housing rehabilitation CDBG funds. For example, all Pima County Home Repair & Weatherization activities are procured through a bidding process and contracted to licensed contractors, meeting the requirements of the current International Building Codes. Additionally, all subrecipients utilizing federal funding, including CDBG and HOME, are required to comply with HUD Lead Safe Housing requirements and the

federal National Environmental Policy Act (NEPA) environmental review procedures. Pima County CDNC staff distributes HUD's Renovate Right brochures to every home repair applicant and contractually requires subrecipients to distribute the material as well to their applicants.

### **CDBG Programs & Projects PY 15-16**

The following table, "CDBG Programs & Projects PY 15-16," lists each agency, program, project, allocation, and the number of persons served for the fiscal year. The final column lists the goals for the number of persons served, per Consolidated Plan projections.



*Neighborhood Stabilization Program funding helped Habitat for Humanity construct 18 homes in the Copper Vistas subdivision.*

## **AFFORDABLE HOUSING AND COMMUNITY PLANNING**

### **Pima County Housing Center (El Banco)**

The Pima County Housing Center (El Banco) is a walk-in facility open to all individuals and families seeking resources pertaining to housing, including affordable housing development, foreclosure prevention, homebuyer resources, homeowner resources, and rental resources. Families also visit the center for guidance and support during hard financial times. In PY 15-16, the Housing Center hosted and helped organize a series of 27 Financial Education workshops that served 458 attendees. In addition, the Housing Center hosted 60 homebuyer education workshops provided by two local HUD-certified Housing Counseling Agencies, with 2,200 participants in attendance.

During PY 15-16, \$235,856 in County HOME funds assisted approximately 50 low-income homebuyers and leveraged over \$5.24 million in private mortgage funds. Two accomplishments in particular stand out for the HOME program this past year as it relates to affordable rental housing:

- Compass Affordable Housing completed construction of

the Alvord Court Apartments, a 24-unit, multi-family, rental housing project designed to accommodate very low-income disabled adults, including those living with mental illness, physical or developmental disabilities, and those aging out of foster care.

- SALT Four Corners Rental Project constructed four single-family homes, including one three-bedroom, two-bath home with accessibility modifications for handicapped renters. All units were rented within 30 days of completion to eligible low-income renters. The modified unit was rented to a disabled tenant needing a home with greater accessibility.

### **HOME Rental Development Program**

Pima County receives federal HOME program funds through a Consortium arrangement with the City of Tucson and seeks to construct or improve rental housing for Pima County's low-income residents. Pima County serves unincorporated areas and designated portions of South Tucson, Marana and Sahuarita. The Pima County Housing Center, in partnership with local HUD-approved housing counseling agencies, is introducing new education approaches to help renters achieve a higher quality of life through greater access to and the provision of education and resources.



HOME					
Project Name - Developer	Tenure	G.O. Bond \$'s Approved	Total Development Costs	Total Units	Project Description
TMMFS Senior/Veteran Housing - TMM Family Services	Rental	\$545,000	\$2,850,000	20	New construction of 20 rental units for lease to qualified, very-low income elderly (62+) and veterans.
The Marist on Cathedral Square - Foundation for Senior Living	Rental	\$604,989	\$24,512,653	83	New construction of 83 multi-family units for lease to qualified elderly (62+) households.
The Sonora Project - Pima County Community Land Trust	Rental	\$100,000	\$187,178	4	Rehabilitation of 4 studio units for lease to qualified, low- and moderate-income households.
The Ontario Project - Pima County Community Land Trust	Rental	\$400,000	\$967,742	6	New construction of six single-family units for lease to qualified, low- and moderate-income households.
Linda Av. House Restoration Project - Pima County	Demonstration & Resource Center	\$253,778	\$253,778	0	Restore Linda Avenue House and Coach House for Aging In Place and Sustainable, Historic Preservation Project
<b>GRAND TOTALS</b>		<b>\$ 1,903,767</b>	<b>\$28,771,351</b>	<b>113</b>	

### Down-Payment Assistance

Pima County and the City of Tucson jointly funded a county-wide homebuyer down payment assistance program with HOME funds. Low-income homebuyers must complete a homebuyer education course in order to qualify for the down payment assistance, provided by local HUD-certified housing counselors. During PY 15-16, \$235,856 in County HOME funds assisted 50 low-income homebuyers and leveraged over \$5.24 Million in private mortgage funds

### Supportive Housing Program (SHP)

CDNC continued its participation in HUD's Supportive Housing Program (SHP) through the local Tucson Pima Collaboration to End Homelessness (TPCH) Continuum of Care (CoC) Homeless Assistance Program. Pima County administers six SHP projects,

which are renewed annually. CASA for Families is administered through CDNC, and the remainder through the Sullivan Jackson Employment Center, a facility designed to assist homeless adults and youth obtain housing and employment. In PY 2015-2016, the CASA for Families program assisted homeless families in obtaining and making a stable transition to permanent housing with services including case management, employment assistance, training and targeted educational services. CASA for Families is a continued collaboration among CDNC, the grantee and its two nonprofit grant sponsors: Primavera Foundation, Inc., Our Family Services, and Pima County's Sullivan Jackson Employment Center. Regrettably, CASA II was not renewed for 2016 funding. Nevertheless, in PY 15-16, Pima County and the City of Tucson leveraged and invested approximately \$8 million of SHP funding for supportive housing.



The non-profit Primavera Foundation developed the 12-unit Las Abuelitas rental project using funds from CDNC's Neighborhood Stabilization Program.

## HOMELESS AND OTHER SPECIAL NEEDS

### Emergency Solutions Grant

The ESG Program supports projects and programs providing shelter and assistance to homeless persons, as well as distributes funds to prevent homelessness. ESG funding supports essential services, including operations and maintenance for facilities assisting homeless individuals and families to prevent homelessness. In PY 15-16, Pima County worked collaboratively with the City of Tucson and the local Continuum of Care, Tucson Planning Council for the Homeless (TPCH) to recommend ESG funding for rapid re-housing, homeless prevention, motel vouchers, emergency shelter, and homeless outreach. The tables below list the ESG grant allocations and accomplishments.



*Pima County uses Emergency Solutions Grant funding to address homelessness.*

ESG 15-16					
ESG Component	Agency	Program	Activity Focus	Unduplicated Served	Official Amount
Street Outreach	Pasadera Behavioral Health	Street Outreach	Families, Individuals	100	\$17,592
<b>TOTAL</b>					<b>\$17,592</b>
Emergency Shelter	Admin of Resources and Choices	Elder Shelter	Elderly	280	\$-
Emergency Shelter	Admin of Resources and Choices	Elder Shelter	Elderly	280	\$ -
Emergency Shelter	Emerge!	Comprehensive Svc	DV	495	\$20,000
Emergency Shelter	Our Family Services	Emergency Shelter	Fam, Couple, Single	6	\$ -
Emergency Shelter	PC Sullivan Jackson Employment	Emergency Solutions	Unemployed	30	\$10,000
Emergency Shelter	Primavera Foundation	Casa Paloma	Single Women	250	\$15,000
Emergency Shelter	Primavera Foundation	Greyhound EFS	Families	65	\$15,000
Emergency Shelter	Salvation Army	Emergency Shelter	Families	15	\$9,000
<b>TOTAL</b>					<b>\$69,000</b>
Homeless Prevention	Green Valley Assistance Svs	MAP a Plan	Green Valley	130	\$15,000
Homeless Prevention	Our Family Services	Homeless Prevention	Families, Individuals	12	\$ -
Homeless Prevention	Compass Affordable Housing	Housing Stabilization	Families, Individuals	15	\$-
Homeless Prevention	PC CSET	Emergency Services	Families, Individuals		\$30,000
<b>TOTAL</b>					<b>\$45,000</b>
Rapid Rehousing	CCS of Southern AZ, Pio Decimo	Three Points	Robles Junction	15	\$30,000
Rapid Rehousing	Compass Affordable Housing	Housing Solutions	Families, Individuals	15	\$20,000
Rapid Rehousing	Emerge!	Comprehensive Svc	DV	40	\$14,442
Rapid Rehousing	SAAF	Anti-Violence Project	LGBT	4	\$ -
Rapid Rehousing	Green Valley Assistance services	MAP a Plan	Green Valley	130	\$10,000
<b>TOTAL</b>					<b>\$74,442</b>
Administration	Special Populations Coordination				\$16,705
					<b>\$16,705</b>
<b>TOTAL</b>					<b>\$222,739</b>



### **Housing Opportunities for Persons With AIDS (HOPWA)**

The Housing Opportunities for Persons With AIDS (HOPWA) Program is the only Federal program dedicated to the housing needs of people living with HIV/AIDS. Under HOPWA, HUD distributes grants to local communities, States, and nonprofit organizations for projects benefiting low-income persons living with HIV/AIDS and their families. Pima County has been providing urgent housing for people with HIV/AIDS through a partnership program. This collaborative HOPWA program, called Positive Directions, is comprised of Pima County CDNC, the Southern Arizona Aids Foundation (SAAF) and, previously, the City of Tucson Department of Housing and Community Development Section 8 Program. This partnership facilitates the acquisition of permanent supportive housing to this population in the City of Tucson and Pima County. During the 2015-2016 program year, and at the request of the City of Tucson, Pima County successfully executed an amendment to its agreement with HUD to reorganize the partnership to SAAF and Pima County. Additionally, HOPWA's services include establishing and maintaining housing stability for people living with HIV/AIDS; reducing the risk of homelessness; increasing access to health care; and supporting participants in the program.

HOPWA provides tenant-based rental assistance for a minimum of 52 households in Section 8-eligible apartments and homes for lease in the community. The program's Annual Performance report for the past six years demonstrates the program's effectiveness; serving an average of 45 households with tenant based rental assistance and 12 households with permanent housing annually. In addition, the program served 17 households this program year, all of which received case management services for mental and physical health care.

HOPWA's 2015 Annual Progress Report reported positive outcomes. The program served 14 households this operating year by providing permanent supportive housing on SAAF's properties, including operating costs. Additionally, the program provided comprehensive housing case management to assist recipients in accessing and maintaining housing, reduce the risk of homelessness, and access health care and other resources necessary for managing the effects of living with HIV/AIDS. In 2016, HOPWA served 31 households with these services.

### **FEMA Emergency Food & Shelter Program**

Under the U.S. Department of Homeland Security, the Federal Emergency Management Agency (FEMA) was established in 1979, in order to prepare for, prevent, and respond to and recover from disasters. Pima County administers and facilitates the distribution of available FEMA EFSP funds via a "Local Board" to local agencies and respective programs that meet the emergency food and shelter needs of families experiencing a crisis.

### **Neighborhood Reinvestment Program**

Pima County leverages significant financial resources and social service capacity through Neighborhood Reinvestment and Affordable Housing Initiatives, the Pima County Housing Center, and other Community and Rural Development programs, to complement HUD entitlement funding.

Pima County voters approved two bond measures in 1997 and 2004 to support both affordable housing and neighborhood reinvestment projects in stressed areas. The Neighborhood Reinvestment bond increased the funding limit from the original 1997 bond election (\$150,000 to \$500,000) with the reduced funding from other entities. With the 2004 bonds, the Neighborhood



*CDNC provided three Habitat for Humanity homebuyers with \$20,000 each for down payment assistance to purchase homes constructed by Habitat for Humanity Tucson's at their Corazon Del Pueblo subdivision.*

Reinvestment bonds were able to target rural areas that also had high levels of stress. Neighborhood Reinvestment bond funding also had matching funding from various sources. In 1997, Neighborhood Reinvestment leveraged matching funds of approximately 11 million, and in 2004, approximately \$8 million. Currently all 1997 Neighborhood Reinvestment bond funding (\$5 million) has been allocated by the Board of Supervisors and all 41 projects have been completed. Additionally, all bond funding (\$20 million) from 2004 Neighborhood Reinvestment bond funding has been allocated to 56 community projects.

**Neighborhood Stabilization Program (NSP2)**

The Pima Neighborhood Investment Partnership (PNIP) is a collaboration among Pima County and eight sub-grantees, established to apply for and implement the Neighborhood Stabilization Program-2 Grant (NSP2). HUD funds the NSP2 grant through the American Recovery and Reinvestment Act (ARRA). The grant targets 30 census tracts covering neighborhoods in south and central Tucson, as well as the City of South Tucson.

Under the framework of the CDBG program, NSP2 performs five activities: financial assistance; acquisition and rehabilitation of foreclosed properties; land banking of foreclosed properties; demolition of blighted structures; and redevelopment of vacant land. The NSP2 grant requires at least 25% of funds be invested in projects serving households below 50% of median income.

PNIP consists of Chicanos Por La Causa, the City of Tucson, the Community Investment Corporation (CIC), Family Housing Resources, Habitat for Humanity, Old Pueblo Community Services (OPCS), the Primavera Foundation, and the Southern Arizona Land Trust (SALT).

**For PY 15-16, NSP2 accomplishments include**

- SALT’s acquisition and rehabilitation of 61 rental properties, in addition to the purchase of 50 lots, four of which were developed.
- CIC provided down payment or financial assistance to 141 buyers purchasing foreclosed properties.
- Habitat for Humanity constructed homes in three subdivisions for low-income buyers, and built 39 homes in the Corazon Del Pueblo subdivision, and 18 homes in the Copper Vistas subdivisions.
- Owners earning below 50% of median income purchased nineteen of the homes.
- Primavera developed the 12-unit Las Abuelitas rental project.
- Four of the apartments are reserved for renters with incomes below 50%.
- Primavera also purchased and rehabilitated a property with two homes reserved for renters earning below 50% AMI.
- Primavera acquired two vacant properties and placed eight manufactured homes for purchase.
- One home was sold to a buyer earning below 50% of the annual median income (AMI).
- Primavera also acquired five substandard properties, performed updates and improvements, and sold the properties to owners below 50% AMI.
- Additionally, all NSP2 Primavera projects were located in the City of South Tucson. OPCS utilized NSP2 funds to construct



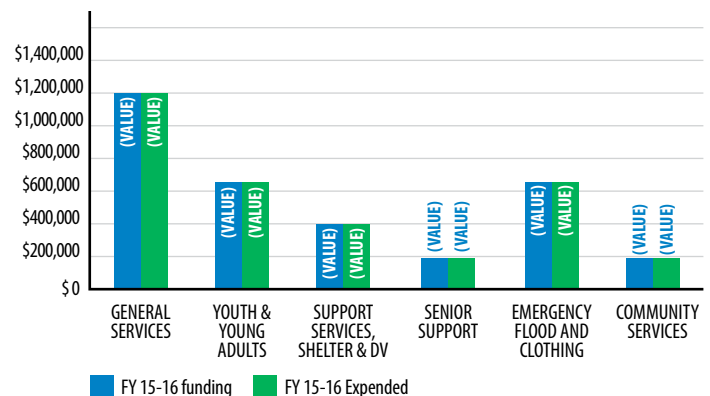
*The Community Food Bank Child Nutrition Program received \$15,000 in Outside Agency funds to provide over 100 meals and snacks to children in high-need schools in Pima County.*

20 homes in the Sunnyside Pointe subdivision. FHR purchased and rehabilitated seven homes for low-income renters. These homes are now owned and managed by SALT.

**Outside Agency Program (OA)**

The Pima County Outside Agency (OA) program distributes funding to non-profit organizations that serve economically and socially disadvantaged populations through human service programs. The Pima County Board of Supervisors establishes funding for the OA program and appoints a citizen committee that holds a public process to review requests and make recommendations to the Board. Funded by the Pima County General Fund, the Outside Agency Program allocates funds to nonprofit agencies in Pima County. The program targets economically disadvantaged and other at-risk populations and specifically, it assures that support is provided to meet basic needs and services in rural areas. In PY15-16, OA allocated \$2,114,400 to 75 different programs that provided services to over 70,000 individuals and families with special needs, including rent or mortgage assistance, utility assistance, shelter and transitional housing, food programs, transportation and other housing-related services. Additionally, the Outside Agency Program successfully expended 99% of its funding allocations in PY 15-16.

**OUTSIDE AGENCY SERVICE CATEGORIES**  
**Client Demographics**





## Goals and Outcomes

Goal	Category	Funding	Outcome	Expected	Actual	Unit Of Measures	Percent Complete
			Indicator				
Administration	Affordable Housing Homeless Non-Homeless Special needs Non Housing Community Development		Other	1		Other	100.00%
Brownfields Remediation	Non Housing Community Development		Brownfield acres remediated	1	0	Acre	0.00%
Community Facilities & Infrastructure	Non Homeless Special Needs Non Housing Community Development		Public facility or infrastructure Activities other than low/moderate Income Housing Benefit	77,674	3,730	Persons Assisted	4.80%
			Public facility or infrastructure Activities other than low/moderate Income Housing Benefit	63	0	Household Assisted	0.00%
Demolition of Unsafe Vacant Structure	Non Housing Community Development		Building Demolished	3	1	Buildings	33.33%
Emergency Shelter	Homeless		Public facility or infrastructure Activities other than low/moderate Income Housing Benefit	1,010	556	Household Assisted	55.05%
Home Purchase Assistance	Affordable Housing		Direct Financial Assistance to Homebuyers	33	55	Household Assisted	166.67%
Homeless Prevention	Homeless		Homeless Prevention	130	38	Persons Assisted	29.23%
Housing & Service for Special Population	Homeless Non-Homeless Special Needs		HIV/AIDS Housing Operations	40	45	Household Housing Unit	112.50%
Human and Public Services	Affordable Housing Non Housing Community Development		Public facility or infrastructure Activities other than low/moderate Income Housing Benefit	0	620	Persons Assisted	0%
			Public facility or infrastructure Activities other than low/moderate Income Housing Benefit	61,679	4,742	Persons Assisted	7.69%
			Public facility or infrastructure Activities other than low/moderate Income Housing Benefit	80	0	Household Assisted	0.00%
Outreach, Support Services and Case Management	Homeless		Other	100	23	Other	23.00%
Owner Housing Development	Affordable Housing		Homeowner Housing Added	8	3	Household Housing Unit	37.50%
Owner Occupied Housing Rehabilitation	Affordable Housing		Homeowner Housing Rehabilitated	300	203	Household Housing Unit	67.67%
Rapid Rehousing/TBRA	Affordable Housing Homeless Non Homeless Special Needs		Tenant-based assistance/Rapid Rehousing	200	138	Househole Assisted	69.00%
Rental Housing Development	Affordable Housing		Rental Units Constructed	20	24	Household Housing Unit	120.00%
Rental Housing Rehabilitation	Affordable Housing		Rental Units Rehabilitated	20	4	Household Housing Unit	20.00%

### Street Outreach

Number of Persons in Household	Total
Adults	23
Children	0
Don't Know/Refused/Other	0
Missing Information	1
<b>Total</b>	<b>24</b>

### Rapid Re-Housing Activities

Number of Persons in Household	Total
Adults	70
Children	68
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>138</b>

### Homeless Shelter

Number of Persons in Household	Total
Adults	69
Children	28
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>97</b>

### Homeless Prevention

Number of Persons in Household	Total
Adults	652
Children	663
Don't Know/Refused/Other	0
Missing Information	1
<b>Total</b>	<b>1316</b>

### Racial and Ethnic Composition of Persons Served: CDBG and ESG

Race	CDBG	ESG
White	277	775
Black or African American	21	153
Asian	4	13
American Indian or American Native	22	112
Native Hawaiian or Other Pacific Islander	2	7
<b>Total</b>	<b>326</b>	<b>1069</b>
<b>Ethnicity:</b>		
Hispanic	163	658
Not Hispanic	163	537

### Client Demographics

Demographics	Service Categories						
	Community Services	Emergency Food And Clothing	Senior Support	Support Services, Shelter & Domestic Violenc	Youth and Young Adults	General Services	Total Number of Clients Served
Female Head of Household	176	8,394	423	553	774	3,149	13,469
Homeless	29	2,042	173	316	804	217	3,581
Persons with Disabilities	762	1,554	995	100	171	944	4,526
Low to Moderate Income (≤ 80% Medium Income)	1,679	56,006	890	971	2,846	10,844	73,236
Age Group (0-17)	66	36,202	0	34	4,220	10,096	50,618
Age Group (18-59)	1,562	52,459	183	989	1,074	6,733	63,000
Age Group (60+)	1,008	17,632	1,934	108	47	2,451	23,180
Age Unknown	11	349	501	15	56	71	1,003

### Client Demographics

AREA	Service Categories						
	Community Support	Emergency Food And Clothing	Senior Support	Support Services, Shelter & Domestic Violenc	Youth and Young Adults	General Services	Total Number of Clients Served
Urban	2,647	58	1,877	543	16	5,674	10,815
Rural*	0	106,584	741	603	5,381	13,677	126,986

\*Unincorporated Pima County numbers are included in the Rural category.

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