

2002 – 2003 Annual Budget



CITY OF GOODYEAR, ARIZONA



**GOVERNMENT FINANCE
OFFICERS ASSOCIATION**

203 North LaSalle Street, Suite 2700, Chicago, Illinois 60601-1210
312/977-9700 • Fax: 312/977-4806

April 17, 2002

Mr. Stephen S. Cleveland
City Manager
City of Goodyear
P.O. Box 5100
Goodyear, AZ 85338

Dear Mr. Cleveland:

I am pleased to notify you that City of Goodyear, Arizona has received the Distinguished Budget Presentation Award for the current fiscal year from the Government Finance Officers Association (GFOA). This award is the highest form of recognition in governmental budgeting and represents a significant achievement by your organization.

When a Distinguished Budget Presentation Award is granted to an entity, a Certificate of Recognition for Budget Presentation is also presented to the individual or department designated as being primarily responsible for its having achieved the award. This has been presented to:

Finance Department

We hope you will arrange for a formal public presentation of the award, and that appropriate publicity will be given to this notable achievement. A press release is enclosed for your use.

We appreciate your participation in GFOA's Budget Awards Program. Through your example, we hope that other entities will be encouraged to achieve excellence in budgeting.

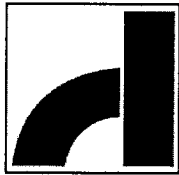
Sincerely,

Jeffrey L. Esser
Executive Director

Enclosure

WASHINGTON OFFICE

1750 K Street, N.W., Suite 350, Washington, DC 20006
202/429-2750 • Fax: 202/429-2755



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Goodyear
Arizona**

For the Fiscal Year Beginning

July 1, 2001

Annita A. Drew

President

Jeffrey R. Emer

Executive Director

FY 02-03

City Of Goodyear Local Government \$134,345,582

\$699,884

Mayor & Council

\$535,669

City Manager

\$164,000

Audits & Program Assessments

\$481,147

Community Outreach
& Inter-Gov Programs

Community Initiatives

\$25,384,771

Direct Service Delivery Programs

Building Safety, Parks & Recreation, Streets, Water,
Sewer, Sanitation, Police, Fire & Emergency Services

\$93,572,924

Goodyear Investment INC.

Economic Development, CIP,
Community Development, CFDs
Debt Service

\$3,294,227

Departmental Support Programs

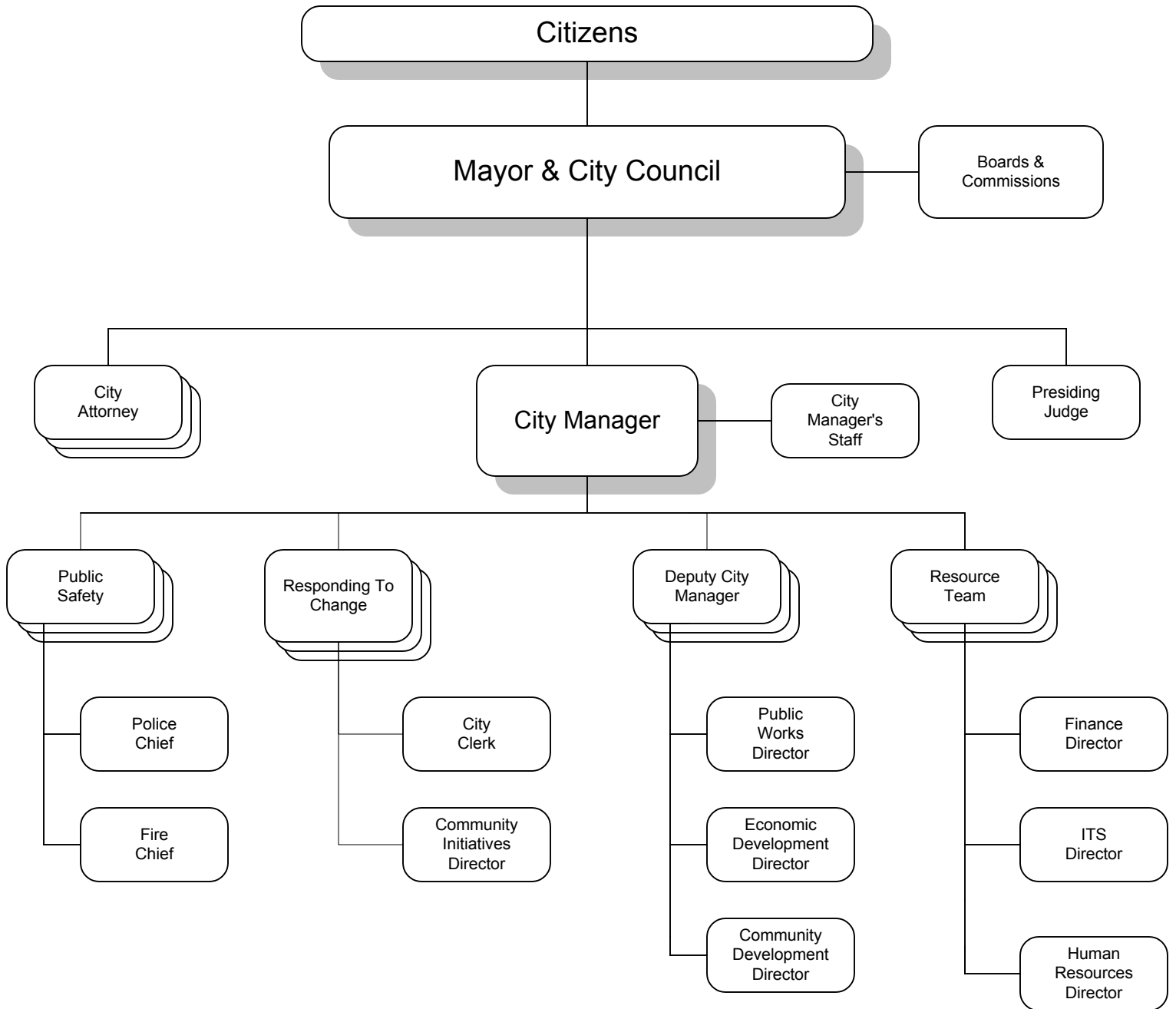
City Court, Interim Office Building, Deputy City Manager, Public Works Administration, Engineering, Prosecutor

\$10,212,960

Organizational Support Programs

City Clerk, Contingency, Administrative Support Systems, Risk Management, City Attorney, Building Services, Fleet Services
Human Resources, Information & Technology Services, Finance

City Of Goodyear Organizational Chart



City Of Goodyear Core Business Areas

Keeping People
And Property
Safe

Building A
Sustainable
Community

Ensuring
Public
Health

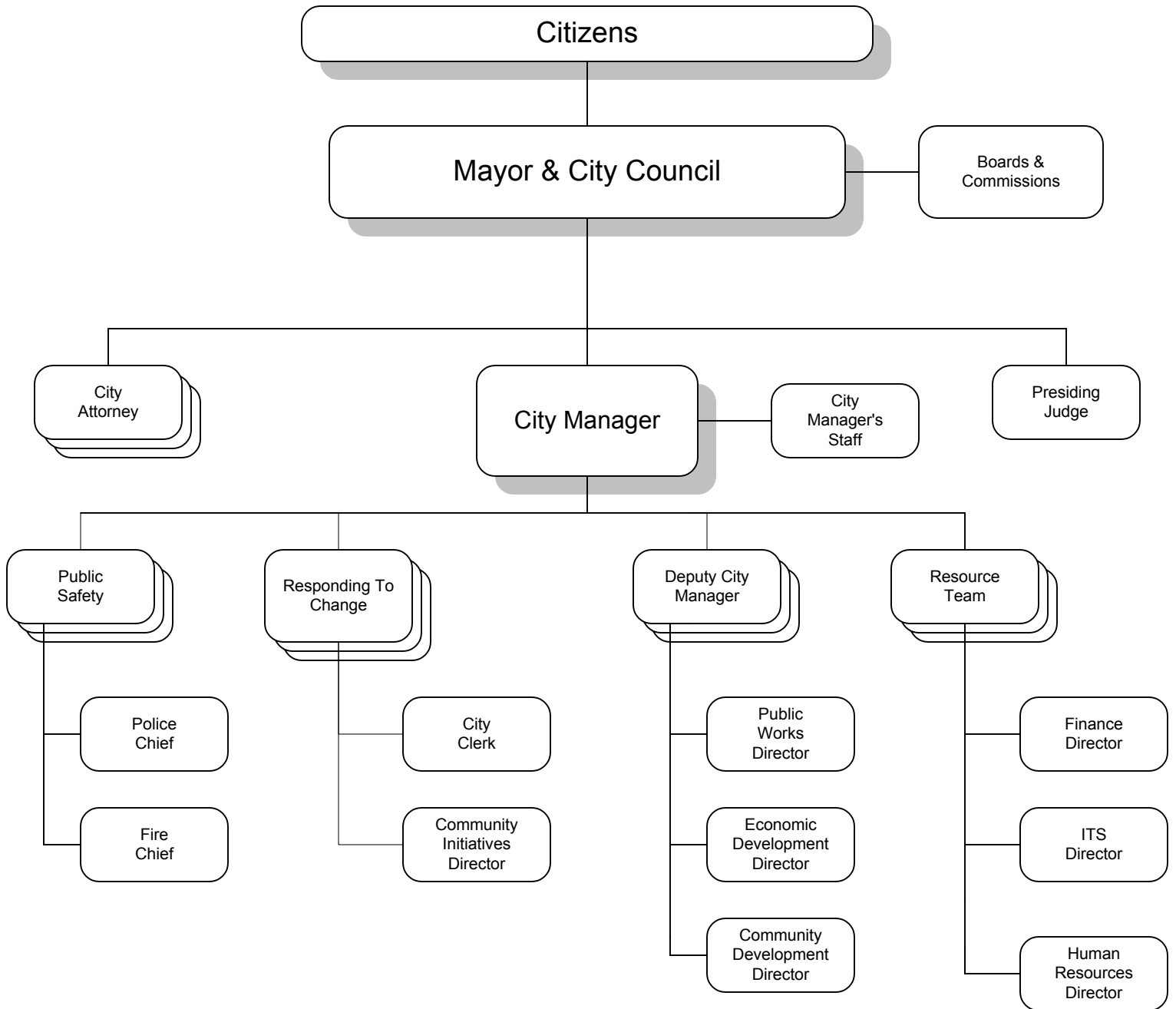
Adapting
To Change

City of Goodyear, Arizona FY 02- 03 Annual Budget

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Building A
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Ensuring
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Introduction

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- City Officials
- City Council Mission Statement
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- How To Make the Most of This Document
- FY 00-01 Budget Calendar
- Budget Amendments and Budget Basis

BUDGET MESSAGE

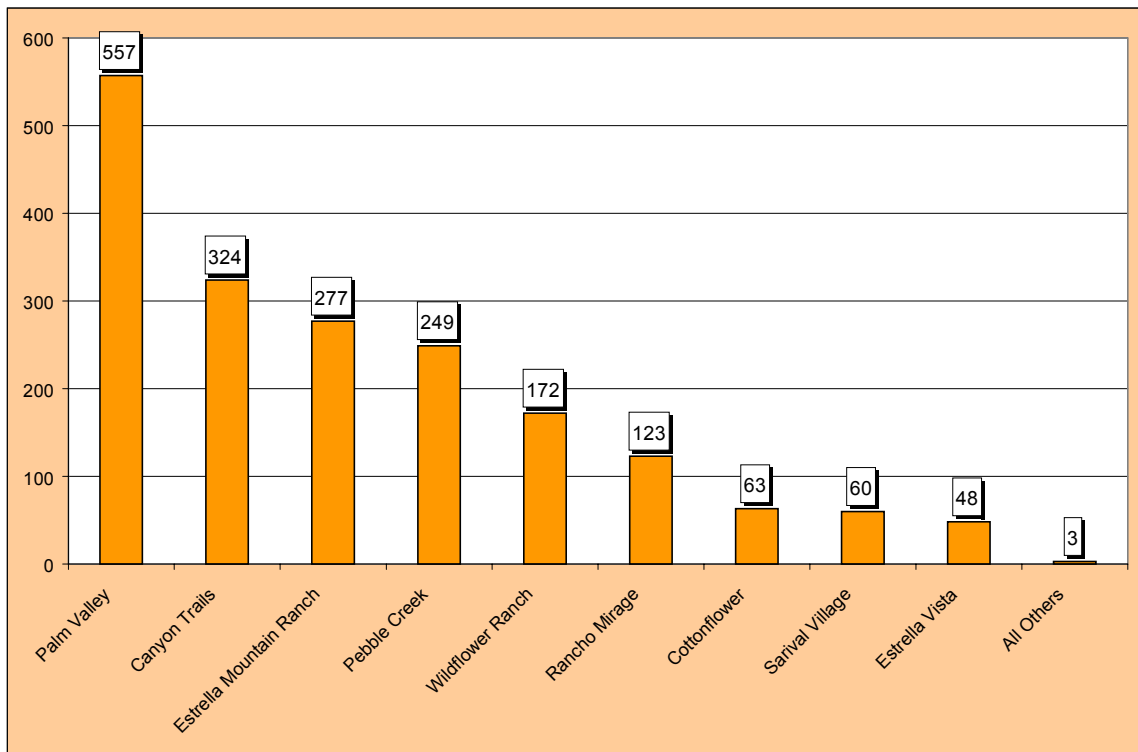
June 12, 2002

The Honorable Mayor & Members of the City Council:

Transmitted herewith is the proposed budget providing a work program and fiscal plan for 2002-03. The City is responsible for wisely spending the resources entrusted to it by its citizens for needed customer services.

The local economy is expected to improve above the previous FY 01-02 levels. The City of Goodyear will once again finish the 2001-02 fiscal year on a firm financial footing. A total of 1,876 single-family housing permits were initiated in calendar year 2001. Estrella Mountain Ranch permitted 277 units; Palm Valley permitted 557; PebbleCreek permitted 249; Wildflower Ranch permitted 172; Estrella Vista permitted 48; Sarival Village permitted 60; Canyon Trails permitted 324; Rancho Mirage permitted 123; and Cottonflower permitted 63; other areas permitted 3. Of those permits, 1,582 were issued during FY 01-02. The City projects new single-family residential starts of 1,650 for FY 02-03, a 4% increase above FY 01-02.

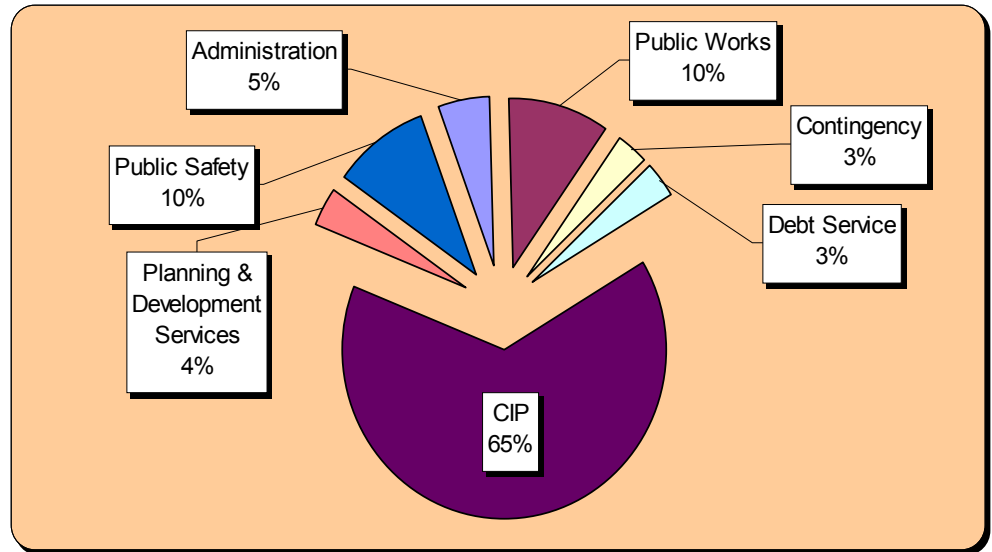
New retail establishments are scheduled to open in FY 02-03 including Lowe's, Best Buy, Ross Dress for Less, Linens & Things, Big Apple Restaurant, Pioneer Ford, Wingate Inn & Suites, Famous Footwear, Barnes & Noble, Mimi's Café, and Boston Market.



OVERVIEW

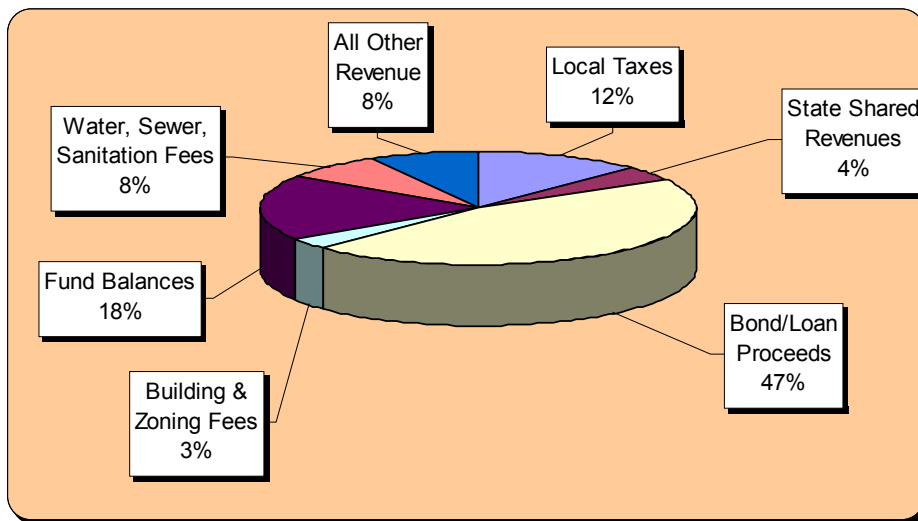
The total proposed budget for FY 02-03 is \$134,345,578 dollars. Of this total budget, \$13,557,615 or 10% supports the Public Works programs. \$7,115,766 or 5% supports

the Administration programs. Planning & Development Services amount to \$4,890,634 or 4%. Debt Service is supported by \$4,304,906 or 3%. Public Safety programs amount to



\$13,127,385 or 10%. The Contingency Fund equals \$4,380,433 or 3%. The Capital Improvements Program represents the largest expenditure in the budget amounting to \$86,968,839 or 65%.

The City continues a conservative approach to revenues and expenditures for next year. This is consistent with the adopted City strategic financial plan and the City financial policies established in FY 94-95. The City anticipates a slower growth in FY 02-03 as that experienced in the FY 01-02 fiscal year. Construction activity is



budgeted at 15% below levels of FY 01-02. The operating revenue estimate of \$33.9 million is a 8% increase above the FY 01-02 adopted budget. The City's State Shared

revenues are estimated to be \$150,000 less in FY 02/03 than the amount estimated

CITY OF GOODYEAR BUDGET FOR FY 02-03

to be collected for FY 01/02. No changes are proposed in any of the City tax rates with a potential minor increase in sewer user fees.

Where the Money Comes From:

Local Taxes	\$ 13,812,236
State Shared Revenues	5,290,000
Bond/Loan Proceeds	16,000,000
Building & Zoning Fees	4,100,000
Fund Balances	28,796,109
Water, Sewer, Sanitation Fees	8,711,159
All Other Revenue	60,398,244

Total Sources \$ 137,107,748

The requested operating expenditures are \$33.9 million dollars. The capital budget being requested is \$86,968,839. The total proposed budget is \$134,345,578. The estimated beginning fund balance is \$28.8 million.

	FY 01-02	FY 02-03	Change
Operating Revenues	\$ 31,598,120	\$ 33,935,120	\$ 2,337,000
Operating Expenditures:	30,724,020	33,149,464	2,425,444
Net from Operations	874,100	786,411	(87,689)
Beginning Fund Balance	24,398,655	28,796,109	4,397,454
Capital Revenues	76,348,139	74,375,764	(1,972,375)
Capital Expenditures	99,927,731	101,196,114	1,268,383
Net from Capital	819,063	1,975,759	1,156,696
Total City Expenditures	130,651,750	134,345,578	3,693,828
Ending Fund Balance	<u>\$ 1,693,163</u>	<u>\$ 2,762,170</u>	<u>\$ 1,069,007</u>

Staff has maintained a high customer service standard. Significant City staff time was invested to maintain the philosophy and culture of the City. This training focuses on “continuous customer service quality improvement process” . The new budget reflects increased city staff participation, input and ownership. Future efforts may include a “five-year budget forecast by department”. The City received an award and recognition for excellent “job safety practices”. The FY 01-02 award amounted to reimbursements totaling \$65,841. State, federal and local

CITY OF GOODYEAR BUDGET FOR FY 02-03

requirements will be addressed by Emergency Services, Water Resources, Recycling, and Environmental programs. Proposed capital projects will provide needed upgrades and/or expansions to water, sewer, transportation systems, fire facilities, office facilities, and parks. The Mayor and Council budget continues to support recreational, cultural, and social programs which benefit Goodyear citizens. Replacement funds are once again included in department budgets. This provides needed resources for recurring expenditures, such as replacement of vehicles, facilities, and equipment in future budgets.

The budget format is similar to that used in prior years. It complies with the 2001 voter approved Alternative Local Expenditure Limitation (ALEL). The voters, in March of 2001, with an 80% yes vote, authorized four more years of ALEL. The format also permits us to anticipate potential projects and developments and to adopt a budget providing maximum responsiveness and flexibility.

GENERAL FUND

Total resources available for FY 02-03 expenditures include an estimated beginning fund balance of \$11,284,295, and revenues of \$26,763,950 (operating \$23,873,950 and capital \$2,890,000). Total available resources, for FY 02-03, are \$38,048,245.

The contingency fund of \$4,380,433 is budgeted to satisfy the fiscal policies for reserve requirements of sales tax projections and the Cash Basis Fund. The Contingency fund was decreased \$909,904 for FY 02-03.

Increased Neighborhood Enhancement Programs are proposed. Community Development Block Grant housing rehabilitation projects are proposed at \$200,000.

The Customer Service Program has made “neighborhood enhancement” and code enforcement part of everyone’s daily responsibility. Public Safety (police & fire) and Public Works programs are receiving new personnel to meet increasing demands for services.

Budgeted New Positions For FY 02-03:	
General Administration	1
Public Safety	8
Community Development	3
Public Works	<u>6</u>
Total New Positions	18

UTILITY FUND

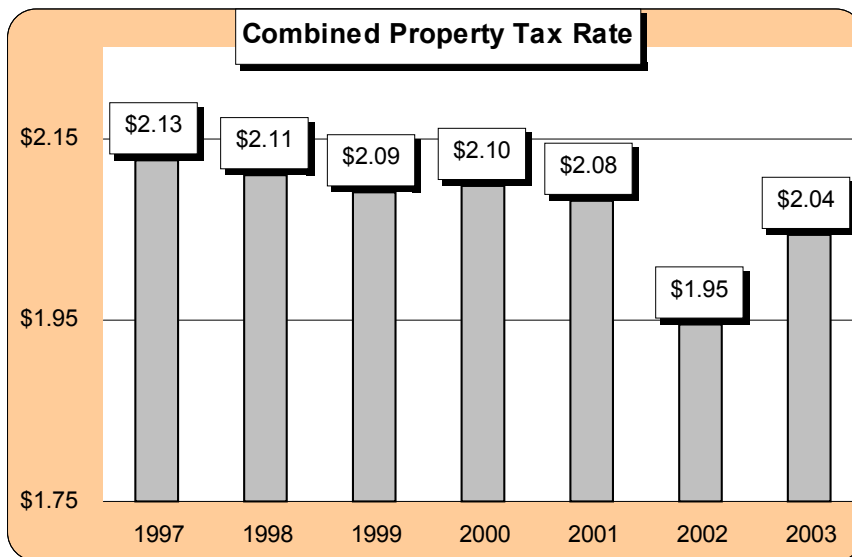
Sewer rates are estimated to slightly increase over rates adopted December 2001. A Water and Sewer Rate Study (Raftelis Study) was used to set water and sewer rates effective December 2001. Residential garbage collection rates will remain the same as previously approved by Council.

Total resources available for FY 02-03 expenditures include an estimated beginning fund balance of \$11,810,934, and revenues of \$18,550,357 (User fees \$8,711,357, Capital Revenue 9,839,000). Total available resources are \$30,361,291.

The Enterprise fund revenue estimates for FY 02-03 are \$8,711,357. Capital revenues of \$9,839,000 and are used to support the Capital Improvement Program (CIP) projects, new & replacement equipment, funded depreciation, and developer reimbursements of the Enterprise fund. Operating revenues of \$6,412,570 support the operational and maintenance expenditures of the fund.

PROPERTY TAXES

Primary and Secondary property tax levies are proposed at \$2,597,865 and \$1,707,041 respectively. The combined rate is estimated to be \$2.04. The primary



is proposed at \$1.2866 per \$100 of assessed valuation (A.V.) for operational expenses. The secondary is proposed at \$0.7575 per \$100 A.V. for bond debt payments for capital projects. The City will pay all General Obligation bond

indebtedness with secondary taxes with the exception of \$961,200 that will be paid from water and sewer operating revenues. The City's secondary assessed valuation is projected at \$222.4 million in FY 02-03, which is a 28% increase.

In 1996, the Arizona Legislature passed House Bill 2006 (A.R.S. §42-17107) in the seventh special session. The measure requires a county, city, town or community college district to hold a "Truth In Taxation" public hearing if the entity intends to

increase primary property taxes over the previous year's level. Currently, the proposed financial plan for FY 02-03 includes an increase in primary property taxes from \$2,197,080 to \$2,597,865 and will require a special public hearing.

CAPITAL IMPROVEMENT PROJECTS

The CIP fund includes all proposed city projects with the exception of the Enterprise Fund projects. The City's capital improvement program has an effect on the operating budget. All newly completed projects must be maintained, and if bonds were sold to finance the construction, then annual debt service payments are also required.

The City has a policy that the City combined property tax rate should not exceed \$2.10. This is a combined rate that includes a primary rate

Budgeted Capital Improvements For FY 02-03:

Community Devel. Block Grant	\$ 200,000
Parks & Recreation	5,611,731
Streets and Roadways	9,629,884
Public Safety	4,122,801
Public Works	6,833,892
General Administration	941,472
Unspecified Improvement Districts	<u>40,000,000</u>
Total	<u>\$ 67,339,780</u>

and a secondary rate. The primary rate supports the operating budget and the secondary rate can only be used for debt service. As the secondary rate increases, the primary rate decreases, along with the property tax revenue for operations. In addition to operating, maintenance and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.

Total resources available for the proposed FY 02-03 expenditures include an estimated beginning fund balance of \$5,700,880, transfers of \$1,671,000, and revenues of \$59,967,900. Total available resources are \$67,339,780.

THANKS

The Mayor and Council and staff are to be congratulated for the many hours of energy, thought and commitment to this City and to the people they serve. Your leadership, policy development and your courage in making hard choices is appreciated. The Financial Policies and Strategic Plan adopted by the City Council are significant tools. The Strategic Plan adopted April 9, 2001 included the following five Goals:

- Goal 1- We will achieve and maintain the City's financial wellness and stability.
- Goal 2 - We will create and maintain a culture and environment where dedicated employees and community members work together to facilitate the delivery of outstanding services.
- Goal 3 - We will manage growth to ensure that it has a positive impact on our community and our quality of life.
- Goal 4 - We will improve the efficiency and effectiveness of City services to fulfill internal and external customer needs.
- Goal 5 – We will improve the efficiency and effectiveness of City services to fulfill internal and external customer needs.

Our training is improving customer services through staff and program effectiveness and efficiency. The budget maximizes resources to provide the best customer services for less.

Real thanks belong to the many people of Goodyear who support the City's programs. This includes the many committee volunteer hours by citizens and business leaders. Their support makes the City the very best place in Arizona to live, work, play, go to school, do business and share our lives. It truly provides Goodyear "A Proud Past, And A Vibrant Future".

Respectfully,

Stephen S. Cleveland
City Manager

Mayor

William Arnold

Vice Mayor

Seth Kanter

Councilmembers

Frank Cavalier

James Cavanaugh

Sue Linney

Kenneth Porter

Richard A. Sousa

Senior Management Staff

Stephen S. Cleveland
City Manager

Michael Simonson
Presiding Judge

James H. Oeser
City Attorney

Grant Anderson
Deputy City Manager

Dee Cockrum
City Clerk

Brian Dalke
Economic Development Director

Kay Wilkinson
Human Resources Director

Peter Nick
Police Chief

Mark Gaillard
Fire Chief

Harvey Krauss
Community Development Director

Larry D. Price
Finance Director

Jack Blonski
Information and Technology Services Director

Cato Esquivel
Public Works Director

Jerene Watson
Community Initiatives Director

CITY COUNCIL MISSION STATEMENT

The City Council represents and serves our community as responsible stewards of the public trust. We envision and shape our future by engaging citizen involvement and fostering City staff innovation.

COUNCIL VALUES CHARTER

We Value:

- our proud heritage,
- integrity,
- civility,
- an open, trusting and responsive environment,
- our citizens and staff,
- innovation, creativity and the pioneering spirit, and those attributes that enhance our Quality of Life
 - agricultural preservation
 - open space
 - clean air
 - public safety
 - recreation
 - bike lanes
 - connective parks
 - green belts

ORGANIZATIONAL MISSION, VALUES, VISIONS

MISSION

The City of Goodyear will provide the finest municipal services and promote a quality environment to enhance our community's prosperity through citizen and employee participation. We are committed to the stewardship of resources and the fulfillment of the public trust

VALUES

In our culture we value:

- The individual.
- The team.
- The customer.

We express this by setting ethical standards and the display of integrity in the performance of our duties.

We expect:

- Each task to have a purpose.
- The individual to step up and lead.
- Positive examples to be set by leadership.

Our exceptions are fulfilled by consistency between our words and our actions.

We believe:

- Our first responsibility is to our internal and external customers.
- In the mission and vision of our organization.

Our beliefs are demonstrated by actions rather than empty promises.

OUR ORGANIZATIONAL CULTURE FOSTERS MUTUAL RESPECT, TRUST AND EMPOWERMENT

VISIONS

- **QUALITY:** Quality is meeting or exceeding customer expectations.
- **FIVE YEAR ORGANIZATIONAL VISION:** The City of Goodyear is respected and recognized as the premier provider of public services. We are the employer of choice attracting and retaining people of integrity who are committed to excellence.
- **CUSTOMER SERVICE:** We know and respect our customers, earning confidence by meeting or exceeding their expectations. We succeed through customer participation, communication, and cooperation.
- **LEADERSHIP:** We are team-oriented, respecting and valuing others. Leadership is by example. We are leaders of leaders, sharing vision, fate and the rewards of our efforts.
- **PARTNERSHIPS:** We base our relationships upon trust, open and honest communication and keeping our commitments. We give full value and deal fairly; we accept no less in return.
- **BUSINESS PROCESSES:** We insist on adding value to the products and services we deliver to our customers. Our fully documented processes are simple, effective, efficient, and easily understood. We continually apply, review and improve them.
- **MEASUREMENTS and DOCUMENTATION:** We continually measure and evaluate our efforts and results. We analyze, document and share our findings with our customers. We use what we learn to improve our processes, maximize our resources, and enhance customer service.
- **TRAINING:** We value people in our customer service culture and invest in continuous, timely, and consistent education and training. We develop and implement training plans to promote individual, team and organizational growth.

How To Make The Most Of This Document

The budget document serves two distinct purposes. One purpose is to present the city council and public with a clear picture of the services that the city provides, and of the policy alternatives that are available. The other purpose is to provide city management with a financial and operating plan that conforms to the city's accounting system.

City Council Goals - This section presents the major areas of emphasis for the City in FY 2002-03 which in turn drive many of the budgetary decisions.

Financial Policies and Guidelines - The Goodyear Strategic Financial Plan includes some sample graphs which are updated annually. The purpose of the strategic financial plan is to offset revenue fluctuations through financial mechanisms, rather than through constant changes in city programs and service levels. The Financial Policies establish the framework for overall fiscal planning and management. The policies set forth guidelines for current activities and long range planning.

Budget Message and Budget Summary - These sections provide an overview of the key policy issues and programs.

Mission, Vision, Values - The City has adopted Missions, Visions, and Values statements focused on delivery of the finest municipal services to meet the community needs through the use of best practices and wise stewardship of the public resources and trust. "Customer Services" are central to this endeavor.

Operating Budget - This section includes the departmental budget information on goals, objectives, performance indicators, and staffing.

Capital Improvement Program (CIP) - This section presents the projects budgeted for FY 2002-03, and scheduled through FY 05-06.

Supporting Schedules - This section provides the heart of the document as an operating and financial plan; some of these schedules also serve to meet state reporting requirements.

Glossary - The glossary helps translate some of the budget jargon into plain English.

FY 02-03 Budget Calendar

Nov 30, 2001 to Dec 1, 2001	City Council Advance.
February 12, 2002	Budget projections distributed to department heads in preparation for 2/19/2002 meeting
February 19, 2002	Meeting with department heads to outline City Council goals and objectives
April 11, 2002	Budget kickoff meeting. Budget instructions to Staff
April 11, 2002 to April 19, 2002	Departments develop initial budget requests with help of Budget Office
April 19, 2002	Department budgets due to Budget Office
April 22, 2002 to April 24, 2002	City Manager reviews budget requests
April 25, 2002 to May 3, 2002	Department budget presentation to City Manager
May 20, 2002	1st Council Worksession – Feedback on Draft 02/03 Budget
June 4, 6, 10, 11 2002	Public meetings held to received feedback on draft budget
June 18, 2002	2nd Council Worksession – Reach Consensus FY 01-02 Budget
July 1, 2002	Start of new fiscal year
July 3, 2002	Publish first "TNT" Notice in the newspaper
July 8, 2002	Adopt Tentative Budget*
July 10, 2002	Publish second "TNT" Notice in the newspaper
July 18 & 25, 2002	Tentative Budget advertised in the newspaper

CITY OF GOODYEAR BUDGET FOR FY 02-03

July 22, 2002	Hold public hearing on proposed primary tax increase
July 22, 2002	Hold public hearing on budget and property tax levy. Adopt final budget**
July 29, 2002	Adopt property tax levy
July 30, 2002	Forward copy of property tax levy ordinance to Maricopa County
August 19, 2002	Maricopa County Board of Supervisors adopts tax levy on or before the third Monday in August

* After the Tentative budget is adopted, limited expenditure authority is approved. This approval is retroactive back to July 1, 2002 the start of the fiscal year. This expenditure authority is generally limited to basic operating expenditures such as: current salaries, utilities, office supplies, etc. Expenditures for new positions, salary changes, new or replacement equipment or capital projects are not approved until the Final budget is adopted.

** After the Final budget is approved, expenditures for new positions, salary changes, new or replacement equipment and capital projects are approved subject to the Purchasing Policy and available funds. Each month the budget is reviewed to compare actual revenues & expenditures to budgeted revenues & expenditures. The adopted budget is adjusted to conform with actual revenues and expenditures.

BUDGET AMENDMENTS: Under the city's expenditure limitation, total expenditures cannot exceed the final appropriation, \$134.346 million in FY 2002-03, once the budget is adopted. The City Council can amend the total appropriations for an individual fund. To guarantee compliance with the expenditure limitation, however, when one fund's total appropriation is increased, another fund's appropriation must be reduced by an equal amount. Amendments to fund total appropriations are by Council Ordinance.

The Mayor is authorized to transfer budgeted amounts between departments within funds. However, any budget revision requiring a transfer from the contingency reserve must be approved by the City Council.

BUDGET BASIS: All government funds (for example, the general fund) are budgeted using the modified accrual basis of accounting. Revenues are recognized when they become measurable and available as net current assets. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. An exception to this general rule includes principal and interest on general long-term debt, which is recognized when due.

Proprietary (for example, the utility enterprise fund) and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

The City's Comprehensive Annual Financial Report (CAFR) presents the status of the city's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the city prepares its budget. Two exceptions are the treatment of depreciation expenses (these are not shown in the budget, although the full purchase price of equipment and capital improvements is, while purchases of capital improvements are depreciated in the CAFR for enterprise funds) and compensated absences (accrued but unused sick leave) which are treated slightly differently in the budget and in the CAFR.

The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and budget basis for comparison purposes.

FY 2002-03 City Council Goals

NEIGHBORHOOD LIVABILITY

GOAL: Improve the quality level of City services to its citizens.

Strategies:

- Continue code enforcement program activities to reduce graffiti, ensure property maintenance, and maintain property values.
- Improve the City's existing housing stock and neighborhoods by offering Community Development Block Grant (CDBG) funds for a housing rehabilitation program to qualified low and moderate income homeowners.
- Continue improvement of the environment through programs that encourage safe household hazardous waste disposal, recycling, and water conservation.
- All enterprise funds (Water, Sewer, and Sanitation Services) will be self supporting wherein user charges will cover all costs of providing services, including capitalization recovery costs. Program to be phased in over a five year period.
- Offer Goodyear residents of all ages a variety of affordable recreational and leisure activities during the summer months.
- Provide professional, well-trained staff to operate the Goodyear Swim Center with an emphasis on customer safety and facility cleanliness.
- Continued funding levels, in the future, for those social and community services that are needed in the community and provide direct and indirect benefit to Goodyear residents.
- Upgrade computer hardware and software to increase staff efficiency and productivity.
- Through community participation, update and implement the City's General Land Use Plan and Zoning Ordinance.
- Continue to strengthen City's financial foundation.
- Promote the City-School-Developer Partnership Compact.

PUBLIC SAFETY

GOAL: Reduce crime in the City

Strategies:

- Continue Anti-Drug and Anti-Gang Programs including the T.O.P.S. (Teacher, Officer Partnership in Schools); G.R.E.A.T. (Gang Resistance, Education, and Training); Expand Officer Friendly (kindergarten through third grade) and the Safety Awareness Program (grades 4, 5, & 6).
- Continue the well received Citizen Police Academy training twice each year.
- Continue Community Oriented Policing programs.
- Continue Bike Patrol and expand Block Watch.
- Remove graffiti immediately upon identification.

GOAL: Improve the quality and level of public safety services to citizens.

Strategies:

- Expand fire and police services in Estrella Mountain Ranch.
- Implement automated Police and Fire Records Management System.
- Upgrade public safety communications system with emphasis in Estrella Mountain Ranch.
- Construct Fire Station #2 on the Estrella Parkway south of Elliot Road site.
- Expand Fire Department Urban Survival Program in the schools (grades kindergarten through 5^h grade).

ECONOMIC DEVELOPMENT

GOAL: Promote City's economic development through retention, expansion and recruitment of current and future businesses.

Strategies:

- Support the current businesses to maintain and expand job opportunities and economic growth.
- Continue efforts to assist developers in building a sustainable community in Goodyear.
- Support prospective leads to thoroughly analyze and determine value to locate in the City.
- Update Development Impact Fees Plan and implement findings.
- Review current City policies to ensure that growth pays for itself and reimburses City for prior costs of oversizing. Developers will pay for water, wastewater, police, fire, parks, general government, public works and other service additions.
- Support the Enterprise Zone as a tax incentive for existing and future commercial and industrial businesses.
- Initiate, together with the Phoenix Aviation Advisory Board, the preparation of an Economic Development and Land Use Plan for the Phoenix-Goodyear Airport and the surrounding area.
- Implement Goodyear's Strategic Economic Development Plan: A Focus Future; 1) agriculture; 2) tourism and recreation and 3) manufacturing and distribution.
- Form partnerships to retain Luke Air Force Base by planning and acquiring open space and leasing development rights.

PHYSICAL DEVELOPMENT

GOAL: Continue, within financial constraints, the physical development of the City.

Strategies:

- Construct four lane pavement project on McDowell to serve interchanges at Estrella Parkway and Litchfield Road.
- Implement Water Plan and Capital Improvement Plan, and update the Assured Water Supply application.
- Initiate Bullard Interchange partnerships to develop and construct.
- In partnership with Maricopa County Department of Transportation:
 - a) Construct four lanes of pavement plus raised median which is the second phase of Estrella Parkway from Yuma Road north to McDowell and Roosevelt Irrigation Canal.
 - b) Continue to plan and design MC85 from Litchfield road to Cotton Lane as a six lane roadway.
- In partnership with Maricopa County Flood Control District:
 - a) Construct a Bullard Wash lineal park and flood control structure between Lower Buckeye Road and the McDowell Road. Improvements will serve pedestrian, bike and horse traffic.
 - b) Plan and design Loop 303/Cotton lane Flood Control project between Northern Avenue and the Gila River.

Financial Policies & Guidelines

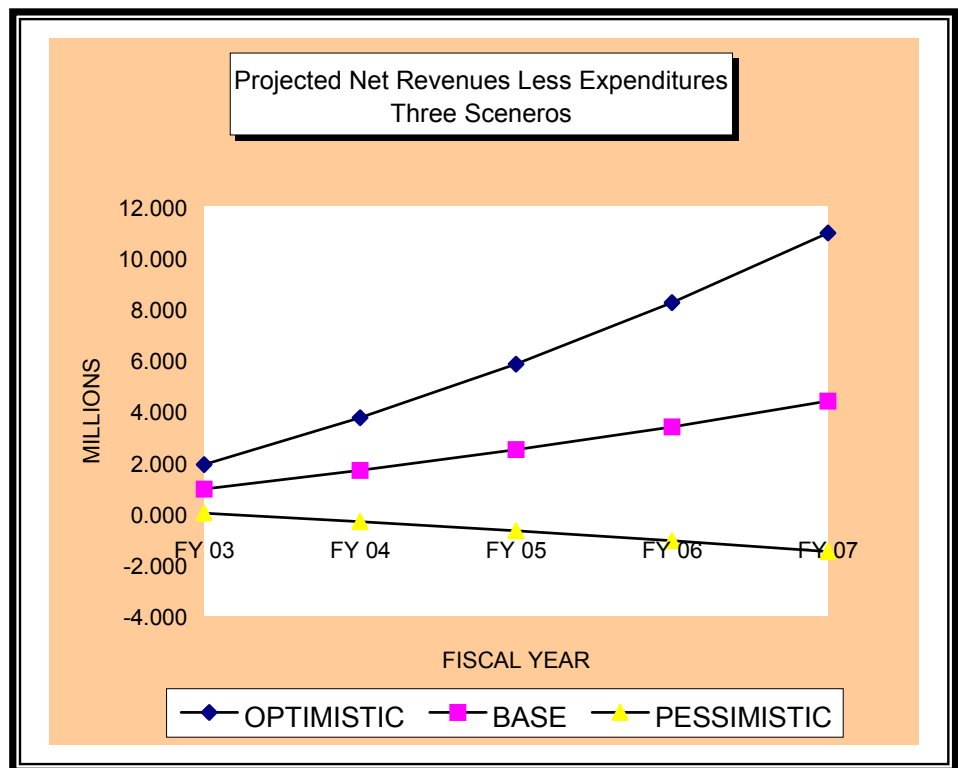
- Strategic Financial Plan
- Financial Policies

City of Goodyear Strategic Financial Plan

I. Observations

The City’s budget is sensitive to unpredictable shifts in the local economy. The chart below shows the variation in future general fund revenues less expenditures based purely on differences in economic conditions. “Optimistic” assumes 10% annual increase in revenues, “Base” assumes 7% annual increase in revenues and “Pessimistic” assumes 4% increase in revenues. Expenditures increase an average of 5% annually.

Sales tax is a large component of general fund revenues, and many components of the sales tax fluctuate widely. Under virtually any population growth scenario, traditional bond financing for capital projects will be hard pressed to keep up with the demand for streets, storm sewers, fire stations, and other facilities. The historical property tax rate limit (\$2.10/ \$100



assessed valuation) is about as high as politically acceptable under current circumstances. The absolute level of the tax rate is equally as important as is the “stability” of the rate. User fees, especially water, sewer, and garbage collection fees face the same community pressures and resistance as do taxes.

II. Long Term Strategies for Goodyear

There are several long and short-term strategies that can be followed in responding to different financial conditions; some actions can be taken now and in future budgets to make these strategies easier to implement.

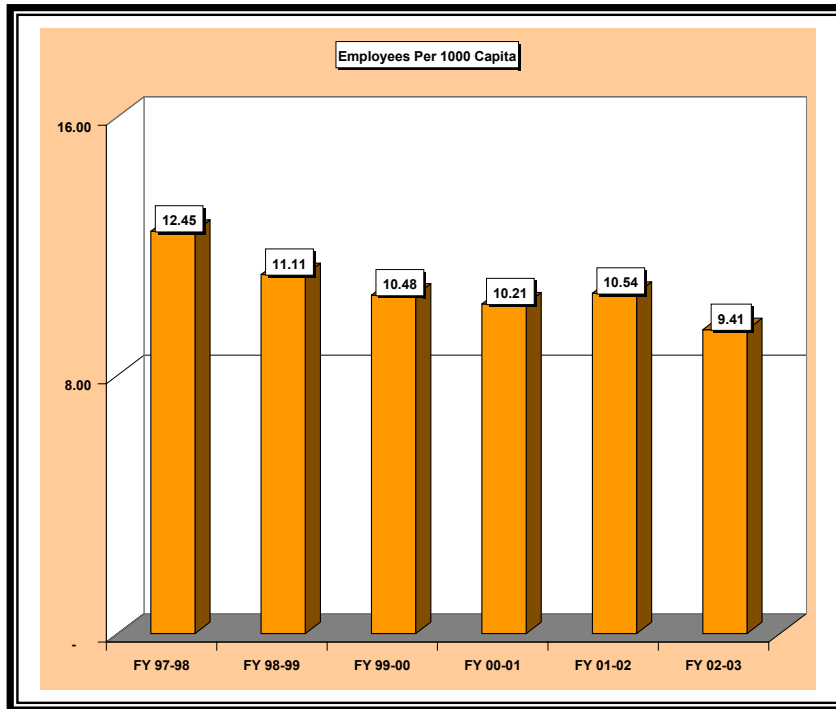
A. Staff Levels

In the past, employee costs have been thought to be fixed. It is difficult for any organization to make quick changes in staffing levels. Even if layoffs are made, they must be made early in the fiscal year to have any impact on that year’s annual budget. However, layoffs should be avoided and used only as a last resort. Layoffs have a terrible impact on employee morale and productivity!

In the long run, City staff levels are flexible, especially in the case for staff additions. If necessary, decreases can also be made without tearing apart the organization, as long as there is enough lead-time to let regular attrition help out.

Current staff levels will increase slightly to respond to community and Council requests for

new programs including code enforcement, community advocacy, city attorney and engineering services. This will keep the City in a good position to respond to future population growth. Positions per capita have declined over the past five



years. Long term forecasting can help in determining the City’s ability to sustain higher levels if new programs and services increases are considered in the future. Since 1998, the City has added 9 new programs/departments/support that includes twenty-three new full-time positions.

Mayor & Council	1	Engineering	7
Attorney	2	City Budget Office	2
Prosecutor	2	Risk Management	1
Deputy City Manager	2	Aquatics/Recreation	1
Community Initiatives	5		

Fiscal year 02/03 employees per 1000 capita ratio has decreased from 10.58 in FY 01/02 to 9.41.

B. Capital Improvements Program - CIP

The City Council, since FY 93-94, directed that the long-range capital improvements program explore the impact of operating and maintenance costs. The result will be the identification of some major operating budget challenges if the capital plan is implemented as scheduled and year to year.

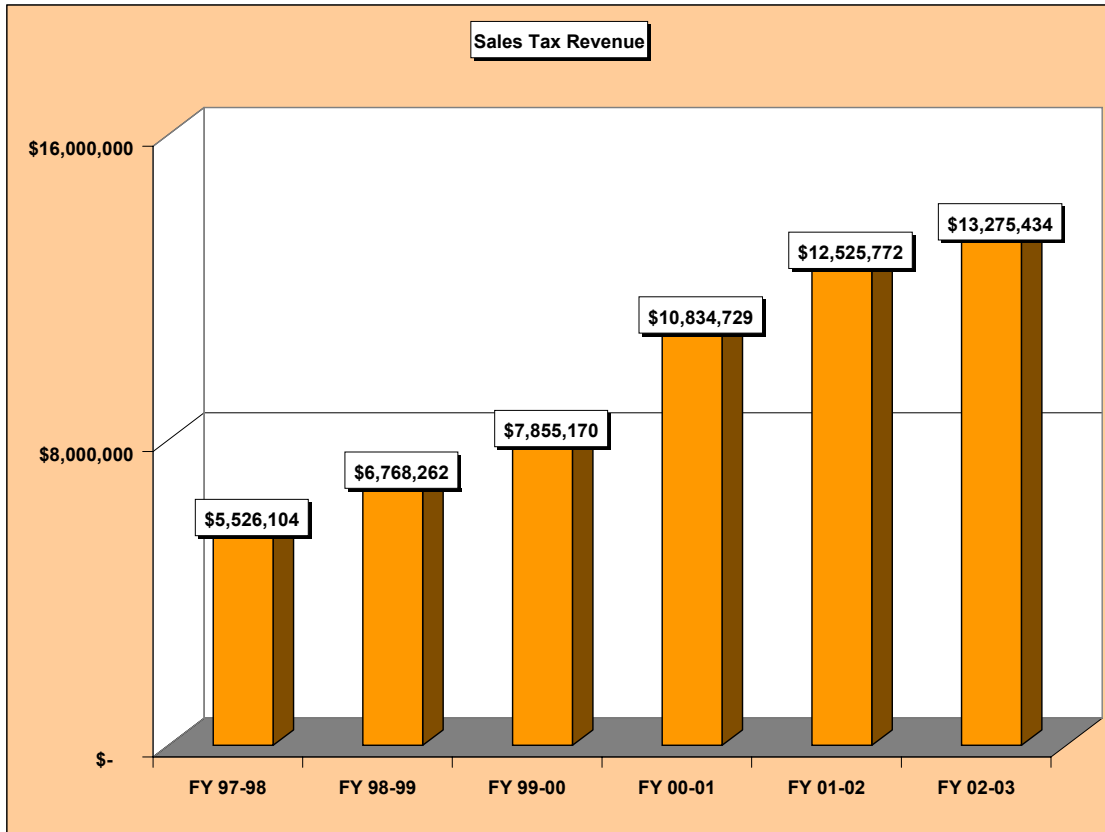
Each year a review of long term financial projections should be made before new bonds for water, sewer, street and other capital projects. The City Council adopted a citizen recommended CIP 2000-2020 on June 12, 2000. The new CIP included 380 projects with an estimated cost of \$1.0 billion dollars. The new CIP called for a Special Bond election that was held on September 12, 2000, seeking an additional bonding authority of \$138.8 million dollars. The additional bonding authority is to support the first five to six years of projects. The election passed, authorizing the City to use \$184.3 million dollars of voter approved bonding authorization for capital projects in the following categories.

Water	\$51,815,500	Police	\$10,250,000
Sewer	\$37,449,500	Reuse Water	\$6,000,000
Municipal Buildings	\$17,500,000	Drainage	\$5,000,000
Bridges	\$12,000,000	Traffic Signals	\$5,000,000
Streets	\$11,260,000	Transit	\$3,250,000
Fire	\$10,500,000	Street Lights	\$3,000,000
Parks & Recreation	\$10,260,000	Technology	\$1,000,000

C. Taxes

Some cities use the property tax rate to make short term adjustments in the operating budget. In Goodyear, however, the state tax limitation and the relatively minor role of this tax source on the operating budget combine to make the property tax fairly ineffective for short-term adjustments. No other local tax sources serve this purpose either.

Therefore, changes in the City’s tax structure or tax rates should be viewed in the context of long term finances. A sales tax rate increase, for example, should be made to solve a long-term structural imbalance between revenues and service costs, not to balance a single year’s budget. City Sales Tax (CST) revenues are presented below.



III. Short Term Strategies

A. Fund Balance

Cities operate under a balanced budget requirement, but this doesn’t mean that revenues must equal expenditures. The beginning fund balance can be added to revenues to cover expenses, or revenues can cover expenses plus fund balance. As a sound financial management practice, however, Goodyear City Council has established a goal of not budgeting fund balance to support long term, ongoing expenses.

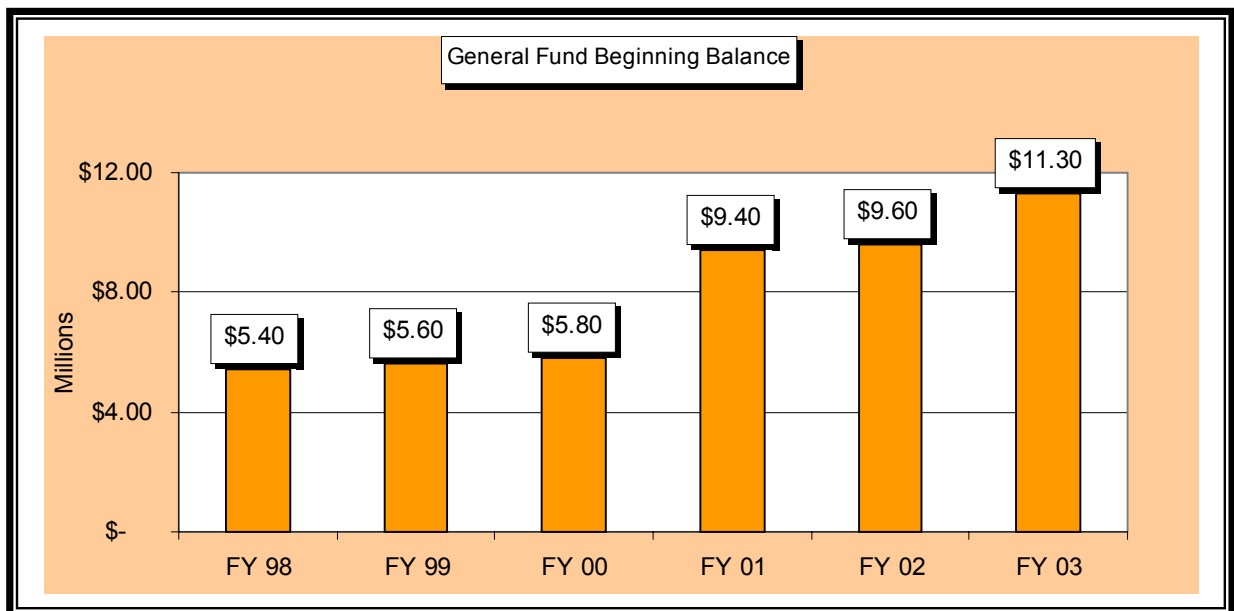
A more important role of fund balance is to cover unanticipated drops in revenue or increases in costs. It can act like a spring to absorb short-term fluctuations in the local economy.

CITY OF GOODYEAR BUDGET FOR FY 02-03

The General Fund balance played this role in FY 1987-88. The housing market began its decline in the spring of 1987. Although we tracked the leading indicators, the magnitude of the decline couldn't be known until well after the close of the fiscal year. Close to \$0.5 million in revenue for the prior year is accrued each June 30, and it takes up to two months (through August 31) for all of it to hit the cash register.

As a result the General Fund balance absorbed the revenue drop since the magnitude of the decline wasn't seen in revenue collections until long after the new budget was adopted and long after the related expenses had been made. During this time in FY 86-87, the fund dropped from approximately \$400,000 to a negative \$29,000 in FY 87-88. Since then, the fund balanced grew to \$5.0 million in FY 96-96 and has reached \$11.3 million in FY 02-03.

The housing markets and retail sales tax income continued to remain flat and/or negative until FY 93-94. Conscientious budget management monitored this decline. New programs and staff increases were deferred in preference of achieving charter requirements in FY 93-94 for an amount equal to all legal demands against the treasury for the first four months of the succeeding fiscal year. This requirement is included in each year's budgeting process. The general fund beginning balance is now \$11.3 million in FY 02-03.

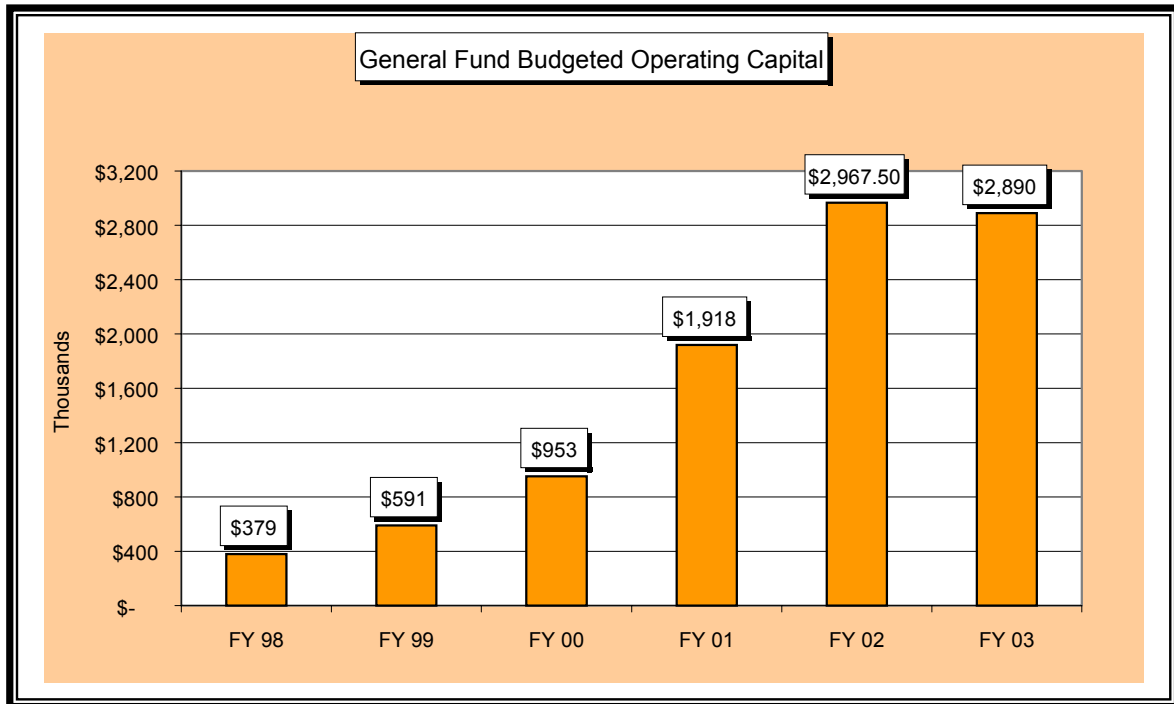


B. Operating Capital

Operating capital is often called "pay as you go" capital since projects (street repair) and equipment (cars, desks, pickups) in this category are funded directly from operating revenue, rather than through borrowing against future revenue.

CITY OF GOODYEAR BUDGET FOR FY 02-03

Unlike personnel costs, it is relatively easy to make short term changes to operating equipment and improvements budgets. Services to citizens aren't affected much if vehicle replacements are delayed or sped up in any given budget year, if long term replacement programs are kept. Eliminating the road chip seal program in one year doesn't have major consequences if it is accelerated in the next year.



Like a fund balance, the operating capital can be used as a spring in absorbing economic fluctuations. Construction sales tax is the main source of the City's General Fund money used for one-time expenditures. The City currently utilizes approximately 68% of its local construction sales tax revenue for one-time projects or capital expenditures.

C. Service Contracts

Contracting for services may provide a less expensive alternative in providing city services. A further advantage is that it is easier to vary contract amounts on a year to year basis than it is to vary city staffing levels and overhead costs such as equipment and building space. For these reasons, Goodyear has placed increased emphasis on service contracts in areas such as waste management, water resources, engineering, and specialized legal services.

IV. Implementing the Strategy

There are five steps that can be taken immediately (or in the near future) to prepare for future financial challenges. These are 1) Sales Tax Stabilization; 2) Increasing Operating Capital; 3) Building Fund Balance; 4) Property Tax Stabilization; and 5) Municipal Service Cost Center.

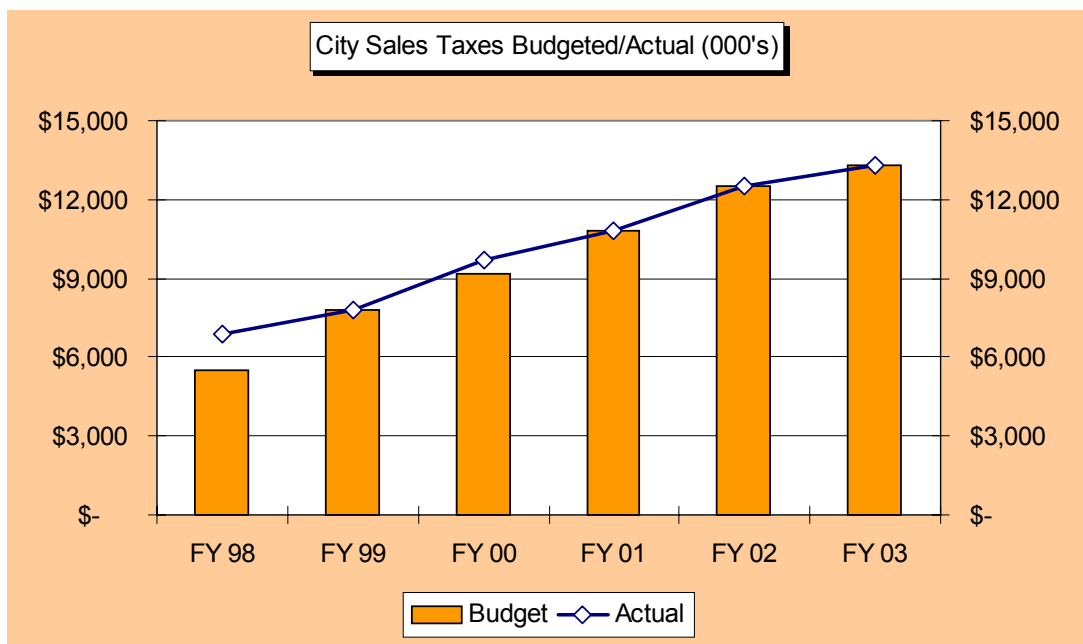
Each is described below.

1. Stabilize Sales Tax

Sales tax, for any government, is an unstable revenue source. Many components of the tax respond quickly and unpredictably to changes in economic conditions. Legislative actions can reduce State Shared Revenues. Unfortunately, City service costs don't vary in the same way.

The best way to stabilize the influence of Goodyear's sales tax on the operating budget is probably the simplest: base the next year's operating revenue estimate on actual collections for the past twelve months. This amount would be adjusted only for changes in the tax rate, not for presumed growth in the tax base.

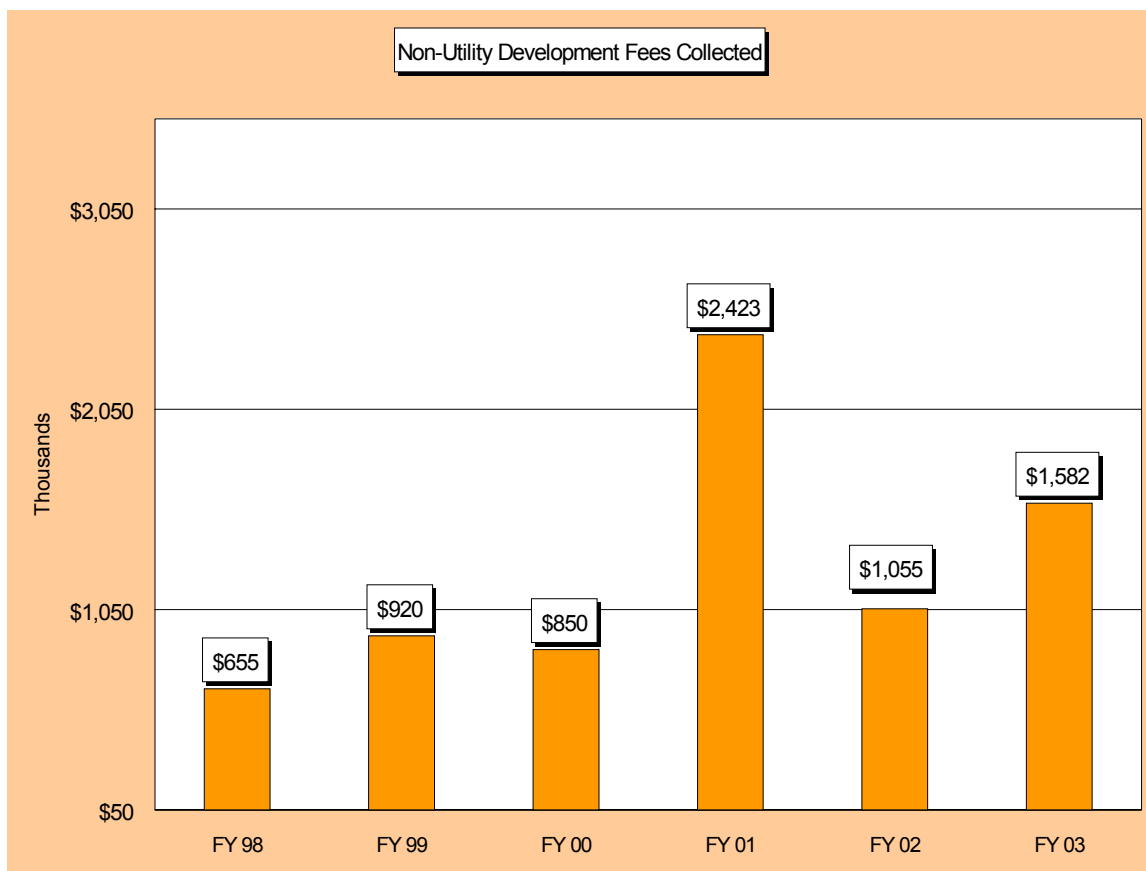
A Council Budget Worksession held on June 10, 1999 discussed this issue. The Council later approved a change from the current policy for FY 99-00. The Retail and Other City Sales Tax revenue categories were projected on a \$218 per capita deflated (GDP Deflator) basis for FY 99-00. The Construction category will be budgeted based on the previous year's actual revenues. Further, 50% of the Construction sales tax revenues were used for Capital purposes only. This change was also used in FY 00-01. Construction sales tax revenue used for capital purposes only totaled 75% for FY 01-02. For FY 02-03, 68% of construction sales tax revenues will be used for capital purposes only.



2. Increase Operating Capital

Where possible, pay-as-you-go capital budgets should be restored before adding ongoing budgetary commitments such as staff.

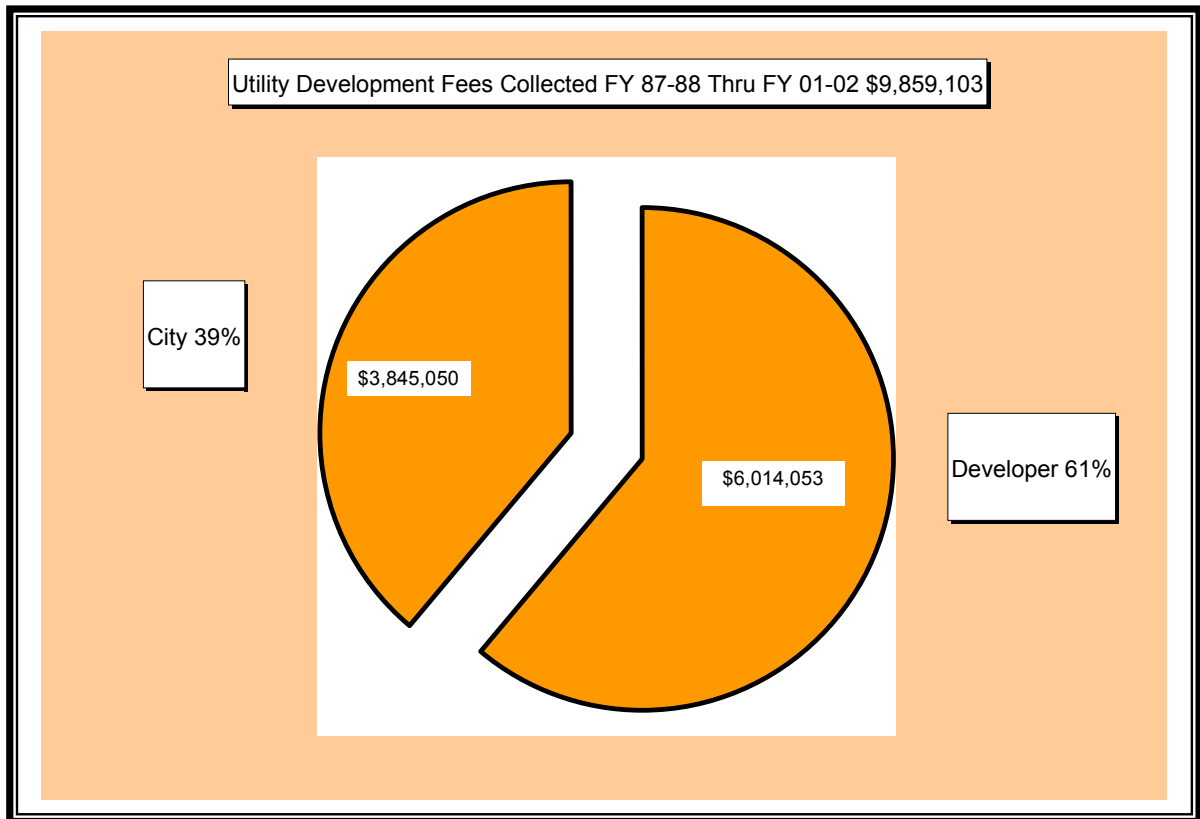
A related policy for the water/sewer utility is to allocate system development (capacity) fees to pay as you go capital, rather than to debt service or operations. Development fees are unstable, and boosting the operating capital budget will in the long run reduce the utility's interest costs. Further, significant portions of present development fees collected are obligated to development agreement reimbursements and are not available for debt service, etc.



Non-Utility Development Fees collected from FY 97-98 to FY 01-02 totaled \$7,484,900. It is estimated that FY 02-03 non-utility development fees will total \$1,582,000. The City does not collect development fees in land areas served by private water and/or sewer companies, or where Community Facilities Districts are established to finance water and sewer infrastructure.

CITY OF GOODYEAR BUDGET FOR FY 02-03

Utility Development Fees collected from FY 87-88 through FY 01-02 totaled \$9,859,103. Of this amount, \$6,014,053 is obligated to reimbursement of developers while \$3,845,050 could be used for water and sewer development costs. The City does not collect development fees in land areas served by private water and/or sewer companies, or where Community Facilities Districts are established to finance water and sewer infrastructure.



3. Build Fund Balance

Article VI, Section 5, City Charter. Cash Basis Fund

“The Council may create and maintain a permanent revolving fund to be known as the Cash Basis Fund, for the purpose of putting the payment of the running expenses of the City on a cash basis. For this purpose, the Council may provide that from the money collected from the annual property tax levy, and from the money received from other sources, a sum equal to but not less than two and one-half cents on each one hundred dollars of the assessed value of said property may be placed in such fund until the accumulated amount of such fund shall be sufficient to meet all legal demands against the treasury for the first four months or other necessary period of the succeeding fiscal year.” Four months of operating

CITY OF GOODYEAR BUDGET FOR FY 02-03

expenses for the General Fund in FY 02-03 is \$9,158,687. The Cash Basis Fund of \$1,942,422 and the Contingency Fund of \$4,380,433 (total \$6,422,855) is being used to meet the four-month requirement. The Cash Basis Fund is currently underfunded by \$2.7 million dollars.

		Secondary Assessed Valuation	\$0.025 Per \$100 AV	Annual Cash Basis Fund Deposit
			Prior Years	19,753
FY	1989	31,519,826	0.00025	7,880
	1990	48,549,825	0.00025	12,137
	1991	58,885,710	0.00025	14,721
	1992	55,210,695	0.00025	13,803
	1993	51,512,800	0.00025	12,878
	1994	47,423,182	0.00025	11,856
	1995	46,525,120	0.00025	11,631
	1996	53,323,611	0.00025	13,331
	1997	57,589,500	0.00025	14,397
	1998	72,745,384	0.00025	20,000
	1999	88,767,663	0.00025	22,000
	2000	102,219,761	0.00025	26,000
	2001	136,500,000	0.00025	34,000
	2002	174,405,000	0.00025	44,000
	2003	222,385,265	0.00025	55,596
	2002	Additional for FY 02-03		1,608,872
			Total	1,942,422

Operating Budget, Section 4, City Financial Policies. General Fund Appropriations

“General Fund appropriations should also include a reserved contingency account amounting to at least 10% of annual sales tax revenues. This will accrue annually and basically serve as a “revenue stabilization” account, and protect the City against swings in sales tax revenues (which is the revenue source most sensitive to changes in the economy).”

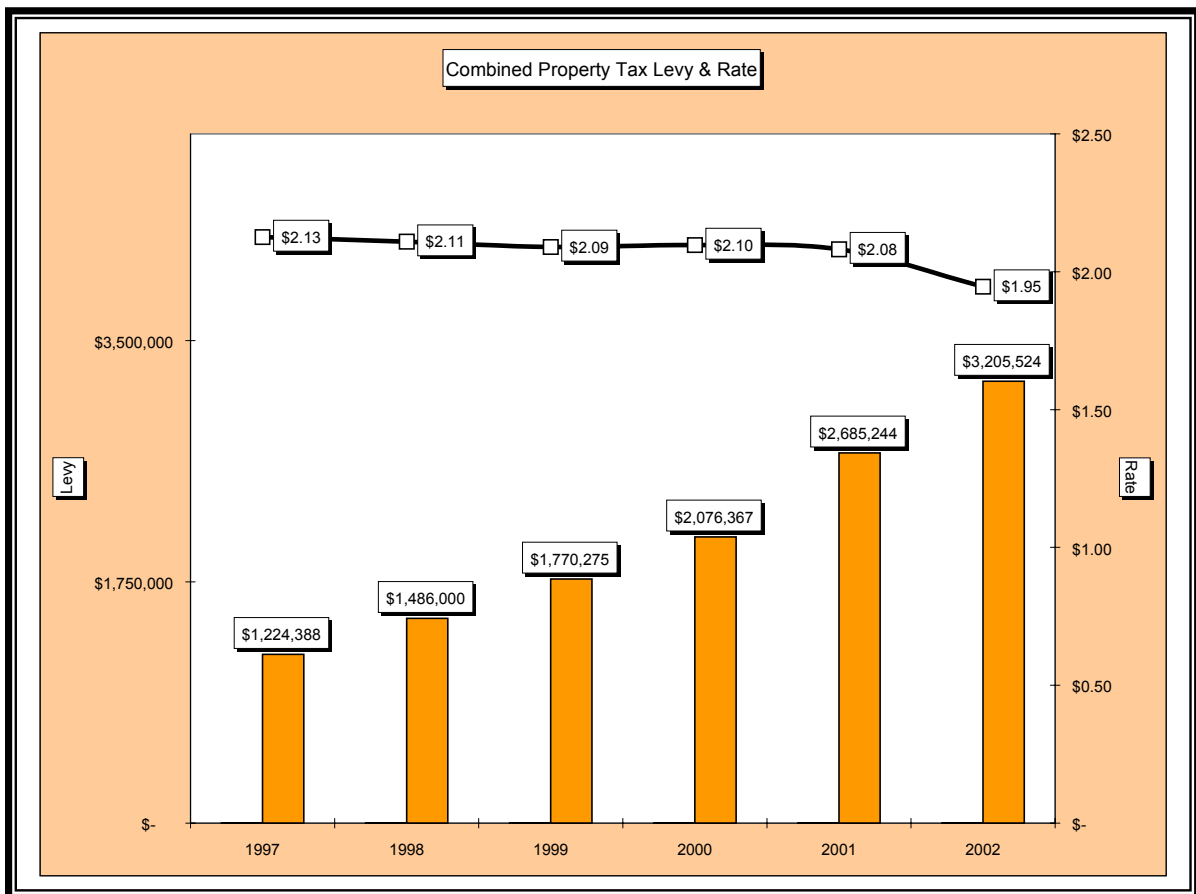
CITY OF GOODYEAR BUDGET FOR FY 02-03

		Budget	Budget	Budget
	FY 99-00	FY 00-01	FY 01-02	FY 02-03
Beginning Balance	1,753,506	2,406,000	2,720,400	5,290,300
10% City Sales Tax	666,000	280,400	906,700	1,038,543
Cash Basis Fund	22,000	34,000	1,663,300	1,942,422
Less expenditures	-35,400	0	0	-3,890,832
Balance	2,406,205	2,720,399	5,290,300	4,380,433
Budget				4,380,433

The FY 02-03 contingency account is \$4,380,433.

4. Stabilize Property Tax

The Capital Improvement Plan is designed to keep the property tax rate level through the appropriate scheduling of bond sales.

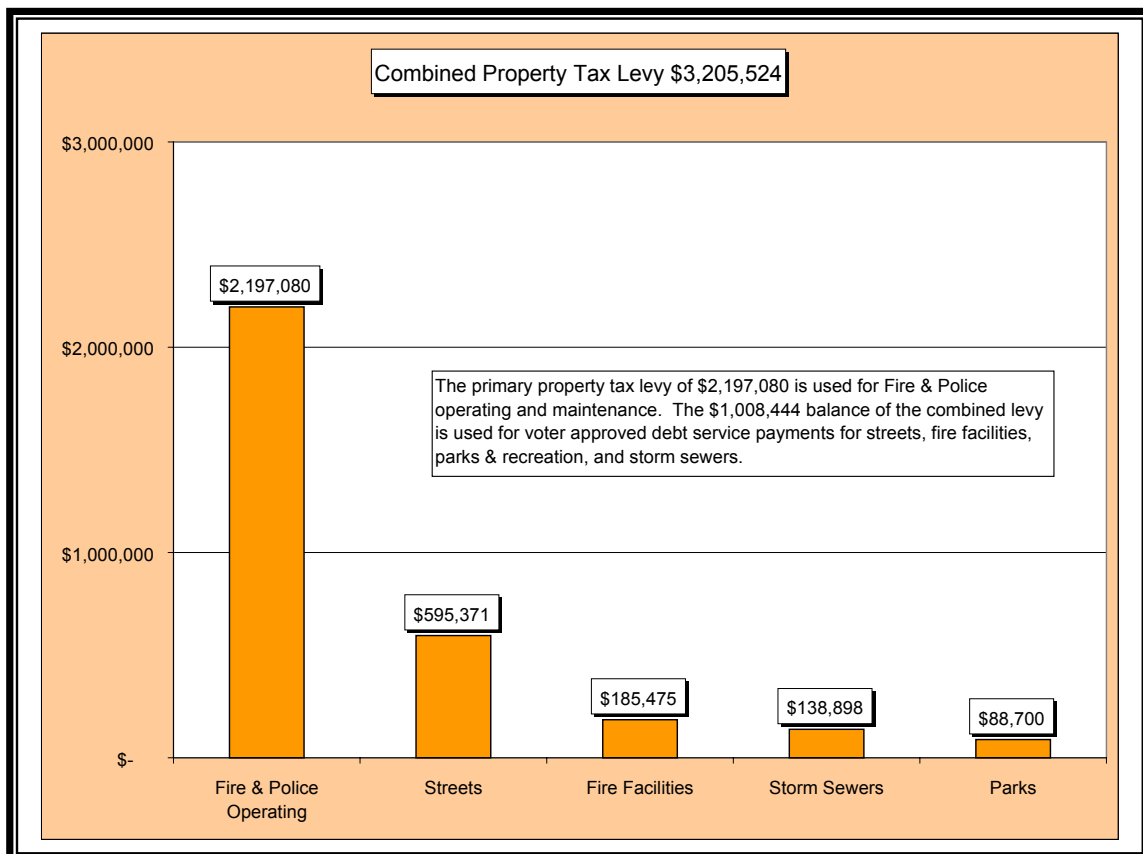


CITY OF GOODYEAR BUDGET FOR FY 02-03

Within this long-term plan, there may be short-term fluctuations in the tax rate depending on construction schedules, interest rates, and other variables. These fluctuations can be countered in the annual budget by varying the primary tax rate and by directing the flow of interest earnings on bond proceeds between the construction and debt service funds. Growth in assessed valuation of property will have the greatest impact on revenues for bond debt services.

Primary Property Tax is intended to cover city-operating costs. Secondary Property Tax is limited by State Constitution to cover bonded debt service.

The Primary Property Tax was approved in a Special Election that was held on May 17, 1988. In FY 94-95, the Primary Property Tax rate was \$1.1000 per \$100 of assessed value (AV). The Secondary Property Tax rate was \$1.000 per \$100 of AV. The combined Property Tax rate was \$2.1000. It appears that the current tolerance level for the City property tax rate is in the range of \$2.000 to \$2.1000 per \$100 of A.V. To stabilize property tax rates also requires stable property assessed valuations. This has not been the case even though the City has experienced significant growth. Legislative changes to the tax rates, successful taxpayer protests on property valuations, and County Assessor Office delays all contribute to unstable assessed valuations. The Secondary Assessed valuation table on (page) show the volatility of a \$58.9 million dollar AV in 1991 decline to a \$46.5 million dollar AV in 1994 before rebounding. The City has increased its use of the property tax levy to pay for general operating and maintenance costs.



5. Municipal Service Cost Centers

Significant steps were taken in the fall of 1994 to address water and sewer operating and capital costs. A citizen cost study committee presented the City Council with a five-year Business Plan to make the water, sewer and sanitation enterprise funds self-supporting by year 2001. The first rate adjustments were implemented in October 1995. The citizen cost study committee annually reviews the Business Plan and makes recommendations to the City Council on the adequacy of user fees to cover the costs of the enterprise fund services. In FY 99-00 the committee recommended to the City Council that the Council engage a consulting firm to review and recommend a restructuring of the water and sewer rates and review and recommend adjustments to the water and sewer development fees. The City of Goodyear hired Raftelis Financial Consulting (RFC) to perform a water/sewer user fee rate study that conformed with the Utility Rate Study Committee's recommendations. City adopted the consultant's recommended water and sewer rate structure effective December 2001. The major change is the structure was moving sewer user fees from a fixed amount to a fee structure that included both a base amount and a volume charge (using a customer's winter quarter water usage average).

City Of Goodyear Financial Policies

Introduction

The financial policies establish the framework for overall fiscal planning and management. The policies set forth guidelines for both current activities and long range planning. The policies will be reviewed annually to assure the highest standards of fiscal management. The City Manager and staff have the primary role of reviewing and providing guidance in the financial area to the City Council.

Overall Goals

The overall financial goals underlying these policies are:

1. Fiscal Conservatism: To ensure that the City is at all times in a solid financial condition. This can be defined as:
 - A. Cash Solvency - the ability to pay bills.
 - B. Budgetary Solvency - the ability to balance the budget.
 - C. Long Run Solvency - the ability to pay future costs.
 - D. Service Level Solvency - the ability to provide needed and desired services.
2. Flexibility: To ensure that the City is in a position to respond to changes in the economy or new service challenges without an undue amount of financial stress.
3. Adherence to the Highest Accounting and Management Practices: As set by the Government Finance Officers' Association standards for financial reporting and budgeting, by the Governmental Accounting Standards Board and other professional standards.

Operating Budget

1. Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the City from fluctuating service levels, and avoids crises when one-time revenues are reduced or removed. Some corollaries to this policy:
 - A. Cash Balance should be used only for one-time expenditures such as, CIP projects, capital outlay, increasing reserves or contingency funds, and/or paying off outstanding debt.
 - B. Ongoing maintenance costs, such as street resurfacing or swimming pool replastering, should be financed through operating revenues, rather than through bonds.
 - C. Fluctuating federal grants should not be used to finance ongoing programs.

2. Revenues from growth or development should be targeted toward costs related to development, or invested in improvements that will benefit future residents or make future service provision efficient. While it is tempting to use growth-related revenue to support current operations, doing so can lead to a crisis when the growth rate decreases. This policy implies a commitment to identifying the portions of the City's revenue stream that result from growth.
3. General Fund appropriations should include a reserved contingency account equal to the first four (4) months operating expenses from the prior fiscal year.
4. General Fund appropriations should also include a reserved contingency account amounting to at least 10% of annual sales tax revenues. This will accrue annually and basically serve as a "revenue stabilization" account, and protect the city against swings in sales tax revenues, (which is a revenue source sensitive to changes in the economy).
5. Enterprise Funds should be self-sufficient. They should include a sufficient unappropriated fund balance to absorb fluctuations in annual revenue. Wherever possible, enterprise funds should be charged directly for "overhead" services, rather than using an indirect service transfer. These services include such things as employee fringe benefits, insurance costs, and telephone charges. Provision should also be made for interdepartmental charges for services such as solid waste disposal (landfill) and vehicle repair, when this is practical. Operational revenue should be great enough to cover capital costs and replacement.
6. Replacement of vehicles, equipment, and office space will be funded through the Depreciation/Replacement Reserves. A rate structure will be established annually to provide sufficient funds for replacement of each item.
7. A financial forecasting model should be developed to annually test the ability of the City to absorb operating costs due to capital improvements, and to react to changes in the economy or service demands. This annual forecast should cover at least five years.
8. Laws and policies on limitations on revenue sources should be explicitly addressed in the budget process. These include:
 - A. Annual Local Transportation Assistance Funds (LTAF) must be devoted to street maintenance and potentially for parks and the arts.
 - B. No more than one half of the prior year's Highway User Revenue Fund (HURF) can be used for debt service (A.R.S. 48-689).

- C. When the City's population reaches 30,000, it must maintain its level of general fund support in street maintenance and operations, as provided by state law (A.R.S. 28-1598)

9. Debt Management

- A. Short term borrowing or lease-purchase contracts should be considered for financing major operating capital equipment when the Finance Director along with the City's financial advisor determines and recommends that this is in the City's best interest. Lease/purchase decisions should have the concurrence of the appropriate operating manager.
- B. Annual short-term debt payments should not exceed 5% of annual revenue or 20% of total annual debt.
- C. Annual debt service on long term general obligation debt should not exceed 10% of annual general fund revenues.
- D. City of Goodyear Public Improvement Corporation - lease payments are funded by an excise tax pledge. Requires a "coverage ratio" 1.50 to 1.00 of pledged excise tax revenue to debt payment.
- E. Maintain and sell new General Obligation bonds only when the combined Property Tax Rate range of \$2.00 to \$2.10 can be achieved.
- F. Maintain Bond rating of at least Baa1 from Moody's or Standard and Poore's.
- G. Enterprise Funds should finance water and sewer bonds sales where appropriate.
- H. Bonds should not be financed by General Funds unless necessary. If General Funds finance bonds, the combined annual debt service shall not exceed five percent (5%) of the current three years average operating revenues of the General Funds. City Construction Sales Tax revenues will not be included in the computing the average.

10. Budget Amendment Policies

- A. Total Fund Appropriation Changes must be approved through City Council Resolution. These amendments must also comply with the City's Alternative Expenditure Limitation. In order to provide flexibility to respond to unanticipated increases in revenues, 10% of the total operating budget should be set aside as a contingency appropriation (as long as this contingency is backed by available fund reserves).

- B. Uses of contingency appropriations must be specifically approved by the City Council. This may be by Council motion rather than resolution.
- C. Shifts in appropriations within fund totals may be made only upon approval of the Mayor. Procedures for appropriations transfers and delegation of budget responsibility will be set by the City Manager.

11. Budgetary Control System

- A. Monthly budget status reports will be reviewed by the City Manager and then presented to the full City Council.
- B. Annually update Strategic Financial Plan in order to validate and adjust the Plan and assumptions to remain viable and in compliance with State Statutes.
- C. Community Relations annual budget will be limited in its growth. Increase will be no greater than the percentage of growth in retail sales tax from prior two calendar years.

12. Revenue Policies

- A. A diversified and stable revenue system will be maintained to ensure fiscal health and absorb short run fluctuations in any one revenue source.
- B. User fees for all operations will be examined annually to ensure that fees cover direct and indirect cost of service. Rate adjustments for enterprises will be based on five-year enterprise fund plans.
- C. Development fees for one time capital expenses attributable to new development will be reviewed annually to ensure that fees match development related expenses.
- D. Cost analysis should be performed for all services in order to determine if fees collected are covering cost of service.

13. Capital Budget

- A. A long-range capital improvement plan should be prepared and updated each year. This plan may include (in years other than the first year of the plan) “unfunded” projects that carry out the City’s strategic and general plans, but it should also include a capital-spending plan that identifies projects that can be completed with known funding sources.
- B. Each department must, when planning capital projects, estimate the impact on the City’s operating budget over the next three to five years.

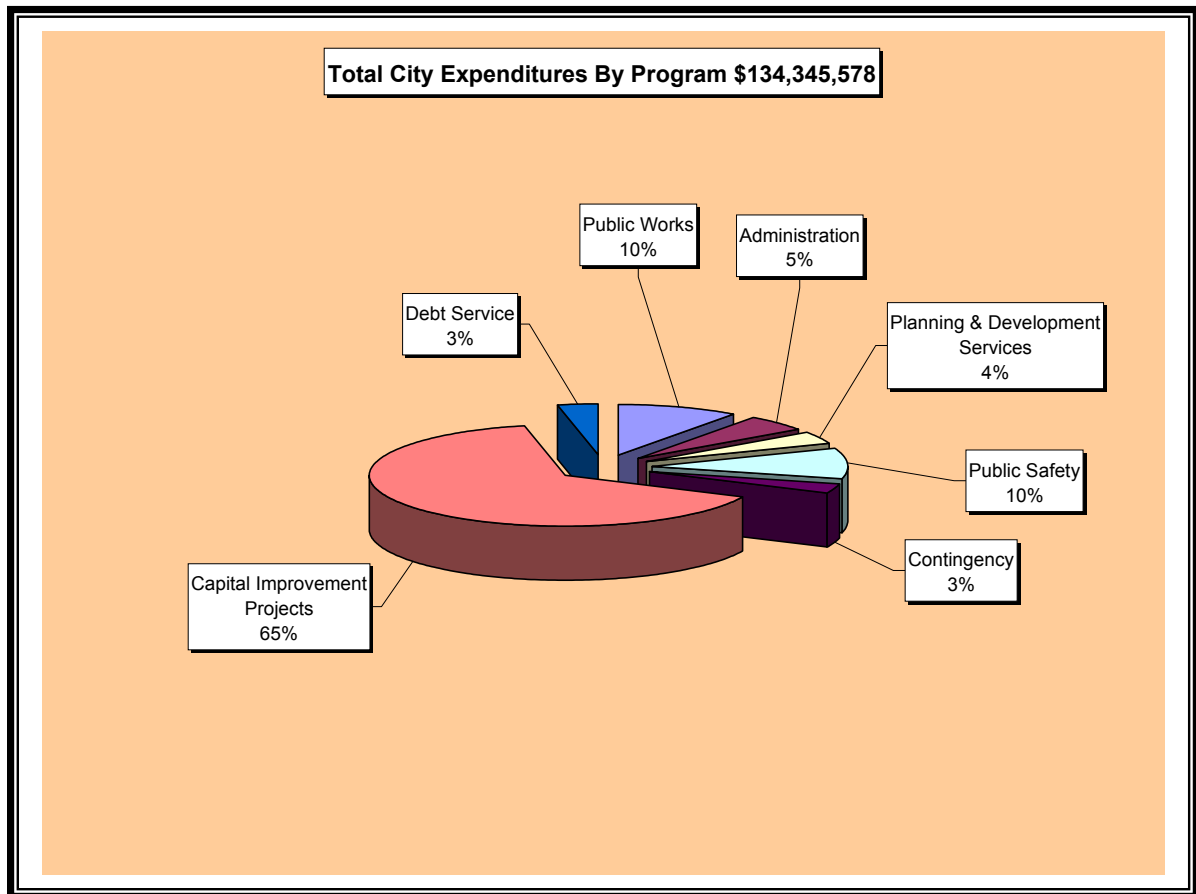
- C. Amendments to capital appropriations fall under the same guidelines as changes to the operating budget noted above, with one exception—any project change exceeding \$30,000 should receive specific City Council approval. This approval can be by motion rather than resolution, and may accompany a recommendation for award of bid, change order, or other Council action. While this approval is not a strict legal requirement, it serves both to keep the Council informed on capital project activity and funding, and ensures that revisions of project priorities are in line with Council expectations. Monthly status reports will be reviewed by the City Manager and then presented City Council.

Budget Summary

- Budget Summary
- General Fund Summary
- Highway User Fund Summary
- Debt Service Fund

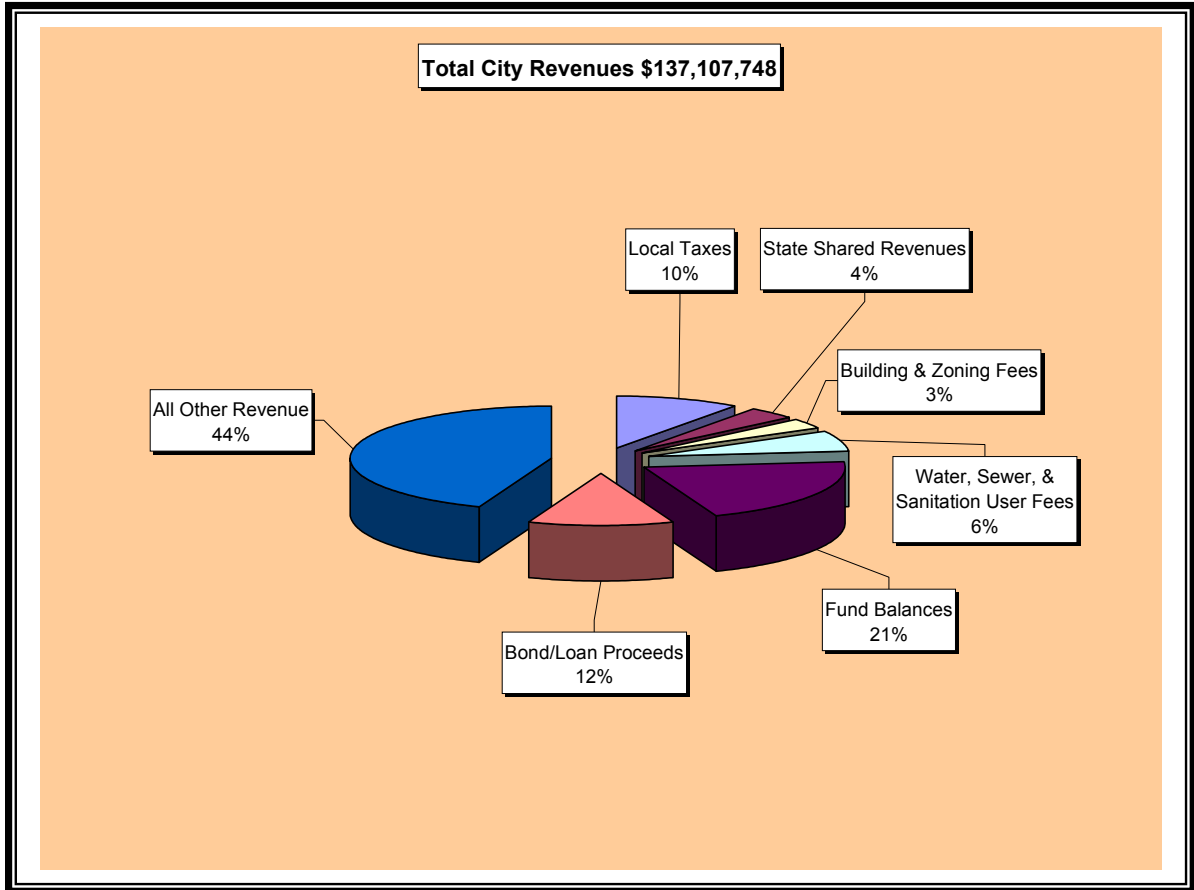
CITY OF GOODYEAR'S FY 02-03 BUDGET SUMMARY

The total proposed budget for FY 02-03 is \$134,345,578 including transfers. Of this total budget, \$13,557,615 or 10% supports the Public Works programs. \$7,115,766 or 5% supports the Administration programs. Planning & Development Services amount to \$4,890,634 or 4%. Debt Service is supported by \$4,304,906 or 3%. Public Safety programs amount to \$13,127,385 or 10%. The Contingency Fund equals \$4,380,433. The Capital Improvements Program represents the largest expenditure in the budget amounting to \$86,968,839 or 65%.



CITY OF GOODYEAR BUDGET FOR FY 02-03

The funding sources for the FY 02-03 budget total \$137,107,748. Of this total, \$28,796,109 or 21% are the beginning fund balances. Revenues are projected to be \$108,311,639 or 79% of total sources.



Local Taxes	\$ 13,812,236	10%
State Shared Revenues	5,290,000	4%
Building & Zoning Fees	4,100,000	3%
Water, Sewer, & Sanitation User Fees	8,711,159	6%
Bond/Loan Proceeds	16,000,000	12%
Fund Balance	28,796,109	21%
All Other Revenue	60,398,244	44%

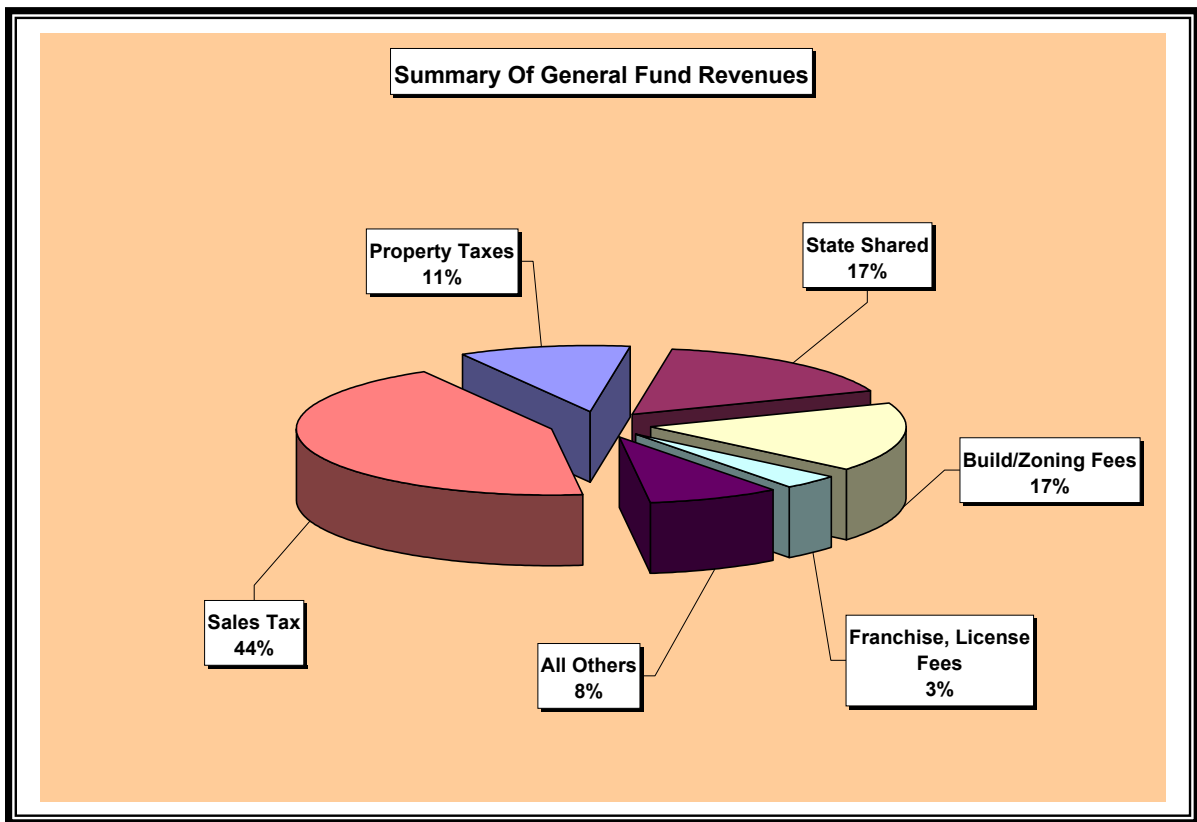
Total Revenues	\$137,107,748	100%
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GENERAL FUND SUMMARY

The General Fund includes all city departments with the exception of the utility enterprise departments, streets, debt service, capital improvements, and programs directly funded from grants and trusts.

General Fund Revenues

Total resources available for FY 02-03 expenditures include an estimated beginning fund balance of \$11,284,295, and revenues of \$26,763,950 (operating \$23,873,950 and capital \$2,890,000). Total available resources, for FY 02-03, are \$38,048,245.



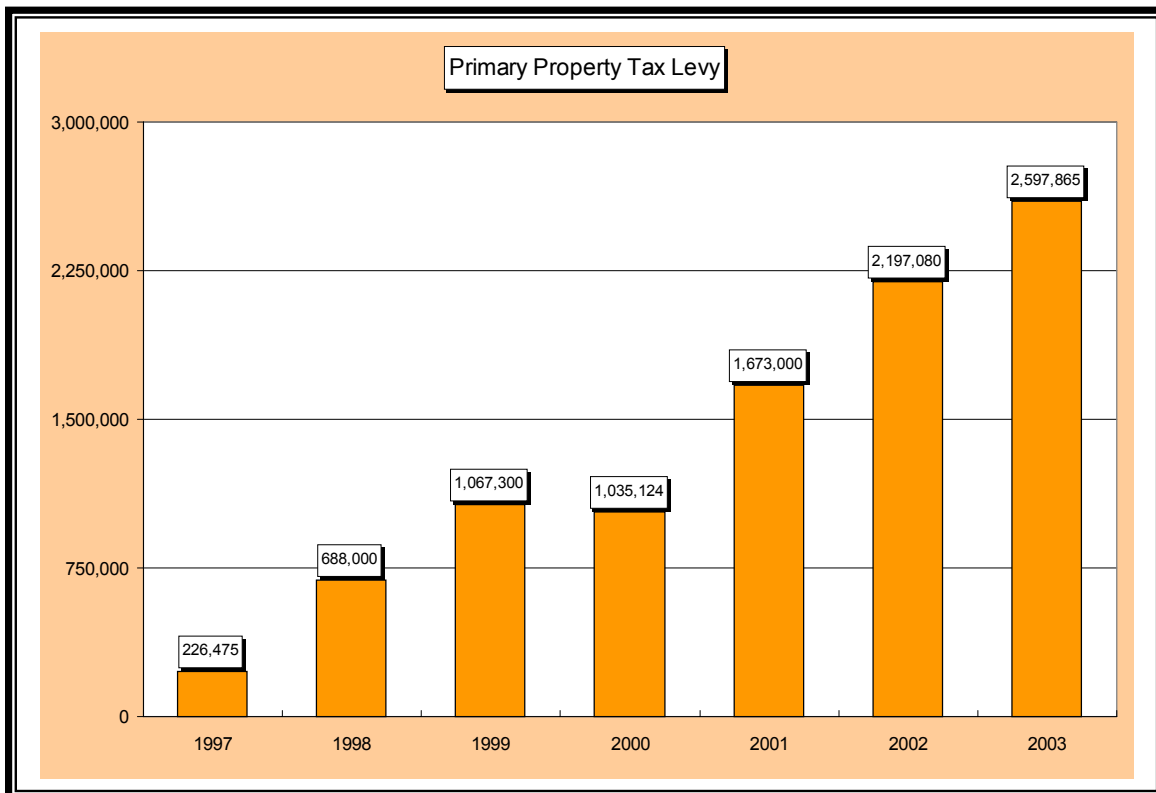
The City continues a conservative approach to revenues and expenditures for next year. This is consistent with the adopted City strategic financial plan and the City financial policies established in FY 94-95. The City is anticipating the continued level of growth in FY 02-03 as was experienced in the last fiscal year. Construction activity is estimated to be 15% below FY 01-02 activity.

General Fund Revenue Summary

CITY OF GOODYEAR BUDGET FOR FY 02-03

General Fund Revenues	FY 00-01	Estimated FY 01-02	Budget FY 02-03
City Sales Taxes	\$10,836,000	\$9,658,413	\$10,396,435
Building & Zoning Fees	4,460,000	3,900,000	4,100,000
Franchise Taxes	540,000	692,457	817,936
All Other Revenue	2,400,700	2,146,410	2,022,283
State Shared Revenue	2,251,000	4,124,900	3,939,432
Property Taxes	1,673,000	2,197,080	2,597,865
Total	\$22,161,000	\$22,719,260	\$23,873,951

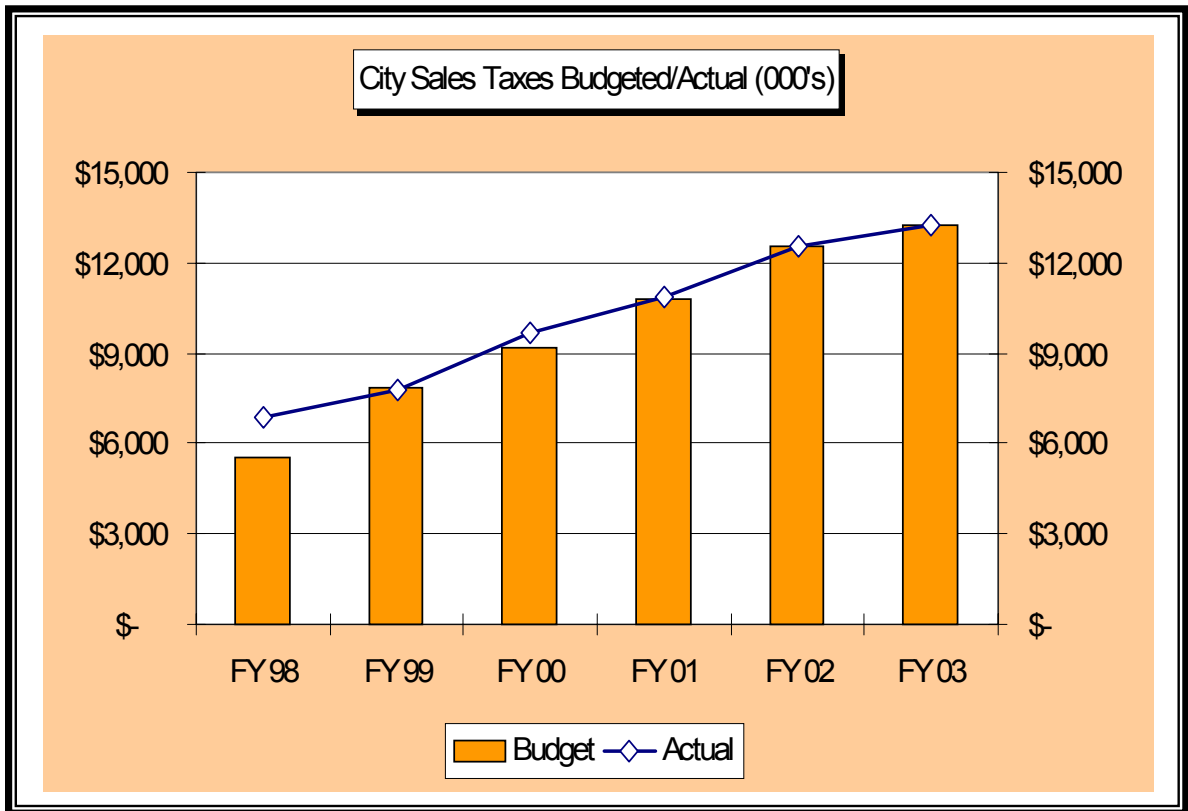
Property Tax - Given estimates of 18% increases in the City's assessed valuations, a primary property tax rate of \$1.2866 per \$100 assessed value will result in revenues of \$2,597,865. The assessed value for secondary tax purposes will generate \$1,678,864 at a rate of \$0.7549 per \$100 assessed value for payment of principal and interest (the secondary levy is applied directly to the Debt Service Fund). The total tax rate is estimated to be \$2.04 per \$100 assessed value. The City has increased use of the property tax levy to pay for Public Safety operating and maintenance costs.



CITY OF GOODYEAR BUDGET FOR FY 02-03

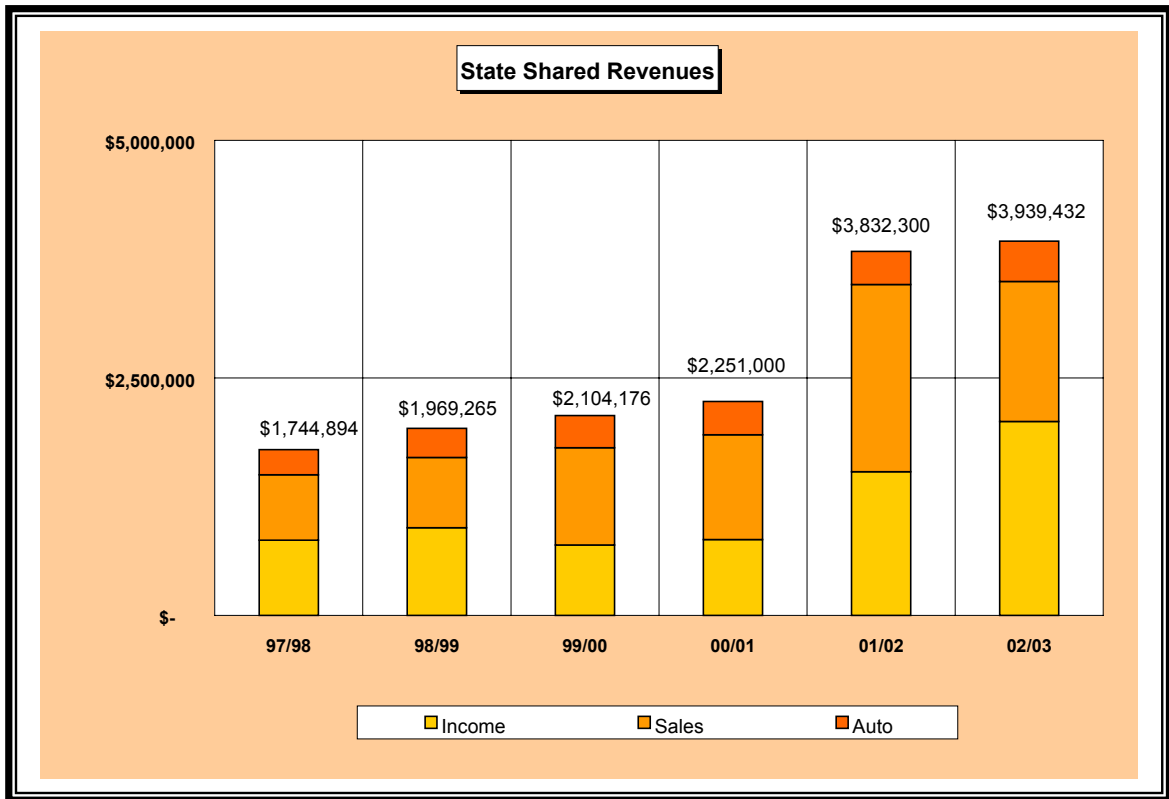
Franchise Fees - The franchise fees of \$817,936 are projected to increase 18% over the prior twelve-month period. The fees are based on the gross receipts of the applicable utility franchises (cable, electric, and gas). The increases in the revenues are due to residential development continuing as in FY 02-03.

City Sales Tax - Revenue estimates are \$12,624,415 for City Sales Tax collections for FY 01-02. City Sales Taxes account for approximately 44% of the General Fund revenues and are estimated to increase 5% above last year's collections to \$13,286,435. The City is removing approximately 75% of the Construction Sales Tax revenues (\$2,890,000) from the operating budget and using this portion of the Construction Sales Tax revenues for one-time expenditures only. Total Construction Sales Taxes are estimated to be 4,253,000 for fiscal year 02/03.



CITY OF GOODYEAR BUDGET FOR FY 02-03

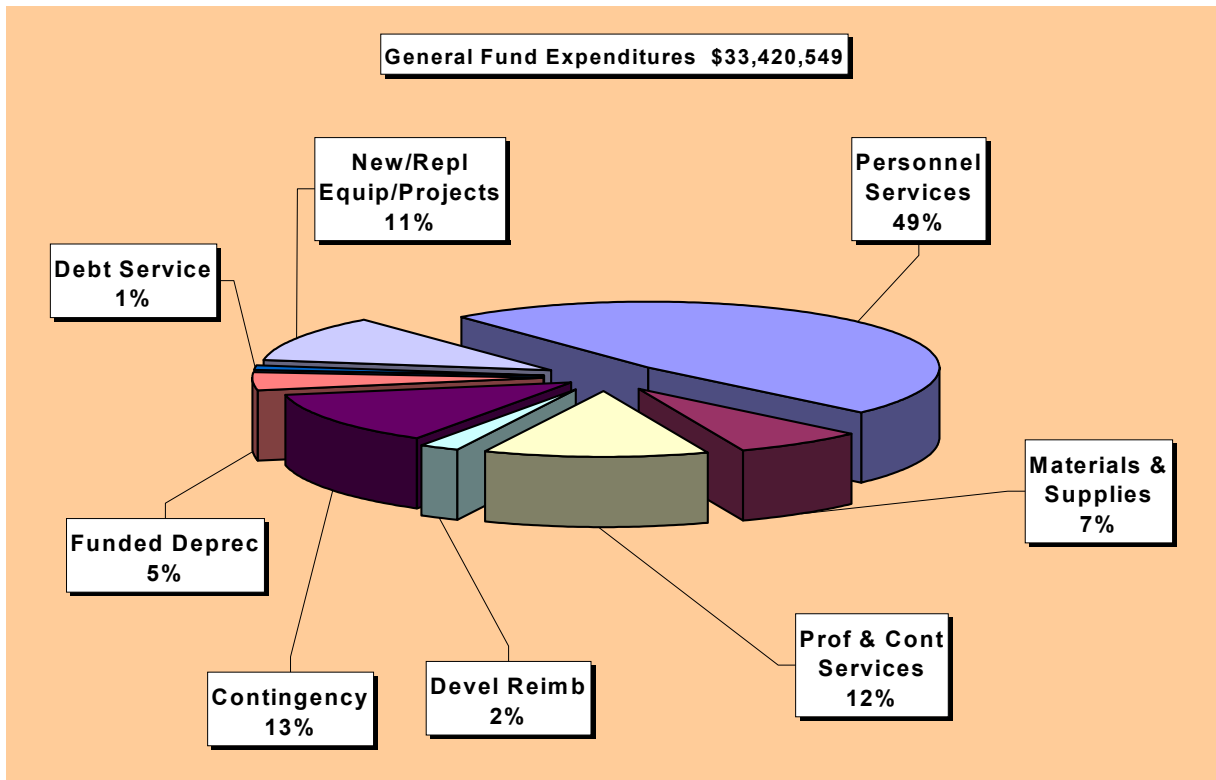
State Shared Revenues - The State of Arizona shares a portion of its sales, income, and motor vehicle taxes with cities, based on a formula set by state law. The Arizona State Department of Revenue (ADOR) provides estimates for these revenues. The formula for sharing state revenues is based on census population figures. The City's share of revenues increased \$1.6 million annually in FY 01-02 as a direct result of the 2000 Census. The state shared revenues for FY 02-03 are estimated as follows: sales tax \$1,473,458, income tax \$2,040,589, vehicle tax \$425,385, a total of \$3,939,432.



Total State Shared Revenues

FY 97/98	FY 98/99	FY 99/00	FY 00/01	FY 01/02	FY 02/03 (Est.)
\$1,744,894	\$1,969,265	\$2,104,176	\$2,251,000	\$3,832,300	\$3,939,432

Building & Zoning Fees - License and permit fees include building permits, right-of-way permits, and plan check fees and rezoning fees. The FY 01-02 revenues for building and zoning fees reflect a reduction in construction activity as the prior twelve-month period. The estimated revenues for FY 01-02 are \$3,900,000 compared to \$4,500,000 for FY 01-02. Building and Zoning Fees are estimated at \$4,100,000 for FY 02-03. A slight increase over amount collected in FY 01-02



General Fund Appropriations

Total General fund expenditures for FY 02-03 are \$33,420,549 including transfers. The expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, contingency, new and replacement equipment, projects and transfers.

CITY OF GOODYEAR BUDGET FOR FY 02-03

General Fund Summary of Expenditures

General Fund Expenditures	FY 00-01	Budgeted FY 01-02	Budget FY 02-03
Personnel Services	\$9,864,379	\$14,172,629	\$15,969,071
Materials & Supplies	2,035,483	2,423,236	2,437,284
Prof & Cont Services	3,430,401	4,383,608	4,175,597
Debt Service	-	340,000	340,000
Developer Reimbursement	286,899	300,000	720,000
Contingency	-	5,290,337	4,380,433
Funded Depreciation	-	1,357,538	1,561,308
New/Repl Equip./Projects	2,528,250	3,519,309	3,836,856
Transfers	3,329,329	2,597,361	2,322,032
Total	\$21,474,74	\$31,786,657	\$33,420,549

Personnel Services - \$15,969,071

Personnel expenditures consist of the current staffing of 236 positions plus additional 17 positions.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, Workman's Compensation insurance, FICA/Medicare, uniform allowance, employee awards.

Also included is a 5% provision for employee advancement opportunity.

Materials and Supplies - \$2,437,284

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$4,175,597

CITY OF GOODYEAR BUDGET FOR FY 02-03

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Contingency - \$4,380,433

The contingency fund of \$4,830,433 is budgeted to satisfy the requirements of the Cash Basis Fund (four months of operating expenditures), 10% of the City sales tax projection (\$1,038,543), and unspent balance from prior years.

Debt Service - \$340,000

The debt service consists of the principal and interest payments for the new Interim Office Building.

Funded Depreciation - \$1,561,308

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay purchases.

New and Replacement Equipment and One Time Projects - \$3,836,856

Transfers to Other Funds - \$2,322,032

There are two transfers from the General fund to other funds. The first is \$131,998 to the Highway User Fund to support street operations and maintenance. The second is \$2,190,034 to the Capital Improvement Program (CIP) for capital improvement projects. A net transfer out of \$2,322,032.

Developer Reimbursements - \$720,000

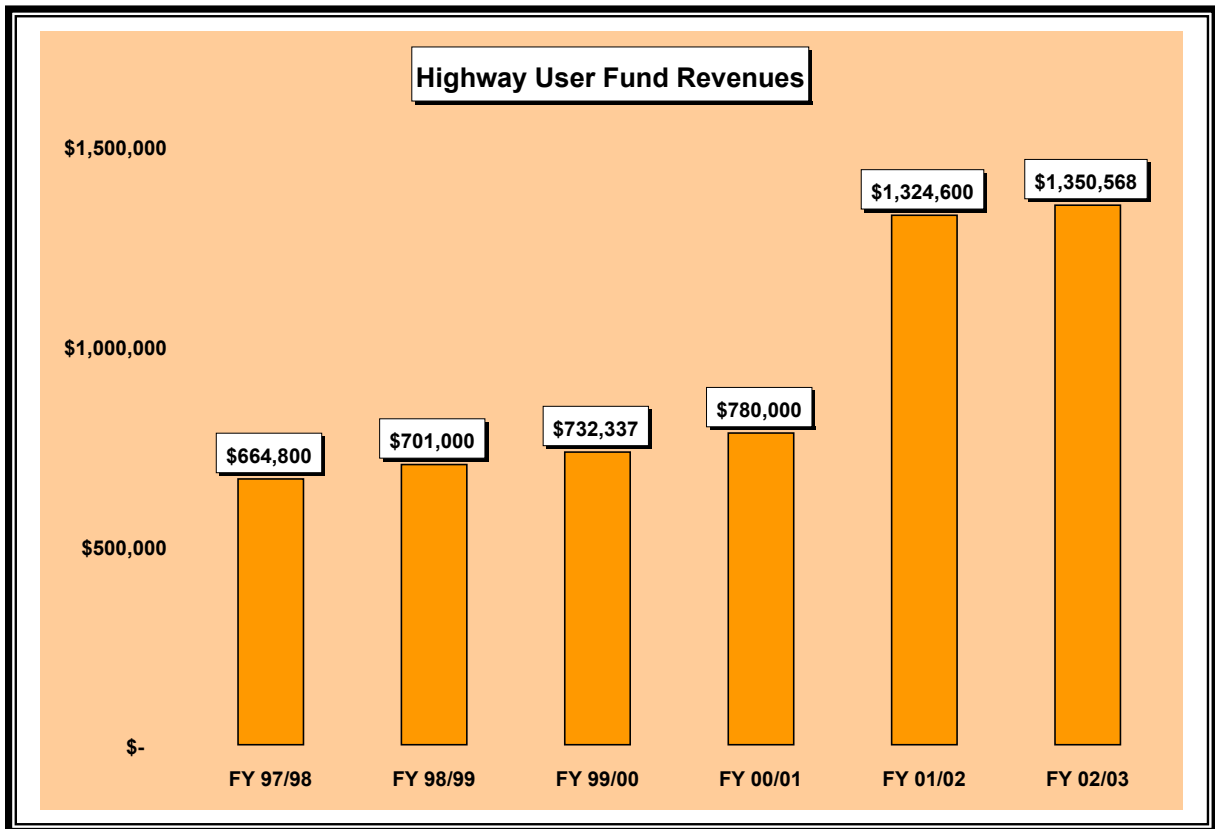
Included in this element is \$720,000 reimbursement to sales tax generators that have added 'net new' sales tax dollars to the City's general fund in accordance with specific development agreements.

HIGHWAY USER FUND SUMMARY

The Highway User fund includes all direct expenditures of the street department.

Highway User Fund Revenues

Total resources available for FY 02-03 expenditures include transfers from the enterprise fund of \$1,025,532, transfers from the capital fund of \$826,034 and revenues of \$1,450,568. Total available resources for FY 02-03 are \$3,302,134.



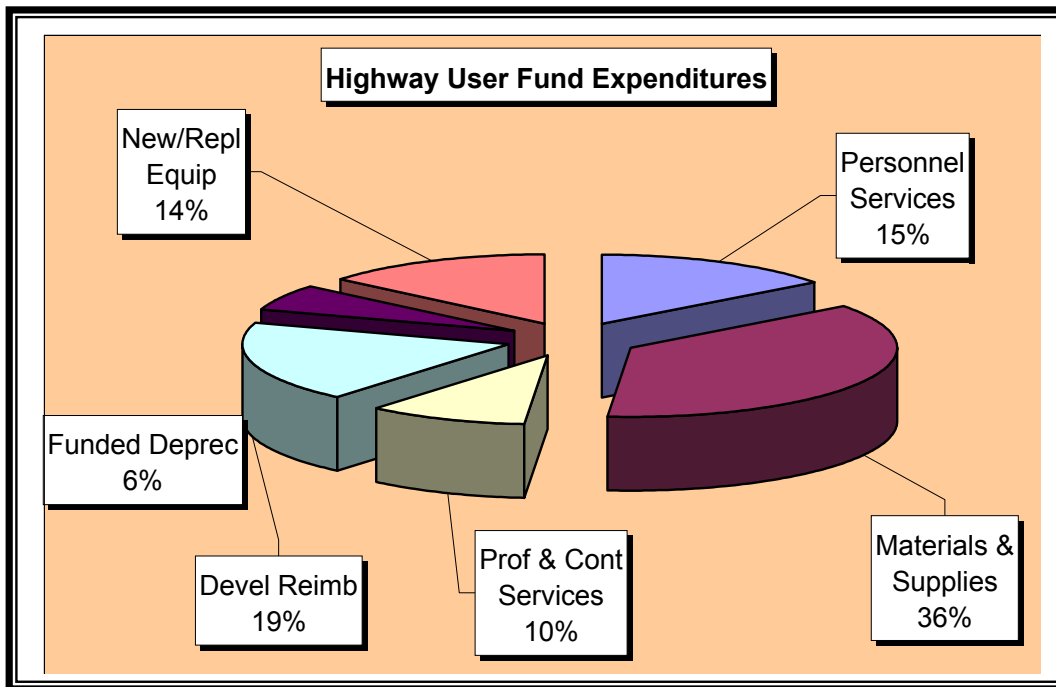
Summary of projected revenue sources is:

Gas Tax - The gas tax revenues are received from the State based on a complex formula set by State law. The Arizona Department of Transportation (ADOT) provides estimates for the gas tax. Revenue estimates are \$1,225,977.

Lottery - The lottery revenues are received from the State based on a formula set by State law. The Arizona Department of Revenue provides estimates for the lottery revenues. Revenue estimates are \$124,591.

Highway User Fund Appropriations

FY 02-03 Highway User Fund expenditures are proposed to be \$3,302,134. The proposed expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, new/replacement equipment and developer reimbursements.



Highway User Fund Summary of Expenditures

Highway User Fund Expenditures	FY 00-01	Estimated FY 01-02	Budget FY 02-03
Personnel Services	\$348,838	\$512,356	\$591,835
Materials & Supplies	1,176,245	1,262,630	1,443,553
Prof & Cont Services	157,397	338,287	140,712
Devel Reimb	940,769	650,000	300,000

CITY OF GOODYEAR BUDGET FOR FY 02-03

Funded Deprec	-	215,509	247,834
New/Repl Equip/One Time Projects	253,000	476,500	578,200
Total	\$2,876,249	\$3,455,282	\$3,302,134

Personnel Services - \$591,835

Personnel expenditures consist of the current staffing of 10 positions.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, workman's comp. Insurance, FICA/Medicare, uniform allowance, employee awards.

Also included is a 5% provision for employee advancement opportunity.

Materials and Supplies - \$1,443,553

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$140,712

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Funded Depreciation - \$247,834

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay purchases.

New and Replacement Equipment - \$578,200

Developer Reimbursements - \$300,000

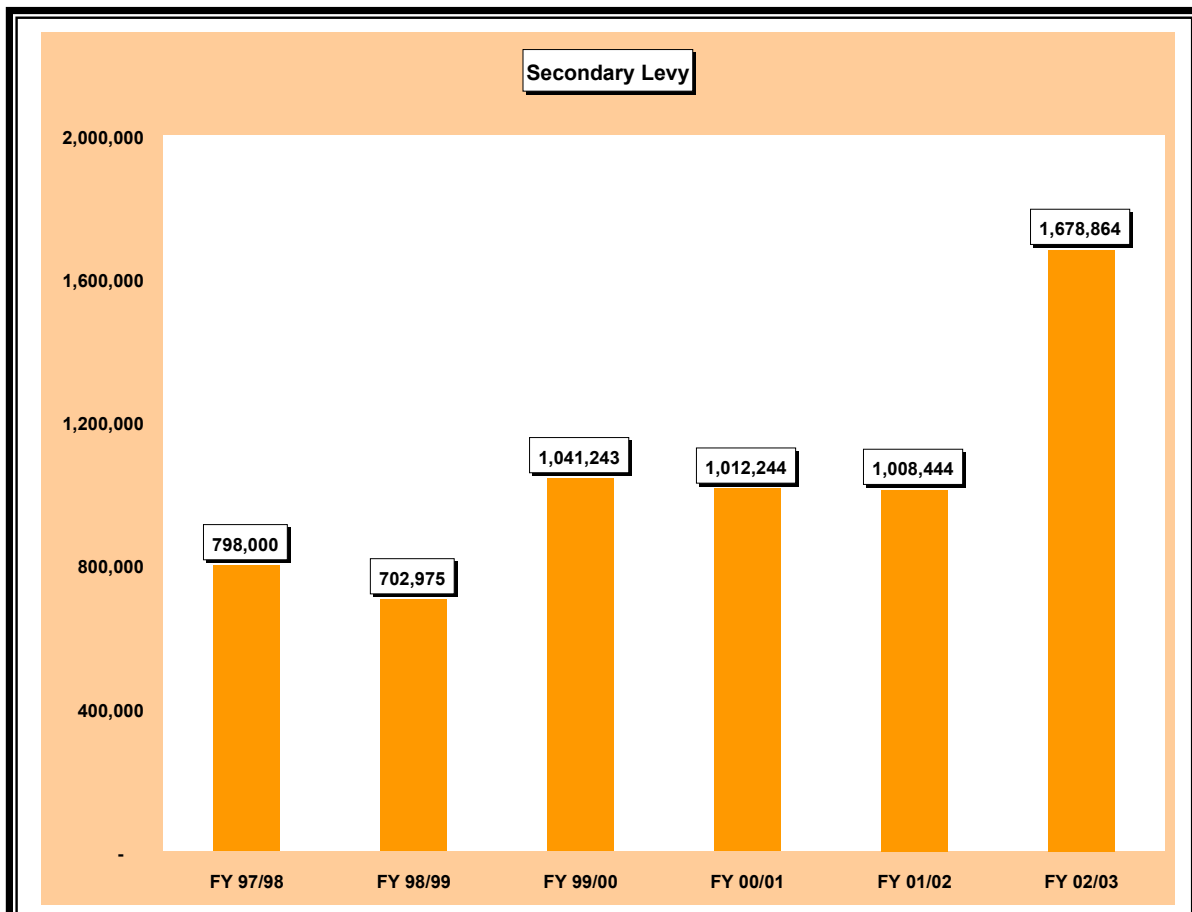
This element includes \$650,000 in sales tax reimbursements to generators that have added 'net new' sales tax dollars to the City's general fund in accordance with specific development agreements.

DEBT SERVICE FUND SUMMARY

The Debt Service fund includes the principal and interest expenditures of the City's General Obligation bond issues, and Revenue bond issues. The Debt Service fund does not include the Enterprise fund debt service payments.

Debt Service Fund Revenues

Secondary Property Tax - Given estimates of a 27% increase in the City's assessed valuation, the assessed value for secondary tax purposes will generate \$1,678,864 at a rate of \$0.7575 per \$100 assessed value for payment of General Obligation Bond principal and interest payments. The secondary rate has increased from 0.5782 in FY 01/02 to 0.7575 in FY 02/03.



Debt Service Fund Expenditures

Total Debt Service Fund expenditures for FY 02-03 are proposed to be \$2,297,706. The debt service payments are for the following types of issues:

General Obligation Bonds	1,678,864
Revenue Bond	618,842

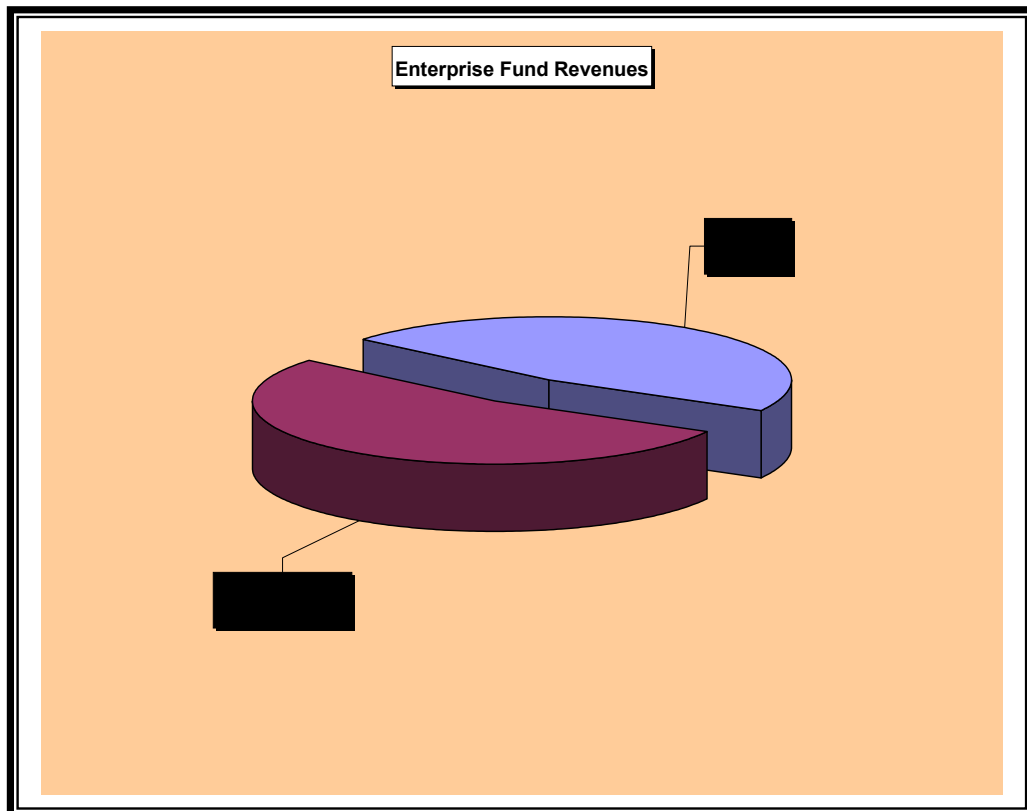
ENTERPRISE FUND SUMMARY

The Enterprise fund includes the water, sewer, and sanitation departments.

Enterprise Fund Revenues

Total resources available for FY 02-03 expenditures include an estimated beginning fund balance of \$11,810,934, and revenues of \$18,550,357 (User fees \$8,711,357, Capital Revenues \$9,839,000). Total available resources are \$30,361,291.

The Enterprise fund revenue estimates for FY 02-03 are \$18,550,357. Capital



CITY OF GOODYEAR BUDGET FOR FY 02-03

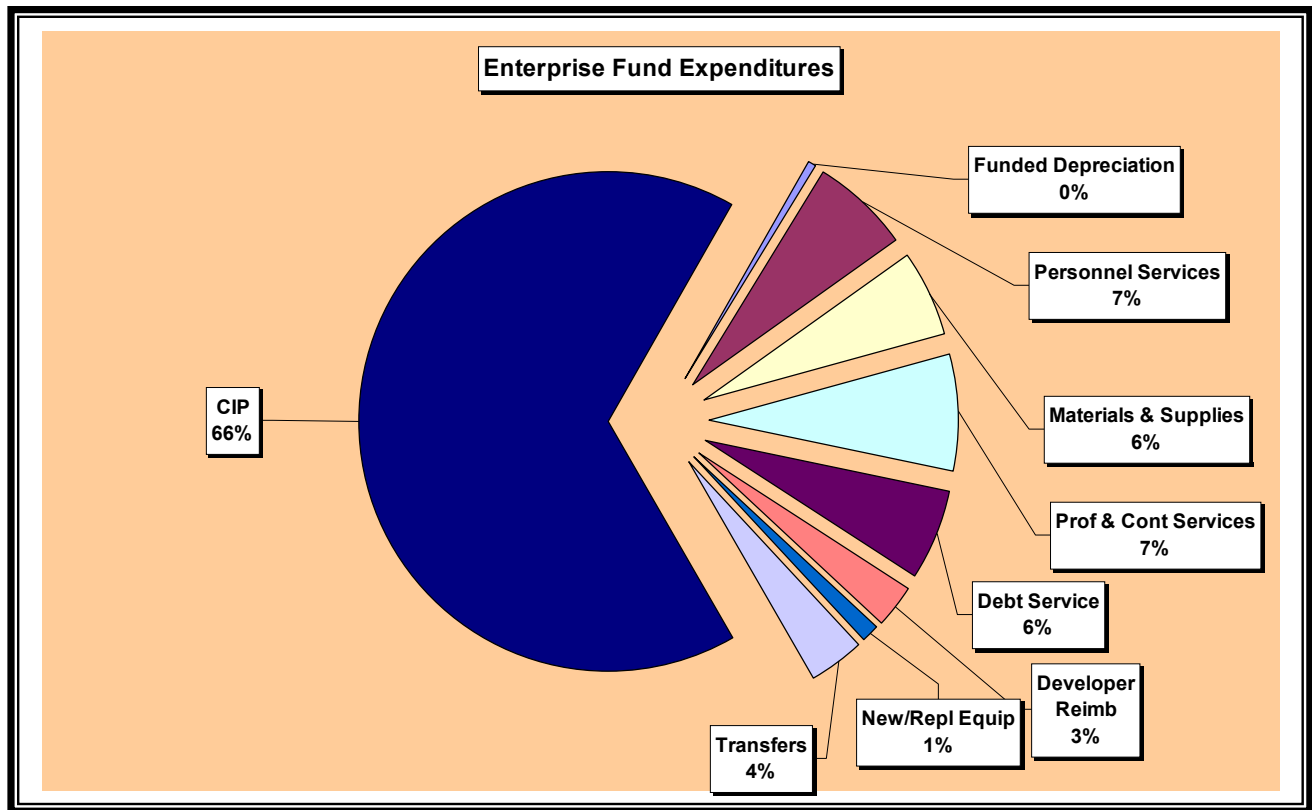
revenues of \$9,839,000 and are used to support the Capital Improvement Program (CIP) projects, new & replacement equipment, funded depreciation, and developer reimbursements of the Enterprise fund. The operating revenues of \$8,711,357 support the operational and maintenance expenditures of the fund.

Enterprise Fund Summary of Revenues

Enterprise Fund Revenues	FY 00-01	Estimates FY 01-02	Budget FY 02-03
Water Operating Revenues	\$2,622,300	\$3,347,747	\$3,682,448
Water Capital Revenues	3,247,875	6,221,667	6,743,937
Sewer Operating Revenues	2,142,124	2,340,898	3,099,646
Sewer Capital Revenues	1,555,620	8,793,004	4,550,409
Sanitation Operating Revenues	1,055,247	1,289,600	1,929,263
Total	\$9,894,926	\$10,857,519	\$18,550,357

Enterprise Fund Appropriations

Total Enterprise Fund expenditures for FY 02-03 are proposed to be \$27,985,409 water (\$10,984,196), sewer (\$15,263,812), & sanitation (\$1,737,401). The proposed expenditures consist of personnel services, materials and supplies, professional and contract services, debt service, funded depreciation, new & replacement equipment, developer reimbursement, and CIP projects.



Enterprise Fund Summary of Expenditures

Enterprise Fund Expenditures	FY 00-01	Estimated FY 01-02	Budget FY 02-03
Personnel Services	\$985,943	\$1,376,566	\$1,829,967
Materials & Supplies	882,695	1,357,173	1,540,678
Prof & Cont Services	1,688,682	2,221,592	2,080,725
Debt Service	740,200	707,700	1,667,200
Devel Reimb	760,022	762,000	762,000
Funded Deprec	0	115,896	133,280
New/Repl Equip	729,346	273,200	342,500
CIP	2,002,774	17,834,982	19,629,059
Transfers	0	2,861,000	1,010,632
Total	\$7,789,662	\$27,510,109	\$27,985,409

Personnel Services - \$1,829,967

Personnel expenditures consist of the current staffing of 26 positions plus 4 additional positions. An additional position was added to the water, sewer and sanitation departments.

The personnel services expenditures consist of salaries and wages, employee retirement, part-time salaries, health insurance, overtime, workman's comp. insurance, FICA/Medicare, uniform allowance, employee awards.

Also included is a 5% provision for employee advancement opportunity.

Materials and Supplies - \$1,540,678

Materials and Supplies consist of all utility costs, maintenance costs, office & operating supplies.

Professional and Contract Services - \$2,080,725

All professional service agreements and contracts, travel, training, conferences, special events, etc. are included in this element of the budget. Contracting for services may provide a less expensive alternative in providing city services. A major advantage is that it is easier to vary contract amounts on a year-to-year basis than it is to vary city staffing levels and overhead costs such as equipment and building space.

Debt Service - \$1,667,200

The debt service consists of the principal and interest payments for the water & sewer projects that have been constructed.

Funded Depreciation - \$133,280

The funded depreciation element is an amount of funds placed in a reserve each year for future capital outlay purchases.

New and Replacement Equipment - \$342,500

Developer Reimbursements - \$762,000

Included in this element is \$762,000 for reimbursements to developers for installing water and sewer infrastructure in accordance with the applicable development agreements.

Capital Improvements Program (CIP) - \$19,629,059

Water projects	\$ 8,267,974
Sewer projects	\$11,361,085

CAPITAL IMPROVEMENTS PROGRAM FUND SUMMARY

CITY OF GOODYEAR BUDGET FOR FY 02-03

The CIP fund includes all proposed city projects with the exception of the Enterprise Fund projects. The City's capital improvement program has an effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, then annual debt service payments are required. Goodyear has a policy that the City combined property tax rate should not exceed \$2.10. This is a combined rate that includes a primary rate and a secondary rate. The primary rate supports the operating budget and the secondary rate can only be used for debt service. As the secondary rate increases the primary rate decreases along with the property tax revenue for operations. In addition to operating, maintenance and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.

CIP Fund Revenues

Total resources available for the proposed FY 02-03 expenditures include an estimated beginning fund balance of \$5,700,880, transfers in of \$1,671,000, and revenues of \$59,967,900. Total available resources are \$67,339,780.

The major revenue sources of the CIP fund consist of the following: interest revenue of \$186,000, development fees of \$1,581,900 grants of \$250,000, bond proceeds of \$16,000,000, Improvement District revenue of \$40,000,000, and developer contributions of 2,000,000.

Programs Funded For FY 02-03:

		Percent Of Total
Parks & Recreation	\$1,911,731	3.3%
Public Works Admin.	762,892	1.3%
Streets	8,693,963	15.1%
Public Safety	5,016,000	8.7%
General Administration	829,847	1.4%
CDBG	200,000	0.3%
Improvement Districts	40,000,000	69.7%
Total	\$57,414,433	100.00%

Operating Budget

- Mayor & Council
- Municipal Court
- City Attorney
- City Prosecutor
- Human Resources
- Risk Management
- City Manager
- Administrative Support Services
- City Clerk
- Economic Development
- Community Initiatives
- Finance
- Community Facilities Districts
- Budget and Research Office
- Information & Technology Services
- Community Development
- Engineering
- Aquatics Facility
- Recreation
- Public Works Administration
- Fleet Services
- Parks
- Building Services
- Streets
- Building Safety
- Water
- Water Reclamation Facility
- Soil Aquifer Treatment (SAT) Site
- Wastewater Collection System
- Corgett Water Reclamation Facility
- Sanitation
- Police
- Police Telecommunications
- Fire
- Contingency
- Debt Service
- Capital Improvement Program (CIP)

MAYOR & COUNCIL

The Mayor and Council serve as the elected legislative and policy-making body for the City. The Mayor and Council adopt ordinances and resolutions governing City operations, and establish the organizational departments to carry out the functions and operations of the City. The Council provides a forum for active public participation and input to develop, establish and communicate the City's vision and policy.

2001-02 ACCOMPLISHMENTS:

- Worked with neighboring cities on regional issues including routes for the new transmission lines, the El Rio Project, the West Valley Recreation Corridor, air quality, transportation, recycling, bike paths, and federal and state-shared funding.
- Attended two Council Advance Planning Meetings and developed priorities for staff projects for the next two years.
- Earned an "A3" bond rating from Moody's Investor Service.
- Adopted the community-based Parks, Trails and Open Space Master Plan.
- Appointed citizens to General Plan Update Advisory Committee.
- Supported a Mayor and Council Election for March 2003.
- Maintained good rapport and relations with Goodyear's business community by holding monthly meetings with a business or industrial representative.
- Committed to Capital Funding for YMCA Program.
- Represented the City in legislative matters.
- Partnered to support Luke Air Force Base by participating in Luke-West Valley Council and the Fighter Country Partnership.
- Adjusted water & sewer rate fees to fairly reflect usage.
- Provided contributions for Social Services provided to the Community by other agencies.
- Participated and sponsored several community events in conjunction with other agencies; i.e. Jazz Festival with West Valley Fine Arts; Goodyear Rodeo Days with Tri-City West Chamber of Commerce.

2002-03 OBJECTIVES:

- Continue the Neighborhood Enhancement Programs.
- Maintain a high quality of life through design and crime prevention.
- Make all water, sewer and sanitation enterprise funds self-supporting by including service delivery and capital costs in the user fees.
- Adopt utility development fees.
- Adopt non-utility development fees.
- Maintain good rapport and relations with Goodyear's business community by holding monthly meetings with a business or industrial representative.
- Represent the City in legislative matters.
- Implement staff's five-year Strategic Plan.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Participate and sponsor several community events in conjunction with other agencies; i.e. Jazz Festival with West Valley Fine Arts; Goodyear Rodeo Days with Tri-City West Chamber of Commerce; Southwest Valley Promise To Youth Summit 2000

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
• Council Meetings	25	26	25
• Work Sessions	24	26	25
• Community Meetings	5	5	5
• School Board Meetings	1	0	1
• Special Meetings	10	7	7
• Jazz Festival Attendance	6,000	6,000	6,000
• Goodyear Rodeo Days Attendance	2,000	2,500	2,500
• Mayor Business Meetings	24	24	24
• Community Funding Support	132,526	163,589	218,000

BUDGET SUMMARY BY DEPARTMENT

MAYOR & COUNCIL	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$81,085	\$103,739	\$96,494	\$63,156
Materials & Supplies	20,291	24,180	12,951	24,180
Contract Services	198,533	428,361	329,138	722,733
Debt Service	0	0	0	0
Funded Depreciation	0	31,144	31,144	35,815
Capital Outlay	20,268	0	400	4,000
Transfer Out Credit	0	0	0	0
Total	\$320,177	\$587,424	\$470,127	\$849,884

The above figures include Community Service Support and Special Events.

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
Mayor	1	1	1
Vice Mayor	1	1	1
Councilmembers	5	5	5
Staff Assistant	0	1	1
Total	7	8	8

MUNICIPAL COURT

The Municipal Court has jurisdiction over all civil traffic, criminal traffic, criminal misdemeanors, juvenile traffic, liquor violations, and City Code violations including parking notices that occur within the Goodyear City limits. The court also receives complaints from the Maricopa County Rabies Animal Control Authority, Arizona Register of Contractors, as well as felony cases turned down by the Maricopa County Attorney's Office. The court has concurrent jurisdiction with the justice court on orders of protection, injunctions against harassment, and search warrants. The court handles all moneys relating to the matters filed including collecting bonds, fines, fees, and restitution.

2001-2002 ACCOMPLISHMENTS:

- Full compliance with mandated training requirements for all court personnel.
- Court automated system network upgraded with a faster connection to database servers in downtown Phoenix resulting in greater operational efficiency and expedited customer service.
- Participation in regional effort to establish a court automated training office to be centrally located in the Phoenix area to serve 17 local municipal courts. Goodyear Municipal Court sponsored initial planning session. Program scheduled for implementation in July 2002.
- Participation in a statewide effort to establish a self-evaluation checklist for use by limited jurisdiction courts. Project is anticipated to greatly improve compliance with operational guidelines for all courts. Projected project completion is mid 2003.
- Development of an informational video for use in the courtroom to increase customer awareness of procedures, rights, and responsibilities regarding their interaction with the court.
- Sponsored annual judicial conference for all Arizona limited jurisdiction judges and justices of the peace.
- In anticipation of an expected state mandate the Goodyear Municipal court contracted with the U of A National Center for Interpretation to develop an evaluation tool for municipal court interpreters. According to the Center Goodyear is the first municipal court to develop such a tool similarly used to certify state and federal interpreters.
- Report of "no findings" during a tri-annual financial audit.

2002-2003 OBJECTIVES:

- Upgrade court automated system from AZTEC .8a to AZTEC v1.0 in Fall 2002.
- Continue to increase efficiency and quality of work by intensifying efforts to automate court functions.
- Continue to implement performance measurement using indicators identified by the Department of Justice, and indicators developed locally.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Evaluate caseload growth using historical data and implement schedule changes as needed to accommodate anticipated growth.

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Total Cases	7,103	6,505	8,000

BUDGET SUMMARY BY DEPARTMENT

MUNICIPAL COURT	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$290,141	\$366,327	\$294,982	\$375,806
Materials & Supplies	56,600	44,657	59,672	41,052
Contract Services	68,298	46,670	56,529	47,875
Debt Service	0	0	0	0
Funded Depreciation	0	4,773	4,773	5,489
Capital Outlay	28,413	89,500	65,000	77,000
Transfer In Debit	0	0	0	0
Total	\$443,452	\$551,927	\$480,956	\$547,222

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
Clerk Interpreter	0	1	1
Court Administrator	1	1	1
Court Clerk II	3	3	3
Total	4	5	5

CITY ATTORNEY

Organizationally, the Office of the City Attorney combines the functions of the City Prosecutor and the City Attorney into one department. However, the Prosecutor will furnish a separate budget report. The City Attorney and Prosecutor share logistical support from a full time Legal Assistant. A Victim Advocate, funded by a grant, works in the department on a part-time basis. The City Attorney will be directly responsible for all legal matters except the handling of cases pending in the Municipal Court, which matters will be handled by the City Prosecutor. An Assistant City Attorney was hired in November 2001 to assist the City Attorney in the discharge of the City Attorney's duties.

2001-2002 ACCOMPLISHMENTS:

- Provided dependable legal advice to the Council and staff on a daily basis.
- Continued negotiations for settlement of CAP/CAWCD water litigation and continued negotiations with Gila River Indians regarding water lease, all subject to approval of the United States.
- Assisted City Clerk in preparation and conduct of elections and resolution of related issues.
- Assisted Public Works regarding procurement and other contractual questions, including, compliance with state bidding requirements.
- Coordinated use of volunteer attorney services.
- Recruited and hired a full time Assistant City Attorney.
- Drafted numerous Ordinances and Resolutions.
- Attended all Council meetings.
- Coordinated handling of numerous claims, suits and Public Records requests.
- Provided Annual Report.
- Worked on Operational Plans.

2002-2003 OBJECTIVES:

- Provide dependable legal advice to the Council and staff on a daily basis.
- Continue developing and maintaining plans for assigning and reporting by the Assistant City Attorney on tasks to be completed.
- Prepare Annual Report.
- Implement efficiencies to improve performance and to document completed tasks.
- Begin preparation of monthly Reviews and Status Report of activities.
- Update all City Procurement Policies and Procedures and integrate with State Law requirements.
- Continuation and possible expansion of Voluntary Legal Services.

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

- Ensure the availability of timely legal advice and other legal work to the city.
- Minimizing exposure to the city for the consequence of actions taken or not taken.
- Continue preparation and/or revisions of Operational Plan and Annual Reports indicating attainment of goals.
- Full implementation of new Procurement Policies and Procedures.
- Preparation of Monthly Reports.
- Conduct monthly departmental meetings.

BUDGET SUMMARY BY DEPARTMENT

CITY ATTORNEY	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$106,554	\$190,372	\$165,647	\$199,098
Materials & Supplies	12,092	12,365	8,064	12,365
Contract Services	16,323	10,025	8,186	10,275
Debt Service	0	0	0	0
Funded Depreciation	0	0	0	0
Capital Outlay	0	13,500	4,300	0
Transfer In Debit	0	0	0	0
Total	\$134,969	\$226,262	\$186,197	\$221,738

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
ATTORNEY	1	1	1
ASSISTANT CITY ATTORNEY	0	1	1
Total	1	2	2

CITY PROSECUTOR

The Goodyear City Prosecutor's Office represents the City of Goodyear in the prosecution of criminal misdemeanor, Goodyear City Code, and civil traffic cases filed in the Goodyear Municipal Court. In addition, we represent the City of Goodyear in all city misdemeanor criminal appeals, special actions, petition for reviews, and competence hearings filed in the Maricopa Superior Court, Arizona Court of Appeals, and the Arizona Supreme Court.

MISSION STATEMENT

We evaluate, manage, and prosecute cases with the goal of administering justice in an equitable, efficient, and expeditious manner while advocating for victim rights and crime prevention.

VISION & VALUES

The Goodyear City Prosecutor's Office:

Provides quality, professional, and ethical prosecutorial services to the citizens and visitors of Goodyear while advancing the integrity of the criminal justice system and the perception of the legal profession.

Seeks to ensure the legal and emotional needs of victims, witnesses, and other participants in the criminal justice system are met.

Promotes and participates in programs and organizations dedicated to protecting victims, reducing crime and enhancing the quality of life in the community.

2001-2002 ACCOMPLISHMENTS:

Victim Advocacy

-
- Organized victim assistance program.
- Victim advocate received training and education to become a certified victim advocate through Northern Arizona University.
- Renewed our victim crime grant from the Arizona Department of Public Safety.
- Provided victim services to crime victims to assist with emotional support, counseling, and information.
- Established resource referrals relating to the various financial and emotional needs of crime victims.
- Created a victim statistical reporting method that is compliant with Victim of Crime Act guidelines.
- Received voting member status in Arizona Coalition for Victim Services organization.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Victim advocate has received training and is now an active member of the Arizona Response Crisis Team.

Prosecution

- Successfully prosecuted a high volume of criminal misdemeanor and civil cases.
- Increased community awareness of domestic violence through public presentations on the topic to regional community associations.
- Successfully represented the City on appeals and special actions filed in Maricopa Superior Court and the Arizona Court of Appeals.
- Successfully participated in numerous trials.
- Actively participated in Southwest Regional Council on Prevention of Family Violence and Maricopa Association of Governments Domestic Violence Committee.

2002-2003 OBJECTIVES:

- To prosecute all cases in an equitable, efficient, and timely manner.
- Explore options for prosecution criminal database.
- Strengthen our commitment to victimless prosecution by assisting the Police Department with domestic violence training.
- Create a victim notification manual and policy.
- Actively participate in programs and committees that advocate for victim rights and domestic violence prevention and education.
- Refine and streamline the process for monitoring probation cases and holding offenders accountable for probation violations.
- Develop protocols to facilitate the correspondence and docket notification between the Prosecutor’s Office and the Goodyear City Court.
- Continue to implement policies and procedures that streamline existing protocols.
- Continue our commitment to legal education and community awareness through the attendance of legal seminars, conferences, and local meetings.
- Assist Code Enforcement Department with code compliance and education.
- To maintain our prosecutorial effectiveness by contracting with a “pro-tem” prosecutor to assist us with court and appellate coverage.

PERFORMANCE INDICATORS:

- Zealously represent the interest of the City of Goodyear in all criminal matters.

FY 00-01 FY 01-02 FY 02-03

Criminal Complaints reviewed by Prosecutor	489	181	250
Criminal Complaints filed by Prosecutor	0	163	200
Pretrial Conferences	865	1419	1500
Bench Trials	50	19	24

CITY OF GOODYEAR BUDGET FOR FY 02-03

Jury Trials	2	1	2
Motions	30	27	40
Appeals/ Special Actions	0	4	0
Victim Correspondence	185	212	300

- Critically review and analyzed all criminal cases to determine that there is a reasonable likelihood of a conviction.

Total Criminal Conviction rate* 98%

- Research, write, and argue all motions, appeals, special actions, and petition for review.

BUDGET SUMMARY BY DEPARTMENT

CITY PROSECUTOR	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$134,712	\$152,038	\$141,204	\$152,079
Materials & Supplies	18,766	13,816	7,295	12,616
Contract Services	4,244	20,650	2,574	19,350
Debt Service	0	0	0	0
Funded Depreciation	0	0	0	0
Capital Outlay	7,242	2,500	13,200	0
Transfer In Debit	0	0	0	0
Total	\$164,964	\$189,004	\$164,273	\$184,045

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
CITY PROSECUTOR	1	1	1
LEGAL ASSISTANT	1	1	1
Total	2	2	2

* Includes change of pleas and bench/jury trials.

HUMAN RESOURCES

The Human Resources Department provides or facilitates: personnel policy development, guidance and administration; fair and impartial employment services; legislative compliance; counseling and employee problem facilitation; benefits management, pay for performance administration, oversight of the compensation and classification program; maintenance of the master employee records; payroll; and recruitment services.

2001 - 2002 ACCOMPLISHMENTS:

- Developed and tracked new performance measures.
- Enhanced and streamlined recruitment processes with the creation of a comprehensive recruitment package.
- Facilitated the hiring of a record number of newly authorized staff positions (35).
- Streamlined the use of job interest cards, which resulted in time and cost savings.
- Entered into a contract agreement with the Arizona Republic, which saved the City over \$20,000.
- Facilitated the development of a Council Military Leave Policy for activated reserves.
- Developed an appeal process and facilitated three employee appeals.
- Developed a post card applicant notification system, which improved efficiency and resulted in cost savings.
- Coordinated staff evaluations and contract negotiations for the City Manager and City Attorney.
- Prepared the City's first Federal EEO-4 report.
- Implemented web site recruitment and application services.
- Hired and trained a new Human Resources Technician.
- Hired and trained a new Human Resources Program Manager.

2002 – 2003 OBJECTIVES:

- Collect, monitor and post statistical information concerning worker's compensation, employees, recruitment and education.
- Audit all personnel files for accuracy and completeness.
- Implement the 2002 classification/compensation findings and conduct a benchmark survey in 2002-2003 (if appropriate).
- Develop statistical records on terminations, openings, new hires, and applications received.
- Develop and implement the classification, compensation, and evaluation policies, and review other policies as needed.
- Create updated mission, vision, values, operational plan and a strategic plan
- Develop a minority, female and disabled recruitment listing

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Research Human Resources Information System (HRIS) in coordination with Information Systems City-wide needs analysis
- Develop an Annual Report
- Continue update of Waters Consulting Group Competency Manuals for Performance Evaluation
- Implement City-wide time tracking when available
- Implement payroll changes such as classification and compensation findings, federal tax table changes and partial self-insurance changes.

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Authorized Full Time Employees	202	236	253
Newly Authorized Positions*	23*	34	
Regular Full Time New Hires	38	60	15
Regular Full Time Promotions/ Transfers/ Demotions	13	8	5
Temporary Hires	10	15	25
Council Hires	2	0	2
DCE Hires	0	11	15
Recreation Hires	24	27	27
Reserve Hires	7	12	15

**Total New Hires/Promotions/
Transfers/ Demotions**

94 133 104

Total Applicants	N/A	1,400	1,000
Regular Full Time Turnover Rate (Excludes Retirements)	5.3%	5.8%	5%
Regular Full Time Turnover Rate (Includes Retirements)	5.3%	7.6%	5%

(*21 authorized 7/1/00, 2 authorized 1/1/01 - CFD Mgr. & Code Comp. Mgr.)

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$217,579	\$246,247	\$218,143	\$231,536
Materials & Supplies	21,192	21,945	29,926	22,022
Contract Services	132,771	53,825	39,925	95,700
Debt Service	0	0	0	0
Funded Depreciation	0	3,746	3,746	4,308
Capital Outlay	23,335	25,304	12,500	0
Transfer Out Credit	0	0	0	0
Total	\$394,877	\$351,067	\$304,240	\$353,564

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
DIRECTOR	1	1	1
PROGRAM MANAGER	1	1	1
HR TECHNICIAN		1	1
Total	2	3	3

RISK MANAGEMENT

The Risk Management Department administers all claims and insurance benefits for the City including health, dental, life, short-term disability, liability and workers' compensation. The Risk Management Department also coordinates citywide safety endeavors.

2001 - 2002 ACCOMPLISHMENTS:

- Coordinated the work of a newly developed Insurance Committee to provide recommendations to the City Council on health, life and dental insurance.
- Coordinated implementation of new health, life, and dental insurance providers.
- Implemented a partially self-funded health plan.
- Implemented an insurance premium only Flexible Benefits Plan, which saved employees and the City funds.
- Began the City's first Employee Assistance Program and increased the number of allotted visits from 3 to 9 at no additional cost.
- Implemented the addition of a short-term disability program for employees.
- Facilitated a change in dental providers within a two-week time span under emergency conditions.
- Researched the possibility of including the City Council on the City's health insurance.
- Distributed the first employee's benefit survey prepared by the Insurance Committee.
- Developed and prepared performance measures.
- Hired the City's first Insurance, Claims and Safety Manager.
- Implemented the new OSHA posting and tracking regulations.

2002 - 2003 OBJECTIVES:

- Develop mission, vision and values statement.
- Develop an annual report.
- Develop and administer an organizational need for OSHA compliance and other safety-related laws and prepare budget estimates to correct identified problems.
- Develop a five-year safety-training plan.
- Develop a five-year year strategic plan.
- Develop a three-year operational plan.
- Work with the broker and the Insurance Committee to assess partial self-funding and other benefit programs and facilitate necessary changes.
- Coordinate open enrollment.
- Review possibility of implementing a full-blown Flexible Benefits 125 Plan.
- Prepare and post department and citywide accident and injury statistics.
- Assist the Public Safety Committee and Safety Consultant to implement written programs.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Coordinate the efforts of a city wide safety policy committee.
- Keep City Council aware of the progress of this new program.

PERFORMANCE INDICATORS:

WORKERS COMPENSATION CLAIMS	FY 00-01	FY 01-02	FY 02-03
Total Reported Claims	28	25	28
Total Medical Only Claims	28	22	25
Total Dollars Monthly Claims	\$21,261	\$16,946	\$22,000
Total W/C Compensation Claims	0	3	5
Total Reserved for future Payments	\$550	\$32,882	\$35,000
Total Dollars Compensation	\$21,811	\$4,764	\$10,000
Estimated Loss Ratio	20%	61%	45%
Workers' Compensation Discounted Premium	\$98,000	\$101,366	\$110,000
Workers' Compensation Dividend	\$84,496	\$81,366	\$90,000
Workers' Compensation Net Cost	\$13,504	\$20,000	\$20,000
Experience Modification factor	0.7	0.78	.07

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$0	\$55,533	\$30,722	\$57,321
Materials & Supplies	3,814	8,525	5,797	8,525
Contract Services	458,801	380,923	371,210	443,608
Debt Service	0	0	0	0
Funded Depreciation	0	0	0	0
Capital Outlay	0	23,000	23,000	0
Transfer Out Credit	0	0	0	0
Total	\$462,615	\$467,981	\$430,729	\$509,454

AUTHORIZED POSITIONS

A new position was approved for this department in FY 01-02. The position is an Insurance, Claims, & Safety Manager.

	FY 00-01	FY 01-02	FY 02-03
Insurance, Claims & Safety Manager	0	1	1
Total	0	1	1

CITY MANAGER

The City Manager is the Chief Administrative Officer of the City and is responsible for the planning, implementation, and review of all City of Goodyear policies, procedures and programs. The City Manager's Office provides staff support to the City Council, provides direction to City departments and handles press and media relations.

2001-2002 ACCOMPLISHMENTS:

- Created, interviewed and filled Deputy City Manager position for Community Services (Public Works, Community Development and Economic Development).
- Represented the City at the Maricopa Association of Governments (MAG), Arizona Municipal Water User's Association, Westmarc, and federal, state, and local organizations when issues affecting the City are planned or discussed.
- Chaired the Groundwater Users Advisory Council (Phoenix AMA) for fifth year.
- Member of WESTCAPS organization planning long-term infrastructure.
- Chaired the MAG Management Committee for fourth year.
- Led in MAG re-organization efforts.
- Negotiated development agreements.
- Developed & prepared financial analysis of development projects.
- Provided leadership and direction to City departments for continuous improvement and organizational change.
- Coordination of weekly Strategic Staff planning meeting.
- Responded to citizen inquiry and complaints for Mayor and City Manager.
- Supported and coordinated the City Council Advances.
- Coordination and distribution of monthly City Manager's Report.
- Supported and participated on team responsible for Interim City Hall open house.
- Supported and assisted launch of Focused Future II.
- Presented at ICMA conference (Economic Modeling keynote speaker), ACMA (Panelist for Sustainability), and Arizona State University Case Study regarding Community Facilities Districts.
- Hosted Management Team from St. John's, Arizona for information sharing.
- Coordinated and led the Luke Air Force Base preservation efforts.
- Chaired Fighter Country Partnership.

2002-2003 OBJECTIVES:

- Continue to encourage City staff and departments to identify and implement alternative methods for providing services that improve efficiency, reduces cost, and continuously improves customer service.
- Successfully complete Council adopted goals and objectives.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Ensure orderly growth and development of the City by obtaining an adequate future water supply through adopted Water Plan and Impact Fees and Assured Water Supply designation.
- Continue and expand Customer Service Training Program.
- Negotiate various development contracts beneficial to the City.
- Continue to implement and refine the five-year Financial Planning Model.
- Support and coordinate the City Council Retreat.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$265,555	\$344,461	\$294,819	\$346,923
Materials & Supplies	37,541	25,310	32,858	24,810
Contract Services	156,786	75,100	256,620	94,100
Debt Service	0	0	0	0
Funded Depreciation	0	58,814	58,814	67,636
Capital Outlay	22,713	2,000	30,096	2,200
Transfer Out Credit	0	0	0	0
Total	\$482,595	\$505,685	\$673,207	\$535,669

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
City Manager	1	1	1
Executive Assistant	1	1	1
Customer Services Advocate	2	2	2
Total	4	4	4

ADMINISTRATIVE SUPPORT SERVICES

Administrative Support Services is part of the City Manager's Office. In the past, costs associated with these services were part of the City Manager and Administrative Services. The establishment of the City Manager Support Services Division consolidated the above-mentioned services into one division. This Division of the City Manager's office is responsible for providing administrative support, technical and professional support, contract administration, project management and analysis, strategic planning, technology enhancements, employee training, to both internal and external customers. The Division is utilized as an internal resource for City Departments and conducts special projects as assigned by the City Manager.

2001-2002 ACCOMPLISHMENTS:

- Successfully identified, prepared, and implemented grant coordination policies and database to maximize information and applications.
- Provided 2001-2002 communication skills and team training to all new employees.
- Coordinated and held Employee Summit III.
- Streamlined and maintained quarterly status reporting to Council and staff regarding budgeted projects for FY 01-02.
- Successfully updated City Strategic Plan.
- Completed budget preparation and presentations in a timely manner.
- Assisted new Budget Office in FY 02-03 budget methodology preparation.
- Implemented secure, consistent and efficient reporting tool for the City's mainframe applications.
- Managed the Citywide Information Technology Assessment.
- Continued support and implementation of long-range planning and 2 year budgeting.
- Researched, reviewed and provided training for City Performance Measurement methodology for FY 02-03 implementation.
- Coordinated visit from St. John's, Arizona Management Team.
- Led Citywide efforts in Telecommunications.
- Successfully implemented Management Intern Program.
- Coordinated Luke Air Force Base preservation efforts.

2002-2003 OBJECTIVES:

- Research, prepare, coordinate and teach project management for consistent monitoring and reporting of projects.
- Continue to implement performance measurement methodology and system for each department, and City as a whole.
- Provide coordination in City wide training needs, including training for employee development, supervisors and continued customer service.
- Assist ITS and provide management for the Information Technology Analysis.
- Continue assistance with Council and departmental initiatives.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Using Performance Measurement Methodology, continue detailed implementation of baseline measurements for each department.
- Assist in Information Technology Assessment implementation.
- Continue support and coordination for Luke Air Force Base preservation.
- Continue coordination of Telecommunications efforts.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$222,488	\$296,459	\$240,981	\$333,898
Materials & Supplies	23,282	27,453	13,182	28,528
Contract Services	12,346	138,124	66,839	66,400
Debt Service	0	0	0	0
Funded Depreciation	0	14,843	14,843	17,070
Capital Outlay	0	11,000	8,096	0
Transfer Out Credit	0	0	0	0
Total	\$258,116	\$487,879	\$343,941	\$445,896

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
Training & Development Manager	1	1	1
Management Analyst	1	1	1
Management Assistant	1	1	1
Project Assistant	1	1	1
Total	4	4	4

CITY CLERK

The City Clerk is the historian for the City and is responsible for ongoing records management as prescribed by State statutes and the City Charter. The City Clerk prepares, assembles and distributes the Council Agenda; fulfills posting requirements; records City Council actions; and conducts City elections. The City Clerk coordinates the publication of legal notices and advertising; opens public bids, coordinates public auctions, administers oaths of office; conducts research (i.e. update City Code) and processes ordinances and resolutions.

MISSION STATEMENT, VISION STATEMENT AND VALUES

Mission Statement of the Office of the City Clerk

The mission of the Goodyear City Clerk's Department is to provide our community with multiple support services and awareness of the democratic government process.

Vision Statement of the Office of the City Clerk

Our vision is to be a highly professional customer - focused model while striving to build strong relationships within our community.

Organizational Values

- 1. We support each other as individuals to achieve personal excellence, teamwork and pride in the delivery of our services.*
- 2. We conduct ourselves in an ethical, impartial and equitable manner.*
- 3. We are dedicated to understanding and fulfilling the needs of our community and corporation.*
- 4. We provide high quality responsive services to all our customers, delivered in a professional manner.*
- 5. We continually challenge ourselves and our practices to prepare for the future by exercising creativity and innovation.*

2001-2002 ACCOMPLISHMENTS:

- Met all legal requirements for advertising, posting of meeting notices, recording of documents, preparation of Council and Workshop meeting minutes and ordinances and resolutions
- Codified City Code. Continue to update staff on all City Code Changes.
- Managed the record retention and destruction schedules
- Served as Project Leader for two Council Advance's
- Continued to update and computerize council action process for council meeting preparation of packets.
- Continued to work towards agenda-less packets. First phase has resulted in elimination of mailing agenda's and minutes to 3 subscribers
- Continued phase 2 of agenda-less packets, resulting in staff and outside agencies receiving agenda's via the web-site and e-mail
- Archived on the Web site three months agenda's, minutes and council action summary forms.
- Maintained a structured Uni-Matrix retrieval program for contract management and to provide information and records search and dispersal to Council, staff, other agencies and entities.
- Implemented a Digital Record Archival and Imaging Program
- Scanned all Ordinances and Resolutions into Laser Fiche for easy search capabilities for all departments
- Microfilmed all Ordinances and City Council Minutes from 1986 to 2002
- Processed liquor license, collection of fee (from MSI Implementation) and special event applications. (7 new liquor applications and 10 special event applications)
- Processed Public Improvement Corporation (PIC) Bond sale for purchase of \$4 million dollar Interim City Hall Office Building
- Served as Chairman for the Interim City Hall Office Building Open House Celebration
- Served as President for Arizona Municipal Clerks Association. (Clerk)
- Served on International Municipal Clerks Membership & Records Management Committee (Clerk)
- Served on AMCA Education Committee (Deputy Clerk)
- Served on vice-chair on IIMC Research Committee (Deputy Clerk)
- Provided Notary Public service to the community and staff. (60 documents - department)
- Developed Department Standard Operating Procedures Manual
- Held first departmental Strategic Plan Retreat and updated the Clerk's Office Strategic Plan
- Reviewed and updated Council Member Handbook
- Continued to provide staff/community with Council meeting action within 12 hours by posting Council Action Summary on web-site
- Processed 5 annexations to the City
- Developed and maintained a city-wide calendar

- Implemented the Records Division within department and hired a Records Analyst
- Implemented a Mail/Copy division within department, hired a Mail/Copy Clerk and implemented a city-wide mail and copy program
- Supervised the Staff Assistant to the Mayor position
- Updated a City Council Procedures and Policy manuals
- Maintained an efficient legal advertising procedure and billing process. Opened 47 bids
- Deputy Clerk accepted as a member in the Master Municipal Clerk Academy Program of the International Institute of Municipal Clerks.
- Deputy Clerk completed level V of the Certified Public Manager Class in the ASU Public Executive Program
- Administered an impartial Initiative Petition election
- All City Clerk staff participated and served on numerous committees to enhance delivery of services internally and externally.
- City Clerk received Master Municipal Clerk Certification through the International Institute of Municipal Clerks' program

2002-2003 OBJECTIVES:

- Meet all City Clerk office legal requirements.
- Respond to citizen and department requests for documents within one working day.
- Continue computer documentation of legislative history and council action for departmental access.
- Conduct fair and impartial elections and encourage voter participation by providing voter registration information and continue multiple polling places.
- Conduct year 2003 General Plan Approval Election
- Conduct 2003 Mayor and Council Election
- Coordinate Council Swearing-In Ceremonies
- Coordinate new Councilmember orientation
- Continue to administer the compilation and preparation of Council agendas and record Minutes of council action.
- Continue to process liquor license and special event applications.
- Continue to assist the Mayor and Councilmembers with administrative functions and coordinate special meetings and conferences.
- Actively promote and implement Vision 2000 and the Five Year Consolidated Financial Plan by documenting the current operations and process improvements, through development of a City-wide Strategic Plan
- Train all staff in a city-wide Records Management program
- Continue to implement City-wide microfilming program and records retention program
- Update Clerk's Office Strategic Plan
- Continue working on paperless agenda implementation
- Keep Clerk's web page updated
- Continue to process annexations/de-annexations

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Serve as District Clerk to eight Community Facilities Districts (CFD) (SunCor (2), Wildflower Ranch (2), CottonFlower, and Estrella Mt. Ranch, Centerra and Cortina
- Provide staff support for Industrial Development Authority (IDA), Public Improvement Corporation (PIC) and Public Safety Retirement Board
- Complete a Special Event process
- Archive Council meeting Agendas and Minutes on Web Page
- Provide Ordinances and City Code on Web Page
- Codify City Code
- Increase internal customer service by providing copy services and mail delivery.
- Continue to scan documents into Laser Fiche imaging program to provide records access to all departments
- Develop Standard Operating Procedures Manual
- Continue to maintain city-wide calendar
- Coordinate two Council Advance Planning Sessions

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Registered Voters	7,421	7,959	8,300
Actual Voters (Special Election)	1,839	1,139	1,900
% Voter Turnout	24.78	14.31	26%
Number of Polling Places	5	5	5
Ordinances administered and indexed	37	40	37
Resolutions administered and indexed	64	44	40
Processed Council Actions	295	342	350
Ordinances Codified	8	6	12
Council meetings posted	25	26	25
Council Special Meetings posted	10	7	7
Council Worksessions posted	24	26	25
CFD Meetings Posted (6 Districts)	19	28	20
Annexations Processed	8	5	4
Hours spent on Annexations	200 hrs	150 hrs	100 hrs
100Permanent Liquor License (accepted, posted, processed, approved)	7	7	3
Special Event Liquor License (accepted and processed)	7	10	9
Open and record public bids	32	47	40

CITY OF GOODYEAR BUDGET FOR FY 02-03

Council Packets distributed per meeting	17	20	20
Council packet pages (Average)	5,000	6,000	6,500
Agendas/Minutes mailed per meeting	8	3	3
Agendas faxed per meeting	4	5	5
Response time to prepare meeting minutes (hours)	72	72	72
Response time to document requests (Hours)	24	24	24
Response time to early voting requests (hours)	24	24	24

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$245,386	\$306,542	\$276,147	\$315,974
Materials & Supplies	22,482	22,825	20,710	22,299
Contract Services	39,569	65,166	32,285	83,441
Debt Service	0	0	0	0
Funded Depreciation	0	17,006	17,007	19,558
Capital Outlay	31,134	25,000	45,095	36,200
Transfer Out Credit	0	0	0	0
Total	\$338,571	\$436,539	\$391,244	\$477,472

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
CITY CLERK	1	1	1
DEPUTY CITY CLERK	1	1	1
MAIL & COPY CLERK	1	1	1
RECORDS ANALYST	1	1	1
STAFF ASSISTANT	1	1	1
Total	5	5	5

ECONOMIC DEVELOPMENT

The Economic Development Department secures the economic, social and environmental well being of the City through the attraction and development of business enterprises that provide a healthy balance of employment, tax revenues, recreational amenities and charm.

2001-2002 ACCOMPLISHMENTS:

- Debut of the new marketing campaign for business attraction. Incorporation of the City's signature building - the award-winning Palm Valley Office Park - into a comprehensive marketing theme for collateral materials has achieved significant attention from the development community. Distinctive new presentation covers feature a composite of the beautiful natural and fabricated amenities in the City. Materials used for various facets of the campaign repeat the theme, also incorporating the City's new logo into a representation of the City's attractions.
- First display of the department's striking new 10'x10' exhibit at the International Council of Shopping Centers' (ICSC) retail trade show in Palm Springs, CA. This presents large photographs of the City's buildings with a slant towards retail projects; however, the signature office building is again prominently featured. The display was also used by Community Initiatives at the annual conference of the League of Cities and Towns in Prescott.
- First promotional visit regarding a major employer in the City. Mayor Arnold and the Agua Fria High School Superintendent accompanied staff on a successful visit to Lockheed Martin in San Jose, California. The purpose of the visit was to assist the local Lockheed Martin facility in recruiting a group of software engineers to Goodyear. One hundred percent of the 25 offers made were accepted.
- First hospital in the Southwest Valley. Vanguard Health Systems broke ground for a 195-bed full service health care facility in the City. The hospital is the first in the southwest quadrant of the metro Phoenix area.
- In addition to providing economic development services to local and prospective businesses, departmental staff completed Focused Future II – the City's strategic plan for economic development. Over one hundred fifty members of the community contributed to this five-year plan, established in conjunction with APS.

Retail & Hospitality

The Department again celebrated outstanding success in retail & hospitality attraction.

Two impressive new centers encompassing 850,000 square feet of retail on a combined 110 acres are being developed in Palm Valley - Palm Valley Cornerstone (PV Cornerstone) and Palm Valley Pavilions West (PVP West). PV Cornerstone features a 178,000 square foot Lowe's Home Improvement Warehouse and a 100,000 square foot Wingate Inn and Suites - a high-tech hotel catering to the business traveler.

PVP West showcases power tenants Best Buy, Linens 'n' Things, Ross and Pier 1 imports. Restaurants opened include Toscana's Grill, Stuart Anderson's Black Angus, Romano's Macaroni Grill; Chef's Deli and a la Italiana Delicatessen.

Office

The Goodyear Financial Center has opened next to City Hall. The attractive 46,000 square foot building holds a range of tenants from physical therapy to financial businesses.

Industrial

Major employer Aviation Management Systems (AMS) has relocated its entire operation from Phoenix Sky Harbor Airport to Goodyear.

Southwest Specialty Food, manufacturer of ass-kickin' sauces and salsas, has begun operations in its new Goodyear facility.

Staff Professional Involvement

Staff received the 2002 Economic Development Distinguished by Excellence (EDDE) Award for Small Organization of the Year from the Arizona Association for Economic Development (AAED). This reflects the City's success in Economic Development and support of the profession.

Staff participated in several conferences and trade shows, and the Director gave a presentation to the Tulare County Economic Development Corporation's Leadership Retreat in Central California.

Media

Coverage included articles published in Commercial Leasing Update, West Valley View and the Arizona Republic. The Director was interviewed at his home regarding life in Goodyear.

2002-2003 OBJECTIVES:

- Monitor the progress of the Focused Future Strategic Plan for Economic Development and produce an annual performance report.
- Plan infrastructure development for the Business Targeted Area Plan (BUSTARP)
- Continue to expand the City's sales and property tax base.
- Participate in the City Center planning process.
- Participate in the planning and funding of the Bullard Avenue - I-10 interchange.
- Continue to increase desirable employment in the City of Goodyear for the four targeted cluster areas:
 1. High Tech – Aerospace, Plastics & Composites and Communications
 2. Food, Fiber & Natural Products
 3. Retail & Hospitality
 4. Manufacturing
- Expand the Business Retention and Expansion Program for local businesses.
- Expand involvement in professional organizations that promote national, state, regional and local economic development.

PERFORMANCE INDICATORS:

- Complete the FY2003 objectives of Focused Future II
- Recruit a minimum of ten national retail establishments.
- Increase the employment base by 5%.

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATE FY 01-02	BUDGET FY 02-03
Personnel Services	\$238,663	\$349,624	\$272,569	\$348,297
Materials & Supplies	31,005	43,144	23,216	39,839
Contract Services	76,016	93,225	52,459	194,280
Developer Reimbursement	286,899	300,000	377,230	720,000
Funded Depreciation	0	14,323	14,323	16,471
Capital Outlay	32,565	7,500	12,707	8,400
Transfer In Debit	0	0	0	0
Total	\$665,148	\$807,816	\$752,504	\$1,327,287

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
ECONOMIC DEVELOPMENT DIRECTOR	1	1	1
ADMINISTRATIVE ASSISTANT	1	1	1
ECONOMIC DEVELOPMENT PROJECT MANAGER	1	2	2
Total	3	4	4

COMMUNITY INITIATIVES

The Community Initiatives Department was born out of a decision of the Goodyear City Council to highlight citizen involvement and community partnership as an essential part of guiding the City's progress. This Department handles the responsibilities for citizens, neighborhoods, communications and intergovernmental programs.

The vision to engage the public through communication, education and programming in ways that bind us together during the growth of our community has been translated through the mission: to provide advocacy and create partnerships and opportunities with consummate customer service delivery and responsive, responsible government actions.

The purpose of the Community Initiatives Department falls within the Council's Core Business Area, "Responding to Change," and can be summarized by three key statements:

- (1) To provide notable customer service delivery to our residents, neighborhoods, and community interests relating to municipal activities and services through citizen advocacy and coordination of code compliance efforts;
- (2) To communicate with, educate and increase the involvement and leadership of Goodyear residents in governmental workings, responsibilities and partnering;
- (3) Coordinate intergovernmental programs, working to protect revenue sources and local control of local assets, which includes acting as liaison and facilitator between the residents and wider area interests such as the military and business communities.

The Department oversees active issues, projects, citizen concerns, business and community interests. The scope of the Director's duties include providing top level policy assistance and advice to the City Manager, Mayor and Council, reflecting and implementing programs and policies in the community. A primary responsibility is establishing effective programs and communications with neighborhood councils, service organizations, educational and minority groups, business or professional associations and other citizen groups whose opinions should be considered in the development of City policies.

Our goals and objectives appear in the Department's five-year strategic operational plan. The aim is to fulfill the City Council's charge for greater citizen participation and self-government. This is done through systematic action steps implemented consistently with best practices designed to create pride and exceptional satisfaction among our consumers. To carry out City Council policies and achieve the City's Strategic Plan goals, the following objectives and performance indicators have been developed:

2001-2002 ACCOMPLISHMENTS

- Compiled and reported the results of the community-wide survey of citizen satisfaction with City services and our customer service delivery.
- Collaborated with the Information Technology Services Department to enhance the content of the City's Website.
- Publicized, refined and continually promote awareness of the two City-sponsored Citizen Academies offered to Goodyear residents and increased community participation.
- Facilitated and expanded City participation and promotion in community events organized by outside entities.
- Recruited employees with vision, experience and commitment to responding to the inquiries and concerns, including neighborhood preservation and stability through code enforcement.
- Developed new literature and enhanced level of public awareness relating to the value and contributions of City government and citizen involvement and service opportunities.

2002-2003 OBJECTIVES:

- Recruit more “first-time” citizens for participation on citizen commissions, committees and academies.
- Determine citizen satisfaction with City services and our customer service delivery.
- Provide a higher level of public information about City services and programs.
- Gain greater levels of federal funds for transportation, transit, water/wastewater and conservation projects.
- Develop literature and enhance the level of public awareness relating to the value and contributions of municipal government, citizen involvement and service opportunities.
- Strengthen and enforce standards of community appearance.

PERFORMANCE INDICATORS:

- Construct database information on the citizens who volunteer and the citizens who are selected to serve or participate in a Council-appointed committee, SW Valley Citizen Academy, or Citizen's Police Academy.
- Conduct a citizen satisfaction survey and report on the results to the City Council for use in the next budgeting cycle for the City.
- Development of new link for Code Compliance and Citizen Academy information on-line on the City's Web Page.
- Participate or staff City information booths at the Arizona League of Cities & Towns, SW Valley Chamber events, Duncan Family Farms Harvest Festival, West Valley Day and Cities Day at the Legislature, and the Mariachi Festival.
- Represent Goodyear through participation on regional boards or organizations and at national conferences, presenting the Congressional delegations with requests.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Perform citywide mailing of updated Directory of Services and Information and other pertinent information as needed twice a year.
- Budget for demolition of hazardous properties that need to be abated; remove specified structures not abated voluntarily.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$212,753	\$332,559	\$296,536	\$345,479
Materials & Supplies	18,915	45,035	25,051	32,079
Contract Services	57,032	89,933	79,939	101,389
Debt Service	0	0	0	0
Funded Depreciation	0	0	0	0
Capital Outlay	25,954	40,200	37,618	2,200
Transfer Out Credit	0	0	0	0
Total	\$314,654	\$507,727	\$439,144	\$481,147

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
DIRECTOR	1	1	1
CODE COMPLIANCE MGR.	1	1	1
COMMUNITY ADVOCATE	1	1	1
PUBLIC INFO. COORDINATOR	1	1	1
ADMINISTRATIVE ASSISTANT	0	1	1
Total	4	5	5

FINANCE

The Finance Department provides financial information to the public, bond holders, grantors, auditors, City Council, and City Staff. Maintains the City's financial records, prepares the annual budget, prepares the utility billing notices, collects the water, sewer, garbage, and trash fees, collects improvement district assessments, and redeems maturing bonds and interest coupons. Issues and collects sales tax permit licenses and fees, and acts as the liaison to the State and City in matters pertaining to the collection of the City sales tax. Conducts audits, prepares payroll and required reports, maintains cash management and assets inventory, investment of moneys, and administers the retirement of outstanding general obligation and revenue bonds. Provides administration services for the Community Facilities Districts.

2001-02 ACCOMPLISHMENTS:

- Continued an aggressive investment program through the State Treasurer's Investment Pool.
- Participated in training on the IBM AS/400 in computer operations.
- Prepared annual budget.
- Hired CFD Administration Manager
- Established new Budget Office.
- Began an independent assessment of the Finance Department.
- Completed new PIC bond issue.
- Completed bond rating review with an increase in the City's bond rating by Moody's rating agency from A3 to A2.
- Completed WIFA loan transaction for water and sewer projects.

2002-03 OBJECTIVES:

- Continue basic services to current and anticipated additional demands.
- Implement an electronic solution for Purchasing and Accounts Payable.
- Transition CFD Administrative functions to new CFD Administration Office.
- Implement Development Fee Study recommendations.
- Implement MSI Fee Study recommendations.
- Adjust Water, and Wastewater user fees.
- Secure long-term financing solutions for the approved CIP Projects in FY 02-03.
- Review outstanding debt to provide long-term interest savings opportunities and to maintain a level property tax rate.
- Update the Strategic Financial Plan, Fiscal Policies and Fiscal Forecasts.
- Prepare for implementation of GASB 34.
- Implement Finance Assessment recommendations.
- Prepare RFP for auditing services and recommend selection of new auditor.

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Bond Sale – all types	0.00	16,000,000	16,000,000
Utility billings	72,000	84,000	96,000
Vendor claims paid	5,900	6,500	7,000
Internal audits	65	72	79

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$462,314	\$505,310	\$483,136	\$750,300
Materials & Supplies	36,930	48,750	27,294	48,749
Contract Services	43,554	235,574	141,954	140,264
Debt Service	0	0	0	0
Funded Depreciation	0	23,923	23,924	27,512
Capital Outlay	17,663	14,000	22,200	35,000
Transfer Out Credit	0	0	0	0
Total	\$560,461	\$827,557	\$698,508	\$1,001,825

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
Finance Director	1	1	1
Financial Services Manager	0	0	1
CFD Manager	0	0	1
Senior Accountant	1	1	0
Accountant II	3	3	3
Senior Account Clerk	1	1	1
Total	6	6	7

COMMUNITY FACILITIES DISTRICTS (CFD)

Community Facilities Districts are a special purpose, tax levying public improvement districts of the State of Arizona, which must be located within the corporate boundaries of the municipality causing its creation. Developers are authorized to form either General Districts or Utilities Districts for the purpose of financing public infrastructure and improvements. These projects may include water and sewer facilities; drainage improvements; design and construction of roads, streets and parking; traffic signals; emergency facilities and public buildings; parks; school sites and facilities and landscaping.

Developers form CFD(s) and enter into agreements with the City for administration of the District(s). The contract ensures that the costs incurred by the City for administrative services are paid for by the CFD and that the cost is not borne by the City. There are currently eight CFDs in the City. One more is anticipated to be formed in FY 02-03. The City contracts for administration services with National Bank of Arizona. The City Finance department provides all accounting services for the districts and bills each districts for that service in accordance with the development agreements

2001-2002 ACCOMPLISHMENTS:

- Formed two new Community Facilities Districts.
- Completed bond sales for two CFDs.
- Completed several assessment modifications (lot splits).

2002-2003 OBJECTIVES:

- Continue to provide quality customer service to customers.
- Continue documentation of processes for Community Facilities Districts.
- Form new Community Facilities Districts.
- Centralize CFD Administration functions in the new CFD Administration Office.

PERFORMANCE INDICATORS:

	<u>FY 00-01</u>	<u>FY 01-02</u>	<u>FY 02-03</u>
Current Districts	6	8	9

BUDGET AND RESEARCH OFFICE

The Budget and Research Office is a division of the Finance Department. The Budget and Research Office began its existence in the budget year 2001-2002. This division of the Finance Department is responsible for performing administrative and technical support involving financial planning, budget preparation and control, policy analysis, program evaluations, economic impact analysis and project management.

2001-2002 ACCOMPLISHMENTS:

- Timely preparation and distribution of the monthly Financial Report. This report focuses on monthly variances between budgeted versus projected operating revenues and operating expenses.
- Developed a five-year revenue and expenditure-forecasting model.
- Developed a model that forecasts monthly operational revenues.
- Hired a Budget and Research Analyst who assisted in the establishment of the City's Budget Office.
- Scheduled and prepared documentation for a Council Worksession to discuss/define FY 02-03 budget methodology and performance targets
- Updated City's water and sewer rate structure.

2002-2003 OBJECTIVES:

FINANCIAL PLANNING

- Develop and update the city's financial policies (revenue, expenditure, and debt).
- Prepare and monitor monthly revenue forecasts
- Prepare and monitor monthly expenditures.
- Coordinate the financial leadership's communication with the credit rating agencies.
- Maintain a five-year revenue and expenditure-forecasting model.
- Maintain and timely distribute to the City Council the Financial Trend Report
- Project population and new construction starts for FY 02-03.
- Project revenue, expenditure, and fund balances for FY 02-03.

BUDGET PREPARATION AND CONTROL

- Prepare and distribute a draft budget calendar for FY 03-04.
- Schedule and prepare documentation for a Council Worksession to discuss/define FY 03-04 budget methodology and performance targets.
- Prepare budget guidelines and instructions.
- Review departmental budget requests
- Prepare budget recommendations to the City Manager.
- Prepare the City Manager's budget proposal to the City Council.
- Communicate budget messages to the City's stakeholders.
- Communicates budget allocation to City departments.
- Monitor departmental budget execution.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- If needed, recommend mid-year budget adjustments.
- Prepare and publish TNT Notices.
- Prepare Tentative Budget for Council adoption.
- Prepare Final Budget and Property Tax levies for Council Adoption.

RESEARCH, POLICY AND SPECIAL PROJECTS

- Perform a fiscal impact analysis on all proposed new developments.
- Update economic impact model drivers following annual audit.
- Develop recommended water, water resource and sewer development fees to be presented to the City Council for adoption.
- Complete Raftelis water/sewer user fee and development fee study.
- Develop recommended non-utility development fees to be presented to the City Council for adoption.
- Develop recommended water and sewer user fees to be presented to the City Council for adoption.
- Develop a follow-up budget survey, analyze results, and review results with staff and City Council.

PERFORMANCE INDICATORS:

- Respond timely to both internal and external customer requests.
- Achievement of Council goals.
- Document customer service improvements
- Complete projects in a timely manner.
- Budget meets all requirements and GFOA reporting excellence benchmarks.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$0	\$152,785	\$143,892	\$158,419
Materials & Supplies	0	16,230	1,951	15,180
Contract Services	0	17,630	5,449	10,300
Debt Service	0	0	0	0
Funded Depreciation	0	0	0	0
Capital Outlay	0	7,500	6,300	0
Transfer Out Credit	0	0	0	0
Total	\$0	\$194,145	\$157,592	\$183,899

CITY OF GOODYEAR BUDGET FOR FY 02-03

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
BUDGET & RESEARCH MANAGER	1	1	1
BUDGET & RESEARCH ANALYST	0	1	1
Total	1	2	2

INFORMATION & TECHNOLOGY SERVICES

Information & Technology Services (ITS) provides midrange computer systems management, file and application server management; data security, backup, and recovery; operations and maintenance; application systems analysis, design and support; personal computer integration and networking; facilitation of the City web site; management of City-wide telephone and data communications; training and support on midrange and PC systems; research and development of new technologies.

2001-2002 ACCOMPLISHMENTS:

- Added the Wastewater Treatment Plant to the City phone system.
- Planned, facilitated, and completed the network design of the IOB and successfully completed the move and install of 70+ PCs, five servers, and other computer equipment (Printers, scanners, fax machines, etc.) within the new facility.
- Played a key role in the initiation and completion of an Information Technology Assessment study resulting in a City Information Technology Strategic Plan.
- Created a top-rate training room containing ten student stations for instructor-led courses, self-paced independent study through the use of CBTs (Computer-based training) and web-based (distance learning) training methods. The Video Conferencing system is also available for use within this room.
- Through the hiring of one additional staff member (programmer/analyst) increased the capacity of ITS staff to resolve many more application and web programming requests, in-house.
- Established a technology helpdesk to resolve customer requests more quickly. 70% of all requests for service are being resolved by the helpdesk.
- Completed the installation of a Video conferencing system.
- Helped facilitated the move of the EOC from the old City Hall to the IOB.
- Upgraded the IOB phone system – increased capacity by 25%.
- Installed and configured the server for the new Fire Department records management system.
- Saved the City \$50K plus in cellular phone charges by pooling our minutes instead of applying the minutes used to each individual phone.
- Upgraded the operating systems on the three IBM AS/400 servers to version 4.5.

2002-2003 OBJECTIVES:

- Upgrade all City PCs to the Microsoft 2000 Professional operating system and Microsoft Office XP.
- Upgrade all versions of Microsoft Project and Microsoft Visio to the latest version and release.
- Upgrade all file servers from Novell NetWare to Microsoft 2000.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Upgrade/replace the main IBM AS/400 server to support more HTE software applications.
- Re-design the City network to improve reliability, performance, security, and increased capacity.
- Upgrade/replace, per the network redesign, the most critical and vulnerable network communications equipment.
- Implement desktop and server management tools to decrease the cost of support and increase our ability to proactively identify potential problems before they become larger problems.
- Implement several HTE software modules that the City owns but has not yet put into operation.
- Create a backup and recovery plan for the City information systems.

PERFORMANCE INDICATORS:

FY 00-01 FY 01-02 FY 02-03

	FY 00-01	FY 01-02	FY 02-03
Documented request for services	1200	2400	
Time to resolve Emergency Support Requests(Average)	.55 hours	.5 hours	
Time to resolve High Priority Support Requests(Average)	3.42 hours	3 hours	
Time to resolve Medium Priority Support Requests(Average)	5.98 hours	5 hours	
Time to resolve Low Priority Support Requests(Average)	26.04 hours	20 hours	
E-mail viruses detected	150	200	
Software or hardware malfunctions due to viruses.	0	1	0
PCs supported	168	188	
Users supported	200	235	
Remote Locations Supported	9	8	
Printers	40	45	
File and Application Servers	8	12	

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$350,526	\$478,722	\$446,903	\$625,382
Materials & Supplies	159,095	175,625	163,199	210,775
Contract Services	220,235	336,623	296,979	489,820
Debt Service	0	0	0	0
Funded Depreciation	0	166,916	166,916	191,953
Capital Outlay	72,642	185,700	188,948	605,285
Transfer Out Credit	0	0	0	0
Total	\$802,498	\$1,343,586	\$1,262,945	\$2,123,215

The above figures include GIS.

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
DIRECTOR	1	1	1
SYSTEMS SUPPORT ADMINISTRATOR	1	1	1
APPLICATION SPECIALIST	1	1	1
NETWORK TECHNICIAN II	2	2	2
NETWORK TECHNICIAN I	1	1	1
PROGRAMMER ANALYST	0	1	1
NETWORK ADMINISTRATOR	0	0	1
Total	6	7	8

COMMUNITY DEVELOPMENT

Community Development is responsible for the preparation, adoption, and implementation of the City's General Plan, specific area plans, zoning and development ordinances, and policies that impact, maintain and direct the physical growth and development of the community. The Department administers the Community Development Block Grant program; provides information on development services to citizens; maintains population statistics for the City; coordinates telecommunications licensing; reviews and processes all General Plan amendments, re-zonings, variances, subdivision plats, use permits, landscaping plans; conduct and enforce code compliance; and provides staff support to the City Council, the Planning and Zoning Commission and Board of Adjustment.

2001-2002 ACCOMPLISHMENTS:

- Processed 7 rezoning applications totaling 975 acres.
- Processed 12 preliminary plats subdividing 611 acres into 836 residential lots.
- Processed 13 final plats subdividing approximately 575 acres into 754 lots.
- Received Council approval on a Parks, Trails and Open Space Master Plan as an element to the City's General Plan.
- Received an American Planning Association Award for the City's Design Guidelines adopted by City Council in February 2001.
- Processed the annexation of the abandoned Bullard Road alignment through PebbleCreek and Palm Valley.
- Received Council approval of 10 new development-related user fees.
- Completed Phase 1 of a Neighborhood Electric Vehicles (NEV) Study to determine the feasibility of establishing NEV trails throughout the City.
- Processed an intergovernmental agreement with the City of Litchfield Park regarding entry monument signage at the intersection of Wigwam Boulevard and Park Avenue (Bullard Avenue alignment).
- Processed 3 use permits, and 5 special use permit applications.
- Processed and approved 12 site plans, and have 7 site plans pending City approval.
- Initiated major amendments to the City's sign code provisions.
- Updated flow charts for the Department's development processes and procedures.
- Successfully completed the rehabilitation of 6 houses with Community Development Block Grant funds.
- Negotiated an intergovernmental agreement with Agua Fria Union High School District on the joint use of facilities.

CITY OF GOODYEAR BUDGET FOR FY 02-03

2002-2003 OBJECTIVES:

- Adopt an update to the 1998 General Plan in order to comply with Growing Smarter Plus legislation.
- Coordinate the public information campaign for adoption of the General Plan Update Special Election.
- Rehabilitate five houses through the Community Development Block Grant Program.
- Develop a streetscape design and theme for Estrella Parkway, and implement adopted design as new development occurs.
- Adopt freeway noise sound attenuation standards for new residential developments and other noise sensitive land uses.
- Adopt zoning standards to ensure quality large scale commercial developments (“big box ordinance”) within the City.
- Implement the recommendations from the Parks, Trails and Open Space Master Plan.
- Prepare and process various amendments to the 1999 Zoning Ordinance.
- Initiate and complete a master plan for the City Center at the intersection of Estrella Parkway and Yuma Road.
- Develop and implement an intergovernmental agreement with Avondale Elementary School District on the sharing of facilities.

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Turnaround time for permit & plan review	10 days	10 days	10 days
Fees Collected for Planning Cases	\$295,684	\$236,811	\$144,378
No. of site plans	25	14	12
No. of rezoning cases	6	11	7
No. of preliminary plats	10	6	12
No. of landscape plans reviewed	-	-	47
No. of final plat	12	14	13
No. of Planned Residential Lots	25,000	25,000	19,795
No. of Platted Residential Lots	10,000	11,812	12,566
No. of Permitted Residential Lots	6,100	7,549	9,087
No. of Available Residential Lots	5,400	5,765	4,996
% of Available School Capacity	20%	16%	15%

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 01-02
Personnel Services	\$345,475	\$464,792	\$374,867	\$479,423
Materials & Supplies	37,767	44,256	33,559	40,756
Contract Services	334,358	456,539	276,194	355,539
Debt Service	0	0	0	0
Funded Depreciation	0	9,919	9,919	11,406
Capital Outlay	33,449	32,450	9,500	0
Transfer In Debit	0	0	0	0
Total	\$751,049	\$1,007,956	\$704,039	\$887,124

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
DIRECTOR	1	1	1
PLANNING MANAGER	1	1	1
SENIOR PLANNING TECHNICIAN		1	1
PLANNING TECHNICIAN	1	1	1
SENIOR PLANNER	1	0	0
PLANNER II	1	2	2
PLANNER I	1	1	1
Total	6	7	7

ENGINEERING

Engineering is responsible for the design, review, and administration of the City's capital infrastructure including water, sewer, storm drains, storm water retention basins, streets and administration of the City's utilities. The Engineering department reviews site plans, preliminary and final plats, construction drawings and master reports, conducts construction inspections and approves public infrastructure, and provides general technical support to City staff as well as the development community. Engineering assists in the maintenance of the City's Capital Improvement Program, including transportation, drainage, open space, bicycle/trail, and water and wastewater master planning documents.

2001-2002 ACCOMPLISHMENTS:

- Completed minor updates to the Engineering Design Standards.
- Completed construction inspection and documentation standard procedures.
- Continued design and right-of-way of Phase 2 improvements to Estrella Parkway from Yuma Road to ¼ mile north of McDowell Road in partnership with the Maricopa County Department of Transportation.
- Completed the citywide electronic land parcel base coverage.
- Completed scanning over eight thousand as-built construction drawings, which have been made available for viewing, from computer workstation.
- Established as-built drawings document control center.
- Continued development of the citywide electronic potable water and sanitary sewer system coverage.
- Began construction of the Bullard Avenue and McDowell Road street improvements in partnership with adjacent property owners.
- Began the design of the Bullard Wash Phase 2 design from Lower Buckeye Parkway to I-10 in partnership with the Flood Control District of Maricopa County.
- Began the design concept report for the Loop 303 corridor from Indian School Road to MC 85 in partnership with the Maricopa County Department of Transportation.
- Continue Bullard/I-10 interchange design in coordination with ADOT and private development.

2002-2003 OBJECTIVES:

- Complete the update of the Water Master Plan.
- Continue partnering with the Flood Control District of Maricopa County to design the Bullard Wash Drainage Channel Phase 2.
- Complete construction of Phase 2 improvements to Estrella Parkway.
- Complete major update to the Engineering Design Standards.
- Complete the Loop 303 Design Concept Report in partnership with MCDOT.
- Complete citywide water and sewer quarter-section maps.
- Continue Bullard/I-10 interchange design in cooperation with ADOT and private development.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Hire two new city engineering inspectors to improve quality control, improve inspection response times, be able to handle the growing amount of dry utility construction such as new telecommunication lines, and to keep up with the increased rate of growth and construction in the City.
- Hire an engineering plan reviewer to improve quality assurance and service efficiency.

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Turnaround time for plan review (days)	15	15	15
Number of plan reviews	800	1,000	1,050
Average time (hrs) to review plans	4	4	4
Number of plan checks	1,300	1,800	1,850
Average time (hrs) to check plans	4	4	4
Number of permit inspections	625	1,000	1,100
Average time (hrs) to perform inspections	2	2	2

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$252,729	\$349,416	\$288,019	\$589,138
Materials & Supplies	7,203	24,000	15,648	24,000
Contract Services	460,564	181,100	509,975	374,655
Debt Service	0	0	0	0
Funded Depreciation	0	0	0	0
Capital Outlay	61,577	0	95,749	96,910
Transfer In Debit	0	0	0	0
Total	\$782,073	\$554,516	\$909,391	\$1,084,703

CITY OF GOODYEAR BUDGET FOR FY 02-03

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
CITY ENGINEER	1	1	1
ASSISTANT CITY ENGINEER	1	1	1
SENIOR ENGINEERING TECHNICIAN	1	1	1
ENGINEERING PERMIT TECHNICIAN	0	1	1
ENGINEERING INSPECTOR	0	0	2
ENGINEERING PLAN REVIEWER	0	0	1
Total	3	4	7

AQUATICS FACILITY (SWIMMING POOL)

The Goodyear Pool at Loma Linda Park is operated seasonally, and on a limited basis year-round, providing general swim, swim lessons, water aerobics, lap swim, diving lessons, participation on the City-sponsored swim team and other pool-related activities. The pool is utilized by the general public and by organizations such as the YMCA, United States Swim Team, Infant Swim Research program and local schools.

2001-2002 ACCOMPLISHMENTS:

- Replaced the gas chlorinating system with a safer, more efficient tablet system.
- Replaced pool covers with more durable ultraviolet resistant pool covers.
- Installed an automatic pool vacuum system.
- Replaced deck gutters to improve safety.
- Recreation Coordinator obtained Certified Pool Operator and Certified Aquatic Facility Operator designations through the National Parks and Recreation Association.
- Managed the design of a new pool storage building.
- Provided facilities and support to Aqua Fria High School District and Avondale Elementary School District through ongoing partnership.

2002-2003 OBJECTIVES:

- Implement a Junior Lifeguard program
- Develop additional partnerships for mutual pool facility usage and programming.
- Utilize a database for the pool to track usage, costs and revenues.
- Plan and budget for phone and data networking capabilities for FY 03-04 to utilize the City's database system for reservations, registrations and pool management.
- Manage the construction of a new equipment storage building.

PERFORMANCE INDICATORS:

	GOAL	FY 2002-2003 (Projected)
Staff injuries per season	0	2
Patron injuries per season	0	4
Percentage of staff holding national certifications	100%	100%
Percentage of customers rating facility very good or excellent	85%	100%
Lessons Taught per WSI Certified Staff	6	6

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$149,099	\$228,914	\$182,231	\$203,938
Materials & Supplies	80,028	156,796	52,575	134,236
Contract Services	5,861	13,250	11,149	13,000
Debt Service	0	0	0	0
Funded Depreciation	0	4,618	4,618	5,448
Capital Outlay	8,613	158,000	3,493	2,200
Transfer In Debit	0	0	0	0
Total	\$243,601	\$561,578	\$254,066	\$358,822

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
RECREATION COORDINATOR	1	1	1

RECREATION

The Recreation Program strives to provide a fun, safe, and enjoyable recreational experience for youth and adults in the City of Goodyear. Leagues, classes, special events and activities are structured for maximum participation, enjoyment, and skill development in recreational and sports environments.

2001-2002 ACCOMPLISHMENTS:

- Successfully initiated new youth dance classes.
- Initiated partnership with Estrella Mountain Regional Park for joint programming opportunities.
- Coordinated special events including the Holiday Open House; Estrella Mountain Bike Ride; Santa in the Park; Estrella Jazz Festival; Symphony Pops Concert; and Arbor Day.
- Assisted in facilitating partnership with Aqua Fria Union High School District.
- Participated in the West Valley Recreation Committee.
- Sponsored Palm Valley Soccer League.

2002-2003 OBJECTIVES:

- Implement a database system to of customers with particular recreational requests.
- Start at least two school collaboration events/activities for students.
- Coordinate joint programs/events with other agencies and cities.
- Develop a Recreational tracking system to register youth for events.
- Expand programs for senior, adult, and youth sports.
- Expand the volunteer services for Recreation.

PERFORMANCE INDICATORS:

	FY 01-02	FY 02-03 (Projected)
Number of recreation programs managed	4	10
Percentage of customers rating programs as excellent	40%	60%

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$0	\$47,408	\$4,376	\$14,674
Materials & Supplies	15,231	33,720	13,677	27,220
Contract Services	89	2,000	5,988	0
Debt Service	0	0	0	0
Funded Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Transfer In Debit	0	0	0	0
Total	\$15,320	\$83,128	\$24,032	\$41,894

Public Works Administration

The Public Works Administration's goal is to provide, plan, develop, operate, and maintain a variety of public work's services in a responsive, efficient and cost effective manner. These services include the water supply, wastewater collection and treatment, storm water drainage, street maintenance and repair, engineering services, transportation, solid waste collection and processing, recreation and parks, and equipment and facility maintenance. Public Works Administration develops and implements policies and procedures, which corresponds to our department's visions and identifies objectives to realize our vision.

2001-2002 ACCOMPLISHMENTS:

- Completed a successful Department Reorganization.
- Finalized a Water Agreement with SunChase to retain a percentage of water processing.
- Negotiated landscape maintenance contracts with SunChase and SunCor.
- Managed the design, bidding and construction of Litchfield Road – Yuma Road to MC 85 paving project.
- Managed the design, bidding and construction of Estrella Parkway re-surfacing.
- Managed the design of Litchfield Road & Van Buren intersection improvements.
- Managed the design and installation of a new traffic signal at Estrella Parkway & Van Buren Street.
- Managed the design of the master plan and Phase I improvements for the new Community Park.
- Coordinated with ADOT for intersection improvements at I-10 & Litchfield Road.
- Managed I-10 & Bullard Road intersection design concept report phase.
- Developed 10-year pavement preservation plan.
- Developed and utilized new boilerplate construction contracts and professional services contracts.
- Negotiated and implemented a grounds maintenance agreement for Interim City Hall.
- Managed the space study and space reallocation design for Interim City Hall.
- Managed the public involvement process and secured City Council approval for the citywide Truck Route Study.
- Obtained 12.5 million in WIFA loans for Water and Wastewater projects
- Expanded a citywide Sanitation and Recycling program throughout the City of Goodyear.

2002-2003 OBJECTIVES

- Manage the design and installation of traffic signal installations as approved by Council.
- Complete landscaping improvements to Litchfield Road where needed.
- Manage the construction of Phase I of the new Community Park.
- Manage the completion of the design concept report for I-10 and Bullard Avenue intersection.
- Implement project management database and reporting programs.
- Implement first year of Pavement Preservation Plan.
- Manage the space reallocation project at the Interim City Hall.
- Partner with Maricopa County Flood Control District to extend the Bullard Wash Drainage Channel to McDowell Road.
- Complete the construction of the Goodyear Wastewater Treatment Plant modifications.
- Begin the construction of the White Tanks Recharge Facility.
- Plan and design a new SAT Site.
- Bid and construct McDowell Pavement project.
- Design, bid and reconstruct Well #12B
- Implement the recommendations of the Truck Route Study.

PERFORMANCE INDICATORS:

	GOAL	FY 00-01	FY 01-02	FY 02-03 (Projected)
Projects completed within fiscal year scheduled	100%	95%	75%	90%
Staff days lost due to injury	0	0	0	0
Repeat safety incidents	0	0	0	0
Training days provided to staff	124	NEW	NEW	NEW
Complaints and inquiries (CCARs) responded to within 24 hours		NEW	NEW	NEW
Percentage of customers rating program service levels as very good or excellent	85%	NEW	NEW	85%

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$416,706	\$536,587	\$488,128	\$601,261
Materials & Supplies	59,030	39,025	74,284	86,607
Contract Services	163,277	345,000	102,696	207,500
Debt Service	0	0	0	0
Funded Depreciation	0	27,532	27,532	31,662
Capital Outlay	112,966	64,000	36,409	8,800
Transfer Out Credit	0	0	0	0
Total	\$335,273	\$1,012,144	\$729,049	\$935,830

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
PUBLIC WORKS DIRECTOR	1	1	1
PUBLIC WORKS SUPERINTENDENT	3	3	3
ADMINISTRATIVE ASSISTANT	1	1	1
STAFF ASSISTANT	3	3	3
Total	8	8	8

FLEET SERVICES

Fleet Services Division provides preventative maintenance, repairs and safety inspections for City vehicles and equipment. Equipment Maintenance Division's primary purpose is to provide safe, convenient and dependable transportation and equipment.

2001-2002 ACCOMPLISHMENTS:

- Implemented Voyager Card Fueling System
- Installed above ground fuel tanks fuel tanks at Fire Station # 3
- Installed fast fill CNG fuel system at Equipment Maintenance Facility with \$ 20,000 grant from the Arizona Department of Commerce
- Converted 10 vehicles to CNG with \$ 62,700 grant from the Arizona Department of Commerce
- Purchased 45 new vehicles and equipment items

2002-2003 OBJECTIVES:

- Implement service for fire apparatus through training and obtaining new equipment.
- Implement new equipment management database.
- Improve communication with user departments through enhanced customer service and technologies.
- Obtain grant funding to convert additional City vehicles to CNG.
- Oversee installation of above ground fuel tanks at Fire Station # 2.
- Reorganize division to improve customer service and accountability.

PERFORMANCE INDICATORS:

	FY 99-00	FY 00-01	FY 01-02
Vehicles maintained	145	182	200
Vehicles maintained/mechanic ratio	48:1	61:1	50:1
PMs performed at mileage indicators	576	605	750
Safety Inspections at milestones	720	756	875
Vehicle repairs completed	350	368	1005
Equipment repairs and services	200	200	508

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$146,123	\$188,877	\$166,709	\$194,627
Materials & Supplies	55,660	54,060	102,012	55,224
Contract Services	7,216	21,513	2,431	10,300
Debt Service	0	0	0	0
Funded Depreciation	0	15,186	15,185	17,463
Capital Outlay	41,919	17,000	102,619	132,400
Transfer Out Credit	-380	0	0	0
Total	\$250,538	\$296,636	\$388,956	\$410,014

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
Mechanic II	2	2	2
Mechanic III	1	2	2
Equipment Management Supervisor	0	1	1
Total	3	5	5

PARKS

The Park's Division provides and maintains over fifty-five acres of parks, approximately ninety-five miles of roadway rights-of-way, fire station grounds, the Municipal Swimming Pool and the Community Center.

2001-2002 ACCOMPLISHMENTS:

- The Parks Foreman obtained the National Playground Safety Inspector Certification.
- Managed the right of way landscape maintenance contract
- Increased the mowing efficiency by educating and training staff on improved maintenance techniques.
- Introduced park rules and related signage
- Developed and secured adoption of a weapons ordinance for city parks
- Actively participated in design team for new Community Park
- Improved conditions throughout 95 linear miles of roadway rights-of way; 40 acres of park landscaping and facilities and; 84 acres of Bullard Wash area
- Instituted regularly scheduled park equipment inspection program by in-house, certified inspectors

2002-2003 OBJECTIVES:

- Enhance service to citizens through continuous employee development, education and certification in their fields
- Successfully open and maintain the new Community Park
- Continue working towards the *Tree City USA* designation for the City of Goodyear.
- Improve development related turnover procedures and coordination
- Institute customer satisfaction surveys for parks and right-of-way maintenance services
- Implement a database program for tracking maintenance activities and costs
- Develop a visionary 10-year parks improvement program by evaluating existing facilities in partnership with neighborhoods and user groups
- Implement partnerships with other entities to provide maximum park facility and open space opportunities for our customers
- Anticipate and ensure adequate parks infrastructure to support growth in population and planned recreational programming

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03 (Projected)
Parks condition complaints	NEW	4	2
Park Areas Maintained (acres)	-	146	169
Playground equipment related injuries/claims	0	0	0
Acres Maintained per Maintenance Worker		20 acres	21 acres

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$206,907	\$341,195	\$289,037	\$394,203
Materials & Supplies	502,501	374,788	269,798	457,891
Contract Services	28,375	558,725	372,971	550,996
Debt Service	0	0	0	0
Funded Depreciation	0	56,720	56,721	65,229
Capital Outlay	0	9,500	9,500	36,000
Transfer In Credit	-1,120	0	0	0
Total	\$736,663	\$1,340,928	\$998,027	\$1,504,319

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
Parks Foreman	1	1	1
Parks Worker I	1	1	2
Parks Worker II	3	5	5
Parks, Library & Recreation Supervisor	1	1	1
Total	6	8	9

BUILDING SERVICES

The Facilities Management Division provides for preventive, corrective and custodial maintenance for all City buildings. City staff routinely makes plumbing, electric, and carpentry repairs and modifications to the facilities. The construction of the new City Hall building, the new Public Safety Facility #2, and the acquisition of the Equipment Management building are additional facilities that will be the Division's responsibility to maintain. The Facilities Management Division is responsible for the maintenance of 16 buildings. Custodial services for the buildings are provided by a contracted agency.

2001-2002 ACCOMPLISHMENTS:

- Relocated the Public Works Administration Division into the vacated Finance building
- Developed a computerized, facilities work order program.
- Developed an inspection schedule for all City facilities.
- Completed the reconstruction of the Public Works restroom/shower facilities.
- Connected the Public Works Operations facility sewer system to the City's sewer system and removed the septic tank.
- Finalized the City's uniform agreement.
- Retrofitted various doors to the City security card system.
- Designed improvements to convert the Public Works utility bay into a workstation area.
- Re-keyed the City's facilities to a new master key system.
- Repaired roof at Fire Station #1.
- Established a maintenance agreement for the grounds at the Interim city hall.

2002-2003 OBJECTIVES:

- Implement lockdown/security procedures for all city buildings.
- Revise the janitorial cleaning contract to enhance service to customers.
- Accept responsibility for maintenance of all HVAC systems City wide.
- Provide comprehensive training and establish a continuing education program for all Facilities staff.
- Complete plumbing fixture replacements at Fire Station #1
- Budget for plumbing fixture replacement at the Pool facility.
- Install an emergency generator for the Interim City Hall.
- Solve the drainage problem at the City Court facility.
- Provide a quarterly report indicating Facilities work performed at each facility.
- Submit for grant funding for energy efficient programs.
- Develop a comprehensive 20-year facilities maintenance capital improvement program.
- Develop, maintain and properly utilize a facilities and equipment maintenance database.
- Assist user departments in developing facilities-related projects.

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

	FY 99-00	FY 00-01	FY 01-02
Buildings Maintained	13	16	16
Time (hours) to clean per 1,000 square feet	50	50	50

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$157,816	\$219,404	\$135,386	\$227,546
Materials & Supplies	30,333	39,400	35,112	38,700
Contract Services	7,333	10,000	37,907	8,200
Debt Service	0	0	0	0
Funded Depreciation	0	1,392	1,392	1,601
Capital Outlay	33,573	18,000	65,389	4,400
Transfer Out Credit	0	0	0	0
Total	\$231,019	\$288,196	\$275,186	\$280,447

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
BUILDING MAINENANCE SUPERVISOR	1	1	1
BUILDING MAINENANCE WORKER III	0	1	1
BUILDING MAINENANCE WORKER II	2	2	2
Total	3	4	4

STREET TRANSPORTATION DIVISION

The Street Transportation Division of the Public Works Department is responsible for the maintenance of streets, curbs, gutters, sidewalks, driveways, shoulders, traffic signals, street signage, roadway striping, bridges, and storm drains. The Street Transportation Division also manages the pavement management program, street sweeping and emergency cleanup and coordinates the City's street lighting program with Arizona Public Service.

2001-2002 ACCOMPLISHMENTS:

- Implemented a preventative maintenance program for the storm drain system
- Upgraded all traffic signals with video, vehicle-detection equipment
- Completed the upgrading of all street signs with higher visibility signage
- Managed the design and installation of a temporary traffic signal Van Buren and Estrella Parkway
- Managed the design of a proposed traffic signal for Avalon Lane and Litchfield Road
- Managed the installation of a new, in-pavement, lighted crosswalk on Litchfield Road south of Yuma Road
- Managed the reconstruction of a five-mile section of Rainbow Valley south of Riggs Road with \$2,300,000.00 in Federal Highway Administration funding
- Completed repairs and roadway surface seal on Estrella Parkway from Vineyard to San Miguel
- Performed maintenance repairs on 46 bridges citywide
- Managed the design and construction of pavement maintenance on Canada Village local streets
- Applied for and received approval from MAG for \$ 2,229,600.00 funding for projects in FY 2007
- Received grant from MAG in the amount of \$243,885.35 for two new sweepers meeting PM10 regulations
- Recovered payments for damages to City Property in the amount of \$97,228.10
- Utilized Federal Transit Authority bus bay Grant in the amount of \$47,150.00 for bus bay at Litchfield Road and Van Buren Street
- Recovered FEMA funding in the amount of \$127,023.75 for flooding related repairs in City rights-of-ways
- Managed the design and construction of bike lanes on Estrella Parkway and Bullard Avenue
- Installed 24 new "Welcome to the City of Goodyear" signs at entry points throughout the City
- Installed 160 new street name advisory signs throughout the City
- Provided emergency repairs for two damaged traffic signal lights

2002-2003 OBJECTIVES:

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Implement first year of ongoing, comprehensive pavement preservation plan within approved funding
- Coordinate with ADOT and take over the operation and maintenance of I-10 & Litchfield Road traffic signals
- Seek funding to enable the City to modify sidewalk ramps and driveways to be ADA compliant
- Develop and implement striping plan for all streets within the City
- Develop and implement routine cycle for hot-mix pothole repairs throughout City
- Manage the installation and maintenance of new traffic signals as approved through CIP program
- Design and implement new procedures, forms and processes for traffic plan reviews and permitting
- Secure grant funding to improve traffic network through adding lanes, bridges and bikeways
- Provide advance notice of street construction and maintenance projects via internet and print media
- Obtain reliable mapping of all City-owned rights-of-ways for street network
- Develop agreements to enable the City to utilize City of Phoenix and ADOT street maintenance contracts
- Develop and distribute comprehensive schedules for activities impacting traffic and residents

PERFORMANCE INDICATORS:

	FY 99-00	FY 00-01	FY 01-02
Miles of road repair	120	125	129
Miles of shoulder & maintenance	50	50	55
Number of traffic signals	14	15	20
Road miles swept	4,320	8,500	9,000

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$371,510	\$512,356	\$528,931	\$591,835
Materials & Supplies	1,231,108	1,262,630	1,308,513	2,011,553
Contract Services	200,324	338,287	299,488	140,715
Devel. Reimbursement	940,769	650,000	773,427	300,000
Debt Service	0	0	0	0
Funded Depreciation	0	215,509	215,508	247,835
Capital Outlay	185,452	476,500	721,983	10,200
Transfer In Debit	-389	0	0	0
Total	\$2,928,774	\$3,455,282	\$3,847,850	\$3,302,138

CITY OF GOODYEAR BUDGET FOR FY 02-03

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
EQUIPMENT OPERATOR	1	2	2
SIGNAL TECHNICIAN II	2	2	2
STREETS SUPERVISOR	1	1	1
STREETS MAINTENANCE FOREMAN	1	1	1
STREETS MAINTENANCE WORKER II	2	3	3
TRAFFIC OPERATIONS WORKER II	1	1	1
Total	8	10	10

BUILDING SAFETY

The Building Safety Division regulates building construction and building occupancy by the enforcement of the City's building, electrical, mechanical, plumbing, and zoning codes as well as other state and local laws and ordinances. This Division insures that construction standards are maintained through plan review and by inspecting for proper installation of approved materials in new buildings and on property improvements.

2001-2002 ACCOMPLISHMENTS:

- Palm Valley Office Park (Phase II), Millenium High School Classrooms, Mew City Hall, Goodyear Financial Center, Safeway Fuel Facility, Pebblecreek Pro Shop and Restaurant, Southwest Specialty Foods, Buckeye High School, Avondale Elementary School #7, On the Border, Goodyear Wastewater Expansion IV, Palm Valley Wastewater, Agua Fria High School (Desert Edge), Washington Federal Savings, Black Angus, Wigwam Outlet Mall Demolition, Estrella Mountain Church, and Macaroni Grill.
- Issued approximately 5,500 building permits (all types)
- Inspectors drove approximately 40,000 miles conducting inspections.
- Continued standardizing plan review and building inspection procedures to promote uniformity by developing informational checklists.
- Continued to coordinated efforts with Maricopa County Assessor's Office to electronically deliver monthly building reports.
- Expanded computerization of Building Permits, Plan Review, and Inspections.
- Continued routine senior staff meetings to improve communication, consistency and uniformity in the Building Safety Division.
- Continued to develop multiple handouts in order to proactively supply designers and contractors with the information that is necessary when applying for a permit or requesting an inspection.
- Updated Building Safety Web Page to allow for more accurate information.
- In November, adopted the 2000 International Building Codes.
- On January 1, implemented the Regional Plan Review Program in cooperation with Peoria, Surprise, Avondale, Litchfield Park, El Mirage, Cave Creek and Gilbert.
- Began implementation of 3rd party plan review process.

2002-2003 OBJECTIVES:

- Enforce all federal, state, county, and city laws relating to construction, occupancy, and maintenance of buildings, structures, and properties.
- Promote the quality of life through proper code enforcement.
- Provide prompt and courteous permit processing and inspections.
- Promote uniformity and consistency among inspection staff through training and regular meetings.
- Work closely with building contractors to reduce the amount of time spent on reinspections of buildings.
- Continue implementation and training in the 2000 International Building Code.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Continue implementation and cultivation of the Regional Plan Review Program.
- Implement an automated inspection request line.
- Implement 3rd party plan review process.

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Single family building permits issued	1917	1582	1650
Revenue generated from Building Permit and Plan Review fees	\$3,800,000	\$3,500,000	\$3,800,000
Turnaround time residential plan review (Goal is 15 business days maximum)	4-5 days	4-5 days	4-5 days
Turnaround time for commercial plan review (business days, maximum)	15	14.5	14
Number of inspections performed	52,000	48,000	49,000
Average number of inspections per Building Inspector per day	52	37	38
Inspection response time (hours)	24	24	24

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$366,840	\$521,645	\$433,750	\$562,617
Materials & Supplies	42,550	32,525	29,841	39,009
Contract Services	327,438	178,275	255,906	292,025
Debt Service	0	0	0	0
Funded Depreciation	0	39,891	39,891	45,874
Capital Outlay	33,367	139,000	55,685	117,800
Transfer In Debit	0	0	0	0
Total	\$770,195	\$911,336	\$815,073	\$1,057,325

CITY OF GOODYEAR BUDGET FOR FY 02-03

AUTHORIZED POSITIONS

FY 00-01 FY 01-02 FY 02-03

CHIEF BUILDING OFFICIAL	1	1	1
SENIOR BUILDING INSPECTOR	1	1	1
BUILDING INSPECTOR II	3	3	3
SENIOR BUILDING PERMIT TECHNICIAN	1	1	1
BUILDING PERMIT TECHNICIAN	1	1	1
PLANS EXAMINER	1	1	1

Total 8 8 8

WATER

The Water Division's responsibility is to produce, treat and distribute safe, quality drinking water at a reasonable cost, and ensure public health through compliance monitoring, backflow prevention and disinfection. The water system consists of nine production wells with a total production capacity of 5.0 million gallons per day, and ten storage and booster stations for a combined storage capacity of 9.3 million gallons. In addition to the well sites and booster stations, the Water Division is responsible for the maintenance and repair of over 100 miles of water main, 1,200 fire hydrants, 1,500 valves, 5,500 water meters and 460 backflow prevention devices. The water operators also provide utility (bluestake) markings of all City owned water lines.

2001-2002 ACCOMPLISHMENTS:

- Produced 2.95 million gallons per day (MGD) of ground water, while reducing gallons per day per capita (GPCD) to 217 and water loss to less than 10 per cent.
- Collected 250 water samples while keeping the City's water system in total compliance with the Safe Drinking Water Act requirements.
- Replaced four hydropneumatic system air compressors with enclosures at Well Sites # 1, 8, 10 and 12.
- Replaced two 12-inch gate valves at Booster Station 12.
- Replaced the altitude valve at Booster Stations 8 and 13.
- Installed a new well pump and sand separator at Well 2.
- Installed 4,513 lineal feet of 16-inch dedicated transmission line to Booster Station 13.
- Installed 1,860 lineal feet of 8-inch dedicated water transmission main from Well 6 to Well 18.
- Installed new well pump equipment and upgraded Well site 6.
- Implemented Wells 6 – 18 water blending plan thereby increasing water production by 577,000 gallons per day.
- Drilled and installed three monitoring wells in conjunction with the PGA and North Superfund cleanup effort.
- Drilled a new potable water production well, Well 12B
- Installed 1,150 new water meters.
- Read 5,450 meters each month.
- Repaired 244 water meters.
- Maintained 207 fire hydrants.
- Maintained 195 distribution system valves.
- Tested 400 backflow prevention devices.
- Performed 485 water utility marking tickets (bluestakes).
- Maintained all water facilities in total compliance with County requirements.
- Maintained water quality in compliance with the Arizona Department of Environmental Quality.
- Prepared and mailed 4,000 Water Customer Confidence Reports.

2002-2003 OBJECTIVES:

- Continue to meet and exceed Safe Drinking Water standards and all amendments.
- Continue to reduce the GPCD to approximately 220 and the percentage of water loss to below industry standards of 10% by implementing water conservation measures.
- Implement a Radio Reading System.
- Drill and equip one new well and booster and increase water production capacity by 500 gallons per minute (GPM).
- Improve the water distribution system in the southern planning area by installing two pressure reducing stations, installing a booster pump at Station 13 and increasing water-boosting capacity by 500 GPM.
- Continue to produce and deliver quality water that meets or exceeds all regulatory requirements to our customers.
- Continue annual preventive maintenance, inspection and repairs of water storage facilities to reduce long term cost.
- Upgrade chlorinator equipment at Wells 2 and 3.
- Conduct water utility marking (bluestake) within 48 hours of request.
- Continue fire hydrant and distribution system valve preventative maintenance program.
- Increase the City's water resources by researching renewable water sources and groundwater treatment options.
- Installed a 24" waterline from Well #18 which provided an additional 600,000 gallons into the system per day

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Gallons per capita per day Goal	274	274	246
Gallons per capita per day Actual	228	288227.6	217
New meter installations	863	1,000	1,250
Monthly meters read	4,000	5,500	6,750
Number of fire hydrants maintained	1,000	1,000	300
Backflow devices tested	250	500	460
Bluestakes performed	700	800	500
Valves Exercised	1000	1,000	300
Cross Connection Control Surveys	100	100	50
Water Production in Gallons per Day	5,000,000	5,000,000	5,051,520
Water Consumption in Gallons per Day	4,500,000	5,000,000	4,500,000
Unaccounted and lost water ratio	<10%	<1 %	<1 %
Daily Water Storage	8.16 MG	9.16 MG	9.16 MG

CITY OF GOODYEAR BUDGET FOR FY 02-03

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$376,855	\$437,670	\$416,271	\$591,909
Materials & Supplies	494,271	522,935	436,373	531,478
Contract Services	542,563	501,625	458,084	517,444
Debt Service	222,060	212,310	212,310	542,560
Funded Depreciation	0	28,288	28,288	32,531
Capital Outlay	313,483	0	130,100	88,300
Water CIP	0	8,192,335	6,221,667	2,845,000
Transfer In Debit	0	0	0	0
Total	\$1,949,232	\$9,895,163	\$7,903,093	\$5,149,202

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
WATER DISTRIBUTION WORKER I	3	3	5
WATER DISTRIBUTION WORKER II	1	1	1
WATER DISTRIBUTION WORKER III	1	1	1
WATER PRODUCTION OPERATOR II	1	1	1
WATER PRODUCTION OPERATOR III	1	1	1
WATER QUALITY INSPECTOR III	0	1	1
WATER SUPERVISOR	1	1	1
Total	8	9	11

GOODYEAR WATER RECLAMATION FACILITY

The Wastewater Division ensures environmentally sensitive wastewater collection, treatment and reuse. The Wastewater Division operates and maintains the wastewater collection, treatment and reuse facilities in compliance with all regulatory environmental rules. The Goodyear Water Reclamation Facility's (GWRF) certified and licensed operators are responsible for the operation and maintenance of a three million gallon a day (MGD) treatment facility. Wastewater is treated to a level that can be safely recharged to an aquifer and potentially improve the groundwater quality. The treated effluent can also be reused for industrial and turf related uses.

2001 – 2002 ACCOMPLISHMENTS:

- Completed \$1.22 million dollar CIP project modifications to the water reclamation facility, which included increased aeration capacity, installation of a flow-paced sodium hypochlorite system, installation of new influent flow meter and improved automation for the flow equalization process.
- Installation of permanent pH meters for optimization and improvement of process control and environmental compliance.
- Installation of a permanent turbidity meter for optimization and improvement of process control and environmental compliance.
- Replaced the collector motor drive for the sedimentation basins.
- Refurbished the effluent reuse pumps.
- Refurbished and rebuilt two of the three return activated sludge pumps.
- Completed a sludge dewatering study for the design and implementation of a solids handling system.
- Utilized a rental belt filter press to dewater approximately 3,000,000 gallons of waste activated sludge.
- Removed 3,000 dry tons of stockpiled sludge from the wastewater treatment plant.
- Made improvements to the digester/nitrate system.
- Procured and installed safety supplies, materials and equipment throughout the wastewater treatment plant.
- Completed all regulatory required environmental sampling and reporting.
- All operators enrolled and completing state-of-the-art operator certification training.
- Initiated landscape improvements to the plant area.
- Initiated the utilization of magnesium hydroxide for process optimization, pH control and odor control.
- Installed new concrete steps in the area around the microscreens with proper drainage to eliminate slipping and tripping hazards.
- Installed new handrails in the area of the microscreens.
- Applied coating to all walkways, catwalks, ladders and grating to guard against slipping and falls.

CITY OF GOODYEAR BUDGET FOR FY 02-03

2002-2003 OBJECTIVES:

- Refurbish and rehabilitate the process laboratory at the wastewater treatment plant to qualify for Arizona Department of Health wastewater laboratory certification.
- Continue to optimize process control and environmental compliance by installation of permanent nitrate, ammonia and dissolved oxygen monitoring equipment.
- Continue state-of-the-art operator certification training.
- Construct an administration/office building for the wastewater department.
- Develop and implement a SOP program.
- Develop and implement a spare parts inventory.
- Refurbish, replace and repair all equipment, walkways and catwalks to comply with OSHA standards and guidelines.
- Procure an inventory of spare parts and equipment for all critical equipment and treatment units.
- Procure and install solids dewatering equipment.

PERFORMANCE INDICATORS:

FY 00-01 FY 01-02 FY 02-03

Average Daily Flows (MGD)	2.2	2.5	1.5*
Solids Reduction	1565	1778	1067
Violations	1	0	0

* LPSCo has started up their own treatment facility during this period and total flow is anticipated to drop by 1.0 MGD.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$551,015	\$683,918	\$588,589	\$880,585
Materials & Supplies	479,774	752,733	518,587	908,202
Contract Services	341,295	653,716	256,249	445,081
Devel. Reimbursement	0	0	0	0
Debt Service	518,140	495,390	495,390	1,124,640
Funded Depreciation	0	73,061	73,060	84,019
Capital Outlay	146,635	213,700	131,000	53,000
Wastewater CIP	1,725,314	10,404,647	8,793,004	6,994,000
Transfer In Debit	0	0	0	0
Total	\$3,762,173	\$13,277,165	\$10,855,879	\$10,489,527

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
CHIEF WASTEWATER OPERATOR	1	1	
INDUSTRIAL PRETREATMENT INSPECTOR			1
WASTEWATER TREATMENT OPERATOR III	1	1	1
WASTEWATER TREATMENT OPERATOR II	2	3	3
WASTEWATER TREATMENT OPERATOR I	1	1	1
WASTEWATER TREATMENT OPERATOR	1	1	1
WASTEWATER SUPERVISOR	1	1	1
WASTEWATER OPERATOR I	1	1	1
WASTEWATER LAB TECHNICIAN	1	1	1
WASTEWATER COLLECTIONS WORKER I	1	1	1
WASTEWATER COLLECTION FOREMAN	1	1	1
Total	11	12	12

SOIL AQUIFER TREATMENT (SAT) SITE

Effluent from the Goodyear Water Reclamation Facility is pumped to the SAT Site where it is percolated into the ground to meet safe yield of groundwater pumping. This procedure provides for groundwater credits and helps to assure water resources will continue to be available for future city growth.

2001-2002 ACCOMPLISHMENTS:

- The Wastewater Division supplied effluent water for all construction projects, which has reduced the peak potable water demand.
- Improved the landscaping, building and grounds for the SAT site.
- The Wastewater Division continued to supply LPSCo service area with reuse water for golf course irrigation.
- All regulatory compliance sampling and analysis were completed for the year.
- The City of Goodyear master plan committee has studied an alternate location for the SAT site.

2002-2003 OBJECTIVES:

- Provide a reliable and state-of-the-art SCADA system.
- Upgrade, replace, repair and/or refurbish all instrumentation and meters for the SAT site.
- Install an electric security gate for increased security in compliance sensitive area.
- Repair and refurbish the roadways throughout the SAT site.
- Improve building, grounds and landscaping for the SAT site, which is now surrounded by residential homes.

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Million Gallons Recharged	483	360*	280*

*Estimate based on reduced flows from LPSCo.

Operating costs are included in the Goodyear Water Reclamation Facility department.

WASTEWATER COLLECTION SYSTEM

The City Wastewater Collection System is a critical function of the Wastewater Division to ensure the health and welfare of customers and residents of the City of Goodyear. The responsibilities of the Wastewater Collection System include annual cleaning, maintenance and inspection of nearly 100 miles of wastewater collection pipe; vector control, operation and maintenance of eleven lift stations, including immediate response to collection lift stations and the Perryville prison screening system emergencies. The Wastewater Collection System is monitored of the discharge of industrial, illegal, toxic or harmful discharges by the pretreatment program of the division.

2001-2002 ACCOMPLISHMENTS:

- Removal and replacement of Wastewater Lift Stations No. 1 and No. 2 to improve the service to the customers and residents of Goodyear.
- Operation and maintenance of the entire wastewater collection system with virtually no interruption of service to the customer and residents of Goodyear.
- Implementation of the Golf Village Wastewater Lift Station No. 12.
- Training of collection system workers in state-of-the-art certification programs.
- Recruitment and hiring of one full-time, certified and licensed Collection Worker I.

2002-2003 OBJECTIVES:

- Procurement and installation of grinder pump for Perryville to eliminate present unsafe and inefficient system of debris and trash removal.
- Recruitment and hiring of one full-time Industrial Pretreatment Inspector I to optimize and upgrade the operation and maintenance of the collection system and wastewater pumping stations.
- Develop and implement a comprehensive mapping system for the manholes, sewer pipes and all components of the collection system.
- Clean, repair, televise and maintain all sewer pipes on a yearly basis.
- Procure a new truck for the collection system to improve the efficiency of operation and maintenance.
- Procure a new sewer jet cleaner to improve service to customers and residents of Goodyear.

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Miles of Collection Main cleaned	15	30	30
Number of Lift Stations maintained (Monthly maintenance procedures)	126 of 126	132 of 132	132 of 132
Vector control (manholes)	900	900	1500
Video collection mains (miles)	6	6	6

Operating costs are included in the Goodyear Wastewater Treatment Plant department.

CORGETT WATER RECLAMATION FACILITY

The Wastewater Division will ensure environmentally sensitive wastewater collection, treatment, and reuse. The Wastewater Division operates and maintains the wastewater collection, treatment, and reuse in accordance with all regulatory environmental compliance requirements. The Corgett Water Reclamation Plant's (CWRF) certified and licensed operators are responsible for operating and maintaining an 800,000 gallon a day treatment facility. The wastewater is treated to a level that can be reused for industrial and turf applications.

2001-2002 ACCOMPLISHMENTS:

- Corgett WRF is operated and maintained on a daily basis by full-time certified and licensed operators.
- All regulatory environmental sampling and analysis were completed.
- 30,000 gallons of waste activated sludge was removed from the facility for further processing and disposal at the Goodyear Water Reclamation Facility.
- A functional process laboratory was equipped and is functioning at Corgett WRF.
- Magnesium Hydroxide is being utilized for process control and pH control.
- Plant record-keeping was modified and upgraded

2002-2003 OBJECTIVES:

- Install a phone line to the facility to provide reliable communications for staff and emergency autodial functions.
- Upgrade and improve the process control and process laboratory analysis to ensure environmental compliance.
- Develop and implement state-of-the-art standard operating procedures.
- Procure spare parts, supplies and equipment for all critical plant equipment and treatment units.
- Upgrade and improve the landscaping, building and grounds.
- Refurbish, repair and install all necessary safety equipment, supplies and materials to comply with OSHA standards and guidelines.

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Average Daily Flows (MGD)	0.164	0.200	0.480
Solids Reduction	103 tons	126 tons	195 tons
Violation Notices	0	0	0

Operating costs are included in the Goodyear Water Reclamation Facility department.

SANITATION

The Sanitation Division administers the residential contained solid waste collection agreement with a private hauler, which includes the collection and disposal of contained residential solid waste. Staff monitors the collection of commercial solid waste services provided to the private sector within the City limits by City licensed private haulers. Residential solid waste services include twice-weekly collection of contained solid waste by private hauler, and once a week collection of uncontained solid waste, which is collected by City Sanitation Workers. Additional responsibilities include alley restoration/maintenance and weed control, graffiti abatement, and the collection of certain recyclables.

2001-2002 ACCOMPLISHMENTS:

- Enhanced graffiti removal methodology.
- Developed the Regional Recycling Master Plan with the cities of Avondale, Tolleson, Litchfield Park and the Town of Buckeye.
- Enhanced the uncontained refuse collection methodology.
- Coordinated and implemented a Regional Household Hazardous Waste Collection Program.
- Developed and implemented a water-safety awareness bulletin.
- Implemented 6 permanent citywide recycling drop-off sites.
- Recycled 1,386 or 18% of the Christmas trees by diverting them to Sunfresh Farms where they were used for ground cover.
- Increase citywide recycling tonnage by 130%.
- Performed recycling public outreach at the Billy Moore Parade, Earthfest 2002, Women's Expo 2002, 2001 City of Goodyear Public Works Appreciation Day and 2002 Public Safety Day.
- Became a member of the Valleywide Recycling Partnership (VRP).
- Acquired a Maricopa County tire permit to dispose of tires at the Northwest Regional Landfill.
- Began preliminary discussions to site a regional transfer station.

2002-2003 OBJECTIVES:

- Continue efforts to site a regional transfer station.
- Develop and implement a regional mobile household hazardous collection day.
- Begin efforts to conduct a regional integrated solid waste master plan study for the southwest valley.

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Residential accounts	6,493	8,100	9700
Residential uncontained refuse tons collected	514	622	835
Residential contained refuse tons collected	7,838	9,504	10,841
Total contained and uncontained refuse tons collected	8,352	10,126	11,676

BUDGET SUMMARY BY DEPARTMENT

	BUDGET FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$147,002	\$254,978	\$225,775	\$357,473
Materials & Supplies	65,767	81,505	70,350	95,998
Contract Services	782,342	1,066,251	998,106	1,066,000
Debt Service	0	0	0	0
Funded Depreciation	0	14,548	14,548	16,730
Capital Outlay	213,752	59,500	59,500	201,200
Transfer In Debit	0	0	0	0
Total	\$1,208,863	\$1,476,782	\$1,368,279	\$1,737,401

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
SANITATION SUPERVISOR	1	1	1
CREWMAN III	1	1	1
CREWMAN II	2	3	3
CREWMAN I	0	0	2
Total	4	5	7

POLICE

In partnership with the community, we will ensure the quality of life by maintaining the peace and protecting the rights of those we serve.

The Goodyear Police Department provides residents of Goodyear and its visitors with superior service in order to ensure safety and maintain quality of life. With a police-community partnership philosophy, the department has implemented and expanded programs that promote collaborative efforts in taking a proactive stance in addressing crime reduction and prevention.

2001-2002 ACCOMPLISHMENTS:

- Trained one additional Staff Assistant to support Investigations. Records Clerks and detectives spent 30% of their time performing case status entries; the Staff Assistant allows other staff to perform their intended duties.
- Completed a grant that hired, trained, and equipped two patrol officers funded through a grant from the COPS Office. COPS program provides seed money to police agencies to hire officers for Community Oriented Policing activities; i.e. bike patrol, school resource officers, citizens police academy.
- Purchased five additional laptop computers to facilitate immediate capture of criminal reports, reducing time writing reports at a police station; keep officers in their beats.
- Researched Mobile Command Post and attached to Sierra Vistas bid from Farber, Inc.
- Began Neighborhood Response Unit to address problem solving, Block Watch, etc.
- Completed design and engineering of police administration/telecom/patrol building renovation.
- Created annual police in-house training calendar.
- Received \$36,000 from the Governor's Office of Highway Safety for an Aggressive Driver Enforcement Program.
- Implemented assignment pay for Neighborhood Response Unit, Special Assignment Unit, School Resource Officers, Motor Officers, and Field Training Officers. This was approved as a part of the new pay range and step plan.
- Implemented Bilingual skills pay. This was approved as a part of the new pay range and step plan.
- Completed \$16,000 Community Oriented Policing Office COPS More Overtime Grant Program.

2002-2003 OBJECTIVES:

- Have needs analysis done to assess the acquisition or building of a new police facility to centralize police operations in one location; provide adequate space for Telecommunications and prisoner detention. Have 47 sworn officers, 11 telecommunicators, two records clerks and two Staff Assistants sharing 4,500 square feet and two leased buildings; study shows we need 24,000 square feet.
- Move into former City Hall facility and remodel existing police building to create more useable workspace, holding area, and interview rooms.
- Purchase and equip Mobile Command Post and train personnel to operate and maintain it.
- Implement Digital Photography Project through replacement of 35mm cameras issued to officers.
- Establish video security on police campus.
- Upgrade Digital Processing Unit with Video Enhancement and Stabilization Unit.
- Special Assignment Unit will purchase and equip a deployment vehicle to provide rapid response.
- Purchase an Explosive Ordinance Disposal Protective Suit to address diminishing resources.
- Seek grants for Homeland Security equipment and training.
- Establish Incident Command Component in four sergeant's vehicles.
- Train employees for response to Weapons of Mass Destruction and Nuclear Biological Chemical in order to assess our preparedness and current situation regarding vulnerabilities to attacks on City owned or occupied buildings.
- Continue to use the Counter-drug Procurement Program to obtain surplus, free, and long-term loan equipment.
- Designate representative for Homeland Security.
- Create and hire one additional K-9 Unit to provide seven day a week coverage.
- Create training and operations sergeant position.
- Occupy Station two Estrella Mountain Ranch Public Safety Facility with Patrol Staff.
- Purchase and equip Mobile Command Post.
- Research tactical response vehicle for Special Assignment Unit.
- Special Assignment Unit to work with Administration at new schools to assist in developing Crisis Response Plans.
- Seek training opportunities regarding unified incident command with the fire department.

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Emergency response time (min/sec)	10:06	10:37	7:00
Citations issued	9,822	7,484	9,000
Arrests	1,000	1,160	1,345
D.U.I. Arrests	200	242	259
Hours of Community Education	840	905	1,131
Number of schools served	9	9	11
Number of Citizen Academy participants	40	40	40
Dispatch calls for service*	16,874	21,246	25,495
Funds requested through grants	\$111,500	\$119,500	\$119,500
Funds received through grants	\$111,500	\$119,500	\$119,500
Training hours for officers	2,572	2,572	2,572
Number of industrial accidents	0	0	0
Number of hours in lost time	0	0	0

* Does not include self-initiated or on view activity

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$2,873,992	\$3,546,872	\$3,290,503	\$3,821,243
Materials & Supplies	342,335	400,825	323,930	432,074
Contract Services	165,207	220,340	161,760	209,000
Debt Service	0	0	0	0
Funded Depreciation	1,989	521,186	521,186	599,364
Capital Outlay	174,602	724,900	502,900	356,800
Transfer In Debit	0	0	0	0
Total	\$3,558,125	\$5,414,123	\$4,800,279	\$5,418,481

CITY OF GOODYEAR BUDGET FOR FY 02-03

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
CHIEF	1	1	1
COMMANDER	1	1	1
LIEUTENANT	2	2	2
SERGEANT	6	6	7
POLICE OFFICER	25	33	33
ADMINISTRATIVE ASISTANT	1	1	1
DETECTIVE	3	3	3
STAFF ASSISTANT	1	1	1
POLICE RECORDS CLERK II	2	2	2
Total	42	50	51

POLICE TELECOMMUNICATIONS

The Telecommunications division is responsible to provide the best possible communications services directly to the Police Department, Fire Department and the Community, and is assigned as a division of the Police Department. This is accomplished through the use of personnel that are continually trained on current trends and techniques in public safety communications and through the use of state of the art technologies.

2001-2002 ACCOMPLISHMENTS:

- Hired one new Telecommunications Operator, bringing the staffing level of the Telecommunications Division to 100%.
- The Telecommunications Training Manual was completely revised and updated, and is now being used as a model for agencies across the country.
- Research into a new CAD-RMS-MDC system was completed and a Request for Proposal was issued. Responses will be evaluated and a vendor selected in the last part of fiscal 02, beginning of fiscal 03.
- New Positron Life-Line 100 911 system purchased using State funds. System awaiting installation as part of the Police Facility Renovation.
- Three (3) new Motorola radio base stations were purchased and are awaiting installation as part of the Police Facility Renovation.
- Three (3) new Motorola radio repeaters were purchased and installed at the White Tanks antenna site.
- New Motorola Centracom Gold Elite radio control system purchased and awaiting installation as part of the Police Facility Renovation.
- Two (2) new Centercore dispatcher workstations were purchased and are awaiting installation as part of the Police Facility Renovation.
- Telecommunications personnel attended over 25 training classes throughout the year with topics ranging from Handling Suicidal Callers to Policy and Procedure Development.

2002-2003 OBJECTIVES

- Create two new Telecommunications Shift Supervisors position.
- Create one additional Telecommunications Operator position.
- Purchase and implement new CAD/RMS system with Mobile Data Computer's.
- Complete the relocation to the new Communications Center as part of the Police Facility Renovation, including installation of all new equipment.
- Create new Policy and Procedure manual for the Communications Division.
- Provide 2 training opportunities for each Telecommunications Operators.
- Train all personnel in new methods and procedures for Emergency Management and multi-agency operations.
- Implement the Reverse 911 system for public notification of emergencies and issues affecting large sections of the community.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Implement an effective backup communications plan in the event of catastrophic loss of service from the main Communications Center.

PERFORMANCE INDICATORS:

	FY 99-00	FY 00-01	FY 01-02
Telephone Calls	71,868	*79,054	*87,750
CAD activity	63,372	69,709	**74,709
9-1-1 calls answered	3,521	5,002	5,452
ACJIS transactions	61,234	57,134	62,276

* Estimated due to non-repairable equipment malfunction.

** Estimated due to changes in CAD software made by H.T.E.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$458,542	\$598,116	\$525,147	\$649,252
Materials & Supplies	46,280	118,085	117,631	151,900
Contract Services	21,999	40,790	17,806	108,720
Debt Service	0	0	0	0
Funded Depreciation	0	29,861	29,861	34,340
Capital Outlay	37,508	1,072,000	110,500	811,199
Transfer In Debit	0	0	0	0
Total	\$564,329	\$1,858,852	\$800,945	\$1,755,411

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
Telecommunications Manager	1	1	1
Telecommunications Operator	10	10	10
Telecommunications Supervisor	0	0	1
Total	11	11	12

FIRE

The mission of the City of Goodyear Fire Department is to preserve lives and property in our community by providing services directed at the prevention and control of fires, accidents, and other emergencies, while maintaining the highest standards of professionalism, efficiency, and effectiveness.

2001-2002 ACCOMPLISHMENTS:

- Broke ground on the Estrella Mountain Ranch Public Safety Facility.
- The Supply Line Team selected and received funding for new fire department records management software.
- Hired two-part time Diversified Cooperative Education students from Agua Fria Union High School.
- Promoted the department's first Engineers.
- Received Life Safety Award from Operation Life Safety for no fire deaths in 2000.
- Chief Mark Gaillard was inducted into the Arizona Fire Service Hall of Fame.
- Presented the department's first Unit Commendation Award to Engine 181/C Shift for their exceptional performance on the scene of a seven-vehicle accident.
- Activated the Emergency Operations Center on September 11.
- Completed a terrorism and weapons of mass destruction assessment of the City.
- Began moving the Emergency Operations Center to the IOB.
- Received \$1,000 from the Foundation for Burns and Trauma for characterization program.
- Added eighth grade classes to the Urban Survival and Risk Watch Programs.
- Received a \$4,400 grant from the Governor's Office of Highway Safety to send two firefighters to paramedic school.
- Received a grant from Arizona Emergency Medical Services for two completely stocked drug boxes for Stations #2 and 4.
- Participated in an audit of 9-1-1 address issues and hosted a public meeting regarding 9-1-1, deployment, and response.
- Filmed a drowning awareness commercial for Channel 3 as part of their "Enough is Enough" public safety campaign.
- Implemented a department exposure control program and OSHA right to know policy.
- Purchased and placed into service two Lifepak 12 monitors/defibrillators.
- Finalized a program with Phoenix Fire Department to provide annual physicals and occupational medical services through the Phoenix Health Center.
- Adopted the state-mandated Safe Haven Program and set up diaper bags with infant necessities for each fire station.
- Prepared specifications and selected contractors for the Canyon Trails temporary fire facility.
- Led the City Training Facility kick-off and needs analysis study.

CITY OF GOODYEAR BUDGET FOR FY 02-03

- Remodeled the weight room/storage area at Station #1 to provide additional space and climate control.
- Initiated the Standards of Response coverage study.
- Prepared specifications and purchase of an engine for the Estrella Mountain Ranch Public Safety Facility. Negotiated terms with vendor and manufacturer for building this engine for the same cost as a previous engine, with savings of approximately \$35,000.
- Received and placed into service a new Pierce Dash pumper.
- The Research & Development Team purchased and placed in service three MSA 4000 thermal imaging cameras.
- Purchased, installed, and trained personnel in the operation of a new Breathing Air Compressor.
- Placed two new sets of TNT extrication tools in service.
- Purchased and placed in service three automatic external defibrillators (AEDs).
- Hired two additional reserve firefighter/paramedics.
- Hired six firefighters for staffing at the Canyon Trails temporary fire facility.
- Conducted and participated in mass casualty drills, coupled with START triage training, at Phoenix International Raceway.
- Conducted and participated in first-alarm, multi-company fire drills at Manistee Mall.
- Participated in swift water rescue training at Waterworld.
- Participated in Rapid Intervention Crews/recovery process/safety training with Phoenix Fire District 3.
- Hosted a Weapons of Mass Destruction basic concepts class.
- Created and provided leadership for the City Emergency Management Team.

2002-2003 OBJECTIVES:

- Begin providing fire/EMS service from the Estrella Mountain Ranch Public Safety Facility.
- Begin providing EMS service from the Canyon Trails temporary fire facility.
- Begin design of fire stations at McDowell and Pebble Creek and Wildflower and Yuma.
- Establish a Department safety team.
- Create a department logo and communications guidelines.
- Present the completed Standards of Response Coverage study to City Council.
- Conduct a needs analysis for a Public Safety Headquarters/EOC facility.
- Begin a Senior Outreach education program.
- Begin providing fire and life safety education to high school freshmen.
- Create a career path guide for all positions within the fire department and conduct training for all supervisors.

CITY OF GOODYEAR BUDGET FOR FY 02-03

PERFORMANCE INDICATORS:

	FY 00-01	FY 01-02	FY 02-03
Emergency incidents - medical services*	1213	1505	1600
Emergency incidents - fire and other*	810	1030	1200
Fire loss within City limits	\$835,025	\$128,700	\$125,000
Percentage of incidents with response time of four minutes or less *	35%	40%	42%
Number of hours apparatus is out of service for mechanical*	2144.25	5769	2000
Number of injuries*	8	6	6
Number of injuries resulting in lost time*	0	1	0
Hours spent in annual occupancy inspections*	702	657	700
Hours spent in new construction inspections*	448	435	450
Hours spent issuing permits*	206	79	100
Hours spent conducting plan reviews*	584	989	1000
Hours spent in code enforcement *	87	242	250
Contacts made through public education	98,335	114,400	120,000

*Figures shown are for calendar years 2000 and 2001, respectively.

BUDGET SUMMARY BY DEPARTMENT

	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-03
Personnel Services	\$2,451,084	\$3,107,471	\$2,778,252	\$3,696,963
Materials & Supplies	502,786	462,995	412,839	432,532
Contract Services	186,481	266,947	154,373	273,824
Debt Service	0	0	0	0
Funded Depreciation	0	313,937	313,937	361,029
Capital Outlay	336,515	835,755	602,500	457,880
Transfer In Debit	0	0	0	0
Total	\$3,476,866	\$4,987,105	\$4,261,901	\$5,222,228

CITY OF GOODYEAR BUDGET FOR FY 02-03

AUTHORIZED POSITIONS

	FY 00-01	FY 01-02	FY 02-03
CHIEF	1	1	1
DEPUTY CHIEF	3	3	2
CAPTAIN SUPPORT SERVICES	1	1	1
CAPTAIN	6	6	9
FIREFIGHTER	19	19	19
ADMINISTRATIVE ASSISTANT	1	1	1
FIRE MARSHALL	1	1	1
DEPUTY FIRE MARSHAL	1	1	1
FIRE ENGINEER	0	6	9
COMMUNITY EDUCATION COORDINATOR	1	1	1
STAFF ASSISTANT	1	1	1
Total	35	41	46

CONTINGENCY

This appropriation is budgeted for expenditures that were not anticipated during the budget process and is subject to City Council approval. Contingency funds are also budgeted as a reserve against potential revenue shortfalls and emergencies.

BUDGET SUMMARY BY DEPARTMENT

CONTINGENCY	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 01-02
Personnel Services				
Materials & Supplies				
Contract Services	2,720,401	5,290,337	5,290,337	4,380,433
Debt Service				
Funded Depreciation				
Capital Outlay				
Total	\$2,720,401	\$5,290,337	\$5,290,337	\$4,380,433

DEBT SERVICE

The Debt Service fund consists of the principal and interest payments for all obligations except the water & sewer obligations.

BUDGET SUMMARY BY DEPARTMENT

DEBT SERVICE	ACTUAL FY 00-01	BUDGET FY 01-02	ESTIMATED FY 01-02	BUDGET FY 02-02
General Obligation	\$1,012,244	\$1,008,444	\$1,008,444	\$1,678,864
Revenue	681,520	1,018,243	1,018,243	618,842
Total	\$1,693,764	\$2,026,687	\$2,026,687	\$2,297,706

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvement Program projects are the “bricks and mortar” of the City. The projects include streets, water wells, water recharge and treatment plants, parks, buildings, and major, one-time acquisitions of equipment are all considered capital improvements. Projects generally cost more than \$50,000, and last longer than five years. The Water & Sewer CIP Projects are presented in the Water & Sewer Departments.

BUDGET SUMMARY BY DEPARTMENT

CIP	ACTUAL FY 00-01	BUDGET FY 01-01	ESTIMATED FY 01-02	BUDGET FY 02-03
PERSONNEL SERVICES				
MATERIALS & SUPPLIES				
CONTRACT SERVICES				
DEBT SERVICE				
FUNDED DEPRECIATION				
CAPITAL OUTLAY	75,959,070	69,074,015	9,925,516	67,389,780
Total	75,959,070	69,074,015	9,925,516	67,389,780

CIP

- Capital Improvements Program
- CIP Funding Sources Summary
- CDGB Housing Project
- Bullard Wash Linear Park Phase II
- Loma Linda Pool Improvements
- Park Sight Selection at Litchfield and Thomas Road
- Park Sight Selection at Yuma and Estrella Parkway
- Water Park Sight Selection
- County Road Projects
- Estrella Parkway Phase II
- Streets Projects
- EMR Public Safety Facility
- Canyon Trails Fire Station
- Current Building Modifications
- Interim Office Building
- Improvement Districts
- Public Works Facility
- Police Development Fees
- Community Facility Development Fees
- General Government Development Fees
- Transportation Develop Fees
- BUSTARP Expansion
- Community Partnership Projects
- Water Projects
- Sewer Projects

CAPITAL IMPROVEMENTS PROGRAM

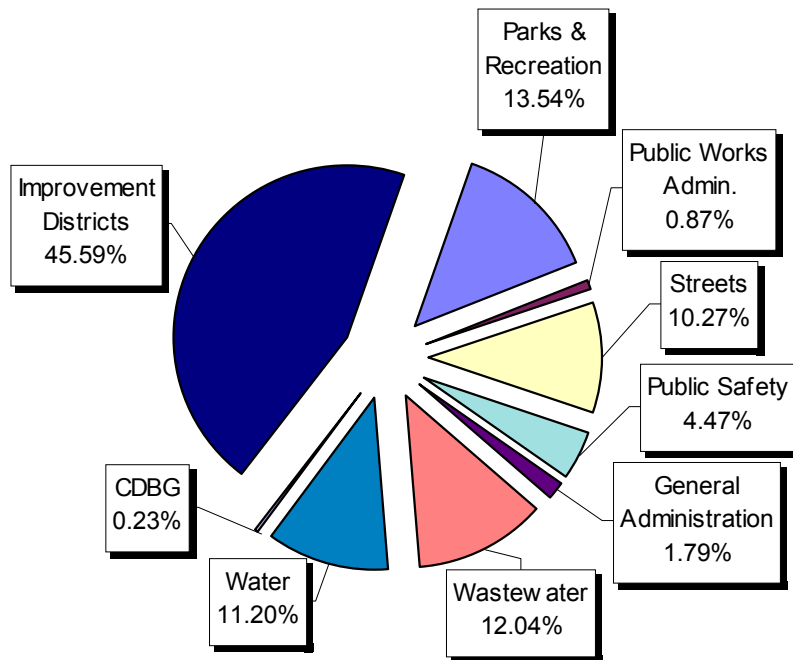
The following pages describe the capital projects that are funded for FY 02-03. Total funding for this year is \$87,730,839. The programs funded this year are:

Parks & Recreation	\$11,877,731	13.54%
Public Works Admin.	\$ 762,892	0.87%
Streets	\$ 9,008,884	10.27%
Public Safety	\$ 3,922,801	4.47%
General Administration	\$ 1,567,472	1.79%
Wastewater	\$10,565,815	12.04%
Water	\$ 9,825,244	11.20%
CDBG	\$ 200,000	0.23%
Improvement Districts	\$40,000,000	45.59%
	\$87,730,839	100.00%

The City's capital improvement program has an effect on the operating budget. All newly completed projects must be maintained and if bonds were sold to finance the construction, then

annual debt service payments are required. The City has a policy that the City combined property tax rate should not exceed \$2.10. This is a combined rate that includes a primary rate and a secondary rate. The primary rate supports the operating budget and the secondary rate can only be used

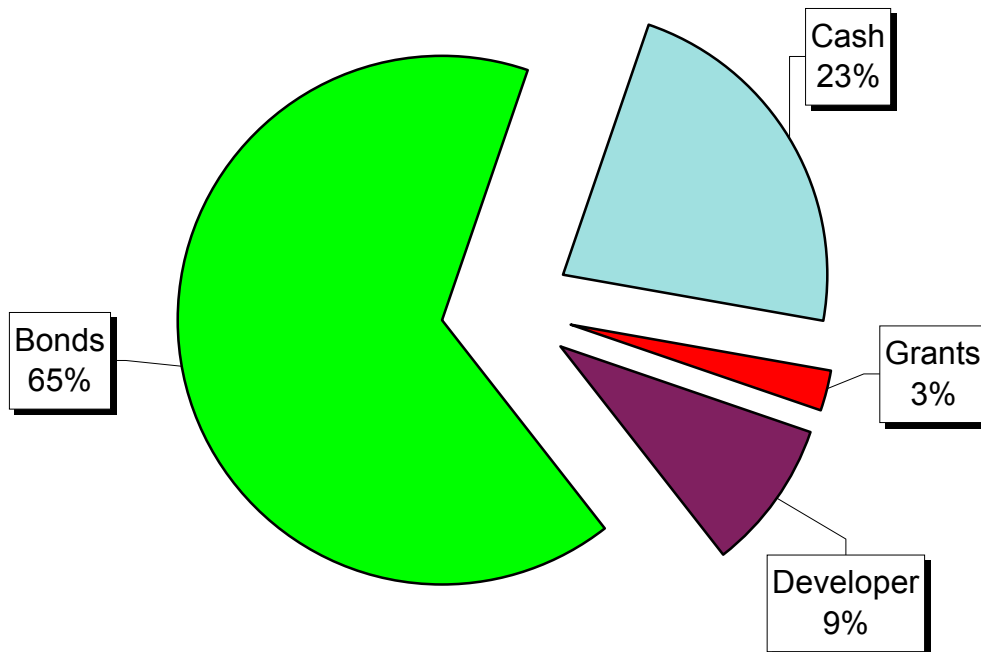
for debt service. As the secondary rate increases the primary rate decreases along with the property tax revenue for operations. In addition to operating, maintenance and debt service, the capital improvement program includes pay-as-you-go projects and grant matches that come directly from the operating budget.



**CAPITAL IMPROVEMENTS PROGRAM
FUNDING SOURCES SUMMARY**

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way	10,452,640				
Design & Engineering	6,374,954				
Construction	69,098,898				
Equipment & Furnishings	1,064,648				
Other	490,000				
Contingency	150,000				
TOTAL	87,630,839				
<u>CONSTRUCTION FUNDING</u>					
Grants	2,200,000				
Developer	8,100,000				
Bonds	57,581,625				
Cash	19,849,214				
TOTAL	87,730,839				
<u>FISCAL IMPACT</u>					
Operating Costs		7,575,400	7,777,400	7,989,500	8,212,205
Operating Savings					
Operating Revenue	500,000	6,638,400	6,730,700	6,827,615	6,129,376

Funding Sources - Percent Of Total



CAPITAL IMPROVEMENTS PROGRAM

CDBG Housing Project	Project Number
Project Title	
COMMUNITY DEVELOPMENT	COMMUNITY DEVELOPMENT
Program	Sub-Program
Staff Contact Person	\$200,000
	Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction	170,000				
Equipment & Furnishings					
Other	30,000				
Contingency					
TOTAL	200,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	200,000				
Developer					
Bonds					
Cash	-				
TOTAL	200,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECTION DESCRIPTION: Low to moderate income, owner-occupied housing rehabilitation project.

JUSTIFICATION: To improve qualified applicant's living quarters with forgivable loans.

RELATION TO ADOPTED PLANS: Conforms to Housing Plan and goals of the General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Bullard Wash Linear Park Phase II

Project Title

Project Number

PUBLIC WORKS

Program

PARKS & RECREATION

Sub-Program

\$266,000

Staff Contact Person

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering	266,000				
Construction					
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	266,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds	266,000				
Cash	-				
TOTAL	266,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
<u>COMMENTS:</u>					
DCR, Design, & Construction documents for Bullard Wash Phase II.					

PROJECTION DESCRIPTION:

A flood control land linear park project in partnership with the Maricopa County Flood Control District.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Loma Linda Pool Improvements

Project Title

Project Number

PUBLIC WORKS

Program

PARKS & RECREATION

Sub-Program

\$91,000

Staff Contact Person

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction	91,000				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	91,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	91,000				
TOTAL	91,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					
Little or no fiscal impact.					

PROJECTION DESCRIPTION:

Maintenance to the existing swimming pool facility.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Site Selection & Design for New Park

Project Title

Project Number

PUBLIC WORKS

Program

PARKS & RECREATION

Sub-Program

\$2,000,000

Staff Contact Person

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way	700,000				
Design & Engineering					
Construction	1,150,000				
Equipment & Furnishings					
Other	-				
Contingency	150,000				
TOTAL	2,000,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	2,000,000				
Developer					
Bonds					
Cash					
TOTAL	2,000,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		150,000	157,500	165,375	173,644
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECTION DESCRIPTION:

Site selection and construction for a new park located at Litchfield Road and Thomas Road.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Site Selection for New Park

Project Title

Project Number

PUBLIC WORKS

Program

PARKS & RECREATION

Sub-Program

\$3,200,000

Staff Contact Person

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way	3,200,000				
Design & Engineering					
Construction					
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	3,200,000				
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	3,200,000				
Cash					
TOTAL	3,200,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECTION DESCRIPTION:

Site selection and land acquisition for a new 100 acre park located in the vicinity of Yuma and Estrella Parkway.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Site Selection for New Park & Water Campus

Project Title

Project Number

PUBLIC WORKS

Program

PARKS & RECREATION & WATER

Sub-Program

\$6,000,000

Staff Contact Person

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way	6,000,000				
Design & Engineering					
Construction					
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	6,000,000				
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	6,000,000				
Cash					
TOTAL	6,000,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECTION DESCRIPTION:

Site selection and land acquisition for a new 640 park, open space, and water campus.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

County Road Projects	
Project Title	Project Number
PUBLIC WORKS	STREETS
Program	Sub-Program
	\$1,448,833
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering	150,000				
Construction	1,298,833				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	1,448,833				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	1,448,833				
TOTAL	1,448,833				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECTION DESCRIPTION:

Expenditure of funds given to the City by Maricopa County for the repair of former County roadways annexed into the City. McDowell, VanBuren, Bullard and Yuma.

JUSTIFICATION:

To provide for safer travel along City roadways.

RELATION TO ADOPTED PLANS:

Conforms to Transportation Master Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Estrella Parkway Phase II	
Project Title	Project Number
PUBLIC WORKS	STREETS
Program	Sub-Program
	\$3,454,000
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way	552,640				
Design & Engineering	231,418				
Construction	2,669,942				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	3,454,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds	3,454,000				
Cash	-				
TOTAL	3,454,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		525,000	551,250	578,813	607,753
Operating Savings					
Operating Revenue		470,000	470,000	470,000	470,000
COMMENTS:					
Estimated annual operating costs including debt service. Revenue estimates include new property tax revenues.					

PROJECTION DESCRIPTION:

Reconstruct Estrella Parkway from McDowell Road to Yuma.

JUSTIFICATION:

To provide for safer travel along City roadways.

RELATION TO ADOPTED PLANS:

Conforms to Transportation Master Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Street Projects	
Project Title	Project Number
PUBLIC WORKS	STREETS
Program	Sub-Program
	\$3,525,130
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering	246,759				
Construction	3,278,371				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	3,525,130				
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds	1,728,000				
Cash	1,797,130				
TOTAL	3,525,130				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		260,000	273,000	286,650	300,983
Operating Savings					
Operating Revenue		205,000	215,250	226,013	237,313
COMMENTS:					
Estimated annual operating costs. Revenue estimates include new property tax and sales tax revenues.					

PROJECTION DESCRIPTION:

Traffic signals, additional lanes, utility relocations, erosion mitigation, bike lanes, bridge repair, reconstruction, overlay, reserves .

JUSTIFICATION:

Conforms to the Transportation Master Plan.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

EMR Public Safety Facility	
Project Title	Project Number
Public Safety	FIRE
Program	Sub-Program
Staff Contact Person	\$2,767,000
	Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction	2,767,000				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	2,767,000				
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer	1,600,000				
Bonds	1,167,000				
Cash					
TOTAL	2,767,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		1,082,000	1,136,100	1,192,905	1,252,550
Operating Savings					
Operating Revenue		300,000	300,000	300,000	
COMMENTS:					
SunChase has agreed to pay \$300,000 per year for three years for O&M. Cost estimates include debt service.					

PROJECTION DESCRIPTION:

A combined Police & Fire Facility approximately 20,300 square feet Estrella Mountain Ranch. Project started in FY 01-02.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Canyon Trails Fire Station (Modular)

Project Title
Public Safety
Program

Staff Contact Person

Project Number
FIRE
Sub-Program
\$535,000
Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings	535,000				
Other	-				
Contingency					
TOTAL	535,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	535,000				
TOTAL	535,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		482,000	506,100	531,405	557,975
Operating Savings					
Operating Revenue	500,000	500,000	500,000	500,000	
COMMENTS:					
Continental has agreed to pay \$500,000 per year for five years for O&M. Cost estimates include debt service.					

PROJECTION DESCRIPTION: A Modular Fire Facility with EMS response staffing.

JUSTIFICATION: To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS: Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Current Building Modifications

Project Title
Public Safety
Program
Staff Contact Person

Project Number
Police
Sub-Program
\$335,000
Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction	335,000				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	335,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	335,000				
TOTAL	335,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					
Little or no fiscal impact until new facility is brought on line.					

PROJECTION DESCRIPTION:

Modifications to the current Police campus.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Interim Office Building	Project Number
Project Title	
General Administration	Sub-Program
Program	
Larry D. Price	\$460,000
Staff Contact Person	Estimated Capital Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings					
Other	460,000				
Contingency					
TOTAL	460,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	460,000				
TOTAL	460,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					
Establishes a replacement reserve fund for the IOB.					

PROJECTION DESCRIPTION:

Setting aside of replacement reserves for the new 35,000 square foot Interim Office Building.

JUSTIFICATION:

Provides needed staff space for growing City service demands.

RELATION TO ADOPTED PLANS:

Conforms to City's Facilities Master Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Improvement Districts

 Project Title

IMPROVEMENT DISTRICTS

 Program

Larry D. Price

 Staff Contact Person

 Project Number

IMPROVEMENT DISTRICTS

 Sub-Program

\$40,000,000

 Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering	4,000,000				
Construction	36,000,000				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	40,000,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds	40,000,000				
Cash	-				
TOTAL	40,000,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		3,522,400	3,522,400	3,522,400	3,522,400
Operating Savings					
Operating Revenue		3,522,400	3,522,400	3,522,400	3,522,400
COMMENTS:					
Operating costs and operating revenues are equal to the estimated annual debt service. The benefited property owners will be assessed a property tax equal to the annual debt service.					

PROJECTION DESCRIPTION:

To provide for the creation of developer requested Improvement Districts.

JUSTIFICATION:

To comply with the State budget laws. If the City has not budgeted the expenditure, the expenditure cannot be made irrespective of the source of funds.

RELATION TO ADOPTED PLANS:

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Public Works Facility

Project Title

Project Number

Public Works

Program

Public Works Administration

Sub-Program

\$762,892

Staff Contact Person

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering	53,402				
Construction	709,490				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	762,892				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	762,892				
TOTAL	762,892				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					
Little or no fiscal impact.					

PROJECTION DESCRIPTION:

Various Public Works Projects to be funded by Public Works Development Fees.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Police Development Fees

Project Title

Project Number

Police

Program

Public Works Administration

Sub-Program

Staff Contact Person

\$285,801

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction					
Equipment & Furnishings	285,801				
Other	-				
Contingency					
TOTAL	285,801				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	285,801				
TOTAL	285,801				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					
Little or no fiscal impact.					

PROJECTION DESCRIPTION:

Police equipment and vehicles to be purchased with Police Development Fees.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Community Facility Development Fees

Project Title

Project Number

Parks & Recreation

Program

Public Works Administration

Sub-Program

\$320,731

Staff Contact Person

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction	296,731				
Equipment & Furnishings	24,000				
Other	-				
Contingency					
TOTAL	320,731				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	320,731				
TOTAL	320,731				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					
Little or no fiscal impact.					

PROJECTION DESCRIPTION:

Park playground equipment and restroom improvements at Palm Valley and Estrella Vista Parks.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

General Government Development Fees

Project Title

Interim Office Building (IOB)
Program

Staff Contact Person

Project Number

Public Works Administration
Sub-Program

\$436,472
Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction	216,625				
Equipment & Furnishings	219,847				
Other	-				
Contingency					
TOTAL	436,472				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds	66,625				
Cash	369,847				
TOTAL	436,472				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					
Little or no fiscal impact.					

PROJECTION DESCRIPTION:

Improvements to the IOB office building.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Transportation Development Fees

Project Title

Streets

Program

Staff Contact Person

Project Number

Public Works Administration

Sub-Program

\$580,921

Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction	580,921				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	580,921				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	580,921				
TOTAL	580,921				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					
Little or no fiscal impact.					

PROJECTION DESCRIPTION: Streets improvement projects funded by Transportation Development Fees. Intersection signalization projects.

JUSTIFICATION: To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS: Conforms to General Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

BUSTARP Expansion

 Project Title

ECONOMIC DEVELOPMENT

 Program

Brian Dalke

 Staff Contact Person

ED - 04

 Project Number

PUBLIC WORKS

 Sub-Program

\$3,940,582

 Estimated Capital Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering	275,841				
Construction	3,664,741				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	3,940,582				
<u>CONSTRUCTION FUNDING</u>					
Grants					
Developer					
Bonds					
Cash	3,940,582				
TOTAL	3,940,582				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		13,000	13,000	13,000	13,000
Operating Savings					
Operating Revenue		100,000	105,000	110,250	115,763
COMMENTS:					
Estimated operating costs. New revenues are produced from new business development.					

PROJECTION DESCRIPTION:

Install water/sewer infrastructure for key revenue-producing properties (commercial/industrial) in Goodyear.

JUSTIFICATION:

Increase net new revenues, retail sales tax, and property tax (assessed valuation) to the community to fund additional City services.

RELATION TO ADOPTED PLANS:

General Plan, Focused Future II, BUSTARP

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Various Projects	
Project Title	Project Number
Various	
Program	Sub-Program
	\$671,000
Staff Contact Person	Estimated Capital Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering					
Construction	671,000				
Equipment & Furnishings					
Other	-				
Contingency					
TOTAL	671,000				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	671,000				
TOTAL	671,000				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs					
Operating Savings					
Operating Revenue					
COMMENTS:					

PROJECTION DESCRIPTION:

Various projects include abatement, Neighborhood Partnership median landscaping, Litchfield Train Station, Homeland Security Plan, and New Life Center sidewalks.

JUSTIFICATION:

To improve "quality of life" for the community.

RELATION TO ADOPTED PLANS:

Conforms to General Plan.

CAPITAL IMPROVEMENTS PROGRAM

Water Projects	
Project Title	Project Number
PUBLIC WORKS	WATER
Program	Sub-Program
	\$6,984,662
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering	558,926				
Construction	6,425,736				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	6,984,662				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer					
Bonds					
Cash	6,984,662				
TOTAL	6,984,662				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		628,000	659,400	692,370	726,989
Operating Savings					
Operating Revenue		628,000	659,400	692,370	726,989
COMMENTS:					
Estimated operating costs include annual debt service. Estimated new revenues from development fees and new accounts.					

PROJECTION DESCRIPTION:

Water lines, CAP take or pay fees, developer reimbursements, long term storage credits purchase, recharge facility, new well & storage tank, new 24" transportation line.

JUSTIFICATION:

Provides water capacity and distribution for the growing community.

RELATION TO ADOPTED PLANS:

In conformance with the City's Water Master Plan.

OTHER:

CAPITAL IMPROVEMENTS PROGRAM

Sewer Projects	
Project Title	Project Number
PUBLIC WORKS	SEWER
Program	Sub-Program
	\$9,465,815
Staff Contact Person	Estimated Cost

COSTS	FISCAL YEARS				
	2003	2004	2005	2006	2007
Land & Right-of-Way					
Design & Engineering	592,607				
Construction	8,773,508				
Equipment & Furnishings					
Other					
Contingency					
TOTAL	9,366,115				
<u>CONSTRUCTION FUNDING</u>					
Grants	-				
Developer	6,500,000				
Bonds	1,700,000				
Cash	1,265,815				
TOTAL	9,465,815				
<u>FISCAL IMPACT</u>					
FUND:					
Operating Costs		913,000	958,650	1,006,583	1,056,912
Operating Savings					
Operating Revenue		913,000	958,650	1,006,583	1,056,912
COMMENTS:					
Estimated operating costs include annual debt service payments. Estimated new revenues are from new development fees and new accounts.					

PROJECTION DESCRIPTION:

Developer reimbursements, solids handling project, LPSCO reserve, Rainbow Valley WRF Phase I.

JUSTIFICATION:

Added capacity and collection for the growing community.

RELATION TO ADOPTED PLANS:

Conforms to the Wastewater Master Plan.

OTHER:

City Of Goodyear
Schedule Of Capital Project Funding Sources
For FY 02-03

CIP Projects	Budget FY 02-03	Bonds & Loans	Grant Funds	Outside Contribution	Operating Funds				Development Fee Funds						
					Water	Sewer	CIP	General	Transport	Comm Fac	Gen Govt	Pub Wks	Fire	Police	
Community Development Block Grant	200,000		200,000												
Pool Improvements	91,000									91,000					
Community Facilities Devel Fees	320,731									320,731					
DCR, Design, & Construction documents for Bullard Wash Phase II.	266,000	266,000													
40 Acre Park	2,000,000			2,000,000											
100 Acre Park	3,200,000	3,200,000													
640 Acre Park & water Campus	6,000,000	6,000,000													
Parks & Recreation	11,877,731	9,466,000	-	2,000,000	-	-	-	-	-	411,731	-	-	-	-	-
County Roads Fund	1,448,833						1,448,833								
Estrella Parkway Phase II	3,454,000	3,454,000													
McDowell Road Paving	1,200,000	1,200,000													
Estrella Parkway Chip Seal	450,000	450,000													
Litchfield Rd. from Yuma to MC85	300,000	300,000													
Bullard Interchange DCR	115,130	115,130													
Interchange Reserve Fund	1,250,000							1,250,000							
Litchfield Rd. @ I10	210,000	210,000													
Streets and Roadways	8,427,963	5,729,130	-	-	-	-	1,448,833	1,250,000	-	-	-	-	-	-	-
EMR PS Facility	2,767,000	1,167,000		1,600,000											
Canyon Trails Fire Station (Modular)	535,000	320,000						215,000							
Police Development Fees	285,801														285,801
PD/Current Campus Modifications	335,000							335,000							
Public Safety	3,922,801	1,487,000	-	1,600,000	-	-	-	550,000	-	-	-	-	-	-	285,801
Public Works Dev Fees	762,892											762,892			
Transportation Development Fees	580,921								580,921						
Public Works Administration	1,343,813	-	-	-	-	-	-	-	580,921	-	-	762,892	-	-	-
IOB Replacement Reserve	460,000							460,000							
IOB Building Modifications	436,472	66,625									369,847				
Various Admin Projects	671,000							671,000							
BUSTARD Expansion	3,940,582				1,840,582	2,100,000									
General Admin/Economic Development	5,508,054	66,625	-	-	1,840,582	2,100,000	-	1,131,000	-	-	369,847	-	-	-	-
Unspecified Improvement District	40,000,000						40,000,000								
CAP O&M Annual Charges	510,000				510,000										
CAP M&I Charges	200,000				200,000										
Development Reimb Water	412,000				412,000										
Purchase Excess CAP Water	300,000				300,000										
Tonapah Irr Dist Recharge Credits	275,000				275,000										
Water Resources	190,000				190,000										
New Well & 24" Transmission Line	3,931,000	3,931,000													
White Tanks Recharge Project	145,270	145,270													

City Of Goodyear
 Schedule Of Capital Project Funding Sources
 For FY 02-03

CIP Projects	Budget FY 02-03	Bonds & Loans	Grant Funds	Outside Contribution	Operating Funds				Development Fee Funds						
					Water	Sewer	CIP	General	Transport	Comm Fac	Gen Govt	Pub Wks	Fire	Police	
Well 12B	1,021,392				1,021,392										
Water	6,984,662	4,076,270	-	-	2,908,392	-	-	-	-	-	-	-	-	-	-
WWTP Solids Handling	700,000	700,000													
Development Reimb Sewer	350,000					350,000									
27" Wastewater Main/Bullard Wash	1,000,000	1,000,000													
Rainbow Valley WRF Phase I	6,500,000			6,500,000											
LPSCO Capital Revenue	915,815					915,815									
Wastewater	9,465,815	1,700,000	-	6,500,000	-	1,265,815	-	-	-	-	-	-	-	-	-
Total CIP	87,730,839	22,525,025	200,000	10,100,000	4,748,974	3,365,815	41,448,833	2,931,000	580,921	411,731	369,847	762,892	-	285,801	

Budget Schedules

- Sources and Uses
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- Total Expenditures by Program Budget Chart
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**CITY OF GOODYEAR
FY 02-03**

Sources and Uses	General Fund	Highway User Fund	Debt Service	CIP Fund	Water	Sewer	Sanitation	Total
Operating Revenues	23,873,950	1,350,568	-	-	3,682,448	3,099,646	1,929,263	33,935,875
Operating Expenditures:								
Personnel Services	15,969,071	591,835			591,909	880,585	357,473	18,390,873
Materials & Supplies	2,437,284	1,443,553			531,478	913,202	95,998	5,421,515
Professional & Contract Services	4,175,597	140,712			517,444	497,281	1,066,000	6,397,034
Debt Service	340,000	-	618,842		217,560	743,640	-	1,920,042
Devel. Reimb. - Sales Tax	720,000	300,000						1,020,000
Total Operating Expenditures	23,641,952	2,476,100	618,842	-	1,858,391	3,034,708	1,519,471	33,149,464
Operating Transfers	(231,998)	1,125,532	618,842		(1,084,121)	(64,938)	(363,317)	-
Net from Operations	-	-	-	-	739,936	-	46,475	786,411
Beginning Fund Balance	11,284,295	-	-	5,700,880	6,743,937	4,550,409	516,588	28,796,109
Capital Revenues	2,890,000		1,678,864	58,386,000	2,845,000	6,994,000		72,793,864
Development Fee Funds				1,581,900				1,581,900
Total Capital Sources	14,174,295	-	1,678,864	65,668,780	9,588,937	11,544,409	516,588	103,171,873
Capital Expenditures:								
Carryover	1,231,531							1,231,531
One-Time Funding Requests	1,017,245	568,000			75,500	42,000	199,000	1,901,745
Contingency	4,380,433							4,380,433
Debt Service			1,678,864		325,000	381,000		2,384,864
Funded Depreciation	1,561,308	247,834			32,531	84,019	16,730	1,942,422
Replacement Equipment	1,588,080	10,200			12,800	11,000	2,200	1,624,280
Devel. Reimb. Water & Sewer					412,000	350,000		762,000
CIP				67,339,780	8,267,974	11,361,085		86,968,839
Total Capital Expenditures	9,778,597	826,034	1,678,864	67,339,780	9,125,805	12,229,104	217,930	101,196,114
Capital Transfers	(2,190,034)	826,034		1,671,000	(1,010,632)	1,010,632	(307,000)	-
Net from Capital	2,205,664	-	-	-	(547,500)	325,937	(8,342)	1,975,759
Ending Fund Balance	2,205,664	-	-	-	192,436	325,937	38,133	2,762,170

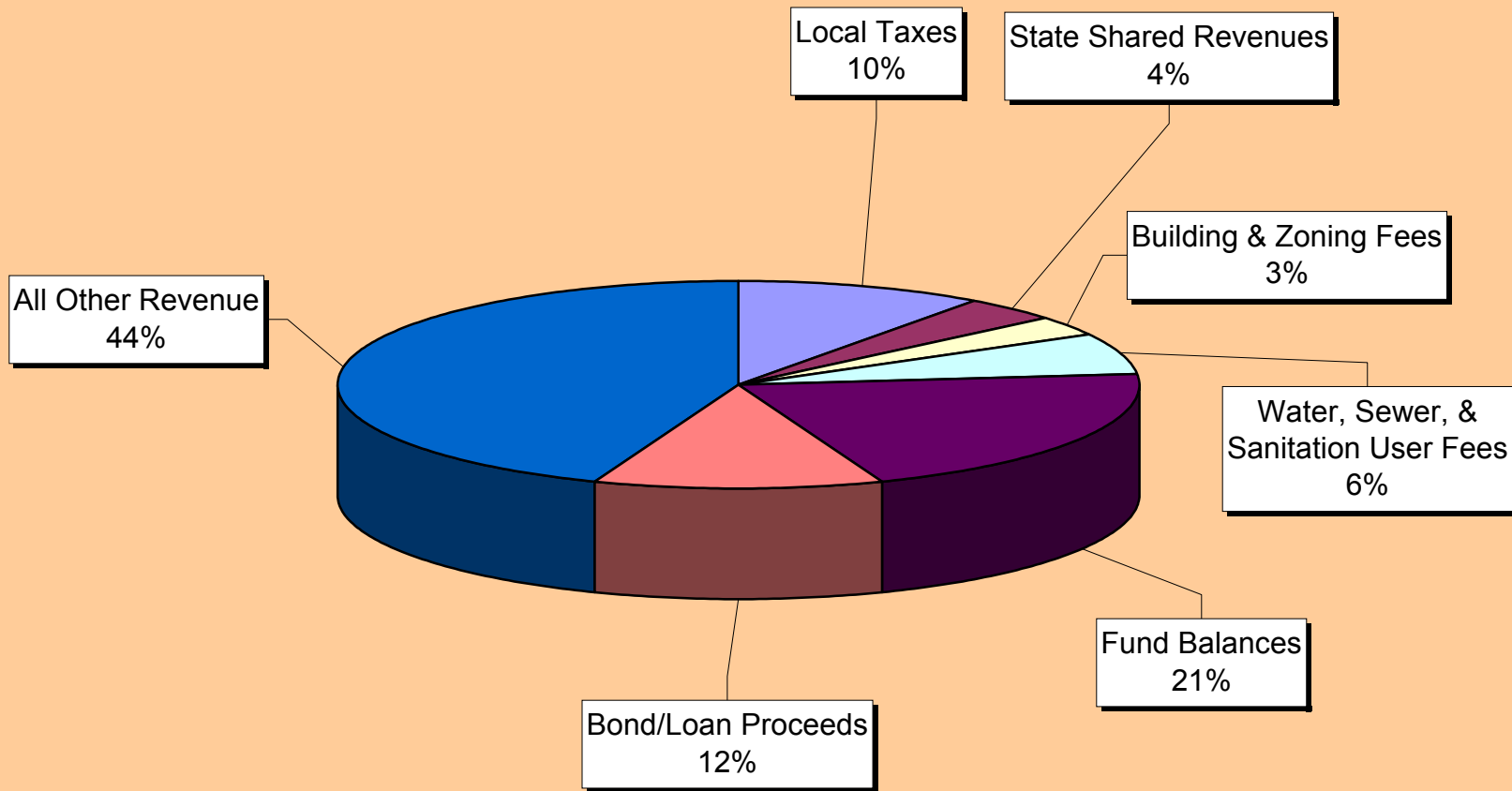
Budget Overview

	Budget FY 02-03	Percent Of Total
Sources of Funds		
Fund Balance	28,796,109	21.00%
Revenues	108,311,639	79.00%
Total Sources	137,107,748	100.00%
Revenues		
Local Taxes	13,812,236	10.07%
State Shared Revenues	5,290,000	3.86%
Building & Zoning Fees	4,100,000	2.99%
Water, Sewer, & Sanitation User Fees	8,711,159	6.35%
Fund Balances	28,796,109	21.00%
Bond/Loan Proceeds	16,000,000	11.67%
All Other Revenue	60,398,244	44.05%
Total Revenues	137,107,748	100.00%
Uses of Funds		
Programs		
Public Works	13,557,615	10.09%
Administration	7,115,766	5.30%
Planning & Development Services	4,890,634	3.64%
Public Safety	13,127,385	9.77%
Contingency	4,380,433	3.26%
Capital Improvement Projects	86,968,839	64.74%
Debt Service	4,304,906	3.20%
Total Programs	134,345,578	100.00%
Elements		
Personnel Services	18,390,873	13.69%
Materials & Supplies	5,421,515	4.04%
Professional & Contractual Services	6,397,034	4.76%
Developer Reimbursement	1,782,000	1.33%
Contingency	4,380,433	3.26%
Debt Service	4,304,906	3.20%
One Time/Carryover Funding Request	1,667,178	1.24%
New & Replacement Equipment	3,090,378	2.30%
Capital Improvement Projects	86,968,839	64.74%
Funded Depreciation Reserves	1,942,422	1.45%
Total Elements	134,345,578	100.00%

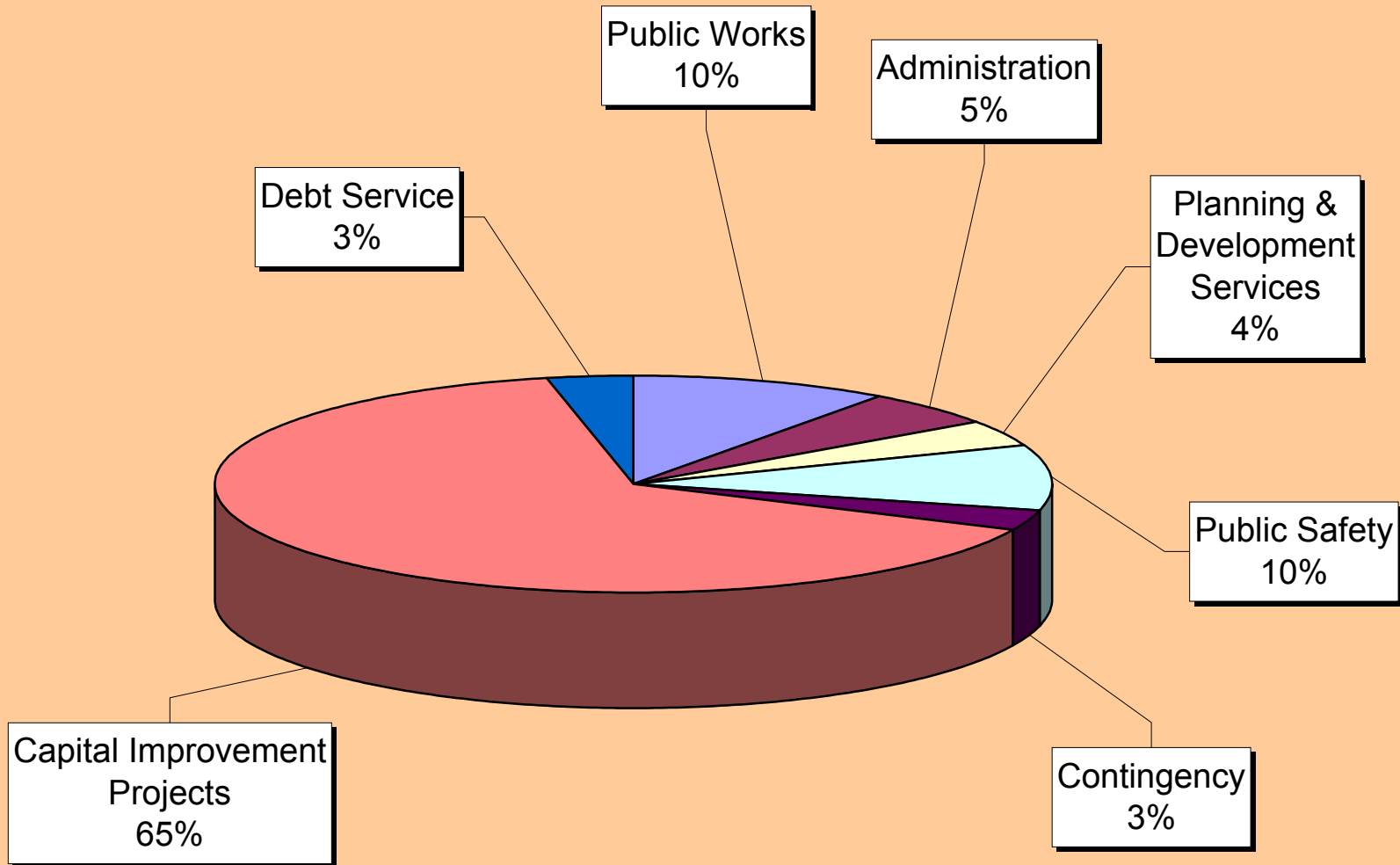
Budget Overview

	Budget FY 00-01	Budget FY 01-02	Budget FY 02-03	Percent Change
Total Operating Revenues	25,942,465	31,598,120	33,935,875	7.40%
Operating Expenditures:				
Personnel Services	13,366,485	16,061,551	18,390,873	14.50%
Materials & Supplies	4,638,322	5,043,039	5,421,515	7.50%
Professional & Contract Services	5,022,465	6,943,487	6,397,034	-7.87%
Devel. Reimb. Sales Tax	1,000,000	950,000	1,020,000	7.37%
Debt Service	1,851,720	1,725,943	1,920,042	11.25%
Total Operating Expenditures	25,878,992	30,724,020	33,149,464	7.89%
Net from Operations	63,473	874,100	786,411	-10.03%
Beginning Fund Balance	20,921,611	24,398,655	28,796,109	18.02%
Capital Revenues	71,089,039	76,348,139	74,375,764	-2.58%
Total Capital Sources	92,010,650	100,746,794	103,171,873	2.41%
Capital Expenditures:				
Contingency	2,720,401	5,290,337	4,380,433	-17.20%
Debt Service	1,012,244	1,008,444	2,384,864	136.49%
Devel. Reimb. Water & Sewer	625,000	762,000	762,000	0.00%
Funded Depreciation	1,468,640	1,688,944	1,942,422	15.01%
One Time/Carryover Funding Request			1,667,178	
New & Replacement Equipment	3,403,662	4,269,009	3,090,378	
Capital Improvement Projects	80,802,747	86,908,997	86,968,839	0.07%
Total Capital Expenditures	90,032,694	99,927,731	101,196,114	1.27%
Net from Capital	1,977,956	819,063	1,975,759	141.22%
Ending Fund Balance	2,041,429	1,693,163	2,762,170	63.14%

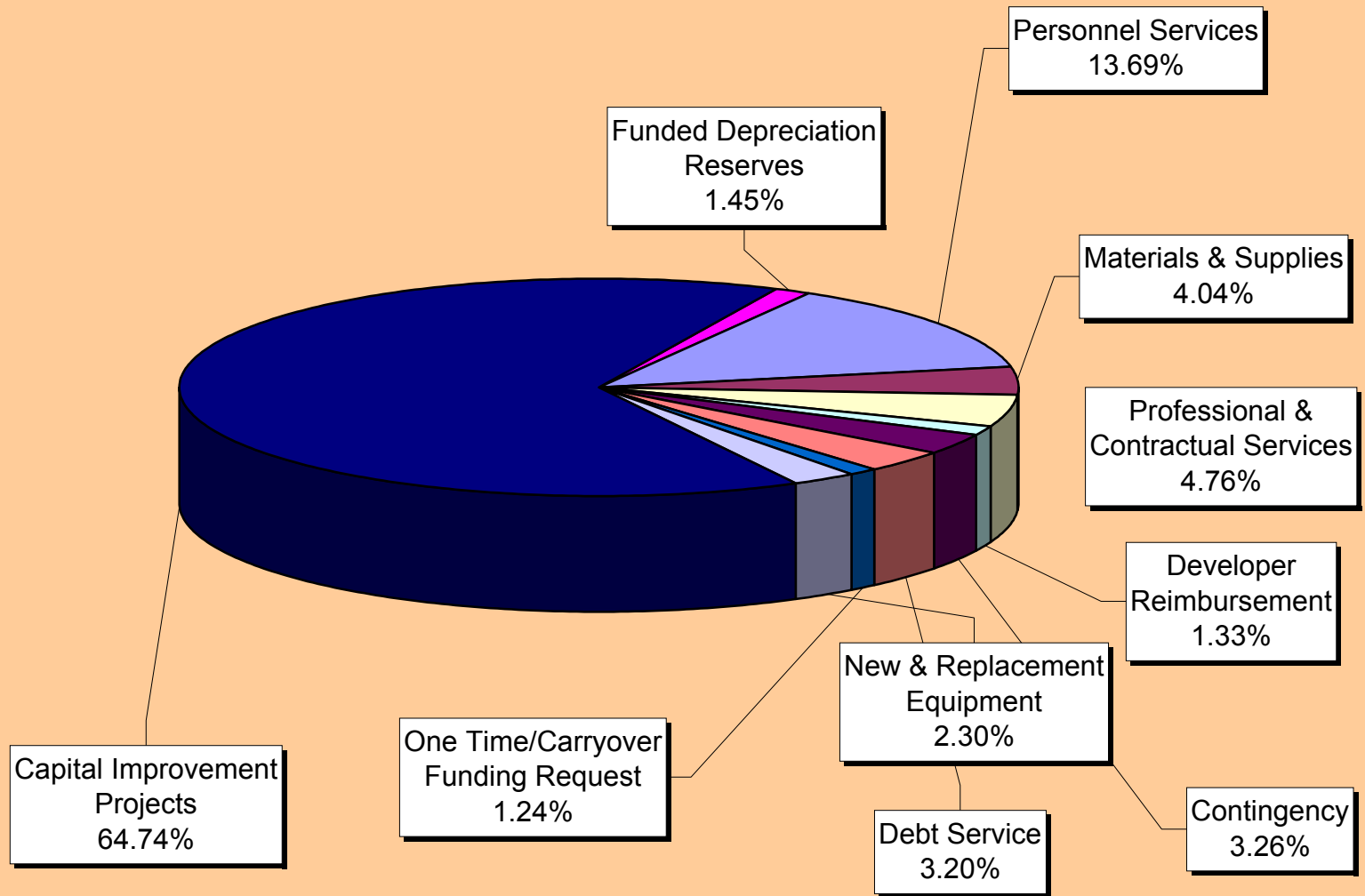
Total City Revenues \$137,107,748



Total City Expenditures By Program \$134,345,578



Total City Expenditures By Element \$134,345,578

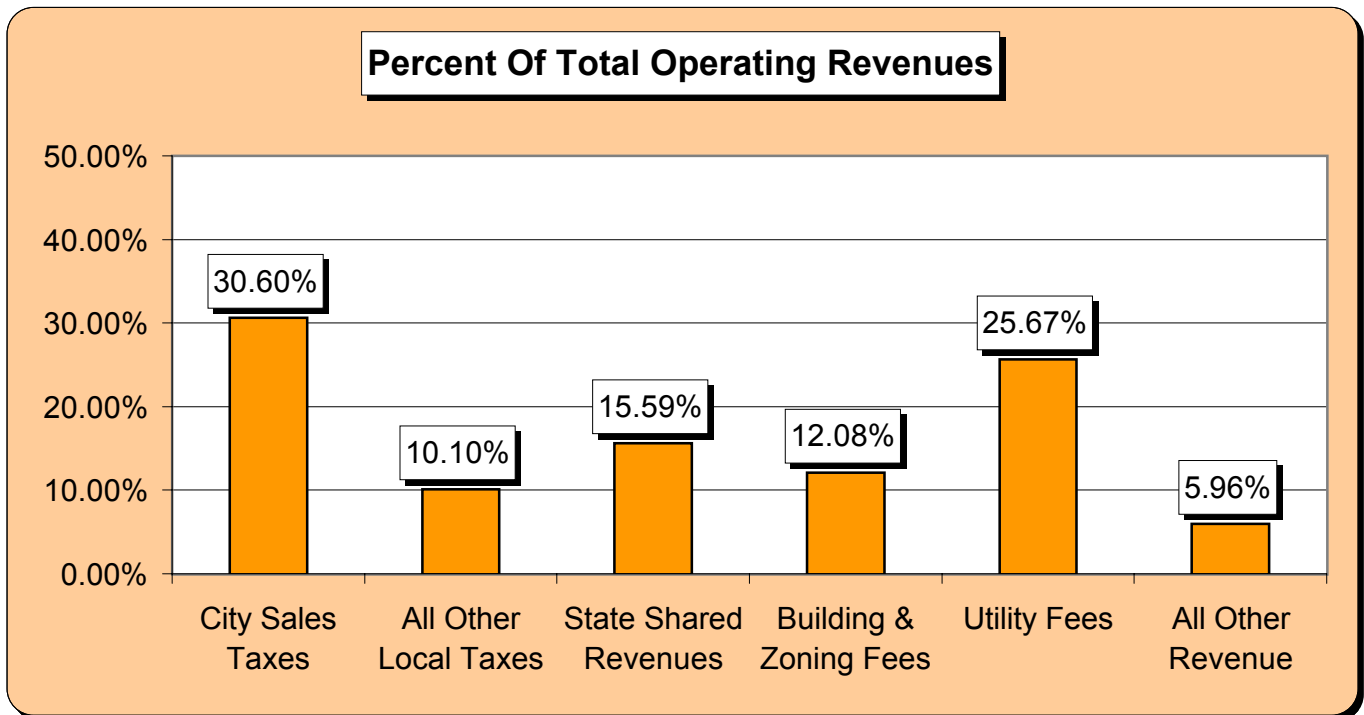


Revenue Summary

Operating Revenues	Unaudited FY 00-01	Budget FY 01-02	Estimated FY 01-02	Budget FY 02-03	Percent Change
Operating Revenues:					
General Fund	20,656,949	22,954,593	22,719,260	23,873,950	4.01%
Highway User Fund	724,062	1,324,600	1,315,340	1,350,568	1.96%
Water	2,540,302	3,347,747	3,028,216	3,682,448	10.00%
Sewer	2,110,094	2,340,898	2,613,395	3,099,646	32.41%
Sanitation	1,298,976	1,630,281	1,634,969	1,929,263	18.34%
Drug Alliance Program					
Total Operating Revenues	27,330,383	31,598,119	31,311,180	33,935,875	7.40%
Capital Revenues:					
General Fund	1,917,848	3,169,000	2,967,500	2,890,000	-8.80%
Debt Service Fund	1,021,427	1,008,444	1,008,444	1,678,864	66.48%
CIP Fund	898,241	55,494,324	8,624,000	58,386,000	5.21%
Water CIP	3,416,493	6,221,667	7,156,011	2,845,000	-54.27%
Sewer CIP	1,723,496	8,793,004	8,670,004	6,994,000	-20.46%
Development Fee Funds	1,260,137	1,661,700	1,703,900	1,581,900	-4.80%
Total Capital Revenues	10,237,642	76,348,139	30,129,859	74,375,764	-2.58%
Total City Revenues	37,568,025	107,946,258	61,441,039	108,311,640	0.34%

Revenue Summary

Operating Revenues	Unaudited FY 00-01	Budget FY 01-02	Estimated FY 01-02	Budget FY 02-03	Percent Of Total
City Sales Taxes	9,421,285	9,559,772	9,647,413	10,385,434	30.60%
All Other Local Taxes	2,155,021	2,850,080	2,900,537	3,426,801	10.10%
State Shared Revenues	3,014,630	5,156,900	5,440,240	5,290,000	15.59%
Building & Zoning Fees	4,511,096	4,500,000	3,900,000	4,100,000	12.08%
Utility Fees	5,949,372	7,318,926	7,276,580	8,711,357	25.67%
All Other Revenue	2,278,979	2,212,441	2,146,410	2,022,283	5.96%
Total Operating Revenues	27,330,383	31,598,119	31,311,180	33,935,875	100.00%



Revenue Summary

Operating Revenues	Unaudited FY 00-01	Budget FY 01-02	Revised FY 01-02	Budget FY 02-03	Percent Change
City Sales Tax	9,421,285	9,559,772	9,361,646	10,385,434	8.64%
Primary Property Tax	1,620,066	2,197,080	2,157,311	2,597,865	18.24%
Franchise Tax-Electric	386,220	445,000	407,602	580,800	30.52%
Franchise Tax-Gas	65,711	105,000	99,923	113,000	7.62%
Franchise Tax-Cable TV	68,370	98,000	78,504	114,000	16.33%
Franchise Tax-Citizens	8,669		4,568	10,136	0.00%
Delinquent Sales Tax	5,986	5,000	10,877	11,000	120.00%
Local Taxes	11,576,307	12,409,852	12,120,431	13,812,235	11.30%
State Income Tax	1,103,778	1,972,000	1,972,442	2,040,589	3.48%
State Shared Sales Tax	775,864	1,511,300	1,460,407	1,473,458	-2.50%
Auto In-Lieu Tax	410,926	349,000	571,565	425,385	21.89%
State Gasoline Tax	623,048	1,211,600	1,068,777	1,225,977	1.19%
Lottery Revenue	101,014	113,000	107,346	124,591	10.26%
State Shared Revenues	3,014,630	5,156,900	5,180,537	5,290,000	2.58%
Building & Zoning Fees	4,511,096	4,500,000	4,299,775	4,100,000	-8.89%
Water Fees	2,540,302	3,347,747	2,856,305	3,682,448	10.00%
Sewer Fees	2,110,094	2,340,898	2,751,387	3,099,646	32.41%
Sanitation Fees	1,298,976	1,630,281	1,702,148	1,929,263	18.34%
Court Fees	330,594	365,000	288,302	368,000	0.82%
Interest Earnings	546,737	300,000	76,048	150,000	-50.00%
Police Grants	19,111	65,841	129,968	50,000	-24.06%
Drug Alliance Program	-		-	-	
Police & Fire O & M	813,992	1,181,600	1,260,100	920,828	-22.07%
WestCaps Fiscal			111,910		
Miscellaneous Revenue	568,545	300,000	975,499	533,455	77.82%
All Other Revenue	2,278,979	2,212,441	2,841,827	2,022,283	-8.59%
Total Operating Revenues	27,330,383	31,598,119	31,752,410	33,935,876	7.40%

Revenue Summary

Capital Revenues	Unaudited FY 00-01	Budget FY 01-02	Unaudited FY 01-02	Budget FY 02-03	Percent Change
City Sales Tax	1,543,000	2,966,000	2,966,000	2,890,000	-2.56%
AZ Emergency Management	353,339	-	-	-	
Police Capital Grants		168,000	-	-	
GOHS Grant Police & Fire	21,509	35,000	1,500	-	-100.00%
General Fund	1,917,848	3,169,000	2,967,500	2,890,000	-8.80%
Secondary Levy	1,021,427	1,008,444	1,008,444	1,678,864	66.48%
Debt Service Fund	1,021,427	1,008,444	1,008,444	1,678,864	66.48%
Unspecified Improvement Districts	-	40,000,000	-	40,000,000	
PIC Bond Proceeds	-	4,106,424	118,009	-	-100.00%
PIC Acct Interest Earnings			24,303		
Riggs Road Bridge Grant	-	-	-	-	
Investment Earnings			52		
Community Dev Block Grant	152,600	195,000	80,338	200,000	2.56%
GO BOND 98 Interest Earn	305,626	100,000	120,865	150,000	50.00%
GADA Loan Interest Earngs	249,231	100,000	27,725	-	-100.00%
Rebate Check			9,496		
Int Earnings-County Rds	92,580	50,000	42,230	36,000	-28.00%
City Of Phoenix	-	100,000		-	
Rainbow Valley Paving	-	360,000		-	
Bike Lane LFR - ISR to I10	-	282,900		-	
Litchfield Road Fiber Optic			91,486		
Mill & Overlay Intersection LFR/VB	-	350,000		-	
5 Miles of Rainbow Valley Road	-	1,800,000		-	
McDowell Road Project	-	1,700,000		-	
Transportation Master Plan	-	50,000		-	
Estrella Parkway Microseal Pkwy			120		
Miscellaneous			430		
Developer-CIP Fire #3	-	-		-	
Interest-Dev-Fire #3	-	-		-	
Dept of Commerce-Dev Grnt	-	-		-	
GADA Grant-Fire #2	-	-		-	
APS Parks Contribution				2,000,000	
GO Bond Proceeds	-	4,700,000		16,000,000	
GADA Loan	-	-		-	
Developer-CIP Fire #2	98,204	1,600,000	1,613,339	-	
CIP Fund	898,241	55,494,324	2,128,393	58,386,000	5.21%
Water Resource Fees	1,949,566	1,173,000	1,784,468	1,800,000	53.45%
Water Development Fees	1,011,631	455,000	808,200	690,000	51.65%
Maricopa Water Dist-2000	137,968	95,000	138,672	105,000	10.53%
Re-charge CAWCD-Tonopah	168,000	147,000	170,798	150,000	2.04%
Investment Earnings	144,453	75,000	148,660	100,000	33.33%
99 W & S Revenue Bond Int			10,288		
Water Meter 1.00 to 4.00			63,748		

Revenue Summary

Capital Revenues	Unaudited FY 00-01	Budget FY 01-02	Unaudited FY 01-02	Budget FY 02-03	Percent Change
State Grants-Misc		-		-	
Sale Of 56 AF of Type II Rights	4,875			-	
WIFA Loan White Tanks Rechg Fac		4,276,667			
Water CIP	3,416,493	6,221,667	3,124,834	2,845,000	-54.27%
Sewer Development Fees	1,568,510	600,000	580,712	488,000	-18.67%
LPSCO WWTP EXP-Participat					
LPSCO Capital Reserve Rev	41,429	50,120	(44,317)		-100.00%
Investment Earnings	23,153	20,000		6,000	-70.00%
Rainbow Valley WRF Phase I				6,500,000	
Contributions from Others					
State Grant-Misc	90,404				
WIFA Loan LPSCO Capacity		5,000,000			-100.00%
WIFA Loan WWTP Solids Handling		3,122,884			-100.00%
LPSCO Capacity Purchase					
Sewer CIP	1,723,496	8,793,004	536,395	6,994,000	-20.46%
Development Fees:					
Community Facilities Fees	78,977	72,500	234,147	85,400	17.79%
General Government Fees	187,448	172,400	250,348	199,000	15.43%
Public Works Fees	229,402	211,200	339,083	266,000	25.95%
Fire Fees	392,726	616,000	604,451	472,300	-23.33%
Police Fees	223,850	456,600	401,823	322,300	-29.41%
Transportation Fees	147,734	133,000	318,847	236,900	78.12%
Total Development Fees	1,260,137	1,661,700	2,148,699	1,581,900	-4.80%
Total Capital Revenues	10,237,642	76,348,139	11,914,265	74,375,764	-2.58%
Total City Revenues	37,568,024	107,946,258	43,666,675	108,311,640	0.34%

Expenditure Summary

Fund	Unaudited FY 00/01	Budget FY 01-02	Unaudited FY 01-02	Budget FY 02-03	Percent Change
General Fund	15,617,162	21,619,473	18,263,394	23,641,952	9.35%
Highway User Fund	2,623,249	2,763,273	2,910,359	2,476,100	-10.39%
Water	1,490,717	1,674,540	1,263,306	1,858,391	10.98%
Sewer	1,790,696	2,585,757	1,967,000	3,034,708	17.36%
Sanitation	1,016,107	1,402,734	1,294,231	1,519,471	8.32%
Drug Alliance Program Fund	-		-		
Debt Service Fund	681,520	678,243	606,699	618,842	-8.76%
Total Operating Expenditures	23,219,451	30,724,020	26,304,989	33,149,464	7.89%
General Fund	2,528,250	10,167,184	978,438	9,778,597	-3.82%
Highway User Fund	253,000	692,623	636,630	826,034	19.26%
Water	2,444,705	8,220,623	2,538,101	9,125,805	11.01%
Sewer	874,038	10,691,408	5,822,696	12,229,104	14.38%
Sanitation	173,400	74,049	104,617	217,930	194.31%
Debt Service Fund	1,012,244	1,008,444	1,008,444	1,678,864	66.48%
CIP Fund	6,355,222	69,074,015	19,059,545	67,339,780	-2.51%
Total Capital Expenditures	13,640,859	99,928,346	30,148,471	101,196,114	1.27%
Total City Expenditures	36,860,310	130,652,366	56,453,460	134,345,578	2.83%

Financial Program Summary

Department/Program	Budget FY 01-02	Budget FY 02-03	Increase (Decrease)	Percent Of Total
Mayor & Council	221,738	338,681	116,943	0.25%
Community Service Support	218,800	364,172	145,372	0.27%
Special Events	146,886	147,031	145	0.11%
Attorney	226,262	221,738	(4,524)	0.17%
Human Resources	351,067	353,564	2,497	0.26%
Manager	505,685	535,669	29,984	0.40%
Clerk	436,539	477,472	40,933	0.36%
Community Initiatives	507,727	481,147	(26,580)	0.36%
Admin Support Services	487,879	427,012	(60,867)	0.32%
ITS	1,182,586	1,962,215	779,629	1.46%
Risk Management	467,981	509,457	41,476	0.38%
Finance	827,557	1,001,825	174,268	0.75%
Budget Office	194,145	183,892	(10,253)	0.14%
Interim Office Building	180,000	93,000	(87,000)	0.07%
Administration	5,954,852	7,096,875	1,142,023	5.28%
Public Works Admin	1,012,144	935,830	(76,314)	0.70%
Aquatics Facility	561,578	358,822	(202,756)	0.27%
Recreation	83,128	41,894	(41,234)	0.03%
Fleet Services	296,636	410,014	113,378	0.31%
Parks	1,340,928	1,504,320	163,392	1.12%
Building Services	288,196	280,447	(7,749)	0.21%
Streets	3,455,282	3,302,138	(153,144)	2.46%
Water	1,902,518	1,890,922	(11,596)	1.41%
Sewer	2,727,128	3,095,830	368,702	2.30%
Sanitation	1,476,782	1,737,401	260,620	1.29%
Public Works	13,144,319	13,557,618	413,299	10.09%
Contingency	5,290,337	4,380,433	(909,904)	3.26%
Debt Service	2,734,387	4,304,906	1,570,519	3.20%
CIP	86,908,997	86,968,839	59,842	64.74%
Deputy City Manager	173,314	177,430	4,116	0.13%
Economic Development	807,816	1,327,287	519,471	0.99%

Financial Program Summary

Department/Program	Budget FY 01-02	Budget FY 02-03	Increase (Decrease)	Percent Of Total
Community Development	1,007,956	887,124	(120,832)	0.66%
Building Safety	911,336	1,057,325	145,989	0.79%
Engineering	554,516	1,084,700	530,184	0.81%
GIS	161,000	272,000	111,000	0.20%
CFDs	1,809	84,768	82,959	0.06%
Planning & Development Services	3,617,747	4,890,634	1,272,887	3.64%
Court	551,927	547,222	(4,705)	0.41%
Prosecutor	189,004	184,045	(4,959)	0.14%
Police	5,414,123	5,368,570	(45,553)	4.00%
Telecommunications	1,858,952	1,755,414	(103,538)	1.31%
Fire	4,987,105	5,291,022	303,917	3.94%
Drug Alliance Program	-	-	-	0.00%
Public Safety	13,001,111	13,146,273	145,163	9.79%
Total City	130,651,750	134,345,578	3,693,828	100.00%

Debt Capacity Analysis
(Arizona Constitutional Limit)

FY 02-03 Secondary Assessed Valuation (AV)	\$ 222,388,265
Debt Limit 6% Of Assessed Valuation (1)	\$ 13,343,296
Bonds Outstanding At June 30, 2002	\$ 9,920,000
Excess Available At June 30, 2002	\$ 3,423,296
Debt Limit 20% Of Assessed Valuation (2)	\$ 44,477,653
Bonds Outstanding At June 30, 2002	\$ 12,350,000
Excess Available At June 30, 2002	\$ 32,127,653

(1) The Arizona Constitution states that for general municipal purposes a municipality cannot incur a debt exceeding 6% of the assessed valuation of taxable property. Projects include municipal buildings, streets, water, artificial light, sewers, and the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

(2) Additional bonds amounting to 20% of the assessed valuation of taxable property can be issued for supplying such services as water, artificial light, sewers, and for the acquisition and development of land for open space preserves, parks, playgrounds, and recreational facilities.

**REPORT OF INDEBTEDNESS MADE TO THE ARIZONA DEPARTMENT OF REVENUE
(ARS 35-501, 35-502)**

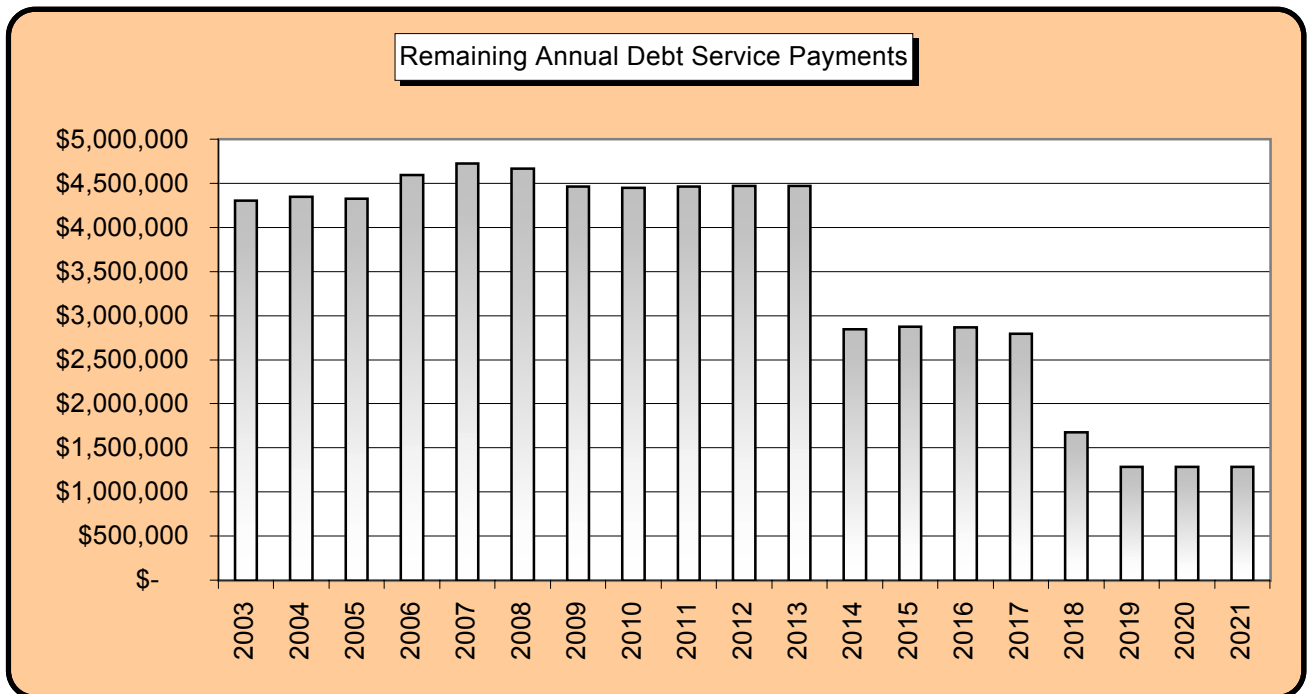
1	2	3	4	5	6	7	8	9	10	11	
NAME OF COUNTY OR DISTRICT BONDED	BOND TYPE	PURPOSE OF ISSUE	DATE OF ISSUE	DENOMINATION OF BONDS	INTEREST RATE	DATE OF MATURITY	ORIGINAL PRINCIPAL AMOUNT	PRINCIPAL AMOUNT RETIRED	OUTSTANDING PRINCIPAL	GO DEBT LIMITS 6% 20%	
CITY OF GOODYEAR	GO	WATER/SEWER	01/01/1991	5000	6.25-8.25	07/01/2003	2,000,000	1,450,000	550,000		550,000
CITY OF GOODYEAR	GO	STREETS	01/01/1991	5000	6.25-8.25	07/01/2003	500,000	450,000	50,000	50,000	-
CITY OF GOODYEAR	GO	FIRE FACILITIES	12/01/1991	5000	6.25-7.75	07/01/2004	1,500,000	1,050,000	450,000	450,000	-
CITY OF GOODYEAR	GO	WATER/SEWER	12/01/1991	5000	6.25-7.75	07/01/2004	1,000,000	650,000	350,000	-	350,000
CITY OF GOODYEAR	GO	WATER/SEWER	12/01/1992	5000	6.00-8.00	07/01/2006	1,200,000	900,000	300,000	-	300,000
CITY OF GOODYEAR	GO	PARKS/S.SEWER/LIGHTS	11/01/1998	5000	4.0-6.0	07/01/2013	5,340,000	-	5,340,000	-	5,340,000
CITY OF GOODYEAR	GO	STREETS	11/01/1998	5000	4.0-6.0	07/01/2013	2,770,000	900,000	1,870,000	1,870,000	-
CITY OF GOODYEAR	GO	STREETS	07/01/2002	5000	3.65-4.25	07/01/2017	6,800,000	-	6,800,000	6,800,000	-
CITY OF GOODYEAR	GO	PARKS/RECREATION	07/01/2002	5000	3.65-4.25	07/01/2017	3,260,000	-	3,260,000	-	3,260,000
CITY OF GOODYEAR	GO	SEWER	07/01/2002	5000	3.65-4.25	07/01/2017	1,000,000	-	1,000,000	-	1,000,000
CITY OF GOODYEAR	GO	FIRE FACILITIES REFUNDING	07/01/2002	5000	5.250	07/01/2006	750,000	-	750,000	750,000	-
CITY OF GOODYEAR	GO	WATER/SEWER REFUNDING	07/01/2002	5000	3.25-5.25	07/01/2008	1,550,000	-	1,550,000	-	1,550,000
TOTAL CITY OF GOODYEAR GENERAL OBLIGATION BONDS							27,670,000	5,400,000	22,270,000	9,920,000	12,350,000
CITY OF GOODYEAR	REV	WATER/SEWER	11/01/1973	5000	5.75-6.50	07/01/1999	300,000	(b)	-		
CITY OF GOODYEAR	REV	WATER/SEWER	12/01/1993	5000	5.00-7.00	07/01/2010	1,145,000	(b)	-		
CITY OF GOODYEAR	Rev/CAB	WATER/SEWER	02/11/1999	5000	4.47-7.35	07/01/2018	2,235,000	240,000	1,995,000		
CITY OF GOODYEAR	Rev/CAB	W&S REFUNDING BONDS	02/11/1999	5000	4.47-7.35	07/01/2018	1,100,000	110,000	990,000		
CITY OF GOODYEAR	REV	STREETS	04/01/1988	5000	6.30-8.30	07/01/2002	500,000	500,000	-		
PUB IMPROV CORP	MPC	REFUNDING BONDS	12/20/1995	5000	4.00-4.70	07/01/2000	425,000	425,000	-		
PUB IMPROV CORP	MPC	FACILITIES	01/01/2002	5000	4.00-6.00	07/01/2021	4,265,000	215,000	4,050,000		
TOTAL CITY OF GOODYEAR REVENUE BONDS							9,970,000	1,490,000	7,035,000		
CITY OF GOODYEAR	REV	STREETS/FIRE	10/01/1998	5000	4.10-5.75	08/01/2013	6,570,000	1,300,000	5,270,000		
TOTAL GREATER ARIZONA DEVELOPMENT AUTHORITY (GADA) LOAN							6,570,000	1,300,000	5,270,000		
CITY OF GOODYEAR	REV	SEWER	05/31/2002		4.056	07/01/2021	8,122,884	-	8,122,884		
CITY OF GOODYEAR	REV	WATER	05/31/2002		4.056	07/01/2021	4,276,667	-	4,276,667		
TOTAL WATER INFRASTRUCTURE FINANCE AUTHORITY (WIFA) LOAN							12,399,551	-	12,399,551		
CFD GEN DIST #1	SA	STREETS/PARKS	02/01/1994	5000	7.50	07/01/2017	2,950,000	2,595,000	355,000		
CFD GEN DIST #1	SA	STREETS/FACILITIES	09/01/1996	5000	6.75-7.25	07/01/2016	6,670,000	1,234,000	5,436,000		
TOTAL CFD GEN DIST #1 SPECIAL ASSESSMENTS							9,620,000	3,829,000	5,791,000		
CFD GEN DIST #1	GO	FIRE TRUCK	08/01/1994	5000	7.50	07/15/2009	230,000	70,000	160,000		
CFD GEN DIST #1	GO	PUBLIC BUILDING	08/01/1996	5000	6.50-7.00	07/15/2021	500,000	-	500,000		
CFD GEN DIST #1	GO	STREETS/FACILITIES	09/01/1998	5000	4.55-5.25	07/15/2023	2,150,000	-	2,150,000		

**REPORT OF INDEBTEDNESS MADE TO THE ARIZONA DEPARTMENT OF REVENUE
(ARS 35-501, 35-502)**

1	2	3	4	5	6	7	8	9	10	11	
NAME OF COUNTY OR DISTRICT BONDED	BOND TYPE	PURPOSE OF ISSUE	DATE OF ISSUE	DENOMINATION OF BONDS	INTEREST RATE	DATE OF MATURITY	ORIGINAL PRINCIPAL AMOUNT	PRINCIPAL AMOUNT RETIRED	OUTSTANDING PRINCIPAL	GO DEBT LIMITS 6% 20%	
CFD GEN DIST #1	GO	STREETS/FACILITIES	11/01/2000	5000	4.60-5.30	07/15/2016	5,725,000	-	5,725,000		
				TOTAL CFD GEN DIST #1 GO			8,605,000	70,000	8,535,000		
CFD UTL DIST #1	GO	COMPUTER SYS	08/01/1994	5000	7.00	07/15/2001	145,000	145,000	-		
CFD UTL DIST #1	GO	SEWER	08/01/1996	5000	6.40-7.00	07/15/1921	1,470,000	-	1,470,000		
CFD UTL DIST #1	GO	STREETS/FACILITIES	09/01/1998	5000	4.55-5.25	07/15/2023	6,975,000	-	6,975,000		
CFD UTL DIST #1	GO	STREETS/S. SEWER	12/01/2000	5000	4.70-5.20	07/15/2021	7,075,000	-	7,075,000		
				TOTAL CFD UTIL DIST #1 GO			15,665,000	145,000	15,520,000		
WFR CFD GEN #1	GO	STREETS/PARKS	08/01/1997	5000	5.875-6.500	07/15/2022	650,000	30,000	620,000		
WFR CFD GEN #1	GO	STREETS/PARKS	12/29/1998	5000	5.20-5.75	07/15/2023	750,000	25,000	725,000		
				TOTAL WFR CFD GEN DIST #1 GO			1,400,000	55,000	1,345,000		
WFR CFD GEN #2	GO	STREETS/WATER	07/01/2000	5000	6.00-7.00	07/15/2025	720,000	-	720,000		
WFR CFD GEN #2	GO	STREETS/WATER/LANDSCAPING	10/01/2001	5000	4.50-5.90	07/15/2026	770,000	-	770,000		
				TOTAL WFR CFD GEN DIST #2 GO			720,000	-	720,000		
EMR CFD #1	GO	STREETS	02/01/2001	100	8.000	07/15/2025	200,000	11,200	188,800		
				TOTAL EMR CFD DIST #1 GO			200,000	11,200	188,800		
EMR CFD #1	SA	STREETS/SEWER	02/01/2001	100000	7.875	07/01/2025	8,088,000	123,000	7,965,000		
				TOTAL EMR CFD DIST #1 SA			8,088,000	123,000	7,965,000		
IDA	REV	MANUFACTURING	05/01/1995	5000	VR	05/01/2015	8,000,000	5,200,000	2,800,000		
IDA	REV	WATER/SEWER	04/01/1999	5000	4.80-5.95	10/01/2023	5,335,000	120,000	5,215,000		
				TOTAL CITY OF GOODYEAR IDA			13,335,000	5,320,000	8,015,000		
				GRAND TOTALS ALL BONDS			92,835,000	17,609,000	73,781,000	9,920,000	12,350,000
Address: <u>190 N. Litchfield Road, PO Box 5100, Goodyear AZ 85338-0601</u>				Phone: <u>(623) 932-3015</u>			Fax: <u>(623) 932-3003</u>				
I, <u>Sheila K. Mills</u> , CFD Administration Manager of the City of Goodyear, do hereby certify that the foregoing statement is a full, true and correct abstract of the bonded indebtedness of the City of Goodyear of Maricopa County as of June 30, 2002.											

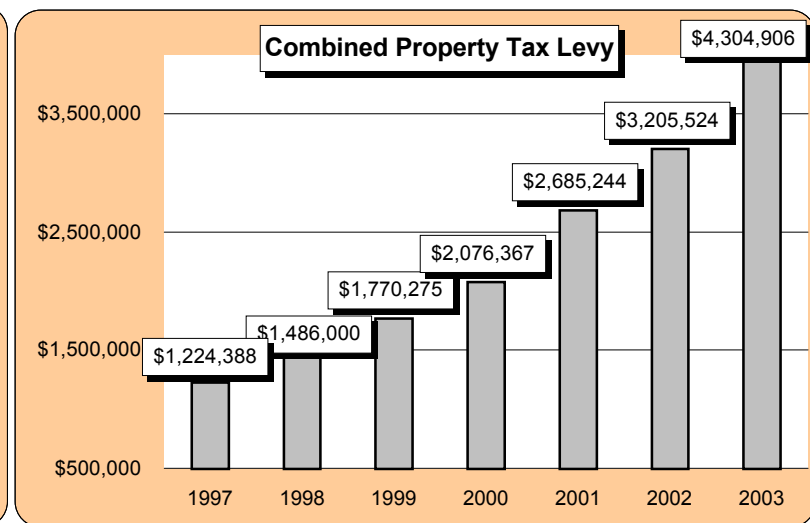
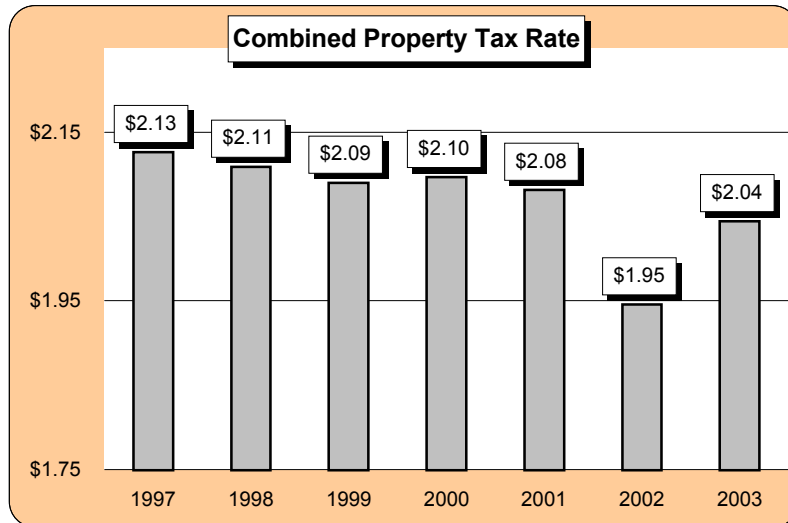
Summary Of Future Debt Service Requirements

Fiscal Year	General Obligation Bonds	GADA Loan & Revenue Bonds	Capital Lease	Total
2003	2,384,864	1,580,042	340,000	4,304,906
2004	2,260,274	1,765,861	321,785	4,347,920
2005	2,235,743	1,763,149	323,685	4,322,577
2006	2,501,892	1,765,324	324,985	4,592,201
2007	2,632,155	1,767,284	325,685	4,725,124
2008	2,595,522	1,748,424	325,785	4,669,731
2009	2,101,034	2,038,711	320,285	4,460,030
2010	2,095,034	2,032,674	323,085	4,450,793
2011	2,090,459	2,050,054	320,390	4,460,903
2012	2,095,096	2,056,294	322,298	4,473,688
2013	2,104,869	2,040,869	323,585	4,469,323
2014	1,094,169	1,423,581	324,233	2,841,983
2015	1,101,969	1,448,581	324,332	2,874,882
2016	1,112,969	1,423,581	328,758	2,865,308
2017	1,120,687	1,348,581	327,257	2,796,525
2018	-	1,348,581	330,037	1,678,618
2019	-	948,581	332,319	1,280,900
2020	-	948,581	333,906	1,282,487
2021	-	948,581	334,800	1,283,381

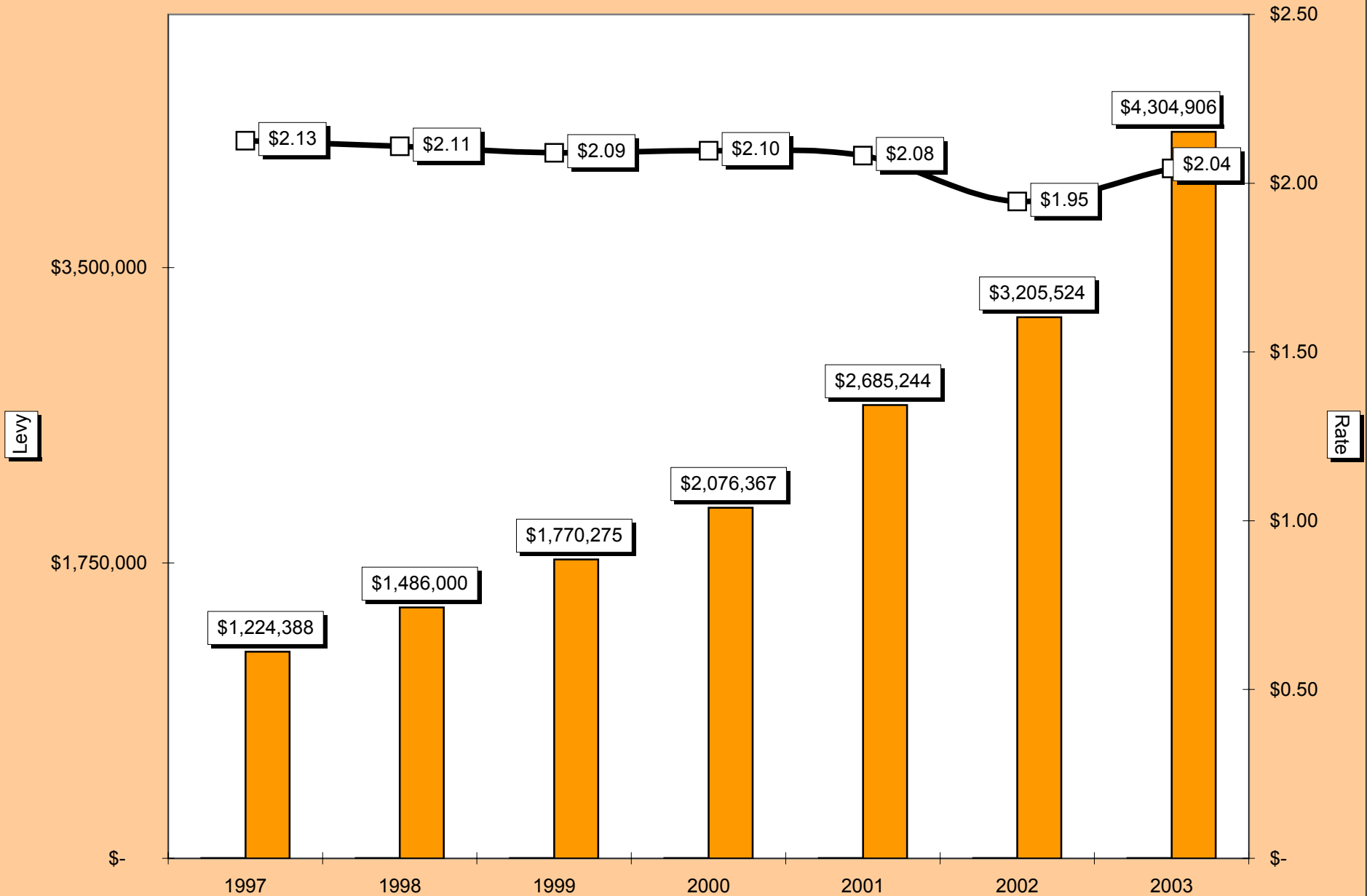


Property Tax Levy & Rate Summary

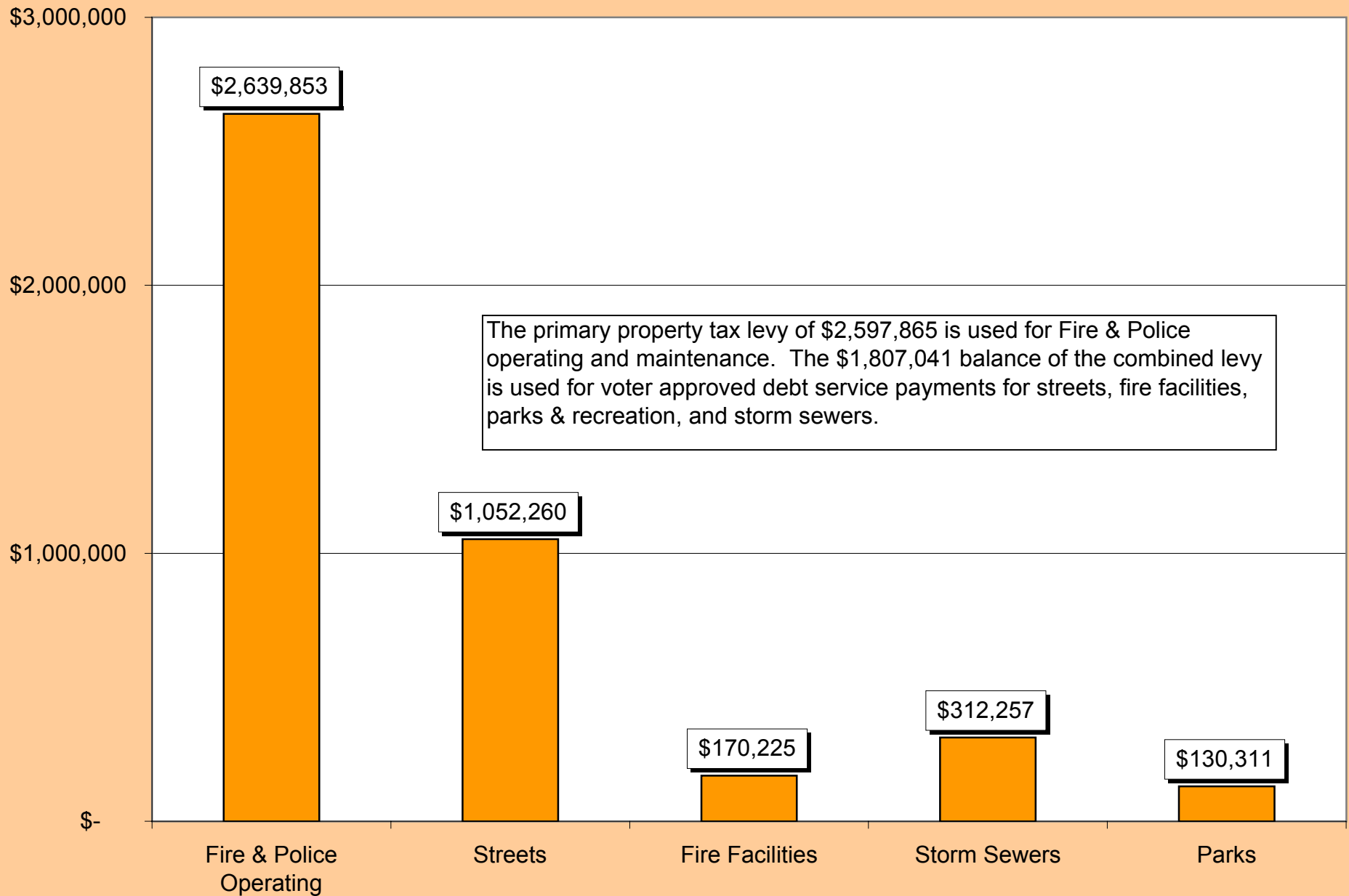
	Secondary			Primary			Combined	
	AV	Rate	Levy	AV	Rate	Levy	Levy	Rate Per \$100 Of Assessed Value
FY 1989	31,519,826	0.9518	300,006	28,809,246	1.0413	299,991	599,996	1.9931
FY 1990	48,549,825	1.0206	495,500	40,251,835	0.9969	401,271	896,770	2.0175
FY 1991	58,885,710	0.9510	560,003	50,457,840	0.9433	475,969	1,035,972	1.8943
FY 1992	55,210,695	1.1141	615,102	51,512,900	0.9768	503,178	1,118,280	2.0909
FY 1993	51,512,800	0.9530	490,917	48,046,035	1.0870	522,260	1,013,177	2.0400
FY 1994	47,423,182	0.9745	462,139	45,188,002	1.1659	526,847	988,986	2.1404
FY 1995	46,525,120	1.0000	465,251	45,517,944	1.1000	500,697	965,949	2.1000
FY 1996	53,323,611	1.8916	1,008,663	50,192,638	0.2041	101,846	1,110,509	2.0957
FY 1997	57,976,454	1.7212	997,913	55,926,981	0.4049	226,475	1,224,388	2.1261
FY 1998	72,745,384	1.1047	798,000	68,543,338	1.0044	688,000	1,486,000	2.1091
FY 1999	88,767,663	0.7919	702,975	82,220,999	1.2981	1,067,300	1,770,275	2.0900
FY 2000	102,406,859	1.0168	1,041,243	95,857,615	1.0799	1,035,124	2,076,367	2.0966
FY 2001	136,557,331	0.7413	1,012,244	124,823,974	1.3403	1,673,000	2,685,244	2.0815
FY 2002	174,404,952	0.5782	1,008,444	160,675,712	1.3674	2,197,080	3,205,524	1.9456
FY 2003	222,388,265	0.7575	1,707,041	201,917,064	1.2866	2,597,865	4,304,906	2.0441



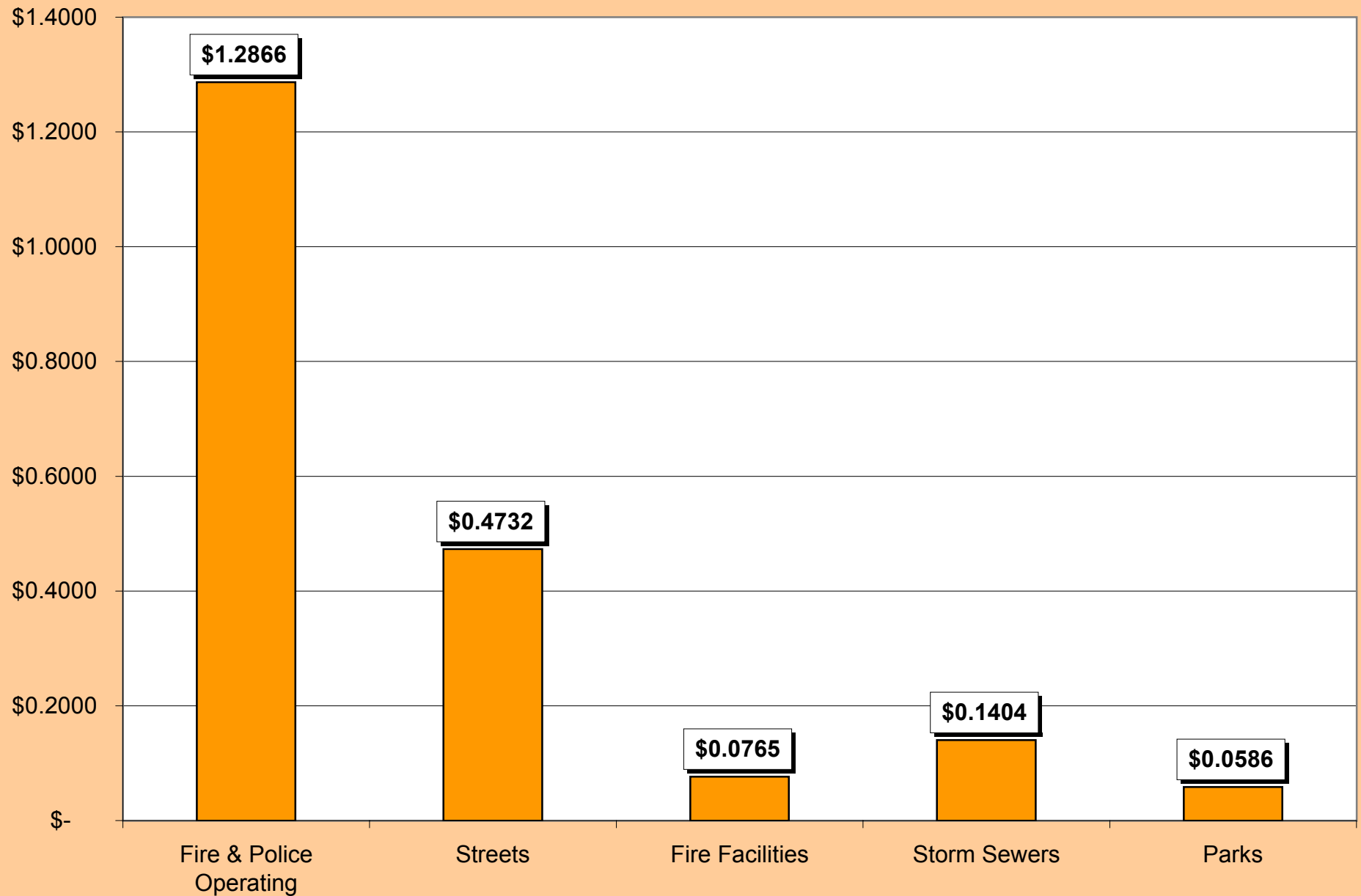
Combined Property Tax Levy & Rate



Combined Property Tax Levy \$4,304,906



Combined Property Tax Rate - \$2.04 Per \$100 of Assessed Valuation



Fulltime Authorized Positions Summary

Department	Position Title	FY 99-00	FY 00-01	FY 01-02	FY 02-03
Mayor and Council	Staff Assistant		1	1	1
Court	Clerk Interpreter			1	1
	Court Administrator	1	1	1	1
	Court Clerk II	3	3	3	3
Attorney	Assistant City Attorney			1	1
	City Attorney	1	1	1	1
Prosecutor	City Prosecutor	1	1	1	1
	Legal Assistant	1	1	1	1
Manager	City Manager	1	1	1	1
	Customer Services Advocate	1	2	2	2
	Executive Assistant	1	1	1	1
Admin Support Services	Project Assistant	1	1	1	1
	Management Analyst	1	1	1	1
	Management Assistant	1	1	1	1
	Training & Development Manager	1	1	1	1
Budget & Research Office	Budget and Research Analyst			1	1
	Budget and Research Manager		1	1	1
Deputy City Manager	Deputy City Manager		1	1	1
	CIP Manager				1
Community Initiatives	Administrative Assistant			1	1
	Code Compliance Manager		1	1	1
	Community Advocate	1	1	1	1
	Director	1	1	1	1
	Public Information & Community Relations Coordinator		1	1	1
Human Resources	HR Program Coordinator	1	1	1	1
	HR Technician			1	1
	Human Resources Director	1	1	1	1
Risk Management	Insurance, Claims, & Safety Manager			1	1
City Clerk	City Clerk	1	1	1	1
	Deputy City Clerk	1	1	1	1
	Mail and Copy Clerk		1	1	1
	Records Analyst		1	1	1
	Staff Assistant	1	1	1	1
Information & Technology Services	Application Specialist	1	1	1	1
	Director	1	1	1	1
	Network Technician II	1	2	2	2
	Network Technician I	1	1	1	1
	Programmer Analyst			1	1
	Systems Support Administrator		1	1	1
	Network Administrator				1

Fulltime Authorized Positions Summary

Department	Position Title	FY 99-00	FY 00-01	FY 01-02	FY 02-03
Finance	Accountant II	3	3	3	3
	Director	1	1	1	1
	Senior Account Clerk	1	1	1	1
	Senior Accountant	1	1	1	
	Finance Manager				1
	CFD Manager				1
Economic Development	Administrative Assistant	1	1	1	1
	Director	1	1	1	1
	Economic Development Project Manager	1	1	2	2
Community Development	Director	1	1	1	1
	Planner II	1	1	1	2
	Planner I			1	1
	Planning Manager			1	1
	Planning Technician	2	2	1	1
	Senior Planner	1	1	1	
	Senior Planning Technician	1	1	1	1
Building Safety	Building Inspector II	2	3	3	3
	Building Permit Tech	1	1	1	1
	Chief Building Official	1	1	1	1
	Plans Examiner	1	1	1	1
	Senior Bldg Permit Tech	1	1	1	1
	Senior Building Inspector	1	1	1	1
	Engineering Services	Assistant City Engineer	1	1	1
CIP Project Coordinator				1	
City Engineer		1	1	1	1
Engineering Permit Technician				1	1
Senior Engineering Technician		1	1	1	1
Engineering Inspector					2
Engineering Plan Reviewer					1
Public Works Admin	Administrative Assistant	1	1	1	1
	Public Works Director	1	1	1	1
	Public Works Superintendent	1	3	2	2
	Staff Assistant	3	3	3	3
	Management Assistant			1	1
Fleet Services	Mechanic II	2	2	2	2
	Mechanic III	1	1	2	2
	Equipment Management Supervisor			1	1
Parks	Parks Foreman	1	1	1	1
	Parks Worker I	1	1	1	2
	Parks Worker II	3	3	5	5
	Parks, Library & Recreation Supervisor	1	1	1	1
Aquatics/Recreation	Aquatics and Recreation Coordinator	1	1	1	1
Building Services	Building Maintenance Supervisor	1	1	1	1
	Building Maintenance Worker III			1	1
	Building Maintenance Worker II	2	2	2	2

Fulltime Authorized Positions Summary

Department	Position Title	FY 99-00	FY 00-01	FY 01-02	FY 02-03
Streets	Equipment Operator	1	1	2	2
	Signal Technician II	2	2	2	2
	Streets Maintenance Foreman	1	1	1	1
	Streets Maintenance Worker II	2	2	3	3
	Streets Supervisor		1	1	1
	Traffic Operations Worker II	1	1	1	1
	Police	Administrative Assistant	1	1	1
Chief		1	1	1	1
Detective		3	3	3	3
Lieutenant		2	2	2	2
Police Commander		1	1	1	1
Police Officer		25	25	33	33
Police Records Clerk II		2	2	2	2
Sergeant		5	6	6	7
Staff Assistant			1	1	1
Telecommunications	Manager	1	1	1	1
	Telecommunications Operator	8	10	10	10
	Telecommunications Supervisor				1
Fire	Management Assistant	1	1	1	1
	Captain	6	6	6	9
	Captain Support Services	1	1	1	1
	Chief	1	1	1	1
	Community Education Coordinator	1	1	1	1
	Deputy Chief	3	3	3	2
	Deputy Fire Marshal	1	1	1	1
	Fire Engineer			6	9
	Fire Marshal	1	1	1	1
	Firefighter	16	19	19	19
	Staff Assistant	1	1	1	1
Water	Water Distribution Worker I	3	3	3	5
	Water Distribution Worker II	1	1	1	1
	Water Distribution Worker III	1	1	1	1
	Water Production Operator II	1	1	1	1
	Water Production Operator III	1	1	1	1
	Water Quality Inspector III			1	1
	Water Supervisor	1	1	1	1
Wastewater	Chief Wastewater Operator	1	1	1	
	Industrial Pretreatment Inspector				1
	Wastewater Collection Foreman	1	1	1	1
	Wastewater Collections Worker I	1	1	1	1
	Wastewater Lab Technician	1	1	1	1
	Wastewater Operator I	1	1	1	1
	Wastewater Supervisor	1	1	1	1
	Wastewater Treatment Operator	1	1	1	1
	Wastewater Treatment Operator I	1	1	1	1
	Wastewater Treatment Operator II	2	2	3	3
Wastewater Treatment Operator III	1	1	1	1	

Fulltime Authorized Positions Summary

Department	Position Title	FY 99-00	FY 00-01	FY 01-02	FY 02-03
Sanitation	Sanitation Crewman I				2
	Sanitation Crewman II	2	2	3	3
	Sanitation Crewman III	1	1	1	1
	Sanitation Supervisor		1	1	1
Total		179	201	236	253

Authorized Positions Per 1000 Capita

Department/Program FY 02-03 FY 01-02 FY 00-01 FY 99-00 FY 98-99 FY 97-98

Mayor & Council	1	1	1			
Manager	4	4	4	3	3	8
City Budget Office	2	2	1			
Clerk	5	5	5	3	2	2
Human Resources	3	3	2	2	2	
Risk Management	1	1				
Attorney	2	2	1	1	1	
CFD Contractual	-	-	-	-	-	1
Community Initiatives	5	5	4	2	1	
Admin Support Services	4	4	4	4	4	1
ITS	8	7	6	4	3	3
Finance	7	6	6	6	6	7

Administration	42	40	34	25	22	22
Percent Of Total	16.60%	16.95%	16.92%	13.97%	13.84%	14.47%

Deputy City Manager	2	1	1			
Econ Development	4	4	3	3	3	3
Comm Development	7	7	6	6	4	4
Engineering	7	5	3	3	3	
Building Safety	8	8	8	7	7	9

Planning & Devel Svcs	28	25	21	19	17	16
Percent Of Total	11.07%	10.59%	10.45%	10.61%	10.69%	10.53%

Court	5	5	4	4	3	2
Prosecutor	2	2	2	2	2	
Police	51	50	42	40	40	38
Telecomm	12	11	11	9	9	9
Fire	46	41	35	32	22	18

Public Safety	116	109	94	87	76	67
Percent Of Total	45.85%	46.19%	46.77%	48.60%	47.80%	44.08%

Public Works Admin	8	8	8	6	7	3
Fleet Services	5	5	3	3	3	3

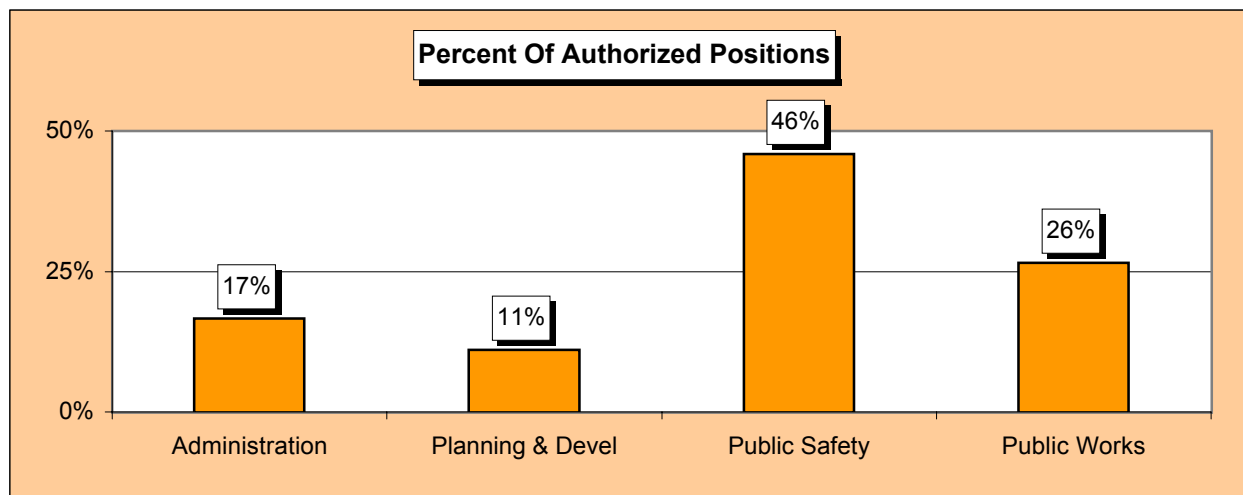
Authorized Positions Per 1000 Capita

Department/Program	FY 02-03	FY 01-02	FY 00-01	FY 99-00	FY 98-99	FY 97-98
Building Services	4	4	3	3	2	2
Aquatics/Recreation	1	1	1	1		
Parks	9	8	6	6	6	6
Streets	10	10	8	7	7	8
Water	11	9	8	8	6	7
Sewer	12	12	11	11	11	16
Sanitation	7	5	4	3	2	2
Public Works	67	62	52	48	44	47
Percent Of Total	26.48%	26.27%	25.87%	26.82%	27.67%	30.92%
Total City	253	236	201	179	159	152
Population	26,900	22,305	19,695	17,085	14,305	12,205
Positions/1000 Capita	9.41	10.58	10.21	10.48	11.11	12.45

Since 1998, the City has added nine new programs/departments/support that includes 22 new full-time positions.

This has decreased the employees per 1000 capita ratio from 10.54 to 9.41 in FY 02-03.

Mayor & Council	1	Engineering	7
Attorney	2	City Budget Office	2
Prosecutor	2	Risk Management	1
Deputy City Manager	1	Aquatics/Recreation	1
Community Initiatives	5		



REPLACEMENT EQUIPMENT**Office Equipment**

Fin15	5006101	Replace cash register/terminal	\$ 5,000
City Clerk	5006101	Replace color copier	\$ 30,000

Computer Equipment

PD33	5006102	18 monitors @ \$1,000 each.	\$ 18,000
Fin14	5006102	Implement electronic Purchasing/Inventory system	\$ 30,000
ITS26	5006102	Microsoft O/S and Application upgrades	\$ 131,000
ITS26	5006102	Server Equipment and maintenance	\$ 87,000
ITS25	5006102	Network Equip Replacement and maint.	\$ 75,000
ITS27	5006102	Replacement of the IBM AS/400 - Equipment	\$ 175,000
PD24	5006102	Training and Setup	\$ 5,000
PD24	5006102	Video Stabilizing and Enhancing System - Desktop	\$ 25,000
PD24	5006102	Video Stabilizing and Enhancing System - Laptop	\$ 13,000
	5006102	3 year computer replacements - General Fund	\$ 136,600
	5006102	3 year computer replacements - Sanitation	\$ 2,200
	5006102	3 year computer replacements - Water	\$ 12,800
	5006102	3 year computer replacements - Wastewater	\$ 11,000
	5006102	3 year computer replacements - Streets	\$ 10,200

Other Equipment

PD35	5006103	32 mb Compact Flash Memory Cards	\$ 1,800
PD35	5006103	40 Digital Cameras	\$ 20,000
Fire#1	5006103	emergency power generator	\$ 60,000
FireEmerSvc	5006103	upgrade communication system	\$ 214,180

Vehicles

PD31	5006107	5 Replacement Vehicles and related equipment	\$ 214,000
Eng18	5006107	N & R Vehicles	\$ 27,000
BldSfty19	5006107	Vehicle Replacement	\$ 52,000
Fleet	5006107	Vehicle Replacement	\$ 128,000
FireSuppSvc	5006107	command vehicle	\$ 69,900
FireSuppSvc	5006107	staff vehicle-deputy chief	\$ 30,600
Court	5006107	High Cap Prisoner Transport Van	\$ 40,000

Total Replacement Equipment FY 02/03	\$ 1,624,280
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NON-UTILITY CAPITAL IMPROVEMENT PROJECTS - Fiscal Year -02/03

GENERAL FUND CIP

Account Number	CARRYOVER PROJECTS:	FY 02/03
5007506	CDBG Proj	200,000
5006511	Pool Improvements	91,000
5006601	County Roads	1,448,833
5006610	McDowell Road Paving	1,200,000
5006627	E. Pkwy Chip Seal	450,000
5006658	L/Road from Mc85 to Yuma	300,000
5006659	Bullard Ave Inch @ I-10 DCR	115,130
5006660	Interchange Reserve Fund	1,250,000
5006661	Design Bullard Wash Phase II	266,000
5006663	Estrella Parkway Phase II	3,454,000
5009999	Litchfield Rd @ I-10	210,000
5006703	Estrella Fire Station	2,767,000
5006707	Canyon Trails Fire Station	535,000
5007622	PD/Current Campus Modific	335,000
5007625	Establish IOB Funded D/R	460,000
	CARRYOVER CIP	\$ 13,081,963

FUNDING	NEW PROJECTS:	
Police Dev Fees	Reverse 911 System	30,000
Police Dev Fees	Telecomm Backup Operations	37,000
Police Dev Fees	Police Mobile Command Unit	122,000
Police Dev Fees	Telecommunications Vehicle	30,000
Police Dev Fees	CAD/RMS System Equipment	66,801
Com Fac Dev Fees	Playground Improvements	24,000
Com Fac Dev Fees	PalmValley Restroom Improvements	156,731
Com Fac Dev Fees	Estrella Vista Park Restrooms	140,000
Gen Govt Dev Fees	IOB Remodel - Design Phase	50,000
Gen Govt Dev Fees	IOB Remodel - Construction Phase I	50,000
Gen Govt Dev Fees	IOB Emergency Generator	219,847
PIC Bonds	IOB Remodel	66,625
Gen Govt Dev Fees	Gen Govt Dev Fees	50,000
Trans Dev Fees	Cactus Flower Storm Drain Impr	250,000
Trans Dev Fees	Traffic Signal - 144th Ave/Ind Sch	300,000
Trans Dev Fees	Transportation Development Fees	30,921
Public Wrks Dev Fees	Public Works Projects	762,892
Fund Balance	Neighborhood Partnership	20,000
Fund Balance	Abatements	21,000
Fund Balance	Litchfield Rd Median Landscape Impr	355,000
Fund Balance	Litchfield Train Station	25,000
Fund Balance	Homeland Security Plan	200,000
Fund Balance	New Life Center Sidewalks	50,000
GO Bonds	100 Acre Park-Estrella & Yuma	3,200,000

NON-UTILITY CAPITAL IMPROVEMENT PROJECTS - Fiscal Year -02/03

GENERAL FUND CIP		
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Bonds/Water Funds	640 Acre Park/Water Campus	6,000,000
CIP Funds	Improvement District	40,000,000
Contribution-APS	40 Acre Community Park	2,000,000
	NEW CIP	\$ 54,257,817
	TOTAL GENERAL FUND CIP	\$ 67,339,780

CFD Funded	40 Acre Community Park	1,400,000
CFD Funded	Wildflower Park Improvements	100,000

WATER & SEWER CIP - Fiscal Year 02/03

Account Number	Description	FY 02/03
	CARRYOVER PROJECTS:	Approved
5000613	CAP O&M Annual Charges	510,000
5000616	CAP M&I Charges	200,000
5002404	Water Resources	180,000
5002511	Contractual Services-ongoing	10,000
5004203	Development Reimb Water	412,000
5004204	Development Reimb Sewer	350,000
5006824	Purchase/Excess CAP Water	300,000
5006828	Tonopah Irrigation Dist	275,000
5006846	White Tanks Rchrg - Design Phase	145,270
5006847	Well 12B	1,021,392
5007045	WIFA Loan WWTP Solids Handling	700,000
	CARRYOVER CIP	\$ 4,103,662

FUNDING	NEW PROJECTS:	
Water CIP	New Well & 24" Transmission Line	3,931,000
Water CIP	BUSTARP Water Infrastructure	1,840,582
GO Bonds	27" Wastewater Main/Bullard Wash	1,000,000
Sewer CIP	BUSTARP Sewer Infrastructure	2,100,000
Sewer CIP	LPSCO Reserve	915,815
Contribution-Sunchase	Rainbow Valley WRF Phase I	6,500,000
	NEW CIP	\$ 16,287,397
	TOTAL WATER & SEWER CIP	\$ 20,391,059

TOTAL ALL FUNDS CIP	\$ 89,230,839

**CIP Summary By Project
2000-2020**

PROJECT NO.	PROJECT TITLE/LOCATION	PROJECT DESCRIPTION	FY 99-05	FY 05-20	TOTAL
Bridge Ramps					
B-01	Along the Loop 303 corridor from MC85 to Camelback Rd.	Six Lane Expressway with traffic signals & A preliminary study in the 1st five years	\$50,000	\$36,000,000	\$36,050,000
B-02	Freeway I-10 and Perryville Road	Access Ramps to Freeway I-10	\$0	\$6,000,000	\$6,000,000
B-03	Freeway I-10 and Citrus Road	Access Ramps to Freeway I-10	\$0	\$6,000,000	\$6,000,000
B-04	Freeway I-10 and Sarival Avenue	Access Ramps to Freeway I-10	\$0	\$6,000,000	\$6,000,000
B-05	Freeway I-10 and Bullard Avenue	Access Ramps to Freeway I-10	\$6,000,000	\$0	\$6,000,000
B-06	At Loop 303 & Freeway I-10	Access Ramps to Freeway I-10 & Acquire additional ROW	\$6,000,000	\$6,000,000	\$12,000,000
Sub Total			\$12,050,000	\$60,000,000	\$72,050,000
Number of Projects =			6		
Drainage					
D-01	Along Bullard Ave. from Lower Buckeye to McDowell Rd.	Bullard Wash Improvements	\$6,000,000	\$19,000,000	\$25,000,000
D-02	Along Chandler Heights Rd. Crossing Waterman Wash, East of Cotton Lane.	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-03	Along Hunt Rd. Crossing Waterman Wash, East of Pebble Creek Pkwy..	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-04	Along Patterson Rd. Crossing Waterman Wash, At Bullard Avenue..	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-05	Along Riggs Rd. Crossing Waterman Wash, East of Sarival Avenue.	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-06	At the Intersection of Queen Creek Rd. and Citrus Rd.	Two Lane Drainage Structure/Bridge Crossing Waterman Wash	\$0	\$1,800,000	\$1,800,000
D-07	Along Indian School Rd. Crossing Bullard Wash, West of Bullard Avenue.	Six Lane Drainage Structure/Bridge Crossing Bullard Wash	\$0	\$1,000,000	\$1,000,000
D-08	Along Camelback Rd. Crossing Bullard Wash, West of Bullard Avenue.	Six Lane Drainage Structure/Bridge Crossing Bullard Wash	\$0	\$1,000,000	\$1,000,000
D-09	Estrella Pkwy. & Gila River	Four Lane Drainage Structure/Bridge Crossing Gila River	\$0	\$1,000,000	\$1,000,000
D-10	Cotton Lane & Gila River	Six Lane Drainage Structure/Bridge Crossing Gila River	\$0	\$1,600,000	\$1,600,000
D-11	Tuthill & Gila River	Four Lane Drainage Structure/Bridge Crossing Gila River	\$0	\$1,000,000	\$1,000,000
D-12	Along Bullard Ave. from McDowell Rd. to White Tanks	Bullard Wash Improvements	\$0	\$20,000,000	\$20,000,000

**CIP Summary By Project
2000-2020**

		Sub Total	\$6,000,000	\$53,600,000	\$59,600,000
		Number of Projects =	12		
Fire					
FD-01	West of the Wastewater Treatment Plant.	Citywide Training Facility (A)	\$635,600	\$2,500,000	\$3,135,600
FD-02	Indian School and Pebble Creek Parkway.	Pebble Creek Fire Station (B)	\$160,000	\$2,380,000	\$2,540,000
FD-03	McDowell and Pebble Creek Parkway	Prototype Fire Station (C)	\$2,540,000	\$0	\$2,540,000
FD-04	Van Buren and Citrus	Prototype Fire Station (D)	\$0	\$2,540,000	\$2,540,000
FD-05	Wildflower Drive and Yuma	Prototype Fire Station (E)	\$2,540,200	\$0	\$2,540,200
FD-06	Broadway Road and Citrus	Prototype Fire Station (F)	\$0	\$2,540,000	\$2,540,000
FD-07	Broadway Road and Estrella Parkway	Prototype Fire Station (G)	\$0	\$2,758,000	\$2,758,000
FD-08	Estrella Parkway at South King Ranch access	Prototype Fire Station (H)	\$2,540,200	\$0	\$2,540,200
FD-09	Cotton Lane freeway at King Ranch	Prototype Fire Station (I)	\$0	\$2,540,200	\$2,540,200
FD-10	King Ranch west loop	Prototype Fire Station (J)	\$0	\$2,540,200	\$2,540,200
FD-11	Estrella Mountain Ranch Golf Course Development	Prototype Fire Station (K)	\$2,540,200	\$0	\$2,540,200
FD-12	Bullard and Narramore	Prototype Fire Station (L)	\$0	\$2,540,200	\$2,540,200
FD-13	Estrella Parkway and Williams Field Road	Prototype Fire Station (M)	\$0	\$2,540,200	\$2,540,200
FD-14	10701 S. Estrella Parkway	Estrella Mountain Ranch Public Safety Facility	\$3,844,000	\$0	\$3,844,000
FD-15	Phoenix-Goodyear Airport	Airport Crash Rescue Truck	\$0	\$750,000	\$750,000
FD-16	City of Goodyear	Radio Subscriber Units	\$490,000	\$0	\$490,000
FD-17	City of Goodyear	Radio System	\$300,000	\$0	\$300,000
		Sub Total	\$15,590,200	\$23,628,800	\$39,219,000
		Number of Projects =	17		
Parks, Recreation, & Open Space					
PRO-01	Between Van Buren Street and Yuma Rd. east of Sarival Ave.	Wildflower School Park Improvements	\$50,000	\$0	\$50,000
PRO-02	Buckeye and Agua Fria	Improve swimming pools	\$400,000	\$600,000	\$1,000,000
PRO-03	Existing ADOT basins	Convert/building the ADOT basins to recreation facilities	\$800,000	\$9,200,000	\$10,000,000
PRO-04	City of Goodyear	40-AC Municipal Park	\$3,250,000	\$0	\$3,250,000
PRO-05	Along the Gila River frontage in City of Goodyear	El Rio Project; Eight miles of river frontage	\$5,000,000	\$20,000,000	\$25,000,000
PRO-06	City of Goodyear	Estrella Mountain Park	\$250,000	\$0	\$250,000
PRO-07	City of Goodyear	City Wide Trail System	\$700,000	\$2,000,000	\$2,700,000
PRO-08	City of Goodyear	Agricultural Presevation	\$100,000	\$100,000	\$200,000
		Sub Total	\$10,550,000	\$31,900,000	\$42,450,000
		Number of Projects =	8		
Police					

**CIP Summary By Project
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PD-01	Yuma Road and Estrella Parkway (Municipal office complex).	Public Safety Headquarters	\$9,900,000	\$0	\$9,900,000
PD-02	Existing police offices.	Dispatch Console	\$280,000	\$0	\$280,000
	Sub Total		\$10,180,000	\$0	\$10,180,000
		Number of Projects =	2		
Streets					
S-01	On MC85 from Litchfeild Road to Estrella Pkwy.	Add Bike Lane	\$334,000	\$0	\$334,000
S-02	On Bullard Avenue from MC85 to Buckeye Canal	Add Bike Lane	\$418,000	\$0	\$418,000
S-02-A	On Estrella Pkwy from MC85 to 1-mile south of Vineyard Ave.	Add Bike Lane	\$600,000	\$0	\$600,000
S-03	On Rainbow Valley Rd. from Transfer Station to Queen Creek.	Road Improvements	\$200,000	\$0	\$200,000
S-04	On Rainbow Valley Rd. from Queen Creek to Riggs Road.	Road Improvements	\$200,000	\$143,000	\$343,000
S-05	On Elliot Road from Estrella Pkwy. To San Miguel.	Rejuvenate, chip seal, and stripe	\$125,000	\$0	\$125,000
S-06	On San Miguel from Estrella Pkwy. To Elliot Rd.	Rejuvenate, chip seal, and stripe	\$150,000	\$0	\$150,000
S-07	On Estrella Pkwy. From Vineyard Rd. to Elliot Rd.	Overlay 20 lane miles of Estrella Pkwy.	\$1,025,000	\$0	\$1,025,000
S-08	Rainbow Valley Rd. from Riggs Rd. to 1/4 mile pass Hunt.	Road Improvements	\$360,000	\$0	\$360,000
S-09	Via Villa St., 135th Ave., Palo Verde Rd., Manzanita Dr.	North Subdivision Street Improvements	\$245,440	\$0	\$245,440
S-10	Estrella Mtn. Ranch Parkway.	Overlay Estrella Pkwy.	\$500,000	\$0	\$500,000
S-11	Between 180 th Ave. and 181 st Ln. south of McDowell Rd. and north of freeway I-10.	Road Improvements in Canada Village Subdivision	\$250,000	\$0	\$250,000
S-12	Litchfield Rd. from MC85 to Van Buren	Road Improvements	\$850,000	\$0	\$850,000
S-13	On Pebble Creek Rd. from Indian School to McDowell	Pave and Stripe	\$0	\$1,000,000	\$1,000,000
S-14	On Vineyard Rd. from Estrella Pkwy. to Indian Springs Rd.	Rejuvenate, chip seal, and stripe	\$69,000	\$0	\$69,000
S-15	On Vineyard Rd. from Estrella Pkwy. to Indian Springs Rd.	Expand To Four lanes	\$0	\$1,000,000	\$1,000,000
S-16	On Bullard Ave. from Van Buren to Yuma.	Paving Two Lanes	\$475,000	\$0	\$475,000
S-17	On Bullard Ave. from McDowell to Thomas	Paving Two Lanes	\$475,000	\$0	\$475,000
S-18	On Sarival Rd. from McDowell Rd. to Thomas.	Paving Two Lanes	\$475,000	\$0	\$475,000
S-19	On Sarival Rd. from Thomas to Indian School.	Paving Two Lanes	\$475,000	\$0	\$475,000

**CIP Summary By Project
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S-20	On Sarival Rd. from Indian School to Camelback Rd.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-21	On Thomas Rd. from Cotton Ln to Citrus Rd.	Paving Two Lanes	\$475,000	\$0	\$475,000
S-22	On Thomas Rd. from Citrus Rd. to Perryville Rd.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-23	On Rainbow Valley from Queen Creek to Chandler Heights	Paving Two Lanes	\$0	\$475,000	\$475,000
S-24	On Riggs Rd. from Rainbow Valley to 187th Ave.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-25	Rd.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-26	Rd.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-27	On Riggs Rd. form Rainbow Valley to 171st Ave.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-28	On Riggs Rd. from 171st Ave. to Estrella Pkwy.	Paving Two Lanes	\$0	\$700,000	\$700,000
S-29	On Riggs Rd. from Estrella Pkwy. To 147th Ave.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-30	On Estrella Pkwy. From Chandler Heights to Riggs Rd.	Paving Two Lanes	\$0	\$350,000	\$350,000
S-31	On Chandler Heights Rd. from Estrella Pkwy. To 139th Ave.	Paving Two Lanes	\$0	\$700,000	\$700,000
S-32	On Bullard Ave. from Chandler Heights to Patterson.	Paving Two Lanes	\$0	\$1,255,000	\$1,255,000
S-33	Thomas Road from Litchfield Rd. to Bullard Avenue	Paving 1-mile of Thomas Road with curb	\$500,000	\$0	\$500,000
S-34	On Pebble Creek Pkwy. From Thomas to Camelback Rd.	Paving Two Lanes	\$350,000	\$0	\$350,000
S-35	On Indian School Rd. from Bullard Ave. to Pebble Creek Pkwy.	Expand To Four lanes	\$580,000	\$0	\$580,000
S-36	On Bullard Ave. From Thomas to Indian School Bypass	Paving Two Lanes	\$0	\$290,000	\$290,000
S-37	On Thomas from Pebble Creek to Sarival Rd.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-38	On Indian School Rd. from Pebble Creek to Sarival Rd.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-39	On Camelback Rd. from Pebble Creek to Bullard Avenue.	Paving Two Lanes	\$0	\$475,000	\$475,000
S-40	On Yuma Rd. from Litchfield to Sarival Rd.	Paving four lanes with median	\$0	\$4,000,000	\$4,000,000
S-41	On Yuma Rd. from Sarival Rd to Perryville.	Paving four lanes with median	\$0	\$4,000,000	\$4,000,000
S-42	On Van Buren St. from Estrella Pkwy. To Perryville.	Paving four lanes with median	\$0	\$5,000,000	\$5,000,000

**CIP Summary By Project
2000-2020**

S-43	On McDowell from Pebble Creek to Jackrabbit	Paving four lanes with median	\$0	\$5,000,000	\$5,000,000
S-44	On Thomas from Sarival Rd. to Perryville	Paving four lanes with median	\$0	\$1,080,000	\$1,080,000
S-45	On Indian School Rd. from Sarival Rd. to Jackrabbit	Paving four lanes with median	\$0	\$5,000,000	\$5,000,000
S-46	On Camelback Rd. from Pebble Creek to Perryville	Paving four lanes with median	\$0	\$4,000,000	\$4,000,000
S-47	On Pebble Creek from McDowell to Thomas.	Paving four lanes with median	\$0	\$1,000,000	\$1,000,000
S-48	On Cotton Ln. from Camelback Rd. to Southern Avenue.	Paving four lanes with median	\$0	\$10,000,000	\$10,000,000
S-49	On Citrus Rd. from Camelback Rd. to Broadway Rd.	Paving four lanes with median	\$0	\$9,000,000	\$9,000,000
S-50	On Perryville Rd. form Camelback Rd. to Baseline	Paving four lanes with median	\$0	\$11,000,000	\$11,000,000
S-51	On 187th Ave. from Patterson to Chandler Heights Rd.	Paving four lanes with median	\$0	\$5,000,000	\$5,000,000
S-52	On Camelback Rd. from Bullard Ave. to Perryville Rd.	Additional two lanes	\$0	\$5,000,000	\$5,000,000
S-53	On Indian School Rd. from Bullard Ave. to Pebble Creek Rd.	Additional two lanes	\$0	\$1,000,000	\$1,000,000
S-54	On Thomas Rd. from Litchfield Rd. to Bullard Ave.	Additional two lanes	\$0	\$1,000,000	\$1,000,000
S-55	On Thomas Rd. from Citrus Rd. to Jackrabbit	Additional two lanes	\$0	\$2,000,000	\$2,000,000
S-56	On McDowell Rd. from Pebble Creek to Jackrabbit	Additional two lanes	\$0	\$5,000,000	\$5,000,000
S-57	At Fillmore and Litchfield Rd.	Intersection Improvements	\$500,000	\$0	\$500,000
S-58	At the intersection of McDowell Rd. and Litchfield Rd.	Right turn lane improvements	\$25,000	\$0	\$25,000
S-59	At the intersection of McDowell Rd. and Dysart Rd.	Right turn lane improvements	\$25,000	\$0	\$25,000
S-60	At the intesection of Loma Linda Blvd. And Litchfield Rd.	Construct sidewalks	\$50,000	\$0	\$50,000
S-61	Indian School Rd. at Bullard Ave.	Street Paving	\$100,000	\$0	\$100,000
S-62	On McDowell Rd. 1/4 mile east of Pebble Creek Rd. to 1/4 mile west of Litchfield Rd.	Road Improvements	\$1,600,000	\$0	\$1,600,000
S-63	Estrella Pkwy. From McDowell Rd. to Yuma Rd.	Road Improvements	\$3,000,000	\$0	\$3,000,000
S-64	On MC85 from Litchfield Rd. four miles west.	Road Improvements	\$4,000,000	\$0	\$4,000,000
S-65	All roads in the Old parts of the City	Road Improvements	\$0	\$5,300,000	\$5,300,000
S-66	All roads in the Wildflower Ranch Subdivision	Road Improvements	\$0	\$1,200,000	\$1,200,000
S-67	All roads in Estrella Vista Subdivision	Road Improvements	\$0	\$500,000	\$500,000

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S-68	All roads in Estrella Mountain Ranch Subdivision	Road Improvements	\$0	\$4,000,000	\$4,000,000
S-69	On Bullard Ave. from Vineyard Ave. to MC85.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-70	On Broadway Rd. from Estrella Pkwy. To Litchfield Rd.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-71	All roads in Palm Valley Subdivision	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-72	On Bullard Ave. from Van Buren Street to McDowell Rd.	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-73	On Lower Buckeye Pkwy. From Estrella Pkwy. To Yuma Rd.	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-74	On Litchfield Rd. from Broadway Rd. to MC85	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-75	On Lower Buckeye Rd. from Perryville Rd. to Estrella Pkwy.	Road Improvements	\$0	\$6,000,000	\$6,000,000
S-76	On Pebble Creek Pkwy. From Indian School Rd. to Camelback Rd.	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-77	On Litchfield Rd. from Van Buren Street to Wigwam Blvd.	Road Improvements	\$0	\$4,500,000	\$4,500,000
S-78	At I-10 interchange and Bullard Ave.	Road Improvements	\$300,000	\$0	\$300,000
S-79	At I-10 interchange and Sarival Ave.	Road Improvements	\$300,000	\$0	\$300,000
S-80	At I-10 interchange and Perryville Rd.	Road Improvements	\$300,000	\$0	\$300,000
S-81	At I-10 interchange and Citrus Rd.	Road Improvements	\$300,000	\$0	\$300,000
S-82	On Hunt Rd. from Rainbow Valley to 171st Ave.	Road Improvements	\$0	\$1,500,000	\$1,500,000
S-83	On Patterson Rd. from Rainbow Valley to 147th Ave.	Road Improvements	\$0	\$6,000,000	\$6,000,000
S-84	On Chandler Heights Rd. 1-mile west of Rainbow Valley Rd. and 1-mile east of Rainbow Valley Rd.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-85	On Queen Creek Rd. 1-mile west and east of Rainbow Valley Rd.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-86	On Estrella Pkwy. From Chandler Heights Rd. to the Ranch (8-miles)	Road Improvements	\$0	\$12,000,000	\$12,000,000
S-87	On Van Buren, and Yuma Rd.	Rail Road Crossings	\$0	\$1,100,000	\$1,100,000
S-88	Access Rd. along Litchfield Rd. Between Lancandad Blvd. And Loma Linda Blvd.	Road Improvements	\$0	\$3,000,000	\$3,000,000
S-89	Subdivisions in Goodyear (Existing)	Street Improvements	\$0	\$5,000,000	\$5,000,000
S-90	On Elwood from Cotton Ln. to Sarival	Paving Two Lanes	\$0	\$1,080,000	\$1,080,000
S-91	On Sarival from MC 85 to McDowell Rd.	Paving Two Lanes	\$0	\$1,900,000	\$1,900,000
S-92	On Estrella Pkwy. From Narramore to Chandler Heights Rd.	Paving Four Lanes	\$0	\$7,000,000	\$7,000,000

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S-93	City Center Loop Roads	Paving Six Lanes	\$0	\$2,050,000	\$2,050,000
	Sub Total		\$19,631,440	\$171,248,000	\$190,879,440
		Number of Projects =	94		
Street Lights					
SL-01	On Bullard Avenue from McDowell Rd. to Van Buren Street.	Street lights	\$400,000	\$0	\$400,000
SL-02	On Vineyard Rd.	Street lights	\$214,000	\$214,000	\$428,000
SL-03	On Bullard Ave. from Van Buren to Yuma	Street lights	\$400,000	\$0	\$400,000
SL-04	Ave.	Street lights	\$107,000	\$0	\$107,000
SL-05	On Bullard Ave. from McDowell Rd. to Thomas Rd.	Street lights	\$400,000	\$0	\$400,000
SL-06	On Sarival Rd. from McDowell to Thomas	Street lights	\$400,000	\$0	\$400,000
SL-07	On Sarival Rd. from Thomas to Indian School Rd.	Street lights	\$0	\$400,000	\$400,000
SL-08	On Sarival Rd. from Indian School Rd. to Camelback Rd.	Street lights	\$0	\$400,000	\$400,000
SL-09	On Thomas Rd. from Cotton Ln. to Citrus	Street lights	\$0	\$400,000	\$400,000
SL-10	On Thomas Rd. from Citrus Rd. to Perryville rd.	Street lights	\$0	\$400,000	\$400,000
SL-11	On Queen Creek from Rainbow Valley to 187th Ave.	Street lights	\$0	\$400,000	\$400,000
SL-12	On Riggs Rd. from Rainbow Valley to 187th Ave.	Street lights	\$0	\$400,000	\$400,000
SL-13	On Rainbow Valley South of Riggs Rd.	Street lights	\$0	\$400,000	\$400,000
SL-14	On Rainbow Valley North of Patterson.	Street lights	\$0	\$400,000	\$400,000
SL-15	On Riggs Rd. from Rainbow Valley to 171st Ave.	Street lights	\$0	\$400,000	\$400,000
SL-16	On Riggs Rd. from 171st Ave to Estrella Pkwy..	Street lights	\$0	\$400,000	\$400,000
SL-17	Ave.	Street lights	\$0	\$400,000	\$400,000
SL-18	On Estrella Pkwy from Chandler Heights to Riggs Rd.	Street lights	\$0	\$400,000	\$400,000
SL-19	On Chandler Heights from Estrella Pkwy. To 139th Ave.	Street lights	\$0	\$400,000	\$400,000
SL-20	On Bullard Ave. from Chandler Heights to Patterson.	Street lights	\$420,000	\$0	\$420,000
SL-21	Ave.	Street lights	\$400,000	\$0	\$400,000
SL-22	On Pebble Creek from. Thomas Rd. to Indian School.	Street lights	\$400,000	\$0	\$400,000

**CIP Summary By Project
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SL-23	On Pebble Creek from. Indian School to Camelback Rd.	Street lights	\$400,000	\$0	\$400,000
SL-24	On Bullard Ave. from Thomas to Indian School Bypass	Street lights	\$0	\$400,000	\$400,000
SL-25	On Thomas Rd. from Pebble Creek to Sarival	Street lights	\$400,000	\$0	\$400,000
SL-26	On Indian School Rd. from Sarival to Pebble Creek	Street lights	\$0	\$400,000	\$400,000
SL-27	On Camelback Rd. from Pebble Creek to Bullard Ave.	Street lights	\$400,000	\$0	\$400,000
SL-28	On Yuma Rd. from Litchfield Rd. to Sarival	Street lights	\$400,000	\$0	\$400,000
SL-29	On Yuma Rd. from Sarival to Perryville Rd.	Street lights	\$0	\$400,000	\$400,000
SL-30	On Estrella Pkwy. from MC85 to Yuma Rd.	Street lights	\$400,000	\$0	\$400,000
SL-31	On Estrella Pkwy. from Yuma Rd. to I-10.	Street lights	\$400,000	\$0	\$400,000
SL-32	On Estrella Pkwy. from MC85 to Gila River	Street lights	\$200,000	\$0	\$200,000
SL-33	At the intersection of Loma Linda Blvd. And Litchfield Rd.	Street lights	\$150,000	\$0	\$150,000
SL-34	At the intersection of Indian School Rd. and Bullard Ave.	Street lights	\$150,000	\$0	\$150,000
SL-35	On Estrella Pkwy from Vineyard Rd. to Elliot Rd.	Street lights	\$0	\$400,000	\$400,000
SL-36	On MC85 from Perryville Rd. to Litchfield Rd.	Street lights	\$0	\$1,200,000	\$1,200,000
SL-37	On Litchfield Rd. from Broadway Rd. to Van Buren Street	Street lights	\$600,000	\$0	\$600,000
SL-38	On Bullard Rd. from MC85 to Vineyard Ave.	Street lights	\$0	\$400,000	\$400,000
SL-39	On Broadway Rd. from Bullard Ave. to Litchfield Rd.	Street lights	\$0	\$200,000	\$200,000
SL-40	On Lower Buckeye Pkwy. From Estrella Pkwy. To Bullard Ave.	Street lights	\$0	\$200,000	\$200,000
SL-41	On Van Buren St. From Perryville Rd. To Litchfield Rd.	Street lights	\$600,000	\$600,000	\$1,200,000
SL-42	On McDowell Rd. From Perryville Rd. to Bullard Ave.	Street lights	\$0	\$1,000,000	\$1,000,000
SL-43	On Sarival Ave. from MC85 to McDowell Rd.	Street lights	\$800,000	\$0	\$800,000
SL-44	On Lower Buckeye Rd. from Perryville Rd. to Estrella Pkwy.	Street lights	\$0	\$800,000	\$800,000
SL-45	On Cotton Ln. from MC85 to McDowell	Street lights	\$800,000	\$200,000	\$1,000,000
SL-46	On Loop 303 from Thomas Rd. to Camelback	Street lights	\$0	\$400,000	\$400,000
SL-47	On Indian School Rd. from Perryville Rd. Sarival Ave.	Street lights	\$0	\$600,000	\$600,000

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SL-48	On Indian School Rd. from Alsup Ave. to Litchfield Rd.	Street lights	\$0	\$400,000	\$400,000
SL-49	On Citrus Rd. from MC85 to Camelback Rd.	Street lights	\$0	\$1,600,000	\$1,600,000
SL-50	On Pebble Creek Pkwy. From McDowell Rd. to Thomas Rd.	Street lights	\$0	\$200,000	\$200,000
SL-51	On Rainbow Valley Rd. from Patterson to Ray Rd.	Street lights	\$0	\$1,800,000	\$1,800,000
SL-52	On Patterson Rd. from Rainbow Valley Rd. to 147th Ave.	Street lights	\$0	\$800,000	\$800,000
SL-53	On Estrella Pkwy. From Chandler Heights Rd. to Estrella Pkwy.	Street lights	\$0	\$1,400,000	\$1,400,000
SL-54	On Elliot Rd. from Rainbow Valley Rd. east approximately 2 miles	Street lights	\$0	\$400,000	\$400,000
	Sub Total		\$8,841,000	\$19,214,000	\$28,055,000
		Number of Projects =	54		
Traffic Signals					
TS-01	At the intersection of Litchfield and Yuma	Install new traffic signals	\$280,000	\$0	\$280,000
TS-02	At Fire Station No. 3	Install new traffic signal	\$225,000	\$0	\$225,000
TS-03	At the intersection of Loma Linda and Litchfield	Install new traffic signal	\$225,200	\$0	\$225,200
TS-04	Yuma and Estrella	Install new traffic signal	\$210,000	\$0	\$210,000
TS-05	At Estrella Pkwy. And MC85	Install new traffic signals	\$210,000	\$0	\$210,000
TS-06	Van Buren and Estrella	Install new traffic signals	\$210,000	\$0	\$210,000
TS-07	McDowell and Pebble Creek	Install new traffic signals	\$210,000	\$0	\$210,000
TS-08	MC 85 and Litchfield	Install new traffic signals	\$210,000	\$0	\$210,000
TS-09	Sarival and Van Buren	Install new traffic signals	\$210,000	\$0	\$210,000
TS-10	Sarival and Yuma	Install new traffic signals	\$210,000	\$0	\$210,000
TS-11	Palm Valley and McDowell	Install new traffic signals	\$210,000	\$0	\$210,000
TS-12	Filmore and Litchfield	Install new traffic signals	\$210,000	\$0	\$210,000
TS-13	Indian School and Pebble Creek	Install new traffic signals	\$210,000	\$0	\$210,000
TS-14	Van Buren and Bullard	Install new traffic signals	\$210,000	\$0	\$210,000
TS-15	Yuma and Bullard	Install new traffic signals	\$210,000	\$0	\$210,000
TS-16	McDowell and Bullard	Install new traffic signals	\$210,000	\$0	\$210,000
TS-17	La Jolla and Van Buren	Install new traffic signals	\$210,000	\$0	\$210,000
TS-18	Bullard and I-10	Install new traffic signals	\$420,000	\$0	\$420,000
TS-19	Golf Club Drive and San Miguel	Install new traffic signals	\$210,000	\$0	\$210,000
TS-20	Loop Road near CC Mart	Install new traffic signals	\$210,000	\$0	\$210,000
TS-21	Vineyard and Estrella Parkway	Install new traffic signals	\$210,000	\$0	\$210,000
TS-22	Estrella Parkway and Elliot	Install new traffic signals	\$210,000	\$0	\$210,000
TS-23	Elliot and San Miguel	Install new traffic signals	\$210,000	\$0	\$210,000
TS-24	San Miguel and Estrella Parkway	Install new traffic signals	\$210,000	\$0	\$210,000

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TS-25	Bullard and MC 85	Install new traffic signals	\$0	\$210,000	\$210,000
TS-26	Regional Mall	Install new traffic signals	\$0	\$1,880,000	\$1,880,000
TS-27	Indian School and Park Avenue	Install new traffic signals	\$0	\$210,000	\$210,000
TS-28	Loop Road (City Center)	Install new traffic signals	\$840,000	\$0	\$840,000
TS-29	Van Buren and Palo Verde	Install new traffic signals	\$250,000	\$0	\$250,000
TS-30	Litchfield and Avalon	Install new traffic signals	\$225,000	\$0	\$225,000
TS-31	Litchfield and Fillmore	Install new traffic signal	\$113,000	\$0	\$113,000
TS-32	At Airport and Litchfield Rd.	Install new traffic signal	\$225,000	\$0	\$225,000
TS-33	At Freeway I-10 and Litchfield Rd.	Install new traffic signal	\$490,000	\$0	\$490,000
TS-34	At the intersection of Indian School Rd. & Sarival Avenue	Install new traffic signals	\$0	\$225,000	\$225,000
TS-35	At the intersection of Indian School Rd. & Loop 303	Install new traffic signals	\$0	\$225,000	\$225,000
TS-36	At the intersection of Indian School Rd. & Cotton Lane	Install new traffic signals	\$0	\$225,000	\$225,000
TS-37	At the intersection of Indian School Rd. & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-38	At the intersection of Indian School Rd. & Perryville Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-39	At the intersection of Thomas Rd. & Perryville Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-40	At the intersection of Thomas Rd. & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-41	At the intersection of Thomas Rd. & Cotton Lane	Install new traffic signals	\$0	\$225,000	\$225,000
TS-42	At the intersection of Thomas Rd. & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-43	At the intersection of Thomas Rd. & Pebble Creek Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-44	At the intersection of Thomas Rd. & Bullard Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-45	At the intersection of McDowell Rd. & Sarival Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-46	At the intersection of McDowell Rd. & Loop 303 or Cotton Lane.	Install new traffic signals	\$225,000	\$0	\$225,000
TS-47	At the intersection of McDowell Rd. & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-48	At the intersection of McDowell Rd. & Perryville Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-49	At the intersection of Van Buren St. & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000

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TS-50	At the intersection of Van Buren St. & Loop 303 or Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-51	At the intersection of Yuma Rd. & Loop 303 or Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-52	At the intersection of Lower Buckeye Rd. & Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-53-A	At the intersection of Lower Buckeye Rd. & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-53-B	At the intersection of Lower Buckeye Pkwy. & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-54	At the intersection of Lower Buckeye Rd. & Estrella Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-55	At the intersection of Lower Buckeye Rd. & Lichfield Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-56	At the intersection of Broadway Rd. & Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-57	At the intersection of MC85 & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-58	At the intersection of MC85 & Cotton Ln.	Install new traffic signals	\$225,000	\$0	\$225,000
TS-59	At the intersection of Vineyard Rd. & Bullard Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-60	At the intersection of Riggs Rd. & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-61	At the intersection of Chandler Heights Rd. & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-62	At the intersection of Queen Creek Rd. & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-63	At the intersection of Queen Creek Rd. & Estrella Parkway.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-64	At the intersection of Patterson Rd. & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-65	At the intersection of Patterson Rd. & Bullard Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-66	At the intersection of Lower Buckeye Pkwy. & Estrella Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-67	At the intersection of I-10 interchange & Perryville Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-68	At the intersection of I-10 interchange & Citrus Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-69	At the intersection of I-10 interchange & Cotton Ln.	Install new traffic signals	\$0	\$225,000	\$225,000

**CIP Summary By Project
2000-2020**

TS-70	At the intersection of I-10 interchange & Sarival Ave.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-71	At the intersection of I-10 interchange & Estrella Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-72	At the intersection of Perryville Rd. & Broadway Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-73	At the intersection of Walle Dr. and Sarival	Install new traffic signals	\$0	\$225,000	\$225,000
TS-74	At the intersection of Elwood and Sarival	Install new traffic signals	\$0	\$225,000	\$225,000
TS-75	At the intersection of Westar & Estrella Pk	Install new traffic signals	\$0	\$225,000	\$225,000
TS-76	At Buckeye Union High School & Estrella Pkwy.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-77	At Elliot & San Gabriel/North Lake Park	Install new traffic signals	\$0	\$225,000	\$225,000
TS-78	At Elliot & Rainbow Valley Rd.	Install new traffic signals	\$0	\$225,000	\$225,000
TS-79	At the intersection of Citrus & Yuma	Install new traffic signals	\$0	\$225,000	\$225,000
	Sub Total		\$7,943,200	\$12,425,000	\$20,368,200
		Number of Projects =	80		
Technology					
TC-01	Wireless equipment would be stationed at each City facility.	Communications Infrastructure	\$340,000	\$0	\$340,000
TC-02	All City facilities..	Network Upgrades	\$38,000	\$0	\$38,000
TC-03	City Hall.	Client/Server Installation	\$190,000	\$0	\$190,000
TC-04	City of Goodyear	Consultant to study the need for a broad	\$100,000	\$0	\$100,000
TC-05	City of Goodyear	Data Communication Infrastructure	\$0	\$20,000,000	\$20,000,000
	Sub Total		\$668,000	\$20,000,000	\$20,668,000
		Number of Projects =	5		
Water					
WA-01	Well #6 Wellhead Treatment		\$955,392	\$40,250	\$995,642
WA-02	Well #1 Abandonment and Replacement		\$1,737,998	\$0	\$1,737,998
WA-03	Construction of 24" Water line		\$1,090,276	\$0	\$1,090,276
WA-04	Well # 20 Construction		\$1,747,294	\$0	\$1,747,294
WA-05	Well #19 Construction		\$1,661,644	\$0	\$1,661,644
WA-06	Booster Station #13 Storage Expansion		\$542,900	\$0	\$542,900
WA-07	Well #3 Storage Tank Replacement		\$0	\$0	\$0
WA-08	Well #5 Storage Tank Replacement		\$0	\$170,190	\$170,190
WA-09	Construction of Bullard Water Line		\$0	\$0	\$0
WA-10	Construction of Sarival and Lower Buckeye Water Line		\$0	\$0	\$0
WA-11	Construction of 165th Ave. 12" Water Line		\$0	\$0	\$0
WA-12	Water Transmission Pipeline		\$5,859,459	\$0	\$5,859,459
WA-13	Water Distribution		\$0	\$0	\$0
WA-14	Water Distribution		\$494,466	\$0	\$494,466

**CIP Summary By Project
2000-2020**

WA-15	Water Distribution		\$335,369	\$0	\$335,369
WA-16	Water Tanks CAP Recharge Facility		\$5,695,699	\$5,640,785	\$11,336,484
WA-17	Water Treatment Facility		\$0	\$36,431,673	\$36,431,673
WA-18	Ground Storage Tanks		\$1,934,920	\$1,934,920	\$3,869,840
WA-19	Water Distribution		\$449,936	\$0	\$449,936
WA-20	Water Distribution		\$701,256	\$0	\$701,256
WA-21	Water Distribution		\$620,858	\$0	\$620,858
WA-22	Water Distribution		\$0	\$305,976	\$305,976
WA-23	Water Distribution		\$449,936	\$0	\$449,936
WA-24	Water Distribution		\$1,368,529	\$0	\$1,368,529
WA-25	Water Distribution		\$649,138	\$0	\$649,138
WA-26	Storage Tank		\$641,720	\$0	\$641,720
WA-27	Storage Tank		\$0	\$641,720	\$641,720
WA-28	Storage Tank		\$0	\$641,720	\$641,720
WA-29	Estrella Mountain Ranch System Modificaiton		\$524,307	\$524,307	\$1,048,614
WA-30	Storage Tank		\$0	\$989,420	\$989,420
WA-31	Water Distribution		\$0	\$788,401	\$788,401
WA-32	Water Distribution		\$0	\$269,065	\$269,065
WA-33	Water Distribution		\$0	\$5,792,072	\$5,792,072
WA-34	2.0 mg Water Storage Tank		\$0	\$1,010,160	\$1,010,160
WA-35	2.0 mg Water Storage Tank		\$1,010,160	\$0	\$1,010,160
WA-36	2.0 mg Water Storage Tank		\$0	\$1,010,160	\$1,010,160
WA-37	2.0 mg Water Storage Tank		\$0	\$1,010,160	\$1,010,160
WA-38	CAP Water Acquisitions		\$17,105,639	\$73,643,559	\$90,749,198
WA-39	White Tanks Recovery Wells		\$3,074,585	\$0	\$3,074,585
WA-40	Well #12 Wellhead Treatment System		\$868,091	\$0	\$868,091
WA-41	Wells #16 and #17 Wellhead Treatment System		\$846,040	\$0	\$846,040
WA-42	Estrella Mountain Ranch Water Supply Improvments		\$385,520	\$0	\$385,520
WA-43	West Side Water Distribution		\$602,857	\$1,808,568	\$2,411,425
WA-44	Future Wells and Storage		\$0	\$6,990,145	\$6,990,145
WA-45	SCADA System (Supervisory Control & Data Acquisitions)		\$202,900	\$0	\$202,900
WA-46	SCADA System Upgrades at exiting facilities		\$573,400	\$0	\$573,400
WA-47	Estrella Mountain Ranch Water System		\$4,748,720	\$14,246,161	\$18,994,881
WA-48	SCADA System Upgrades at exiting facilities (EMR)		\$42,700	\$0	\$42,700
WA-49	Well Inventory & Assessment/Exploratory Wells		\$476,410	\$0	\$476,410
WA-50	Well Inventory & Assessment/Exploratory Wells		\$2,900,000	\$0	\$2,900,000
WA-51D	Purchase LPSCO Water System		\$0	\$2,084,050	\$2,084,050
WA-51R	Purchase LPSCO Water System		\$0	\$3,047,923	\$3,047,923

**CIP Summary By Project
2000-2020**

WA-52	Well Inventory & Assessment/Exploratory Wells (Hidden Valley)		\$0	\$2,900,000	\$2,900,000
	Sub Total		\$60,298,119	\$161,921,385	\$222,219,504
		Number of Projects =	53		
Wastewater					
SW-01	157th Avenue WWTP Phase IV Expansion		\$19,349,595	\$0	\$19,349,595
SW-02	157th Avenue WWTP Phase V Expansion		\$1,600,000	\$17,795,000	\$19,395,000
SW-03	157th Avenue WWTP Phase VI Expansion		\$0	\$17,150,000	\$17,150,000
SW-04	157th Avenue WWTP Phase VII Expansion		\$0	\$16,400,000	\$16,400,000
SW-05	157th Avenue WWTP Phase VIII Expansion		\$0	\$948,500	\$948,500
SW-06	McDowell Rd. Interceptor Sewer		\$0	\$0	\$0
SW-07	Bullard I-10 Scenario 4 Sanitary Sewer		\$0	\$0	\$0
SW-08	Estrella Parkway Interceptor Sewer		\$0	\$0	\$0
SW-09	Connecting Sewer to WWTP Phase I		\$1,987,970	\$0	\$1,987,970
SW-10	Bullard Avenue Interceptor Sewer		\$6,626,355	\$0	\$6,626,355
SW-11	Sarival Avenue Inteceptor Sewer		\$2,180,668	\$0	\$2,180,668
SW-12	East Cotton Lane Interceptor Sewer		\$4,703,650	\$0	\$4,703,650
SW-13	Broadway Rd. Interceptor Sewer		\$0	\$1,974,680	\$1,974,680
SW-14	Citrus Rd. Interceptor Sewer		\$0	\$3,299,949	\$3,299,949
SW-15	State Rd. 85 Force Main and Interceptor Sewer		\$0	\$5,451,823	\$5,451,823
SW-16	West Cotton Lane Interceptor Sewer		\$0	\$1,892,559	\$1,892,559
SW-17	Connecting Sewer to WWTP Phase II		\$0	\$1,364,562	\$1,364,562
SW-18	Wastewater Master Plans (1985-1999)		\$0	\$0	\$0
SW-19	Estrella Mtn. Ranch WW Interceptor Sewers		\$3,400,000	\$12,883,680	\$16,283,680
SW-20	Corgett Basin WRP Expansion		\$5,040,000	\$7,840,000	\$12,880,000
SW-21	Lum Basin WRP		\$7,700,000	\$15,750,000	\$23,450,000
SW-22	Waterman Basin WRP		\$0	\$11,480,000	\$11,480,000
SW-23	Corgett Relief Sewer		\$256,100	\$0	\$256,100
SW-24	Lum Basin Interim Pump Station		\$345,000	\$0	\$345,000
SW-25	Purchase LPSCO Sewer System		\$0	\$7,588,010	\$7,588,010
SW-26	Corgett WRP and Lum WRP interconnect line		\$0	\$9,000,000	\$9,000,000
	Sub Total		\$53,189,338	\$130,818,763	\$184,008,101
		Number of Projects =	26		
Reuse-Water					
RC-01	Reclaimed Water Lines- Phase I		\$1,294,737	\$0	\$1,294,737
RC-02	Reclaimed Water Lines- Phase II		\$0	\$1,837,003	\$1,837,003
RC-03	Bullard Reclaimed Water Line		\$0	\$0	\$0
RC-04	SAT Facility #2		\$3,455,040	\$5,263,080	\$8,718,120
RC-05	Reclaimed Water Line		\$847,203	\$0	\$847,203
RC-06	SAT Facility #1 Upgrade		\$108,729	\$0	\$108,729

**CIP Summary By Project
2000-2020**

RC-07	Reclaimed Water Line		\$0	\$4,545,781	\$4,545,781
RC-08	SAT Facility #3		\$0	\$5,263,000	\$5,263,000
RC-09	Reclaimed Water Line		\$565,043	\$0	\$565,043
RC-10	Reuse Pump Station Upgrade		\$1,759,240	\$2,915,820	\$4,675,060
RC-11	Reclaimed Water Line		\$596,397	\$1,620,160	\$2,216,557
RC-12	Reclaimed Water Line		\$565,043	\$1,620,160	\$2,185,203
RC-13	SAT Facility #4		\$0	\$8,000,000	\$8,000,000
	Sub Total		\$9,191,432	\$31,065,004	\$40,256,436
		Number of Projects =	13		
Municipal Facilities					
MU-01	Northwest Corner of Yuma & 155th Ave.	City Hall	\$2,000,000	\$14,009,920	\$16,009,920
MU-02	City of Goodyear	City Library	\$7,000,000	\$0	\$7,000,000
MU-03	City of Goodyear	Corporate Yard	\$7,100,000	\$0	\$7,100,000
MU-04	City of Goodyear	Social Services Planning Study	\$100,000	\$0	\$100,000
MU-05	Old areas of the City	Revitalizing Old Areas, Planning Study	\$100,000	\$0	\$100,000
MU-06	City of Goodyear	Cultural/Arts; ROW Acquisition	\$1,000,000	\$7,700,000	\$8,700,000
	Sub Total		\$17,300,000	\$21,709,920	\$39,009,920
		Number of Projects =	6		
Transit Facilities					
TR-01	The City of Goodyear	City Transit Bus	\$280,000	\$0	\$280,000
TR-02	Van Buren Street and other areas	Construction of Bus Bays	\$1,000,000	\$0	\$1,000,000
TR-03	City of Goodyear	Mass Transit Facilities	\$1,000,000	\$49,000,000	\$50,000,000
TR-04	Two Locations	Park and Ride	\$1,000,000	\$742,400	\$1,742,400
	Sub Total		\$3,280,000	\$49,742,400	\$53,022,400
		Number of Projects =	4		
	Total		\$234,712,729	\$787,273,272	\$1,021,986,001
		Total Number of Projects =	380		

**City Of Goodyear
CIP Committee Recommendations
For New Bonding Authority**

Project Categories	36,708 Recommended		Approved	
	Bonding Authority	For Bond Election	By The Voters September 12, 2000	Percent Of Total
Water	11,815,500	40,000,000	51,815,500	28%
Sewer	7,449,500	30,000,000	37,449,500	20%
Municipal Buildings	6,500,000	11,000,000	17,500,000	9%
Bridges	0	12,000,000	12,000,000	7%
Streets	3,260,000	8,000,000	11,260,000	6%
Fire	5,500,000	5,000,000	10,500,000	6%
Parks & Recreation	2,260,000	8,000,000	10,260,000	6%
Police	7,750,000	2,500,000	10,250,000	6%
Reuse Water	0	6,000,000	6,000,000	3%
Drainage	1,000,000	4,000,000	5,000,000	3%
Traffic Signals	0	5,000,000	5,000,000	3%
Transit	0	3,250,000	3,250,000	2%
Street Lights	0	3,000,000	3,000,000	2%
Technology	0	1,000,000	1,000,000	1%
Total	45,535,000	138,750,000	184,285,000	100%

Six Percent Projects:

Municipal Buildings	6,500,000	11,000,000	17,500,000
Bridges	0	12,000,000	12,000,000
Streets	3,260,000	8,000,000	11,260,000
Fire	5,500,000	5,000,000	10,500,000
Police	7,750,000	2,500,000	10,250,000
Traffic Signals	0	5,000,000	5,000,000
Transit	0	3,250,000	3,250,000
Technology	0	1,000,000	1,000,000
Total	23,010,000	47,750,000	70,760,000

Twenty Percent Projects:

Parks & Recreation	2,260,000	8,000,000	10,260,000
Drainage	1,000,000	4,000,000	5,000,000
Street Lights	0	3,000,000	3,000,000
Total	3,260,000	15,000,000	18,260,000

Enterprise Supported 20% Projects:

Water	11,815,500	40,000,000	51,815,500
Sewer	7,449,500	30,000,000	37,449,500
Reuse Water	0	6,000,000	6,000,000
Total	19,265,000	76,000,000	95,265,000

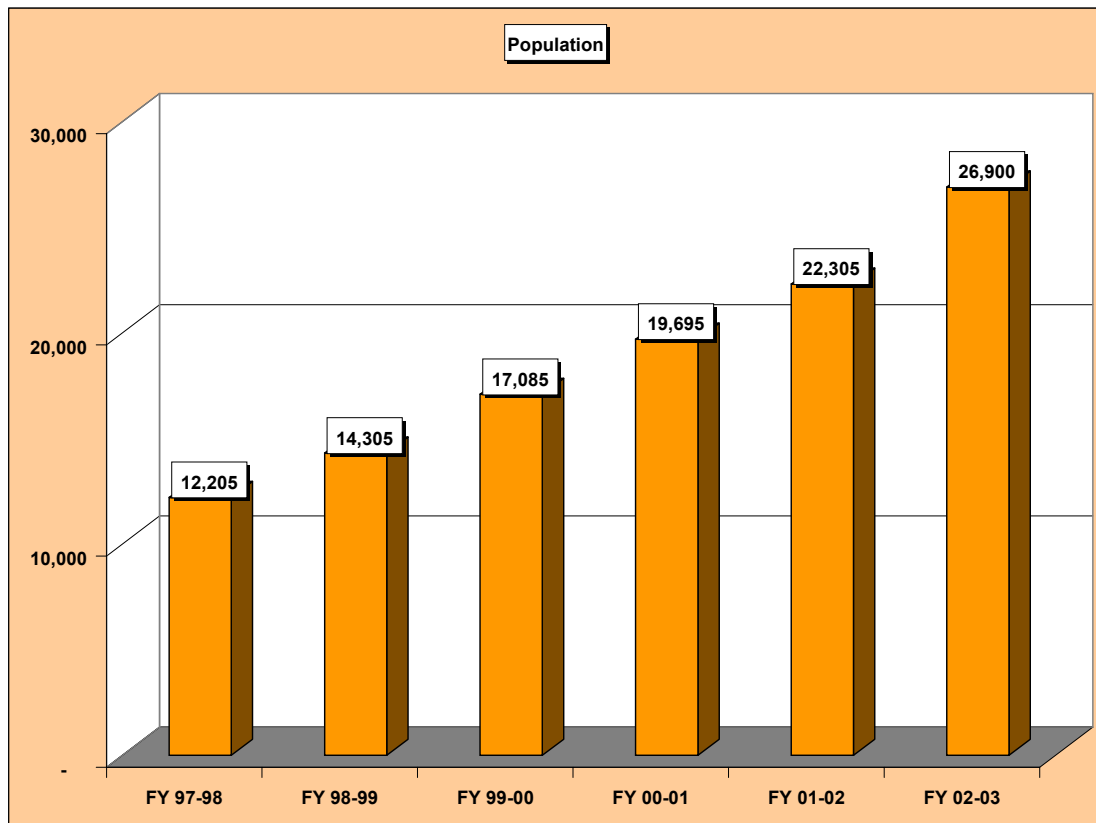
Population

Description

Changes in population can have a direct effect on City revenues because many taxes are collected on a per capita basis, many intergovernmental revenues are distributed according to population, and because population level appears indirectly related to such issues as employment, income, and property value.

Analysis

A gradual increasing population trend is considered favorable. The City is experiencing rapid growth in population, and a corresponding rapid growth in demand for municipal services. During the measurement period the average annual percent change in population was 17 percent. The population doubled during the measurement period. The 2000 census validated Goodyear's growth resulting in a larger percentage of intergovernmental revenues that are distributed based on population. Goodyear's State Shared revenues increased \$2.0 million per year as a direct result of the census.



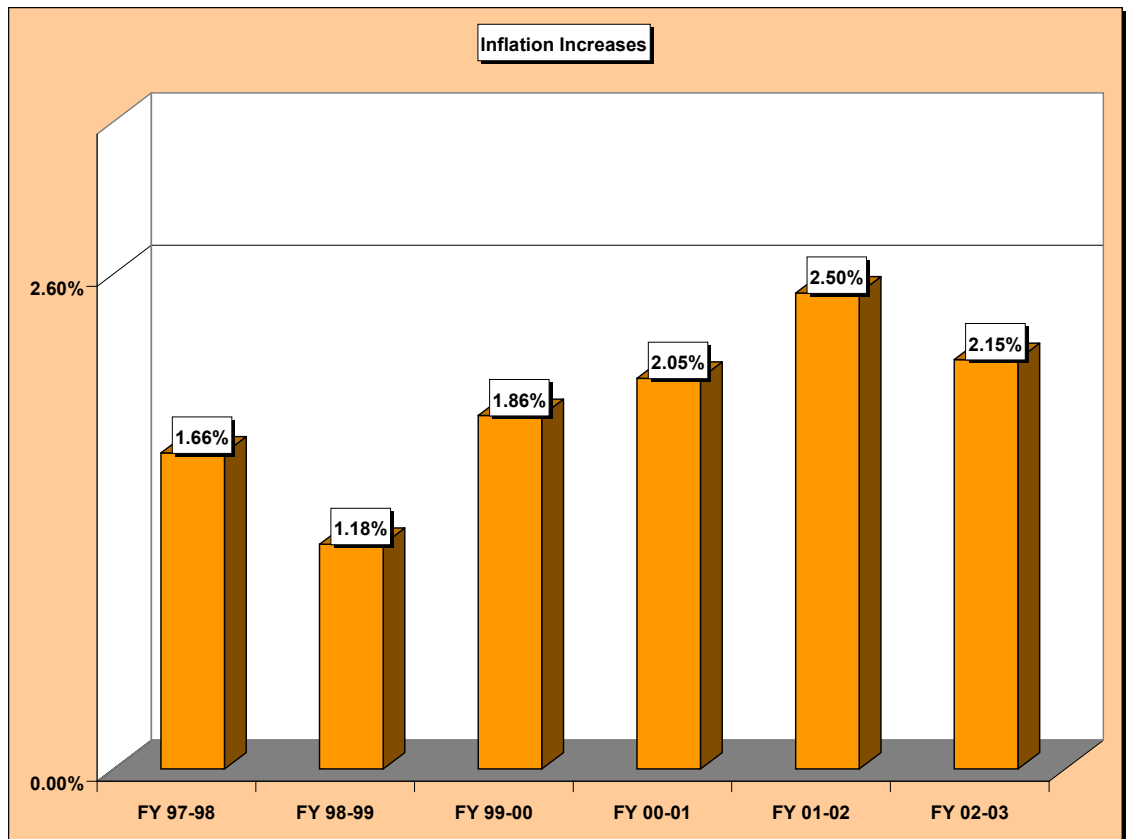
Inflation

Description

The Gross Domestic Product Deflator Index (GDP) is considered by some to be the best measure of overall inflation in the economy. The GDP is also the index that the Arizona Constitution and the Arizona Revised Statutes require in calculating expenditure limits for cities and towns. Stability in price level is generally considered beneficial and continued low rates of inflation indicate a positive trend.

Analysis

The rate of inflation over the measurement period has been low and has averaged less than two percent. Strong economic growth and tight labor markets continue to put little pressure on consumer inflation. Recent predictions are indicating historically low, stable levels of inflation.



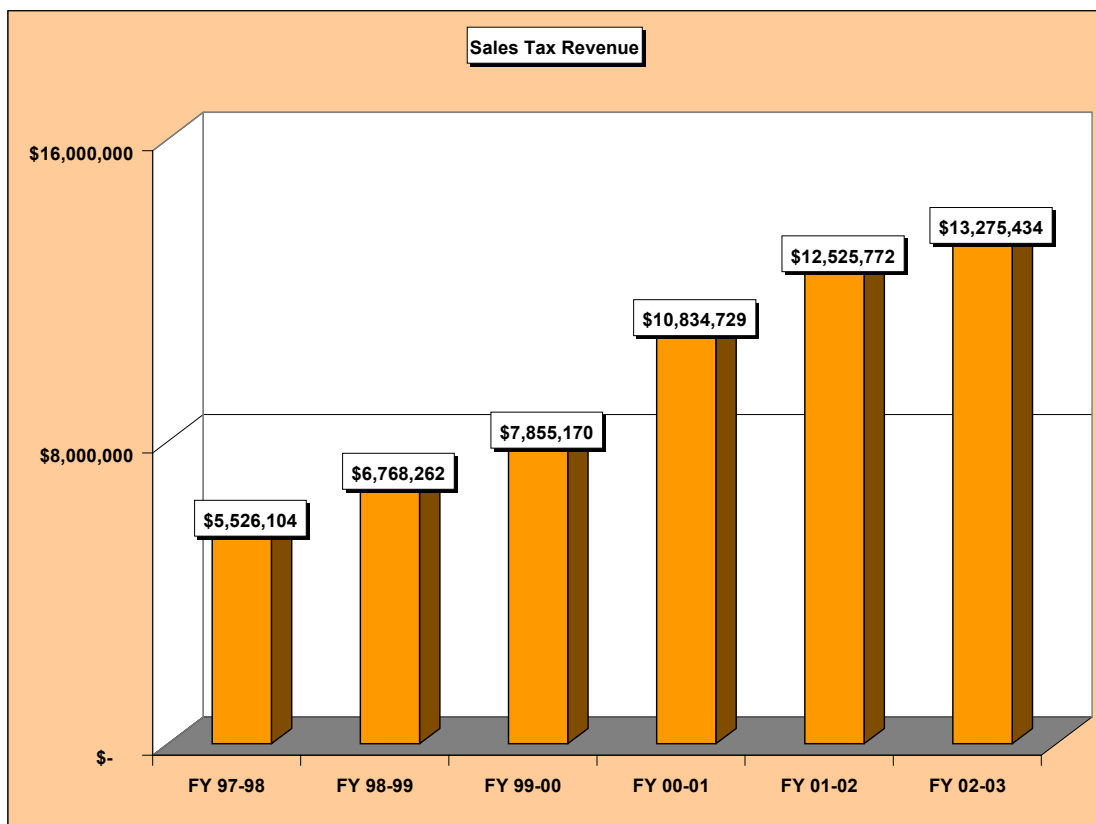
Business Activity

Description

The level of business activity affects the City's financial condition directly by revenue sources such as sales tax receipts and indirectly to the extent that a change in business activity affects other demographic and economic areas such as employment base, personal income, or property values. Changes in business activity also tend to be cumulative, causing a positive or negative impact on all related factors such as employment base, income, property value, etc.

Analysis

Sales tax revenue has increased steadily over the past five years. Sales tax revenues have doubled during the measurement period. This trend is considered very favorable. Goodyear's business activity has benefited from the economic expansion, and high consumer confidence. In addition, median household income has increased over the measurement period and directly supports the increase in sales tax revenue.



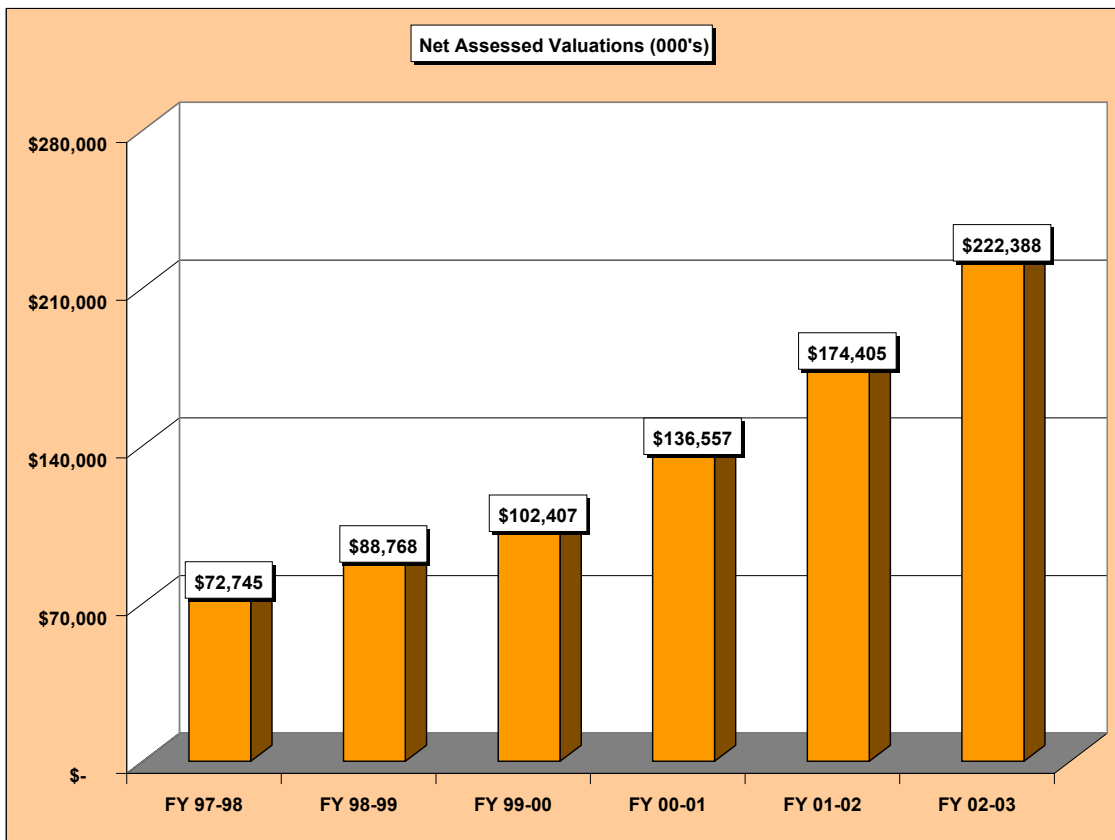
Property Value

Description

Property value is important because property tax is one of the City's largest revenue sources. With Goodyear maintaining a relatively stable tax rate, the higher the aggregate property value, the higher the revenue that will be generated. The net assessed value is used as an indicator of the City's aggregate property value on which the property tax rate is applied to compute City property tax revenue.

Analysis

Assessed valuation is increasing which is a good indicator of the community's economic well-being and revenue base. Assessed property values tripled during the measurement period. Property values are expected to grow by 28 percent in FY 02-03, based on continued residential and commercial growth.



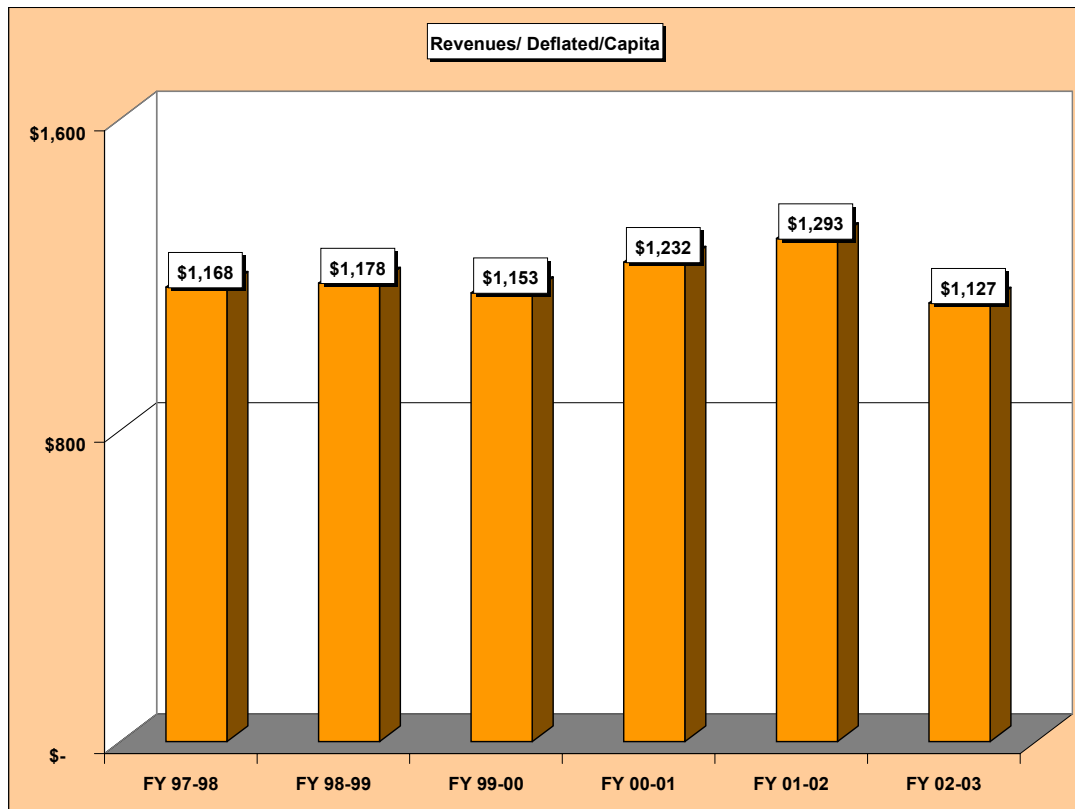
Revenue Per Capita

Description

Per capita operating revenue shows how operating revenue is changing relative to changes in the level of population. As population increases, it might be expected that the need for services would increase proportionately and, therefore, the level of per capita revenue should remain at least constant in real terms. If per capita revenue is decreasing, it would be expected that the City would be unable to maintain existing service levels unless it were to find to find new revenue sources or ways to save money. This reasoning assumes that the cost of services is directly related to population level.

Analysis

The net constant dollar revenue per capita (revenue/deflated/capita) has increased eight percent over the measurement period. In addition, during this same time period, service demands have increased, indicating more effective resource utilization. Revenues per capita are expected slightly decrease in FY 02-03 but is expected to increase in FY 03-04 with more commercial construction being completed to balance Goodyear's growing residential population.



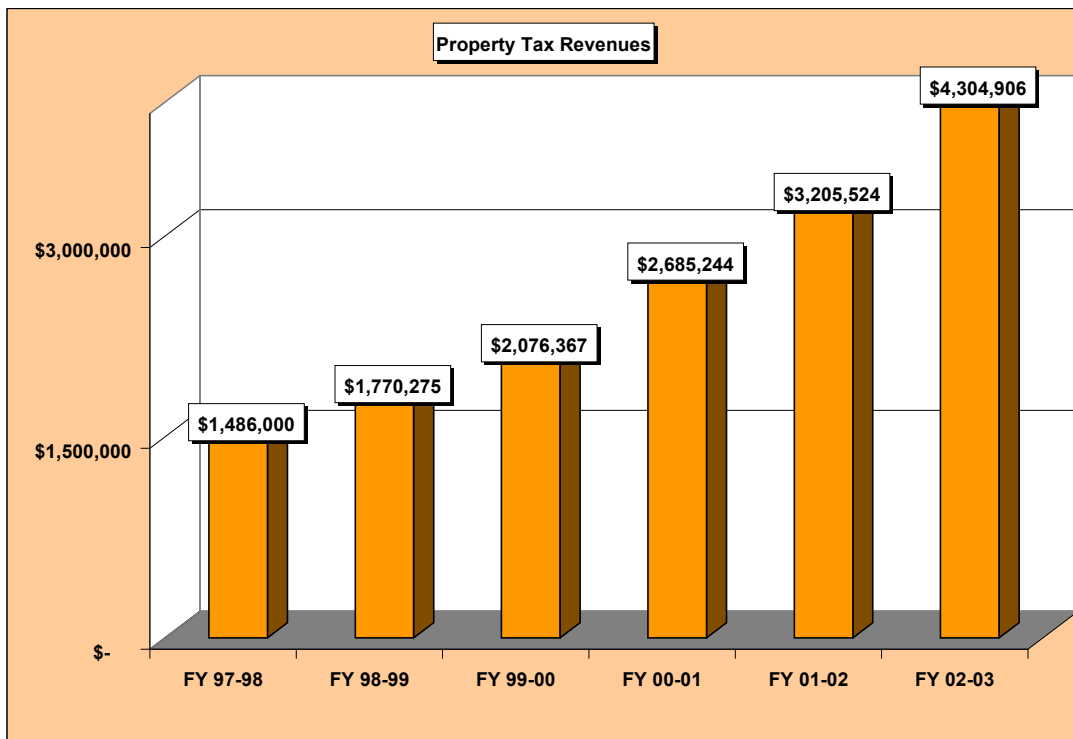
Property Tax Revenue

Description

Property tax revenue is an important source to consider individually because it comprises the City's second largest single revenue source next to the City sales tax revenue. The primary component of property tax is for maintenance and operations of the City and the secondary component is restricted for debt retirement.

Analysis

Property tax revenue continues to show an increasing trend. Goodyear's primary tax levy is estimated to increase and the secondary levy is estimated to increase in FY 02-03 premised upon increased assessed value forecasts from the County Assessor. Based on continued residential and commercial growth, property tax revenue should increase in the coming year with assessed property values expected to grow by 30 percent. Goodyear's FY 02-03 combined tax rate is expected to increase from \$1.95 to \$2.04.



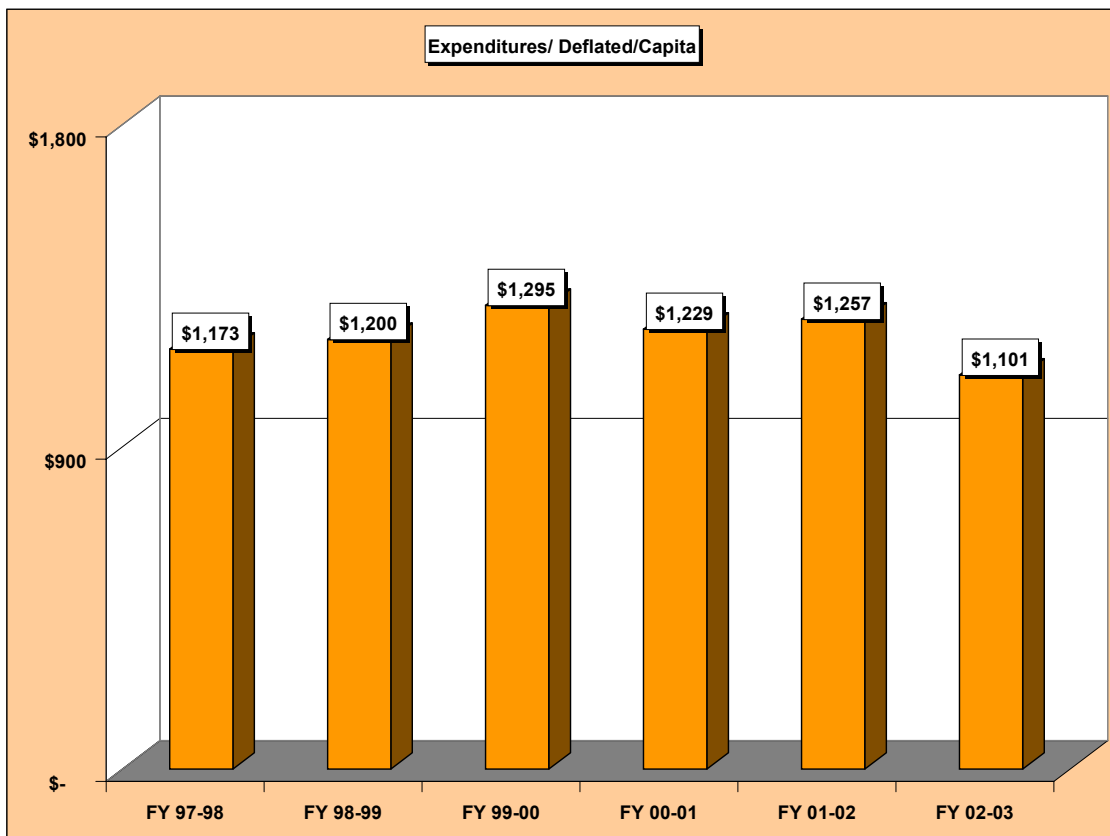
Expenditures Per Capita

Description

Per capita operating expenditures reflect changes in operating expenditures relative to changes in population. Increasing per capita expenditures can indicate the cost of providing services is outstripping the City's ability to pay, especially if spending is increasing faster than the City's property, sales or other relevant tax base. If the increase in spending is greater than would be expected from continued inflation and cannot be explained by the addition of new services, it can be an indicator of declining productivity.

Analysis

Expenditures per capita decreased from FY 01-02 to FY 02-03. In addition, during this same time period, service demands have increased, indicating more effective resource utilization.



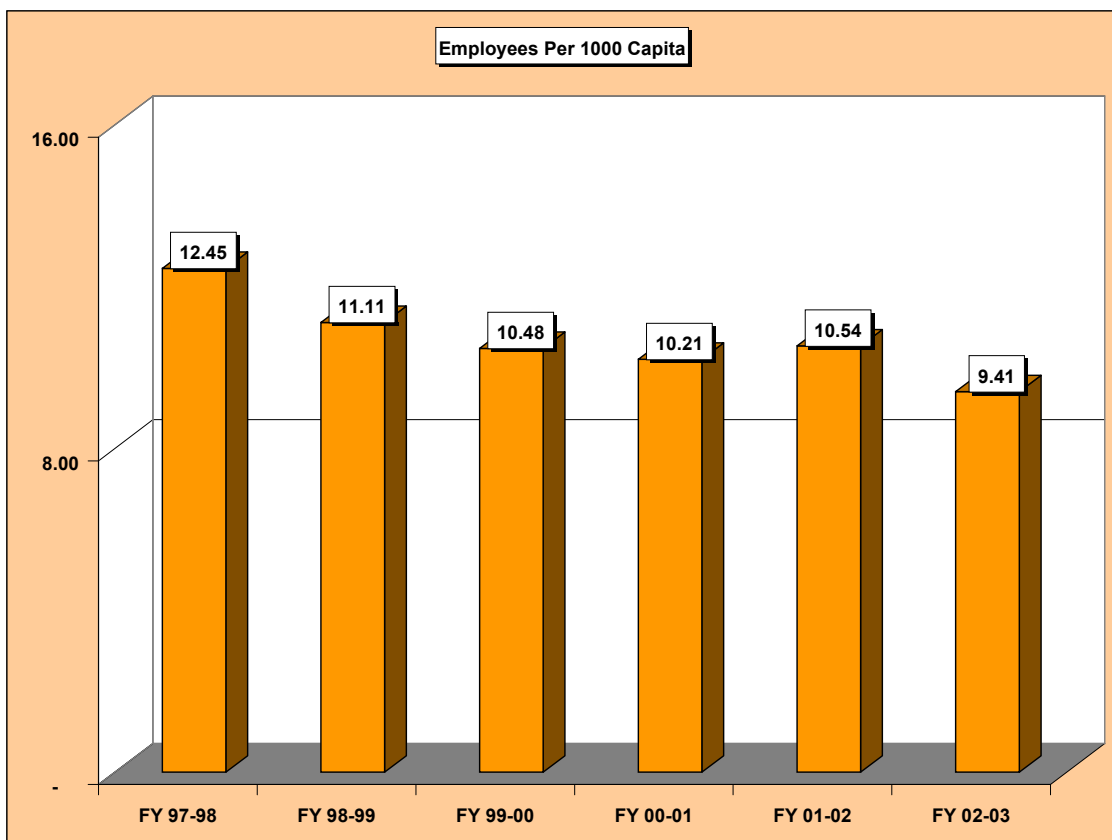
Employees Per Capita

Description

Personnel costs are a major portion of the City's operating budget. Plotting changes in the number of employees to population is a way to measure changes in expenditures. An increase in employees to population may indicate that expenditures are rising faster than revenues, that the City is becoming more labor intensive, or that productivity is declining. A decrease in employees to population may indicate that productivity is increasing, and/or that municipal service levels maybe declining.

Analysis

Full Time Employees (FTE) include all authorized, benefited positions. The FTE ratio per 1,000 citizens has declined over the measurement period even though nine new programs/departments/support have been added. This could indicate that levels of employee productivity are good, and the City is not becoming more labor intensive.



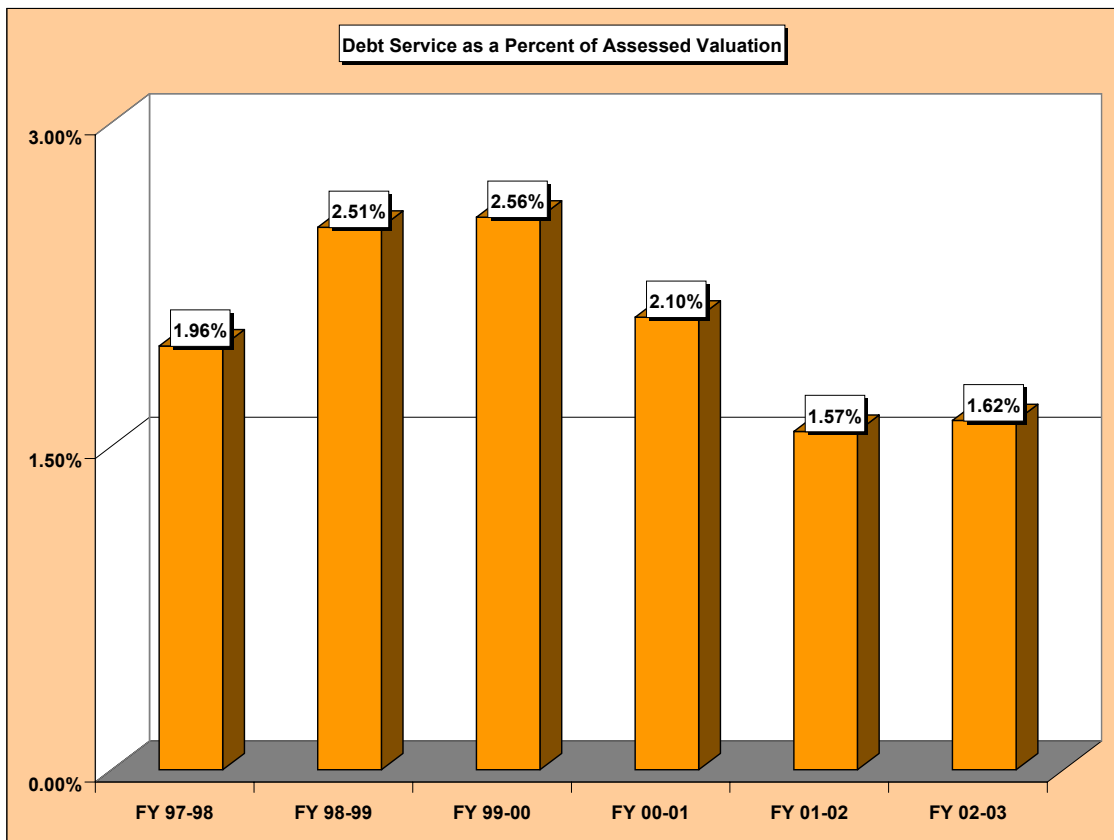
Debt Service Per Assessed Valuation

Description

Debt Service is the annual principal and interest payments that the City has incurred for the addition of needed infrastructure. Debt service includes all payments for debt the City has issued including General Obligation Bonds, Revenue Bonds, and Excise Tax Pledged Bonds. It does not include debt of overlapping jurisdictions (school districts, CFDs, and County). The assessed value is the most generally available measure of community wealth. The concern is that long-term debt should not exceed the City's resources for paying the debt.

Analysis

Long-term debt as a percent of assessed valuation over the measurement period has ranged between 1.6 percent to 2.6 percent. The debt burden is expected to meet the needs of a growing city. In addition, median household income has increased over the measurement period and is an indicator of the community's ability to pay for the required debt.



Appendix

- Document Glossary
- Community Characteristics
- Legal Budget Schedules

The City of Goodyear's Annual Budget is structured to be understandable and meaningful to both the general public and the organization. This glossary is provided to assist those unfamiliar with budgeting terms and a few terms specific to the City of Goodyear financial planning process.

ACTUAL VS. BUDGETED	Difference between what was projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the year.
ADOPTED	Formal action by the City Council which permits the City to incur obligations and to make expenditures of resources.
ALTERNATIVE LOCAL EXPENDITURE LIMITATION	If the funding needs of the City are greater than the State imposed expenditure limit, the following options are available. All four options are subject to voter approval: <ol style="list-style-type: none">1. Local home rule (alternative expenditure) limitation2. Permanent base adjustment3. Capital projects accumulation fund4. One-time override
APPROPRIATION	An authorization made by the City Council which permits the City to incur obligations and to make expenditures of resources.
ASSESSED VALUATION	A valuation established upon real estate or other property by the County Assessor and the State as a basis for levying taxes.
BEGINNING BALANCE	The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).
BOND	A long-term "IOU" or promise to pay. It is a promise to repay a specified amount of money (the face value of the bond) on a particular date (maturity date). Bonds are used primarily for financing capital projects.
CAPITAL BUDGET	The appropriation of bonds or operating revenue for improvements to city facilities including buildings, streets, water and sewer lines, and parks.
CAPITAL OUTLAY	Fixed assets which have a value of \$1,000 or more and have a useful economic life of more than one year.
COMMUNITY	CFDs are special purpose public improvement districts.

FACILITIES DISTRICTS (CFD)	By utilizing a variety of public funding options such as bonds, special assessments, taxes and user fees, CFDs provide a mechanism to finance public infrastructure, the operation and maintenance of public infrastructure, and enhanced municipal services in qualifying areas.
CONTINGENCY FUND	A budgetary reserve set aside for emergency or unanticipated expenses and/or revenue shortfalls. The City Council must approve all contingency expenditures.
CONTRACTUAL SERVICES	Services such as rentals, insurance, maintenance, etc. that are purchased by the City.
DEBT SERVICE	The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.
DEPARTMENT	The basic organizational unit of government which is functionally unique in its delivery of services.
DEPRECIATION	Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.
DEVELOPMENT-RELATED FEES	Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting and subdivision fees.
DISBURSEMENT	The expenditure of moneys from an account.
DIVISION	An organized unit within a department.
EMPLOYEE BENEFITS	Contributions made by a government to meet commitments or obligations for employee benefits. Included are the government's share of costs for social security and the various pension, medical and life insurance plans.
ENCUMBRANCE	The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.
ENDING BALANCE	The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

ENTERPRISE FUND	A governmental accounting fund in which the services provided, such as water or sewer or sanitation, are financed and operated similarly to those of a private business. The rate schedules for those services are established to ensure that user revenues are adequate to meet necessary expenditures.
ESTIMATED	Estimated, as used throughout the budget document, represents the original adopted budget plus any approved changes and anticipated year-end savings.
EXPENDITURE LIMITATION	The Arizona State Legislature imposed a constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation.
EXPENDITURE/ EXPENSE	This term refers to the outflow of funds paid for an asset obtained, or goods and services obtained.
FEES	Fees are charges for specific services.
FISCAL POLICY	A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.
FISCAL YEAR	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of Goodyear has specified July 1 to June 30 as its fiscal year.
FUND	A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. Eight commonly used fund types in public accounting are the general fund, specific revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.
FUND BALANCE	Fund balance is the excess of assets over liabilities and reserves and is therefore known as surplus funds.

FUND SUMMARY	A fund summary, as reflected in the budget document, is a combined statement of revenues, expenditures, and changes in fund balance for the prior year's actual, adopted, and estimated budgets, and the current year's adopted budgets.
GENERAL FUND	The largest fund within the City, the General Fund accounts for most of the financial resources of the government that are not accounted for in other funds. General fund revenues include primary property taxes, licenses and permits, local taxes, and service charges. General fund services include police, fire, finance, information systems, administration, courts, attorneys, and parks and recreation.
GOVERNMENT FINANCE OFFICERS ASSOCIATION (GFOA) BUDGET PRESENTATION AWARD	The GFOA Budget Presentation Awards Program is an international awards program for governmental budgeting. Its purpose is to encourage exemplary budgeting practices and to provide peer recognition for government finance officers preparing budget documents. Award criteria includes coverage of four areas of interest: <i>policy orientation, financial planning, operational focus and effective communications.</i>
GRANT	A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.
HIGHWAY USER REVENUE FUND	This revenue source consists of state taxes collected on gasoline, vehicle licenses and a number of other additional transportation related fees. These funds must be used for street and highway purposes.
IMPROVEMENT DISTRICTS	Improvement districts are formed consisting of property owners desiring improvements to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property. Improvement District debt is paid for by a compulsory levy (special assessment) made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

INFRASTRUCTURE	Facilities on which the continuance and growth of a community depend such as roads, water lines, sewers, public buildings, parks, airports, et cetera.
INTERGOVERNMENTAL REVENUES	Revenues levied by one government but shared on a predetermined basis with another government or class of governments.
OPERATING BUDGET	The operating budget is the plan for current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is required by law in Arizona.
ORDINANCE	An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.
PAY-AS-YOU-GO CAPITAL IMPROVEMENT PROJECTS	Pay-as-you-go capital improvement projects are capital projects whose funding source is derived from City revenue sources other than through the sale of voter-approved bonds.
PRIMARY PROPERTY TAX	Primary property taxes are levied for the purpose of funding general government operations. Annual increases are limited to 2% of the previous year's maximum allowable primary property tax levy plus allowances for new construction and annexation of new property and tort litigation settlements.
PROPERTY TAX	Property tax is based according to value of property and is used as the source of moneys to pay general obligation debt (secondary property tax) and to support the general fund (primary property tax).
RESERVE	Reserve is an account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

SECONDARY PROPERTY TAX	Secondary property taxes are levied for the purpose of funding the principal, interest, and redemption charges on general obligation bonds of the City. The amount of this tax is determined by the annual debt service requirements on the City's general obligation bonds.
SPECIAL ASSESSMENT	A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.
TAX LEVY	The total amount to be raised by general property taxes for purposes specified in the Tax Levy Ordinance.
TAX RATE	The tax rate is the amount of tax levied for each \$100 of assessed valuation.
TAXES	Taxes are compulsory charges levied by a government for the purpose of financing services performed for common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges, such as water service.
TRANSFERS	Transfers are the authorized exchanges of cash or other resources between funds.
TRUST FUND	A trust fund consists of resources received and held by the government unit as trustee, to be expended or invested in accordance with the conditions of the trust.
USER CHARGES	The payment of a fee for direct receipt of a public service by the party who benefits from the service.

COMMUNITY CHARACTERISTICS

The City of Goodyear encompasses 115 square miles of Maricopa County. It is located approximately 16 miles west of downtown Phoenix, Arizona's capital, and demographic/economic hub. Goodyear is bordered by the Cities of Avondale and Litchfield Park.

In 1916, the Goodyear Tire and Rubber Company purchased approximately 20,000 acres of undeveloped desert land in the Salt River Valley for cotton farming, and Goodyear got its start. The Pima cotton grown here was transported to Akron, Ohio for the manufacture of tire cord.

In 1942, the original town site was moved to its present location, and in 1946 the City of Goodyear was formally incorporated. By 1980, 2,765 people called Goodyear home. Today that figure is 27,500. The annual growth rate of 18% is predicted to continue through the year 2010.

The City is situated approximately 1,000 feet above sea level. Average maximum and minimum temperatures are 87.3 degrees and 53.0 degrees, respectively. Average annual rainfall is 7.5 inches. Mild winters, warm summers and low humidity provide a year-round growing season for outlying farmlands.

Government and Organization

The City adopted the charter form of government in a special election in February, 1988. This election was approved by the Governor of the State of Arizona in April 1988.

The City operates under a council-manager form of government and provides the following services authorized by its charter: public safety (police and fire), highways and streets, sanitation, public improvements, planning and zoning and general administrative services. Six council members and a mayor are elected at large on a non-partisan ballot. Council members serve four-year staggered terms while the mayor serves a two-year term.

Transportation

Goodyear is located on Interstate 10, which connects to downtown Phoenix in 20 minutes and to Los Angeles in 6 hours. Highway 85 connects Goodyear with Interstate 8 to San Diego. Loop 101 is the connection to the northwest and northeast valleys.

The main line of the Southern Pacific Railroad passes through the employment area of the community. The Phoenix-Goodyear Municipal Airport, located within the City, provides services for general aviation aircraft and commercial airline avionics service. National, regional and local air service is available at Phoenix Sky Harbor International Airport, 25 minutes east of the City.

Economic Development

During the past year, Focused Future II, the City of Goodyear's second five-year strategic plan for economic development was passed by City Council. The following four business areas were established as priorities of the Economic Development (ED) Department.

- retail and hospitality
- high tech - aerospace
- food, fiber and natural products
- plastics and general manufacturing

Retail/Hospitality

- Two new power centers have been under construction over the past fiscal year, and are about to open.
- Sales tax increased by \$1,089,955 (w/o construction sales tax) over the previous year; an increase of 18% over 2000-2001

The retail industry provides the City of Goodyear with the greatest overall economic benefit of all industries. Retail generates high volumes of tax dollars, 83% of which are imported from outside the City. Retail businesses use little water, have low Infrastructure requirements, and are clean industries.

Focused Future participants stated their Number One goal for the City of Goodyear as retail development, and especially the establishment of a regional mall. This goal is being achieved with great care to attract the best of retailers - those that provide the highest economic value to the City and the greatest potential for community involvement.

Industrial and Commercial

- Lockheed Martin expanded their operations and relocated 25 new jobs to the Goodyear facility from San Jose, California. New positions include software and system engineers, and system developers. Average salaries are estimated at \$85,000 per year.
- Goodyear Financial Center, a 45,800 square foot office building, opened October, 2001. There are approximately 13 businesses totaling 122 employees.

MAJOR RETAIL & HOSPITALITY EMPLOYERS: (Combined estimated employment for this sector is 1500)

120	Fry's	Grocer
160	Safeway	Grocer

125	Pebble Creek	Resort Community
120	Macaroni Grill	Restaurant
120	Target	Department Store
108	Cracker Barrel	Restaurant & store
76	Albertsons	Grocer
85	T.G.I. Friday's	Restaurant
60	Black Angus	Restaurant
60	Chili's	Restaurant
58	Applebee's	Restaurant
50	Best Western	Motel/Restaurant/Lounge
50	Hampton Inn & Suites	Hotel
50	On the Border	Restaurant
40	Bennett's Steakhouse	Restaurant
40	Holiday Inn	Motel
40	Michael's	Crafts

MANUFACTURING EMPLOYERS:

(Combined estimated employment for these firms is 2700)

560	Lockheed Martin - Arizona	Defense Systems, Aerospace,
497	McLane Distributing	Grocery Distributor
400	Cavco	Modular Homes
356	Rubbermaid	Home Products
160	Lufthansa Airline Training Center	International Commercial Pilot Training
150	Kysor Panels	Commercial Refrigerators
100	Adapto	Precision Machining, Air Bag Components
100	Snyder's of Hanover	Pretzels, Snack Foods
96	Poore Brothers, Inc.	Potato Chips, Snack Foods
89	Walle Corporation	Consumer Labels
62	Insamet	Aluminum Mining
50	Arizona Galvanizing	Commercial Steel Galvanizing
50	Simpson-Norton	Equipment/Irrigation Systems
30	Southwest Specialty Food	Sauces and Salsas

AREA CLUBS & ORGANIZATIONS

The American Cancer Society	623-224-0880
American Legion Post #61	623-932-4960
Agua Fria Union School Key Club	623-932-4250
Agua Fria Union School FFA	623-932-4250
Agua Fria Union School ROTC	623-932-4250

Avondale Moose Lodge #2078	623-932-4022
Eastern Star	623-935-3460
Estrella Rotary Club	623-935-3888
Estrella Toastmaster Club	623-386-0106
Goodyear/Avondale Lions Club	623-877-8793
Litchfield Kiwanis Club	623-935-2249
Girl Scouts	623-932-0163
Boy Scouts	623-955-7747
Soroptomist Club	623-876-5940
Southwest Volunteer Services	623-925-6601
Tri-City West Boys & Girls Club	623-932-1154
VPW Post 10308	623-932-9052
West Valley Artists	623-877-9113
West Valley Fine Arts Council	623-935-6384
White Tanks Rotary Club	623-877-0667

AREA BANKS

Bank Of America	1198 S Litchfield Rd	623-973-7932
Bank One	1370 N. Litchfield Road	623-589-3757
Community Bank	11 W Van Buren St., Avndl	623-932-4000
Wells Fargo Bank	600 E Van Buren St.	623-528-7307
Wells Fargo Bank	14139 W. Indian School Bypass	623-935-1274

AREA GOLF COURSES

Estrella Mountain	Estrella Pkwy Vineyard	623-932-3714
Palm Valley	2211 N. Litchfield Road	623-935-2500
Pebble Creek	3639 Clubhouse Drive	623-935-6750
Wigwam	451 N. Litchfield Rd., Ltchfld Pk	623-935-9414
Falcon	15151 W. Camelback Road	623-935-7800

Falcon Dunes
Estrella Mtn Ranch

Luke Airforce Base, GIncl.
11800 Golf Club Drive

623-535-8355
623-386-2600

PUBLIC SCHOOLS

Agua Fria Union High
530 East Riley Drive
Avondale, Az 85323
623-932-4250

Estrella Mtn Comm College
Thomas & Dysart Road
Avondale, Az 85323
623-935-8000

Avondale Elem. School
District Office
235 West Western Ave
Avondale, Az 85338
623-932-3051

Estrella Mtn Elem School
10963 South San Miguel
Goodyear, Az 85338
623-386-3515

Buckeye Union High
District Office
902 East Eason Ave
Buckeye, Az 85326
623-386-4423

Litchfield Elem School
District Office
553 Plaza Circle
Litchfield Park, Az 85340
623-935-0000

Palm Valley Elem. School
2801 N. 135th Ave
Goodyear, AZ
623-935-0050

Western Sky Middle School
4095 N. 144th Ave
Goodyear, AZ 85338
623-935-0060

Wildflower Ranch Elem. School
325 South Wildflower Drive
Goodyear, AZ 85338
623-932-0810

Millennium High School
14802 W. Wigwam Blvd.
Goodyear, AZ 85338

City Of Goodyear
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2002-03

FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2001-02*	ACTUAL EXPENDITURES/ EXPENSES 2001-02**	UNRESERVED FUND BALANCE/ RETAINED EARNINGS AT 7-1-2002**	DIRECT PROPERTY TAX REVENUES 2002-03	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2002-03	OTHER FINANCING		INTERFUND TRANSFERS		TOTAL FINANCIAL RESOURCES AVAILABLE 2002-03	BUDGETED EXPENDITURES/ EXPENSES 2002-03
						2002-03 SOURCES	<USES>	2002-03 IN	<OUT>		
1. General Fund	\$ 31,786,657	\$ 22,406,090	\$ 11,284,295	Primary: \$ 2,597,865	\$ 24,166,085			\$ 1,512,376	\$ 3,834,408	\$ 35,726,213	\$ 33,045,542
2. Special Revenue Funds	3,455,282	3,847,850		Secondary: 1,678,864	1,350,568			1,851,566		3,202,134	3,302,138
3. Debt Service Funds Available	1,686,687	1,686,687						618,842		618,842	4,304,906
4. Less: Designation for Future Debt Retirement											
5. Total Debt Service Funds	1,686,687	1,686,687		1,678,864				618,842		2,297,706	4,304,906
6. Capital Projects Funds	69,074,015	9,925,516	5,700,880		59,967,900	16,000,000	16,000,000	4,221,544	2,550,544	67,339,780	67,339,783
7. Enterprise Funds Available	24,649,109	15,572,686	11,810,934		18,550,357			1,000,000	2,819,376	28,541,915	26,353,209
8. Less: Designation for Future Debt Retirement											
9. Total Enterprise Funds	24,649,109	15,572,686	11,810,934		18,550,357			1,000,000	2,819,376	28,541,915	26,353,209
10. Expendable Trust Funds											
11. Nonexpendable Trust Funds											
TOTAL ALL FUNDS	\$ 130,651,750	\$ 53,438,829	\$ 28,796,109	\$ 4,276,729	\$ 104,034,910	\$ 16,000,000	\$ 16,000,000	\$ 9,204,328	\$ 9,204,328	\$ 137,107,748	\$ 134,345,578

EXPENDITURE LIMITATION COMPARISON

	2001-02	2002-03
1. Budgeted expenditures/expenses	\$ 130,651,750	\$ 134,345,578
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	130,651,750	134,345,578
4. Less: estimated exclusions		
5. Amount subject to the expenditure limitation	\$ 130,651,750	\$ 134,345,578
6. EEC or voter-approved alternative expenditure limitation	\$ 130,651,750	\$ 134,345,578

* Includes Expenditure/Expense Adjustments Approved in 2001-02 from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

City Of Goodyear
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2002-03

	2001-02 FISCAL YEAR	2002-03 FISCAL YEAR
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A).	\$ <u>2,197,080</u>	\$ <u>2,597,865</u>
2. Amount received from primary property taxation in the 2001-02 fiscal year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	\$ <u>-</u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>2,197,080</u>	\$ <u>2,597,865</u>
B. Secondary property taxes	<u>1,008,444</u>	<u>1,678,864</u>
C. Total property tax levy amounts	\$ <u>3,205,524</u>	\$ <u>4,276,729</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) 2001-02 levy	\$ <u>2,197,080</u>	
(2) Prior years' levy		
(3) Total primary property taxes	\$ <u>2,197,080</u>	
B. Secondary property taxes		
(1) 2001-02 levy	\$ <u>1,008,444</u>	
(2) Prior years' levy		
(3) Total secondary property taxes	\$ <u>1,008,444</u>	
C. Total property taxes collected	\$ <u>3,205,524</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.3674</u>	<u>1.2866</u>
(2) Secondary property tax rate	<u>0.5782</u>	<u>0.7549</u>
(3) Total city/town tax rate	<u>1.9456</u>	<u>2.0415</u>
B. Special assessment district tax rates		

Secondary property tax rates - As of the date the proposed budget was prepared, the City was operating six (6) special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the City.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.

**City Of Goodyear
Revenue Summary
For FY 02-03**

Fund	Budget FY 01-02	Revised FY 01-02	Budget FY 02-03
General Fund:			
City Sales Tax Total	12,525,772	12,613,413	13,275,434
TLD&B Tax	-		
Franchise Tax-Electric	445,000	491,813	580,800
Franchise Tax-Gas	105,000	95,492	113,000
Franchise Tax-Cable TV	98,000	96,016	114,000
Franchise Tax - Citizens		9,136	10,136
Delinquent Sales Tax	5,000	11,000	11,000
Local Taxes	13,178,772	13,316,870	14,104,370
State Income Tax	1,972,000	1,973,363	2,040,589
State Shared Sales Tax	1,511,300	1,576,537	1,473,458
Auto In-Lieu Tax	349,000	575,000	425,385
State Shared Revenues	3,832,300	4,124,900	3,939,432
Building & Zoning Fees	4,500,000	3,900,000	4,100,000
Police Grants	65,841	50,000	50,000
Investment Earnings	300,000	50,000	150,000
City Court Revenues	365,000	296,000	368,000
West Caps		95,410	-
Miscellaneous Revenue	1,684,600	1,099,600	1,454,283
All Other Revenue	2,349,600	1,541,010	1,972,283
Total General Fund	23,926,513	22,932,780	24,166,085

Special Revenue Funds:

State Gasoline Tax	1,211,600	1,202,340	1,225,977
Lottery Revenue	113,000	113,000	124,591
Miscellaneous Revenue		556,900	
Total Highway User Revenue Fund	1,324,600	1,872,240	1,350,568
Total Drug Alliance Grant Fund	-	-	-
Total Special Revenue Funds	1,324,600	1,872,240	1,350,568

Capital Project Funds

CIP Funds	55,494,324	8,624,000	58,386,000
Development Fee Funds	1,661,700	1,703,900	1,581,900

**City Of Goodyear
Revenue Summary
For FY 02-03**

Fund	Budget FY 01-02	Revised FY 01-02	Budget FY 02-03
Total Capital Project Funds	57,156,024	10,327,900	59,967,900
Water Fees	3,347,747	3,028,216	3,682,448
Sewer Fees	2,340,898	2,613,395	3,099,646
Water & Sewer CIP Fees	15,014,671	15,826,015	9,839,000
Subtotal Water & Sewer	20,703,316	21,467,626	16,621,094
Sanitation Fees	1,630,281	1,634,969	1,929,263
Total Enterprise Funds	22,333,597	23,102,595	18,550,357
Total All Funds	104,740,734	58,235,515	104,034,910

**City Of Goodyear
Summary Of Other Financings And Interfund Transfers
For FY 02-03**

Fund	Other Financing		Interfund Transfers	
	Sources	Uses	In	Out
General Fund			1,512,376	
Highway User Fund				1,851,566
Debt Service Fund				618,842
CIP Fund				1,364,000
Total General Fund	-	-	1,512,376	3,834,408
Highway User Fund			1,851,566	
Debt Service Fund			618,842	
Development Fee Funds				1,550,544
Capital Improvement Project Funds	16,000,000	16,000,000	4,221,544	1,000,000
Enterprise Funds	-	-	1,000,000	2,819,376
Total All Funds	16,000,000	16,000,000	9,204,328	9,204,328

**City Of Goodyear
Budgeted Expenditures/Expenses
For FY 02-03**

Fund/Department	Adopted Budget FY 01-02	Approved Budget Adjustments FY 01-02	Actual Expenditures FY 01-02*	Adopted Budget FY 02-03
Mayor and Council	221,738	-	177,881	338,681
Community Services Supp	218,800	-	121,285	364,172
City Court	551,927	-	480,956	547,222
Special Events	146,886	24,074	170,960	147,031
Attorney	226,262	-	186,198	221,738
Prosecutor	189,004	-	164,273	184,045
Human Resources	351,067	-	303,240	353,564
City Manager	505,685	167,523	673,208	535,669
City Clerk	436,539	-	391,243	477,472
Economic Development	807,816	-	752,504	1,327,287
Community Initiatives	507,727	-	439,143	481,147
CFD Estrella	-	3,703	3,703	2,080
CFD Contract-SunCor	696	43,990	44,686	
CFD Contract-Wildflower	1,113	12	1,125	82,688
Admin Support Services	487,879	-	343,942	427,012
ITS	1,182,586	-	1,112,945	1,962,215
GIS	161,000	-	150,000	272,000
Risk Management	467,981	-	430,728	509,457
Finance	827,557	-	698,508	1,001,825
Budget Office	194,145	-	157,592	183,892
Interim Office Building	520,000	-	482,581	93,000
Community Development	1,007,956	-	704,039	887,124
Engineering	554,516	354,876	909,392	1,084,700
Deputy City Manager	173,314	-	158,437	177,430
Aquatics Facility	561,578	-	254,065	358,822
Recreation	83,128	-	24,041	41,894
Contingency	5,290,337	-	-	4,380,433
Public Works Admin	1,012,144	-	729,049	935,830
Fleet Services	296,636	92,320	388,956	410,014
Parks	1,340,928	-	998,026	1,504,320
Building Services	288,196	-	275,185	280,447
Building Safety	911,336	-	815,073	1,057,325
Police	5,414,123	-	4,800,279	5,368,570
Telecommunications	1,858,952	(686,498)	800,945	1,755,414
Fire & Emergency Services	4,587,891	-	4,261,902	5,291,022
Fire Community Services	399,214	-		
General Fund	31,786,657	0	22,406,090	33,045,542
HURF Fund--Streets	3,455,282	392,568	3,847,850	3,302,138
Drug Alliance Fund			-	-
Total Special Revenue Funds	3,455,282	392,568	3,847,850	3,302,138
Debt Service Fund	1,686,687	-	1,686,687	4,304,906
Water & Sewer Fund	23,172,327	-	14,204,407	24,615,808

**City Of Goodyear
Budgeted Expenditures/Expenses
For FY 02-03**

Fund/Department	Adopted Budget FY 01-02	Approved Budget Adjustments FY 01-02	Actual Expenditures FY 01-02*	Adopted Budget FY 02-03
Sanitation	1,476,782	-	1,368,279	1,737,401
Total Enterprise Funds	24,649,109	-	15,572,686	26,353,209
Capital Improvement Program Fund	69,074,015	(392,568)	9,925,516	67,339,783
Total All Funds	130,651,750	0	53,438,829	134,345,578

*Includes actual expenditures/expense recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared plus estimated expenditures/expenses for the remainder of the fiscal year.

RESOLUTION 02-835

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF GOODYEAR FOR THE FISCAL YEAR BEGINNING JULY 1, 2002 AND ENDING JUNE 30, 2003 DECLARING THAT SUCH SHALL CONSTITUTE AN ALTERNATIVE EXPENDITURE LIMITATION BUDGET FOR THE CITY OF GOODYEAR FOR SAID FISCAL YEAR.

WHEREAS, in accordance with the provisions of Title 42, Sections 301, 302, 303, and 304, Arizona Revised Statutes, the City Council did, on the 8th day of July, 2002 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Goodyear; and

WHEREAS, in accordance with said Sections and Title and following due public notice, the Council met on July 22, 2002 at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made, as required by law, of said estimates together with a notice that the City Council would meet on July 29, 2002, in the Justice Facility, 986 South Litchfield Road, Goodyear, Arizona, 85338, for the purpose of making tax levies as set forth in said estimates; and

WHEREAS, it appears that the sums to be raised by primary taxation, as specified therein, do not in the aggregate amount exceed that amounts as computed in Title 42, Section 301A, Arizona Revised Statutes; and

WHEREAS, on March 13, 2001, the voters of the City of Goodyear approved the establishment of the Local Expenditure Limitation for the City of Goodyear for the next four years, and

WHEREAS, the Mayor and Council of the City of Goodyear are required by establishment of the same to annually adopt an Alternative Expenditure Limitation to govern the City of Goodyear Budget;

NOW THEREFORE, BE IT RESOLVED that the said estimates of revenues and expenditures shown on the accompanying schedules as now increased, reduced or changed, by and the same are hereby adopted as the Budget of the City of Goodyear, Maricopa County, Arizona for the fiscal year 2002-03.

PASSED AND ADOPTED by the Mayor and Council of the City of Goodyear, Maricopa County, Arizona this 22nd day of July, 2002.



William P. Paul

Mayor

ATTEST:

Dee Cochran

City Clerk

APPROVED AS TO FORM:

[Signature]

City Attorney