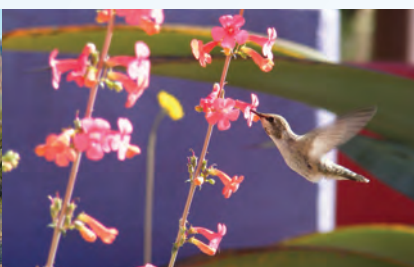


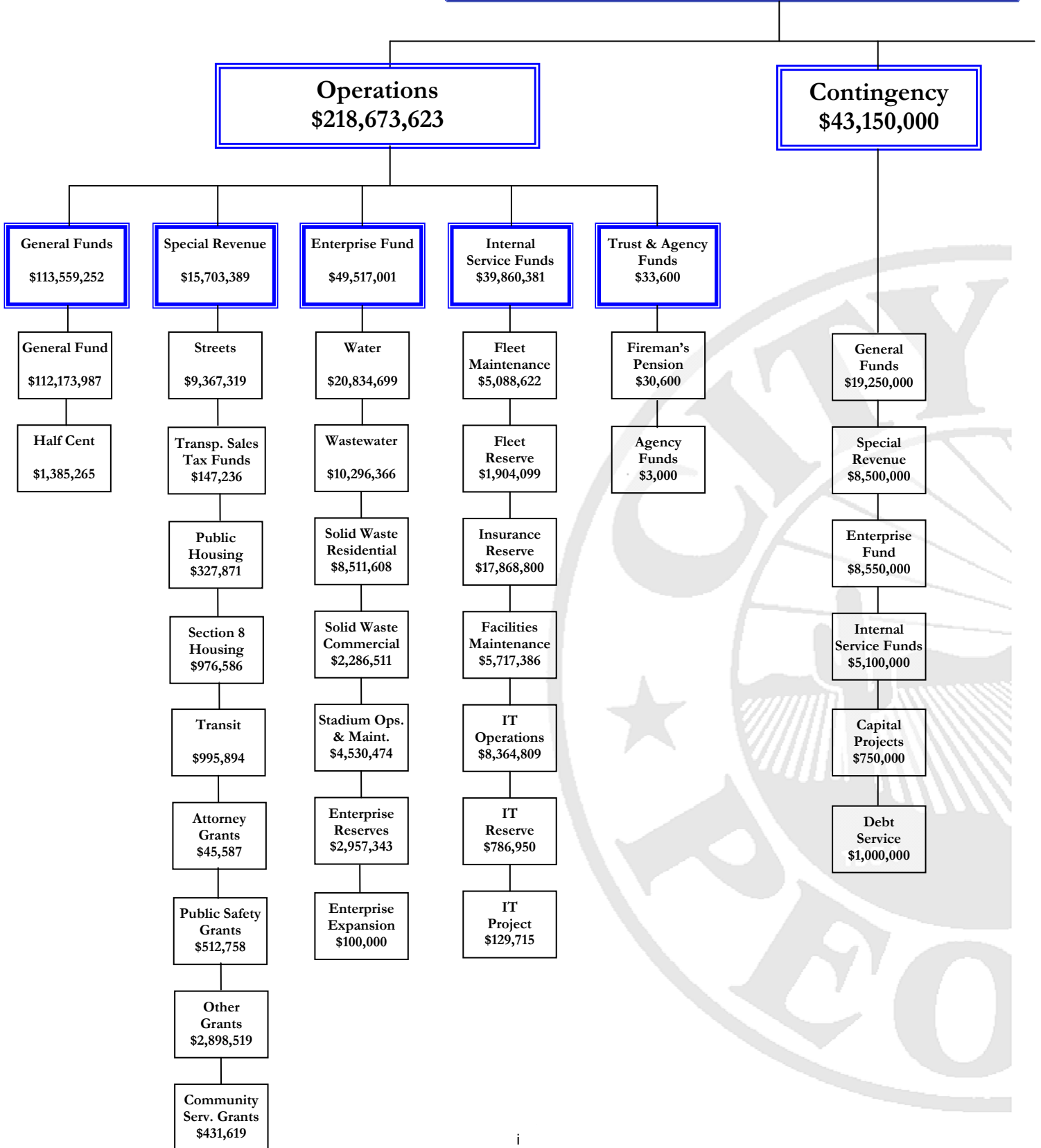
# City of Peoria, Arizona Annual Program Budget FY 2013



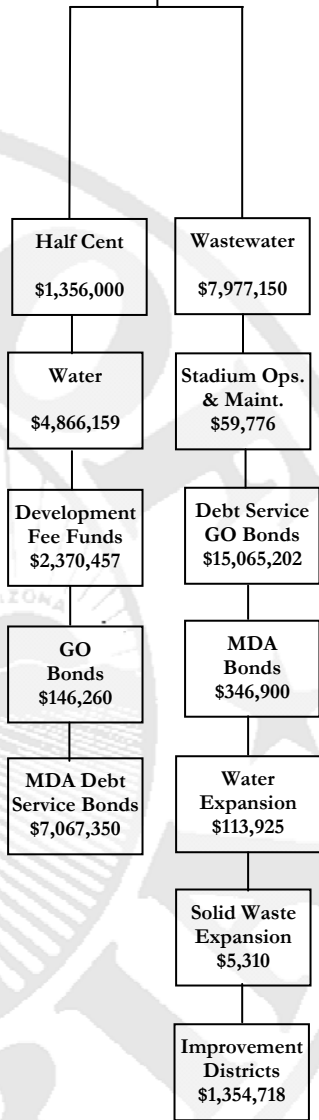


**City of Peoria  
Annual Program Budget  
Fiscal Year 2013**

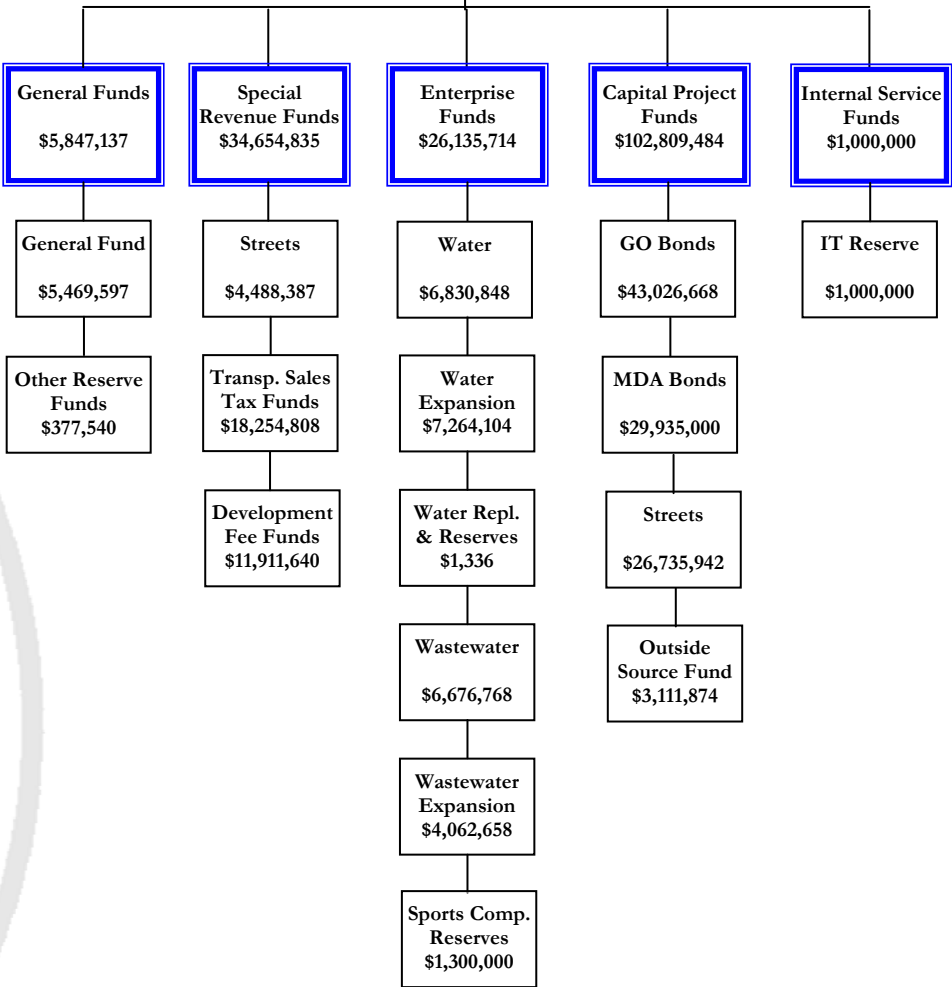
# Total Fiscal Year 2013 Budget \$473,000,000



**Long-Term Debt**  
\$40,729,207



**Capital Projects**  
\$170,447,170





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# City of Peoria Annual Program Budget Fiscal Year 2013

**Bob Barrett**  
Mayor

**Ron Aames**  
Vice Mayor

**Carlo Leone**  
Councilmember

**Dave Pearson**  
Councilmember



**Cathy Carlat**  
Councilmember

**Joan Evans**  
Councilmember

**Tony Rivero**  
Councilmember

**Carl Swenson**  
City Manager

**Susan J. Daluddung**  
*Deputy City Manager – Community Building*  
**Susan Thorpe**  
*Deputy City Manager – Operations*

**George Anagnost**  
Municipal Judge

**Jeff Tyne**  
Community Services Director

**Claudia Lujan**  
Human Resources Director

**Stacy Irvine**  
Fire Chief

**Wanda Nelson**  
City Clerk

**John Imig**  
Information Technology Director

**Bill Mattingly**  
Public Works/Utility Operations  
Director

**Stephen M. Kemp**  
City Attorney

**Andrew Granger**  
Engineering Director

**Chris Jacques**  
Planning and Community  
Development Director

**Roy Minton**  
Police Chief

**Brent Mattingly**  
Finance Director

**Katie Gregory**  
Management and Budget Director

**Scott Whyte**  
Economic Development Services  
Director





# Core Values

“The City of Peoria team members share a commitment to provide quality service for our community.”

## Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

## Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

## Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

## Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

## Innovative

Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and “follows through” on development and completion of assignments.

## Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.



# City of Peoria Council Districts



**Bob Barrett**  
Mayor



**Cathy Carlat**  
Mesquite



**Joan Evans**  
Willow



**Dave Pearson**  
Ironwood



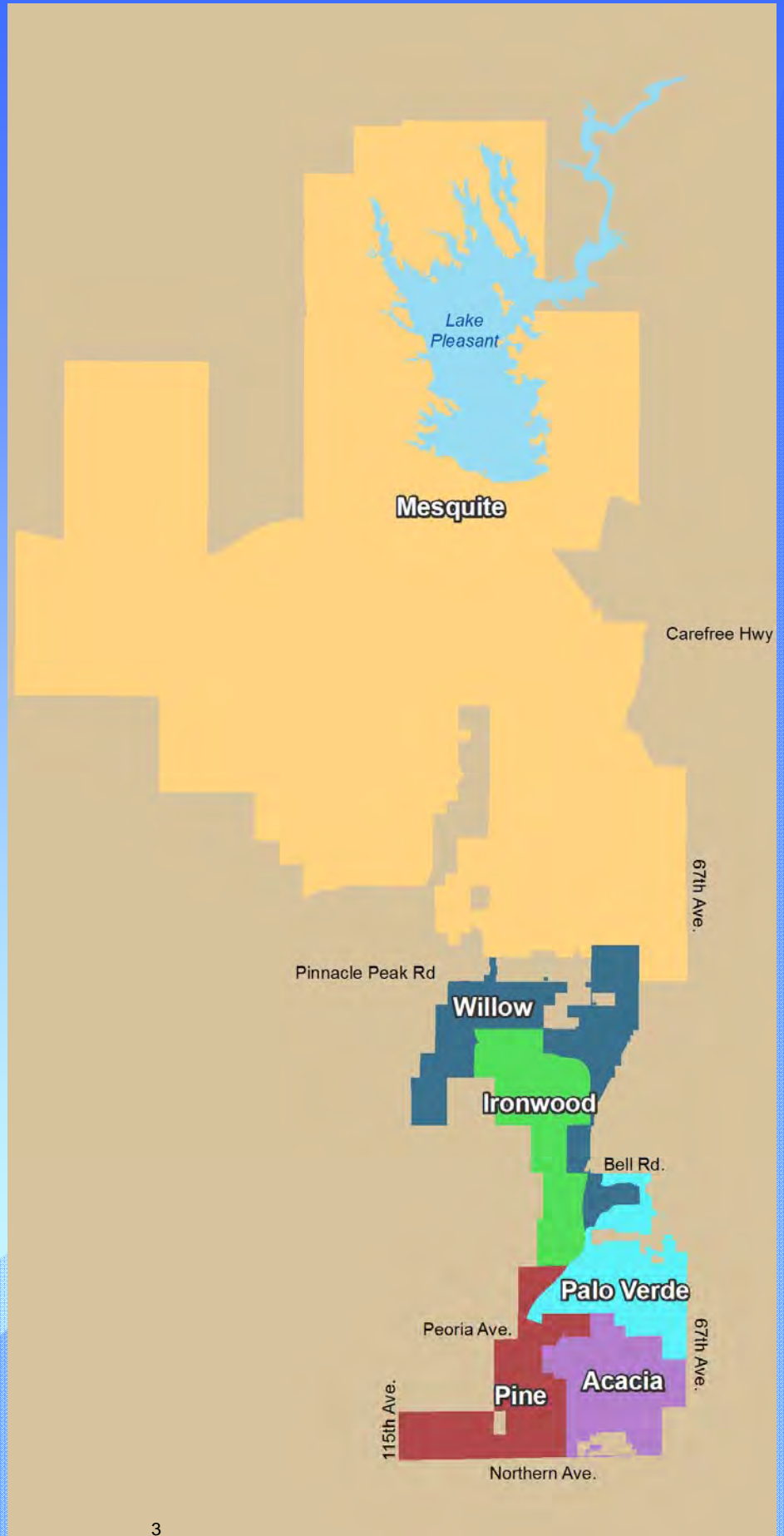
**Ron Aames**  
Palo Verde



**Tony Rivero**  
Acacia

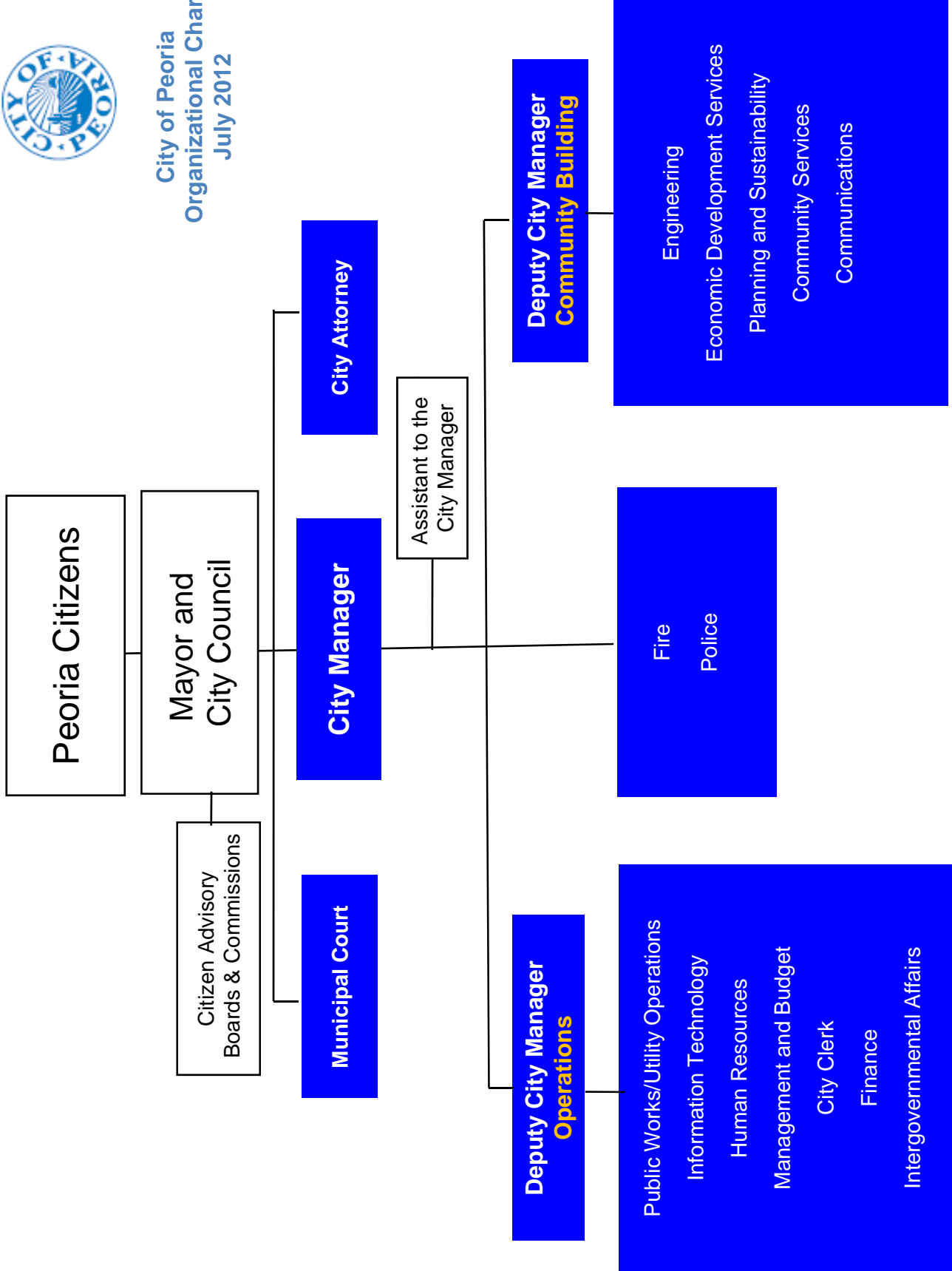


**Carlo Leone**  
Pine





City of Peoria  
Organizational Chart  
July 2012



# Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2013 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

## A Glimpse of History



The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands,

and with access to railroad lines, these settlers developed a thriving agricultural community. When Peoria was incorporated in 1954, the city consisted of one square mile of land. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding

Peoria's land area to the 178 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.

## Local Demographics

While Peoria has maintained the friendly family character that it developed as a small rural community, it now stands as one of the Valley's most dynamic cities. The combination of safe, well-planned neighborhoods and unlimited recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. The median price of a new home is \$243,780. Our city has one of the lowest unemployment rates in the Phoenix metropolitan area and an affluent, young working community that enjoys the high quality of life they find in Peoria.

### **Population**

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 Census identified the City of Peoria as the fifth fastest growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000 and the projected population for 2013 is more than 158,000.

### **Climate**

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid, featuring low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January and February). The average year-round temperature is in the low 70's.

### **Amenities**

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the soon-to-be-renovated Community Center (increasing to a 25,000 square foot facility), Women's Club, three outdoor swimming pools, 32 neighborhood parks (including three with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, a regional community park with a recreation center and more. The city also operates two libraries. Our libraries are a valuable asset to our citizens, providing access to a wide variety of materials including e-books and digital downloads. The Sunrise Mountain Branch Library is the home of the "Be Water" art sculpture.

The City's first community park, Rio Vista, has been very busy in the years since it opened. The park features such amenities as ramadas for family and group functions, an urban fishing lake, a skateboard park, playground and water splash park, sand volleyball courts, softball/baseball fields, and a recreation center. In response to the increased demand for regional recreational facilities, Pioneer Community Park recently broke ground and is scheduled for completion in the fall of 2013. This park will feature a variety of amenities such as an urban fishing lake, lighted ball fields, dog park, splash pad, playground equipment, and ramadas, all of which will continue to expand the recreational opportunities for our citizens.

The City coordinates numerous programs, activities and events that include aquatics,

AM/PM, Summer Recreation, Summer Camp, Little Learners, Youth and Adult Sports, Senior programs, Adaptive Recreation programs, Teen programs, Special Interest Classes and Special Events (July 4th, Halloween, Easter, etc.). In addition to the Community Center, the City operates the Rio Vista Recreation Center which offers a full-size gymnasium, racquetball courts, classrooms, a large multi-purpose room, a climbing wall, a gaming room, indoor walking track, fitness area and much more. The City operates three outdoor swimming pools that are located on the campuses of Peoria, Centennial, and Sunrise Mountain high schools and include such amenities as a zero-depth entry for children, water slides, diving boards and competitive racing lanes.



**Rio Vista Community Park**

There are 32 neighborhood parks with assorted amenities that may include any or all of the following: lighted walking/jogging paths, basketball courts, volleyball courts, tennis courts,

shaded playgrounds, turf areas, ramadas and more. This past year, two new neighborhood parks were completed and another is scheduled to be complete by summer 2012.

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake is an ideal destination for boating, fishing and water sports enthusiasts.



**This photo of Lake Pleasant shows an unusual occurrence of snow topping the mountains surrounding this beautiful desert lake.**

Cultural activities, including symphonies, theatres, art galleries and museums can be found throughout the Valley of the Sun. The Peoria Center for the Performing Arts is a state-of-the-art facility featuring a 280-seat main stage auditorium, an 80+ seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The center brings award-winning community theater to the downtown area and offers a variety of programs for children, including summer camps,

a readers' theater program and special events. The art gallery within City Hall offers citizens another opportunity to experience the arts.



**The Sunrise Mountain Branch Library**

### ***City Government***

The City of Peoria is a Council-Manager government. The City Council sets city policy and direction, while the city manager is responsible for the day to day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.



**Centennial Park was dedicated on February 12, 2012, in celebration of Arizona's 100<sup>th</sup> birthday.**



A night shot of Peoria City Hall.

### **City Services**

Peoria's excellent Police and Fire departments make the city one of the safest in Arizona. The Fire Department operates eight stations throughout the city, including a station at Lake Pleasant.



The Police Department provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement, and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, ride-along programs, and school resource officers.

Utilities provided by the city include water, wastewater and sanitation services. The Greenway Water Treatment Plant is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater

and comply with state law regarding conversion to renewable surface water for most of our water supply. The city's newest facility, the Butler Water Reclamation Plant, will not only serve our residents for many years to come, but allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.

### **Business**

Peoria's business community is emerging as a leading center, not only in Arizona and the Phoenix metropolitan area, but in the United States as well. The city has attracted major shopping centers, hotels, fine dining, and commercial and light industrial businesses. Mixed-use development combines residential and commercial activity. In addition, planning is underway for the city's first hospital facility.

Listed in this section are the top 25 private employers in Peoria. As you will see, there are many diverse sectors represented within the city. The largest product/service category is health care providers, totaling 1,745 employees. Also represented are grocery/retail, automotive sales, food industry, construction and contractors, general retail services and manufacturing.





A large crowd of baseball fans enjoy a Spring Training game on a beautiful day at the Peoria Sports Complex.

### ***Enhancing Peoria***

For the baseball fan, Peoria's place on the national map was first etched when the Peoria Sports Complex opened in 1994 with its 11,000-seat stadium and 13 baseball fields, becoming the Spring Training home of the Seattle Mariners and San Diego Padres. The facility also plays host to a number of other baseball events, including the Arizona Fall League, adult baseball leagues and youth baseball tournaments. With the re-signing of the MLB teams for another 20 years, we are excited to look forward to baseball in the spring months for plenty of years to come.

The Challenger Space Center offers a high-tech environment of space exploration through flight simulations, viewings, and multimedia presentations and has helped to establish our community as a viable learning center. This non-profit education center serves 50,000 visitors annually, including 30,000 students, Kindergarten through 8th grade. Through interactive experiences that promote child-led learning, the Center encourages interest in science, technology, engineering and math subjects and careers and

helps students develop the critical-thinking and problem-solving skills needed to survive in the 21st century.

The City of Peoria offers "University of Peoria" programs for those interested in gaining in-depth knowledge of how the city operates. Within University of Peoria, the city offers the Peoria Leadership Institute, a seven-week program (one night per week) that provides an overview of each city department and detailed discussions about how those departments provide services to the city. The Peoria Leadership Institute is open to any Peoria resident free of charge. In addition, both the Peoria Fire and Police departments offer citizen's academies that provide similar insight into the operations of these vital city departments.





The mountain hiking and river trail system is very popular among Peoria's residents and visitors. There are eight miles of mountain hiking trails in Peoria. When complete, the New River multi-use trail system is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. Approximately 15 of the 18 miles of multi-use trail along the New River corridor have been completed to date.

The Skunk Creek Trail in Peoria is approximately 1.5 miles in length and connects the New River Trail with the Arizona Canal Diversion Trail (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex, making it a convenient and fun way to see a baseball game along with access to the other entertainment venues around the Sports Complex area.



Construction is nearly complete on the New River Trail system.



### Peoria's Top 25 Private Employers

<b>Business Name</b>	<b>Product/Service</b>	<b>Estimated # Employees</b>
Freedom Plaza / Plaza Del Rio Campus*	Health Care	650
Fry's Food Stores (4)*	Grocery / Retail	600
Younger Brothers	Construction	550
Wal-Mart (2)*	Retail	535
Target (3)*	Retail	435
Immanuel Care Campus	Health Care	360
Good Shepherd Care Center	Health Care	250
Antigua	Retail / Manufacturing	240
Lowe's (2)*	Retail	239
Larry Miller Dodge / Hyundai	Automotive Sales	230
Home Depot (2)*	Retail	227
Safeway	Grocery / Retail	220
Forum at Desert Harbor	Health Care	185
Arizona Retirement Centers (dba Sierra Winds)	Health Care	180
Oak Craft	Manufacturing	178
Albertson's (2)*	Grocery / Retail	175
Northern Pipeline	Manufacturing	160
Varsity Contractors, Inc.	Facilities Cleaning Services	154
Kohl's (2)*	Retail	147
Olive Garden Restaurant	Food Service	135
Bashas' (2)*	Grocery / Retail	121
Sun Grove Village Care Center	Health Care	120
Red Lobster Restaurant	Food Service	107
The Wasserstrom Company	Food Service Equipment / Supplies	102
Cracker Barrel Old Country Store	Food Service	88

\*Combined businesses / total of all stores





# Peoria at a Glance ...

**Form of Government:** Council-Manager

**Date of Incorporation:** June 6, 1954

## Fire Protection



Number of Stations .....	8
Number of Employees .....	164
Avg. Response Time (minutes) .....	5.19
Number of Incidents:	
Emergency Medical Support .....	13,525
Fire Calls .....	988
Miscellaneous .....	950

## Police Protection



Number of Employees	
Sworn .....	187
Non-Sworn .....	101
Priority 1 Response Time (minutes) .....	5.86
Number of calls answered .....	263,995

## City Employees

(as of July 1, 2012)

Full-time .....	1,072.25
Part-time FTE's .....	25.81
Total authorized FTE's .....	1,098.06



## Peoria Unified School District

Number of Schools	
Elementary Schools (grades K-8) .....	32
High Schools (grades 9-12) .....	7
Number of Students	
Elementary .....	24,506
High School .....	12,256

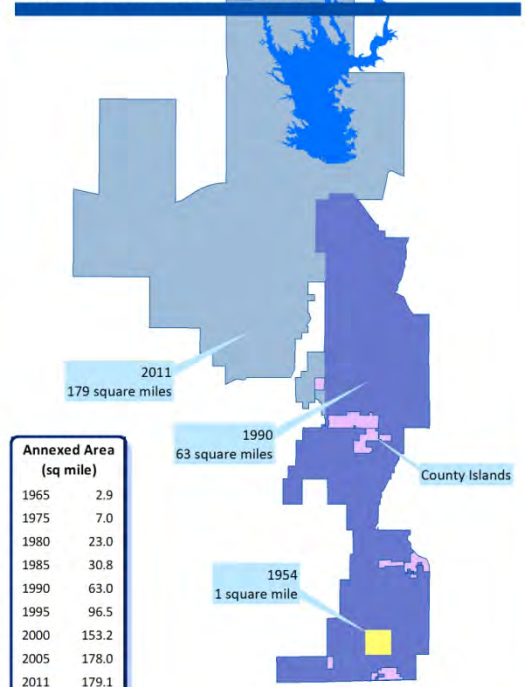


## Recreation



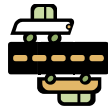
Neighborhood Parks .....	32
Miles of Trails .....	24.5
Playgrounds .....	47
Ramadas .....	94
Tennis Courts .....	26
Basketball Courts .....	44
Multi-purpose Fields .....	39
Swimming Pools .....	3
Volleyball Courts .....	12
Sports Complex .....	1
Community Lake .....	1
Urban Lake .....	1
Skate Park .....	1

## Annexed Area in Peoria Arizona



# Streets and Utilities...

## Streets



Lane miles of streets maintained: 584

Arterial (paved).....	389
Collectors (paved).....	180
Local (paved).....	841
Unpaved.....	2
Streetlights.....	14,093



## Utilities



### Number of active customers

Water.....	47,793
Wastewater.....	50,715
Solid Waste.....	48,752

### Water Data: (1,000's gal)

Annual household consumption.....	8,003,947
Avg. gal/household/month.....	13,267
Avg. gal/household/year.....	159,203
Number of active wells in system.....	32
Available storage capacity.....	42 million gal

### Wastewater data:

#### Treatment plant capacity

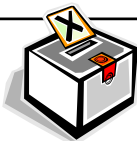
Beardsley Plant.....	4.0 mil gal/day
Jomax Plant.....	2.25 mil gal/day
Butler Plant.....	10.0 mil gal/day

#### Annual wastewater treated

Beardsley Plant.....	0.966 bil gal
Jomax Plant.....	0.156 bil gal
Butler Plant.....	2.381 bil gal

### Solid Waste:

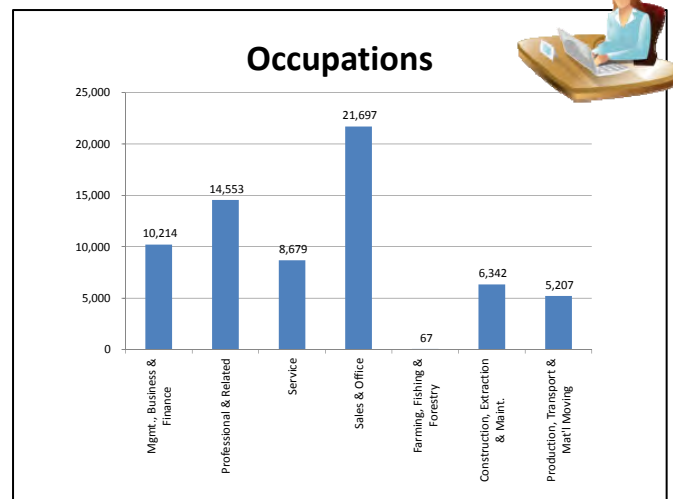
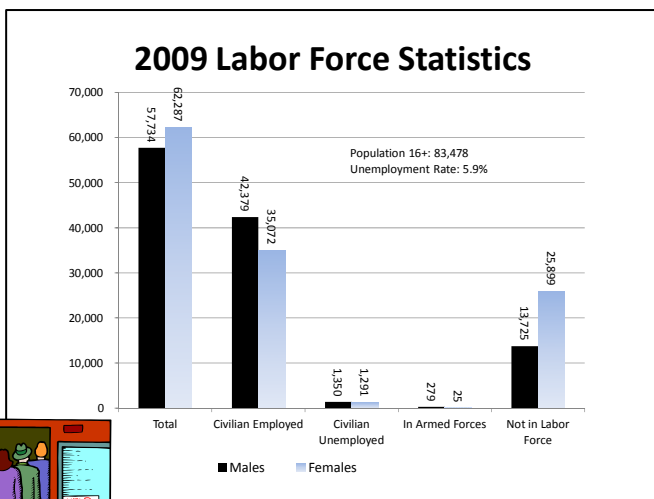
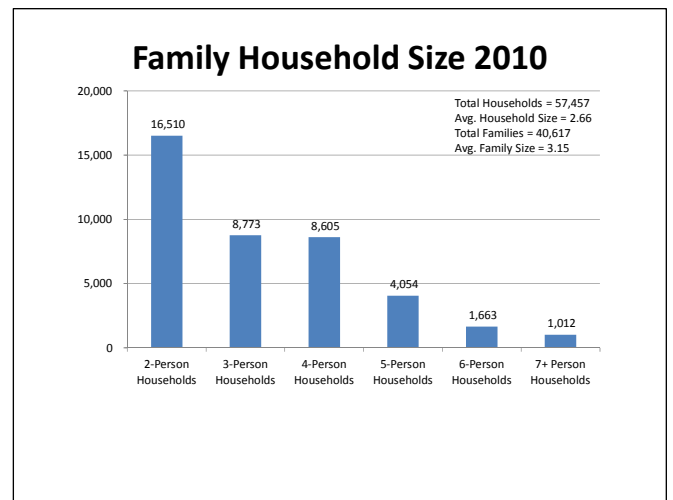
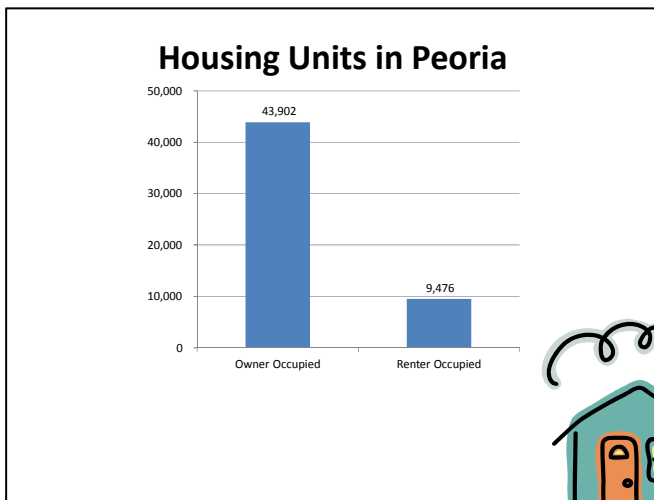
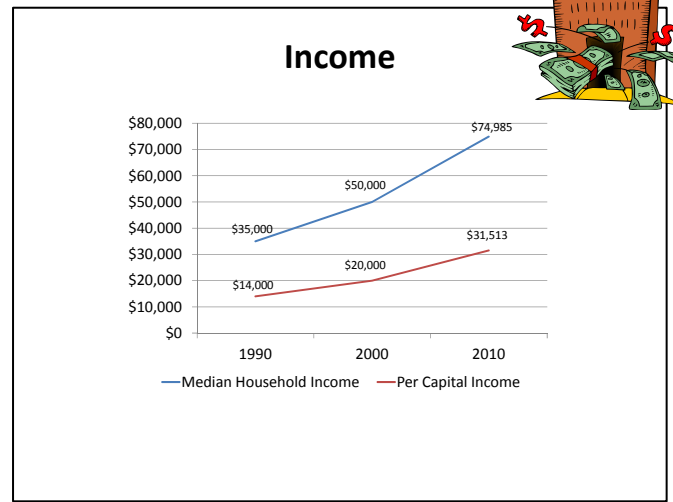
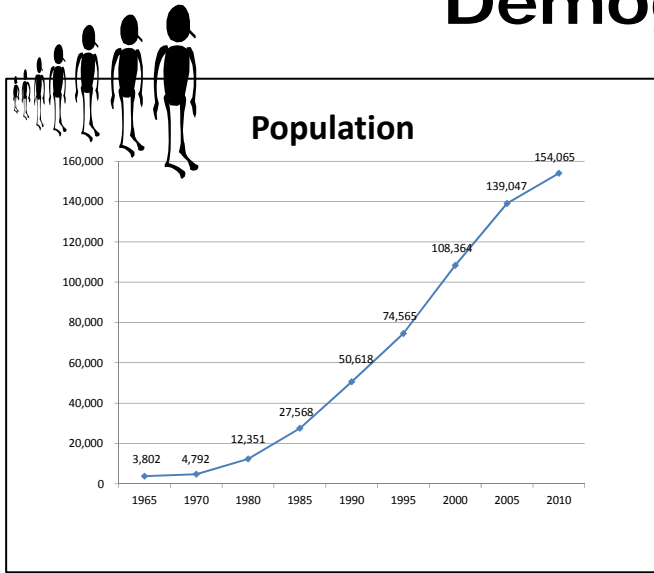
Residential tonnage processed.....	47,989
Commercial tonnage processed.....	20,340
Recycle tonnage processed.....	16,277
Total tonnage processed.....	84,606



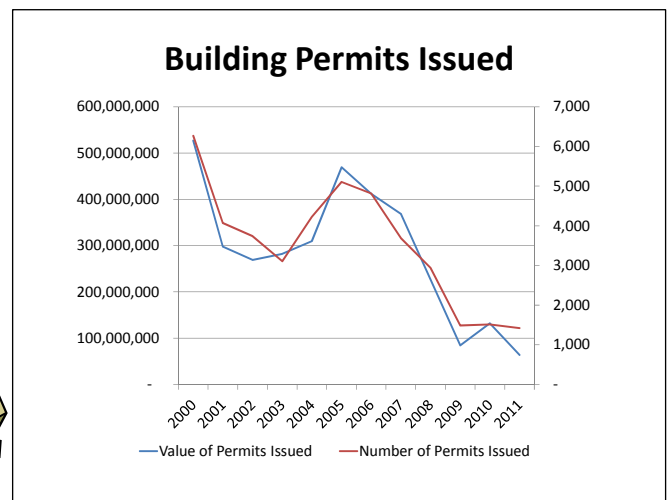
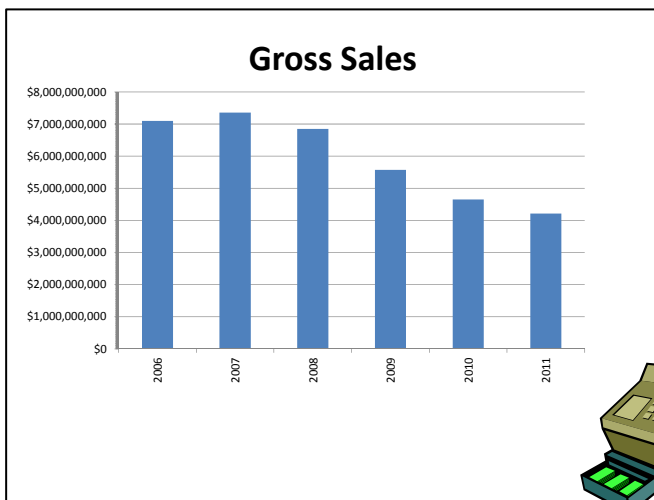
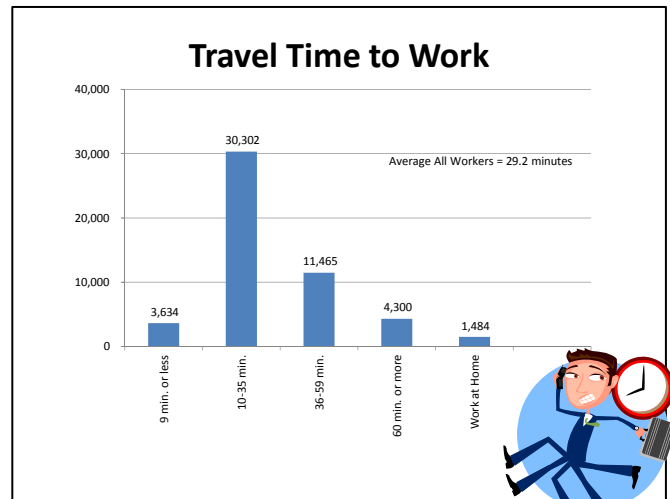
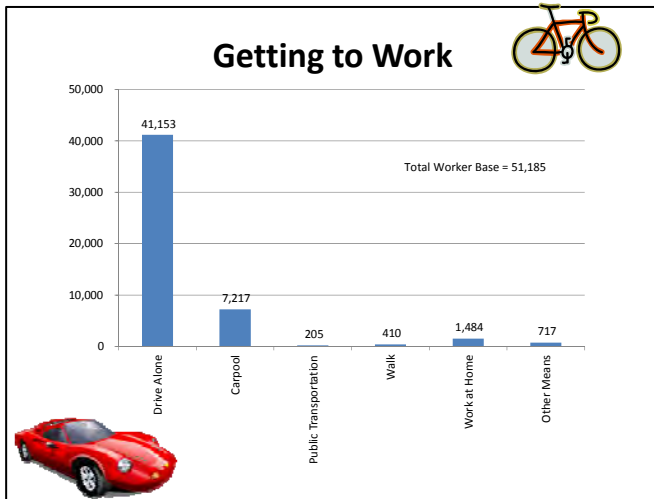
## Election Statistics

Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
November 7, 2006	General	63,544	38,539	60.65%
September 12, 2006	Primary	62,328	15,799	25.35%
November 8, 2005	Special (Mail)	64,018	13,417	20.96%
September 13, 2005	Special	66,276	7,299	11.01%
May 17, 2005	Special	65,998	9,704	14.70%
November 4, 2008	Special Bond/Recall	76,323	61,955	81.17%

# Demographics...



# Demographics...





---

## How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

### Introduction

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2012 budget.

### City Manager's Budget Message

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2013 Budget.

### Long-Range Forecast

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

### Budget Summary

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

### Revenue Section

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.  
Performance Management



## Programs/Performance Management

The Programs/Performance Management section includes an overview of the City's Performance Management program and department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.

## Capital Improvement Plan

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. This section includes a project listing of the entire 10-year plan.

## Schedules

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

## Appendix

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements page.







GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Peoria**

**Arizona**

For the Fiscal Year Beginning

**July 1, 2011**

*Linda C. Danson Jeffrey R. Emery*

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



---

## CITY MANAGER BUDGET MESSAGE

### Fiscal Year 2013

Mayor Barrett and Members of the Peoria City Council,

I am pleased to provide you with a recommended FY 2013 Annual Budget and 10-Year Capital Improvement Program for the City of Peoria. These spending plans reflect our commitment to provide a high level of service to our residents, while preserving our organization's long-term financial viability.

As the city continues to manage through a protracted economic downturn, we are beginning to see positive signs in the local economy resulting in slow but steady improvement in our five-year revenue picture. However, fiscal prudence requires that we not undertake additional ongoing commitments beyond those identified in our expenditure forecast. The recommended budget is a "hold the line" budget that addresses core services and maintains the levels of service our residents have come to expect. The result is a spending plan that meets the needs of our community without compromising our financial future.

### **BUDGET APPROACH**

The guiding principles for this budget are the City Council's 24-month policy goals. These policy statements offer clear and thoughtful direction for achieving community expectations. The following broad policy priorities are reflected throughout the recommended budget:

- Community Building
- Enhancing Current Services
- Preserving our Natural Environment
- Total Planning
- Economic Development
- Leadership and Image

Last October at the Council Budget Workshop, the City Council indicated that they would like to have more information included in the FY2013 budget documents for review. To address this, there have been a number of changes and additions to the format and content of the recommended budget.

As part of our strategic budgeting approach, city departments undertook an analysis to determine the true cost of the services they provide. For the first time, this information is included in the City Council budget workbooks. Using this same information, department directors engaged their employees to discuss trends, options, and opportunities for addressing citizen needs. Department directors then prepared their work plans for the next fiscal year and the associated budget requests based on the resources needed to achieve desired performance outcomes.

After four consecutive years of budget cutting, the recommended budget is devoid of spending reductions for the first time since FY 2009. However, some areas of the organization have pent-up demand for additional resources. For this reason, our approach was to do our best to accommodate modest one-time needs of departments while avoiding new ongoing commitments.



Throughout the year, Council has been provided a number of updates on the City's financial condition and economic development initiatives. In addition, the Council, in subcommittee and in study sessions, spent a considerable amount of time reviewing and deliberating the necessary rate adjustments to the City's water, wastewater and solid waste services.

## **PEORIA'S FISCAL SITUATION**

The city's revenue stream is largely influenced by overall economic conditions. Many experts agree that the fragile recovery that started in 2010 will continue, albeit at a slow rate. As evidence of the gradual recovery, economists point to 1) stabilization in the S&P/Case-Shiller Home Price index, a national index of home prices commonly used to estimate the condition of the housing market; 2) modest improvements to overall job growth within the state; and 3) rising demand for durable goods as reflected in the consumer confidence index.

Improving consumer confidence has manifested itself in higher-than-anticipated city sales tax collections. We expect actual sales tax revenues for this fiscal year to exceed projections by about 3 percent, with particularly strong performance in the retail (especially auto sales), restaurants and bars, and amusements categories. For FY 2013, we are forecasting roughly 2 percent growth in city sales tax revenues.

Property tax collections continue to be negatively impacted by the local housing market. Although we are beginning to see home prices ticking upward, the lag between the time properties are valued and the time they are billed means we will see property tax collections decrease again in FY 2013. Recent information from the County Assessor's Office shows an 11 percent decline in the city's assessed valuation. While this decline was expected, this affects the general fund and the city's capital improvement program, which relies heavily on secondary property taxes to finance projects. We expect property tax collections to finally level out in FY 2014 and to begin increasing again in subsequent years.

The FY 2013 budget, therefore, employs conservative assumptions of growth that reflect a cautiously optimistic outlook. The budget assumes that conditions will not decline moving forward. Instead, the budget assumes marginal increases in economic activity during this period. In addition, the budget conforms to national expectations that the recovery will be gradual.

## **TAXES, RATES AND USER FEES**

Given the current economic climate, the budget as submitted strives to limit the financial burden placed on our residents. The FY 2013 recommended budget assumes no increase to property tax rates for the upcoming year. Likewise, the city sales tax rate remains at 1.8 percent.

Only the minimum level of rate increases for water and wastewater are recommended to fund the system operations and the necessary repair and maintenance program recommended in the FY 2013 operating and capital budgets. After a three-year period without adjustments, a slight increase in the commercial solid waste rate is likewise recommended. These increases are tempered by a recommended 13 percent decrease in the residential solid waste rate, which is possible because of the financial health of this fund, expense control, and improving recycling revenues. Overall, Peoria residents continue to enjoy comparatively low utility rates among Valley cities.



The city regularly evaluates its user charge system to ensure that we are assessing appropriate fees for the services we provide. For FY 2013, this analysis resulted in adjustments to a small number of recreation fees to help recover the full cost of these services. Other cost of service analyses, such as Development Services User Fees are scheduled for Council review later in the fall.

## USE OF FUND RESERVES

The Council-adopted Principles of Sound Financial Management have established strong policies on reserve levels for our major operating funds. It is important to remember that much of these reserves are established to address immediate and dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation for crisis events, but does not apply any reserves to address recurring expenses.

## BUDGET PRIORITIES

Aside from protecting the city's ongoing financial integrity, the city's top priority is preserving and enhancing the high quality of life Peoria residents have come to expect. The FY 2013 budget provides the financial resources necessary to meet these expectations. One of the keys to any community's quality of life is a vibrant and diversified economic base with a qualified workforce and quality jobs. As such, funding has been allocated to a number of economic development initiatives and projects, including two new industries expected to begin operations in FY 2013.

The BioInspire Medical Device Incubator is the product of a partnership between the city, BioAccel, and Plaza Companies. BioAccel will operate BioInspire, which is housed on the Plaza del Rio medical campus. This partnership brings to Peoria significant expertise in both managing start-up biotechnology companies as well as cultivating entrepreneurship, which are the basis on which to build a bioscience economic cluster in Peoria. The 7,200 square foot incubator can accommodate up to seven companies until their technology is ready for commercialization. A launch of the facility is planned for early summer 2012.

Maxwell Technologies is a global leader in storage and power delivery solutions for automotive, heavy transportation, renewable energy, backup power, wireless communications, and industrial and consumer electronics applications. The company's Peoria location will be a new electrode, cell, and module manufacturing facility for the production of ultracapacitors. Maxwell will hire 150 people with an average salary of \$50,000 during the first three years of operation at the 124,000 square foot facility. The company's capital investment in this project will be \$26 million, and it expects to be operational in December 2012.

Public safety is another critical component of quality of life. This budget underscores the city's ongoing commitment to this important responsibility of local government. We are proposing no change to the number of police and firefighter positions, and we have supported a number of one-time requests by both the Police and Fire departments. We will continue to emphasize our community-based policing approach, which proactively addresses neighborhood concerns while establishing vital relationships with community leaders.

These efforts will be supplemented by several other neighborhood-focused initiatives. Funding is provided to continue the successful community works program, which provides for small,



targeted capital improvements that make an immediate difference. The neighborhood grant program is a partnership between the city and neighborhood organizations that results in aesthetic improvements to our neighborhoods. And the ever-popular neighborhood pride revitalization program is back for its 16th year, offering support to individual property owners.

Peoria has long boasted premier youth-related recreation programs and activities. Various after-school programs, aquatic center activities, and special interest classes provide useful outlets for youths and teens in our community. While such services have been curtailed in other Valley cities, we have remained committed to providing affordable and enjoyable alternatives for Peoria's young citizens.

Finally, the recommended budget honors the labor agreements we have negotiated with our bargaining units, which call for a 5 percent wage increase. We are also recommending a commensurate increase for our non-represented employees.

## **CAPITAL IMPROVEMENT PROGRAM**

Each year the Council updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next 10 years and identifies the revenue sources that will pay for those improvements.

The recommended FY 2013 capital budget and 10-year capital program have increased over this fiscal year, primarily due to the upcoming investments to the Peoria Sports Complex as part of the recently announced extension of the lease agreement with the Seattle Mariners and San Diego Padres. The city is budgeting \$36 million in Municipal Development Authority bond proceeds backed by the Half Cent Sales Tax to pay for enhancements to each team's clubhouse and to the stadium itself.

In addition to the improvements to the Sports Complex, the recommended CIP includes major investments in parks, roadways, and facilities. Near-term examples include development of the city's second community park at the intersection of 83rd and Olive avenues, the widening of Lake Pleasant Parkway from Westwing Parkway to the Loop 303, and the expansion of the Pinnacle Peak Public Safety Facility to provide more space to the Police Department in northern Peoria.

As important as these new capital undertakings is the responsibility to maintain existing city assets. The capital improvement program includes a number of ongoing programs and one-time projects to perform regular maintenance on infrastructure and to replace those assets that have reached the end of their useful lives. One new addition to the CIP is the Street Reconstruction and Rehabilitation Program, which provides funding to address local streets that are beyond repair.

## **CONCLUSION**

In summary, the proposed budget totals \$473 million, which represents a 2.8 percent increase over the prior year. The budget for the general fund, the city's primary operating fund, is \$112.2 million—a 5.0 percent increase. The \$170 million capital budget for FY 2013 represents a 7.8 percent increase over the FY 2012 plan, while the 10-year capital improvement program totals \$463.3 million, a 0.15 percent decrease over last year's program.



Cautious optimism - I can't think of any better way to describe the FY 2013 budget. We've managed through the worst of the Great Recession and our revenues are now heading in the right direction, but the economy is still fragile and this is no time to be adding new programs and services. I believe this budget underscores a commitment by all city departments to live within their means and to implement cost-saving efficiencies wherever possible, while preserving those things that make Peoria great.

I wish to thank the City Council for their guidance and support throughout the development of this proposed budget. In addition, I wish to thank the Management and Budget Department staff, our deputy city managers, department directors, the Human Resources Department staff, and all of the employees of the city who have contributed by creativity and sacrifice to make the FY 2013 budget a reality.

Sincerely,

A handwritten signature in black ink, appearing to read "Carl Swenson".

Carl Swenson  
City Manager





# Long-Range Forecast

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well-managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

## FINANCIAL POLICIES

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The Principles of Sound Financial Management are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

### *Fund Balance Objectives*

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

**General Fund.** The City of Peoria's unassigned General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue or operating needs, and unexpected downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10% of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale events where damage in excess of \$250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents.





If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an “Operating Reserve” with an upper goal of 15% of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds \$500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a “Budget Stabilization Reserve” with an upper goal of an additional 10% of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed \$500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures, however may be considered to supplement “pay as you go” capital outlay expenditures or prepay existing debt.

**Half-Cent Sales Tax.** The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority – Fund Balance.
  - ✓ Half-Cent Sales Tax debt service reserve should be at least \$1,000,000 for outstanding bonds being paid from the one-half cent sales tax.
  - ✓ Half Cent Sales Tax reserve goal is 35% of the average actual revenues for preceding five fiscal years.
- Third Priority – Capital, economic development, and community promotions expenditures.
- Fourth Priority – Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

**Enterprise Funds.** Government enterprises generate revenue to recover the cost of providing certain services including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City’s financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25% of the actual operating expenditures for the current fiscal year.
- The City will maintain a “Rate Stabilization Fund” in water and wastewater equal to 5% of



the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.

- The City will maintain a “Debt Stabilization Fund” in water and wastewater with an upper goal of 50% of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City’s ability to meet debt service obligations.
- The City will maintain an “Asset Maintenance Fund” in water and wastewater with an upper goal of 2% of the enterprise fund infrastructure assets. The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.
- A minimum cash reserve fund balance for the solid waste operating funds equal to 20% of the actual operating expenditures for the current year.

**Streets Fund.** The City’s Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

**Transit Fund.** The City’s Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, and the City Travel Reduction and Clean Air programs. In the past, the majority of funding for transit operations was derived from the state’s allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona

stopped the distribution of the LTAF funds in February 2010. The Transit fund is currently being subsidized by the Transportation Sales Tax fund.

### ***Fiscal Planning***

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City’s budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

**Annual Budget.** The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.

**Long-Range Forecasting.** The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City’s major operating funds. The five-year revenue forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

**Insurance Reserves.** Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City’s capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of “hold harmless” agreements in City contracts, and by requiring contractors to carry liability insurance.

**Replacement Funds.** Provisions will be made in the annual operating budget for sufficient



maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

### **Capital Improvements**

The City Manager will submit a ten-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for Capital Improvement Projects, consideration will be given first to those capital assets with the shortest useful life, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

### **Control Measures and Compliance**

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events and financial obligations and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.

- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

### **Debt Management Policy**

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an "intergenerational equity", as the actual users of the capital asset pay for its cost over time.

### **Long-Term Debt**

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize "pay-as-you-go" capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.



**Short-Term Debt**

The City does not intend to issue commercial paper or bond anticipation notes for periods longer for two years, or for the term of a project.

**LONG-RANGE FORECAST**

According to the Government Finance Officers Association, there are four critical principles which overlay a good budget process:

1. Establish broad goals to guide government decision making.
2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events which can shape our community in the future.

The **Long-Range Financial Forecast** is developed annually at the start of the City’s budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Throughout the country, governments have wrestled with the issues of a changing environment. Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Management and Budget Department has formulated automated forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The Long-Range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions which affect Arizona cities?
- How will the City respond to adverse economic or emergency conditions?
- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into computer models, which in turn project financial trends for a five-year planning period.

***Study Approach and Assumptions***

After an extensive review of issues and events which impact our city, the Management & Budget staff presented a “most likely” scenario to Council in October of 2011. Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2013 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City’s ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

***Financial Projection***

The financial projection in the upcoming five-year period is based on a number of meaningful economic and demographic factors, as well as a series of presumptions on expected operational



needs. The Management & Budget Department has compiled a set of cost and revenue-related assumptions for developing a financial forecast. These assumptions can strongly influence the results of the forecast model, and must be closely analyzed to ensure the accuracy of the study. Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

### ***Scope of Study***

The FY 2013 Long-Range Financial Forecast includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Management & Budget Department staff undertook extensive reviews of the following funds:

**General Fund.** The General Fund supports most general government activities, including public safety, development services, parks and recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

**Streets Fund.** The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

**Transit Fund.** The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund is currently being subsidized by the Transportation Sales Tax fund since the State of Arizona stopped the distribution of the Local Transportation Assistance Fund (LTAF) funds.

**Water Fund.** The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

**Wastewater Fund.** The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

**Solid Waste Fund.** The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

**Sports Complex Fund.** The Sports Complex fund includes monies to support the maintenance, operation and debt requirements related to the City of Peoria Sports Complex. The City's share of all ticket, rental and concession revenue collected from the complex are placed into this fund. Additional financial support is provided by the City's Half Cent Sales Tax Fund.

### ***Economic Outlook***

The local economic outlook is based on several expert forecasting sources, including those from Elliott Pollack, R.L. Brown, Marshall J. Vest, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff has undertaken assessments of commercial and residential development activity in Peoria. Many experts agree that the fragile recovery that started in 2010 will continue, albeit at a slow rate. As evidence of the gradual recovery, economists point to 1) stabilization in the S&P/Case-Shiller Home Price index, a national index of home prices commonly used to estimate the condition of the housing market; 2) modest improvements to overall job growth within the state; and 3) rising demand for durable goods as reflected in the consumer confidence index.

Improving consumer confidence has manifested itself in higher-than-anticipated city sales tax collections. We expect actual sales tax revenues for this fiscal year to exceed projections by about 3 percent, with particularly strong performance in the retail (especially auto sales), restaurants and bars, and amusements categories. For FY 2013, we are forecasting roughly 2 percent growth in city sales tax revenues.

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valued and the time they are billed means we will see property tax collections decrease again in FY 2013. Recent information from the County Assessor’s Office shows an 11 percent decline in the city’s assessed valuation. While this decline was expected, this affects the general fund and the city’s capital improvement program, which relies heavily on secondary property taxes to finance projects. We expect property tax collections to finally level out in FY 2014 and to begin increasing again in subsequent years.

For purposes of the five-year forecast, the Management & Budget Department anticipates low inflation for the planning period. The study of all the indicators also reflects minimal yet increasing construction activity for the study period. The impact of the economic situation, along with expected cost trending, have all been incorporated in the City’s financing models.

**Operational Impacts of Capital Plan**

Within the City of Peoria Capital Improvement Program, an extensive effort by City staff is undertaken to assess the operational impacts of new facilities. In addition, City master plans are also utilized to assess future operational needs. The recurring costs identified in these plans are incorporated into the City’s long-term financial models.

The City’s Police Department is committed to maintaining its response levels, while continuing its community-based functions for existing areas. Based on that department’s operational plans, additional sworn officers and civilian positions will be needed in the future to respond to these demands. Costs to support communication systems and computer-aided dispatch systems have been incorporated into the long-range forecast.

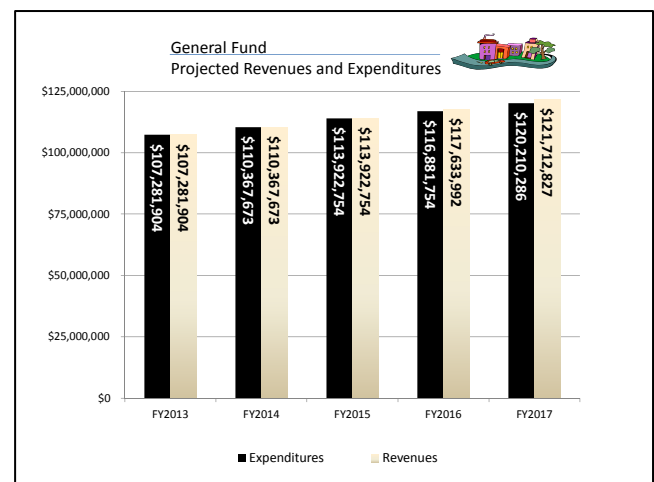
The City’s Fire Department will be pressed to maintain its four-minute response time for rural areas of the City. Development trends will be closely monitored to ensure additional firefighters and support staff needs are addressed when appropriate in both the northern and western

reaches of the City’s planning area during the latter part of the forecast period.

The Community Development Department will continue the highly successful Neighborhood Grant Program, where neighborhood associations may receive funding for neighborhood improvements throughout Peoria. The Community Services Department plans include continuing the connection of trails, opening new neighborhood parks and in 2013 opening a new community park. Costs to support these projects, as well as all CIP projects, are incorporated in the long-range forecast.

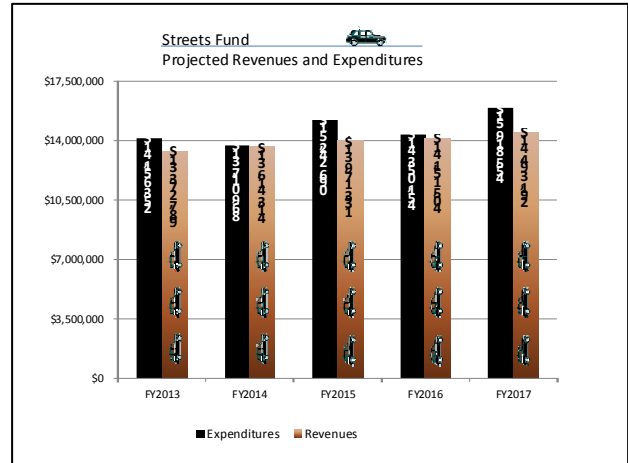
**Forecasts of Major Operating Funds**

**General Fund.** The City is thoroughly examining ongoing General Fund requirements and revenue streams over the next few years to ensure current service levels can be sustained. This should enable the City to maintain a strong unreserved fund balance, while further continuing the practice to fund a number of capital projects on a “pay-as-you-go” basis. The growth in planned revenues is expected to meet the growth in expenditures for the next three years; in addition, the final two years are showing a positive structural balance. As ongoing funding becomes available, the City will follow a long term recovery strategy to determine which services or projects to apply the new sources.



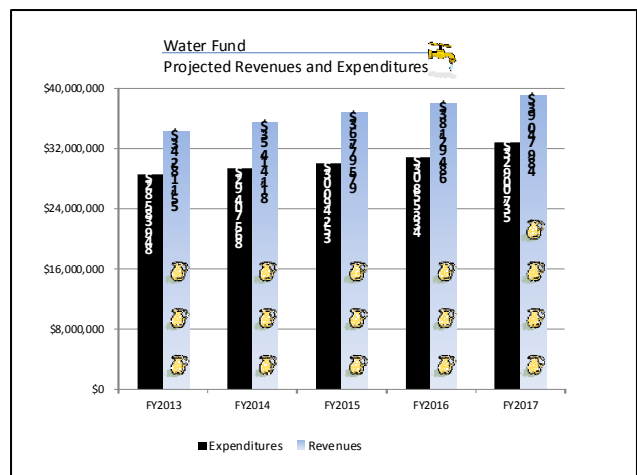


**Streets Fund.** The City’s Streets Fund consists of proceeds from numerous sources, with HURF as its primary revenue source. Arizona’s Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the 0.3¢ transportation sales tax have helped to stabilize this fund. This will allow the Streets Fund to remain financially independent through the planning period.



**Water Fund.** The City of Peoria provides water service to approximately 48,200 accounts within the city limits. All costs for water service are accounted for in the City’s Water Fund. The fund is responsible for capital facility needs, debt service payments and operating costs for water service-related activities.

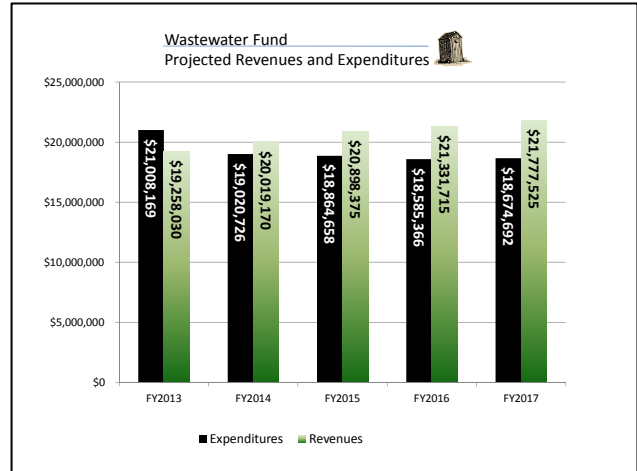
The water utility, as well as most City funds, was in a “hold the line” strategy for FY2013. After the extensive review of the water rate structure and system in FY2012, the City adjusted water user fees and implemented the pricing structure to ensure equity among users. For FY2013, staff continued implementation of the multi-year rate plan and the necessary fee increases for the City to meet the financial policies for cash reserves and debt coverage into the future; however, the forecast includes rate increases through FY2015.



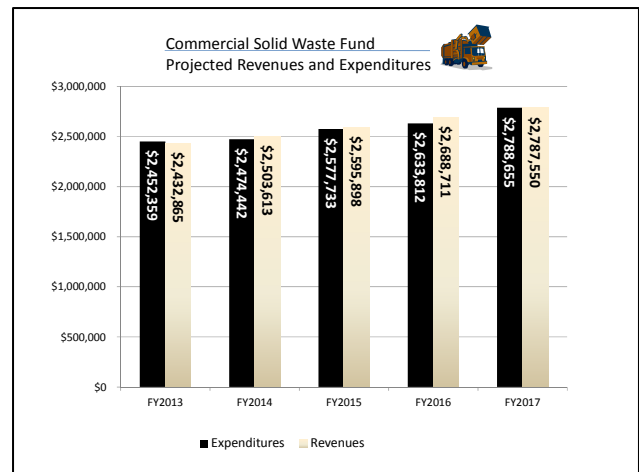


**Wastewater Fund.** The City provides wastewater services to approximately 51,100 accounts within the city. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

The wastewater utility also used the “hold the line” strategy in the ongoing cost components of the budget; however, some necessary one-time capital expenditures were added to assist in the daily operations of the system. After the extensive review of the water rate structure and system in FY2012, the City adjusted wastewater user fees and implemented the pricing structure to ensure equity among users. For FY2013, staff continued implementation of the multi-year rate plan and the necessary fee increases for the City to meet the financial policies for cash reserves and debt coverage into the future; however, the forecast includes rate increases through FY2015. With these assumptions, the forecasts indicate the Wastewater Fund will be financially self-sustaining into the future.



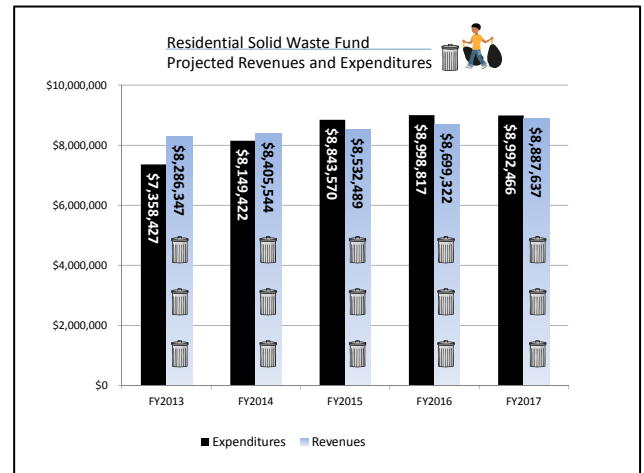
**Commercial Solid Waste Fund.** The Commercial Solid Waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses within the City have the option of selecting between the City and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the City’s financial policies. The City plans to adjust Commercial Solid Waste user fees by 3% in FY2013. Additionally, yearly increases are forecasted throughout the planning period to ensure the Commercial Solid Waste Fund will be financially self-sustaining into the future.



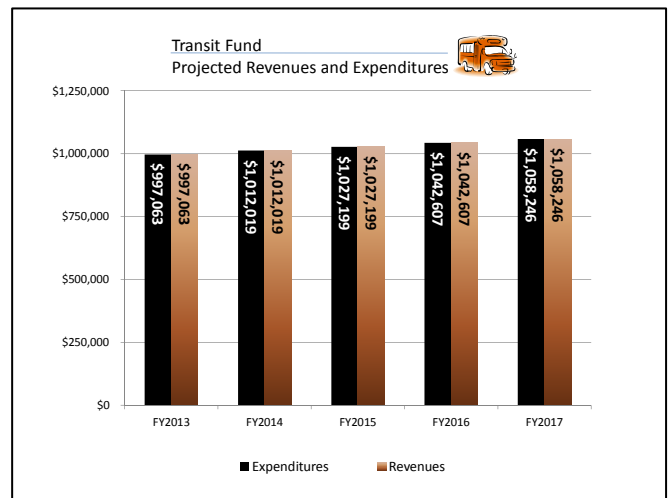




**Residential Solid Waste Fund.** The Residential Solid Waste operation provides trash collection, recycling, and loose trash pickup for approximately 49,000 residential accounts within the City. The City’s Residential Solid Waste operation is the sole provider of service for Peoria residents. The City plans to lower the residential service fees by 13% in FY2013 mainly from the cost containment efforts, favorable revenue pricing for residential recycling products, and lessened growth expectations. The City will continue to support its operating costs and meet the City’s cash reserve targets. Forecasts indicate the Residential Solid Waste Fund will be financially self-sustaining into the future.



**Transit Fund.** The transit operation provides a citywide Dial-A-Ride demand response bus system, a City Travel Reduction Program and a Clean Air Campaign. After the FY2010 budget reductions in this area, the forecast stabilized but was highly reliant on state shared revenue from lottery proceeds (LTAF). Since February 2010, the State of Arizona has elected to stop the distribution of LTAF funds, which was approximately \$855,000 per year to the City. Without the LTAF funding source, the City has had to subsidize this fund with the Transportation Sales Tax revenues and will need to carefully consider operational decisions and/or continue the support from other sources to make this fund sustainable.





# Budget Summary

Beginning at their annual workshop in October of 2011, the City Council was provided updated information on the City’s financial condition, including an assessment of the current economic state and a discussion on the long-term financial forecast. Armed with this information, the City Council developed its 24-month policy goals, conveyed in six broad policy statements, which provided key policy directives to the City Manager for consideration during the FY 2013 budget process.

As in prior years, departments utilized a more long-term approach to their operation and budget requests. Each department updated its operating plans which outline how they intend to meet service expectations within the available resources in FY 2013.

In February and March of 2012, the executive management team met with department directors to review their proposed service plans. Discussion focused on how departments proposed to maintain core service activities, create operational efficiencies and continue to provide excellent customer service for our citizens.

In March, the city manager brought forward a balanced budget for review by the City Council. As stated in the city’s “Principles of Sound Financial Management”, a “**balanced budget**” is defined as having ongoing revenues to meet the ongoing expenditures of the city. In addition, the balanced budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

<b>FY 2013 BUDGET CALENDAR</b>	
<b><u>Activity</u></b>	<b><u>Date</u></b>
City Council Annual Workshop—Goals and Priorities Established	October 28, 2011
Department Review Sessions with City Management	February—March 2012
City Manager’s Recommended Budget	March 15, 2012
City Council Budget Study Sessions	March 26th —30th, 2012
Adopt Tentative Budget	May 15, 2012
Hold Public Hearing on Budget and Property Tax Levy	June 05, 2012
Adopt Final Budget	June 05, 2012
Adopt Property Tax Levy	June 19, 2012



## Budget Objectives

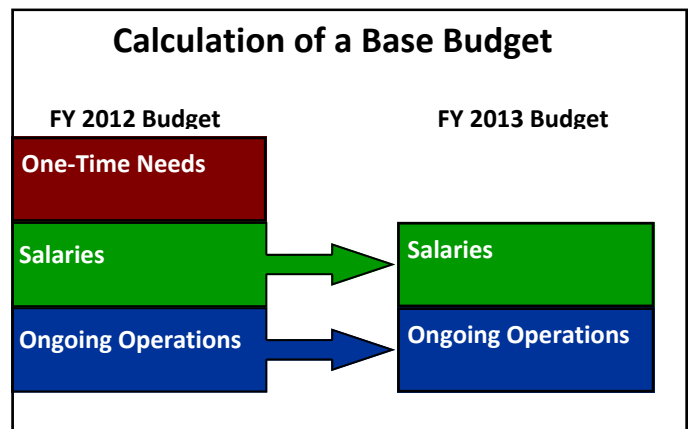
For FY 2013, a “program and performance-based budgeting” method was utilized throughout the organization. Departments were required to develop strategic operating plans focused on addressing Council’s policy goals without increasing expenditures. Budgets were developed with a focus on providing “core” services to our residents and identifying the true cost of providing those services.

A key component to performance-based budgeting is tying department performance data to long-term Council and organizational goals. With this in mind, departments were required to develop operating plans that identified key goals, and performance targets that tied their budget requests to desired outcomes.

In some cases, the allotted base budget is not sufficient to support existing department operations. In the case where additional funding is desired, departments may submit a “supplemental” request for additional resources. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In these cases, departments may submit a “supplemental” request to reduce the budget. All supplemental requests are closely reviewed and must compete for limited funding if applicable. The approved requests are then incorporated into the department base budget. The city has attempted to create incentives for department staff to save funds for future needs within the agency. As a result, departments not expending their budget appropriation during the year may request a carryover. This allows for any savings achieved through efficiencies this year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year’s budget.

## Budget Review

Once divisions submitted the base, supplemental, and carryover budget requests, Management and Budget staff undertook extensive reviews of various cost factors, as well as individual account activity. Throughout this time, staff closely analyzed and resolved outstanding issues during a series of evaluation sessions with the departments. From there, the executive management team conducted reviews through the months of February and March 2012. These processes ensure that the initial base budget with appropriate reduction or supplemental packages meets city needs and priorities. The city manager’s recommended balanced budget, delivered with an overview of the city’s financial condition, was presented to the entire City Council. The Council Budget Study Sessions were undertaken this year from March 26 through March 30. Upon Council’s revisions to the manager’s recommended budget, the Management and Budget Department then finalized the proposed tentative budget.





## Budget Adoption

After the initial study sessions, the proposed budget was presented to Council for tentative adoption on May 15, 2012. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget was then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopted a final budget and tax levy consistent with the City Charter and State law. As shown in the calendar below, the FY 2013 final budget was adopted on June 5, 2012 and the property tax levy on June 19, 2012.

## State Law

All funds within the city have been set up with expenditure appropriation in the budget. In Arizona, state law requires an adoption of the tentative budget which sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

The State of Arizona imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements appear in both the state constitution and the Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

- A local home rule (alternative expenditure limitation)
- A permanent base adjustment
- One-time override
- A capital projects accumulation fund

The voters of the City of Peoria have adopted the Home Rule Option in 1989, 1993, 1997, 2001 and most recently in 2003. In the March 2003 general election, voters approved the permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a

new base adjustment is necessary. The approved increase of \$15 million to the base expenditure limitation was based on actual expenditures in recent years and forecasted expenditures and revenues available. This permanent base adjustment increased the original 1979-80 base from \$3,247,857 to a new base of \$18,247,857. City estimates were calculated from current and anticipated levels of operations, maintenance and capital outlay.

The actual expenditure budgets adopted each year by the City Council will be the statutory limit and may vary from these "base adjusted" amounts depending on the funding needs and available revenues. The approval of a permanent adjustment eliminated the need for voter approval every four years, and Budget staff does not envision another base adjustment within the current 10 year forecast.

The maximum legal expenditure limit is \$759,367,985 in Fiscal Year 2013. This compares to the total appropriation of \$473,000,000 in the final budget adopted by Council. However, the city estimates that \$191 million would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

## Budget Amendment Policy

During the fiscal year, the budget is monitored continually by both the Budget Office and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the appropriations for a fund during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds, all transfers of expenditure authority over \$50,000, all transfers of funds to or from personnel accounts, and all transfers to or from capital outlay accounts. In addition, expenditures to be supported from reserves or contingency accounts



also require City Council approval. The city manager may authorize transfers within a fund up to \$50,000.

## Budget Basis

The city maintains its financial records in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are "measurable and available". "Measurable" means the amount can be determined and "available" means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting.

Variances which have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

## Performance Management

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A more strategic approach was utilized during the FY 2013 budget process. Each department addressed their operational needs through a review and update of their operating plans. Departments identified and reaffirmed their core services, key operational goals and objectives and performance indicators. The departments also fully costed out their core services in this process. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2013 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

Since January 2006, the City of Peoria has taken a lead role in the Arizona Consortium for Performance Management. This consortium, sponsored through the International City/County Managers Association (ICMA) Center for Performance Management, includes the membership of a number of other jurisdictions across the state. Data is collected from these partners on a number of municipal service areas and provides a regional snapshot of performance data, level of service analysis and overall operational analysis.



## Budget Summary

The City of Peoria’s FY 2013 annual budget appropriation totals \$473 million. The operating budget totals an estimated \$219 million, an increase of 3% from the prior year. The table and charts on this page and the following page provide a summary of the sources and uses of funds.

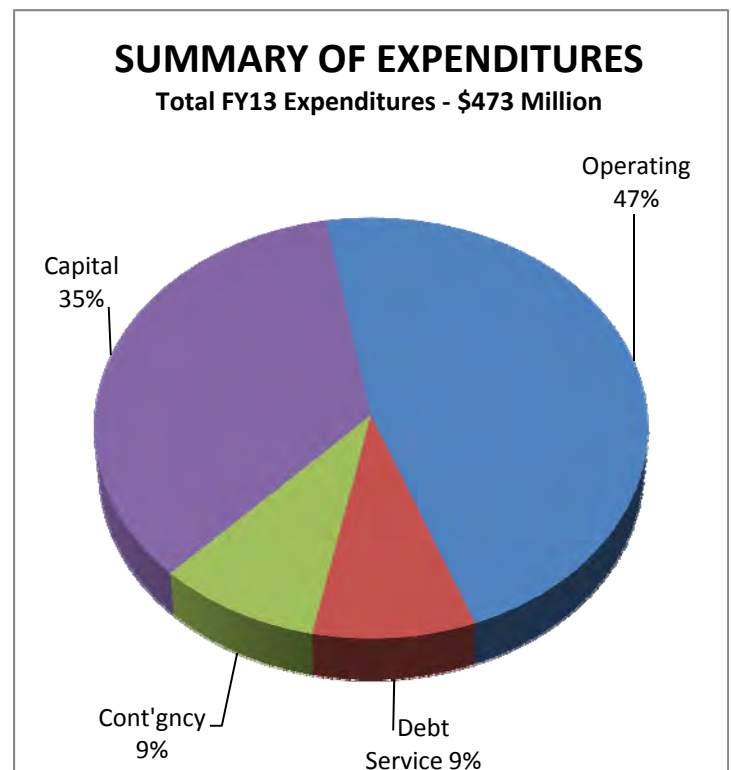
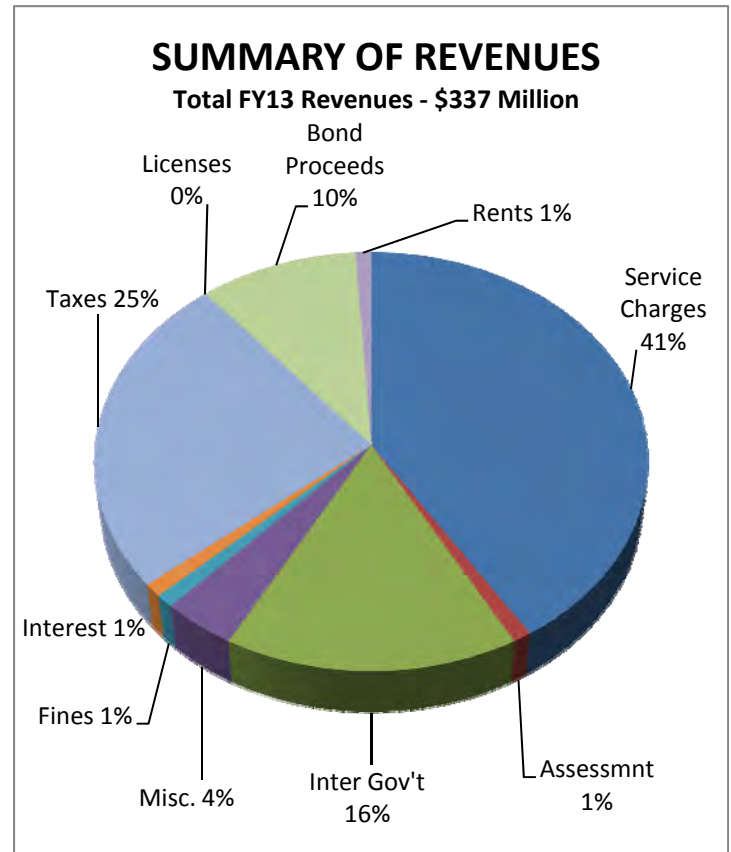
### Revenues

The FY 2013 estimated revenues total \$337 million, which represents a 4% increase from FY 2012 budgeted revenues. Projected revenues are realized from a variety of sources, including sales tax collections, water billings and user fees. The increase in estimated revenues can largely be attributed to planned bond sales in FY13, which will be used to fund Capital Projects.

In FY 2013, the city estimates revenue from service charges at \$137 million (41 percent), taxes at \$82 million (25 percent), and intergovernmental revenues at \$49 million (16 percent). The remaining categories represent \$69 million (18 percent).

### Expenditures

The \$473 million budget is comprised of four major segments. The operating budget totals \$222 million (47 percent); with debt service at \$41 million (9 percent). Approximately \$43 million (9 percent) is also set aside for contingency accounts. Capital improvements total \$167 million—35 percent of the total FY 2013 budget.





TOTAL REVENUES BY TYPE IN MILLIONS						
<u>Description</u>	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>% Change</u>
Fines, Licenses, Permits & Rents	\$6.6	\$7.8	\$5.8	\$6.4	\$6.1	-5.1%
Bond Proceeds	\$124.2	\$53.2	\$26.2	\$33.3	\$55.1	65.3%
Charges for Services	\$138.0	\$127.4	\$125.3	\$132.4	\$136.6	3.1%
Intergovernmental Revenue	\$76.9	\$70.3	\$78.2	\$52.9	\$48.7	-7.9%
Taxes	\$101.3	\$89.1	\$84.7	\$80.8	\$82.5	2.1%
Miscellaneous Revenue	\$21.6	\$10.4	\$9.3	\$14.8	\$6.1	-58.8%
Interest Income	\$8.8	\$6.2	\$3.4	\$1.9	\$1.7	-14.3%
<b>Total Revenues</b>	<b>\$477.4</b>	<b>\$364.2</b>	<b>\$332.8</b>	<b>\$322.6</b>	<b>\$336.7</b>	<b>4.4%</b>

TOTAL BUDGETED USES IN MILLIONS						
<u>Description</u>	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>FY13</u>	<u>% Change</u>
Operations	\$233.9	\$207.4	\$204.1	\$207.3	\$218.7	5.5%
Capital	\$340.5	\$199.4	\$139.3	\$158.1	\$170.4	7.8%
Debt Service	\$52.8	\$66.5	\$57.4	\$43.6	\$40.7	-6.6%
Contingencies	\$52.8	\$61.7	\$54.3	\$51.0	\$43.2	-15.5%
<b>Total Expenditures</b>	<b>\$680.0</b>	<b>\$535.0</b>	<b>\$455.0</b>	<b>\$460.0</b>	<b>\$473.0</b>	<b>2.8%</b>
Interfund Transfers	\$17.7	\$32.5	\$31.7	\$22.8	\$21.3	-6.8%

## Financial Reserves

Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at \$256 million, not including contingency appropriation. There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The city plans on maintaining strong financial reserves in order to maintain the level of services being provided to Peoria residents and businesses.

The chart below outlines the financial plan for FY 2013. The total sources are estimated at \$707 million and total uses are estimated at \$494 million, which includes a contingency/reserve of \$43 million. At this point, the city is positioned to sustain fund balances at or near stated reserve requirements.

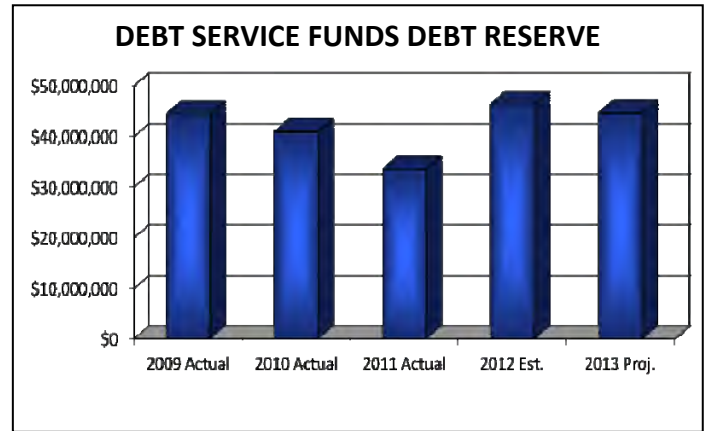
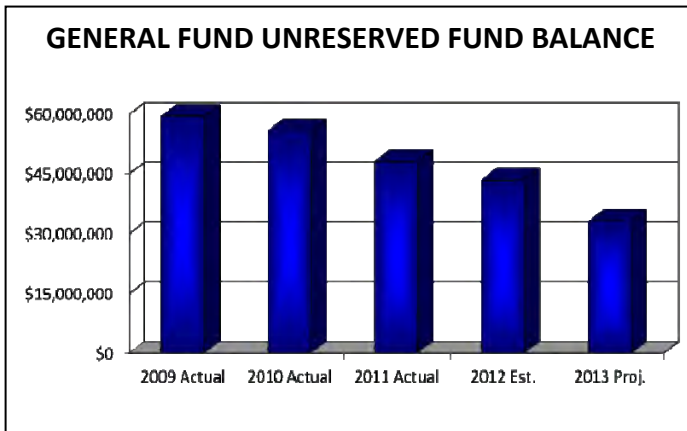
FINANCIAL PLAN SUMMARY IN MILLIONS				
<u>Fund Categories</u>	Estimated	Total	Total	Estimated
	<u>Balance</u> <u>7/1/12</u>	<u>Sources</u>	<u>Uses</u>	<u>Balance</u> <u>6/30/13</u>
General	\$61.85	\$122.73	\$131.00	\$53.59
Special Revenue	\$77.99	\$38.50	\$59.37	\$57.12
Enterprise	\$79.81	\$76.13	\$93.04	\$62.90
Internal Service	\$23.39	\$39.15	\$40.90	\$21.64
Trust, Agency, & Reserve	\$0.18	\$0.01	\$0.03	\$0.14
Capital Project	\$59.78	\$58.69	\$103.30	\$15.18
Debt Service	\$46.34	\$22.76	\$23.48	\$45.62
<b>Total Revenues</b>	<b>\$349.34</b>	<b>\$357.97</b>	<b>\$451.12</b>	<b>\$256.19</b>
*Total Uses and Estimated Balance includes interfund transfers but excludes contingency appropriation.				



**Fund Balance Analysis**

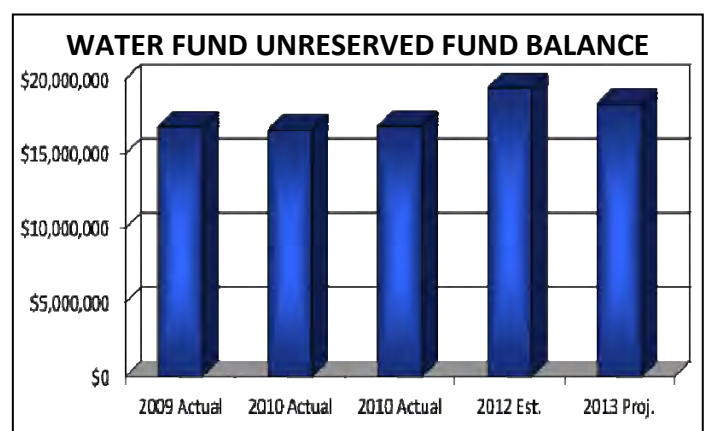
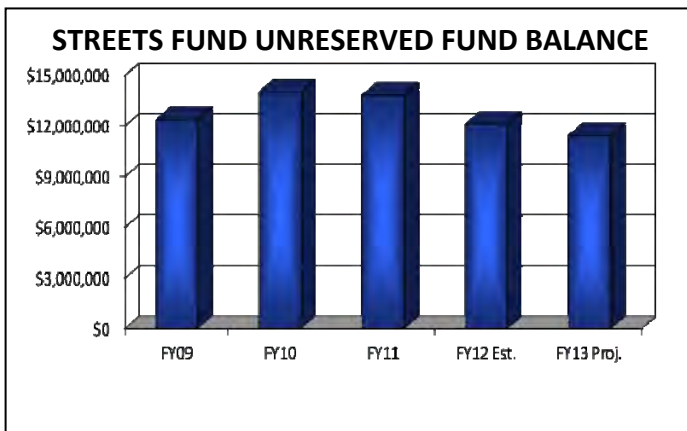
In the general fund, the fund balance reflects the city's strong growth cycle over the past few years. The reserve goal is equal to 35 percent of the average actual general fund revenues for the preceding five fiscal years. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.

The reserve requirements are provided to adequately meet debt service payments in subsequent years. While maintaining a healthy reserve requirement as indicated in the Principles of Sound Financial Management, the fund balance in the debt service funds reflects a strong assessed value growth. The 10-year Capital Improvement Plan programs the use of any excess reserve.



For the street operating fund, a new transportation sales tax was approved by voters and effective as of January 2006. This helped support and maintain the street operating fund. While the FY 2013 balance remains healthy, future projections reflect a declining balance. We will continue to review this fund and make the necessary adjustments.

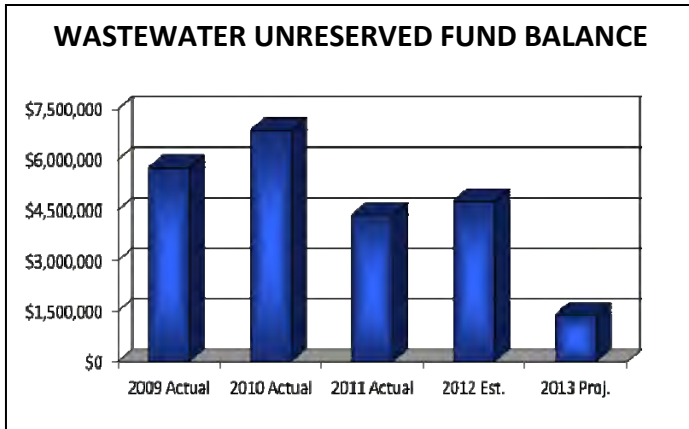
The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. A rate increase of 4.6 percent to the average account was adopted in Fiscal Year 2012.



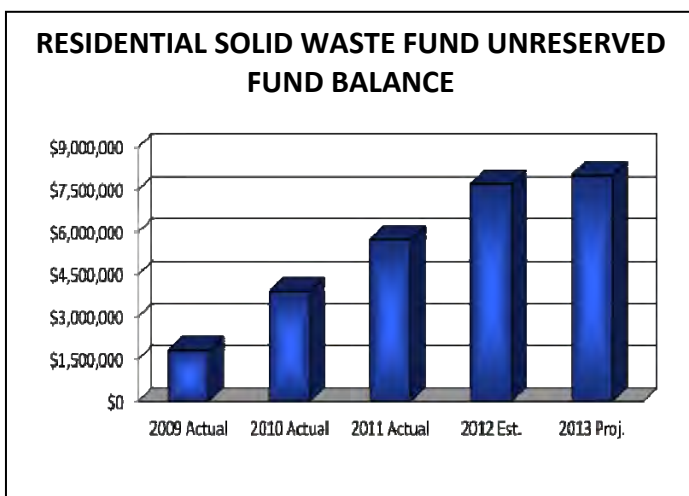




The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. A rate increase of 4.5 percent to the average account was adopted in Fiscal Year 2012.



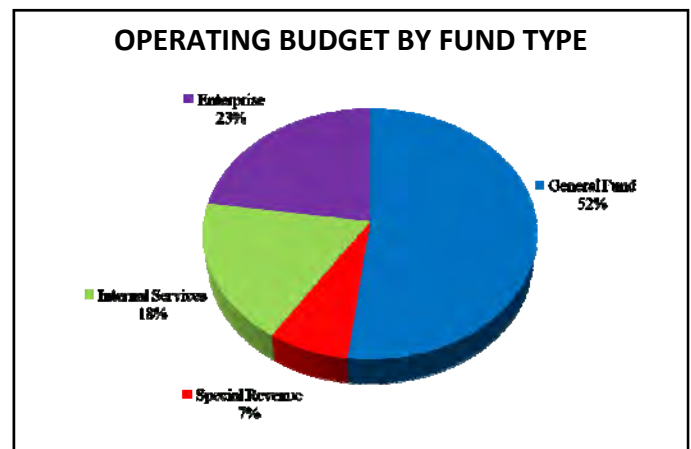
The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year. A 13% rate decrease has been proposed for FY 2013.



## Operating Budget

The FY 2013 operating budget of \$218.7 million is a increase of \$11.4 million, a 5 percent gain from last year’s \$207.3 million operating budget amount. Based on the city’s projected revenue estimates, the FY 2013 operating budget can be balanced without any increase to city taxes but will require an increase to the water and wastewater utility rates.

The general fund makes up 52 percent of the total operating budget and is the largest component of the city’s organization. Other fund categories include: enterprise funds (23 percent), internal service (18 percent), and special revenue (7 percent).



As stated in the City Manager’s Budget Message, this budget was developed with a “hold the line” approach. The goal of this budget is to continue our fiscal prudence, address core services, and maintain the level of service our residents have come to expect.

### Staffing Summary

Every year, City of Peoria departments assess their organizational units to ensure we meet the needs of the community while continuing to provide efficient service. Over the last four years staff has responded to the economic downturn by freezing and eliminating vacancies and shifting work duties to create efficiencies while allowing the City to continue delivering the services



expected by our residents. The recommended budget honors the labor agreements with our bargaining units, which call for a 5 percent wage increase. It also supports a commensurate increase for our non-represented employees.

Overall, the FY 2013 budget proposes 2.66 fewer positions than in FY 2012. These reductions reflect the continued commitment to seeking efficiencies without impacting service delivery. The Community Services Department realigned and consolidated several duties resulting in a .66 FTE reduction, the Police Department eliminated the Photo Red Light Administrator position at the cessation of that program and the Public Works/Utilities Department eliminated a vacant Instrument Tech position.

Total staffing authorization for benefited positions was granted for 1,098.06 FTEs.

A summary and detail of the city's full-time benefitted positions can be found under the "Schedules" section of this book in Schedule 6 and Schedule 7.

### ***Department Summary***

The Police Department increased ongoing budgets by 5 percent with no impact to core services. One-time funding was provided to continue the Lot Clean-up/ Abatement program, enhance the Crime Prevention program and acquire an additional Speed Trailer to alleviate speeding issues in our neighborhoods. In addition, the majority of supplemental requests were proposed with revenue offsets through the successful application for grant funds, utilization of forfeiture funds, or the use of other revenues (non-general fund) to help fund supplemental additions.

The Fire Department's ongoing operating base budget increased by 6 percent. The majority of this increase funds the Computer Aided Dispatch service which is partially offset by reimbursements.

The City Council identified the advancement of economic development efforts which will promote the long-term economic prosperity of the area in their 24-month policy goals. This is addressed in the budget, which directs funds and allocates one-time dollars to promote business attraction to Peoria. Within the operating budget, resources were set aside to further marketing efforts to attract health-care and higher education opportunities. Within the capital plan, various investments will help advance the recent master plans for the Old Town and Sports Complex/ Entertainment District area.

A high priority in Community Services is to continue our youth and recreational programs to the citizens of Peoria while minimizing fee increases. This budget also recognizes increased operational costs of the expanded Community Center and Camino A Lago Park.

The Planning and Community Development Department budget includes \$150,000 to continue the highly successful Neighborhood Grant Program, where neighborhood associations may receive funding for neighborhood improvements. This program was well received by the public, and was also identified as a Council priority.

### ***Operating Budget Change***

In FY 2013, the city's operating budget is \$218.7 million, representing a 5 percent increase from the operating budget of \$207.4 million of the prior year. In total, the operating budget also includes \$4.3 million in one-time expenditures.

### **Grant Funds**

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, such as the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2013 major grants are summarized below.



## Operating Budget History

	<u>Budget</u> <u>FY 2009</u>	<u>Budget</u> <u>FY 2010</u>	<u>Budget</u> <u>FY 2011</u>	<u>Budget</u> <u>FY 2012</u>	<u>Budget</u> <u>FY 2013</u>
<b>GENERAL FUND</b>					
Mayor & Council	\$1,223,500	\$1,189,388	\$647,390	\$604,452	\$652,117
City Manager	\$2,304,732	\$1,815,379	\$2,285,51	\$2,268,189	\$2,437,779
Office of Communications	\$2,511,335	\$989,923	\$1,229,693	\$1,096,007	\$1,196,518
Engineering	\$6,203,459	\$4,505,845	\$3,841,411	\$3,460,179	\$3,726,075
Economic Development Services	\$1,265,001	\$4,084,281	\$3,410,878	\$3,328,911	\$3,519,896
Human Resources	\$2,960,278	\$2,788,243	\$2,396,210	\$2,316,165	\$2,448,513
City Clerk	\$1,330,739	\$1,148,103	\$1,161,878	\$960,843	\$949,360
City Attorney	\$3,071,732	\$3,003,500	\$2,910,018	\$2,961,367	\$3,115,442
Municipal Court	\$2,240,510	\$2,292,519	\$1,990,676	\$1,821,218	\$1,953,037
Non-Departmental	\$1,248,355	\$1,851,654	\$1,734,008	\$1,847,136	\$1,375,973
Finance	\$11,438,336	\$9,552,989	\$8,835,680	\$9,376,747	\$8,956,369
Management & Budget	\$1,165,440	\$1,003,663	\$913,113	\$917,364	\$993,723
Planning & Sustainability	\$6,485,802	\$2,228,799	\$2,414,636	\$2,131,843	\$2,081,293
Police	\$37,227,285	\$37,629,801	\$34,631,060	\$35,205,043	\$37,080,596
Fire	\$21,987,381	\$20,025,671	\$18,541,790	\$19,547,095	\$21,233,589
Community Services	\$22,392,891	\$20,222,311	\$18,971,981	\$18,515,632	\$19,905,182
Public Works	\$540,799	\$631,252	\$549,037	\$431,467	\$548,525
Half-Cent Sales Tax and Other	\$299,600	\$229,600	\$179,600	\$1,521,813	\$1,385,265
<b>SPECIAL REVENUE FUNDS</b>					
Streets Funds	\$10,731,837	\$9,522,672	\$9,042,409	\$8,951,788	\$9,367,319
Housing & Community Dev.	\$2,059,766	\$1,994,379	\$1,938,529	\$1,647,884	\$1,304,172
Transit	\$1,551,849	\$1,437,142	\$1,006,618	\$932,686	\$995,894
Grants & Miscellaneous	\$3,085,271	\$4,172,490	\$3,074,344	\$3,707,788	\$4,036,004
<b>ENTERPRISE FUNDS</b>					
Water Fund	\$23,746,845	\$22,522,063	\$21,549,689	\$20,701,422	\$20,834,699
Wastewater Fund	\$12,805,031	\$10,378,843	\$10,552,271	\$10,332,275	\$10,296,366
Enterprise Reserves	\$3,856,627	\$2,537,328	\$1,720,982	\$1,105,370	\$3,057,343
Solid Waste Funds	\$11,157,184	\$9,228,794	\$10,012,997	\$10,388,016	\$10,798,119
Sports Complex	\$5,095,273	\$4,497,802	\$4,244,725	\$4,353,164	\$4,530,474
<b>INTERNAL SERVICE FUNDS</b>					
Fleet Maintenance	\$5,867,199	\$5,025,534	\$4,713,700	\$4,672,721	\$5,088,622
Fleet Reserve	\$5,066,903	\$1,021,333	\$1,137,276	\$1,391,998	\$1,904,099
Insurance Reserve	\$2,800,176	\$2,561,966	\$13,713,562	\$16,912,922	\$17,868,800
Facilities Maintenance	\$6,472,236	\$6,378,392	\$5,471,678	\$5,470,869	\$5,717,386
IT Operations	\$9,271,418	\$8,902,491	\$7,828,470	\$7,702,572	\$8,364,809
IT Reserve	\$1,844,506	\$365,450	\$397,700	\$525,000	\$786,950
IT Projects	\$2,519,910	\$1,651,095	\$976,596	\$169,236	\$129,715
Trust, Agency & Reserve	\$33,600	\$30,600	\$30,600	\$30,600	\$33,600
Capital/Debt Service	\$0	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$233,862,806</b>	<b>\$207,421,295</b>	<b>\$204,101,756</b>	<b>\$207,307,782</b>	<b>\$218,673,623</b>



The city is responsible for administering subsidized housing programs funded through the United States Department of Housing and Urban Development (H.U.D.). The Housing Funds consist of Low Income Public Housing and Section 8. The city now contracts the administration of both of these housing programs to the Housing Authority of Maricopa County. This housing agency has a proven track record with various local and federal housing programs and lends greater efficiencies to the residents served by these programs. The FY 2013 housing program budgets total \$1.3 million. The primary revenue source for these programs is Federal subsidy through H.U.D. and reimbursements from other Housing Authorities. The remainders of the revenues are interest and miscellaneous revenues. Total FY 2013 budgeted housing revenue is estimated at \$1.3 million.

### ***Bureau of Reclamation***

The Public Works Department - Utilities Division's Water Conservation Unit is utilizing grant award funds from two water conservation grants from the Bureau of Reclamation. The first grant in the amount of \$30,000 was awarded to complete a system optimization review to identify additional recharge options for Class A+ treated effluent produced at the Butler Drive Water Reclamation Facility. The second grant, for \$30,000, is providing funding assistance to support our water conservation education and training program.

### ***Tohono O'odham Nation Grant***

The Fire Department received a grant in the amount of \$180,104 from the Tohono O'odham Nation for the purchase of an Emergency Medical, Fire and Rescue Watercraft for emergency services at Lake Pleasant.

### ***U.S. Department of Housing and Urban Development***

The Planning and Community Development's Neighborhood Revitalization Program was awarded a grant for \$953,720 from the U.S.

Department of Housing and Urban Development's Neighborhood Stabilization 3 Program. The funds will be used to revitalize targeted communities.

### ***Community Development Block Grant***

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development (H.U.D.). The FY 2013 CDBG budget totals \$698,204. These monies will be used for various housing rehabilitation projects as well as housing assistance and social service programs. The city partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

### ***HOME Grant***

The HOME grant is also federally funded from H.U.D. This program is designated specifically for carrying out income eligible housing strategies through acquisition, rehabilitation and new construction. The FY 2013 budget for the HOME grant is \$770,691 and will be used mainly to rehabilitate foreclosed housing stock, perform land acquisition and implement programs to assist eligible citizens with home purchases.

### ***State Forfeiture***

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2013, the city has budgeted expenditures of \$419,000. These funds are used by the Police Department and the City Attorney's Office for training, supplies and equipment.

### ***Internal Service Funds***

The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, insurance reserve,



facilities maintenance, fleet maintenance, information technology (IT) and IT replacement reserve. These funds are financed by service charges to all other funds, departments and divisions of the city that employ their services.

**Fleet Replacement Reserve**

The fleet replacement reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the other departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In Fiscal Year 2013, the fleet reserve fund anticipates revenues from service charges of \$1,538,892. Transfers of \$193,046 for the purchase of any new vehicles were approved in the supplemental process. Total expenditures are budgeted at \$1,904,099.

**Insurance Reserve**

The departmental service charges were calculated on a number of pertinent factors such as square footage of facility space occupied, number of employees, past claims history of each division and a workers' compensation insurance type risk factor for each division's employees; these factors are updated each budget year. This fund includes a contingency reserve of \$3,500,000. The total budget for FY 2013 is \$17,868,800.

**Facilities Maintenance**

Facilities maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to the other divisions, based on square footage of occupied space, maintenance records and custodial requirements of each division. Specific requests for maintenance, capital repairs or remodeling that

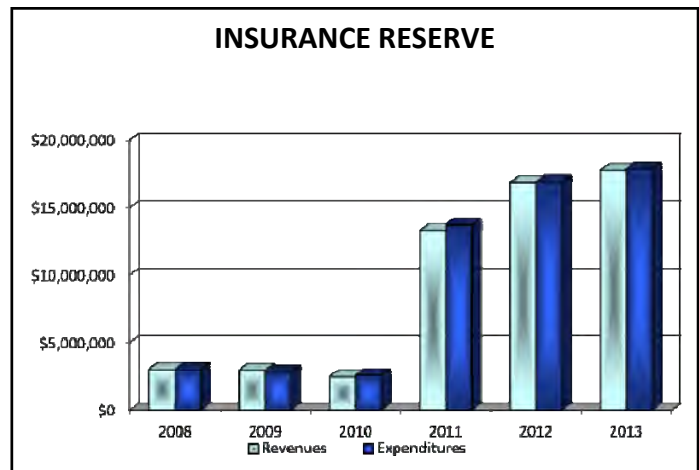
are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2013 appropriation totals \$5,717,386.

**Fleet Maintenance**

As a division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the city's fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2013 operating budget is \$5,088,622.

**Information Technology**

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city web page, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. The total budget for IT operations in Fiscal Year 2013 is \$8,364,809 and \$129,715 for IT projects.

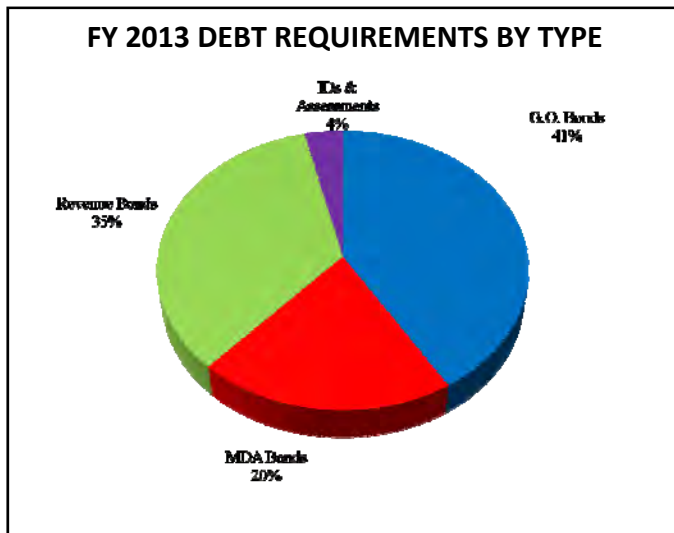




## Debt Service

Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget.

Depending on the need and the type of project being financed, several types of debt (as described below) are available. More detail on planned debt service for FY 2013 may be found in Schedule 8 of the "Schedules" section of this document.



### General Obligation Bonds

General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to 6 percent of the assessed valuation.

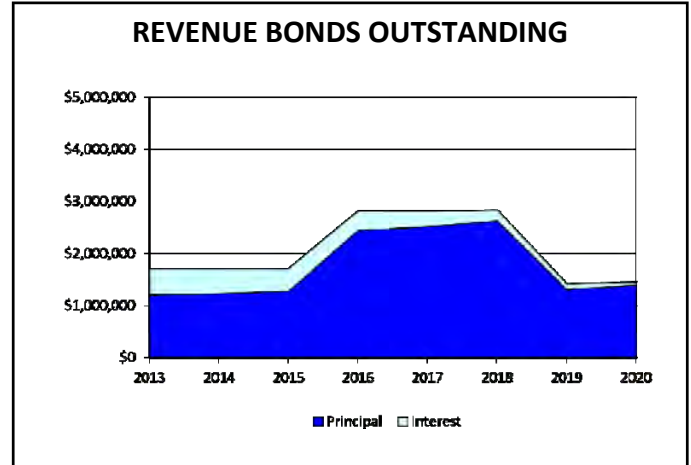
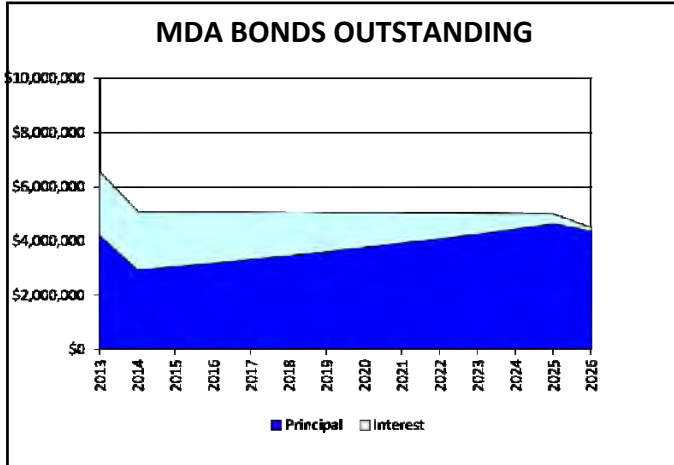
Periodically, the city has its general obligation credit reviewed by various national bond rating agencies. In May of 2010, the city's G.O. bond ratings were upgraded by Moody's and Fitch IBCA. This upgrade is a reflection of the bond rating industry's increased confidence in the city's creditworthiness. The improved bond ratings will help the city to obtain favorable interest rates on future bond sales and thus will generate considerable savings for Peoria taxpayers.

### Municipal Development Authority Bonds

Municipal Development Authority (MDA) bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.

G.O. BOND RATINGS	
Moody's	Aa1
Standard & Poor's	AA+
Fitch IBCA	AA+

The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.



### MDA BOND RATINGS

Moody's	Aa2
Standard & Poor's	AA+
Fitch IBCA	AA

### REVENUE BOND RATINGS

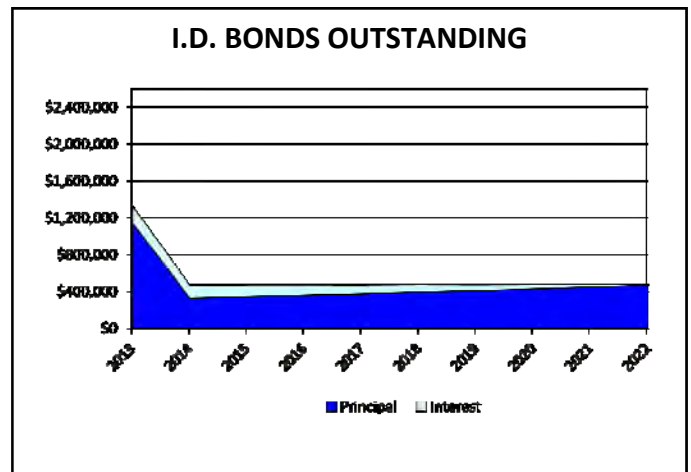
Moody's	Aa3
Standard & Poor's	AA
Fitch IBCA	AA

## Revenue Bonds

Revenue bonds are generally used to finance projects that have an identifiable revenue source. Revenue bonds are often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.

## Improvement District Bonds

Improvement district bonds are used to finance projects where certain property owners will benefit more than the general public. A majority of the property owners within a proposed improvement district must approve the formation of the district and the amount of indebtedness. These bonds are repaid by collection of property assessments levied on the property within the district.



### I.D. BOND RATINGS

Moody's	Aa3
Standard & Poor's	A+
Fitch IBCA	AA



## Debt Management

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principles of Sound Financial Management, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants. All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling \$387 million to fund the building of needed infrastructure.

### Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed below.

**General Obligation Debt as a Percentage of Assessed Value.** The city's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city's ability to repay is diminishing. The city total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city's ability to finance long-term debt, while a decrease in property values has the opposite effect. The housing crisis of the last several years has cut into the city's debt capacity, necessitating downward adjustments to the amount of future debt planned for capital projects. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

**Net Bonded Debt Per Capita.** General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city's resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city's ability to repay debt service is diminishing.

### Debt Management Policy

The Principles of Sound Financial Management include the city's debt management policy. The following are excerpts from this policy:

- The overall debt management policy of the city will ensure that financial resources of the city are adequate in any general economic situation to not preclude the city's ability to pay its debt when due.
- The city will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The city will first attempt to utilize "pay as you go" capital financing and/or the use of operating funds or impact fees where applicable.
- The city does not intend to issue commercial paper or bond anticipation notes (BANs) for periods longer than two years or for the term of a construction project. If CP or a BAN is issued for a capital project, it will be converted to a long-term bond or redeemed at its maturity.
- The issuance of variable rate debt by the city will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.





**NET GENERAL BONDED DEBT TO ASSESSED VALUE / NET BONDED DEBT PER CAPITA**

<u>Description</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Population	153,592	155,560	159,263	154,065	155,148	156,249	158,031
Secondary Assessed Value (Millions)	\$1,116	\$1,642	\$1,995	\$1,895	\$1,614	\$1,276	\$1,137
Net Bonded Debt (Millions)	\$108	\$90	\$138	\$150	\$137	\$167	\$156
Pct. of Net Bonded Debt to Assessed Value	10%	5%	7%	8%	9%	10%	14%
Net Bonded Debt Per Capita	\$704	\$577	\$867	\$971	\$885	\$1,067	\$987

· Improvement District (ID) and Community Facility District (CFD) bonds shall be issued only when the formation of the district demonstrates a clear and significant purpose for the city. It is intended that Improvement District and Community Facility District bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, street lights and drainage. The city will review each project through active involvement of city staff and/or selected consultants to prepare projections, review pro-forma information and business plans, perform engineering studies, analyze minimum debt coverage and value to debt ratios, and conduct other analyses necessary to consider the proposal against specified criteria.

· Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 5 percent of the debt service amount of the bonds being refunded, or if savings exceed \$750,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the city.

· The city shall comply with all requirements of Title 15.1 Arizona Revised Statutes and other legal requirements regarding the issuance of bonds and certificates of the city or its debt issuing authorities.

· The city shall employ the Principles of Sound Financial Management in any request from a city agency or outside jurisdiction or authority for the issuance of debt.

· All departments will provide notice of all significant events and financial and related matters to the chief financial officer and director of finance for the city's annual disclosures to the municipal markets, financial statements and bond representations.

· The city will maintain regular contact with rating agencies through meeting and visits on and off-site. The city will secure ratings on all bonds issued if economically feasible.

**DEBT CAPACITY ANALYSIS**

**20% Limitation**

**(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)**

FY 2013 Secondary Assessed Valuation	\$1,137,720,620
Allowable 20% Bonds Outstanding	\$227,544,124
Less 20% Bonds Outstanding	<u>(\$160,620,968)</u>
Unused 20% Debt Capacity	<u><u>\$66,923,156</u></u>

**6% Limitation**

**(All Other General Government Projects)**

FY 2013 Secondary Assessed Valuation	\$1,137,720,620
Allowable 6% Bonds Outstanding	\$68,263,237
Less 6% Bonds Outstanding	<u>(\$1,665,000)</u>
Unused 6% Debt Capacity	<u><u>\$66,598,237</u></u>

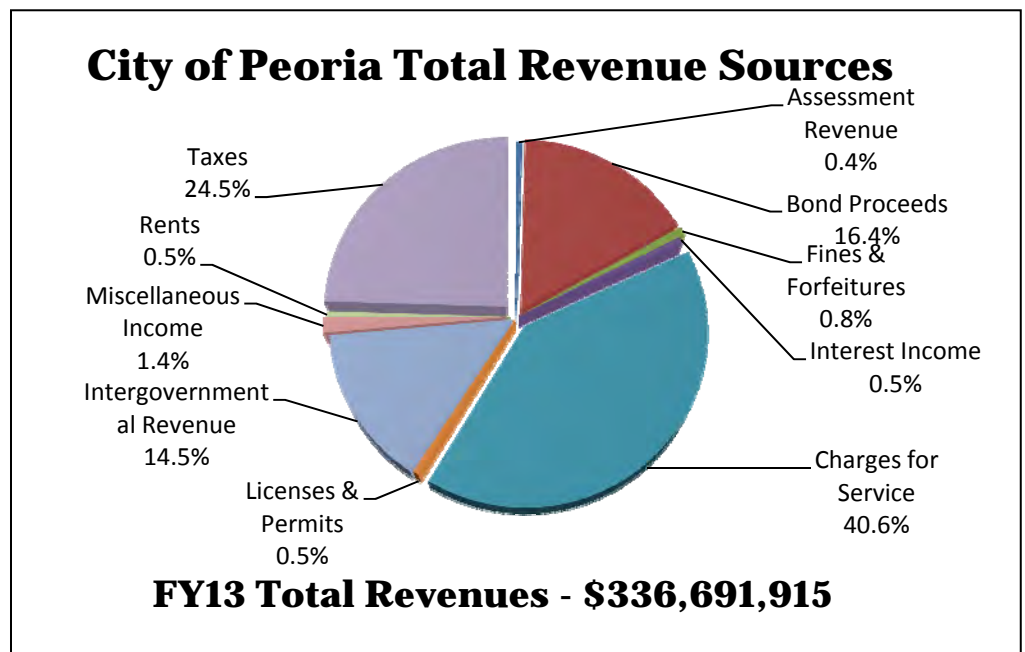


# Revenue Summary

Total revenues for Fiscal Year 2013 are estimated at \$336,691,915, an increase of 18.2% over the prior year's estimate of \$284.9 million. The increase is largely due to an increase in bond proceeds, higher inter-governmental revenue and an increase in charges for service compared to FY 2012. FY 2013's budgeted revenues reflect a more favorable outlook for the economy, which has struggled for the last three years on the state and national levels, but anticipates modest growth. Recent indicators point to improvement in the outlook of consumers and businesses.

The national economy struggles with a slow recovery, continuing unemployment, and concerns outside the U.S. over the stability of financial systems and slowing growth. The Arizona economy has begun to rebound with improved sales tax collections, modest construction improvement and an improving outlook for tourism. Like the nation, the state faces an extended recovery period to reach pre-recession levels in employment and personal income. Recent job growth in Arizona has been more positive than the national level (in percentage terms), but less robust than in previous post-recession periods. Forecasters anticipate that a significant economic driver, positive immigration to the state, will begin to return to moderate levels in the next few years. Locally, the greater Phoenix housing market has begun to rebound with gradually improving new home sales

and sales prices beginning to show increases over the prior year. Distressed inventory is not being added as rapidly and is becoming less of a price drain on housing stock. New residential construction in Peoria is anticipated to continue to expand over the previous year, while a commercial expansion is anticipated to take longer to return. The revenue forecasts are based on historical data, assumptions on population changes, economic projections, and expected receipts from taxes and other sources. A Revenue Committee, consisting of members from various departments whose activities generate revenues, meets regularly to discuss revenue trends, economic conditions, and the pertinent driving factors behind revenue activity. All major revenue sources and fund types are identified and reviewed for activity and variances to budgeted levels. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.





City revenues can be categorized into ten major sources, as depicted in the graph on the previous page. Charges for Service account for the largest percentage of revenue by source, at an estimated \$136.5 million, or 41% of total revenues. Of the \$136.5 million in service charges, enterprise activity represents almost 50% of the category, or \$68 million in FY 2013 revenue, with 30% comprised of internal service charges, which represent charges between City funds for shared services. Enterprise activity is primarily from user rates and fees for city services provided to residents such as water, wastewater and solid waste services.

The second largest revenue source is from City taxes, which account for almost 25% of total revenue. The estimated tax revenue for FY 2012 \$82.5 million, which includes collections from City sales taxes and property taxes. Sales taxes are estimated at \$61.2 million, or 74% of total tax revenue. Revenues from the issuance of bonds for anticipated Sports Complex, Municipal Development Authority, and General Obligation projects account for most all of the \$55 million in bond proceeds revenue, or 16.4% of the total revenue. A detailed description of each of these sources can be found in the following section.

### TOTAL REVENUES BY FUND

<u>Fund</u>	<u>FY09 Act.</u>	<u>FY10 Act.</u>	<u>FY11 Act.</u>	<u>FY12 Est.</u>	<u>FY13 Appr.</u>
Bond	\$ 70,622,816	\$ 33,435,100	\$ 167,098	\$ 1,575,866	\$ 55,105,255
Commercial Sanitation	\$ 2,250,070	\$ 2,312,924	\$ 1,966,022	\$ 2,077,900	\$ 2,170,900
Debt Service	\$ 25,384,600	\$ 24,545,589	\$ 20,280,601	\$ 16,715,822	\$ 14,373,508
Economic Development Reserve	\$ 11,342	\$ 3,944	\$ 1,679	\$ 1,700	\$ 2,000
Facilities	\$ 6,694,617	\$ 5,759,853	\$ 5,542,543	\$ 5,283,128	\$ 5,897,231
Fleet Maintenance	\$ 5,173,217	\$ 4,323,314	\$ 4,732,676	\$ 5,151,692	\$ 5,105,844
Fleet Reserve	\$ 2,613,241	\$ 2,067,652	\$ 582,453	\$ 1,521,560	\$ 1,538,892
General	\$ 108,217,617	\$ 97,646,683	\$ 91,428,799	\$ 97,569,104	\$ 101,624,175
Grant	\$ 3,527,871	\$ 3,930,932	\$ 4,733,542	\$ 2,831,624	\$ 7,543,464
Half-Cent Sales Tax	\$ 15,041,542	\$ 14,006,685	\$ 13,109,148	\$ 14,670,750	\$ 15,182,827
Housing	\$ 992,274	\$ 1,203,310	\$ 837,693	\$ 211,771	\$ 327,971
Impact Fees	\$ 8,794,347	\$ 8,680,919	\$ 6,217,786	\$ 7,705,363	\$ 6,523,520
Improvement District	\$ 1,777,115	\$ 1,774,835	\$ 1,718,730	\$ 1,530,995	\$ 1,355,668
Information Technology	\$ 9,232,901	\$ 8,441,703	\$ 6,966,820	\$ 6,734,659	\$ 6,936,981
Information Technology Reserve	\$ 1,024,730	\$ 542,502	\$ 484,263	\$ 542,825	\$ 640,308
Insurance Reserve	\$ 3,151,116	\$ 9,702,376	\$ 14,822,655	\$ 16,872,134	\$ 17,745,427
Other	\$ 19,890,431	\$ 4,918,282	\$ 16,956,965	\$ 17,930,350	\$ 6,756,344
Residential Sanitation	\$ 9,059,815	\$ 9,548,297	\$ 9,385,756	\$ 10,017,146	\$ 9,119,274
Sanitation Equipment Reserve	\$ 1,113,793	\$ 664,531	\$ 702,675	\$ 970,129	\$ 1,013,736
Sports Complex	\$ 3,019,295	\$ 2,884,451	\$ 2,627,218	\$ 2,567,133	\$ 2,680,814
Streets	\$ 12,059,994	\$ 11,549,900	\$ 10,553,440	\$ 11,461,000	\$ 11,711,670
Transit	\$ 756,522	\$ 595,400	\$ 290,747	\$ 44,691	\$ 170,146
Transportation Sales Tax	\$ 9,280,493	\$ 8,544,800	\$ 7,913,834	\$ 8,930,370	\$ 9,206,148
Wastewater	\$ 19,770,157	\$ 43,106,250	\$ 17,006,581	\$ 18,291,234	\$ 19,442,640
Water	\$ 38,934,187	\$ 57,915,670	\$ 28,631,110	\$ 33,714,769	\$ 34,517,172
<b>Totals</b>	<b>\$ 378,394,102</b>	<b>\$ 358,105,903</b>	<b>\$ 267,660,834</b>	<b>\$ 284,923,716</b>	<b>\$ 336,691,915</b>



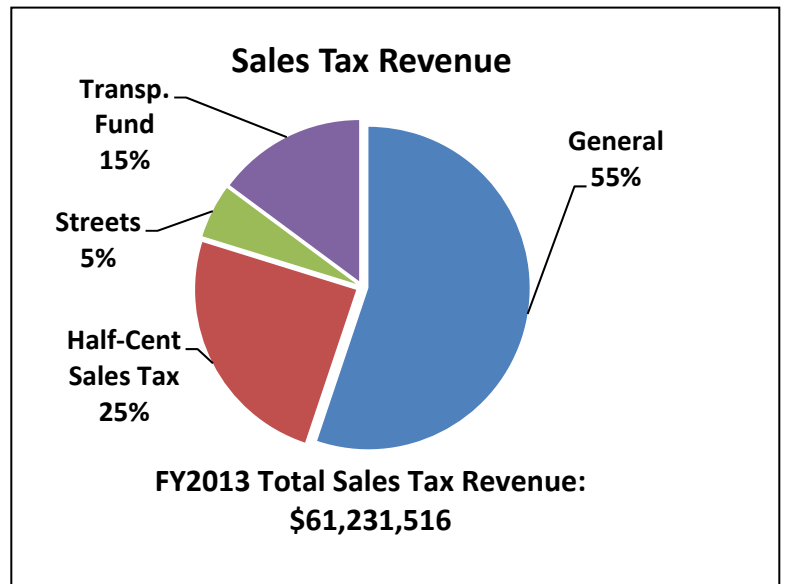
## City Sales Tax Revenue

### Sources

The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.

### Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council has designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.



### Projection

The City is projecting \$61,231,516 in sales tax revenue for FY 2013. This is a 3.1% increase over the FY 2012 estimate of \$59,443,520. The modest increase reflects an improving outlook for continued recovery in consumer spending along with very moderate growth in population.

### Total City Sales Tax Summary

<u>Fund</u>	<u>FY09 Actual</u>	<u>FY10 Actual</u>	<u>FY11 Actual</u>	<u>FY12 Estimate</u>	<u>FY13 Approved</u>
General	\$ 32,464,266	\$ 30,966,260	\$ 29,260,148	\$ 32,726,400	\$ 33,773,042
Half-Cent Sales Tax	\$ 14,643,516	\$ 13,851,803	\$ 13,052,716	\$ 14,612,750	\$ 15,082,827
Streets	\$ 3,107,554	\$ 3,139,823	\$ 2,774,447	\$ 3,300,000	\$ 3,288,499
Transportation Sales Tax	\$ 8,789,480	\$ 8,319,051	\$ 7,776,356	\$ 8,804,370	\$ 9,087,148
<b>Total Sales Tax</b>	<b>\$ 59,004,817</b>	<b>\$ 56,276,937</b>	<b>\$ 52,863,667</b>	<b>\$ 59,443,520</b>	<b>\$ 61,231,516</b>



## Property Tax Revenue

### Sources

The City's Property Tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2008, the City Council approved adjusting five cents (\$0.05) from the primary to the secondary tax rate, leaving the combined levy at \$1.49 per \$100 of assessed valuation. In FY 2009, the City Council reduced the primary tax rate by \$0.05 per hundred dollars of assessed value, resulting in a combined rate of \$1.44, where it remains for FY 2013.

### Uses

The City Property Tax has two components: the primary property tax can be used for any general government operation and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2% above the city's "annual maximum allowable levy" for the prior year. However, the secondary levy is controlled only by the limits set for the amount of outstanding general obligation debt within the City.



### Projection

School Districts 55%	Special Districts & Maricopa County 32%	City of Peoria 13%
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According to figures provided by the Maricopa County Assessor's office, the City's primary assessed valuation in FY 2013 is estimated to decline by almost 11% from the previous year's valuation, a slowing rate of decrease following two consecutive years of reductions that totaled over 26%. Given the lag in assessor rolls and with statutory formulas, the primary valuation has likely stabilized, and is expected to grow slowly in the near term. The primary tax levy revenue for FY 2013 is estimated at \$2.2 million.

The secondary tax rate remains stable at \$1.2500 per \$100 of assessed valuation. With secondary valuations dropping 11% from the previous year, the resulting secondary levy is projected to be \$14.2 million, which represents a decline of over 40% from its peak level in FY 2009.

### Property Tax Rate and Levy

	FY08 <u>Actual</u>	FY09 <u>Actual</u>	FY10 <u>Actual</u>	FY11 <u>Actual</u>	FY12 <u>Est.</u>	FY13 <u>Apprvd.</u>
Primary	\$ 0.24	\$ 0.19	\$ 0.19	\$ 0.19	\$ 0.19	\$ 0.19
Secondary	\$ 1.25	\$ 1.25	\$ 1.25	\$ 1.25	\$ 1.25	\$ 1.25
<b>Combined Tax Rate</b>	<b>\$ 1.49</b>	<b>\$ 1.44</b>	<b>\$ 1.44</b>	<b>\$ 1.44</b>	<b>\$ 1.44</b>	<b>\$ 1.44</b>
Primary Tax Levy	\$ 3,002,150	\$ 2,849,397	\$ 3,202,665	\$ 2,902,497	\$ 2,412,743	\$ 2,155,026
Secondary Tax Levy	\$20,527,343	\$24,932,399	\$23,689,548	\$20,178,489	\$15,960,834	\$14,221,508
<b>Combined Tax Levy</b>	<b>\$23,529,493</b>	<b>\$27,781,796</b>	<b>\$26,892,213</b>	<b>\$23,080,986</b>	<b>\$18,373,577</b>	<b>\$16,376,534</b>



## State Shared Revenue

### Sources

Cities in Arizona receive a portion of certain revenues collected by the State of Arizona. The allocations for these revenues are primarily based on U.S. Census population figures, which were updated and released in 2011. The results indicated that Peoria’s population grew to over 154,000 in 2010, an increase of approximately 15,900 from the 2005 Census estimate, which represents an 11.5% change over the five year period. Since Peoria’s growth rate exceeded the overall State growth rate, Peoria’s population share used in the allocation formulas increased from 2.84% to 3.07%.

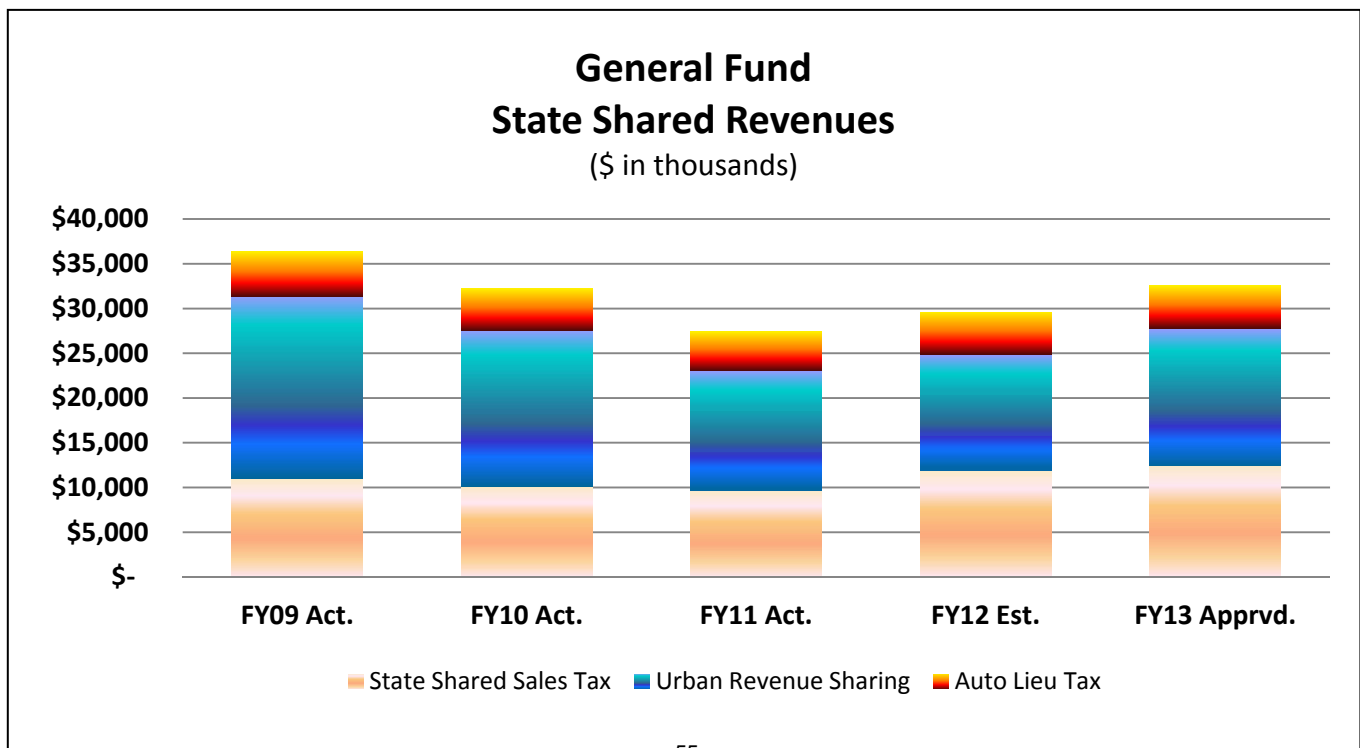
The largest of the three components, Urban Revenue Sharing, is based on state income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state’s current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state’s vehicle license collections within Maricopa and Yavapai Counties.

### Uses

The three State Shared revenues listed below represent a significant portion of the General Fund budget. Revenues from these sources can be used for any general government activity.

### Projection

In Fiscal Year 2013, the budgeted State Shared revenues are \$32,584,494, representing a 10.1% increase from the \$29.6 million estimate for Fiscal Year 2012, but still approximately 10% lower than the peak FY 2009 levels. Following the Census-influenced adjustment reflected in FY 2012’s revenues, the FY 2013 estimates reflect more optimistic growth in statewide revenue sources such as income taxes and sales tax revenues.





## Highway User (HURF) Revenue

### Sources

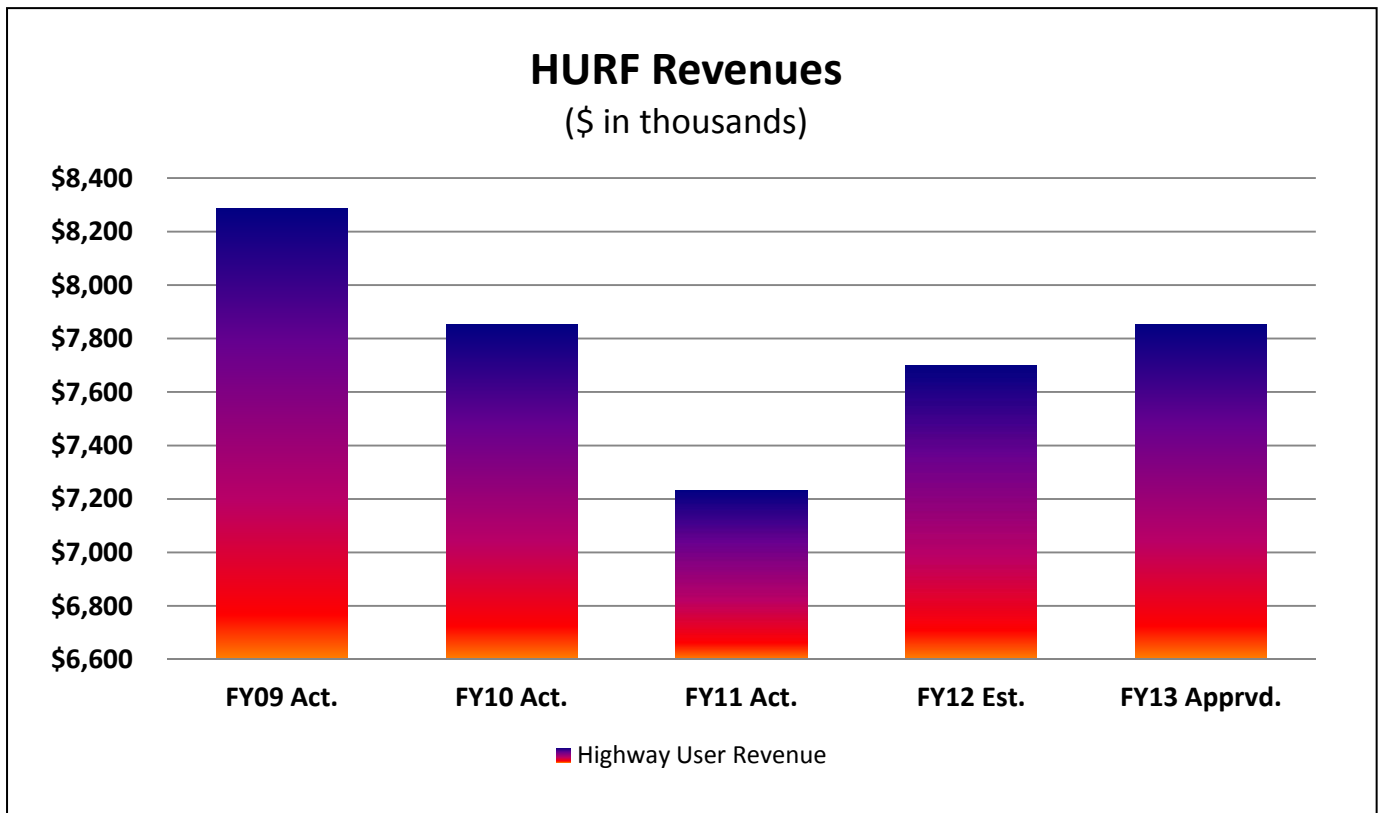
The HURF revenues are primarily generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of \$0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits \$0.13 of the \$0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of "county of origin" of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

### Uses

The HURF revenues are restricted solely for street and highway purposes. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and for debt service on highway and street bonds. The HURF funds are collected and placed in the City's Streets Fund.

### Projection

The Fiscal Year 2013 projection for HURF revenues is \$7,854,000, a 2% increase from the prior year's estimate of \$7.7 million, primarily due to the Census allocation adjustment offsetting much of the decrease to the distribution amount. Future years will likely grow modestly due more to growth in the vehicle base as a result of population growth than to per-capita increases in fuel consumption, which are projected to follow more conservative patterns.





## License and Permit Revenue

### Sources

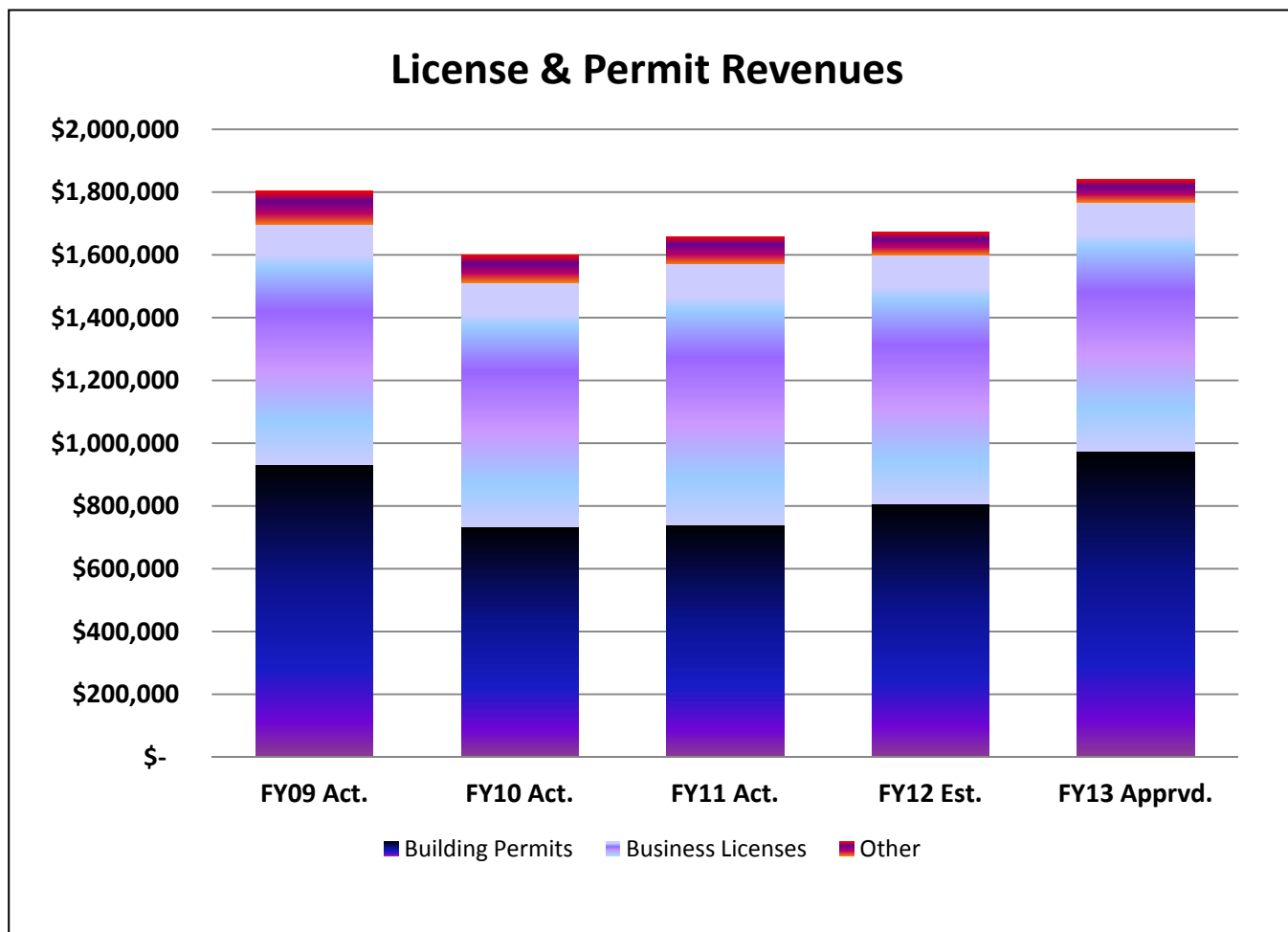
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

### Uses

The majority of license and permit revenue is collected by the Community Development and Public Works Departments, and is placed in the City's General Fund.

### Projection

Licenses and Permits are projected to generate \$1,839,088 in FY 2013. Building permits are anticipated contribute \$973,561, or 53% of this total. Sales Tax licenses and revenues from other business license categories are anticipated to contribute \$793,527, representing 43% of the total. Growth in permit-based revenues reflects a slightly more optimistic outlook for activity within the City and modest adjustments to the fee structure.







## Water Utility Revenue

### Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's water rate model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

### Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Utilities Department's water operations, and to support the debt service payments for the City's water capital improvement program.

### Projection

Rate adjustments and a restructuring of the City's potable water rates were adopted for the water operations in FY 2012, but will remain stable in FY 2013. Limited residential and commercial growth, combined with modest consumption growth are projected to increase water revenues to \$34.4 million in Fiscal Year 2013.

## Water Operating Revenue

<u>Account Description</u>	<u>FY09 Act.</u>	<u>FY10 Act.</u>	<u>FY11 Act.</u>	<u>FY12 Est.</u>	<u>FY13 Apprvd.</u>
Water Fees	\$ 28,217,263	\$ 28,545,844	\$ 26,338,554	\$ 31,250,000	\$ 31,800,000
Reclaimed Water Fees	\$ 537,542	\$ 519,694	\$ 456,432	\$ 485,000	\$ 610,000
Disconnect/Reconnect Fees	\$ 393,000	\$ 387,780	\$ 344,460	\$ 340,000	\$ 345,000
New Service Fee-Water	\$ 302,016	\$ 302,836	\$ 287,903	\$ 320,000	\$ 340,000
Water Revenue	\$ -	\$ -	\$ 94,375	\$ 260,000	\$ 270,000
Quintero WTP Fees	\$ 93,689	\$ 362,408	\$ 555,830	\$ 256,800	\$ 256,800
ADWR Water Resource Fee	\$ -	\$ -	\$ -	\$ 209,000	\$ 209,000
Water Meter Charges	\$ 169,860	\$ 130,664	\$ 137,663	\$ 155,000	\$ 165,000
Interest Income	\$ 397,478	\$ 167,213	\$ 107,057	\$ 95,000	\$ 140,000
Utility Late Fee Charges	\$ 122,856	\$ 113,495	\$ 108,535	\$ 110,000	\$ 120,000
Utility Delinquent Letter Fee	\$ 47,362	\$ 49,153	\$ 46,852	\$ 53,000	\$ 53,000
Reimb Revenue-General	\$ 146,601	\$ 332,268	\$ 12,680	\$ 36,000	\$ 36,000
Allocated Interdept Svc Chrgs	\$ 1,700,342	\$ 17,670	\$ -	\$ 17,670	\$ 12,235
Damaged Property Fees	\$ 12,247	\$ 13,025	\$ 9,023	\$ 12,000	\$ 12,000
Utilities Tampering Fees	\$ 21,225	\$ 6,245	\$ 12,280	\$ 12,000	\$ 10,000
Fees for General Services	\$ 10,210	\$ 8,580	\$ 11,177	\$ 6,000	\$ 6,000
Field Trip Svc Fee-Utilities	\$ 2,392	\$ 3,272	\$ 3,952	\$ 5,000	\$ 5,000
Reimb from Workers Comp	\$ 6,181	\$ 6,181	\$ -	\$ -	\$ 5,000
Lien Filing Fees	\$ 742	\$ 1,384	\$ 592	\$ 1,500	\$ 1,000
Unrealized Gain/Loss-Invstmnt	\$ -	\$ -	\$ (22,297)	\$ -	\$ -
Other Revenue	\$ 3,049	\$ 2	\$ 2	\$ 160	\$ 100
<b>Water Fund</b>	<b>\$ 32,184,055</b>	<b>\$ 30,967,714</b>	<b>\$ 28,505,070</b>	<b>\$ 33,624,130</b>	<b>\$ 34,396,135</b>



## Wastewater Utility Revenue

### Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment service. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

### Uses

All revenues collected from wastewater utilities remain in the City's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

### Projection

Rate adjustments and a restructuring of the City's rates were adopted for the Wastewater operations in FY 2012 and were adjusted again in FY 2013. Projected revenues for FY 2013 are \$19.3 million, an increase of \$1.1 million from the previous year's estimate.

## Wastewater Operating Revenue

<u>Account Description</u>	<u>FY09 Act.</u>	<u>FY10 Act.</u>	<u>FY11 Act.</u>	<u>FY12 Est.</u>	<u>FY13 Apprvd.</u>
Wastewater Fees	\$ 14,533,353	\$ 15,369,030	\$ 14,109,411	\$ 15,650,000	\$ 17,100,000
Allocated Interdept Svc Chrgs	\$ -	\$ 1,715,009	\$ 1,864,054	\$ 1,573,434	\$ 1,248,773
EPA Mandate Fee	\$ 713,501	\$ 828,357	\$ 793,970	\$ 850,000	\$ 855,000
Utility Late Fee Charges	\$ 80,413	\$ 75,616	\$ 76,625	\$ 75,000	\$ 80,000
Reimb Revenue-General	\$ 42	\$ 717,733	\$ 56,437	\$ 55,000	\$ 55,000
Interest Income	\$ 245,905	\$ 20,590	\$ 7,169	\$ 5,000	\$ 5,000
Unrealized Gain/Loss-Invstmnt	\$ -	\$ -	\$ (2,746)	\$ -	\$ -
Reimb from Workers Comp	\$ 3,157	\$ -	\$ -	\$ -	\$ -
<b>Wastewater Fund</b>	<b>\$ 15,576,372</b>	<b>\$ 18,726,335</b>	<b>\$ 16,904,920</b>	<b>\$ 18,208,434</b>	<b>\$ 19,343,773</b>



## Solid Waste Fund Revenue

### Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into its own operating fund. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

### Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities remain in their own respective funds to recover the costs of each service's operations.

### Projection

Fiscal Year 2013 revenues for combined Solid Waste operations are estimated at \$11.3 million, lower than the previous year's estimate by approximately \$800,000. The overall decrease is due to a 13% residential rate reduction in FY 2013, which is only slightly offset by a 3% increase in the major commercial service rates. The majority of revenue, 81%, is generated from residential user fees, with \$9.1 million expected in FY 2013. Commercial user fees are estimated to contribute 19%, or almost \$2.2 million in projected revenues for FY 2013.

### Solid Waste Operating Revenue

<u>Fund</u>	<u>FY09 Act.</u>	<u>FY10 Act.</u>	<u>FY11 Act.</u>	<u>FY12 Est.</u>	<u>FY13 Apprvd.</u>
Commercial Solid Waste Fund	\$ 2,250,070	\$ 2,312,924	\$ 1,966,022	\$ 2,077,900	\$ 2,170,900
Residential Solid Waste Fund	\$ 9,059,815	\$ 9,548,297	\$ 9,385,756	\$ 10,017,146	\$ 9,119,274
<b>Totals</b>	<b>\$ 11,309,885</b>	<b>\$ 11,861,220</b>	<b>\$ 11,351,778</b>	<b>\$ 12,095,046</b>	<b>\$ 11,290,174</b>

# Performance Management

## Why Measure Performance?

The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with the economic realities and a greater demand for certain services, the city is challenged to find ways to provide quality services at appropriate levels of service and at an affordable cost. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, Performance Management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan more closely aligns with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating plans to identify desired outcomes, address service delivery objectives and to address Community/Council priorities and organizational goals. For that reason, performance management helps the city assist the community in understanding city



operations, enhances governmental accountability and effectively allocates limited resources to core service activities.

### *Transparency and Accountability*

Performance Management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.

### *Efficient Allocation of Resources*

With a limited amount of dollars available, a "performance-based" budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that



residents are receiving the highest value for their dollar.

**Service Improvement**

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. The city’s “PeoriaStat” model, which includes monthly collection of performance data and quarterly reporting to the City’s executive leadership, helps identify performance trends and provides a forum to discuss and collaborate on operational strategies. These proactive measures help us to quickly respond and adapt to changes in our community.

**Strategic Approach**

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. As such, the FY 2013 budget process included a full “costing out” of services to place greater emphasis on tying financial resources to desired outcomes. Department spending plans focused on community and organizational priorities and on measurable results for our citizens. These measurable results are detailed in the following department summaries and individual division details. Special attention is paid to the “key outcome measures” that, if achieved, indicate progress towards the overall desired results.

**Organizational Priorities**

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria’s elected officials. In 2009, the City Council developed their 24-month Council Policy Goals. These broad policy statements have set the direction for the organization, and act as a touchstone for making financial and operational decisions. Each year, Department Directors develop service plans with measurable objectives for achieving these goals. The Council Policy Goals for the FY 2013 budget year are:

**Community Building: Preserve and Expand Our Quality of Life**

- ⦿ Expand Cultural and Entertainment Opportunities
- ⦿ Strengthen Peoria Neighborhoods
- ⦿ Provide Superior Quality Parks & Recreation Programs
- ⦿ Expand Civic and Not-for-Profit Partnerships

**Enhance Current Services**

- ⦿ Enhance organizational culture
- ⦿ Improve cost effectiveness of service delivery
- ⦿ Develop a business model for future strategic planning
- ⦿ Pursue grant opportunities and other sources of revenue
- ⦿ Use technology as feasible to enhance and streamline service delivery
- ⦿ Become an employer of choice

**Preserve Our Natural Environment**

- ⦿ Pursue land banking for parks and open space
- ⦿ Incorporate open space into our built environment



**Total Planning**

- ⊙ Identify key corridors and cores throughout the city & create specific development plans for those areas
- ⊙ Provide diverse and sustainable residential housing options
- ⊙ Plan and develop city infrastructure to improve quality of life and coincide with economic development and revitalization efforts
- ⊙ Pursue cost-effective green development

**Economic Development**

- ⊙ Strengthen Sister Cities Relationships; Add an Asian City
- ⊙ Partner with GPEC and other Economic Development Groups
- ⊙ Assess New Models for Economic Development

**Leadership and Image**

- ⊙ Strengthen relationships locally, regionally, nationally and internationally
- ⊙ Increase outreach efforts, networks and coalitions for leadership
- ⊙ Lead the effort to retain and enhance the mission of Luke Air Force Base
- ⊙ Conduct city business with the highest standards of integrity and accountability
- ⊙ Build greater community relations

Another set of priorities come within the organization itself. In 2010, city staff developed an *Organizational Strategic Plan* to offer every employee insight into our long-term vision, values and standards. This plan provides a common foundation upon which to work under. The Strategic Plan identifies five focus areas that define the expectations of employees as they

conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies and performance measures that support these tenets.

**Department Work Plans**

To assist the city leadership in making informed budget recommendations, departments update and maintain a *Department Operating Plan* (DOP). These plans translate the organizational priorities into various policies, programs, services, and activities. The DOP for each department is considered a longer-term plan, with about a 2-3 year horizon. However, departments continually reassess their plans annually as part of the budget process.

A major theme in the FY13 budget development was to explore creative ways to “hold the line” on expenditures. Using the Department Operating Plans as a guide, departments identified their core services, fully cost out activities, and addressed future trends in our changing community. In some cases, this approach resulted in varying the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our current service levels.

The Department Operating Plan process not only helps departments more closely align their goals, objectives and performance measures with the City’s broader strategic direction, but it also fosters more data-driven decision making. As we move forward, an even greater focus will be



placed on key outcomes and performance measurement.

## Cascading Measures

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, termed the *Community level*, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring and tracking is the *Executive level*, which focuses on measures that support the achievement of the

organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency response times. These executive level measures require regular review and analysis. Therefore, the City utilizes a "PeoriaStat" process that brings executive management together on a quarterly basis to review and evaluate performance data.

Lastly, additional performance data is collected at the *Department level* to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.

If you would like more information on the city's performance management efforts, please contact Katie Gregory, Budget Coordinator at 623-773-7364.



The City of Peoria uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide a snapshot of the health and well being of the City. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen satisfaction from the National Citizen Survey and from various department outcome measures.



**Performance Trend**

- Meets target or shows a significant trend of improvement
- Not meeting target but showing stable or improving performance
- Not meeting target and showing little or no progress

<i>COUNCIL GOAL: Community Building: Preserve or Expand our Quality of Life</i>					
<i>Desired Outcomes</i>	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target	Performance Trend
1. Violent crimes per 1000/population	2.02	1.82	TBD	2.00	<span style="color: green;">▲</span>
2. Property crimes per 1000/population	30.96	30.16	TBD	31.00	<span style="color: green;">▲</span>
3. % of residents rating the overall quality of life in Peoria as good or excellent^	83%	83%	83%	85%	<span style="color: yellow;">▲</span>
4. Patrol Response times to critical emergencies from dispatch to arrival	4:13	4:22	4:27	4:30	<span style="color: green;">▲</span>
5. % of residents rating their neighborhood as good or excellent place to live^	80%	80%	80%	85%	<span style="color: yellow;">▲</span>
6. Residents overall satisfaction with Parks and Recreation in Peoria^	77%	77%	77%	80%	<span style="color: yellow;">▲</span>
7. Compliance with all Water and Wastewater system regulations	100%	100%	100%	100%	<span style="color: green;">▲</span>
8. % of residents rating traffic flow on major streets as good or excellent^	36%	36%	36%	40%	<span style="color: yellow;">▲</span>

<i>COUNCIL GOAL: Enhance Current Services: Financial and Operational Excellence</i>					
<i>Desired Outcomes</i>	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target	Performance Trend
1. % of residents rating the value of services received for the taxes paid as good or excellent^	56%	56%	56%	65%	<span style="color: yellow;">▲</span>
2. City General Obligation Bond Ratings (S&P/Moody's/Fitch)	AA+/Aa1/AA+	AA+/Aa1/A+	AA+/Aa1/AA+	AA+/Aa1/AA+	<span style="color: yellow;">▲</span>
3. City Water and Wastewater Bond Ratings	AA/Aa3/AA	AA/Aa3/AA	AA/Aa3/AA	AA/Aa3/AA	<span style="color: yellow;">▲</span>



**COUNCIL GOAL: Preserve our Natural Environment**

<i>Desired Outcomes</i>	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target	Performance Trend
1. % of residents rating the overall quality of Peoria's natural environment as good or excellent^	57%	57%	57%	60%	
2. Residential diversion rate (recycling)	25%	24.6%	26%	30%	
3. Preserved or developed Parks, Trails and Open Space acres per 1000/population	8.18	8.44	8.50	8.50	

**COUNCIL GOAL: Total Planning**

<i>Desired Outcomes</i>	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target	Performance Trend
1. % of residents rating the overall quality of development in Peoria as good or excellent^	69%	69%	69%	75%	
2. % of residents saying Peoria is heading in the right direction (good or excellent response)^	62%	62%	69%	75%	

**COUNCIL GOAL: Economic Development**

Performance metrics have been selected and reported on based on the Economic Development Implementation Strategy (EDIS) approved by Council in FY11.

<i>Desired Outcomes</i>	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target	Performance Trend
1. Number of qualified prospects meeting Council stated Business attraction criteria	NA	11	15	15	
2. Number of businesses contacted (retention or expansion)	NA	114	175	360	
3. % of City's assessed valuation that is classified as commercial/industrial	17.6%	17.3%	25%	25%	
4. Total number of small business seminars and events hosted by the city	6	25	17	12	
5. % of residents rating the overall quality of business and service establishments as good or excellent^	68%	68%	68%	70%	

**COUNCIL GOAL: Leadership and Image**

<i>Desired Outcomes</i>	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target	Performance Trend
1. % of residents rating Peoria's overall image or reputation as good or excellent^	65%	65%	65%	70%	
2. % of residents rating Peoria's Public Information Services as good or excellent^	68%	68%	68%	70%	
3. % of residents rating Peoria's Sense of Community as good or excellent^	54%	54%	54%	60%	
4. % of residents rating the quality of Peoria's Public Schools as good or excellent^	75%	75%	75%	75%	

^Citizen Survey Rating - The city conducts a Citizen Survey once every two years. Next survey will be conducted in Fall of 2012.

# Performance *spotlight*

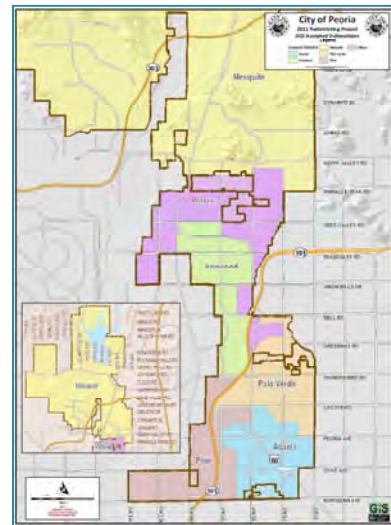
## Department Mission

*To serve the residents of Peoria by promoting the community's future, creating a positive community legacy and striving for economic viability and sustainability through actions that serve the best interests of the public.*

## DEPARTMENT OVERVIEW

The City of Peoria is a council-manager government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts.

- ✓ Acacia District
- ✓ Ironwood District
- ✓ Mesquite District
- ✓ Palo Verde District
- ✓ Pine District
- ✓ Willow District



The City Council is responsible for the legislative function of the municipality such as establishing policy, passing local ordinances, voting appropriations, and developing an overall vision for the community.

The total FY 2013 budget for the Mayor and Council is \$652,417 which covers salaries, contractual services such as travel/training, membership dues and internal service charges, as well as general supplies and commodities. In addition, each member of Council receives \$30,000 per year in Council District Funds to use at their discretion for projects, programs, services or events that accomplish a public purpose.

### Key Outcome Measures Mayor and City Council

- ❖ % of residents rating Peoria's sense of community as good or excellent
- ❖ % of residents saying Peoria is heading in the right direction

# Performance Report

The Mayor and City Council use performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Leadership and Image	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens rating Peoria's sense of community as "good" or "excellent" (National Citizen Survey)	54%	54%	54%	>54%
	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens saying Peoria is heading in the right direction (National Citizen Survey)	62%	62%	62%	>62%

# Mayor and Council

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$681,287	\$291,318	\$297,666	\$297,066	\$341,245	14.64%
Contractual Services	\$432,985	\$337,320	\$297,961	\$299,943	\$302,347	1.47%
Commodities	\$9,575	\$8,431	\$8,825	\$8,809	\$8,825	0.00%
<b>Total :</b>	\$1,123,847	\$637,069	\$604,452	\$605,818	\$652,417	7.94%

### *Expenditures by Division*

Mayor & City Council	\$1,120,343	\$636,388	\$604,452	\$604,452	\$652,117	7.89%
Citizen Donations-Mayoral	\$3,504	\$681	\$0	\$1,366	\$300	NA
<b>Total :</b>	\$1,123,847	\$637,069	\$604,452	\$605,818	\$652,417	7.94%

### *Staffing by Division*

Mayor & City Council	6.00	0.00	0.00	0.00	0.00	NA
<b>Total :</b>	6.00	0.00	0.00	0.00	0.00	NA

# Performance *spotlight*

## Department Mission

*To implement and support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.*

## DEPARTMENT OVERVIEW

The City Manager's Office implements Council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and organizational goals.

The City Manager's Office advances community relations and civic engagement through effective and frequent communication with our citizens. Earning and maintaining the trust and confidence of those we serve is critical to our ability to effectively perform our jobs. The City Manager's Office is a leader in ethical organizational behavior through adopting and modeling the City Employees Code of Ethics.

### *Key Outcome Measures City Manager's Office*

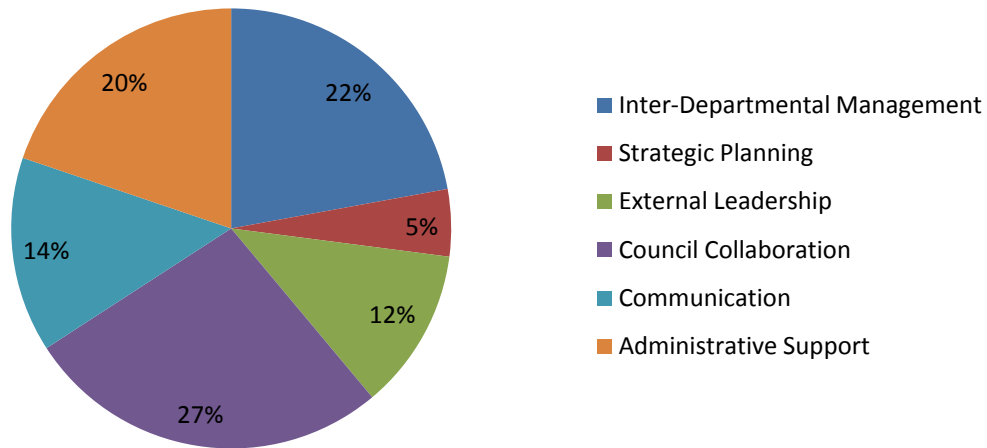
- ❖ % of citizens responding good or excellent to city employee responsiveness
- ❖ % of citizens responding good or excellent to how well Peoria welcomes citizen involvement
- ❖ % of residents rating the value of services received for the taxes paid as good or excellent

*Cost of Service Breakdown  
City Manager's Office*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inter-Departmental Management	1.05	\$208,942	\$10,134	\$33,719	\$252,795
Strategic Planning	0.24	\$45,892	\$2,413	\$8,028	\$56,333
External Leadership	0.62	\$110,486	\$5,791	\$19,268	\$135,545
Council Collaboration	1.27	\$253,490	\$12,547	\$41,747	\$307,784
Communication	0.72	\$134,743	\$6,756	\$22,479	\$163,987
Administrative Support	2.10	\$180,374	\$10,617	\$35,325	\$226,315
<b>TOTAL</b>	<b>6.00</b>	<b>\$933,927</b>	<b>\$48,257</b>	<b>\$160,566</b>	<b>\$1,142,750</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**City Manager's Office  
Budget Allocation**



**Total Budget: \$1,142,750**

# Performance Report

The City Manager's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Leadership and Image	Provide excellent communication, both internal and external	% of citizens responding "Good" or "Excellent" to city employee responsiveness (National Citizen Survey)	83%	83%	86%	88%
		% of citizens responding "Good" or "Excellent" to city employee knowledge (National Citizen Survey)	82%	82%	85%	87%
		Number of reports submitted: City Manager Monthly Reports, Focus, Budget Document	14	14	20	20
		Number of communications pieces or speaking opportunities presented to employees and the public	NA	NA	20	20
	Provide a welcoming organization that promotes civic engagement and respects diversity	% of citizens responding "Good" or "Excellent" to how well Peoria welcomes citizen involvement (National Citizen Survey)	55%	55%	65%	70%
		Number of diversity and civic engagement events the City of Peoria sponsors or supports	7	8	8	8
Enhance Current Services	Meet community needs, council priorities and organizational goals through efficient and effective service delivery	% of citizens rating the value of services received for the taxes paid as "Good" or "Excellent" (National Citizen Survey)	62%	56%	56%	65%
		% of citizen inquiries which are responded to or acted upon within two business days, as tracked by the Assistant to the City Manager	NA	NA	100%	100%

# City Manager

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$1,058,567	\$966,846	<b>\$943,793</b>	\$944,293	<b>\$1,024,680</b>	8.57%
Contractual Services	\$252,842	\$193,127	<b>\$193,957</b>	\$194,707	<b>\$203,422</b>	4.88%
Commodities	\$3,719	\$1,792	<b>\$5,000</b>	\$3,750	<b>\$4,800</b>	-4.00%
<b>Total :</b>	<b>\$1,315,128</b>	<b>\$1,161,765</b>	<b>\$1,142,750</b>	<b>\$1,142,750</b>	<b>\$1,232,902</b>	<b>7.89%</b>

### *Expenditures by Division*

City Manager's Office	\$1,315,128	\$1,161,765	<b>\$1,142,750</b>	\$1,142,750	<b>\$1,232,902</b>	7.89%
<b>Total :</b>	<b>\$1,315,128</b>	<b>\$1,161,765</b>	<b>\$1,142,750</b>	<b>\$1,142,750</b>	<b>\$1,232,902</b>	<b>7.89%</b>

### *Staffing by Division*

City Manager's Office	7.00	6.00	<b>6.00</b>	6.00	<b>6.00</b>	0.00%
<b>Total :</b>	<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00%</b>



# Performance *spotlight*

## Department Mission

*To provide high quality legal services to our clients and achieving the interests of justice, using the most current technology and doing so in a competent, efficient, cost-effective and thoughtful manner.*

## DEPARTMENT OVERVIEW

The City Attorney's Office is legal advisor to City Council and its appointees, including city boards, commissions and committees, the City Manager and staff members in the conduct of city business. In addition, the City Attorney's Office represents the city in all court cases where the City has an interest and prosecutes all cases docketed into Municipal Court. Key services include helping the city comply with federal, state and local law, representing the city in all lawsuits, prosecuting city code and state law violations, overseeing deferred prosecution, and giving notice and assistance to crime victims. The City Attorney's Office also purchases insurance for the city and manages the city's self-insurance program and a variety of legal insurance loss events and claims.

### Key Outcome Measures City Attorney's Office

- ❖ % of responses to city council requests within one week of request
- ❖ Number of domestic violence criminal cases
- ❖ % of criminal cases resulting in convictions
- ❖ Amount of insurance legal services paid
- ❖ Amount of city and non-city property claims

## Civil Division

The Civil Division provides civil legal services to the Mayor, City Council, Departments and the city at large in all non-criminal legal service areas. This division includes overall department operations support, including management and legal administration services for the Office of the City Attorney and houses the city's Risk Management services. Legal civil practice groups share personnel who provide various types of legal services.

Civil practice groups:

- Economic Development, Finance and Land Use
- Environment and Utilities
- Government Operations and Labor and Employment
- Government Compliance, Taxation and Government Relations
- Litigation and Creditor Rights (includes Risk Management function)

*Cost of Service Breakdown  
City Attorney's Office – Civil Division*

<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Municipal Legal Governance Law Services	1.30	\$146,824	\$190,088	\$32,311	\$369,223
Development Legal Services	1.68	\$226,230	\$244,920	\$41,632	\$512,783
Administrative Legal Services	1.97	\$215,207	\$288,056	\$48,964	\$552,227
Transaction Legal Services	1.19	\$118,498	\$173,272	\$29,453	\$321,224
Litigation Legal Services	5.05	\$532,339	\$738,417	\$125,517	\$1,396,274
Operation of City's Self-Insurance Program	0.36	\$36,109	\$52,640	\$8,948	\$97,697
Claims Management Services	1.26	\$103,146	\$184,239	\$31,317	\$318,702
General Legal Operations Management Services	1.08	\$95,285	\$157,919	\$26,843	\$280,047
Legal Office Human Resources Services	0.76	\$58,780	\$111,128	\$18,890	\$188,798
Legal Office Financial Services	0.95	\$73,239	\$138,910	\$23,612	\$235,761
Legal Office Technology Services	1.45	\$120,750	\$212,021	\$36,040	\$368,811
<b>TOTAL</b>	<b>17.04</b>	<b>\$1,726,409</b>	<b>\$423,528</b>	<b>\$2,491,609</b>	<b>\$4,641,546</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

## Criminal Division

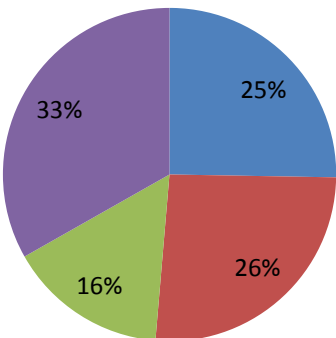
The Criminal Division provides the prosecution and victim assistance services for the city. This division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. Three major functions are covered by this practice group: Criminal Prosecution, Deferred Prosecution/Probation and Victim Assistance Services.

*Cost of Service Breakdown  
City Attorney's Office - Criminal Division*

<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Criminal Prosecution	5.95	\$517,159	\$870,016	\$147,887	\$1,535,062
Victim Assistance Program	2.37	\$193,795	\$346,544	\$58,906	\$599,245
Deferred Prosecution/Probation	0.64	\$62,294	\$93,582	\$15,907	\$171,783
<b>TOTAL</b>	<b>8.96</b>	<b>\$773,248</b>	<b>\$1,310,142</b>	<b>\$222,700</b>	<b>\$2,306,090</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

# City Attorney's Office Budget Allocation



- General Counsel, Litigation & Claims Legal Services
- Civil Litigation & Risk Program
- City Attorney Operations
- Criminal Program

**Total Budget: \$6,947,636**

# Performance Report

The City Attorney's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Enhance Current Services	To provide high quality legal services to achieve the interests of justice	Customer Service Survey Ratings – Internal Departments	N/A	N/A	90%	90%
	Assure that city operations comply with all federal, state and local laws	Respond to requests for legal analysis, advice and answers to legal issues within 2 weeks of receipt	N/A	N/A	90%	90%
	Act as General Counsel for the Mayor and City Council, City Manager and Departments	% of responses to city council requests for ordinances, resolutions for legislative action as requested within 1 week of request	90%	86%	85%	90%
	To preserve and protect victims' rights during criminal case prosecution, fulfill prosecutorial statutory mandates allowing victims full participation in the criminal justice system, and increase and improve services provided to victims	Number of victim cases	1,450	1,445	1,455	1,400
	Reduce domestic violence victim numbers and increase domestic violence community awareness services	Number of non-domestic violence criminal cases	1,050	1,015	1,070	<1,000
		Number of domestic violence criminal cases	420	413	400	<400
	Efficiently prosecute and dispose of Municipal Court criminal cases so that justice may be served, zealously represent the State's interest in all criminal matters, oversee the Deferred Prosecution Program and the Asset Forfeiture Grant	% of cases resulting in conviction	91%	90%	85%	90%
		Number of criminal cases resulting in plea agreements	2,400	1,801	2,200	2,500
		% of deferred prosecution cases that are successfully completed	74%	70%	92%	75%

<i>Council Goal</i>	<i>Expected Outcome</i>	<i>Performance Measure</i>	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Enhance Current Services	Obtain insurance and excess liability coverage with best cost/benefit to the City's insurance program, maintain self-insurance and coverage level adequate for solvency and growth of insurance reserve fund and City's rising self-insurance needs	Amount paid in insurance premiums	\$1.065 Million	\$1.018 Million	\$1.016 Million	\$1.016 Million
	Monitor insurance deductibles and self-insurance claims assuring lowest City costs, review and approve timely payment of legal expenses incurred defending tort claims, claim lawsuits, provide info and data for actuarial review and reserves calculation	Amount of insurance legal services paid	\$9,084	\$119,047	\$150,000	\$100,000
		Amount of Non-City Property Claims	\$115,228	\$138,126	\$145,000	\$100,000
		Amount of City Property Claims	\$238,551	\$512,929	\$443,070	\$204,000

# City Attorney

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$2,475,826	\$2,539,775	<b>\$2,521,063</b>	\$2,522,463	<b>\$2,670,420</b>	5.92%
Contractual Services	\$2,747,937	\$2,724,461	<b>\$3,385,670</b>	\$3,204,878	<b>\$3,083,516</b>	-8.92%
Commodities	\$92,970	\$86,616	<b>\$91,080</b>	\$65,343	<b>\$73,364</b>	-19.45%
<b>Total :</b>	<b>\$5,316,733</b>	<b>\$5,350,851</b>	<b>\$5,997,813</b>	<b>\$5,792,684</b>	<b>\$5,827,300</b>	<b>-2.84%</b>

<b>Expenditures by Division</b>						
Civil	\$1,978,755	\$2,189,568	<b>\$1,992,017</b>	\$2,016,416	<b>\$2,085,978</b>	4.72%
Victims' Assistance Prg	\$208,384	\$217,200	<b>\$217,912</b>	\$217,657	<b>\$231,378</b>	6.18%
Criminal	\$742,739	\$742,048	<b>\$751,438</b>	\$746,833	<b>\$798,086</b>	6.21%
Insurance Prem/Deduct	\$2,159,869	\$1,978,963	<b>\$2,783,123</b>	\$2,588,123	<b>\$2,453,669</b>	-11.84%
Risk Management	\$214,808	\$196,855	<b>\$203,146</b>	\$202,546	<b>\$212,602</b>	4.65%
Victims' Rights Imp Grant	\$1,400	\$1,400	<b>\$0</b>	\$702	<b>\$0</b>	NA
St Anti-Racketeering-Cao	\$10,778	\$24,817	<b>\$50,177</b>	\$20,407	<b>\$45,587</b>	-9.15%
<b>Total :</b>	<b>\$5,316,733</b>	<b>\$5,350,851</b>	<b>\$5,997,813</b>	<b>\$5,792,684</b>	<b>\$5,827,300</b>	<b>-2.84%</b>

<b>Staffing by Division</b>						
Civil	15.00	15.00	<b>15.00</b>	15.00	<b>15.00</b>	0.00%
Victims' Assistance Prg	2.00	2.00	<b>2.00</b>	2.00	<b>2.00</b>	0.00%
Criminal	7.00	7.00	<b>7.00</b>	7.00	<b>7.00</b>	0.00%
Risk Management	2.00	2.00	<b>2.00</b>	2.00	<b>2.00</b>	0.00%
<b>Total :</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>0.00%</b>

# Performance Spotlight

## Department Mission

*To provide transparency and public access to City government through its activities as official secretary, records manager, and elections official.*

## DEPARTMENT OVERVIEW

It is the priority of the City Clerk's Office to support and sustain the City Council's policy-level goals and provide transparency and public access to City Government. Therefore, the City Clerk's Office serves as an important link between citizens and municipal government by providing professional and technical support to the City Council and the City Manager in the delivery of effective government services. A majority of the key functions and service activities of the City Clerk's Office are mandated by City Charter, City Code, or State Statute. These include the recordation and documentation of all actions of official meetings of the City Council, Council Subcommittees and Boards and Commissions, maintaining, storing and securing all City documents in accordance with the law and preparing for and conducting citywide elections.

### City Clerk/Official Secretary for the City

The City Clerk serves as the official secretary for the city. Service activities include administering City Council meetings through preparation of the agendas, packets, and minutes. Service activities also include supporting administrative, statutory and non-statutory functions including tracking and execution of all city contracts, annexations, code changes, MVD titles, budget, payroll, finance, and customer service. In addition, the City Clerk provides training and ensures compliance with open meeting laws for City Council, Council Subcommittees, and Boards and Commissions and provides excellent internal and external customer service.

### Key Outcome Measures City Clerk

- ❖ Open Meeting Law Compliance
- ❖ Customer Service Survey Rating

### Records Management

The City Clerk acts as the official record keeper of city documents. Service activities include administering all city records through an electronic data management process, administering public records requests and providing city-wide record management training.

### Municipal Elections

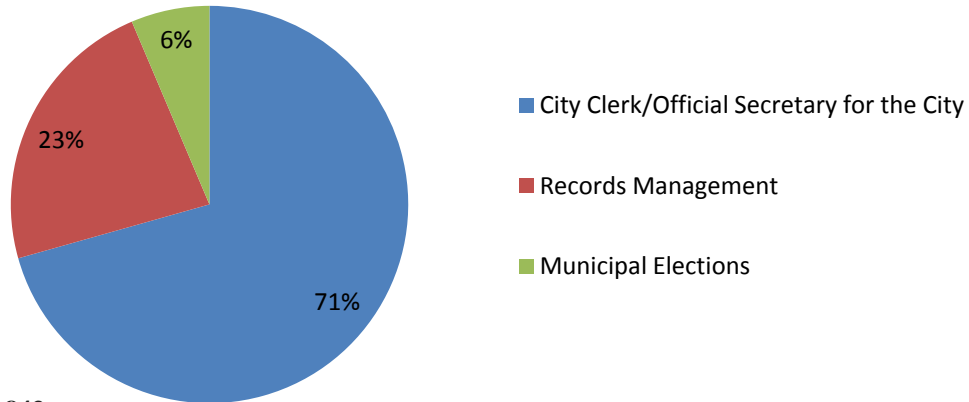
The City Clerk is responsible for administering municipal elections. Service activities include administering primary, general, recall and other special elections, campaign finance related filings; and preparation and distribution of publicity pamphlets.

*Cost of Service Breakdown  
City Clerk's Office*

<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
City Clerk/Official Secretary for the City	5.43	\$433,379	\$130,558	\$114,742	\$678,679
Records Management	1.98	\$158,028	\$20,800	\$41,840	\$220,667
Municipal Elections	0.59	\$47,089	\$1,940	\$12,467	\$61,496
<b>TOTAL</b>	<b>8.00</b>	<b>\$638,496</b>	<b>\$153,298</b>	<b>\$169,049</b>	<b>\$960,843</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contractual services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as contracts information technology support and facility maintenance.*

**City Clerk's Office  
Budget Allocation**



**Total Budget: \$960,843**



# Performance Report



The City Clerk's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.

Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Community Building /Leadership & Image	Provide transparency and public access to city government	Comply with Open Meeting Law: - # of postings (Council) - % of compliance (Council)	368 98%	532 99%	360 100%	420 100%
		- # of postings (Board & Commissions) - % of compliance (Board & Commissions)	387 97%	386 94%	450 97%	410 100%
		Process Campaign Finance Documents - # of campaign finance reports filed - % posted online w/in 24 hours	26 N/A	40 100%	34 100%	60 100%
Enhance Current Services /Total Planning	Support the City's diversity standards, ethical values, and customer service goals	Customer Service: - Average Internal Customer Satisfaction	N/A	N/A	4.5 out of 5.0	5.0
		Process City Contracts: - # of contracts processed - % processed w/in 1 week	1,224 82%	1,141 84%	1,120 72%	1160 80%
		Administer public records requests: - # of records requests received - % completed w/in 1 week (Clerk's Office) [FY12 calculated as average # of days] - % completed w/in 1 week (Other Depts.) [FY12 calculated as average # of days]	581 46%	543 73%	290 1 day 310 6.5 days	300 1 day 320 6.5 days

# City Clerk

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$717,744	\$684,896	<b>\$638,496</b>	\$638,496	<b>\$599,593</b>	-6.09%
Contractual Services	\$301,477	\$350,004	<b>\$315,847</b>	\$263,419	<b>\$332,267</b>	5.20%
Commodities	\$4,759	\$16,669	<b>\$6,500</b>	\$6,400	<b>\$17,500</b>	169.23%
<b>Total :</b>	<b>\$1,023,980</b>	<b>\$1,051,569</b>	<b>\$960,843</b>	\$908,315	<b>\$949,360</b>	-1.20%

### *Expenditures by Division*

City Clerk	\$1,023,725	\$1,051,569	<b>\$960,843</b>	\$908,315	<b>\$949,360</b>	-1.20%
Records & Information Mgt	\$255	\$0	<b>\$0</b>	\$0	<b>\$0</b>	NA
<b>Total :</b>	<b>\$1,023,980</b>	<b>\$1,051,569</b>	<b>\$960,843</b>	\$908,315	<b>\$949,360</b>	-1.20%

### *Staffing by Division*

City Clerk	9.00	9.00	<b>8.00</b>	8.00	<b>8.00</b>	0.00%
<b>Total :</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	8.00	<b>8.00</b>	0.00%

# Performance *spotlight*

## Department Mission

*To meet the needs of the citizens of Peoria by developing, implementing and maintaining quality programs, services, events and facilities which are cost effective, creative and responsive to citizen input.*

## DEPARTMENT OVERVIEW

The Community Services Department provides residents and visitors alike with various recreational opportunities, including an array of recreation programs, city special events, neighborhood-based and community parks, open space and trail areas, year-round activities at the Peoria Sports Complex, two large library branches, and expanding arts and cultural experiences. The operation and management of these areas are fulfilled by the divisions outlined below.

### Community Services Administration

Community Services Administration is responsible for the overall management, financial administration, technological support, and strategic direction for the Parks, Recreation, Library, Cultural Services and Sports Facilities divisions. This includes the promotion of

excellent customer service, which the department strives to maintain with every customer interaction. The department also serves as liaison to multiple Boards and Commissions that advise the department in several areas.

### Key Outcome Measures Community Services Department

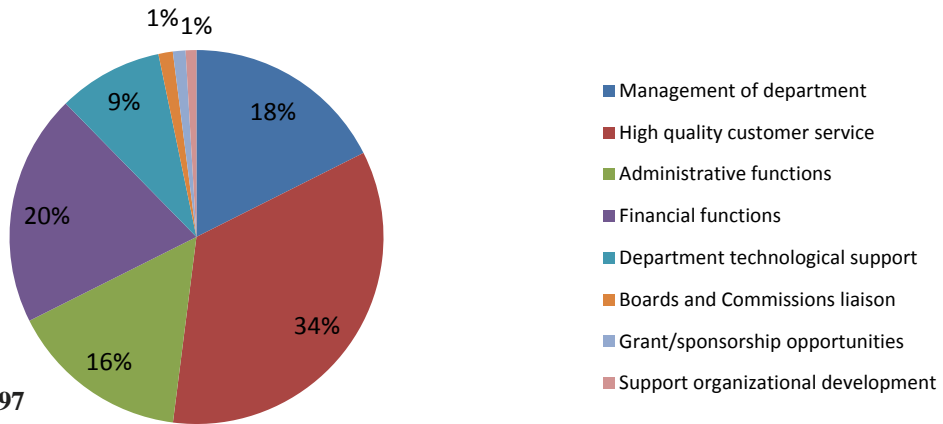
- ❖ Overall satisfaction with parks and recreation services in Peoria
- ❖ % of residents rating the overall quality of Peoria's natural environment as good or excellent
- ❖ Total annual circulation in Peoria's Library system
- ❖ # of registered participants and event attendees
- ❖ Cost recovery goals in Recreation Programs
- ❖ Art Gallery Visits

**Cost of Service Breakdown  
Community Services Administration**

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Management of department/divisions	0.79	\$146,090	\$4,681	\$19,623	\$170,395
High quality customer service	4.54	\$286,381	\$9,177	\$38,468	\$334,025
Administrative functions	1.69	\$129,624	\$4,154	\$17,412	\$151,189
Financial functions	2.14	\$166,753	\$5,343	\$22,399	\$194,495
Department technological support	0.90	\$75,284	\$2,412	\$10,113	\$87,809
Boards and Commissions liaison	0.13	\$10,413	\$334	\$1,399	\$12,146
Grant/sponsorship opportunities	0.11	\$ 9,067	\$291	\$1,218	\$10,575
Support organizational development	0.08	\$ 7,769	\$249	\$1,044	\$ 9,062
<b>TOTAL</b>	<b>10.38</b>	<b>\$831,381</b>	<b>\$26,641</b>	<b>\$111,675</b>	<b>\$969,697</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Administration Division  
Budget Allocation**



**Total Budget = \$969,697**

## Recreation Programs

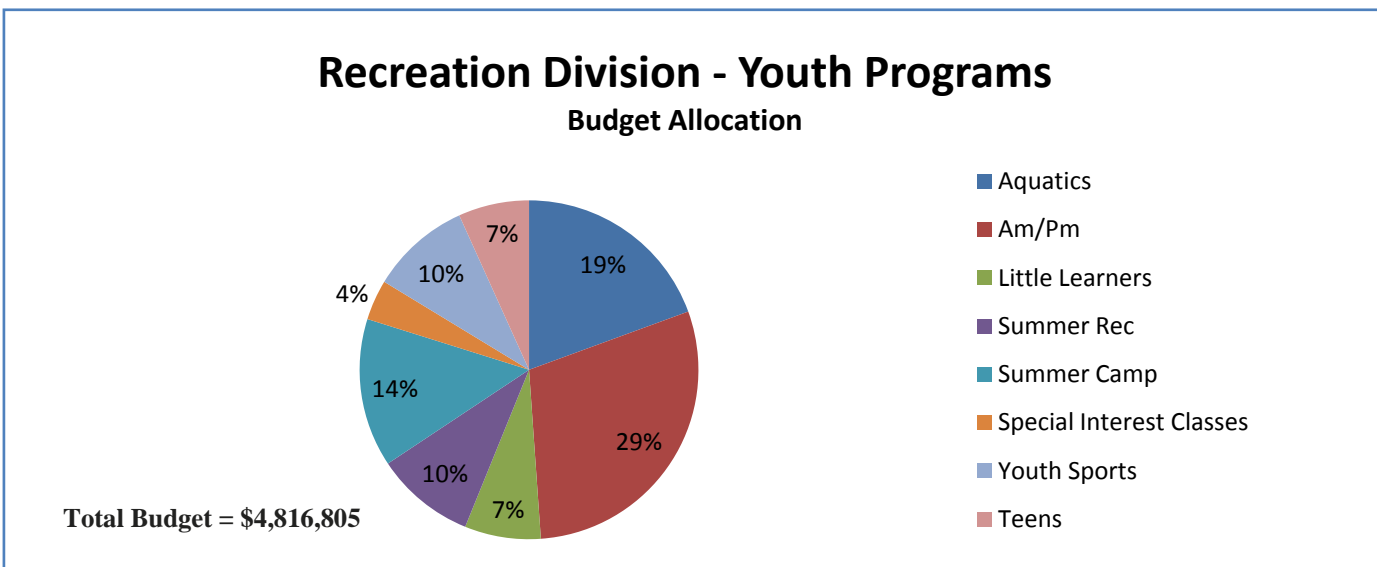
The Recreation division is responsible for providing programs that offer unique and varied recreational experiences. The division seeks to offer activities that prove fun, safe, and cost effective. Programs are offered for all ages, and are located in parks, schools, private and public facilities throughout the community. The division is also responsible for daily operations of the Peoria Community Center and Rio Vista Recreation Center. Also, this division includes planning and implementation of city-managed special events.

## Youth Programs

Youth Programs include swimming lessons, swim and dive teams, pool maintenance, before and after school programs, kindergarten readiness year-round program, summer recreation options (both licensed and drop-in), youth special interest classes, youth sports and teen programs such as skate events, lunch box program and summer Step OUT.

<i>Cost of Service Breakdown Recreation – Youth Programs</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Aquatics Program	16.07	\$614,832	\$259,715	\$60,841	\$935,388
Am/Pm Program	29.10	\$1,011,321	\$301,612	\$106,434	\$1,419,367
Little Learners	7.46	\$246,589	\$57,657	\$45,569	\$349,815
Summer Recreation	8.60	\$302,600	\$155,993	\$137	\$458,730
Summer Camp	13.69	\$412,986	\$244,008	\$25,438	\$682,432
Special Interest Classes – Youth	1.79	\$107,818	\$63,644	\$13,886	\$185,348
Youth Sports	4.74	\$269,879	\$160,993	\$29,749	\$460,621
Teens	5.75	\$225,127	\$87,452	\$12,526	\$325,105
<b>TOTAL</b>	<b>87.20</b>	<b>\$3,191,151</b>	<b>\$1,331,074</b>	<b>\$294,581</b>	<b>\$4,816,805</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*



## Adult Programs

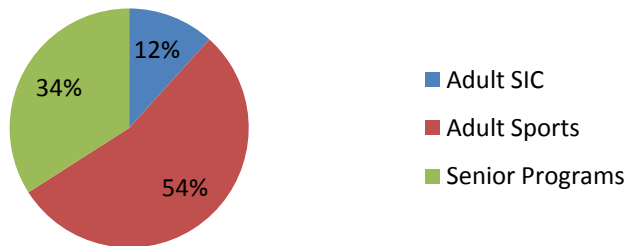
Adult Recreation Programs include special interest classes geared towards adult, adult sports offerings such as softball leagues, indoor volleyball leagues and senior programs – trips, wellness classes, events at the community center and more.

### *Cost of Service Breakdown Recreation – Adult Programs*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Special Interest Classes – Adult	1.30	\$36,549	\$21,215	\$4,629	\$62,393
Adult Sports	2.71	\$139,885	\$125,888	\$23,375	\$289,148
Senior Programs	1.64	\$118,596	\$57,870	\$4,917	\$181,383
<b>TOTAL</b>	<b>5.65</b>	<b>\$295,031</b>	<b>\$204,973</b>	<b>\$32,920</b>	<b>\$532,924</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Recreation Division - Adult Programs Budget Allocation



**Total Budget: \$532,924**

## Special Populations

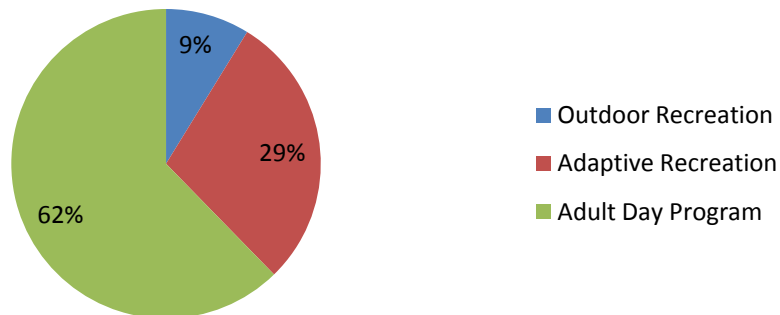
Recreation programs for special populations include outdoor recreation opportunities such as kayaking, scuba diving and geocaching. Other offerings include social opportunities for teens and adults with developmental disabilities and day treatment and training services.

### *Cost of Service Breakdown Recreation – Special Populations*

<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Outdoor Recreation	0.49	\$ 47,206	\$6,200	\$0	\$53,406
Adaptive Recreation	2.29	\$137,256	\$22,107	\$16,203	\$175,566
Adult Day Program	7.92	\$333,149	\$21,744	\$23,572	\$378,465
<b>TOTAL</b>	<b>2.78</b>	<b>\$184,462</b>	<b>\$28,307</b>	<b>\$39,775</b>	<b>\$607,438</b>

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### Recreation Division - Special Populations Budget Allocation



**Total Budget: \$607,438**

## Facilities

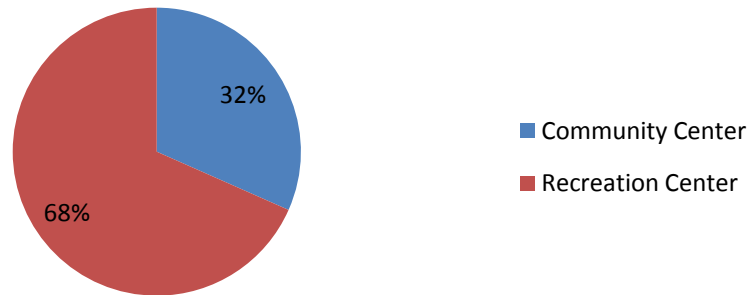
The Recreation Division is responsible for operations, maintenance and programming aspects of the Rio Vista Recreation Center and downtown Community Center.

### Cost of Service Breakdown Recreation – Facilities

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Community Center	1.94	\$202,739	\$52,189	\$325,529	\$580,457
Rio Vista Recreation Center	15.78	\$819,462	\$210,167	\$224,861	\$1,254,490
<b>TOTAL</b>	<b>17.72</b>	<b>\$1,022,201</b>	<b>\$262,356</b>	<b>\$550,390</b>	<b>\$1,834,947</b>

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### Recreation Division - Facilities Budget Allocation



**Total Budget: \$1,834,947**

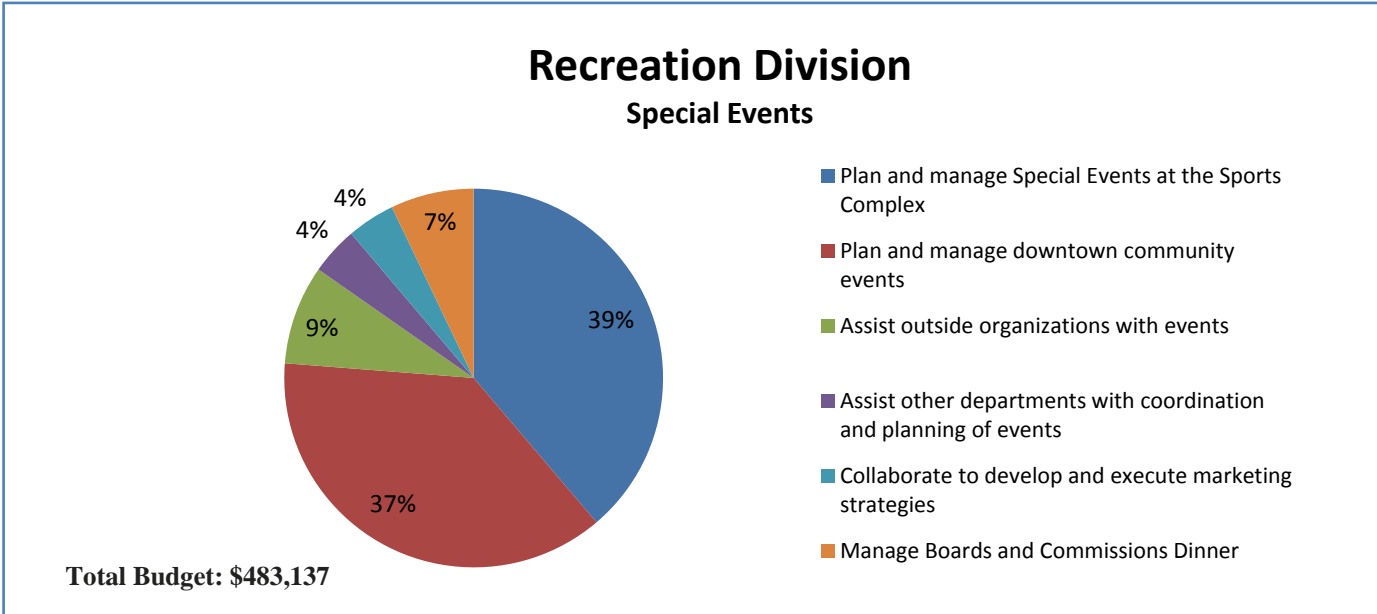


## Special Events

The Recreation Division plans, manages and facilitates city-sponsored community and special events throughout the year, both at the Peoria Sports Complex and in downtown Peoria. Events coordinated include: July 4<sup>th</sup> All American Festival, Halloween Monster Bash, Dolly Sanchez Memorial Easter Egg Hunt, Pioneer Day Festival and Parade, and the Old Town Holiday Festival. One-time events such as the Centennial Celebration are planned and budgeted for on a case-by-case basis.

<i>Cost of Service Breakdown Recreation – Special Events</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Plan and manage Special Events at the Sports Complex	1.255	\$54,277	\$133,040	\$0	\$187,317
Plan and manage downtown community events	1.595	\$112,355	\$68,411	\$268	\$181,034
Assist outside organizations with events	0.230	\$20,641	\$20,299	\$0	\$40,939
Assist other departments with coordination and planning of events	0.110	\$9,972	\$9,807	\$0	\$19,779
Collaborate to develop and execute marketing strategies	0.11	\$9,972	9,807	\$0	\$19,779
Manage Boards and Commissions Dinner	0.20	\$19,289	\$15,000	\$0	\$34,289
<b>TOTAL</b>	<b>3.50</b>	<b>\$226,505</b>	<b>\$256,363</b>	<b>\$268</b>	<b>\$483,137</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*



## Neighborhood Park Maintenance

Neighborhood Park maintenance is responsible for maintaining the city's 32 neighborhood parks, 25 miles of trails, ancillary buildings, city-owned retention basins and graffiti abatement. Key activities within this function include continual upkeep of parks, including daily openings, parks trimming, pruning, trash removal, turf maintenance, restroom cleaning, field preparation sport programs, playground inspection, graffiti abatement, securing parks in the evening, and utility payments for each park. This division is supported by 23.8 employees.

## Right-of-Way Maintenance

The Right-of-Way Maintenance division is responsible for ensuring all R-O-W contract obligations are met throughout the city. Also included are contractual activities for grounds at City Hall, maintenance improvement districts (MIDs), and general response to citizen requests concerning R-O-W maintenance. The division is also responsible for paying the utility bills for city-owned R-O-Ws. A secondary function is to maintain the City's Tree City USA status, and coordinate volunteer programs.

## Parks Administration

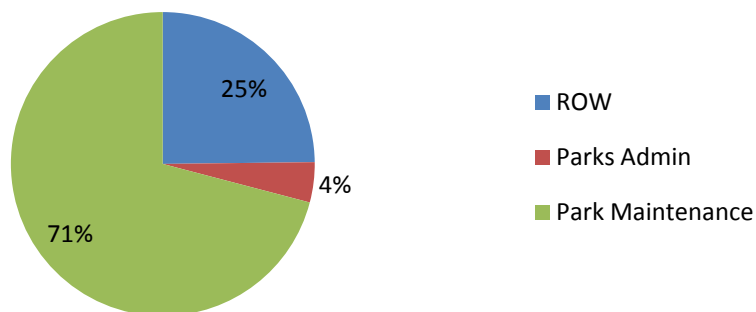
The Parks Administration division is responsible for ensuring all park and R-O-W operations operate smoothly, and to analyze and coordinate operations. The section also assists the Engineering Department with CIP coordination of all park and trail projects, is the staff liaison to the Veterans Memorial Board, oversees the City's arts program and reviews relevant development plans. This division includes a Parks Manager, with assistance from an administrative assistant.

### Cost of Service Breakdown Parks Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Neighborhood Park Maintenance	23.8	\$1,159,042	\$1,399,611	\$393,123	\$2,951,776
Right of Way	1.0	\$104,991	\$903,435	\$24,003	\$1,032,429
Parks Administration	1.0	\$161,957	\$1,604	\$13,882	\$177,443
<b>TOTAL</b>	<b>25.8</b>	<b>\$1,425,990</b>	<b>\$2,304,650</b>	<b>\$431,008</b>	<b>\$4,161,648</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Parks Division Budget Allocation



**Total Budget: \$4,161,648**

## Sports Complexes

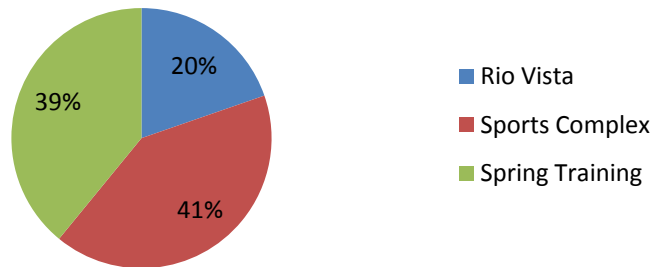
The Sports Complexes division is responsible for the operations and maintenance of the Peoria Sports Complex and Rio Vista Community Park, and facilitates year round programming at these complexes. This includes Spring Training operations for the Seattle Mariners and the San Diego Padres.

### Cost of Service Breakdown Sports Complexes

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Rio Vista Community Park	13.12	\$625,824	\$304,887	\$98,934	\$1,029,645
Sports Complex – year round activities	12.19	\$669,534	\$1,136,606	\$348,268	\$2,154,408
Sports Complex – Spring Training	12.38	\$635,090	\$1,073,873	\$334,611	\$2,043,574
<b>TOTAL</b>	<b>37.70</b>	<b>\$1,930,449</b>	<b>\$2,515,366</b>	<b>\$781,813</b>	<b>\$5,227,628</b>

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### Sports Complexes Division Budget Allocation



**Total Budget: \$5,227,628**

## Library - Adult Services

The Adult Services Division within the Library is responsible for providing materials including books, periodicals, DVDs and digital services, programming and basic computer and e-reader classes and reference services. The Library staff in this unit continually reviews the collection to determine which popular selections are needed. It also oversees 48 computers for public use, and has two Workforce connection computers to assist citizens seeking employment. Staff also assists patrons with any computer-related questions.

## Library – Youth Services

The Youth Services Division within the Library is responsible for providing youth-related materials including books, periodicals, DVDs and digital services, programming and reference services. The Library staff continually reviews its collection to determine popular selections. It also supports 25 computers for public use and assists patrons with any computer-related questions.

## Library – Patron Services

Patron Services is responsible to offer patrons assistance with locating items, issuing library cards, online public access catalog, e-reader assistance and account management. Additionally, they process periodicals and inter-library loan requests. This area also manages the volunteer program, and sorts and shelves books.

## Library – Technical Services

Technical Services is responsible for working with book vendors to place orders, verify accuracy of the orders, catalog new materials, process these materials, manage the library computer systems, support the automatic telephony system and maintain the library’s website.

## Library – Administration

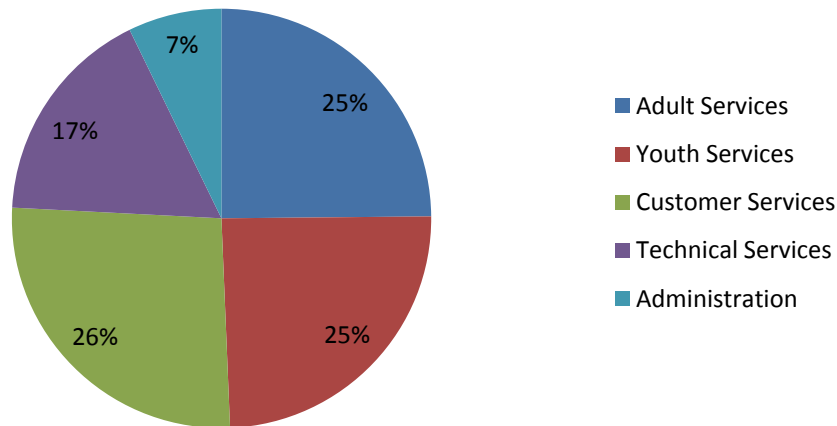
Administration is responsible for evaluating programs and processes, and implementing recommended changes. They serve as staff liaison to the Library Board, are responsible for Community Outreach, and support the financial management of the division.

### *Cost of Service Breakdown Libraries*

<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Adult Services	5.95	\$480,747	\$150,690	\$337,754	\$969,191
Library – Youth Services	5.35	\$447,530	\$170,641	\$337,754	\$955,625
Library – Patron Services	18.23	\$793,666	\$61,808	\$176,578	\$1,032,052
Library – Technical Services	4.79	\$317,764	\$154,584	\$189,502	\$661,850
Library – Administration	2.0	\$197,910	\$5,675	\$77,825	\$281,410
<b>TOTAL</b>	<b>36.32</b>	<b>\$2,237,617</b>	<b>\$543,398</b>	<b>\$1,119,413</b>	<b>\$3,900,128</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

## Library Budget Allocation



**Total Budget: \$3,900,128**

### Arts

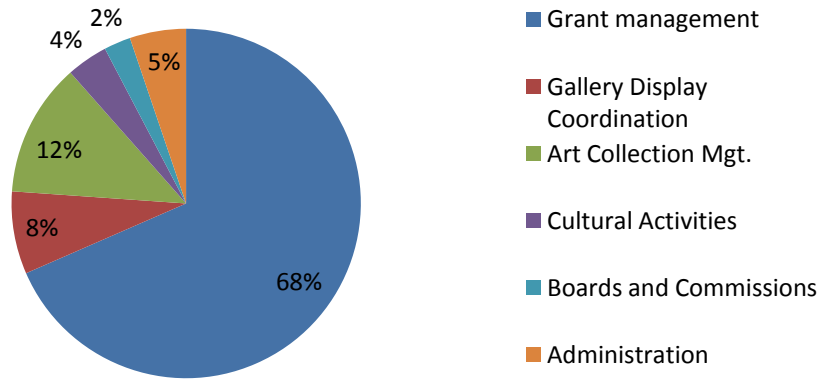
The Arts Commission division is responsible for managing the city's public art program. This division oversees management of the city's arts grant program, coordinates gallery operations, is involved with cultural activities, and serves as staff liaison to the Arts Commission Board.

### *Cost of Service Breakdown Arts Commission*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Grant Management	.75	\$7,765	\$140,200	\$0	\$147,965
Gallery Display Coordination	.125	\$12,941	\$3,600	\$0	\$16,541
Art Collection Management	.150	\$15,529	\$11,200	\$0	\$26,729
Cultural Activities	.075	\$7,765	\$500	\$0	\$8,265
Boards and Commission	.050	\$5,176	\$200	\$0	\$5,376
Administration	.025	\$2,588	\$8,463	\$210	\$11,261
<b>TOTAL</b>	<b>1.175</b>	<b>\$51,764</b>	<b>\$164,163</b>	<b>\$210</b>	<b>\$216,137</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

## Arts Commission Budget Allocation



**Total Budget: 216,137**

### Percent for the Arts

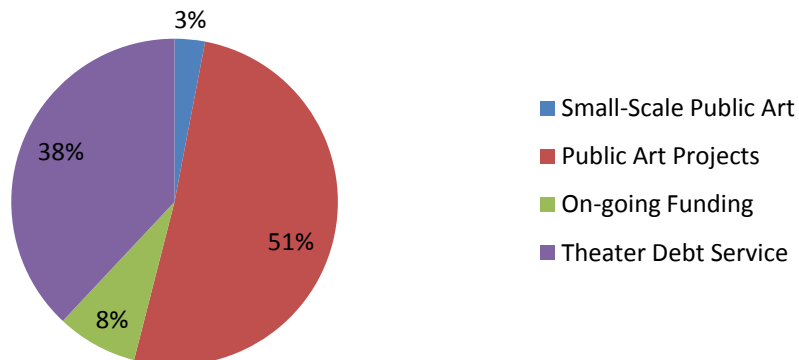
This section is supported through the city's capital improvement program with a 1% contribution of a project budget, and is used to provide public art throughout the city. It also funds the debt service for the city's Center for the Performing Arts. Public art projects in this fiscal year include: Centennial Plaza, Osuna Park and 84th Avenue streetscape.

#### *Cost of Service Breakdown Percent for the Arts*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Percent for the Arts	0	\$0	\$638,678	\$0	\$638,678

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

## Percent for the Arts Budget Allocation



**Total Budget: \$638,678**

# Performance Report

The Community Services Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Community Building: Preserve and Expand Our Quality of Life	To offer unique and varied recreational services that are cost effective and efficient while satisfying customers and providing opportunities for the city's residents to live and grow in their community while enhancing their quality of life	Participant approval rating for Recreation Programs	90%	90%	90%	91%
		% of residents rating Recreation programs or classes as good or excellent (National Citizen Survey)	76%	N/A	N/A	80%
		Average daily visitor count at Rio Vista Recreation Center	1,219	1,234	1,250	1,265
		# of recreation participants	132,391	134,661	138,700	141,000
		# of attendees at City Special Events	46,578	55,715	68,647	66,200
	To provide exceptional neighborhood parks, trails, and open spaces that provide access to recreational enjoyment and preserves and protects important natural, historical, and cultural resources	Developed Neighborhood Park acres per 1,000 population	1.78	1.77	1.88	1.88
		% of citizens rating the quality of City Parks as good or excellent (National Citizen Survey)	76%	N/A	N/A	80%
		% of residents rating the availability of walking paths and trails as good or excellent (National Citizen Survey)	55%	N/A	N/A	70%
	To provide aesthetically pleasing and well maintained public right-of-way areas throughout Peoria	% of residents rating the cleanliness of Peoria as good or excellent (National Citizen Survey)	65%	N/A	N/A	80%
		Graffiti abatement work order requests completed	N/A	1,505	1,300	1,300

<i>Council Goal</i>	<i>Expected Outcome</i>	<i>Performance Measure</i>	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Community Building: Preserve and Expand Our Quality of Life	To exemplify excellence & contribute to economic conditions by operating & maintaining the Sports Complex and Rio Vista Community Park with professionalism and foresight, by being customer friendly and safe, sustainable and cost effective	% of survey responses rating overall experience at the Sports Complex as good or excellent	N/A	95%	95%	95%
		# of Spring Training attendees	200,029	188,244	185,000	195,000
		# of Community Events held at the Peoria Sports Complex	76	94	102	100
		% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	N/A	100%	100%	100%
	To provide Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain	Annual Library Visits	607,696	627,761	628,500	630,000
		Total annual circulation per capita	11.27	11.49	11.53	11.62
		% of residents rating the quality of library services as good or excellent (National Citizen Survey)	84%	N/A	N/A	90%
	To offer citizens enriching opportunities in the form of arts	% of residents rating opportunities to attend cultural activities as good or excellent	45%	N/A	N/A	55%
		Annual Art Gallery Visits	N/A	1,576	1,600	1,600



# Community Services

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$12,742,653	\$12,107,228	<b>\$12,262,000</b>	\$12,303,760	<b>\$13,136,472</b>	7.13%
Contractual Services	\$9,573,061	\$9,052,791	<b>\$9,334,969</b>	\$9,292,423	<b>\$10,016,141</b>	7.30%
Commodities	\$1,507,963	\$1,580,155	<b>\$1,714,188</b>	\$1,642,736	<b>\$1,727,262</b>	0.76%
Capital Outlay	\$99,887	\$61,775	<b>\$386,000</b>	\$154,428	<b>\$1,564,400</b>	305.28%
<b>Total :</b>	<b>\$23,923,564</b>	<b>\$22,801,948</b>	<b>\$23,697,157</b>	<b>\$23,393,347</b>	<b>\$26,444,275</b>	<b>11.59%</b>

### **Expenditures by Division**

CAPA Administration	\$101	\$0	\$0	\$0	\$0	NA
Arts Commission	\$204,449	\$224,766	<b>\$205,737</b>	\$213,137	<b>\$225,039</b>	9.38%
Percent For The Arts	\$85,192	\$50,000	<b>\$395,000</b>	\$160,000	<b>\$275,000</b>	-30.38%
Community Services Administration	\$872,535	\$729,768	<b>\$632,103</b>	\$628,118	<b>\$1,248,690</b>	97.55%
Swimming Pools	\$901,362	\$910,457	<b>\$933,282</b>	\$933,282	<b>\$1,022,522</b>	9.56%
Am/Pm Program	\$1,829,810	\$1,678,612	<b>\$1,752,390</b>	\$1,733,700	<b>\$1,419,779</b>	-18.98%
Little Learners Program	\$314,670	\$379,724	<b>\$371,874</b>	\$371,874	<b>\$388,968</b>	4.60%
Summer Recreation Program	\$336,331	\$315,864	<b>\$387,388</b>	\$387,388	<b>\$419,621</b>	8.32%
Summer Camp Program	\$762,496	\$752,815	<b>\$809,007</b>	\$809,007	<b>\$683,929</b>	-15.46%
Outdoor Recreation Program	\$0	\$0	\$0	\$0	\$45,145	NA
Special Interest Classes - Youth	\$314,981	\$282,348	<b>\$275,399</b>	\$275,399	<b>\$168,883</b>	-38.68%
Special Interest Classes - Adult	\$0	\$0	\$0	\$0	\$77,246	NA
Sports Programs - Youth	\$930,100	\$772,500	<b>\$792,862</b>	\$792,862	<b>\$508,308</b>	-35.89%
Sports Programs - Adult	\$0	\$0	\$0	\$0	<b>\$325,557</b>	NA
Senior Program	\$189,621	\$166,659	<b>\$190,621</b>	\$190,621	<b>\$210,906</b>	10.64%
Adaptive Recreation Program	\$185,206	\$169,464	<b>\$169,557</b>	\$169,557	<b>\$167,215</b>	-1.38%
Special Events Program	\$261,401	\$278,006	<b>\$302,349</b>	\$302,349	<b>\$587,527</b>	94.32%
Teen Program	\$356,832	\$274,978	<b>\$378,710</b>	\$378,710	<b>\$329,304</b>	-13.05%
Community Center	\$392,404	\$532,961	<b>\$500,239</b>	\$500,239	<b>\$630,304</b>	26.00%
Community Park	\$1,016,186	\$908,428	<b>\$990,326</b>	\$983,876	<b>\$957,184</b>	-3.35%
Rio Vista Rec Center	\$1,324,428	\$1,255,564	<b>\$1,228,772</b>	\$1,228,772	<b>\$1,432,421</b>	16.57%
Main Library	\$2,894,499	\$2,624,558	<b>\$2,393,126</b>	\$2,384,725	<b>\$2,566,941</b>	7.26%
Branch Library	\$1,366,021	\$1,437,115	<b>\$1,556,012</b>	\$1,556,012	<b>\$1,639,774</b>	5.38%
Parks North	\$1,605,612	\$1,715,060	<b>\$1,856,622</b>	\$1,869,386	<b>\$1,951,054</b>	5.09%
Parks South	\$1,449,807	\$1,704,866	<b>\$1,670,033</b>	\$1,651,685	<b>\$1,808,165</b>	8.27%
Parks Administration	\$331,447	\$0	\$0	\$0	\$0	NA
Contracted Landscape Maintenance	\$1,082,110	\$957,039	<b>\$1,119,223</b>	\$1,117,992	<b>\$1,090,700</b>	-2.55%
Complex Operations/Maint	\$3,848,187	\$3,643,778	<b>\$3,655,677</b>	\$3,655,677	<b>\$3,832,987</b>	4.85%
Spring Training	\$577,872	\$559,383	<b>\$697,487</b>	\$603,500	<b>\$697,487</b>	0.00%
Complex Debt Service	\$143,456	\$156,153	<b>\$59,837</b>	\$59,925	<b>\$59,776</b>	-0.10%
Sports Complex Capital Reserve	\$0	\$0	\$0	\$0	<b>\$400,000</b>	NA
Sports Complex Improvement Reserve	\$34,413	\$0	\$0	\$0	<b>\$900,000</b>	NA
Adult Day Prg Grant	\$398,450	\$390,623	<b>\$433,361</b>	\$433,361	<b>\$427,119</b>	-1.44%
Parks and Recreation Federal Grant	\$273	\$0	\$0	\$0	\$0	NA
Library Svc & Technology Grant	\$15,000	\$28,260	\$0	\$0	\$0	NA
Prop 302 Grant Program	\$31,832	\$47,693	\$0	\$38,481	\$0	NA
Citizen Donations-Cs	\$8,611	\$1,724	\$0	\$15,275	\$0	NA

# Community Services

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
Teen Council	\$1,324	\$1,745	\$0	\$4,500	\$4,500	NA
PLAY Peoria NFP Trust	\$0	\$7,191	\$0	\$3,862	\$2,000	NA
<b>Total :</b>	\$24,067,020	\$22,958,102	\$23,756,994	\$23,453,272	\$26,504,051	11.56%

<i>Staffing by Division</i>						
Arts Commission	0.50	0.50	<b>0.50</b>	0.50	<b>0.50</b>	0.00%
Community Services Administration	7.50	5.90	<b>4.90</b>	11.25	<b>11.25</b>	129.59%
Swimming Pools	2.63	2.63	<b>2.63</b>	2.75	<b>2.75</b>	4.56%
Am/Pm Program	9.75	8.00	<b>8.00</b>	3.60	<b>3.60</b>	-55.00%
Little Learners Program	3.00	3.25	<b>3.25</b>	3.30	<b>3.30</b>	1.54%
Summer Recreation Program	0.00	0.00	<b>0.00</b>	0.30	<b>0.30</b>	NA
Summer Camp Program	4.00	3.00	<b>3.00</b>	0.80	<b>0.80</b>	-73.33%
Outdoor Recreation Program	0.00	0.00	<b>0.00</b>	0.25	<b>0.25</b>	NA
Special Interest Classes - Youth	1.52	1.52	<b>1.52</b>	0.64	<b>0.64</b>	-57.89%
Special Interest Classes - Adult	0.00	0.00	<b>0.00</b>	0.43	<b>0.43</b>	NA
Sports Programs - Youth	5.00	4.00	<b>4.00</b>	2.35	<b>3.15</b>	-21.25%
Sports Programs - Adult	0.00	0.00	<b>0.00</b>	1.25	<b>1.45</b>	NA
Senior Program	1.25	1.25	<b>1.25</b>	1.20	<b>1.20</b>	-4.00%
Adaptive Recreation Program	1.50	1.00	<b>1.00</b>	1.15	<b>1.15</b>	15.00%
Special Events Program	0.00	0.25	<b>0.25</b>	2.10	<b>2.10</b>	740.00%
Teen Program	2.00	1.00	<b>2.00</b>	1.00	<b>1.00</b>	-50.00%
Community Center	2.00	2.00	<b>2.00</b>	2.55	<b>2.55</b>	27.50%
Community Park	7.00	6.00	<b>6.00</b>	5.30	<b>5.30</b>	-11.67%
Rio Vista Rec Center	9.65	9.25	<b>9.25</b>	9.70	<b>9.70</b>	4.86%
Main Library	21.95	21.27	<b>18.83</b>	18.20	<b>18.20</b>	-3.35%
Branch Library	12.32	12.00	<b>12.00</b>	12.00	<b>12.00</b>	0.00%
Parks North	13.00	13.60	<b>13.60</b>	12.85	<b>12.85</b>	-5.51%
Parks South	13.00	12.60	<b>12.60</b>	11.85	<b>11.85</b>	-5.95%
Parks Administration	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	NA
Contracted Landscape Maintenance	1.00	1.55	<b>1.55</b>	1.30	<b>1.30</b>	-16.13%
Complex Operations/Maint	19.00	15.50	<b>15.50</b>	16.00	<b>16.00</b>	3.23%
Adult Day Prg Grant	5.40	5.40	<b>5.44</b>	4.79	<b>4.79</b>	-11.95%
<b>Total :</b>	144.97	131.47	<b>129.07</b>	127.41	<b>128.41</b>	-0.51%

# Performance spotlight

## Department Mission

*To build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.*

## DEPARTMENT FUNCTIONS

### Economic Development Administration

The Economic Development Administration Division is responsible for the overall leadership and management of the Economic Development Services Department. In addition, the Administration Division is responsible for the management of the department's overall budget, oversight of the execution of the Economic Development Implementation Strategy (EDIS) and support of the permitting system software.

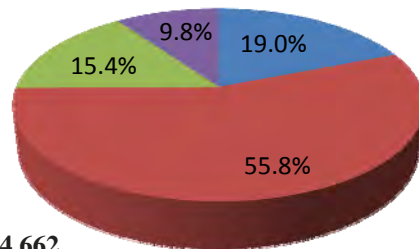
### Key Outcome Measures Economic Development Services

- ❖ Number of business retention contacts
- ❖ Number of business attraction locates
- ❖ Total participation in small business seminars, workshops, and events

### Cost of Service Breakdown Economic Development Services Administration Division

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
EDIS	0.48	\$55,471	\$8,098	\$9,517	\$73,086
Administrative Support	1.40	\$162,910	\$23,783	\$27,949	\$214,641
Permitting System Support	0.39	\$44,961	\$6,564	\$7,713	\$59,238
Manage Dept's Budget	0.23	\$28,611	\$4,177	\$4,909	\$37,697
<b>TOTAL</b>	<b>2.5</b>	<b>\$291,953</b>	<b>\$42,622</b>	<b>\$50,088</b>	<b>\$384,662</b>

### Economic Development Services Administration Budget Allocation



- Economic Development Implementation Strategy
- Administrative Support
- Permitting System Support
- Manage Department's Budget

Total Budget: \$384,662

The Economic Development Services Department consists of three key functions or divisions:

### Business and Real Estate Development (BRED)

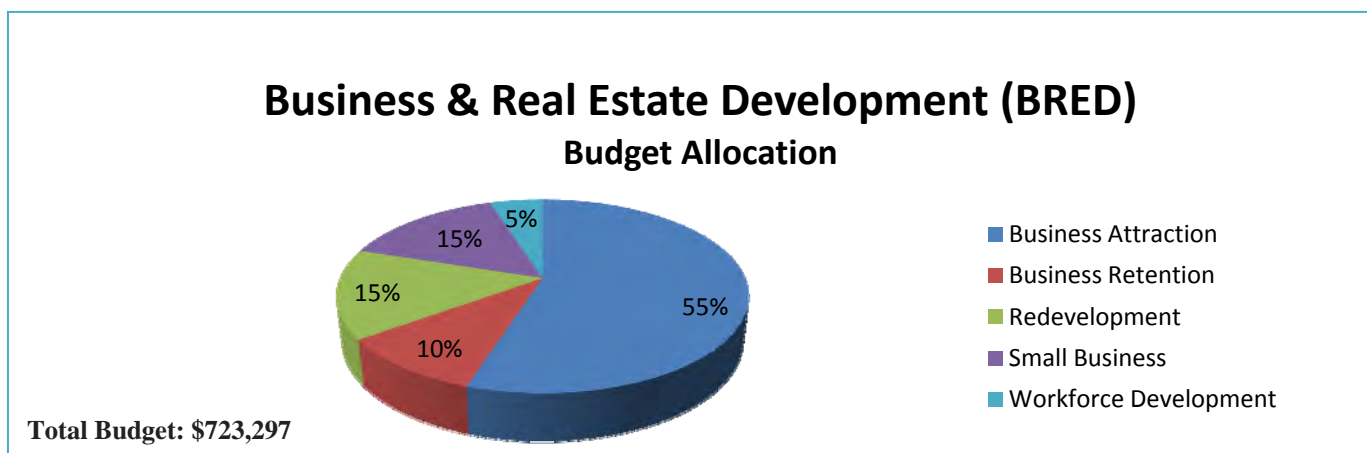
The Business and Real Estate Development Division, or BRED, is responsible for developing strategies that attract targeted businesses, help existing businesses grow and expand in Peoria, facilitate redevelopment opportunities in Old Town and other targeted areas, develop Peoria’s workforce and create or expand small business.

BRED implements the 11 initiatives that came out of the Economic Development Implementation Strategy. These initiatives focus on university and health care recruitment, investment zone development opportunities, small business assistance, land assembly, nurturing entrepreneurship, workforce development, and marketing.

BRED Activities Defined:

- *Business Attraction* includes University Recruitment, Health Care Recruitment, Investment Zones (Vistancia, Rovey, Plaza Del Rio), Incubator and Marketing
- *Business Retention* includes Business Assistance, Investment Zones (Old Town, P83) and Marketing
- *Redevelopment* efforts include Investment Zone (Old Town, P83), Marketing and University & Health Care Recruitment
- *Small Business* includes Business Assistance and Marketing
- *Workforce Development* includes Workforce Development and University Recruitment

<i>Cost of Service Breakdown Business and Real Estate Development (BRED)</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Business Attraction	2.55	\$253,794	\$171,939	\$35,369	\$461,102
Business Retention	0.55	\$54,740	\$37,085	\$7,628	\$99,453
Redevelopment	0.20	\$19,905	\$13,485	\$2,775	\$36,165
Small Business	0.62	\$61,707	\$41,805	\$8,599	\$112,111
Workforce Development	0.08	\$7,962	\$5,394	\$1,110	\$14,466
<b>TOTAL</b>	<b>4.00</b>	<b>\$398,108</b>	<b>\$269,708</b>	<b>\$55,481</b>	<b>\$723,297</b>

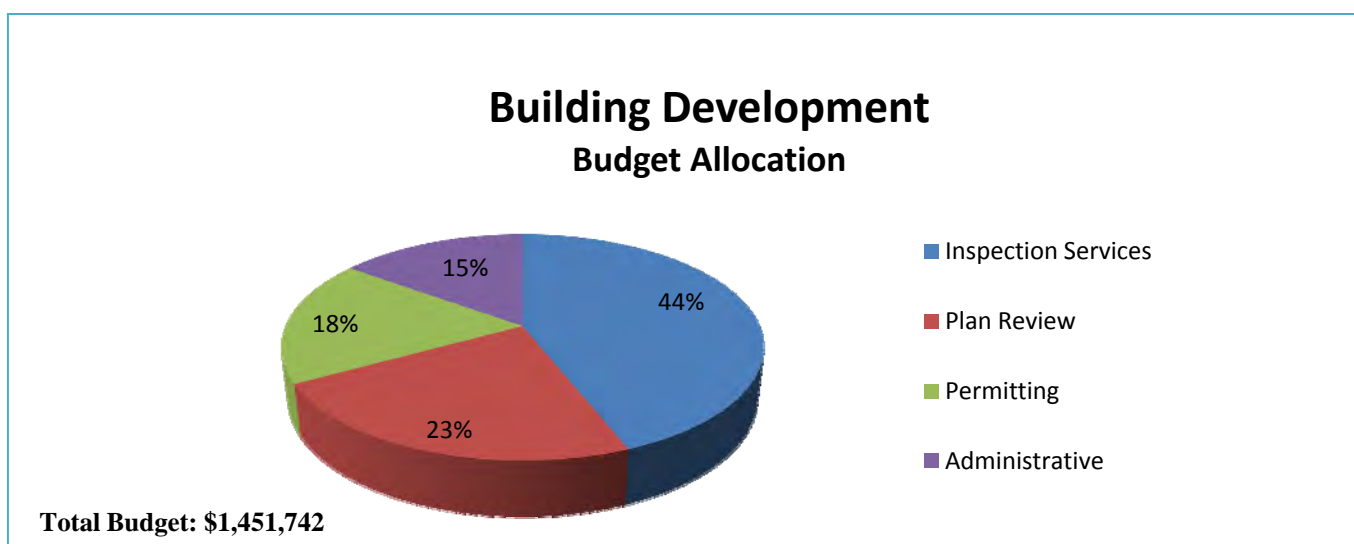


## Building Development

The Building Development Division is responsible for ensuring the public’s safety in building construction through thorough building plan review and inspections. This is accomplished by providing well educated staff, capable of professional customer service in a timely manner.

The division provides consultation time for citizens and developers as well as project management input from pre-submittal through the construction phase.

<i>Cost of Service Breakdown Building Development Division</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Inspection Services	5.74	\$420,828	\$129,045	\$91,127	\$641,000
Plan Review	2.92	\$214,080	\$65,647	\$46,357	\$326,084
Permitting	2.39	\$175,223	\$53,731	\$37,943	\$266,897
Administrative	1.95	\$142,964	\$43,839	\$30,958	\$217,761
<b>TOTAL</b>	<b>13.00</b>	<b>\$953,095</b>	<b>\$292,262</b>	<b>\$206,385</b>	<b>\$1,451,742</b>



## Site Development

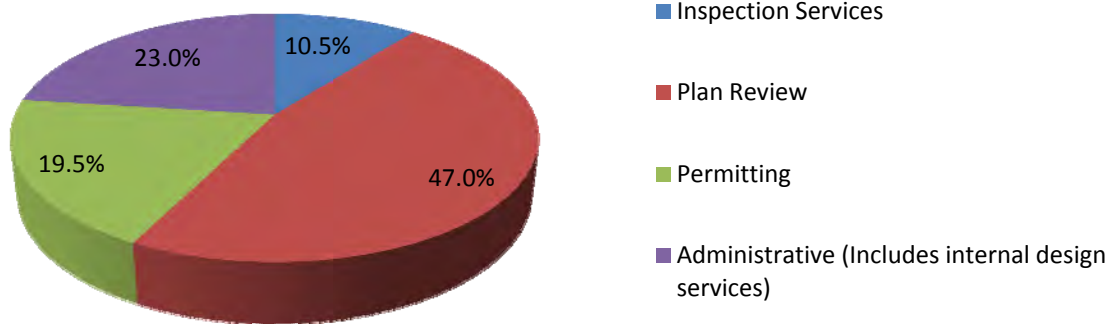
The Site Development Division is responsible for reviewing final engineering documents for private development and public infrastructure. Division staff ensures compliance with City policies and standards and with any associated agency requirements (state and county).

In addition, the division issues all construction permits for private development site work along with all work in the City’s rights-of-way. Staff within the division is also involved in various revitalization and redevelopment projects such as the Old Town Commercial Rehabilitation Program. Finally, the development staff participates in constructability reviews and design efforts for internal departments such as Engineering and Public Works. This results in a cost savings to the City by keeping these services in-house.

*Cost of Service Breakdown  
Site Development Division*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Inspection Services	0.68	\$59,717	\$11,226	\$9,528	\$80,471
Plan Review	3.10	\$272,241	\$51,179	\$43,434	\$366,854
Permitting	1.24	\$108,896	\$20,471	\$17,375	\$146,742
Administrative (includes internal design services)	1.48	\$129,973	\$24,434	\$20,736	\$175,143
<b>TOTAL</b>	<b>6.50</b>	<b>\$570,827</b>	<b>\$107,310</b>	<b>\$91,073</b>	<b>\$769,210</b>

**Site Development  
Budget Allocation**



**Total Budget: \$769,210**

# Performance Report

The Economic Development Services Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer service satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Leadership and Image	Create a strong small business community through regional leadership	Number of small business seminars and events hosted by the city	N/A	27	20	40
		Number of small business leads	N/A	400 running total	600 running total	1,000 running total
	Build the image of Peoria as a top location for economic development through marketing, public relations, and direct business attraction	Number of markets pursued	N/A	2	3	4
Economic Development	Diversify economic base in order to grow targeted industries and create jobs	Total number of new industrial and commercial locates	N/A	1	7	3
		Total number of new jobs crated	N/A	100+ / 2 years	100 new jobs	100+ / 2 years
	Assist existing businesses to grow and expand in Peoria	Number of businesses contacted	N/A	162	450	100 / year
	Assist customers through thorough and timely plan review	Average review is less than or equal to 12 working days: - Building plan review - Engineering plan review	N/A 8	10.3 7	10.3 7	10.3 7
			Assist customers through thorough and timely building inspections	Average number of building inspections per working day per inspector. Total inspections reflect commercial and residential totals.	N/A	N/A

# *Economic Development Services*

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$2,761,836	\$2,580,994	<b>\$2,516,463</b>	\$2,516,463	\$2,682,475	6.60%
Contractual Services	\$889,623	\$638,741	<b>\$791,160</b>	\$740,891	\$810,807	2.48%
Commodities	\$24,021	\$22,593	<b>\$21,288</b>	\$23,169	\$26,614	25.02%
<b>Total :</b>	<b>\$3,675,479</b>	<b>\$3,242,328</b>	<b>\$3,328,911</b>	<b>\$3,280,523</b>	<b>\$3,519,896</b>	<b>5.74%</b>

<b>Expenditures by Division</b>						
Economic Development Services Administr	\$569,502	\$502,973	<b>\$384,662</b>	\$413,068	\$367,762	-4.39%
Business and Real Estate Development	\$338,496	\$489,649	<b>\$723,297</b>	\$655,637	\$842,244	16.45%
Building Development	\$1,852,056	\$1,501,403	<b>\$1,451,742</b>	\$1,450,689	\$1,498,315	3.21%
Site Development	\$851,900	\$748,302	<b>\$769,210</b>	\$761,129	\$811,575	5.51%
Economic Development	\$63,525	\$0	<b>\$0</b>	\$0	\$0	NA
<b>Total :</b>	<b>\$3,675,479</b>	<b>\$3,242,328</b>	<b>\$3,328,911</b>	<b>\$3,280,523</b>	<b>\$3,519,896</b>	<b>5.74%</b>

<b>Staffing by Division</b>						
Economic Development Services Administr	3.00	2.50	<b>2.50</b>	2.50	2.50	0.00%
Business and Real Estate Development	3.00	4.00	<b>4.00</b>	4.00	4.00	0.00%
Building Development	16.00	14.00	<b>13.00</b>	13.00	13.00	0.00%
Site Development	7.30	7.50	<b>6.50</b>	6.50	6.50	0.00%
<b>Total :</b>	<b>29.30</b>	<b>28.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>0.00%</b>



# Performance *spotlight*

## Department Mission

*To provide quality engineering and architectural services to the City through management of the capital improvement program, traffic engineering, property acquisition and right-of-way inspections that will enhance the quality of life for our citizens.*

## DEPARTMENT FUNCTIONS

### Property Acquisition and Administration

The Property Acquisition and Administration Division is responsible for the overall management direction and support to the Engineering Department, including the acquisition of real property rights-of-way and easements and technical support to internal and external customers of the Engineering Department.

Nearly 60% of the division's operating budget supports the day-to-day management of the department, including the management of its operational and capital budgets. The remaining 40% is related to property acquisition and management functions and technical engineering support. Approximately 5% of the division's budget is offset through chargeback revenue from CIP projects.

### Engineering Services

The Engineering Services Division is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water and wastewater projects), including the planning, programming, design and construction management for improvement and expansion of municipal infrastructure.

Capital project delivery comprises approximately 68% of the division's cost of service. Other core services include project estimating, coordination with outside agencies and administrative functions. Approximately 64% of the division's budget is offset through chargeback revenue from CIP projects.

### Architectural Services

The Architectural Services Division is responsible for providing professional architectural services for publicly funded capital facilities (parks, libraries, public safety buildings and courts), including the planning, programming, design and construction management.

Approximately 78% of the division's operating budget is directly associated with capital project management. Other core services include project estimating, coordination with outside agencies and

### *Key Outcome Measures Engineering Department*

- ❖ % of capital projects completed on time and within budget
- ❖ Customer satisfaction survey ratings related to capital project delivery
- ❖ Citizen survey ratings related to vehicular, bicycle and pedestrian traffic

administrative functions. Approximately 96% of the division’s budget is offset through chargeback revenue from CIP projects.

### Right-of-Way Inspections

The Right-of-Way Inspection Division is responsible for the inspection of private and publicly funded right-of-way infrastructure, including water, wastewater, storm drains, bridges and roadways.

Approximately 50% of the inspection workload is related to projects within the Capital Improvement Program. The remaining workload is comprised of private development projects, dry utility construction and some maintenance activities. Approximately 26% of the division’s budget is offset through chargeback revenue from CIP projects.

### Traffic Engineering

The Traffic Engineering Division is responsible for ensuring compliance with traffic engineering standards, traffic impact studies, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, school safe route plans and the Neighborhood Traffic Management Program.

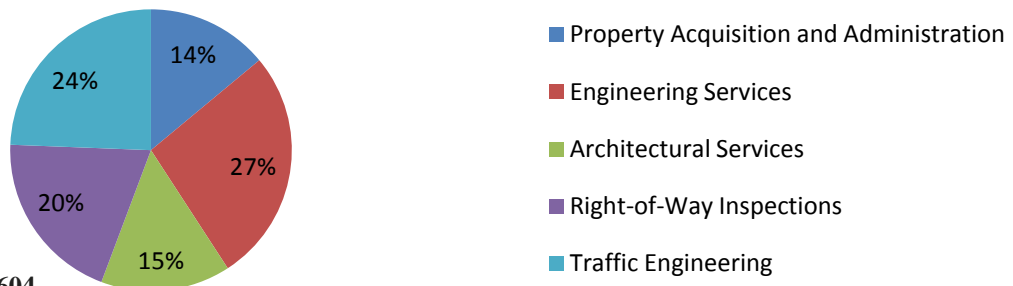
More than 90% of the division’s budget supports core services like preparing and reviewing traffic studies, operating the Traffic Management Center and managing the school, pedestrian and bicycle safety programs. Remaining funds cover non-core services like the Neighborhood Traffic Management Program. Approximately 10% of the division’s budget is offset through chargeback revenue from CIP projects.

### Cost of Service Breakdown Engineering Department

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Property Acquisition and Administration	4.75	\$ 510,277	\$ 51,800	\$ 77,079	\$ 639,156
Engineering Services	9.5	\$1,118,871	\$ 29,908	\$ 80,309	\$1,229,088
Architectural Services	5.0	\$ 616,456	\$ 13,380	\$ 52,179	\$ 682,015
Right-of-Way Inspections	8.0	\$ 701,984	\$ 68,312	\$139,624	\$ 909,920
Traffic Engineering	6.0	\$ 715,822	\$ 48,035	\$352,568	\$1,116,425
<b>TOTAL</b>	<b>33.25</b>	<b>\$3,663,410</b>	<b>\$211,435</b>	<b>\$701,759</b>	<b>\$4,576,604</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Engineering Department Budget Allocation



**Total Budget: \$4,576,604**

# Performance Report

The Engineering Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Total Planning	Engineering Services - Provide quality transportation and public utility improvements to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	N/A	-9%	-8%	+/-10%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	N/A	40%	26%	50%
		% of residents rating traffic flow on major streets as good or excellent	36%	36%	36%	50%
		% of residents rating ease of car travel in Peoria as good or excellent	59%	59%	59%	75%
		% of residents rating ease of bicycle travel in Peoria as good or excellent	44%	44%	44%	60%
		% of residents rating traffic signal timing as good or excellent	53%	53%	53%	70%
		% of residents rating storm drainage as either good or excellent	70%	70%	70%	75%
	Architectural Services - Provide quality public facilities to the citizens of Peoria through effective implementation of the City's Capital Improvement Program	% budget variance on completed capital projects	N/A	-8%	-6%	+/-10%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	N/A	28%	23%	50%

# Engineering

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$4,151,057	\$4,102,951	<b>\$3,663,410</b>	\$3,654,410	\$3,994,968	9.05%
Contractual Services	\$1,326,348	\$893,108	<b>\$865,455</b>	\$847,986	\$841,279	-2.79%
Commodities	\$37,141	\$26,723	<b>\$47,739</b>	\$29,334	\$46,333	-2.95%
Capital Outlay	\$57,840	\$29,964	<b>\$0</b>	\$50,000	\$0	NA
<b>Total :</b>	<b>\$5,572,385</b>	<b>\$5,052,746</b>	<b>\$4,576,604</b>	<b>\$4,581,730</b>	<b>\$4,882,580</b>	<b>6.69%</b>

<b>Expenditures by Division</b>						
Engineering Admin	\$1,058,669	\$757,100	<b>\$639,156</b>	\$629,353	\$669,347	4.72%
Capital Engineering	\$1,303,253	\$1,243,821	<b>\$1,229,088</b>	\$1,223,329	\$1,318,367	7.26%
Design and Construction	\$601,640	\$700,319	<b>\$682,015</b>	\$682,751	\$833,039	22.14%
Eng Inspection Svc	\$1,145,142	\$1,099,047	<b>\$909,920</b>	\$882,384	\$905,322	-0.51%
Design & Construction	(\$55,787)	\$0	<b>\$0</b>	\$0	\$0	NA
Traffic Engineering	\$1,519,470	\$1,252,458	<b>\$1,116,425</b>	\$1,163,913	\$1,156,505	3.59%
<b>Total :</b>	<b>\$5,572,385</b>	<b>\$5,052,746</b>	<b>\$4,576,604</b>	<b>\$4,581,730</b>	<b>\$4,882,580</b>	<b>6.69%</b>

<b>Staffing by Division</b>						
Engineering Admin	8.00	5.75	<b>4.75</b>	4.75	4.75	0.00%
Capital Engineering	8.75	9.50	<b>9.50</b>	9.50	9.50	0.00%
Design and Construction	5.00	6.00	<b>5.00</b>	5.00	5.00	0.00%
Eng Inspection Svc	11.00	11.00	<b>8.00</b>	8.00	8.00	0.00%
Traffic Engineering	7.00	7.00	<b>6.00</b>	6.00	6.00	0.00%
<b>Total :</b>	<b>39.75</b>	<b>39.25</b>	<b>33.25</b>	<b>33.25</b>	<b>33.25</b>	<b>0.00%</b>

# Performance *spotlight*

## Department Mission

*To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.*

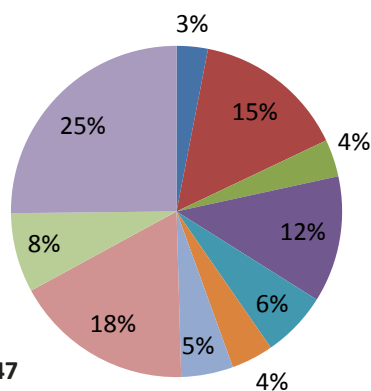
### DEPARTMENT OVERVIEW

The City of Peoria’s Finance Department provides city wide support to executive management in support of the council’s goals, provides professional support to all city departments, and provides exemplary service to the customers and citizens of the city. The Department consists of ten areas that provide a variety of key functions and service activities. Funding comes from both the general fund and utility funds. Many of the services provided are for customers internal to the city. Since our business is helping the city’s other business units deliver services to the citizen, our Vision Statement focus is on enabling those business units to “*Serve the Customer*”.

### Key Outcome Measures Finance Department

- ❖ Bond Ratings for General Obligation, MDA and Revenue Bonds
- ❖ Compliance with Investment Policy
- ❖ Unqualified audit opinion
- ❖ GFOA Certificate of Achievement in Financial Reporting
- ❖ Compliance with the Principles of Sound Financial Management
- ❖ Customer Service Survey Ratings

### Finance Department Budget Allocation



Total Budget: \$9,376,747

- Finance Administration
- Financial Services
- Treasury
- Sales Tax, Audit & Collections
- Materials Management
- Inventory Control
- Revenue Administration
- Customer Service
- Billing
- Meter Services

## Finance Administration

The **Finance Administration Division** is responsible for the overall leadership and management of the Finance Department by coordinating operations, facilitating financial planning, managing the city's debt, helping finance city projects, and providing city management with relevant financial information. These functions are supported by the Department Director and an Executive Assistant.

<i>Cost of Service Breakdown Administration</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Service and support to council, management, citizens and customers	0.60	\$72,611	\$1,575	\$11,488	\$85,674
Leadership and management of the Finance Department	1.00	\$121,017	\$2,625	\$19,146	\$142,788
Maintain City's financial stability and fiscal health	0.40	\$48,407	\$1,050	\$7,658	\$57,115
<b>TOTAL</b>	<b>2.00</b>	<b>\$242,035</b>	<b>\$5,250</b>	<b>\$38,292</b>	<b>\$285,577</b>
<i>The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

## Financial Services

The **Financial Services Division** is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, city council, and management. Oversight of the division is provided by the Finance Manager.

Key activities within this function include the preparation of external financial reports including the Comprehensive Annual Financial Report (CAFR), Single Audit, grant reports, state required reports, and other special reports and financial surveys. Annual reports are required by the City Charter and by Arizona Revised Statutes. Other important activities include special assessment administration, grant accounting, and maintenance of portions of the city's financial information system. These activities are supported by an Accounting Supervisor, three Senior Accountants and one Accountant.

A second key function is payroll. The payroll staff ensures timely and accurate payment to employees while adhering to applicable federal and state laws, city policies, and union memorandums of understanding. The staff prepares and files payroll taxes and required Federal and State reports on a biweekly, quarterly and annual basis and provides training throughout the organization. In addition, the staff maintains portions of the Human Resource Management System. These functions are supported by a Payroll Supervisor and two Payroll Specialists.

A third function is accounts payable. The accounts payable staff process and pay city invoices. All departments in the city rely on invoice payment services. In addition, the staff provides citywide training to employees who are involved with procurement and vendor payment processing. Lastly, the staff maintains certain portions of the city's financial information system. This system requires regular upgrades, configuration and associated testing. These functions are supported by an Accounts Payable Supervisor and three Accounting Specialists.

*Cost of Service Breakdown  
Financial Services*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Accounting and financial reporting	5.35	\$527,670	\$120,530	\$104,725	\$752,925
Accounts payable	3.25	\$215,388	\$5,013	\$35,608	\$256,009
Payroll	2.60	\$183,165	\$5,692	\$30,512	\$219,369
Maintain accounting information systems	1.55	\$144,521	\$940	\$23,501	\$168,962
<b>TOTAL</b>	<b>12.75</b>	<b>\$1,070,744</b>	<b>\$132,175</b>	<b>\$194,346</b>	<b>\$1,397,265</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

## Treasury

The **Treasury Division** oversees and assists with three main responsibilities: cash and investment management, banking relations, and debt management. These activities are supported by a Treasury Manager and one Senior Accountant.

Cash and investment management includes oversight of the city's external investment firm in managing the city's investment portfolio. This insures cash flow needs are met and investments are in compliance with the City's adopted Investment Policy.

The division also manages the city's banking relationships and assists in the development and implementation of new payment and collection systems, electronic banking services, and e-commerce. Staff provides oversight of banking activities including deposits, wire transfers, credit card payments and electronic transactions.

Debt management includes administration of all city debt issuances to provide funds for capital projects. Staff works with the city's external financial advisor to analyze refunding opportunities, monitor compliance with bond covenants, and coordinate continuing disclosure obligations.

*Cost of Service Breakdown  
Treasury*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Cash and Banking Management	1.15	\$136,945	\$77,905	\$21,284	\$236,134
Investment Management	0.75	\$80,039	\$1,425	\$8,070	\$89,534
Debt Issuance and Management	0.10	\$14,132	\$480	\$1,448	\$16,060
<b>TOTAL</b>	<b>2.00</b>	<b>\$231,116</b>	<b>\$79,810</b>	<b>\$30,802</b>	<b>\$341,728</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

## Tax Audit & Collections

The **Tax Audit & Collections Division** administers the sales tax code by issuing and collecting licenses and fees, collecting sales taxes, conducting audits of businesses, inspecting business establishments to insure proper licensing, providing customer service to the taxpayers, and collecting delinquent monies owed the city. These functions are supported by eleven people that include one Supervisor, two Sales Tax Auditors, one Associate Auditor, three Revenue Collections Specialists, three Customer Service Representatives and one Accounting Technician.

Administering the tax code includes processing license applications and sales tax payments. Each taxpayer receives a tax return monthly, quarterly, or annually depending on their annual gross receipts. Customer Service Representatives (CSRs) process the remittances using the city’s sales tax system. The city has over 14,500 licensed businesses. Staff also coordinates and processes specialty licenses such as liquor licenses.

Auditing businesses is accomplished through the efforts of staff auditors. They research and analyze taxable transactions, search for tax discrepancies, and review business records. Staff work with the taxpayer, explaining the various tax laws, and collecting the amounts owed. Audit recoveries have generated more than \$1 million per year for the past several years.

Delinquent amounts include sales tax, general accounts receivable, utility accounts, returned checks, license fees, audit balances, and other accounts referred for collection assistance by departments citywide. Six employees support the billing and collection functions. The goal of collecting delinquent accounts is to ensure each customer actually pays for services rendered. Staff uses a variety of collection methods. Eventually, if the collection methods used for delinquent accounts prove inadequate, property liens, outside collections service, or action by the City Attorney’s Office are used.

<i>Cost of Service Breakdown Tax Audit &amp; Collections</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Administer the tax code	6.50	\$551,986	\$65,708	\$82,660	\$700,354
Audit businesses	3.50	\$296,688	\$11,864	\$41,290	\$349,842
Process specialty licenses	0.45	\$37,856	\$7,791	\$6,108	\$51,755
Canvas and inspect licenses	0.55	\$45,975	\$2,475	\$6,483	\$54,933
<b>TOTAL</b>	<b>11.00</b>	<b>\$932,505</b>	<b>\$87,838</b>	<b>\$136,541</b>	<b>\$1,156,884</b>
<i>The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					



## Materials Management

The **Materials Management Division** serves as the city’s purchasing and contracting agent and acquires and stocks needed supplies, equipment and services for all city departments. Operations are based out of city hall and through a warehouse located at the city’s Municipal Operations Center (MOC). One Supervisor oversees both Materials Management and Inventory Control.

The purchasing and contracting processes are facilitated by the issuance of solicitations, contracts, purchase orders and direct purchases. The Division provides professional guidance, advice, and oversight to departments in acquiring goods and services related to delivering core services. They also assist in contracting for professional and construction services for capital projects. In addition, the staff provides citywide training to employees who are involved with procurement. Lastly, the staff maintains the purchasing portions of the city’s financial information system. A total of six employees support these varied functions.

The Division also manages the mail room and two reprographics centers located on the city hall campus. Materials Management provides oversight of the vendor providing these services (currently IKON). IKON services include staffing two copy centers, maintenance of all satellite copiers, copier supplies and mail sorting service for city departments.

<i>Cost of Service Breakdown Materials Management</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Procure goods & services	3.95	\$312,554	\$11,757	\$56,107	\$380,418
Contract management	1.80	\$153,500	\$11,258	\$28,504	\$193,262
Manage financial information systems	0.25	\$23,334	\$1,410	\$4,281	\$29,025
<b>TOTAL</b>	<b>6.00</b>	<b>\$489,388</b>	<b>\$24,425</b>	<b>\$88,892</b>	<b>\$602,705</b>
<i>The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

## Inventory Control

The **Inventory Control Division** maintains a warehouse and a fleet parts room to ensure the availability of materials, supplies, and equipment to meet the city’s operational needs. The staff also maintains portions of the financial information system. In addition, the staff manages the disposal of surplus property through public auction, competitive sealed bids or other methods advantageous to the city. Inventory also provides a citywide courier service for the delivery of packages, supplies, and requested items and equipment to all city facilities. These activities are supported by a total of four employees.

<i>Cost of Service Breakdown Inventory Control</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Warehouse operations	1.55	\$91,432	\$21,282	\$47,760	\$160,474
Fleet parts room service	1.00	\$67,399	\$10,506	\$33,010	\$110,915
Warehouse & fleet information systems	0.45	\$29,043	\$452	\$12,498	\$41,993
Distribution of mail & materials to locations	1.00	\$45,576	\$5,600	\$21,685	\$72,861
<b>TOTAL</b>	<b>4.00</b>	<b>\$233,450</b>	<b>\$37,840</b>	<b>\$114,953</b>	<b>\$386,243</b>
<i>The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

## Revenue Administration

The **Revenue Administration Division** provides professional service to the city’s utility operations and the citizens of Peoria in a timely and efficient manner. Functions include Customer Service, Meter Services, Billing & Collections (in addition to Sales Tax). The four staff in this area have responsibility for maintaining several complex information systems, insuring the integrity of the data processed by these systems, budget preparation and monitoring and other administrative duties. Maintaining the integrity of the Revenue Division computer systems is a key function. These systems include meter reading, utility billing, customer service, interactive voice response, cashiering, customer internet interfaces and sales tax. Staff in this area also ensures the integrity of the data flowing to the city’s accounting systems by reconciling revenue, accounts receivable, and cash.

<i>Cost of Service Breakdown Revenue Administration</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
General management and support	1.75	\$163,484	\$2,663	\$27,197	\$193,344
Insure data integrity and maintain information systems	2.25	\$225,087	\$17,312	\$39,679	\$282,078
<b>TOTAL</b>	<b>4.00</b>	<b>\$388,571</b>	<b>\$19,975</b>	<b>\$66,876</b>	<b>\$475,422</b>
<i>The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

## Customer Service

The **Customer Service Section** is responsible for collecting water, wastewater and solid waste user fees, processing sales tax and business license applications and tax returns, processing and depositing daily cash receipts, establishing new utility service accounts, initiating service orders for delivery of solid waste containers, meter installations, repairs and replacements, investigation of water leaks and customer complaints, and assisting customers in person and over the telephone.

Financial transactions are processed by cashiers taking payments and making account adjustments at city hall and in the DCSB building. Payments from other departments including Parks and Recreation, Libraries, Fire, and the City Clerk are processed through cashiering and deposited daily using an armored car service. The cashiering information system is integrated with other key financial information systems.

Our customer service call center strives to respond promptly to customer account inquiries by telephone. The call center answers an average of three hundred (300) calls each day, mostly related to utility services. The CSRs use the utility billing information system to retrieve and store customer information and generate work orders to modify, start, and stop utility services. A total of fifteen employees provide these services.

<i>Cost of Service Breakdown Customer Service</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Service Charges</b>	<b>Total Cost of Service</b>
Process customer financial transactions	5.65	\$336,199	\$543,516	\$149,313	\$1,029,028
Respond to customer inquiries	9.35	\$517,601	\$6,925	\$89,028	\$613,554
<b>TOTAL</b>	<b>15.00</b>	<b>\$853,800</b>	<b>\$550,441</b>	<b>\$238,341</b>	<b>\$1,642,582</b>
<i>The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

## Utility Billing

The **Utility Billing Section** is responsible for generating and distributing billing statements, providing customer service, and maintaining customer information. Accurately preparing and distributing customer bills is initiated by reading customer water meters. Analytical reports are used to verify the accuracy of billing data. This data is then used to generate customer bills.

<i>Cost of Service Breakdown Utility Billing</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Accurately billing customers	5.30	\$317,334	\$381,001	\$30,615	\$728,950
<i>The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

## Meter Services

The **Meter Services Section** is responsible for accurately reading water meters each month to ensure timely and correct utility billing. Meter reading is accomplished through the use of automated technology. Meters are read each month according to established routes and schedules. Meter reads are collected electronically and uploaded into the billing system. These activities support the Utilities Department by ensuring full revenue collection to support their operational, infrastructure, and capital needs.

The section is also responsible for providing a high level of customer service while performing the following tasks: turning water services on/off for new or delinquent water accounts, resolving customer complaints, investigating high usage complaints, installing new meters, replacing or repairing malfunctioning or outdated meters, testing meters, and maintaining all water meters and meter vaults. One supervisor oversees both the meter services function as well as the billing and collections function.

<i>Cost of Service Breakdown Meter Services</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Service Charges</b>	<b>Total Cost of Service</b>
Meter reading	1.65	\$95,226	\$16,904	\$8,106	\$120,236
Service work orders	9.65	\$614,360	\$95,786	\$51,338	\$761,484
Meter replacement program	0.40	\$27,905	\$1,350,144	\$99,622	\$1,477,671
<b>TOTAL</b>	<b>11.70</b>	<b>\$737,491</b>	<b>\$1,462,834</b>	<b>\$159,066</b>	<b>\$2,359,391</b>
<i>The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.</i>					

# Performance Report

The Finance Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Leadership and Image	Prudent fiscal stewardship. Employ strong fiscal management practices that encourage sustainable fiscal decision-making.	Bond ratings for general obligation bonds: <ul style="list-style-type: none"> <li>- Standard &amp; Poor's</li> <li>- Moody's Investor Services</li> <li>- Fitch Ratings</li> </ul>	AA+	AA+	AA+	AA+
		Bond ratings for revenue bonds: <ul style="list-style-type: none"> <li>- Standard &amp; Poor's</li> <li>- Moody's Investor Services</li> <li>- Fitch Ratings</li> </ul>	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA
		Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	Yes
Enhance Current Services	Provide accurate and timely financial information and accounting services to management, policy makers, and external parties for making sound and informed decisions.	Receive "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	Yes
		Receipt of the GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
		Travel reconciliations processed within 30 days of travel completion	87%	90%	90%	95%
	Provide accurate and timely payment to our vendors.	Number of (A/P) payments made annually	11,353	12,545	11,000	11,000
		Percent of vendor invoices paid within 30 days of invoice date	85%	87%	87%	90%
		Percent of A/P payments made electronically	5%	24%	40%	45%
	Perform all procurement acquisition functions effectively, accurately and timely.	Peoria investment return compared to Treasury Note benchmark	1.08% / 0.35%	0.68 / 0.19%	0.58% / 0.10%	0.60% / 0.20%
		Number of vendor protests filed and number upheld	0/0	0/0	0/0	0/0
Maintain an efficient sales tax audit program.	Number of audits completed annually	162	147	150	135	

# Performance Report

Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Enhance Current Services	Maintain an efficient sales tax audit program.	Audit program recoveries as a ratio to the operating costs of the Sales Tax Section	1.1	1.1	1.1	>1
		% of sales tax returns remitted electronically	8%	10%	11%	12%
		% of inspected businesses operating without a current license	8%	13%	13%	10%
		% of new business license applications processed within 14 days	66%	73%	73%	85%
	Improve the functionality and performance of revenue billing systems.	% of total utility customers receiving their utility bills electronically	6%	9%	12%	>12%
	Customer Service - Provide professional, efficient, and responsive service to all customers.	Annual number of incoming customer service calls answered by a CSR	83,000	73,000	75,000	75,000
		Average time for CSR to answer incoming calls (minutes)	2:06	3:38	3:38	< 3 min
	Read meters accurately and efficiently to facilitate correct utility billing.	Number of service orders processed by Meter Services staff	47,593	39,674	38,000	40,000
		% of readings requiring follow-up due to a questionable meter read	0.20%	0.14%	0.14%	<.20%

# Finance

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$3,383,014	\$3,066,799	<b>\$3,199,238</b>	\$3,186,988	<b>\$3,336,351</b>	4.29%
Contractual Services	\$1,014,314	\$872,756	<b>\$881,711</b>	\$895,714	<b>\$922,827</b>	4.66%
Commodities	\$89,280	\$245,508	<b>\$89,453</b>	\$87,700	<b>\$85,903</b>	-3.97%
<b>Total :</b>	<b>\$4,486,608</b>	<b>\$4,185,063</b>	<b>\$4,170,402</b>	<b>\$4,170,402</b>	<b>\$4,345,081</b>	<b>4.19%</b>

### *Expenditures by Division*

Finance Admin	\$307,721	\$290,055	<b>\$285,577</b>	\$285,577	<b>\$305,173</b>	6.86%
Financial Services	\$1,344,267	\$1,362,423	<b>\$1,397,265</b>	\$1,397,265	<b>\$1,501,976</b>	7.49%
Tax Audit & Collections	\$987,551	\$891,387	<b>\$1,156,884</b>	\$1,156,884	<b>\$1,128,482</b>	-2.46%
Materials Management	\$971,182	\$707,867	<b>\$602,705</b>	\$602,705	<b>\$633,611</b>	5.13%
Treasury Management	\$345,317	\$329,057	<b>\$341,728</b>	\$341,728	<b>\$356,684</b>	4.38%
Inventory Control	\$530,570	\$604,274	<b>\$386,243</b>	\$386,243	<b>\$419,155</b>	8.52%
<b>Total :</b>	<b>\$4,486,608</b>	<b>\$4,185,063</b>	<b>\$4,170,402</b>	<b>\$4,170,402</b>	<b>\$4,345,081</b>	<b>4.19%</b>

### *Staffing by Division*

Finance Admin	2.00	2.00	<b>2.00</b>	2.00	<b>2.00</b>	0.00%
Financial Services	12.75	12.75	<b>12.75</b>	12.75	<b>12.75</b>	0.00%
Tax Audit & Collections	9.00	12.00	<b>11.00</b>	11.00	<b>11.00</b>	0.00%
Materials Management	8.00	7.00	<b>6.00</b>	6.00	<b>6.00</b>	0.00%
Treasury Management	2.00	2.00	<b>2.00</b>	2.00	<b>2.00</b>	0.00%
Inventory Control	6.00	5.00	<b>4.00</b>	4.00	<b>4.00</b>	0.00%
<b>Total :</b>	<b>39.75</b>	<b>40.75</b>	<b>37.75</b>	<b>37.75</b>	<b>37.75</b>	<b>0.00%</b>

# *Finance Utilities*

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$2,790,953	\$2,396,393	<b>\$2,297,196</b>	\$2,296,996	\$2,464,354	7.28%
Contractual Services	\$1,396,630	\$1,320,829	<b>\$1,325,415</b>	\$1,330,398	\$1,366,209	3.08%
Commodities	\$643,008	\$587,549	<b>\$1,583,734</b>	\$1,570,951	\$780,725	-50.70%
Capital Outlay	\$8,000	\$0	<b>\$0</b>	\$0	\$0	NA
<b>Total :</b>	<b>\$4,838,592</b>	<b>\$4,304,771</b>	<b>\$5,206,345</b>	<b>\$5,198,345</b>	<b>\$4,611,288</b>	<b>-11.43%</b>

### *Expenditures by Division*

Customer Service	\$1,501,245	\$1,742,898	<b>\$1,642,582</b>	\$1,642,582	\$1,738,575	5.84%
Revenue Administration	\$713,167	\$458,900	<b>\$475,422</b>	\$467,422	\$575,853	21.12%
Meter Services	\$1,589,190	\$1,397,802	<b>\$2,359,391</b>	\$2,359,391	\$1,541,408	-34.67%
Utility Billing	\$1,034,989	\$705,171	<b>\$728,950</b>	\$728,950	\$755,452	3.64%
<b>Total :</b>	<b>\$4,838,592</b>	<b>\$4,304,771</b>	<b>\$5,206,345</b>	<b>\$5,198,345</b>	<b>\$4,611,288</b>	<b>-11.43%</b>

### *Staffing by Division*

Customer Service	14.00	15.00	<b>15.00</b>	15.00	15.00	0.00%
Revenue Administration	6.00	5.00	<b>4.00</b>	5.00	5.00	25.00%
Meter Services	14.00	14.00	<b>11.70</b>	10.70	10.70	-8.55%
Utility Billing	9.00	5.00	<b>5.30</b>	5.30	5.30	0.00%
<b>Total :</b>	<b>43.00</b>	<b>39.00</b>	<b>36.00</b>	<b>36.00</b>	<b>36.00</b>	<b>0.00%</b>



# Performance *spotlight*

## Department Mission

*The Peoria Fire Department is committed to protecting and caring for our neighbors, our guests, and each other while maintaining the community's trust and respect through superior life safety services.*

## DEPARTMENT FUNCTIONS

### Fire Administration

Fire Administration provides overall leadership and support to the department including strategic planning, budget/financial management, grant administration, personnel and payroll, contract administration and community relations in order to ensure the efficient daily operations of the Fire Department.

### Fire Prevention

Fire Prevention provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, citizen safety awareness programs, public fire education, public information services, and coordinates fire department community relations events.

### *Key Outcome Measures Fire Department*

- ❖ Emergency response time from dispatch to arrival (Fire Suppression, ALS, BLS)
- ❖ % of citizens rating Peoria's Fire Department as good or excellent

### Support Services

Support Services is responsible for facility and equipment maintenance and repair including fleet, computer aided dispatch coordination and database maintenance, capital construction and fleet services.

### Emergency Medical Services

Emergency Medical Services manages the emergency medical supply acquisition, emergency medical services training, maintaining certification requirements, and emergency ambulance transportation coordination.

### Fire Training

Fire Training is responsible for the coordination of fire suppression and rescue training, employee professional development, continuing education, and supervisory and managerial development to all field personnel as well.

## Emergency Management

Emergency Management directs emergency preparedness, homeland security programming, as well as providing workplace safety training and review for City staff.

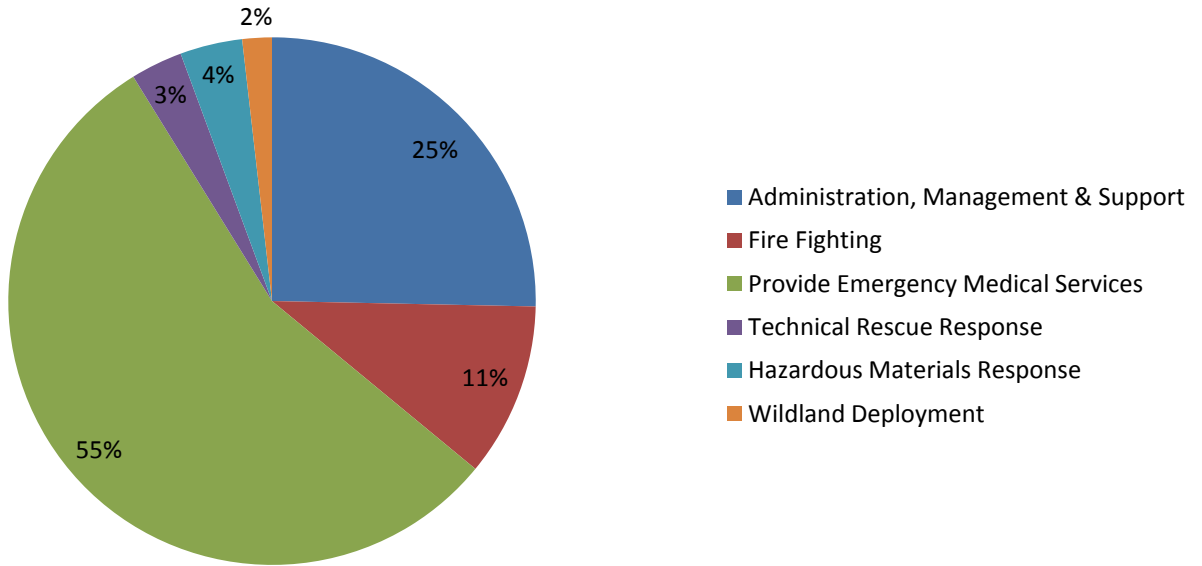
## Fire Operations

Fire Operations provides fire protection, emergency medical service delivery, technical rescue, and hazardous material emergency responses. The Operations Division currently staffs seven front-line Fire Engines, four reserve Fire Engines, two Ladder Trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue), two Ladder Tenders, one Technical Rescue Support Truck, two Brush Trucks, one Hazardous Materials Technical Rescue Truck, two Battalion Command Vehicles and one Utility Terrain Vehicle.

### *Cost of Service Breakdown Fire Department*

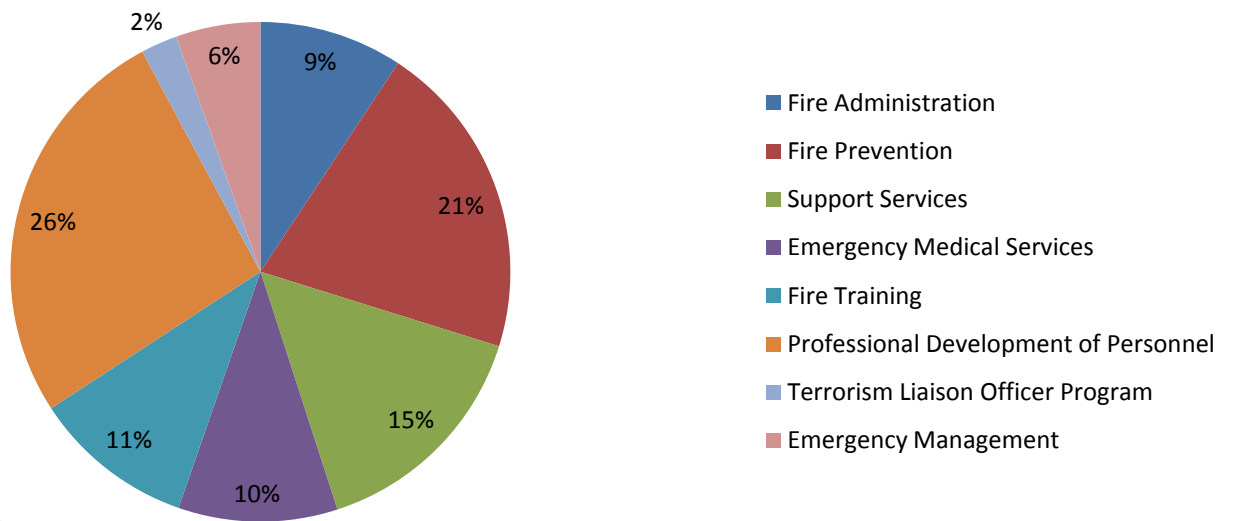
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Fire Administration	3.00	\$316,308	\$38,354	\$104,848	\$459,510
Fire Prevention	8.00	\$797,608	\$40,039	\$178,819	\$1,016,466
Support Services	6.00	\$525,388	\$105,715	\$121,448	\$752,551
Emergency Medical Services	2.00	\$301,178	\$61,212	\$147,641	\$510,031
Fire Training	2.00	\$362,830	\$118,126	\$38,018	\$518,974
Emergency Management	1.00	\$131,519	\$27,810	\$111,972	\$271,301
Fire Operations	140.00	\$13,813,732	\$1,103,339	\$1,101,191	\$16,018,262
<b>TOTAL</b>	<b>162.00</b>	<b>\$16,248,563</b>	<b>\$1,494,595</b>	<b>\$1,803,937</b>	<b>\$19,547,095</b>

## Fire Department Budget Allocation



**Total Budget: \$19,547,095**

## Fire Department Administration, Management & Support Budget Allocation



**Total Budget: \$4,950,976**

# Performance Report

The Fire Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Community Building: Preserve and Expand Our Quality of Life	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Receive status of Accredited Agency and maintain Annual Compliance Report (ACR)	100%	100%	100%	100%
	Provide a safeguard for the community through proactive fire prevention and public education programs	Number of community awareness events held annually	135	107	140	140
		Maintain quality Insurance Services Office (ISO) rating of 3 or better	3	3	3	3
Enhance Current Services	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services	Number of advanced life support (ALS) calls	4,385	6,059	6,609	7,350
		% of 1st unit ALS response times less than 5 minutes	82%	90%	90%	90%
		Number of basic life support (BLS) calls	3,592	4,912	6,128	6,975
		% of 1st unit basic life support (BLS) response times less than 5 minutes	80%	90%	90%	90%
		Number of fire suppression calls within City limits	1,163	1,382	1,450	1,450
		% of 1st unit fire suppression response times less than 5 minutes	75%	90%	90%	90%
		Number of commercial occupancies inspected annually	2,562	2,417	2,400	2,400
		Manage and coordinate EMS Certifications/recertifications to maintain 100% compliance with state standards for EMTs and paramedics	100%	100%	100%	100%
		% compliance with firefighter training	100%	100%	100%	100%
		Ensure that less than 5% of equipment repairs return for re-work	3%	1%	1%	<5%

# Fire

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$16,131,383	\$15,944,580	<b>\$15,730,158</b>	\$15,699,974	<b>\$17,050,707</b>	8.40%
Contractual Services	\$3,199,273	\$2,730,324	<b>\$3,519,965</b>	\$3,556,498	<b>\$3,797,029</b>	7.87%
Commodities	\$457,463	\$523,267	<b>\$508,872</b>	\$450,556	<b>\$424,953</b>	-16.49%
Capital Outlay	\$26,036	\$41,251	<b>\$255,500</b>	\$253,907	<b>\$0</b>	-100.00%
<b>Total :</b>	<b>\$19,814,155</b>	<b>\$19,239,423</b>	<b>\$20,014,495</b>	<b>\$19,960,935</b>	<b>\$21,272,689</b>	<b>6.29%</b>

<b>Expenditures by Division</b>						
Fire Admin	\$672,725	\$473,958	<b>\$459,510</b>	\$460,710	<b>\$432,025</b>	-5.98%
Fire Prevention	\$1,116,289	\$1,031,871	<b>\$1,016,466</b>	\$1,016,266	<b>\$1,079,794</b>	6.23%
Fire Support Services	\$633,302	\$731,834	<b>\$752,551</b>	\$752,551	<b>\$800,249</b>	6.34%
Emergency Medical Services	\$399,274	\$376,231	<b>\$510,031</b>	\$510,031	<b>\$620,100</b>	21.58%
Fire Training	\$499,478	\$419,802	<b>\$518,974</b>	\$518,874	<b>\$541,343</b>	4.31%
Emergency Management	\$201,530	\$189,415	<b>\$271,301</b>	\$271,301	<b>\$209,824</b>	-22.66%
Fire Operations	\$16,185,175	\$15,705,613	<b>\$16,018,262</b>	\$16,017,362	<b>\$17,550,254</b>	9.56%
Fed Assist to Firefighters Grt	\$0	\$188,838	<b>\$300,000</b>	\$300,000	<b>\$0</b>	-100.00%
Homeland Security Grant - MMRS	\$71,593	\$77,770	<b>\$129,300</b>	\$81,279	<b>\$0</b>	-100.00%
Vol Firefighter Pension Trust	\$25,500	\$25,500	<b>\$30,600</b>	\$30,600	<b>\$30,600</b>	0.00%
Citizen Donations-Fire	\$9,289	\$2,643	<b>\$7,500</b>	\$0	<b>\$7,500</b>	0.00%
Westside Fire Training Agency	\$0	\$15,948	<b>\$0</b>	\$1,961	<b>\$1,000</b>	NA
<b>Total :</b>	<b>\$19,814,155</b>	<b>\$19,239,423</b>	<b>\$20,014,495</b>	<b>\$19,960,935</b>	<b>\$21,272,689</b>	<b>6.29%</b>

<b>Staffing by Division</b>						
Fire Admin	6.00	4.00	<b>3.00</b>	2.00	<b>2.00</b>	-33.33%
Fire Prevention	9.00	8.00	<b>8.00</b>	8.00	<b>8.00</b>	0.00%
Fire Support Services	5.00	6.00	<b>6.00</b>	6.00	<b>6.00</b>	0.00%
Emergency Medical Services	2.00	2.00	<b>2.00</b>	3.00	<b>3.00</b>	50.00%
Fire Training	2.00	2.00	<b>2.00</b>	2.00	<b>2.00</b>	0.00%
Emergency Management	1.00	1.00	<b>1.00</b>	0.50	<b>0.50</b>	-50.00%
Fire Operations	142.00	141.00	<b>140.00</b>	140.00	<b>140.00</b>	0.00%
<b>Total :</b>	<b>167.00</b>	<b>164.00</b>	<b>162.00</b>	<b>161.50</b>	<b>161.50</b>	<b>-0.31%</b>

# Performance *spotlight*

## Department Mission

*To represent the City of Peoria in any intergovernmental activities with federal, state, regional, county, and municipal governments, administer the City's grant management program and provide professional assistance and support to Councilmembers.*

## DEPARTMENT OVERVIEW

The Government Affairs and Council Office commits to providing the best level of service to its internal and external stakeholders. We strive to continue our leadership role and positive image as a city with a reputation of longstanding commitment towards competent and professional representation at all levels of governments and with community organizations. A regional leadership role remains a high priority for this office.

### Governmental Affairs

Government Affairs functions includes coordinating the activities related to research and analysis, lobbying and advocacy, and tracking of legislative policy initiatives.

The staff also serves as policy advisors and the conduit for information on regional planning activities to the mayor and council members, and leads political initiatives for projects of interest.

### Grant Programs

The Grant Program helps to coordinate all grant activities within the organization. It is responsible for providing professional assistance in the preparation and administration of grants. This includes research and analysis of grant opportunities, assistance with proposal preparation, and oversight of compliance monitoring by individual departments and divisions.

### Key Outcome Measures Governmental Affairs Office

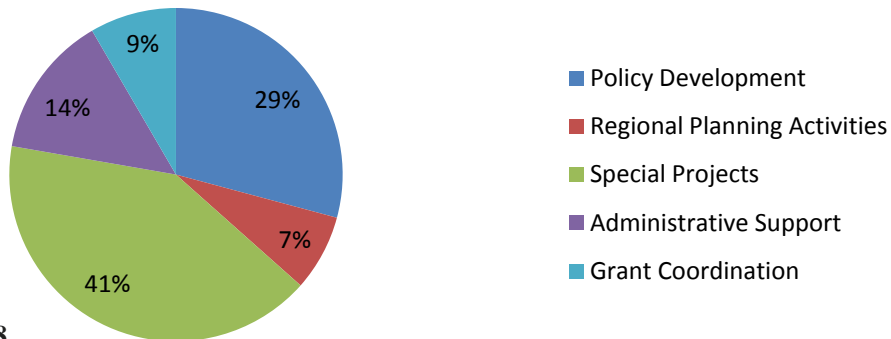
- ❖ Minimize impact to City and citizens due to unfunded mandates and unwarranted regulation.
- ❖ Develop and foster a regional presence.
- ❖ Secure grant funding to support City activities.
- ❖ Provide quality Council assistance.
- ❖ Support and facilitate regional leadership opportunities.

## Cost of Service Breakdown Governmental Affairs

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Policy Development	0.67	\$92,856	\$117,494	\$3,990	\$214,341
Regional Planning Activities	0.39	\$50,591	\$1,452	\$2,323	\$54,365
Special Projects	1.78	\$211,206	\$80,751	\$10,600	\$302,557
Administrative Support	1.08	\$91,332	\$4,021	\$6,432	\$101,785
Grant Coordination	0.57	\$56,223	\$2,122	\$3,395	\$61,740
<b>TOTAL</b>	<b>4.49</b>	<b>\$502,209</b>	<b>\$205,839</b>	<b>\$26,739</b>	<b>\$734,788</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Governmental Affairs Budget Allocation



**Total Budget: \$734,788**

## Mayor and Council Support

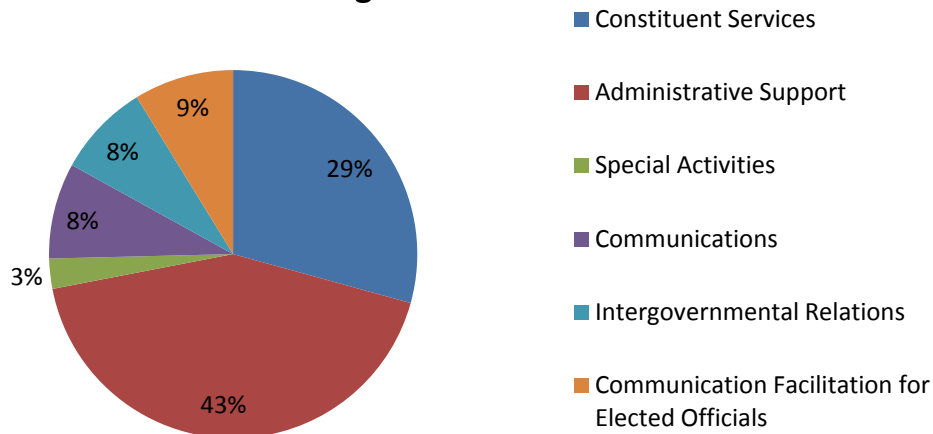
Mayor and Council Support provides quality constituent services through research and analysis, facilitated communication for elected officials, and policy briefings on governmental issues.

### Cost of Service Breakdown Mayor and Council Support

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Constituent Services	1.29	\$101,892	\$4,802	\$7,682	\$114,377
Administrative Support	2.02	\$147,218	\$7,520	\$12,030	\$166,768
Special Activities	0.12	\$9,203	\$447	\$715	\$10,364
Communications	0.36	\$29,370	\$1,340	\$2,144	\$32,854
Intergovernmental Relations	0.35	\$28,634	\$1,303	\$2,084	\$32,022
Communication Facilitation for Elected Officials	0.37	\$30,685	\$1,377	\$2,203	\$34,266
<b>TOTAL</b>	<b>4.51</b>	<b>\$347,003</b>	<b>\$16,790</b>	<b>\$26,859</b>	<b>\$390,651</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Mayor and Council Support Budget Allocation



**Total Budget: \$390,651**



# Performance Report

The Government al Affairs and Council Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Estimate	FY2012 Target	FY2013 Target
Leadership and Image	Minimize impact to city and citizens due to legislation, as well as maximize regulatory and revenue enhancements to the city	Total # of bills posted	1,233	1,350	1,394 (so far)	1,400
		Number of bills tracked that have a direct impact to Peoria and has received staff input	107	86	56 (so far)	90
	Develop an established regional presence	Representation at regional committees (MAG, RPTA, WESTMARC) and meetings (Az League of Cities and Towns, NLC, Grand Avenue Coalition, JPAC, Luke AFB, etc)	100%	100%	100%	100%
	Secure grant funding to help support city needs	# of grants applied/received	42/29	35/24	28/20	Workload Indicator
		Amount of grant assistance received	\$4.23m	\$1.81m	\$1.50m	>\$1m
	Provide quality Council assistance	Percent of Council members rating the Governmental Affairs and Council Office staff support as good or excellent	NA	NA	100%	100%

# Governmental Affairs

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$448,422	\$1,041,420	\$855,927	\$924,527	\$920,233	7.51%
Contractual Services	\$101,213	\$347,233	\$260,912	\$343,944	\$336,044	28.80%
Commodities	\$32,192	\$783,410	\$8,600	\$8,972	\$32,607	279.15%
Capital Outlay	\$707,805	\$1,103,358	\$0	\$8,189	\$0	NA
<b>Total :</b>	\$1,289,631	\$3,275,422	\$1,125,439	\$1,285,632	\$1,288,884	14.52%

### *Expenditures by Division*

Governmental Affairs	\$514,154	\$1,203,476	\$1,125,439	\$1,129,439	\$1,204,877	7.06%
Dept of Interior Challenge Grant	\$658,788	\$1,102,828	\$0	\$0	\$0	NA
Federal Dept of Energy Grant	\$116,690	\$969,118	\$0	\$156,193	\$84,007	NA
<b>Total :</b>	\$1,289,631	\$3,275,422	\$1,125,439	\$1,285,632	\$1,288,884	14.52%

### *Staffing by Division*

Governmental Affairs	3.00	9.00	9.00	9.00	9.00	0.00%
<b>Total :</b>	3.00	9.00	9.00	9.00	9.00	0.00%

# Performance *spotlight*

## Department Mission

*To establish the optimal work environment for obtaining sustained high productivity, continuous improvement, organizational renewal, and exceptional customer service.*

## DEPARTMENT FUNCTIONS

### Benefits and Wellness Programs

The Benefits and Wellness activities include designing and managing employee benefit programs, insurance, leave, benefits and workers compensation, developing benefit and cost-containment strategies, reviewing and managing insurance vendor contracts, overseeing and administering the program budget and related policies and procedures, addressing current work-life issues, and determining needed changes and assuring full compliance with all applicable laws.

### Classification and Compensation

Classification and Compensation activities include reviewing and identifying proper job classifications and compensation structures that are fiscally sound, easily understandable and provide for fair and equitable pay that acknowledges the contributions of current employees, and positively affects the recruitment efforts of new employees. Additional activities include developing and maintaining job descriptions for each classification, performing workforce reviews and studies, and planning and developing long-term strategies for compensation programs.

### Employee Relations/Labor Relations

Employee Relations/Labor Relations activities include providing workforce planning and employment services for the organization and employees, advising management and employees on human resources and performance management issues, interpreting policy, conducting exit interviews, negotiating and

### Key Outcome Measures Management & Budget Department

- ❖ 100% completion of all identified audits to administer HR programs that are legally compliant with all state and federal employment laws
- ❖ Employee customer service ratings that reflect at least 70% either “good” or “excellent” satisfaction
- ❖ Accurate entry of employee job record and benefit transactions (error rate less than 5%)
- ❖ Leadership development programs filled to targeted enrollment to support employees effort to improve their job related skills and knowledge

developing labor contracts, facilitating and maintaining positive employer-employee relations with all employee groups, and investigating and resolving employee or organizational issues.

### **Human Capital Management/Business Operation**

Human Capital Management and Business Operation activities include management of employee information in the Human Resources Information System, creating and maintaining reports and queries pertaining to employee and benefits, retrieving data and supplying information for workforce surveys and requests, and handling of business operations that support the employer and operational needs. The business operation activities include the department financials, budget coordination, position management, personnel action forms, department timekeeping, record retention, and customer service.

### **Recruitment and Retention**

Recruitment and Retention activities include hiring applicants for various employment opportunities, offering employment services to operating departments to ensure that they have diverse competent employees in the positions they need, coordinating background and pre-employment processes, conducting new employee orientation, and providing programs to help produce highly skilled workers to meet the demands of the employer/industry.

### **Safety Management**

Safety Management activities include coordinating with departments to create a safe and hazard-free work environment to reduce the City's liability exposure, monitoring safety compliance and coordinating risk management, developing and maintaining the job hazard analysis for all classifications, conducting workforce OSHA reviews, and providing safety training to employees.

### **Training and Organizational Development**

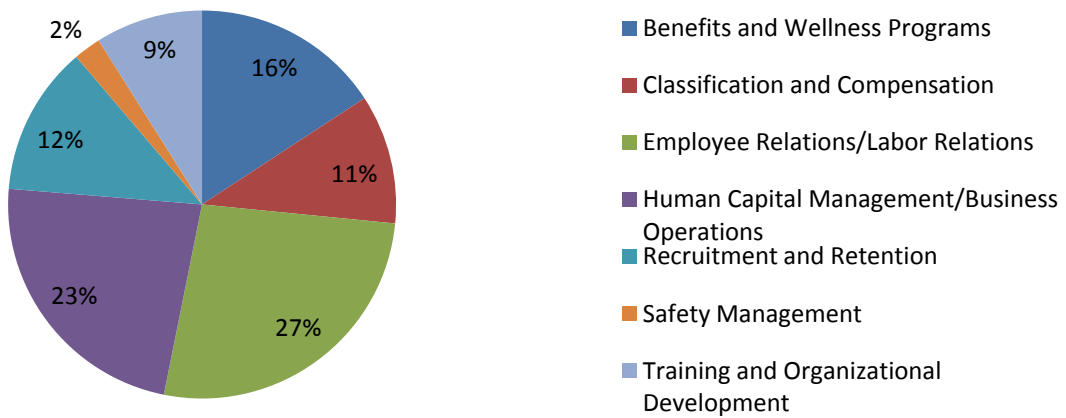
Training and Organizational Development includes developing, administering, and evaluating organizational training programs to enhance the knowledge/skill base of the City's workforce to retain highly qualified employees, overseeing the education assistance program, building and maintaining the City's Learning Management System, providing safety training, and conducting the organization-wide employee satisfaction survey.

*Cost of Service Breakdown  
Human Resources*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Benefits and Wellness Programs	2.57	\$263,643	\$59,002	\$42,706	\$365,351
Classification and Compensation	1.81	\$180,146	\$40,316	\$29,181	\$249,643
Employee Relations/Labor Relations	4.04	\$444,797	\$99,543	\$72,051	\$616,391
Human Capital Management	4.78	\$386,488	\$86,494	\$62,605	\$535,587
Recruitment and Retention	2.27	\$208,447	\$46,649	\$33,765	\$288,861
Safety Management	0.36	\$38,315	\$8,575	\$6,206	\$53,096
Training and Organizational Development	1.67	\$149,545	\$33,467	\$24,224	\$207,236
<b>TOTAL</b>	<b>17.50</b>	<b>\$1,671,381</b>	<b>\$374,046</b>	<b>\$270,738</b>	<b>\$2,316,165</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Human Resources Department  
Budget Allocation**



**Total Budget: \$2,316,165**

# Performance Report

The Human Resources Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Leadership and Image	Administer HR programs and services in a manner that is legally compliant with federal and state law and is compliant with City of Peoria administrative policies	Completion of all identified / required audits	N/A	100%	100%	100%
Enhance Current Services	Provide responsive, professional Human Resources services that will allow us to attract and retain the highest quality of employee	Survey ratings that reflect either "good" or "excellent" satisfaction with services provided	N/A	80.10%	80%	70%
		Percentage of new hires and competitively selected employees that pass probation	N/A	100%	90%	90%
		Conduct exit interviews on 95% of employees who voluntarily depart from the City	N/A	86%	62%	95%
		Number of classification reviews per total number of classifications	N/A	N/A	17%	10%
		For each recruitment, 50% of the candidate pool is made up of protected class candidates	N/A	78.5%	90%	90%
	Appropriate management of Human Resources transactions, processes, and procedures	Entry of employee job record and benefit transactions with an error rate of less than 5%	N/A	99.25%	95%	95%
		Percent of employees experiencing work related injuries returned to light duty per number of employees injured	N/A	93%	96%	96%
	Providing training programs to enhance the knowledge and skill base of the City's workforce	Percent of non-public safety employees who have completed regulatory and compliance training	N/A	42%	47%	60%
		Leadership programs are filled at 90% of planned enrollment	N/A	N/A	105%	100%

# *Human Resources*

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$2,029,658	\$2,006,270	<b>\$1,803,353</b>	\$1,843,578	<b>\$1,935,131</b>	7.31%
Contractual Services	\$5,677,401	\$13,106,216	<b>\$14,346,965</b>	\$14,241,751	<b>\$15,600,181</b>	8.74%
Commodities	\$90,684	\$115,812	<b>\$102,500</b>	\$118,844	<b>\$125,563</b>	22.50%
<b>Total :</b>	<b>\$7,797,743</b>	<b>\$15,228,297</b>	<b>\$16,252,818</b>	<b>\$16,204,173</b>	<b>\$17,660,875</b>	<b>8.66%</b>

<b>Expenditures by Division</b>						
Safety Management	\$267,197	\$1,144	<b>\$0</b>	\$0	<b>\$0</b>	NA
Human Resources	\$2,284,920	\$2,423,028	<b>\$2,316,165</b>	\$2,320,292	<b>\$2,448,513</b>	5.71%
Workers Compensation Self-Insurance	\$356,296	\$712,048	<b>\$950,000</b>	\$911,016	<b>\$1,091,648</b>	14.91%
Health Self-Insurance	\$4,888,572	\$12,089,915	<b>\$12,976,653</b>	\$12,970,000	<b>\$14,110,881</b>	8.74%
Employee Wellness Prg	\$759	\$2,162	<b>\$10,000</b>	\$2,865	<b>\$9,833</b>	-1.67%
<b>Total :</b>	<b>\$7,797,743</b>	<b>\$15,228,297</b>	<b>\$16,252,818</b>	<b>\$16,204,173</b>	<b>\$17,660,875</b>	<b>8.66%</b>

<b>Staffing by Division</b>						
Safety Management	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	NA
Human Resources	17.00	18.00	<b>17.00</b>	17.50	<b>17.50</b>	2.94%
<b>Total :</b>	<b>19.00</b>	<b>18.00</b>	<b>17.00</b>	<b>17.50</b>	<b>17.50</b>	<b>2.94%</b>

# Performance *spotlight*

## Department Mission

*Provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.*

## DEPARTMENT OVERVIEW

The Information Technology Department provides technology support and resources to all City departments. It is comprised of eight workgroups that provide support for all of the City's computers, applications, servers, and network infrastructure while ensuring the systems are available, secure, and reliable. The IT Department also facilitates the Technology Review Committee (TRC) which reviews and approves all technology requests to ensure alignment with the City's overall technology strategies.

### Information Technology Administration

The Information Technology Administration division is responsible for the overall leadership and operational support of the Information Technology Department. IT Administration activities include:

- ✓ Budget and Performance Measurement Monitoring
- ✓ Contract Monitoring – Hardware/Software
- ✓ Inventory Reporting & Reconciliation
- ✓ Research/Special Projects
- ✓ IT Payroll Processing
- ✓ Administrative Support – IT Director & Department
- ✓ Procurement – IT & Citywide Technology
- ✓ Planning & Budgeting Activities
- ✓ Supervisory Duties & Workgroup Oversight
- ✓ IT Leadership/Liaison Responsibilities
- ✓ City Leadership Team Responsibilities

### Key Outcome Measures Information Technology Department

- ❖ 100% network availability during normal operating hours
- ❖ 100% compliance with all network security standards
- ❖ Customer Service Survey Ratings



## Application Systems Support

Application Systems Support is responsible for application systems support for all City departments. This includes enterprise wide systems such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including police support systems, library, utility billing, cashiering, sales tax, fire support systems, and utilities systems. Application systems support activities include:

- ✓ Application Upgrades
- ✓ Application Implementation
- ✓ Application Support/Maintenance
- ✓ Application Development
- ✓ Supervisory Functions
- ✓ Planning & Budgeting Activities
- ✓ IT Leadership/Liaison Responsibilities

## Desktop Support

Desktop Support is responsible for providing front line technical support for the City, including the ordering, operations, troubleshooting, and repair of devices and systems. Desktop Support also performs installation, maintenance, and repair of computer software, stand-alone and networked hardware, voice and data networks and peripheral equipment. Desktop support activities include:

- ✓ First-Level Technical Support & Work Order Management
- ✓ User Network Account Management
- ✓ Hardware/Software Inventory Management
- ✓ Technology Procurement Activities
- ✓ Second-Level Technical Support & Field Repairs
- ✓ Cabling/Telecomm Support
- ✓ Equipment Deployments, Moves, Disposals
- ✓ After-Hours/Council Meeting Technical Support
- ✓ Supervisory Functions
- ✓ Planning & Budgeting Activities
- ✓ IT Leadership/Liaison Responsibilities

## Geographic Information Systems (GIS) Support

Geographic Information Systems (GIS) is responsible for the development and maintenance of City GIS infrastructure and map viewer application, integrating with City systems to tie assets and data to geographical locations, and mapping support and data services for all City departments. GIS support activities include:

- ✓ GIS Application Support
- ✓ GIS Application Development
- ✓ Map/Data Service Requests
- ✓ Managed Data Maintenance
- ✓ GIS Project Data Development
- ✓ Supervisory Functions
- ✓ Planning & Budgeting Activities
- ✓ IT Leadership/Liaison Responsibilities

## Network Support

Network Support is responsible for providing network services including network infrastructure, engineering, and systems administration, system backup/restore, database support, VOIP/telephone infrastructure, and technology infrastructure coordination on building projects. Network support activities include:

- ✓ Network Security Administration
- ✓ Network Infrastructure Hardware/Administration
- ✓ System Backup Administration
- ✓ Email Administration
- ✓ Server & Active Directory Administration
- ✓ Records Requests/Litigation Holds
- ✓ Telecommunications Support
- ✓ SQL Database Support & Administration
- ✓ Supervisory Functions
- ✓ Operational Projects – Coordination
- ✓ Planning & Budgeting Activities
- ✓ IT Leadership/Liaison Responsibilities

## Project Management

Project Management is responsible for providing project management services for city departments and large scale citywide technology implementations. Project management activities include:

- ✓ Project Preparation
- ✓ Vendor Selection/Contracting
- ✓ Project Initiation & Planning
- ✓ Project Implementation & Management
- ✓ IT Leadership/Liaison Responsibilities

## Radio Support Services

Radio Support Services is responsible for ensuring all radio systems are operational, meet technical standards, and are in compliance with all regulations. In addition, this group is heavily involved with the Regional Wireless Consortium (RWC) because of Peoria's membership in the RWC. This involvement ensures Peoria's radio needs are met, both for Public Safety and General Government radio users. Radio support activities include:

- ✓ Regional Radio Participation
- ✓ Radio Emergency Planning
- ✓ Subscriber Equipment Maintenance
- ✓ Radio System Maintenance
- ✓ IT Leadership/Liaison Responsibilities

## Security Administration

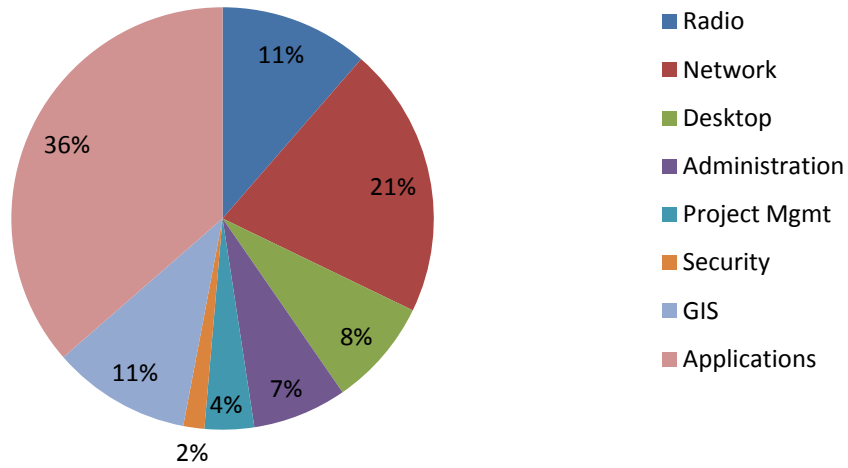
Security Administration is responsible for ensuring compliance with all security requirements and standards, monitoring network and application security, conducting security review and audits and recommending mitigation and improvement activities. This includes ensuring compliance with FBI CJIS, AZ DPS ACJIS, PCI, and HIPAA standards. Security administration activities include:

- ✓ Citywide Network and Application Security
- ✓ Compliance Management/Training (ACJIS, PCI, HIPAA)
- ✓ Security Reviews/Audits
- ✓ Business Recovery
- ✓ IT Leadership/Liaison Responsibilities

*Cost of Service Breakdown  
Information Technology Department*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Maintenance Costs	Internal Services Charges	Total Cost of Service
Administration	4.0	\$464,259	\$13,746	\$0	\$77,248	\$555,253
Application System Support	11.0	\$1,125,854	\$31,489	\$1,357,195	\$289,689	\$2,804,227
Desktop Support	5.0	\$468,062	\$23,765	\$41,539	\$99,973	\$633,339
Geographic Information Systems (GIS) Support	6.0	\$525,268	\$35,178	\$98,416	\$158,840	\$817,702
Network Support	8.0	\$863,920	\$217,665	\$360,753	\$157,226	\$1,599,564
Project Management	2.0	\$235,892	\$3,738	\$0	\$52,340	\$291,970
Radio Support Services	2.0	\$178,872	\$597,339	\$27,500	\$73,831	\$877,542
Security Administration	1.0	\$94,751	\$2,852	\$6,288	\$19,084	\$122,975
<b>TOTAL</b>	<b>39.0</b>	<b>\$3,956,878</b>	<b>\$925,772</b>	<b>\$1,891,691</b>	<b>\$928,231</b>	<b>\$7,702,572</b>

**Information Technology  
Budget Allocation**



**Total Budget: \$7,702,572**

# Performance Report

The Information Technology Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Enhance Current Services	Enhance customer satisfaction by providing quality customer service	% of employees rating their overall satisfaction with the Information Technology Department as "Excellent" or "Good"	93%	96%	90%	95%
		% of employees "Satisfied" or "Extremely Satisfied" with the IT staff professionalism and courtesy for closed issues	N/A	98%	99%	100%
	Ensure major systems availability, uptime, and maintenance	Internet connection uptime (excluding scheduled downtime)	N/A	100%	100%	100%
		E-mail service uptime (excluding scheduled downtime)	N/A	100%	100%	100%
	Provide reliable, accurate, and timely Geographic Information Systems (GIS) systems support	% of GIS staff time spent working on ad hoc projects	N/A	15%	15%	15%
		% of GIS staff time spent working on data maintenance	N/A	38%	50%	45%
		% of GIS staff time spent working on GIS Steering Committee projects	N/A	41%	35%	40%

# Information Technology

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b><i>Expenditures by Category Name</i></b>						
Personal Services	\$4,685,921	\$4,308,525	<b>\$3,966,271</b>	\$3,975,368	<b>\$4,177,160</b>	5.32%
Contractual Services	\$3,701,575	\$3,219,332	<b>\$3,607,991</b>	\$3,301,492	<b>\$4,059,489</b>	12.51%
Commodities	\$158,616	\$311,467	<b>\$288,310</b>	\$312,893	<b>\$320,110</b>	11.03%
Capital Outlay	\$975,808	\$724,256	<b>\$534,236</b>	\$426,429	<b>\$1,724,715</b>	222.84%
<b>Total :</b>	<b>\$9,521,920</b>	<b>\$8,563,580</b>	<b>\$8,396,808</b>	<b>\$8,016,182</b>	<b>\$10,281,474</b>	<b>22.45%</b>

<b><i>Expenditures by Division</i></b>						
IT Operations	\$3,284,960	\$2,608,220	<b>\$2,635,064</b>	\$2,633,766	<b>\$2,776,638</b>	5.37%
IT Development Services	\$4,372,481	\$4,257,408	<b>\$4,196,421</b>	\$4,118,453	<b>\$4,646,846</b>	10.73%
Radio System Operations	\$834,220	\$755,189	<b>\$871,087</b>	\$665,480	<b>\$941,325</b>	8.06%
Res For System Comp Eqt	\$203,356	\$196,084	<b>\$340,000</b>	\$295,000	<b>\$1,195,000</b>	251.47%
Res For Personal Comp Eqt	\$100,327	\$190,291	<b>\$185,000</b>	\$172,054	<b>\$591,950</b>	219.97%
IT Projects	\$726,577	\$556,388	<b>\$169,236</b>	\$131,429	<b>\$129,715</b>	-23.35%
<b>Total :</b>	<b>\$9,521,920</b>	<b>\$8,563,580</b>	<b>\$8,396,808</b>	<b>\$8,016,182</b>	<b>\$10,281,474</b>	<b>22.45%</b>

<b><i>Staffing by Division</i></b>						
IT Operations	21.00	18.00	<b>16.00</b>	16.00	<b>16.00</b>	0.00%
IT Development Services	23.00	22.60	<b>21.00</b>	21.00	<b>21.00</b>	0.00%
Radio System Operations	2.00	2.00	<b>2.00</b>	2.00	<b>2.00</b>	0.00%
<b>Total :</b>	<b>46.00</b>	<b>42.60</b>	<b>39.00</b>	<b>39.00</b>	<b>39.00</b>	<b>0.00%</b>

# Performance *spotlight*

## Department Mission

*Develop an annual, balanced fiscal plan which incorporates Council policy, while maintaining a strong financial position. The department will provide timely, thoughtful, and accurate information to stakeholders, and will maximize the use of organizational resources.*

## DEPARTMENT OVERVIEW

The Management and Budget Department is made up of a resourceful and effective workgroup that helps develop and implement major city initiatives, ensures spending priorities are addressed in an efficient and effective manner, offers policy and financial analysis on important operational issues, and positions the organization toward long-term financial viability.

### Budget Management

Budget Management is responsible for developing an annual operating and capital spending plan that reflects stakeholder interests, while maintaining the City’s strong fiscal integrity. This function is supported by a Budget Coordinator, three Budget Analysts, and a significant portion of the time of the Budget Director and Management Assistant. Key activities within this function include revenue analysis and forecasting, operational and financial analysis, expenditure monitoring and process development. Additionally, the City is subject to numerous State and Charter law requirements regarding budgetary activity. These include public hearing and notice requirements, property tax disclosure, capital plan scrutiny, impact fee regulations and voter authority for bonding.

### Key Outcome Measures Management & Budget Department

- ❖ % variance in Budget forecast
- ❖ % variance in key forecast assumptions
- ❖ Annual Budget Survey Ratings

### Cost of Service Breakdown Budget Management

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Financial Forecasting and Economic Analysis	0.63	\$73,197	\$1,268	\$8,098	\$82,563
Developing, Analyzing, Monitoring and Reporting on Financial Resources	3.71	\$431,047	\$7,467	\$47,689	\$486,203
Communication and Outreach	0.53	\$61,578	\$1,067	\$6,813	\$69,458

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Rate and Revenue Analysis	0.91	\$105,728	\$1,832	\$11,697	\$119,257
<b>TOTAL</b>	<b>5.78</b>	<b>\$671,550</b>	<b>\$11,634</b>	<b>\$74,297</b>	<b>\$757,481</b>

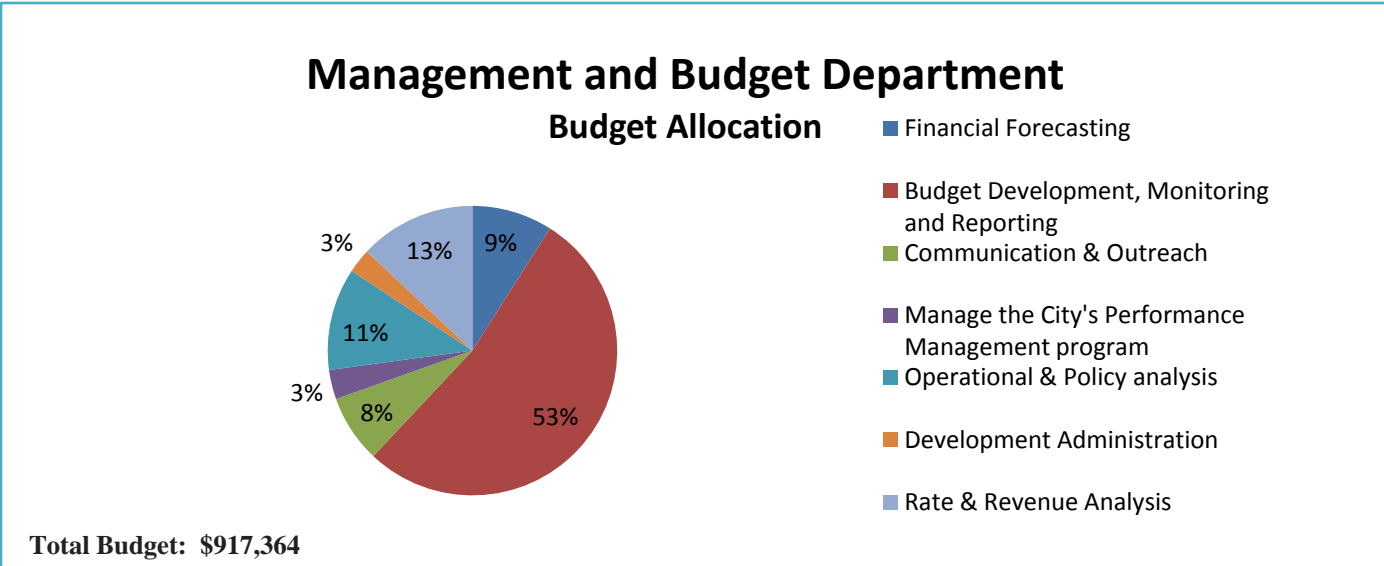
*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Management Support

The Management Support division is responsible for offering strategic support for important organizational initiatives, providing ad hoc professional analysis and managing the City’s Performance Management Program. An important secondary function is to monitor a number of development activities such as development agreement obligations, Impact Fee studies and Credit Administration. This division is supported by a Budget Coordinator as well as a portion of a Sr. Budget Analyst to assist with ad hoc analysis.

<i>Cost of Service Breakdown Management Support</i>					
Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Management of the City’s Performance Management Program	0.23	\$26,723	\$463	\$2,956	\$30,142
Operational and Policy Analysis	0.80	\$92,948	\$1,610	\$10,283	\$104,842
Development Administration	0.19	\$22,075	\$382	\$2,442	\$24,899
<b>TOTAL</b>	<b>1.22</b>	<b>\$141,746</b>	<b>\$2,455</b>	<b>\$15,681</b>	<b>\$159,883</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*



# Performance Report

The Management & Budget Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Total Planning	Effectively manage the City's planned resources to ensure organizational priorities are met	Maintain a (+-)3% variance in <b>budget</b> forecasts from the original forecast (September) to the final forecast (March Study Session)	-3.30%	+0.20%	+0.30%	<3%
		Maintain a (+-)3% variance in <b>revenue</b> forecasts from the original forecast (September) to the final forecast (March Study Session)	-3.40%	+0.16%	+0.32%	<3%
		Maintain a (+-)3% variance in <b>assessed value</b> forecasts from the original forecast (November) to the final actual (February)	+10.9%	-1.80%	+1.5%	<3%
Enhance Current Services	Provide excellent budget assistance and effective automated systems that are timely and useful	Satisfaction rating in the annual User Survey (Operating, Capital and Performance Management)	94.6%	96.7%	82%	>95%
Leadership and Image	Perform accurate and useful research on financial, operational, and policy issues for the leadership of the organization	Review success in operational goals as discussed in employee performance plan for Management and Budget Director	Satisf.	Satisf.	Satisf.	Satisfactory



# *Management and Budget*

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$833,404	\$807,950	<b>\$813,281</b>	\$813,281	<b>\$884,323</b>	8.74%
Contractual Services	\$120,238	\$106,921	<b>\$98,833</b>	\$98,833	<b>\$104,150</b>	5.38%
Commodities	\$3,391	\$4,414	<b>\$5,250</b>	\$5,250	<b>\$5,250</b>	0.00%
<b>Total :</b>	<b>\$957,034</b>	<b>\$919,284</b>	<b>\$917,364</b>	<b>\$917,364</b>	<b>\$993,723</b>	<b>8.32%</b>

### *Expenditures by Division*

Management and Budget	\$956,828	\$919,284	<b>\$917,364</b>	\$917,364	<b>\$993,723</b>	8.32%
Development Agreement Administration	\$206	\$0	<b>\$0</b>	\$0	<b>\$0</b>	NA
<b>Total :</b>	<b>\$957,034</b>	<b>\$919,284</b>	<b>\$917,364</b>	<b>\$917,364</b>	<b>\$993,723</b>	<b>8.32%</b>

### *Staffing by Division*

Management and Budget	7.00	7.00	<b>7.00</b>	7.00	<b>7.00</b>	0.00%
<b>Total :</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00%</b>

# Performance *spotlight*

## *Department Mission*

*To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.*

## DEPARTMENT FUNCTIONS

### Court Administration and Support Services

The Administration and Support services provide the overall management direction and support for the court operations while ensuring that all state and local regulatory requirements are met.

### Court Security

Court security screens for weapons and provides a safe environment for the public and staff.

### Case Management

Case Management is the process of moving a case through the Court system for pre-adjudication, case adjudication, and post-adjudication.

### Protective Orders

Orders of Protection and Injunctions Prohibiting Harassment issued to ensure the safety of the protected person.

### Community Outreach Services

The court sponsors judicial training classes, meetings, weddings and outreach assistance to students and other agencies.

### *Key Outcome Measures Municipal Court*

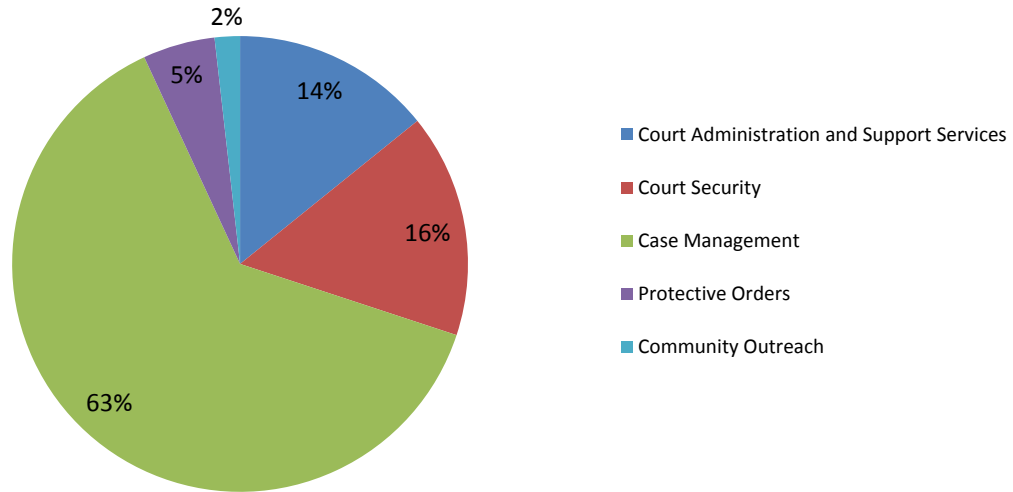
- ❖ 100% compliance with recognized guidelines for timely case processing and management

*Cost of Service Breakdown  
Municipal Court*

<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Court Administration and Support Services	2.13	\$245,383	\$46,388	\$33,979	\$325,750
Court Security	4.00	\$213,258	\$87,113	\$63,811	\$364,182
Case Management	13.44	\$939,465	\$292,612	\$214,341	\$1,446,418
Protective Orders	0.97	\$81,011	\$21,125	\$15,474	\$117,610
Community Outreach	0.36	\$27,301	\$7,927	\$5,807	\$41,035
<b>TOTAL</b>	<b>20.9</b>	<b>\$1,506,418</b>	<b>\$455,165</b>	<b>\$333,412</b>	<b>\$2,294,995</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Municipal Court  
Budget Allocation**



**Total Budget: \$2,294,995**

# Performance Report

The Municipal Court Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Leadership and Image	Provide fair and equal justice to all, promote excellent customer service while enhancing citizen confidence in the court process	% of cases with customer service complaints	<1%	<1%	< 1%	<1%
		% of cases adjudicated (Cases closed/Cases opened)	*124%	*112%	*118%	*102%
		% of cases referred to judicial commission	<1%	0%	0%	0%
Enhance Current Services	In criminal matters, provide legal counsel as required by due process and court interpreters services for court matters	% of qualified cases receiving court appointed counsel	100%	100%	100%	100%
		Compliance with foreign language and sign language interpretation requirements	Yes	Yes	Yes	Yes
	Court promptly disburses moneys, including those held in trust, those due in payment for services rendered and enforcement of court payment orders	Compliance in returning moneys held in trust by the court (e.g., bond and restitution), disbursing fines and fees to government agencies and payments to vendors or jurors	Yes	Yes	Yes	Yes

\*Adjudication rates in excess of 100% are the result of a combined effort between the Courts, Police and Prosecutor's offices to close cases which have been open for a prolonged period.

# *Municipal Court*

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$1,447,875	\$1,391,175	<b>\$1,607,308</b>	\$1,605,858	<b>\$1,605,461</b>	-0.11%
Contractual Services	\$594,896	\$564,907	<b>\$665,607</b>	\$600,408	<b>\$652,928</b>	-1.90%
Commodities	\$28,690	\$22,576	<b>\$22,080</b>	\$23,080	<b>\$23,080</b>	4.53%
Capital Outlay	\$37,909	\$64,512	<b>\$0</b>	\$143,398	<b>\$0</b>	NA
<b>Total :</b>	<b>\$2,109,370</b>	<b>\$2,043,171</b>	<b>\$2,294,995</b>	<b>\$2,372,744</b>	<b>\$2,281,469</b>	<b>-0.59%</b>

### *Expenditures by Division*

Municipal Court	\$2,095,461	\$1,964,068	<b>\$1,821,218</b>	\$1,817,874	<b>\$1,953,037</b>	7.24%
Jud Coll Enh Fund-Local	\$0	\$64,512	<b>\$0</b>	\$174,687	<b>\$0</b>	NA
Municipal Court Enhancement Fd	\$13,909	\$14,590	<b>\$473,777</b>	\$380,183	<b>\$328,432</b>	-30.68%
<b>Total :</b>	<b>\$2,109,370</b>	<b>\$2,043,171</b>	<b>\$2,294,995</b>	<b>\$2,372,744</b>	<b>\$2,281,469</b>	<b>-0.59%</b>

### *Staffing by Division*

Municipal Court	22.00	21.90	<b>20.00</b>	20.00	<b>20.00</b>	0.00%
Municipal Court Enhancement Fd	0.00	0.00	<b>0.90</b>	0.90	<b>0.90</b>	0.00%
<b>Total :</b>	<b>22.00</b>	<b>21.90</b>	<b>20.90</b>	<b>20.90</b>	<b>20.90</b>	<b>0.00%</b>

# Performance *spotlight*

## Department Mission

*To enhance and promote the quality of life in our community and within our organization through creative communications.*

## DEPARTMENT OVERVIEW

The Office of Communications exists to proactively communicate information to residents, customers, and employees; provide useful municipal information to residents and help foster community pride; and to develop a sense of organizational pride among employees.

The Office of Communications provides a vast array of services to City staff and residents of Peoria including:

### Key Outcome Measures Office of Communications

- ❖ Customer Service Survey Ratings
- ❖ % increase in website usage

## Media Relations

Media Relations is communication with and via the news media and includes researching, developing and distributing news releases and media advisories, responding to media inquiries and interview requests, monitoring news coverage and managing the overall city reputation as presented in the news media. In a typical month, the department will generate more than 30 news items, and of those items, more than 80 stories will be published in various newspapers. The value of these news stories is nearly immeasurable. Potential readership of these articles in the paper could reach nearly one million people. As a department, we accurately track the monetary value of each story comparing the same space the story uses in a publication with that publication's advertising rates. On any given month, the city receives more than \$100,000 in comparable advertising space. If a story goes beyond the Phoenix metro area and receives national attention, then the readership and comparable advertising value grows substantially.

## External Communications

External Communications is responsible for creating and distributing information and communications directly to the public or other desired audiences. Products include items such as PeoriaNOW, a monthly newsletter distributed through the city's water-bill. Other citizen community outreach is accomplished through the Peoria Leadership Institute, PACE Conference, opinion-editorials in local newspapers, social media postings and specialty publications.



## Internal Communications

Internal Communications is the creation and distribution of information to keep city employees informed and engaged. Activities include developing communication materials, advising leaders on communication strategies and supporting city committees and programs. The OC manages the CityNet Intranet page, as well as most All-User emails to keep employees informed.

## Video Production Services

Video Production Services includes the broadcasting and recording of City Council and other city meetings, as well as creation and distribution of original programming that showcases the city's people, programs, projects and services such as Eye on Public Works, the Recreation, Education and Culture (REC) Show, Peoria NOW (formerly Pulse) West Valley Connection (Chamber of Commerce focus on city businesses), Behind the Shield (Fire and Police focus), City Manager Update with Carl Swenson (Internal), as well as special programs which highlight community issues, such as the Arizona Republic's West Valley Mayor Forum.



## Online Communications and Social Media



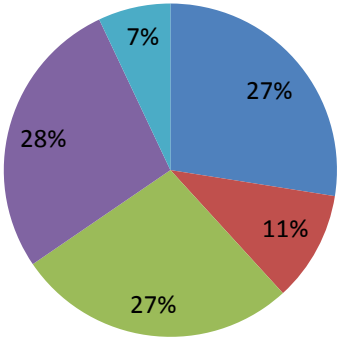
Online Communications and Social Media includes information and communications created and distributed via Peoria's Websites, Facebook, Twitter and YouTube outlets. These vehicles have become the central point of information and communication about the city. Primary activities include updating and maintaining City websites and training and supporting City staff on the development of content. The Office of Communications works with each department to provide up-to-date content for the websites. In 2011, the Webstaff completed the difficult task of redesigning and rebuilding the Peoriaaz.gov. The new site is easier to use and much more attractive to the end user.

### Cost of Service Breakdown Office of Communications

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
External Communications	1.43	\$139,859	\$116,522	\$44,964	\$301,345
Media Relations	0.82	\$88,621	\$3,020	\$25,783	\$117,425
Video Production Services	2.16	\$169,836	\$60,954	\$67,917	\$298,707
Web Communications	2.04	\$229,873	\$7,514	\$64,144	\$301,531
Internal Communications and Support	0.55	\$57,680	\$2,026	\$17,294	\$76,999
<b>TOTAL</b>	<b>7.00</b>	<b>\$685,868</b>	<b>\$190,037</b>	<b>\$220,102</b>	<b>\$1,096,007</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

# Office of Communications Budget Allocation



- External Communications
- Media Relations
- Video Production Services
- Web Communications
- Internal Communications and Support

**Total Budget: \$1,096,007**



# Performance Report

The Office of Communications Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Target
Leadership and Image	Provide timely and accurate information to Peoria's external stakeholders	Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	66%	72%	85%	85%
		Increase users of city's social media, e.g. Twitter and Facebook	NA	+8%	+53%	+10% annually
		Coverage of city-generated news items in local media	NA	623	727 (+16.7%)	+5%

Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Target
Leadership and Image	Provide timely and accurate information to Peoria's external stakeholders	Increase viewers of Channel 11 programming via YouTube and web stream	##	##	##	85%
		Increase city generated focused programming on Ch. 11 (City Council, highlight departments, etc.)	NA			+10% annually
		Coverage of city generated community events	NA			+5%

Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Target
Leadership and Image	The creation and distribution of information to keep city employees informed and engaged.	Increase use of CityNet, the employee intranet website, outside of homepage	NA	2%	-10%	85%
		Employees strongly agree that E*ouncements is an effective communications tool	NA	+40%	+48%	+5% annually
		Increased viewership of City Manager discussion video (Avg/mo)	NA	NA	154	225

<i>Council Goal</i>	<i>Expected Outcome</i>	<i>Performance Measure</i>	FY2010 Actual	FY2011 Actual	FY2012 Actual	FY2013 Target
Leadership and Image	Provide timely and accurate information to Peoria's external stakeholders	All emails to the webmaster receive standard response within 24 hours. All technical inquiries to the webmaster receive detailed response within two days. All subject-oriented emails to the webmaster are routed to topical expert within 24 hours.	99%	98%	98%	95%
		Increase www.PeoriaAZ.GOV user sessions	+7%	+8%	+8%	+10% annually
		All request for web content changes are responded to by e-mail within 24 hours and completed within 48 hours	100%	100%	100%	95%

# Office of Communications

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
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### *Expenditures by Category Name*

Personal Services	\$752,686	\$720,744	<b>\$717,365</b>	\$717,365	<b>\$808,175</b>	12.66%
Contractual Services	\$328,882	\$375,038	<b>\$327,122</b>	\$345,334	<b>\$363,523</b>	11.13%
Commodities	\$41,031	\$25,075	<b>\$51,520</b>	\$44,846	<b>\$24,820</b>	-51.82%
Capital Outlay	\$0	\$0	<b>\$0</b>	\$22,857	<b>\$0</b>	NA
<b>Total :</b>	<b>\$1,122,598</b>	<b>\$1,120,857</b>	<b>\$1,096,007</b>	<b>\$1,130,402</b>	<b>\$1,196,518</b>	<b>9.17%</b>

### *Expenditures by Division*

Public Information Office	\$672,639	\$723,060	<b>\$695,650</b>	\$712,894	<b>\$856,247</b>	23.09%
Peoria Channel 11	\$449,960	\$397,991	<b>\$400,357</b>	\$417,508	<b>\$340,271</b>	-15.01%
<b>Total :</b>	<b>\$1,122,598</b>	<b>\$1,121,051</b>	<b>\$1,096,007</b>	<b>\$1,130,402</b>	<b>\$1,196,518</b>	<b>9.17%</b>

### *Staffing by Division*

Public Information Office	5.00	5.00	<b>4.00</b>	5.00	<b>5.00</b>	25.00%
Peoria Channel 11	3.00	3.00	<b>3.00</b>	2.00	<b>2.00</b>	-33.33%
<b>Total :</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00%</b>

# Performance *Spotlight*

## Department Mission

*To promote and enhance the quality of the natural and built environment through sustainable and strategic planning and implementation of programs which revitalize and bolster neighborhoods.*

## DEPARTMENT FUNCTIONS

### Planning & Community Development Administration

The Administration Division provides overall management, direction and support for the Community & Strategic Planning and Neighborhood Revitalization divisions. In addition, the Administration Division is responsible for the management of the department's overall budget, policy analysis and support of the permitting system software. With limited department resources, half of the division budget and time is allocated in direct support of the various planning and neighborhood initiatives.

### *Key Outcome Measures Planning and Community Development*

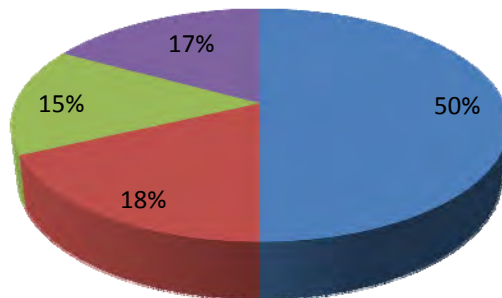
- ❖ % of Neighborhood Pride funding leveraged
- ❖ Number of foreclosed homes acquired for rehabilitation and resale
- ❖ HOA Academy Satisfaction Survey
- ❖ Plan review turnaround time
- ❖ Citizen Satisfaction Survey Ratings
- ❖ Civic engagement efforts – appeal rates on development cases

## *Cost of Service Breakdown* *Planning & Community Development Administration*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Policy Analysis for Planning & Neighborhood Initiatives	0.75	\$108,629	\$13,623	\$12,583	\$134,835
Manage the Department's Budget	0.28	\$39,830	\$4,995	\$4,614	\$49,439
Permitting System Support	0.22	\$32,589	\$4,087	\$3,775	\$40,450
Administrative Support	0.25	\$36,210	\$4,541	\$4,194	\$44,945
<b>TOTAL</b>	<b>1.50</b>	<b>\$217,258</b>	<b>\$27,246</b>	<b>\$25,166</b>	<b>\$269,669</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### **Planning & Community Development Administration Budget Allocation**



- Policy Analysis for Planning & Neighborhood Initiatives
- Manage the Department's Budget
- Permitting System Support
- Administrative Support

**Total Budget: \$269,669**

### **Community & Strategic Planning Division**

The purpose of this division is to elevate and promote the quality of the natural and built environment through sustainable and strategic planning efforts. This division ensures that development proposals are in alignment with the General Plan, Zoning Ordinance, Design Review Manual and other codes and ordinances. This division also looks forward to ensure that future development is coordinated through integrated master plans and strategic initiatives (e.g. multi-modal transportation, utilities, open space, historic preservation, and sustainability). The seven (7) full-time equivalent positions in this division advise and support several boards and commissions including Planning & Zoning, Board of Adjustment, Historic Preservation and Design Review Board. Functions include:

- ✓ General Plan Amendments
- ✓ Site Plan / Design Review
- ✓ Variances
- ✓ Annexations
- ✓ Coordinate Utility and Transportation Master Plans
- ✓ Coordinate Citywide Historic Preservation
- ✓ Rezoning Cases
- ✓ Use Permits
- ✓ Zoning Ordinance Amendments
- ✓ Coordinate Citywide Sustainability efforts
- ✓ Strategic/Advanced Planning
- ✓ Coordinate Citywide Open Space Preservation

Functionally, the two highest cost drivers are Zoning Administration (50%) and Strategic Planning (32%). Zoning Administration generally consists of “current development” and includes public contact, pre-application meetings, rezones, development case review, temporary events, annexations and time attributed to the various boards, commissions and subcommittees.

Although significant development activity remains flat, the City has been working with representatives from several of the large master-planned communities such as Vistancia, Saddleback Heights and Lake Pleasant Heights as they look to reposition their project for the new economy. Although Strategic Planning is identified as the second highest cost driver, in practical terms there is a lot of crossover between the two categories. For example, annexations cases can also be strategic. The City has been working diligently with the State Land Department and others on the proposed annexation of 1,709 acres along the strategic Loop 303 corridor within our Planning Area.

The Strategic Planning functional category includes General Plan Amendments, regional planning coordination and the implementation of recently approved plans in strategic infill areas of Old Town and the Sports Complex. Current implementation efforts include the development of tailored zoning overlays (e.g. signage, parking, development standards etc.), Osage West LLC redevelopment site at the Sports Complex and the recent adoption of the Old Town Entertainment District. Other major efforts include the development of an Open Space Preservation Program and decision model, the forthcoming Integrated Utilities Master Plan and compliance with new legislative mandates such as SB1598 (regulatory reform and aggregate mining).

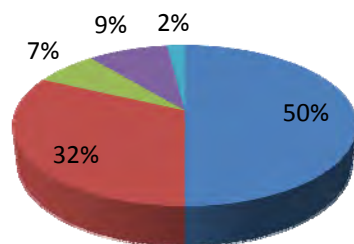
*Cost of Service Breakdown  
Community & Strategic Planning Division*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Zoning Admin. & Project Management	3.49	\$253,382	\$331,700	\$84,460	\$669,542
Strategic Planning	2.22	\$161,177	\$210,995	\$53,726	\$425,898
Development Codes/Standards	0.47	\$34,123	\$44,670	\$11,375	\$90,168
Historic Preservation	0.61	\$44,287	\$57,976	\$14,762	\$117,025
Sustainability	0.21	\$15,247	\$19,959	\$5,082	\$40,288
<b>TOTAL</b>	<b>7.00</b>	<b>\$508,216</b>	<b>\$665,300</b>	<b>\$169,405</b>	<b>\$1,342,921</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Community & Strategic Planning**

**Budget Allocation**



- Zoning Administration & Project Management
- Strategic Planning
- Development Codes/Standards
- Historic Preservation
- Sustainability

**Total Budget: \$1,342,921**

The purpose of this division is to provide programs and services to homeowners, neighborhood associations, and non-profit partners to help revitalize and enhance the quality of life in Peoria's neighborhoods. The four (4) full time equivalent positions in this division advise and support the Council Non-Profit and Housing Subcommittee. Functions include:

- ✓ Federal Grant Administration (CDBG, HOME, NSP3)
- ✓ General Fund & Neighborhood Grant Administration
- ✓ Neighborhood Livability
- ✓ Foreclosure Assistance
- ✓ Neighborhood Pride Program
- ✓ HOA Academy
- ✓ Emergency Home Repair Program
- ✓ Outreach / Partnership Development

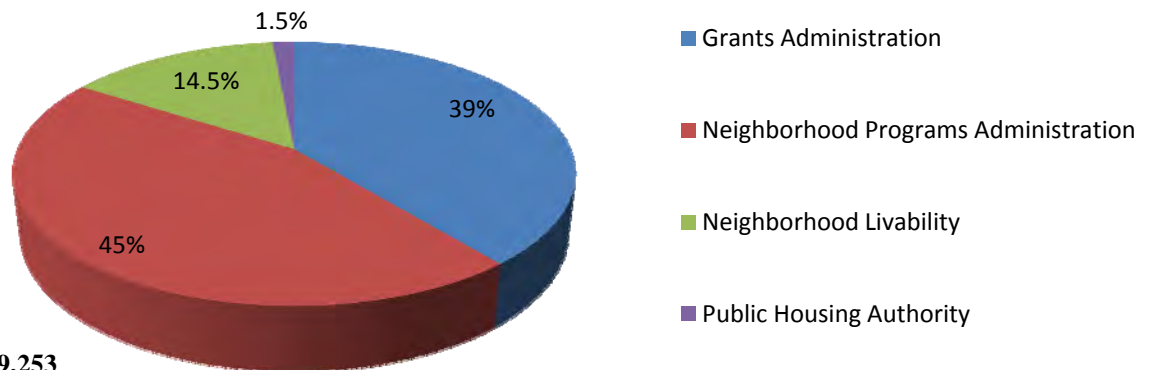
Functionally, the two highest cost drivers are Neighborhood Programs Administration (45%) and Grant Administration (39%). This division administers several successful neighborhood-serving programs such as HOA Academy, various assistance programs, outreach and Neighborhood Pride – the latter whereby the City is able to assist neighborhoods through improvement projects by leveraging an initial investment with its partnership of volunteers. The other cost driver (39%) includes the administration of a variety of federal and local grants. On one notable grant, the City has partnered with Chicanos Por La Causa and Habitat for Humanity in the administration of its \$1.3 million NSP3 grant (Neighborhood Stabilization Project) used to buy, rehabilitate and resell foreclosed homes to help stabilize neighborhoods. The City also administers neighborhood grants whereby registered HOA's and Neighborhood Association can apply for matching funds on local improvement efforts.

*Cost of Service Breakdown  
Neighborhood & Revitalization Division*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Grants Administration	1.56	\$80,306	\$104,382	\$17,172	\$201,860
Neighborhood Programs Administration	1.81	\$93,217	\$121,164	\$19,932	\$234,313
Neighborhood Livability	0.57	\$30,211	\$39,270	\$6,460	\$75,941
Public Housing Authority	0.06	\$2,840	\$3,692	\$607	\$7,139
<b>TOTAL</b>	<b>4.00</b>	<b>\$206,574</b>	<b>\$268,508</b>	<b>\$44,171</b>	<b>\$519,253</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Neighborhood and Revitalization  
Budget Allocation**



# Performance Report

The Planning and Community Development Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Community Building	Improve Peoria neighborhoods	# of foreclosed, vacant or abandoned homes acquired for rehabilitation and resale (NSP/CDBG/HOME)	N/A	0	4	5 (10 over 3 yr grant)
	Improve Peoria neighborhoods	Achieve 'above average' or higher satisfaction rating on HOA Academy Survey	N/A	100%	100%	75%
	Improve Peoria neighborhoods	% of Neighborhood Pride funding leveraged	N/A	106%	115%	100%
	Promote quality development	Overall quality of new development rated as 'good' or 'excellent' (National Citizen Survey)	69% (above)	N/A	N/A	75%
Enhance our Current Services	Provide thorough and timely review of development cases to the development community	Average turnaround time (in days) for Site Plan Reviews; service expectation is 21 days for 1 <sup>st</sup> review and 14 days for 2 <sup>nd</sup> review.	N/A	12 / 1 <sup>st</sup> 7 / 2 <sup>nd</sup>	13 / 1 <sup>st</sup> 9 / 2 <sup>nd</sup>	21 / 1 <sup>st</sup> 14 / 2 <sup>nd</sup>
	Attempt to address and resolve conflicts through civic engagement	% of Planning & Zoning Commission CUP decisions upheld (not appealed)	94%	90%	100%	90%
	Attempt to address and resolve conflicts through civic engagement	% of Site Plan Review decisions upheld (not appealed)	92%	100%	100%	90%



# Planning and Community Development

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$1,690,614	\$1,588,404	<b>\$1,251,729</b>	\$1,302,015	<b>\$1,435,272</b>	14.66%
Contractual Services	\$2,330,323	\$2,279,043	<b>\$3,752,820</b>	\$1,660,545	<b>\$4,113,218</b>	9.60%
Commodities	\$39,653	\$61,663	<b>\$49,180</b>	\$39,361	<b>\$38,207</b>	-22.31%
<b>Total :</b>	<b>\$4,060,591</b>	<b>\$3,929,110</b>	<b>\$5,053,729</b>	<b>\$3,001,921</b>	<b>\$5,586,697</b>	<b>10.55%</b>

<b>Expenditures by Division</b>						
Neighborhood Coordination	\$523,950	\$464,149	<b>\$519,253</b>	\$519,253	<b>\$538,721</b>	3.75%
Community Dev Administration	\$513,049	\$410,736	<b>\$269,669</b>	\$260,459	<b>\$265,394</b>	-1.59%
Planning	\$769,107	\$750,784	<b>\$719,879</b>	\$691,463	<b>\$1,277,178</b>	77.42%
Systems Planning	\$346,400	\$388,275	<b>\$623,042</b>	\$324,102	<b>\$0</b>	-100.00%
Public Housing Project	\$198,980	\$209,878	<b>\$327,871</b>	\$211,715	<b>\$327,871</b>	0.00%
Sect 8 Housing	\$652,982	\$626,269	<b>\$653,040</b>	\$0	<b>\$0</b>	-100.00%
Capital Fund Prog (Hud)	\$194,533	\$111,973	<b>\$263,889</b>	\$82,164	<b>\$205,895</b>	-21.98%
Home Grant	\$32,964	\$53,456	<b>\$403,084</b>	\$161,975	<b>\$770,691</b>	91.20%
Comm Dev Block Grant	\$828,627	\$871,005	<b>\$1,274,002</b>	\$518,914	<b>\$1,247,227</b>	-2.10%
Neighborhood Stabilization Grant III	\$0	\$18,184	<b>\$0</b>	\$226,876	<b>\$953,720</b>	NA
Neighborhood Pride Nfp Trust	\$0	\$24,391	<b>\$0</b>	\$5,000	<b>\$0</b>	NA
Peoria Citizens Corp Council	\$0	\$10	<b>\$0</b>	\$0	<b>\$0</b>	NA
<b>Total :</b>	<b>\$4,060,591</b>	<b>\$3,929,110</b>	<b>\$5,053,729</b>	<b>\$3,001,921</b>	<b>\$5,586,697</b>	<b>10.55%</b>

<b>Staffing by Division</b>						
Neighborhood Coordination	3.80	3.08	<b>3.08</b>	3.08	<b>3.08</b>	0.00%
Community Dev Administration	3.00	2.50	<b>1.50</b>	1.50	<b>1.50</b>	0.00%
Planning	6.00	6.00	<b>5.00</b>	7.00	<b>7.00</b>	40.00%
Systems Planning	2.00	2.00	<b>2.00</b>	0.00	<b>0.00</b>	-100.00%
Comm Dev Block Grant	1.20	1.92	<b>0.92</b>	0.92	<b>0.92</b>	0.00%
<b>Total :</b>	<b>16.00</b>	<b>15.50</b>	<b>12.50</b>	<b>12.50</b>	<b>12.50</b>	<b>0.00%</b>

# Performance *spotlight*

## Department Mission

*The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.*

## DEPARTMENT FUNCTIONS

### Police Administration

The Office of the Police Chief is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information and management of the Professional Standards Unit (Internal Affairs).

### Patrol Services

Patrol Services is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, traffic enforcement and accident investigation and reconstruction.

### Criminal Investigations

Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses.

### Neighborhood Services

The Neighborhood Services division is focused on improving quality of life by creating safer neighborhoods. Activities include the park ranger program, code compliance services and community referral services.

### Special Operations Support

Operational Support is responsible for the Tactical Enforcement Unit (SWAT) and the Special Investigations related to traffic, gang and drug concerns.

### *Key Outcome Measures Police Department*

- ❖ Patrol response times to critical emergencies from dispatch to arrival
- ❖ UCR part 1 crime clearance rate
- ❖ Violent crimes per 1000/population
- ❖ Property crimes per 1000/population
- ❖ % of residents rating their neighborhood as a good to excellent place to live

## Youth and Support Services

Youth and Support Services is responsible for the School Resource Officer Program, recruitment and background investigations, firearms training and weapons inventory, property and evidence standards and compliance, records management and Police personnel training.

## Communications/911 Call Center

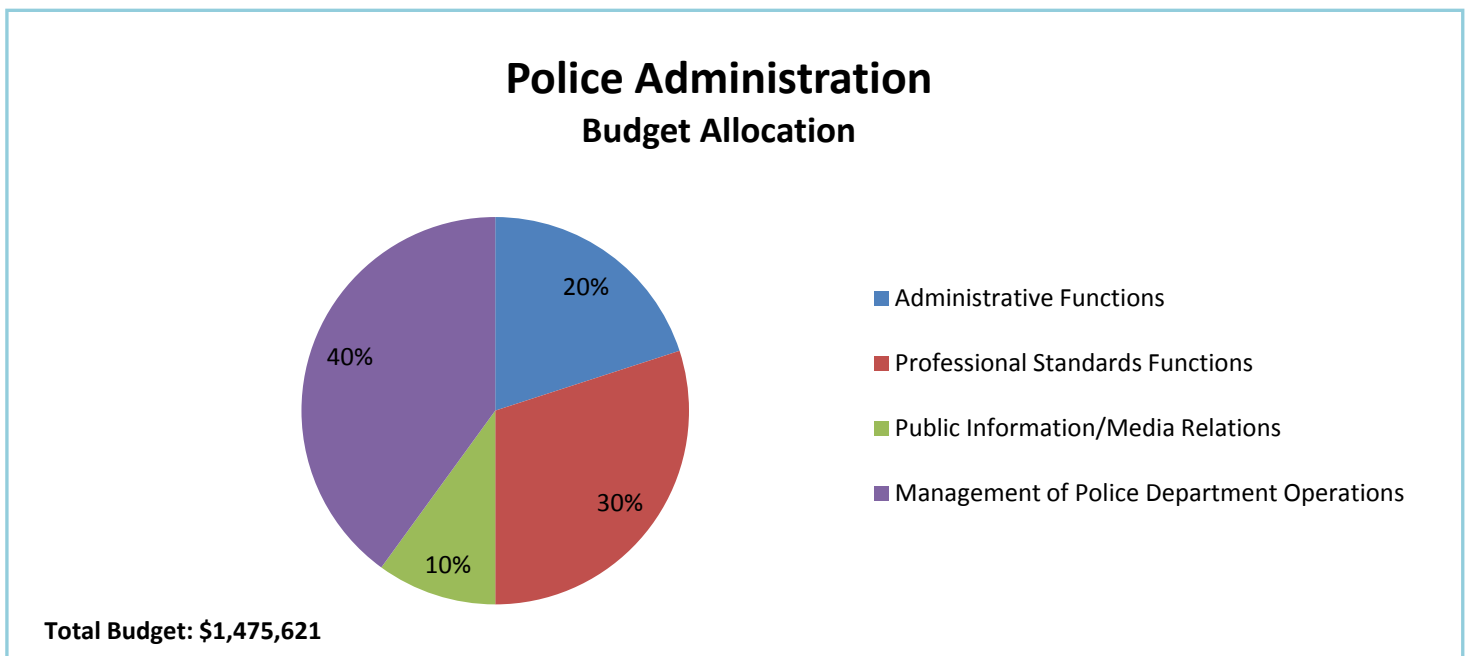
Communications/911 Call Center is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.

## Administrative Support Services

Administrative Support Services is responsible for the department's strategic planning, payroll, budget/financial management, grant administration, crime analysis, fleet, equipment and technology, and accreditation requirements.

<i>Cost of Service Breakdown Police Department Administration</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Administrative Functions	2.00	\$123,457	\$10,917	\$8,876	\$143,249
Professional Standards Functions	3.00	\$367,356	\$32,484	\$26,410	\$426,250
Public Information/Media Relations	1.00	\$91,430	\$8,085	\$6,573	\$106,088
Management of Police Department Operations	4.00	\$689,496	\$60,969	\$49,569	\$800,034
<b>TOTAL</b>	<b>9.00</b>	<b>\$1,271,739</b>	<b>\$112,454</b>	<b>\$91,428</b>	<b>\$1,475,621</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

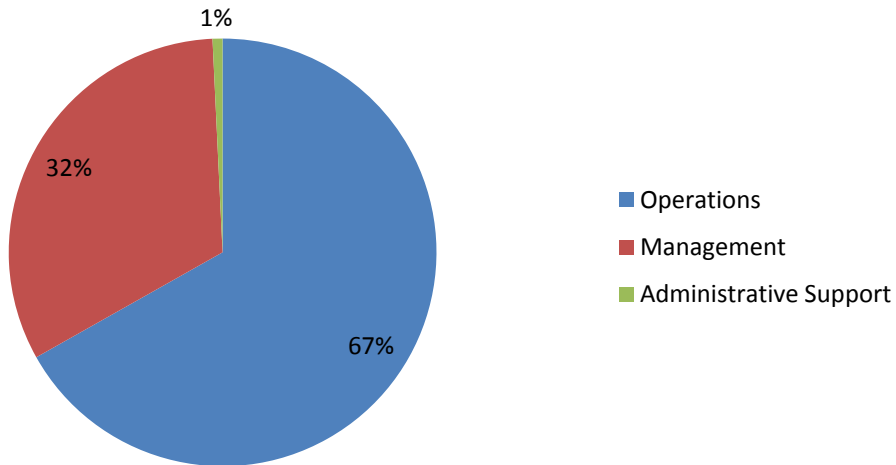


*Cost of Service Breakdown  
Police Department Patrol Services*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operations	88.90	\$8,606,947	\$2,258,151	\$635,190	\$11,500,288
Management	43.10	\$4,380,284	\$1,149,228	\$323,264	\$5,852,776
Administrative Support	1.00	\$54,359	\$14,262	\$4,012	\$72,633
<b>TOTAL</b>	<b>133.0</b>	<b>\$13,041,590</b>	<b>\$3,421,641</b>	<b>\$962,466</b>	<b>\$17,425,697</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Patrol Services  
Budget Allocation**



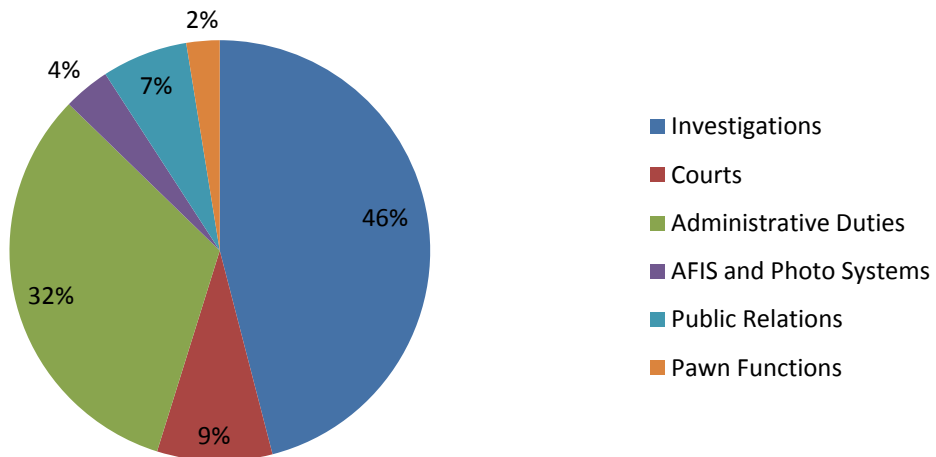
**Total Budget: \$17,425,697**

*Cost of Service Breakdown  
Police Department Criminal Investigations*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Investigations	17.93	\$1,889,666	\$301,447	\$142,528	\$2,333,641
Courts	3.45	\$331,659	\$52,908	\$25,015	\$409,582
Administrative Duties	12.65	\$1,322,265	\$210,933	\$99,732	\$1,632,930
AFIS and Photo Systems	1.40	\$89,526	\$14,281	\$6,752	\$110,560
Public Relations	2.57	\$234,780	\$37,453	\$17,708	\$289,942
Pawn Functions	1.00	\$64,676	\$10,317	\$4,878	\$79,872
<b>TOTAL</b>	<b>39.00</b>	<b>\$3,932,573.00</b>	<b>\$627,339.00</b>	<b>\$296,614.00</b>	<b>\$4,856,526</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Criminal Investigations  
Budget Allocation**



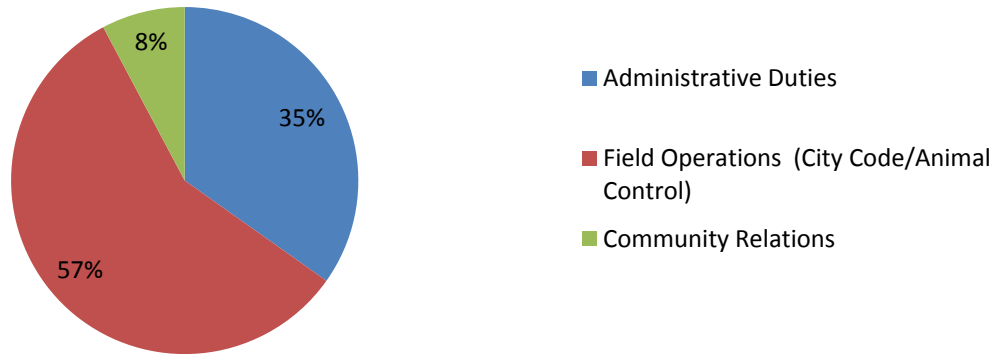
**Total Budget: \$4,856,526**

*Cost of Service Breakdown  
Police Department Neighborhood Services*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Administrative Duties	7.48	\$578,432	\$130,423	\$24,676	\$733,531
Field Operations (City Code/Animal Control)	12.35	\$874,531	\$197,187	\$37,307	\$1,109,026
Community Relations	1.67	\$124,193	\$28,003	\$5,298	\$157,493
<b>TOTAL</b>	<b>21.50</b>	<b>\$1,577,155.50</b>	<b>\$355,613.00</b>	<b>\$67,281.00</b>	<b>\$2,000,050</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Neighborhood Services  
Budget Allocation**



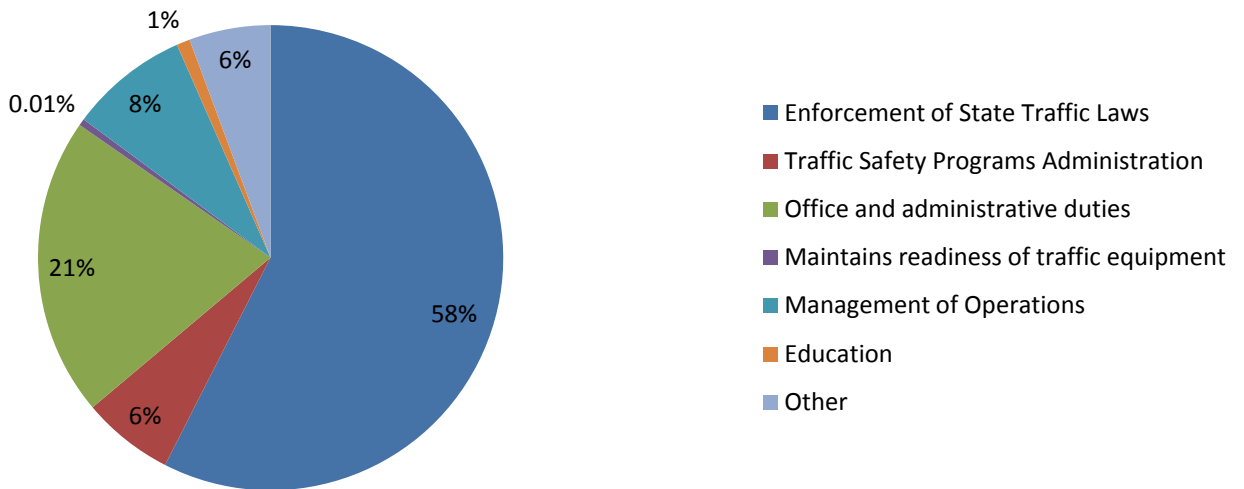
**Total Budget: \$2,000,050**

*Cost of Service Breakdown  
Police Department Special Operations*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Enforcement of State Traffic Laws	12.19	\$1,260,757	\$369,629	\$47,046	\$1,677,432
Traffic Safety Programs Administration	1.35	\$137,194	\$40,223	\$5,119	\$182,537
Office and administrative duties	4.41	\$450,371	\$132,040	\$16,806	\$599,216
Maintains readiness of traffic equipment	0.10	\$6,860	\$2,011	\$256	\$9,127
Management of Operations	1.75	\$245,597	\$152,297	\$19,384	\$417,277
Education	0.20	\$21,011	\$6,160	\$784	\$27,955
Other	1.20	\$126,065	\$36,960	\$4,704	\$167,729
<b>TOTAL</b>	<b>21.20</b>	<b>\$2,247,853.80</b>	<b>\$739,319.45</b>	<b>94,099.00</b>	<b>3,081,272</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Special Operations  
Budget Allocation**



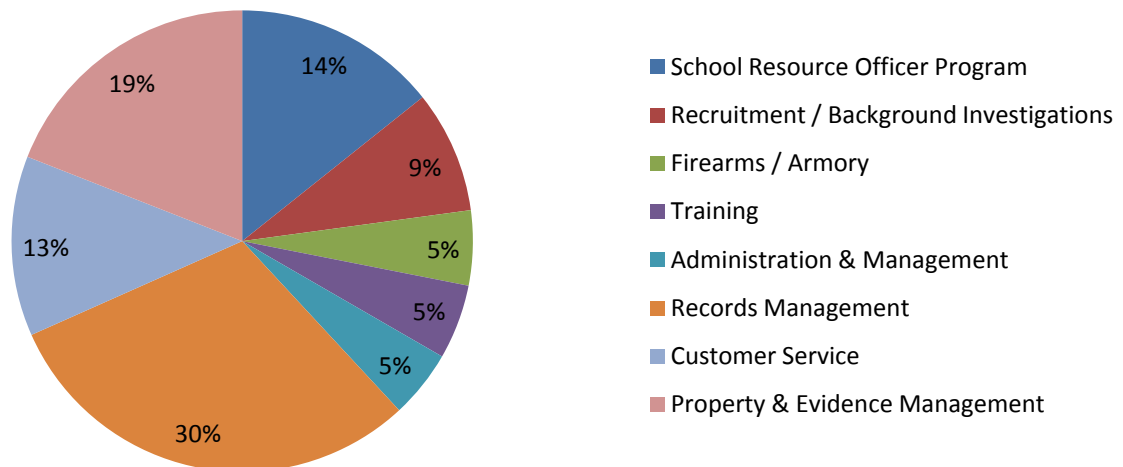
**Total Budget: \$3,081,272**

**Cost of Service Breakdown**  
**Police Department Youth and Support Services**

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
School Resource Officer Program	3.00	\$281,059	\$68,667	\$28,570	\$378,296
Recruitment / Background Investigations	1.80	\$162,531	\$39,709	\$16,521	\$218,761
Firearms / Armory	1.10	\$128,356	\$31,359	\$13,048	\$172,763
Training	1.10	\$139,786	\$34,152	\$14,209	\$188,147
Administration & Management	1.00	\$100,799	\$24,627	\$10,246	\$135,672
Records Management	6.35	\$435,874	\$106,491	\$44,307	\$586,672
Customer Service	2.65	\$182,983	\$44,706	\$18,600	\$246,289
Property & Evidence Management	4.00	\$276,208	\$67,482	\$28,077	\$371,767
<b>TOTAL</b>	<b>21.00</b>	<b>\$1,707,596.00</b>	<b>\$417,192.00</b>	<b>\$173,579.00</b>	<b>\$2,298,367</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Youth and Support Services**  
**Budget Allocation**



**Total Budget: \$2,298,367**

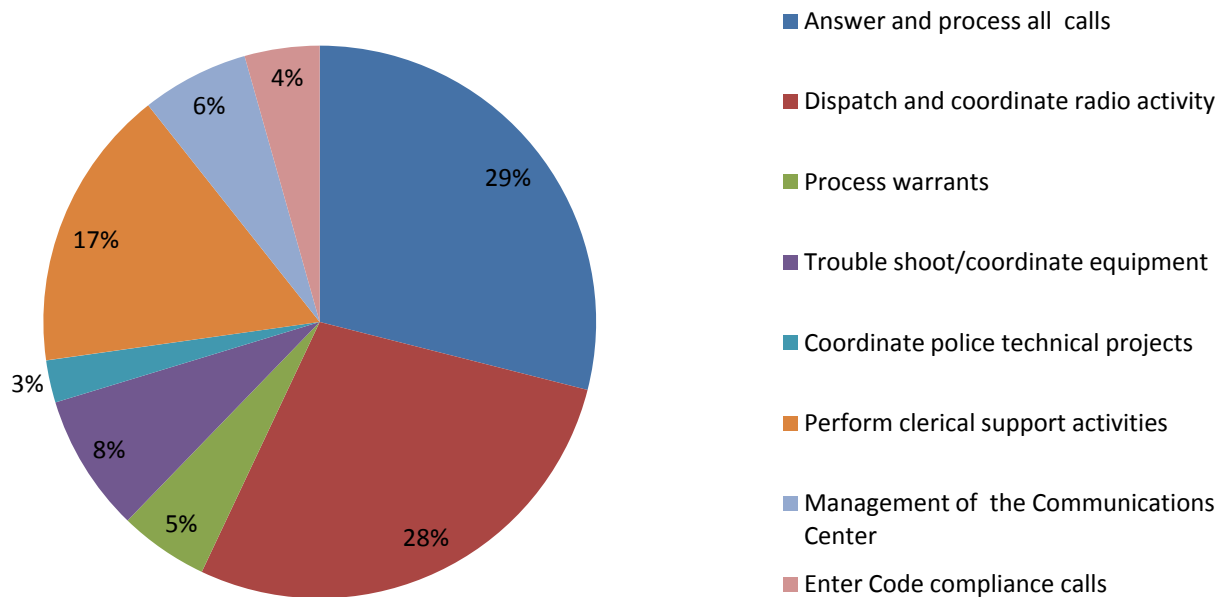


**Cost of Service Breakdown**  
**Police Department Communications/911 Call Center**

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Answer and process all calls	9.70	\$644,942	\$122,177	\$55,426	\$822,544
Dispatch and coordinate radio activity	9.40	\$620,022	\$117,456	\$53,284	\$790,762
Process warrants	1.75	\$118,239	\$22,399	\$10,161	\$150,799
Trouble shoot/coordinate equipment	2.70	\$208,023	\$39,407	\$17,877	\$265,307
Coordinate police technical projects	0.83	\$80,695	\$15,287	\$6,935	\$102,916
Perform clerical support activities	5.55	\$388,827	\$73,659	\$33,415	\$495,902
Management of the Communications Center	2.10	\$184,512	\$34,954	\$15,857	\$235,322
Enter Code compliance calls	1.47	\$97,751	\$18,518	\$8,401	\$124,669
<b>TOTAL</b>	<b>33.50</b>	<b>\$2,343,009.50</b>	<b>\$443,856.00</b>	<b>\$201,356.00</b>	<b>\$2,988,222</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Communications/911 Call Center**  
**Budget Allocation**



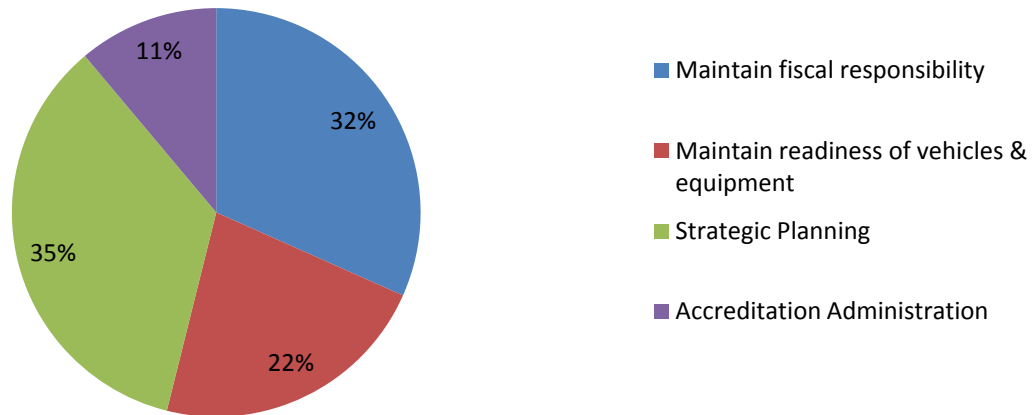
**Total Budget: \$2,988,222**

**Cost of Service Breakdown**  
**Police Department Administrative Support Services**

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Maintain fiscal responsibility	3.48	\$241,974	\$31,886	\$18,050	\$291,909
Maintain readiness of vehicles & equipment	2.44	\$129,398	\$17,051	\$9,652	\$156,101
Strategic Planning	3.85	\$256,961	\$33,860	\$19,168	\$309,989
Accreditation Administration	1.22	\$63,693	\$8,393	\$4,751	\$76,837
<b>TOTAL</b>	<b>11.00</b>	<b>\$692,026.00</b>	<b>\$91,190.00</b>	<b>\$51,621.00</b>	<b>\$834,837</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Administrative Support Services**  
**Budget Allocation**



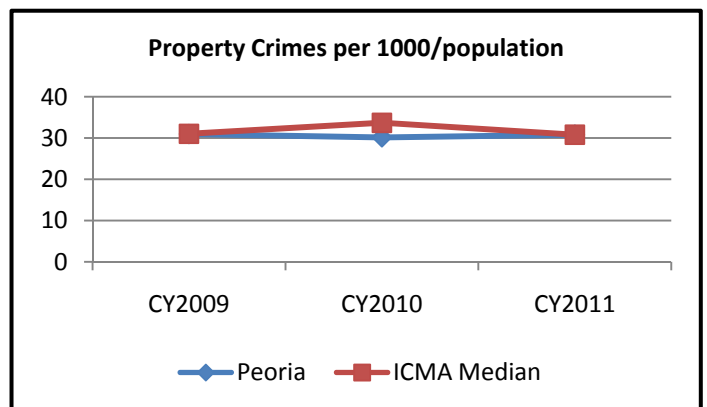
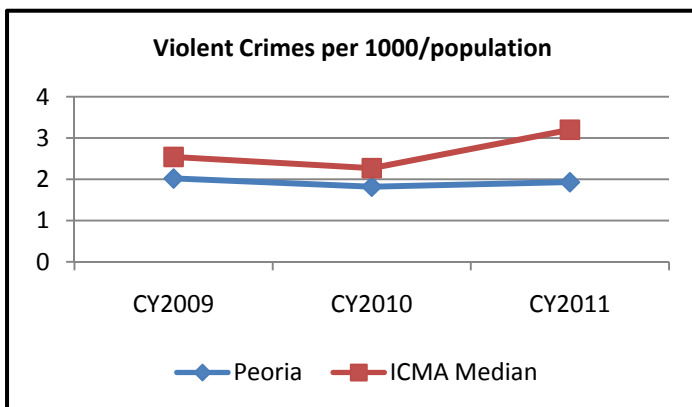
**Total Budget: \$834,837**

# Performance Report

The Police Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Community Building	Promote a sense of community through safe and healthy neighborhoods where people want to live and work	% of code violation cases resolved through: -Voluntary compliance -Induced compliance	60% 3%	58% 7.5%	60% 5%	65% 3%
		% of citizens rating the service received from Peoria Police Officers as "excellent" or "satisfactory"	82%	79%	80%	82%
	Engage internal and external stakeholders in cooperative problem-solving	Respond to Council or citizen requests for information within one business day of the request	99%	91%	99%	100%
Enhance Current Services	Decrease the level of crime, perceived crime and resulting fear, while increasing satisfaction with police services	Average response time to priority one calls -Call to Dispatch -Dispatch to Arrival	1:24 4:17	1:30 4:22	1:31 4:27	1:25 4:20
		Overall calendar year to year change in UCR Part I - Violent Crimes - Property Crimes	+5.0% -12.0%	+6.8% +2.9%	+3.3% +5.05%	-5.0% -5.0%
		% of UCR Part I crimes cleared	16%	12%	13.5%	15%
		% of citizens rating the overall service received from the Peoria Police Department as "excellent" or "satisfactory"	77%	80%	82%	85%



# Police

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$28,469,141	\$28,336,002	<b>\$28,482,806</b>	\$29,059,300	<b>\$30,403,109</b>	6.74%
Contractual Services	\$6,620,577	\$6,222,298	<b>\$6,431,357</b>	\$6,038,625	<b>\$6,375,448</b>	-0.87%
Commodities	\$729,315	\$863,527	<b>\$741,812</b>	\$644,563	<b>\$707,597</b>	-4.61%
Capital Outlay	\$821,073	\$159,263	<b>\$0</b>	\$206,866	<b>\$99,700</b>	NA
<b>Total :</b>	<b>\$36,640,107</b>	<b>\$35,581,091</b>	<b>\$35,655,975</b>	<b>\$35,949,354</b>	<b>\$37,585,854</b>	<b>5.41%</b>

<b>Expenditures by Division</b>						
Neighborhood Services	\$1,652,226	\$1,672,201	<b>\$1,760,656</b>	\$1,737,535	<b>\$1,823,835</b>	3.59%
Police Administration	\$1,825,457	\$1,802,746	<b>\$1,751,838</b>	\$1,661,150	<b>\$1,940,349</b>	10.76%
Criminal Investigation	\$4,161,555	\$3,495,926	<b>\$3,653,051</b>	\$3,645,645	<b>\$3,912,183</b>	7.09%
Patrol Services - South	\$11,060,715	\$10,878,838	<b>\$10,847,395</b>	\$10,834,592	<b>\$11,563,703</b>	6.60%
Patrol Services - North	\$3,930,034	\$5,873,974	<b>\$5,899,200</b>	\$6,085,621	<b>\$6,855,212</b>	16.21%
Operations Support	\$4,502,322	\$2,906,579	<b>\$3,532,052</b>	\$3,437,169	<b>\$3,603,769</b>	2.03%
Pd Technical Support	\$3,265,552	\$3,202,624	<b>\$3,063,052</b>	\$3,051,189	<b>\$3,099,832</b>	1.20%
Staff Services	\$1,337,269	\$1,109,849	<b>\$1,066,329</b>	\$1,009,594	<b>\$886,108</b>	-16.90%
Pd Communications	\$2,866,546	\$2,767,392	<b>\$2,692,458</b>	\$2,744,066	<b>\$2,857,582</b>	6.13%
Strategic Planning	\$710,452	\$825,247	<b>\$939,012</b>	\$958,527	<b>\$538,023</b>	-42.70%
Az Auto Theft Grant	\$3,031	\$0	<b>\$0</b>	\$0	<b>\$0</b>	NA
St Anti-Racketeering-Pd	\$121,865	\$328,079	<b>\$375,290</b>	\$66,395	<b>\$373,010</b>	-0.61%
Federal Forfeiture	\$2,000	\$0	<b>\$5,000</b>	\$250	<b>\$5,000</b>	0.00%
GITEM Grant	\$68,696	\$51,575	<b>\$18,840</b>	\$18,840	<b>\$19,008</b>	0.89%
Fifty in Twelve DUI Grant	\$10,066	\$0	<b>\$0</b>	\$0	<b>\$0</b>	NA
School Resource Officer IGA	\$0	\$60,000	<b>\$0</b>	\$60,000	<b>\$0</b>	NA
Victims Of Crime Act Grant	\$46,068	\$46,068	<b>\$0</b>	\$85,892	<b>\$0</b>	NA
Justice Assistance Grant	\$38,362	\$108,262	<b>\$0</b>	\$56,400	<b>\$56,020</b>	NA
Opep Grant - Cfda 20.600	\$124,211	\$106,970	<b>\$47,102</b>	\$111,885	<b>\$47,520</b>	0.89%
Bulletproof Vest Partnership	\$6,068	\$8,232	<b>\$0</b>	\$25,000	<b>\$0</b>	NA
St Anti-Racketeering - PD	\$13,500	\$10,800	<b>\$0</b>	\$21,600	<b>\$0</b>	NA
Federal DEA IGA	\$30,451	\$32,897	<b>\$0</b>	\$17,500	<b>\$0</b>	NA
Tohono O'Odham Grant	\$0	\$0	<b>\$0</b>	\$207,283	<b>\$0</b>	NA
Economic Recovery Grant - Public Safety	\$0	\$63,946	<b>\$0</b>	\$16,857	<b>\$0</b>	NA
Homeland Security CFDA#	\$862,709	\$226,154	<b>\$0</b>	\$95,462	<b>\$0</b>	NA
Citizen Donations-Pd	\$330	\$1,502	<b>\$1,500</b>	\$550	<b>\$1,500</b>	0.00%
Police Explorer Trust Fd	\$622	\$1,230	<b>\$3,200</b>	\$352	<b>\$3,200</b>	0.00%
<b>Total :</b>	<b>\$36,640,107</b>	<b>\$35,581,091</b>	<b>\$35,655,975</b>	<b>\$35,949,354</b>	<b>\$37,585,854</b>	<b>5.41%</b>

# *Police*

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Staffing by Division</b>						
Neighborhood Services	19.00	20.00	<b>21.00</b>	21.00	<b>21.00</b>	<b>0.00%</b>
Police Administration	11.00	11.00	<b>11.00</b>	11.00	<b>11.00</b>	<b>0.00%</b>
Criminal Investigation	34.00	28.00	<b>29.00</b>	31.00	<b>31.00</b>	<b>6.90%</b>
Patrol Services - South	76.00	85.00	<b>84.00</b>	86.00	<b>86.00</b>	<b>2.38%</b>
Patrol Services - North	47.00	52.00	<b>52.00</b>	55.00	<b>55.00</b>	<b>5.77%</b>
Operations Support	38.00	26.00	<b>27.00</b>	26.00	<b>26.00</b>	<b>-3.70%</b>
Pd Technical Support	10.00	14.00	<b>13.00</b>	13.00	<b>13.00</b>	<b>0.00%</b>
Staff Services	11.00	7.00	<b>7.00</b>	5.00	<b>5.00</b>	<b>-28.57%</b>
Pd Communications	34.00	34.00	<b>34.00</b>	34.00	<b>34.00</b>	<b>0.00%</b>
Strategic Planning	10.00	11.00	<b>11.00</b>	6.00	<b>6.00</b>	<b>-45.45%</b>
<b>Total :</b>	290.00	288.00	<b>289.00</b>	288.00	<b>288.00</b>	<b>-0.35%</b>

# Performance *spotlight*

## Department Mission

*To preserve and enhance the City of Peoria's assets and resources for future generations through sustainable practices, quality service, operation and maintenance of the City's infrastructure and facilities.*

## DEPARTMENT OVERVIEW

The Public Works–Utilities Department maintains the City's assets and resources, provides utility and transit services to our residents and supports other departments with fleet and facility services. The department consists of two major functional areas, Public Works and Utilities. Each of these has their own set of programs and services, all working with the same vision: to maintain our resident's quality of life, to be recognized as leaders in service delivery, and to be responsible stewards for the City's resources and assets.

### Public Works-Utilities Administration

The Public Works–Utilities Administrative Division provides overall direction, management, support and administrative services for the entire department. This division ensures quality and consistent customer service for each of the department's programs. There are two major divisions of the department, Public Works and Utilities. Each of these has their own set of programs and services. Public Works is organized into five divisions including Facilities, Fleet Maintenance, Solid Waste, Streets and Storm Drain and Transit. Utilities is organized into three divisions including Plant Operations, Field Operations and Water Resources and Environmental.

### Key Outcome Measures Public Works-Utilities Department

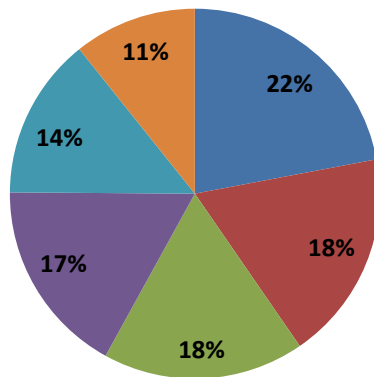
- ❖ Residential Recycling Diversion Rate
- ❖ % of pavement with Pavement Condition Rating (PCR) of 70% or better
- ❖ Maintain City's fleet "in-service" at 90% or better
- ❖ 100% compliance with all storm drain requirements
- ❖ Experience no service delivery interruptions
- ❖ 100% compliance with all water and wastewater regulations

*Cost of Service Breakdown  
Public Works-Utilities Administration*

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Internal Customer Service	1.74	\$189,792	\$29,072	\$179,680	\$398,544
Develop/Monitor Operating & CIP Budget	1.47	\$167,459	\$13,304	\$151,798	\$332,561
Staff Development	1.38	\$155,660	\$20,439	\$142,505	\$318,604
External Customer Service	1.44	\$146,852	\$14,312	\$148,184	\$309,348
Develop/Implement Policy & Procedures	1.10	\$127,436	\$15,635	\$113,074	\$256,145
Business & Technology Support to Divisions	0.87	\$90,682	\$12,786	\$90,873	\$194,341
<b>Totals</b>	<b>8.00</b>	<b>\$877,881</b>	<b>\$105,548</b>	<b>\$826,114</b>	<b>\$1,809,543</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

**Public Works-Utilities Administration  
Budget Allocation**



- Internal Customer Service
- Develop/Monitor Operating & CIP Budget
- Staff Development
- External Customer Service
- Develop/Implement Policy & Procedures
- Business & Technology Support to Divisions

**Total Budget: \$1,809,543**

## Facilities Maintenance

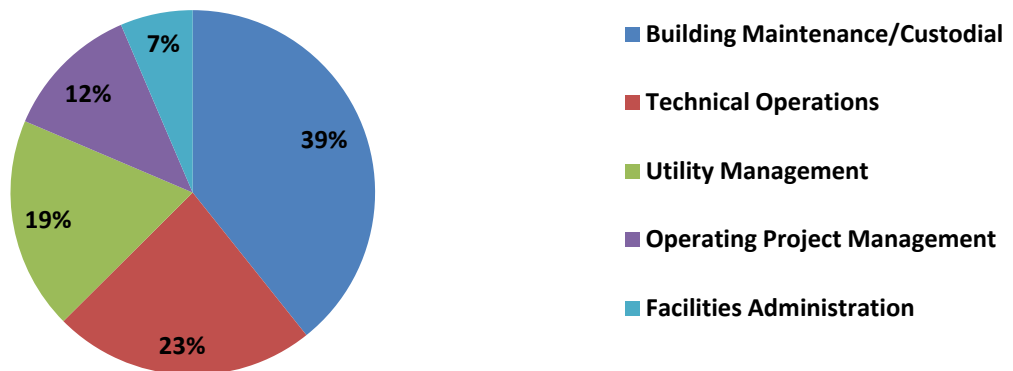
The Facilities Maintenance Division provides Utility Management, Building Maintenance, Custodial, Technical Operations (building systems and technical logistics support) and Operating Project Management services throughout the City, including the City Hall Campus, the Municipal Operations Center, fire stations, police buildings, water and wastewater buildings, parking structures, libraries, parks, the Community Center and historical buildings.

### Cost of Service Breakdown Facilities Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Building Maintenance/Custodial	21.75	\$1,210,914	\$500,166	\$430,965	\$2,142,045
Technical Operations	9.00	\$711,333	\$303,419	\$253,779	\$1,268,531
Utility Management	0.00	\$0	\$971,633	\$56,246	\$1,027,879
Operating Project Management	5.00	\$502,363	\$59,630	\$101,149	\$663,142
Facilities Administration	3.00	\$269,113	\$7,260	\$74,899	\$351,272
<b>Totals</b>	<b>38.75</b>	<b>\$2,693,723</b>	<b>\$1,842,108</b>	<b>\$917,038</b>	<b>\$5,452,869</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Facilities Maintenance Budget Allocation



**Total Budget: \$5,452,869**



## Fleet Maintenance

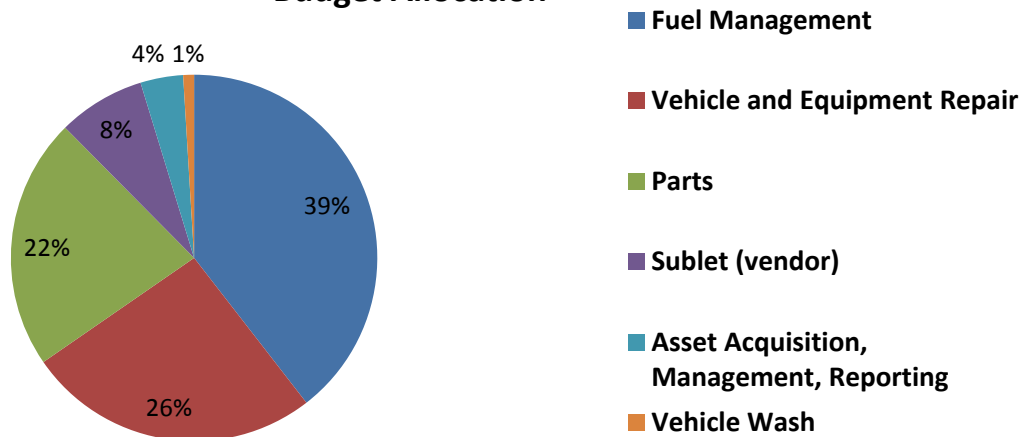
The Fleet Maintenance Division supports all City departments by providing vehicle repair, fuel, and fleet service management for approximately 680 vehicles and other pieces of equipment. Fleet mechanics are certified and trained to repair and service various sizes and types of equipment and the shop is certified to provide warranty work on behalf of many manufacturers. Services include: scheduled maintenance, general repair, road service, fuel supply, alternative fuels program and new vehicle purchases.

### Cost of Service Breakdown Fleet Maintenance

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Fuel Management	0.76	\$67,907	\$1,735,261	\$42,509	\$1,845,677
Vehicle and Equipment Repair	9.21	\$659,892	\$112,182	\$437,232	\$1,209,306
Parts	0.44	\$42,527	\$967,238	\$27,561	\$1,037,326
Sublet (vendor)	0.70	\$63,109	\$256,776	\$39,706	\$359,591
Asset Acquisition, Management, Reporting	1.05	\$104,042	\$15,942	\$56,055	\$176,039
Vehicle Wash	0.09	\$7,020	\$33,558	\$4,204	\$44,782
<b>Totals</b>	<b>12.25</b>	<b>\$944,497</b>	<b>\$3,120,957</b>	<b>\$607,267</b>	<b>\$4,672,721</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Fleet Maintenance Budget Allocation



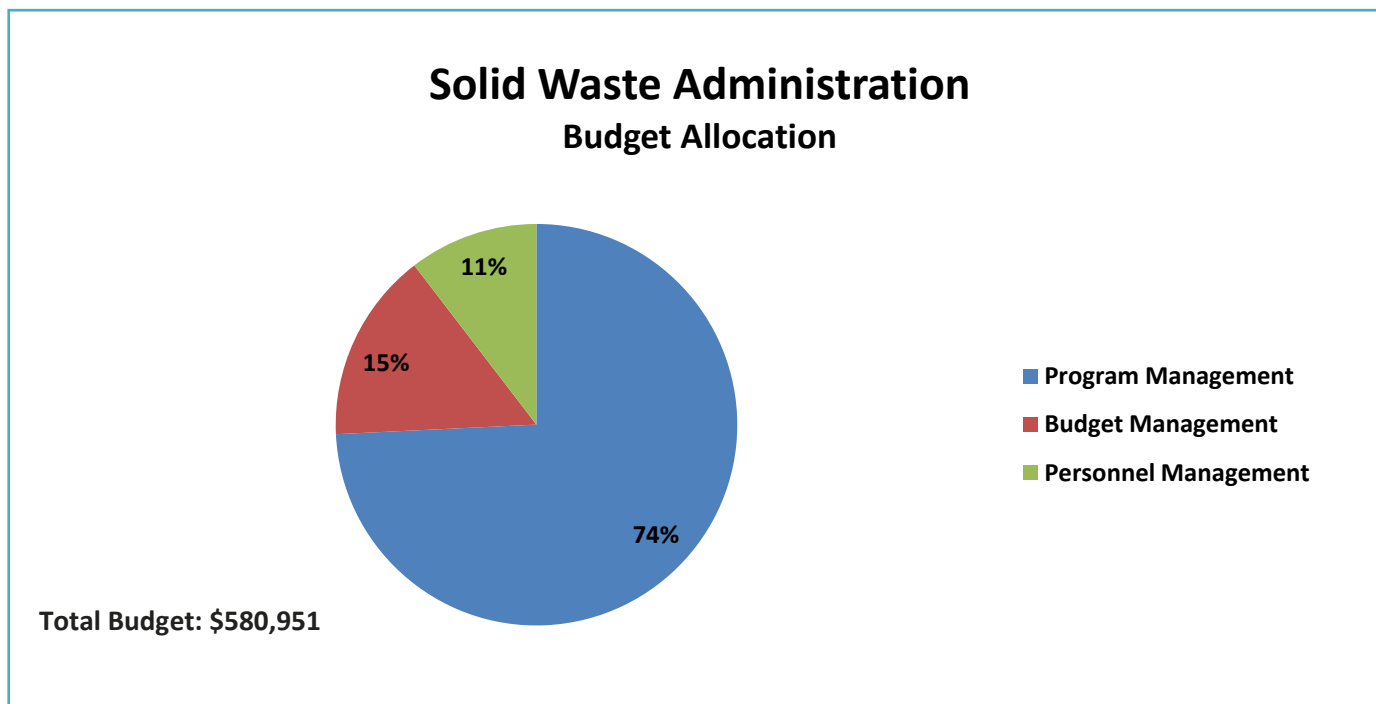
**Total Budget: \$4,672,721**

## Solid Waste Division – Solid Waste Administration

The Solid Waste Division provides two types of Solid Waste Services – Residential and Commercial. The Solid Waste Administrative Section provides overall management and coordination of all Solid Waste functions including customer service and education.

<i>Cost of Service Breakdown Solid Waste Administration</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Program Management	3.10	\$193,336	\$92,168	\$145,795	\$431,299
Budget Management	0.55	\$46,897	\$16,353	\$25,867	\$89,117
Personnel Management	0.35	\$33,667	\$10,406	\$16,462	\$60,534
<b>Totals</b>	<b>4.0</b>	<b>\$273,900</b>	<b>\$118,927</b>	<b>\$188,124</b>	<b>\$580,951</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*



## Solid Waste Division - Residential Trash/Recycling Collection

The Solid Waste Division provides two types of Solid Waste Services – Residential and Commercial.

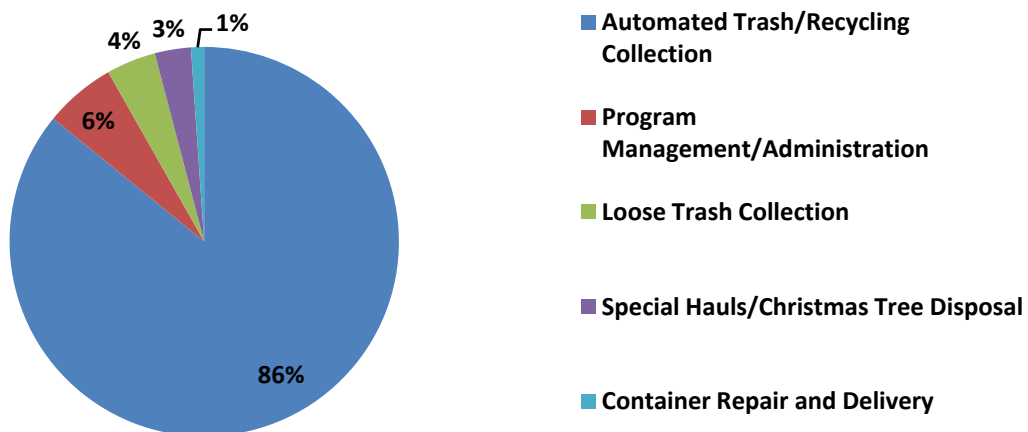
The Residential Service operation provides weekly trash and recycling collection for approximately 49,000 residents. Residential service also includes once a year bulk trash collection, Christmas tree disposal, Household Hazardous Waste disposal and special haul services.

### Cost of Service Breakdown Residential Trash/Recycling Collection

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Automated Trash/Recycling Collection	26.79	\$1,912,972	\$2,554,469	\$1,821,296	\$6,288,737
Program Management/Administration	1.84	\$136,845	\$171,180	\$124,747	\$432,772
Loose Trash Collection	1.01	\$86,278	\$134,176	\$80,302	\$300,756
Special Hauls/Christmas Tree Disposal	1.08	\$77,531	\$89,450	\$53,535	\$220,516
Container Repair and Delivery	0.28	\$24,123	\$34,787	\$20,819	\$79,729
<b>Totals</b>	<b>31.00</b>	<b>\$2,237,749</b>	<b>\$2,984,062</b>	<b>\$2,100,699</b>	<b>\$7,322,510</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

### Residential Trash/Recycling Collection Budget Allocation



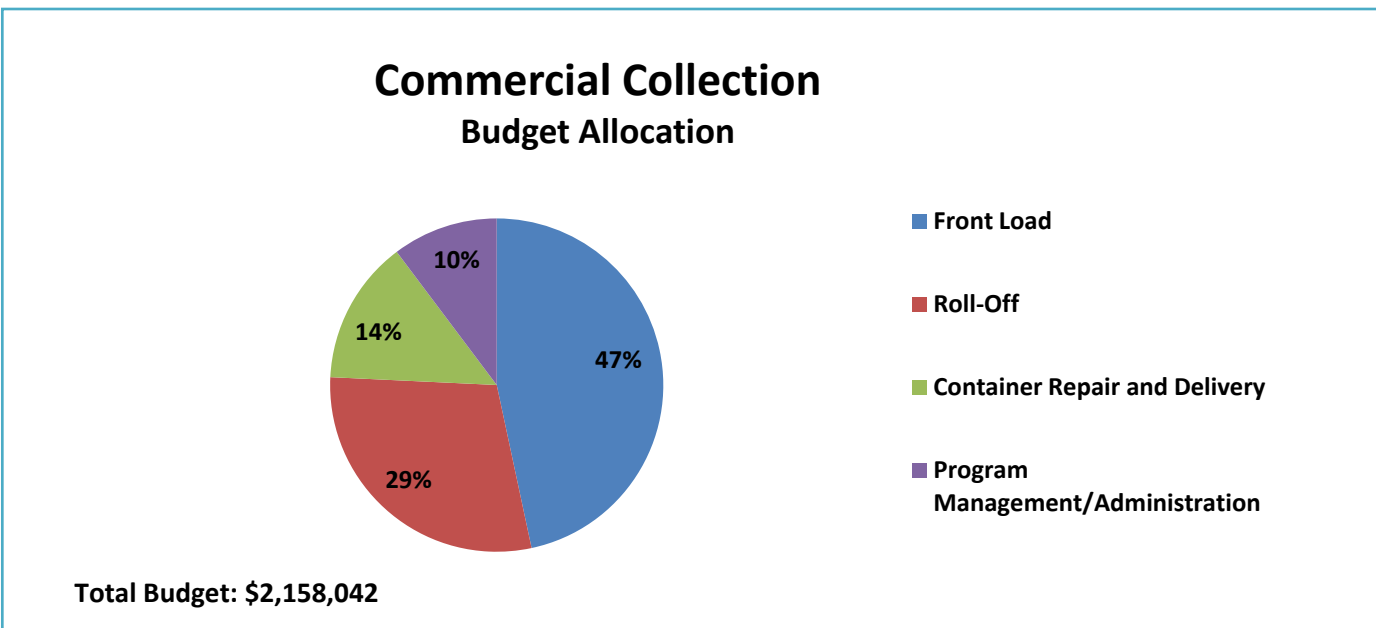
Total Budget: \$7,322,510

## Solid Waste Division – Commercial Collection

The Commercial operation provides trash collection service to approximately 375 accounts citywide, 210 of which are businesses. The Solid Waste division competes with a number of private waste collection companies for general business customers. Apartment complexes make up the next largest category, followed by government and schools.

<i>Cost of Service Breakdown Commercial Collection</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Front Load	4.45	\$302,498	\$434,662	\$269,540	\$1,006,700
Roll-Off	1.90	\$148,081	\$278,379	\$201,786	\$628,246
Container Repair and Delivery	1.05	\$73,724	\$102,560	\$125,564	\$301,848
Program Management/Administration	0.60	\$49,133	\$63,490	\$108,625	\$221,248
<b>Totals</b>	<b>8.00</b>	<b>\$573,436</b>	<b>\$879,091</b>	<b>\$705,515</b>	<b>\$2,158,042</b>

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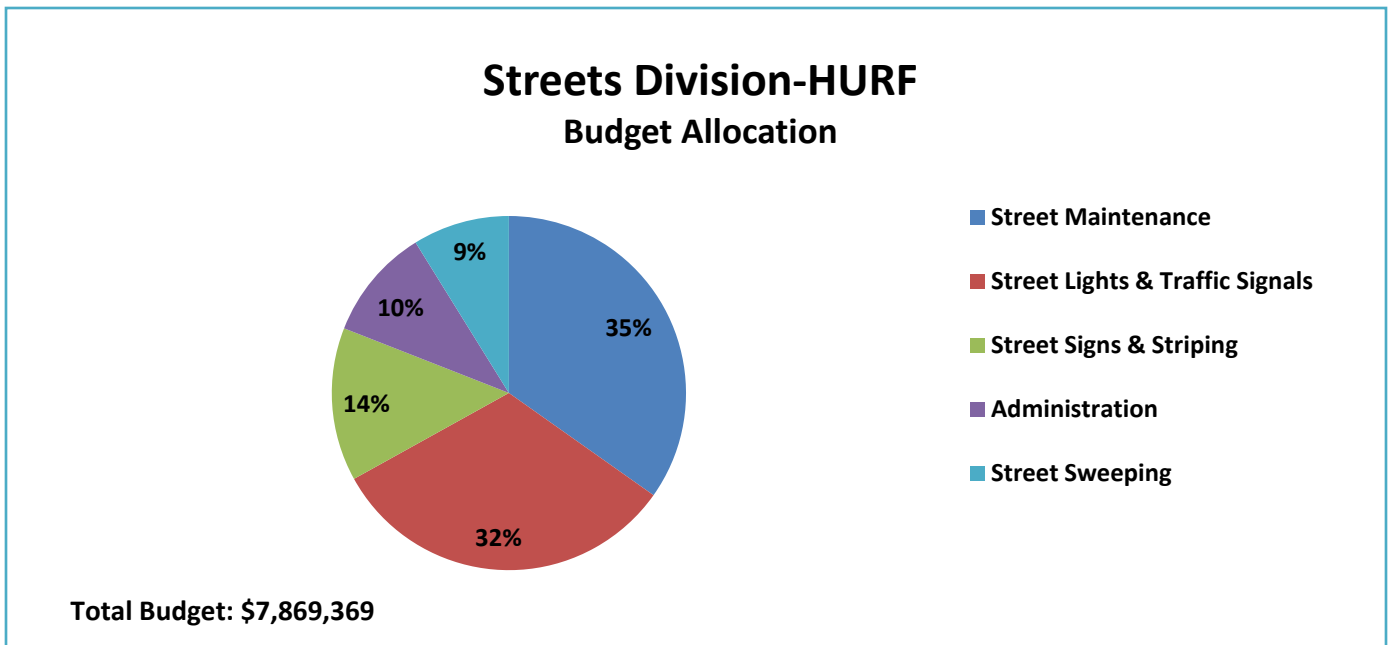


## Streets Division - HURF

The Streets Division is responsible for street maintenance, traffic signal maintenance, signs, striping, street improvements, storm water drainage, street sweeping, grading, street light repair and the Adopt-A-Street program.

<i>Cost of Service Breakdown Streets Division - HURF</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Street Maintenance	16.00	\$1,139,746	\$1,066,864	\$531,228	\$2,737,838
Street Lights & Traffic Signals	5.00	\$372,256	\$1,807,446	\$350,443	\$2,530,145
Street Signs & Striping	8.00	\$544,504	\$255,161	\$303,381	\$1,103,046
Administration	5.80	\$484,923	\$53,718	\$265,063	\$803,704
Street Sweeping	4.00	\$276,072	\$326,854	\$91,710	\$694,636
<b>Totals</b>	<b>38.80</b>	<b>\$2,817,501</b>	<b>\$3,510,043</b>	<b>\$1,541,825</b>	<b>\$7,869,369</b>

*The budget amounts listed above include all costs for that service or program for FY2012. Cost may include staff, contracts for services, supplies and equipment, vehicles and fuel, utilities, and services provided from other departments such as information technology support and facility maintenance.*

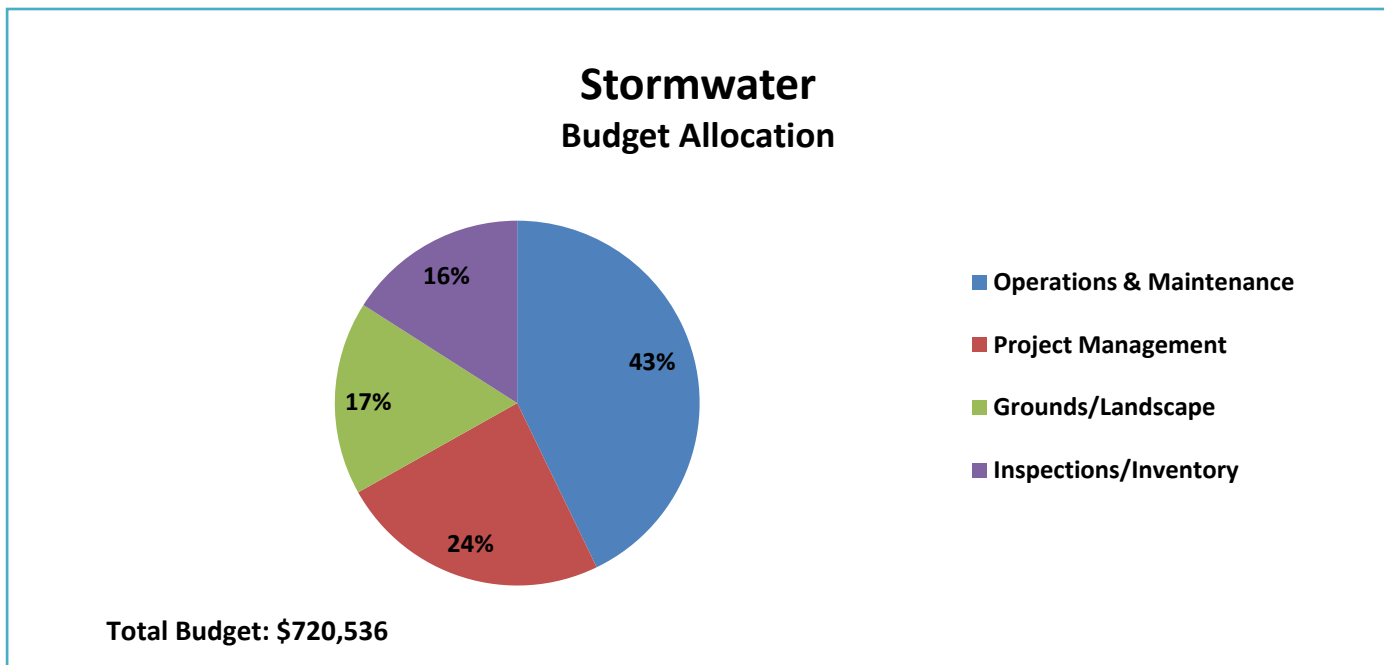


## Streets Division - Stormwater

Stormwater Operations is responsible for the repair and maintenance of the City’s Stormwater System. Stormwater staff is responsible for the operation and maintenance of stormwater retention basins, storm drain systems, system inspection, drywell inspections and bridge maintenance.

<i>Cost of Service Breakdown Streets Division - Stormwater</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Operations & Maintenance	1.84	\$123,388	\$34,098	\$151,026	\$308,512
Project Management	1.08	\$74,875	\$17,052	\$81,321	\$173,248
Grounds/Landscape	0.64	\$44,119	\$21,511	\$58,087	\$123,717
Inspections/Inventory	0.64	\$44,119	\$12,853	\$58,087	\$115,059
<b>Totals</b>	<b>4.20</b>	<b>\$286,501</b>	<b>\$85,514</b>	<b>\$348,521</b>	<b>\$720,536</b>

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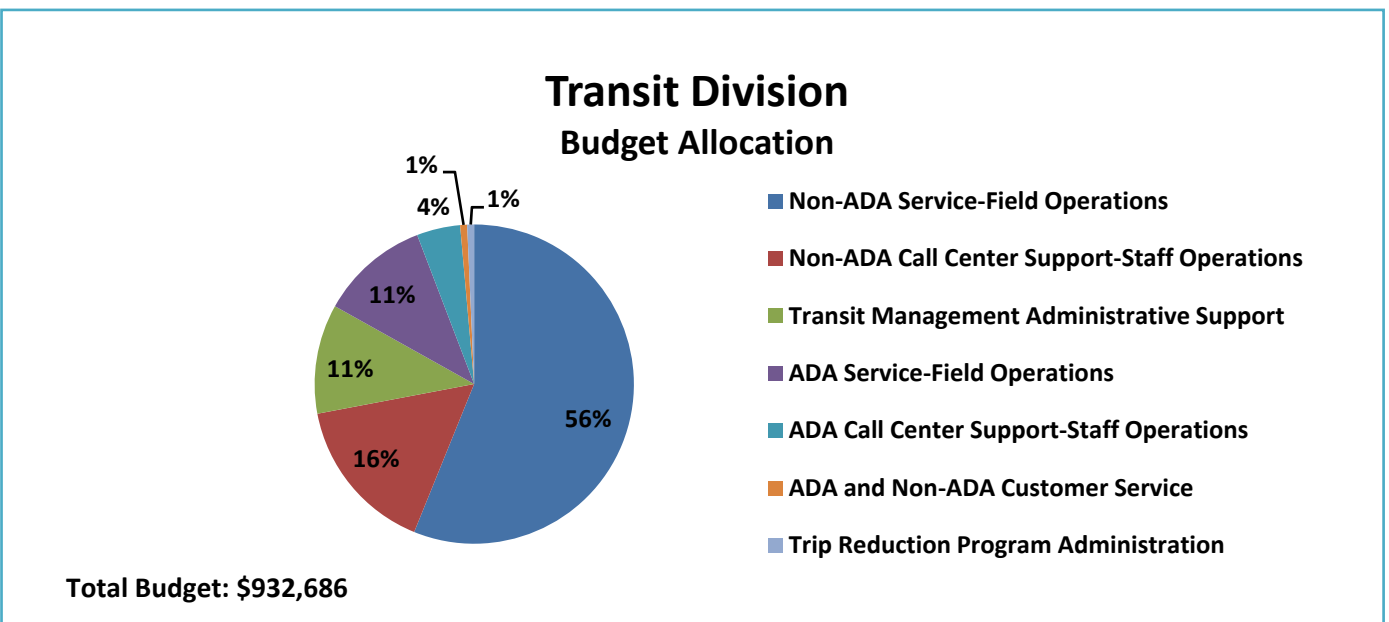
## Transit Division

The Transit Division provides Dial-A-Ride services including Americans with Disabilities Act (ADA) service in full compliance with Federal Transportation Administration (FTA) requirements. The FTA requires Dial-A-Ride services to be provided within three quarters of a mile on either side of a bus route and match the hours of operation of that bus route.

The City of Peoria currently provides enhanced services which exceed the minimum FTA standards by offering Monday through Friday Dial-A-Ride services throughout the City. In addition, the City offers “Dial-A-Ride Plus” services to Peoria residents Monday through Friday. Dial-A-Ride Plus provides trips to local medical centers, including Thunderbird, Arrowhead and Boswell hospitals which are located outside the City boundaries.

<i>Cost of Service Breakdown Transit Division</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Non-ADA Service-Field Operations	3.98	\$245,109	\$171,474	\$107,060	\$523,643
Non-ADA Call Center Support-Staff Operations	1.38	\$78,196	\$35,831	\$34,025	\$148,052
Transit Management Administrative Support	0.80	\$58,580	\$25,192	\$19,725	\$103,497
ADA Service-Field Operations	0.87	\$53,385	\$26,478	\$23,423	\$103,286
ADA Call Center Support-Staff Operations	0.37	\$21,590	\$10,339	\$9,123	\$41,052
ADA and Non-ADA Customer Service	0.05	\$4,083	\$1,262	\$1,233	\$6,578
Trip Reduction Program Administration	0.05	\$4,083	\$1,262	\$1,233	\$6,578
<b>Totals</b>	<b>7.50</b>	<b>\$465,026</b>	<b>\$271,838</b>	<b>\$195,822</b>	<b>\$932,686</b>

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## Utility Plant Operations Division – Water Treatment Plants

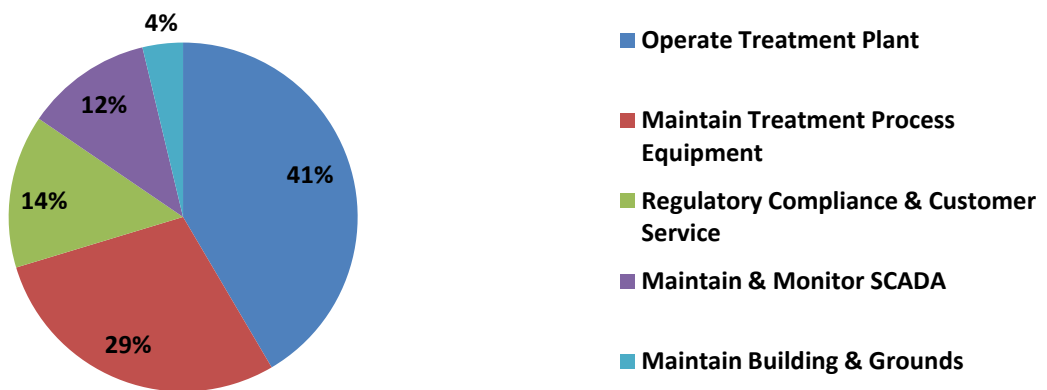
This division has two sections: water treatment and wastewater treatment. Water treatment includes the Greenway and Quintero Water Treatment Plants. The Greenway Water Treatment Plant treats surface water from Salt River Project for potable water (drinking water) use by our customers. This includes the operation and maintenance of the treatment plant equipment, on site drinking water storage reservoir, and the pumping station that delivers the water. In addition, the 24-hour water control room is located at this plant. The control room operation oversees the city wide potable water and delivery system for our customers and schedules and plans the daily deliveries and water orders.

### Cost of Service Breakdown Water Treatment Plants

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	4.87	\$410,568	\$1,453,174	\$501,042	\$2,364,784
Maintain Treatment Process Equipment	7.36	\$686,698	\$324,922	\$593,077	\$1,604,697
Regulatory Compliance & Customer Service	4.16	\$441,528	\$12,251	\$335,124	\$788,903
Maintain & Monitor SCADA	3.38	\$300,240	\$28,399	\$306,971	\$635,610
Maintain Building & Grounds	0.23	\$14,297	\$145,592	\$30,791	\$190,680
<b>Totals</b>	<b>20.00</b>	<b>\$1,853,331</b>	<b>\$1,964,338</b>	<b>\$1,767,005</b>	<b>\$5,584,674</b>

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### Water Treatment Plants Budget Allocation



**Total Budget: \$5,584,674**



## Utility Plant Operations Division – Water Reclamation Facilities

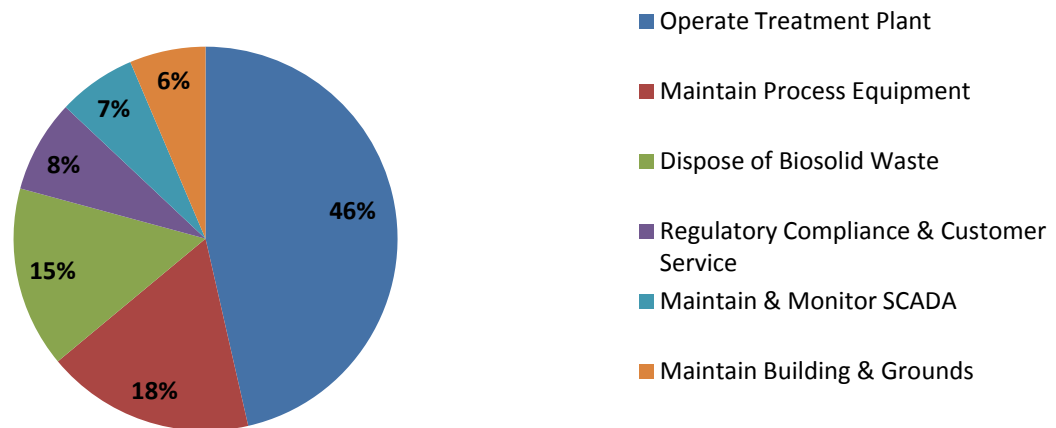
Wastewater is treated and reclaimed at the Butler, Beardsley and Jomax Water Reclamation Facilities. This reclaimed water meets all state and federal water quality requirements and is either recharged back into the local underground aquifers or is reused directly on landscape and turf areas. The Beardsley Water Reclamation Facility treats wastewater for those areas north of Beardsley Road. The Butler Water Reclamation Facility treats wastewater for those areas south of Beardsley Road. The Jomax Water Reclamation Facility treats wastewater for those areas located in the Vistancia development.

### Cost of Service Breakdown Water Reclamation Facilities

Activity Description	Allocated FTE's	Personnel Costs	Non-Personnel Costs	Internal Services Charges	Total Cost of Service
Operate Treatment Plant	4.95	\$438,879	\$2,916,085	\$617,434	\$3,972,398
Maintain Process Equipment	5.05	\$427,849	\$625,730	\$605,068	\$1,658,647
Dispose of Biosolid Waste	0.60	\$38,302	\$950,292	\$64,368	\$1,052,962
Regulatory Compliance & Customer Service	3.00	\$271,618	\$8,148	\$349,529	\$629,295
Maintain & Monitor SCADA	1.95	\$165,437	\$20,097	\$232,346	\$417,880
Maintain Building & Grounds	0.45	\$34,596	\$137,664	\$66,175	\$238,435
<b>Totals</b>	<b>16.00</b>	<b>\$1,376,681</b>	<b>\$4,658,016</b>	<b>\$1,934,920</b>	<b>\$7,969,617</b>

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### Water Reclamation Facilities Budget Allocation



**Total Budget: \$7,969,617**

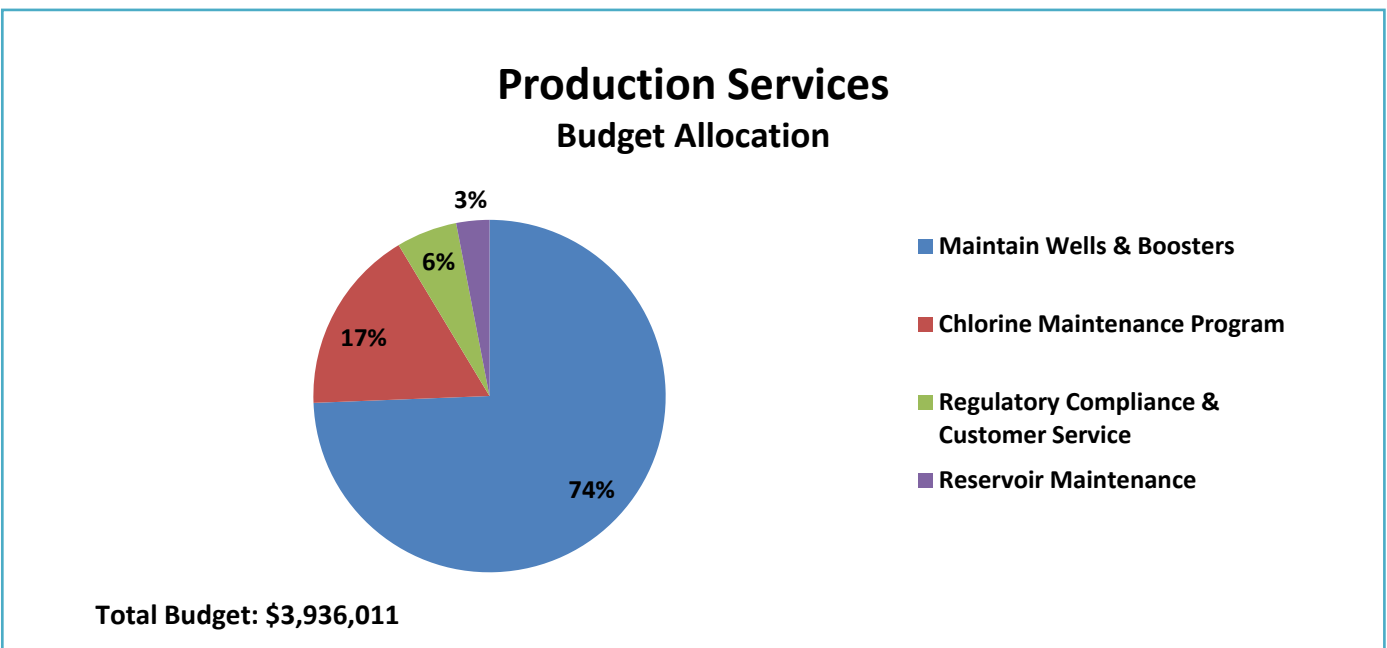
## Utility Field Operations Division – Production Services

The Utility Field Operations division is comprised of four sections that maintain the water production system, the water distribution system, the wastewater collection system, and blue stake program for the City of Peoria.

The Water Production section is responsible for operating and maintaining all wells, reservoir storage, and booster stations.

<i>Cost of Service Breakdown Production Services</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Maintain Wells & Boosters	4.20	\$305,579	\$2,046,872	\$575,387	\$2,927,838
Chlorine Maintenance Program	2.50	\$185,415	\$141,051	\$342,492	\$668,958
Regulatory Compliance & Customer Service	0.98	\$80,980	\$4,220	\$134,257	\$219,457
Reservoir Maintenance	0.52	\$44,711	\$3,808	\$71,239	\$119,758
<b>Totals</b>	<b>8.20</b>	<b>\$616,685</b>	<b>\$2,195,951</b>	<b>\$1,123,375</b>	<b>\$3,936,011</b>

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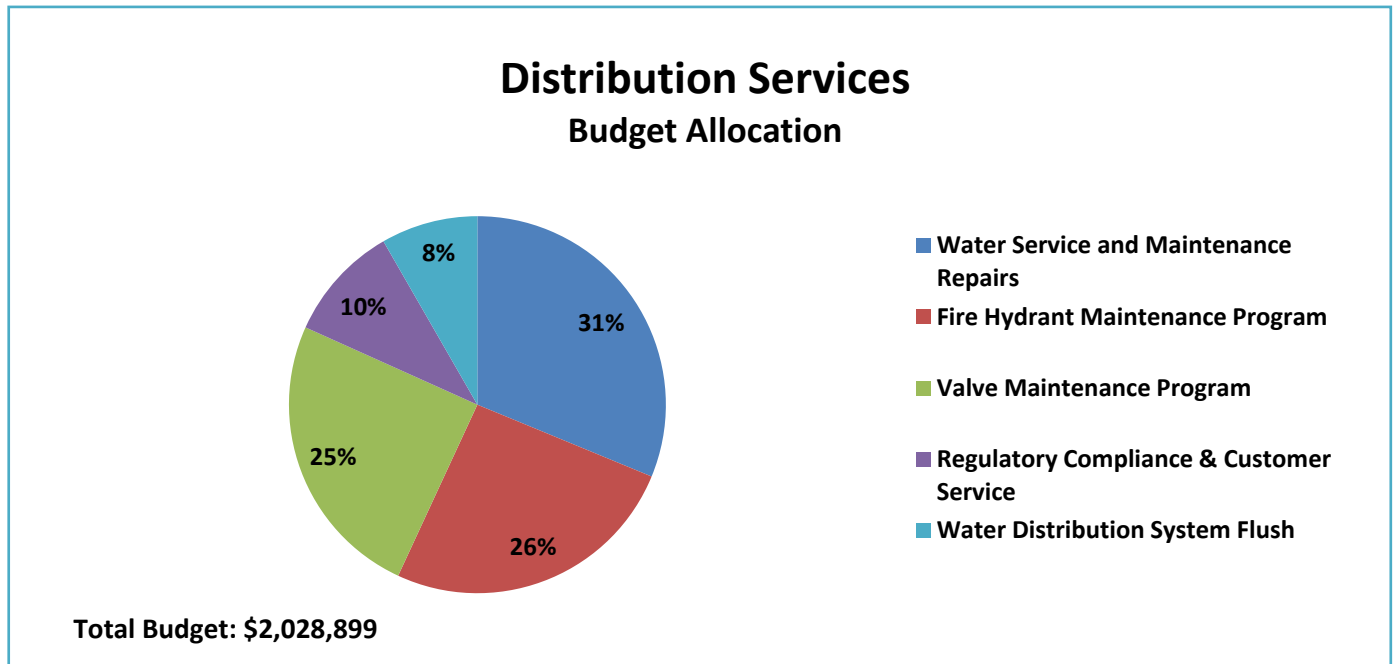


## Utility Field Operations Division – Distribution Services

The Water Distribution section is responsible for monitoring, maintaining and repairing the City’s water distribution system, to ensure efficient delivery of potable water to our customers and adequate pressure and flow for fire fighting purposes.

<i>Cost of Service Breakdown Distribution Services</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Water Service and Maintenance Repairs	3.35	\$250,300	\$68,968	\$314,206	\$633,474
Fire Hydrant Maintenance Program	2.75	\$198,348	\$64,816	\$257,913	\$521,077
Valve Maintenance Program	2.65	\$192,646	\$62,412	\$248,532	\$503,590
Regulatory Compliance & Customer Service	1.08	\$91,055	\$10,096	\$101,138	\$202,289
Water Distribution System Flush	0.72	\$56,053	\$44,396	\$68,020	\$168,469
<b>Totals</b>	<b>10.55</b>	<b>\$788,402</b>	<b>\$250,688</b>	<b>\$989,809</b>	<b>\$2,028,899</b>

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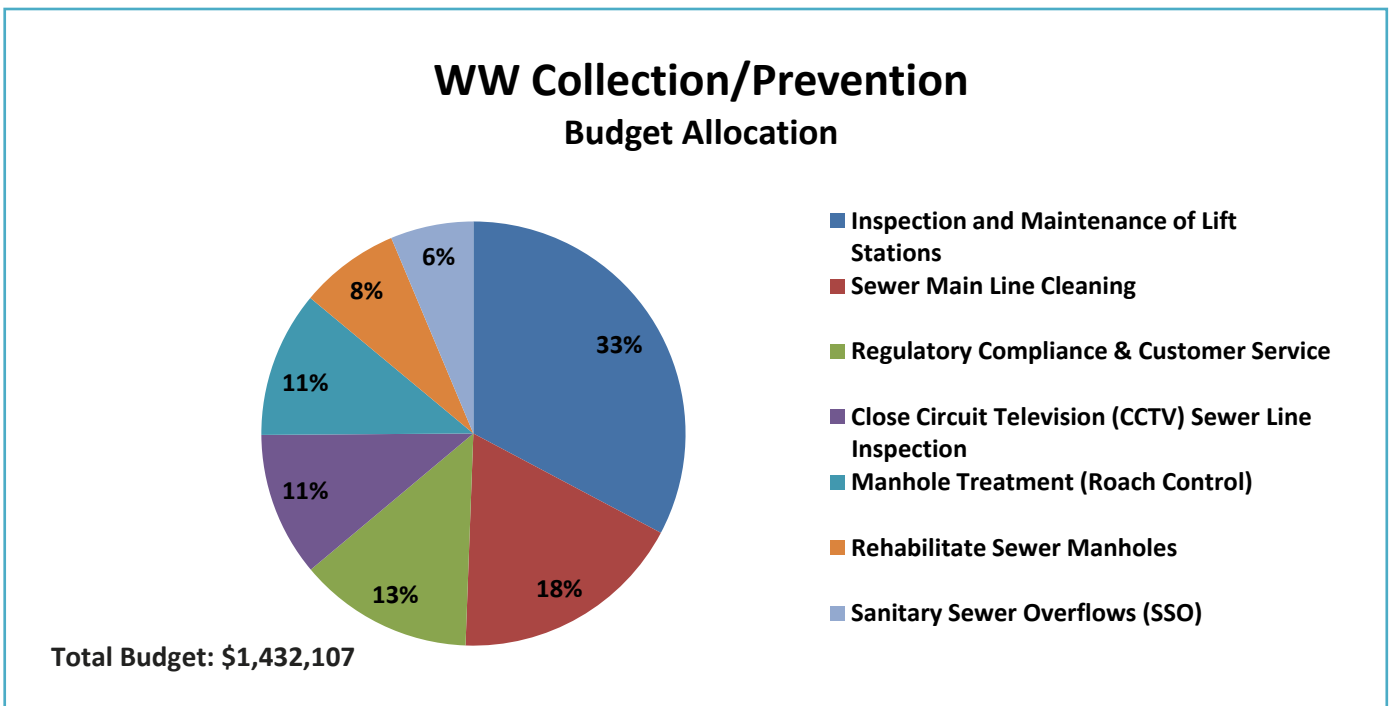


## Utility Field Operations Division – Wastewater Collection/Prevention

The Wastewater Collections section is responsible for operating and maintaining the City’s wastewater collection or sewer system.

<i>Cost of Service Breakdown Wastewater Collection/Prevention</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Inspection and Maintenance of Lift Stations	2.28	\$165,832	\$168,225	\$134,994	\$469,051
Sewer Main Line Cleaning	1.58	\$111,310	\$50,620	\$93,549	\$255,479
Regulatory Compliance & Customer Service	1.17	\$97,228	\$24,249	\$69,274	\$190,751
Close Circuit Television (CCTV) Sewer Line Inspection	0.93	\$66,942	\$35,398	\$55,063	\$157,403
Manhole Treatment (Roach Control)	0.43	\$34,664	\$99,390	\$25,459	\$159,513
Rehabilitate Sewer Manholes	0.43	\$35,421	\$48,358	\$25,459	\$109,238
Sanitary Sewer Overflows (SSO)	0.43	\$33,282	\$31,931	\$25,459	\$90,672
<b>Totals</b>	<b>7.25</b>	<b>\$544,679</b>	<b>\$458,171</b>	<b>\$429,257</b>	<b>\$1,432,107</b>

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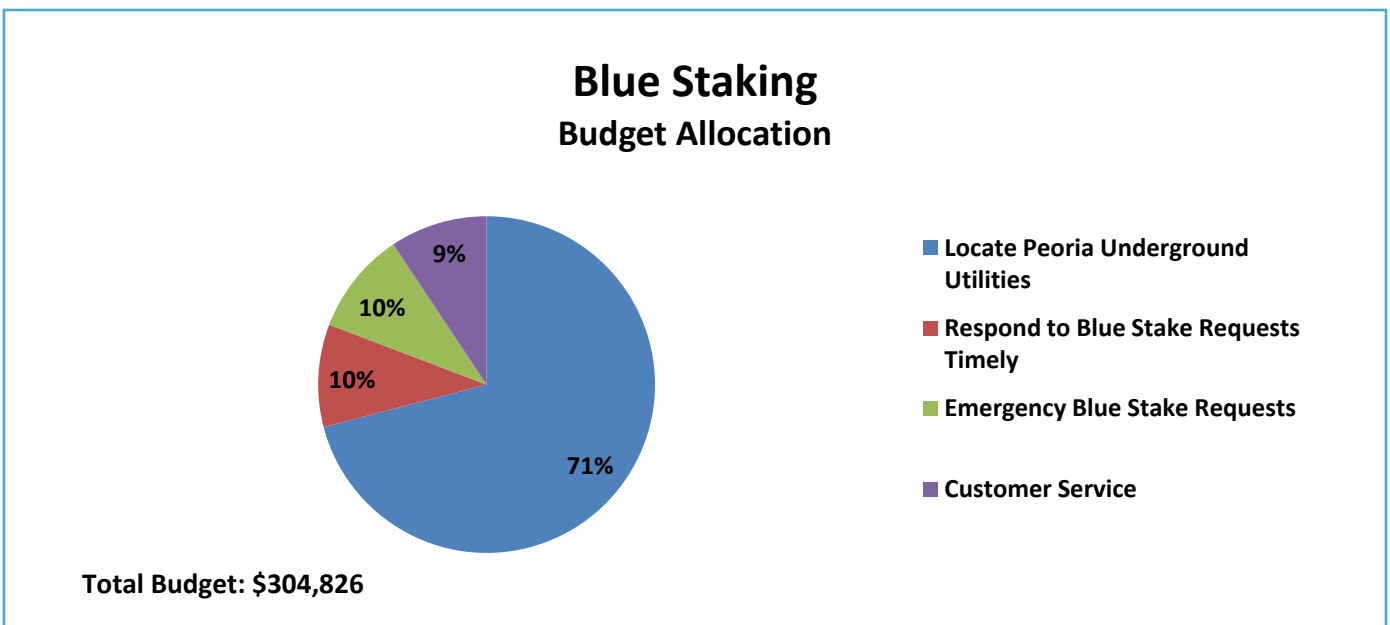


## Utility Field Operations Division – Blue Staking

The Blue Stake section provides underground utility marking services for City assets through the City’s blue stake program.

<i>Cost of Service Breakdown Blue Staking</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Locate Peoria Underground Utilities	1.40	\$102,892	\$35,401	\$77,908	\$216,201
Respond to Blue Stake Requests Timely	0.20	\$14,699	\$4,223	\$11,130	\$30,052
Emergency Blue Stake Requests	0.20	\$14,699	\$4,223	\$11,130	\$30,052
Customer Service	0.20	\$14,700	\$2,691	\$11,130	\$28,521
<b>Totals</b>	<b>2.00</b>	<b>\$146,990</b>	<b>\$46,538</b>	<b>\$111,298</b>	<b>\$304,826</b>

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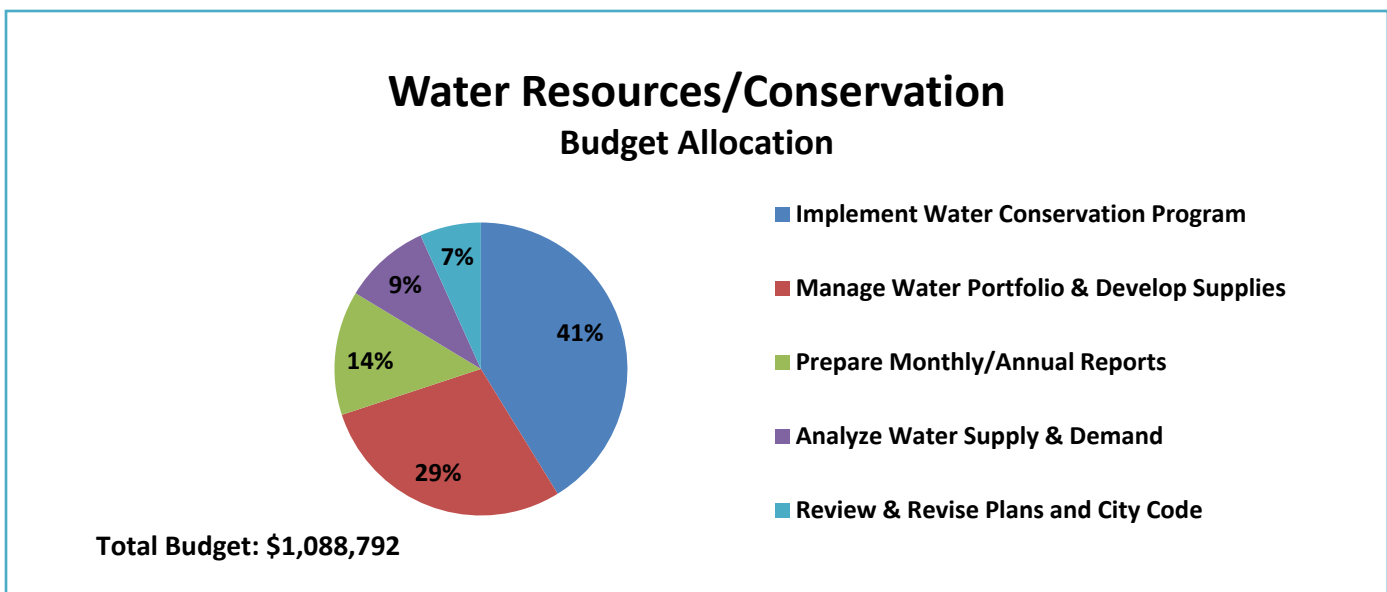
## Water Resources and Environmental Division – Water Resources/Conservation

The Water Resources and Environmental Division includes four sections: Water Resources/Conservation, Drinking Water Environmental, Wastewater Environmental (Wastewater, Pretreatment, Biosolids, Stormwater, and Air) and Environmental Services.

The Water Resources/Conservation section ensures a sustainable water supply for Peoria residents and businesses, now and in the future. This section is responsible for coordinating and acquiring water rights, planning for the cost-effective acquisition and/or development of additional supplies, and maintaining regulatory compliance. Additionally in its water conservation capacity this section oversees and updates the City’s water conservation program which is necessary to maintain regulatory compliance and to achieve reductions in indoor and outdoor water use. One of the main purposes of the Water Conservation unit is to keep the City in compliance with the Assured Water Supply rules.

<i>Cost of Service Breakdown Water Resources/Conservation</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Implement Water Conservation Program	1.90	\$138,107	\$189,395	\$121,303	\$448,805
Manage Water Portfolio & Develop Supplies	1.42	\$127,258	\$94,328	\$90,977	\$312,563
Prepare Monthly/Annual Reports	1.00	\$83,160	\$2,317	\$63,843	\$149,320
Analyze Water Supply & Demand	0.68	\$59,775	\$1,652	\$43,094	\$104,521
Review & Revise Plans and City Code	0.50	\$40,416	\$1,245	\$31,922	\$73,583
<b>Totals</b>	<b>5.50</b>	<b>\$448,716</b>	<b>\$288,937</b>	<b>\$351,139</b>	<b>\$1,088,792</b>

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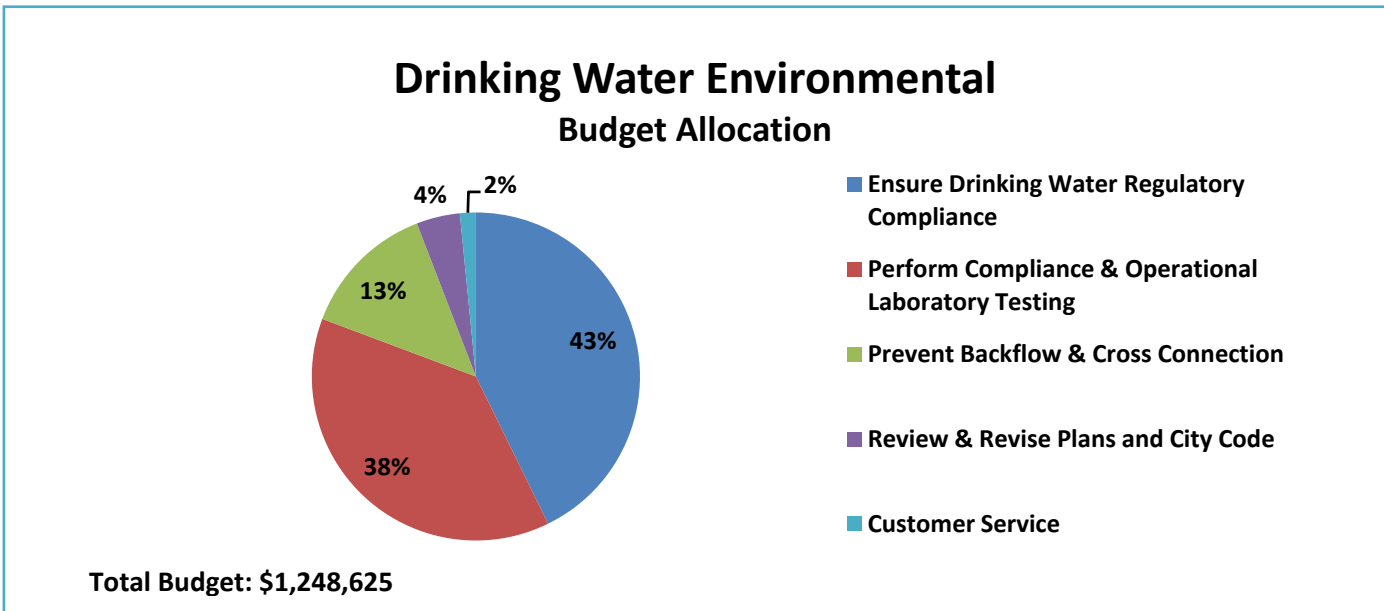


## Water Resources and Environmental Division – Drinking Water Environmental

The Environmental sections provide environmental compliance support and monitoring for the City’s water and wastewater utility operations. The Drinking Water Environmental section provides sampling and analysis support for the City’s drinking water programs. Additionally, this section operates and manages the City’s environmental laboratory.

<i>Cost of Service Breakdown Drinking Water Environmental</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Ensure Drinking Water Regulatory Compliance	2.10	\$200,868	\$157,824	\$174,995	\$533,687
Perform Compliance & Operational Laboratory Testing	1.90	\$138,798	\$177,118	\$158,140	\$474,056
Prevent Backflow & Cross Connection	0.89	\$71,848	\$21,828	\$74,076	\$167,752
Review & Revise Plans and City Code	0.27	\$25,256	\$5,979	\$22,265	\$53,500
Customer Service	0.09	\$10,715	\$1,424	\$7,491	\$19,630
<b>Totals</b>	<b>5.25</b>	<b>\$447,485</b>	<b>\$364,173</b>	<b>\$436,967</b>	<b>\$1,248,625</b>

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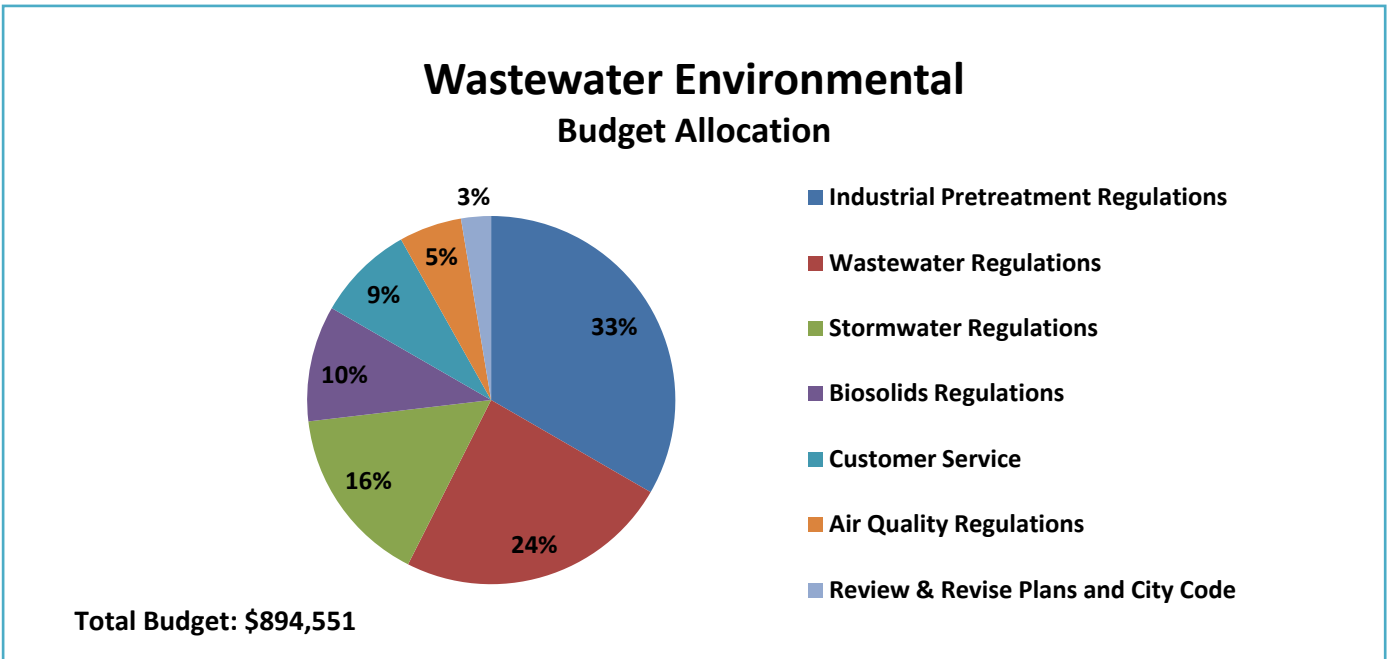


## Water Resources and Environmental Division – Wastewater Environmental

The Wastewater Environmental section provides environmental compliance sampling and analysis support for the City’s wastewater programs as well as compliance support for biosolids disposal, stormwater programs, and air quality permits.

<i>Cost of Service Breakdown Wastewater Environmental</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Industrial Pretreatment Regulations	1.79	\$152,972	\$70,734	\$74,472	\$298,178
Wastewater Regulations	0.89	\$75,705	\$103,185	\$36,951	\$215,841
Stormwater Regulations	0.95	\$77,082	\$23,670	\$39,557	\$140,309
Biosolids Regulations	0.53	\$46,407	\$22,266	\$22,359	\$91,032
Customer Service	0.59	\$49,950	\$1,997	\$24,444	\$76,391
Air Quality Regulations	0.33	\$27,725	\$7,490	\$14,013	\$49,228
Review & Revise Plans and City Code	0.17	\$15,922	\$579	\$7,071	\$23,572
<b>Totals</b>	<b>5.25</b>	<b>\$445,763</b>	<b>\$229,921</b>	<b>\$218,867</b>	<b>\$894,551</b>

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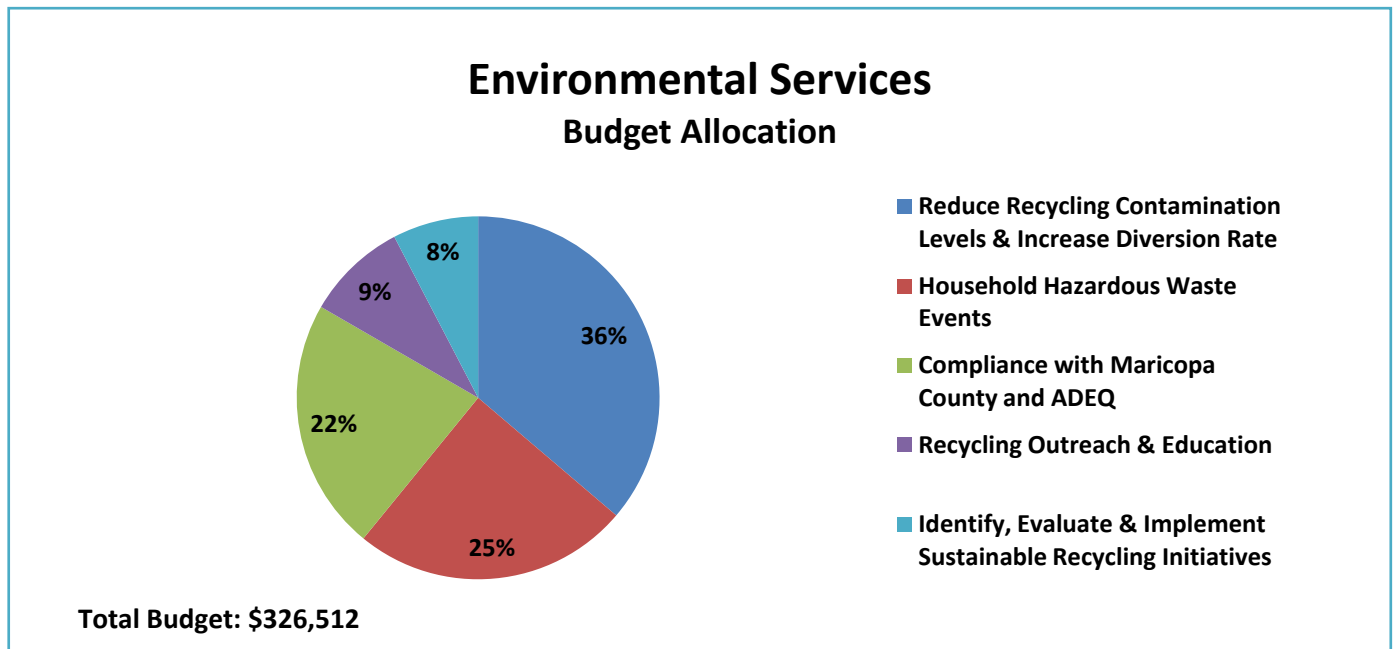


## Water Resources and Environmental Division – Environmental Services

The Environmental Services section provides support to the Solid Waste Division of the Department. Its primary function is to promote the reduction in solid waste through diversion of recycling material to a Materials Recovery Facility and the diversion of household hazardous wastes to City sponsored collection events.

<i>Cost of Service Breakdown Environmental Services</i>					
<b>Activity Description</b>	<b>Allocated FTE's</b>	<b>Personnel Costs</b>	<b>Non-Personnel Costs</b>	<b>Internal Services Charges</b>	<b>Total Cost of Service</b>
Reduce Recycling Contamination Levels & Increase Diversion Rate	0.90	\$71,671	\$17,052	\$29,570	\$118,293
Household Hazardous Waste Events	0.20	\$16,951	\$56,990	\$6,571	\$80,512
Compliance with Maricopa County and ADEQ	0.55	\$49,839	\$5,422	\$18,071	\$73,332
Recycling Outreach & Education	0.15	\$13,174	\$11,311	\$4,928	\$29,413
Identify, Evaluate & Implement Sustainable Recycling Initiatives	0.20	\$17,872	\$518	\$6,572	\$24,962
<b>Totals</b>	<b>2.00</b>	<b>\$169,507</b>	<b>\$91,293</b>	<b>\$65,712</b>	<b>\$326,512</b>

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# Performance Report

The Public Works-Utilities Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2010 Actual	FY2011 Actual	FY2012 Estimate	FY2013 Target
Enhance Current Services/Total Planning	Provide Water and Wastewater Treatment Services	% of residents rating the quality of drinking water service as good or excellent *Peoria Times survey on safe water	48% N/A	48% N/A	N/A 73%*	75%
		Total million gallons of potable water delivered to customers	8,647	8,481	8,594	8,538
		Total million gallons of wastewater treated	3,709	3,502	3,591	3,547
	Operate Water and Wastewater Treatment Plants efficiently and effectively	Water Treatment Plants cost/1000 gallons Wastewater Reclamation Facilities cost/1000 gallons	\$0.79 \$1.49	\$0.73 \$1.59	\$0.76 \$1.54	<\$0.84 <\$1.73
		Total Electrical Cost/1000 gallons of water treated	\$0.21	\$0.21	\$0.22	\$0.21
		Total Electrical Cost/1000 gallons of wastewater treated	\$0.52	\$0.53	\$0.52	\$0.52
	Manage the City's water resource portfolio and ensure the City meets Federal, State and Local compliance regulations for water, wastewater, stormwater and air quality	% of reporting requirements met for ADWR, ADEQ (storm water and air quality), MCESD (water and wastewater)	100%	100%	100%	100%
		Number of drinking water tests run	13,510	11,338	9,520	10,429
		Number of wastewater tests run	3,291	3,451	2,593	3,022
		Percent of lost and unaccounted for water	4.10%	4.54%	4.10%	<10%
	Maintain and operate the water distribution system to ensure efficient delivery of potable water	Test, flush and maintain all fire hydrants on an annual basis	100%	100%	100%	100%
		Exercise all water valves on a 3 year cycle	26.78%	27.13%	26.96%	33%
	Maintain and operate the wastewater collection systems to ensure system integrity	Clean all wastewater mains on a 5 year cycle	10.85%	1.89%	6.37%	20%
		Pest control treatment of all manholes on a 2 year cycle	24.56%	46.77%	50%	50%

<i>Council Goal</i>	<i>Expected Outcome</i>	<i>Performance Measure</i>	<b>FY2010 Actual</b>	<b>FY2011 Actual</b>	<b>FY2012 Estimate</b>	<b>FY2013 Target</b>
Enhance Current Services/Total Planning	Provide commercial solid waste collection and disposal service	Total roll-off containers serviced	2,667	2,138	2,253	2,300
		Total front load containers serviced	10,221	10,029	9,711	9,987
	Provide quality residential solid waste services which maximize recycling	Recycling diversion rate	25%	25%	26%	≥25%
		Total landfill tonnage collected	47,348	49,270	46,661	47,760
		Total recycled tonnage collected	15,505	16,067	16,010	15,830
		Percent of residents rating the quality of garbage collection as good or excellent	N/A	88%	88%	>85%
	Operate a City-wide Dial-A-Ride demand response bus system	Total trips provided	31,708	29,805	29,124	>29,000
		% of trips scheduled compared to trips requested	97.32%	99.46%	100%	>95%
	Effective management of electrical consumption at the City Hall Complex	Total kilowatts used (in millions)	8.23	7.45	7.36	7.4
		Total electricity cost (in thousands)	\$792.9	\$750.0	\$738	\$740
	Provide the most efficient and effective fleet maintenance service	Maintain City's fleet "in-service" at 90% or better each month	97.88%	97.7%	97.3%	>90%
		% of repairs with a one day turnaround time	77%	76.3%	75%	>75%
		Customer Service Satisfaction	97.8%	87.1%	93.6%	>90%
		Total gallons of biodiesel fuel consumed	332,425	339,051	335,901	330,000
		Total gallons of unleaded fuel consumed	293,342	325,549	327,282	325,000
		Total gallons of ethanol fuel consumed	18,412	15,834	16,438	16,895
	To effectively maintain our transportation infrastructure by providing top quality operations and maintenance services.	Inspect all pavement on a 2 year cycle - percent completed YTD	44%	45%	45%	50%
		Average number of weeks to complete residential street sweeping cycle	9.6	8.6	7.7	8.0
		Average number of weeks to complete arterial and collector street sweeping cycle	3.1	3.5	4.15	4.0
		Restripe all roads on an annual basis – percent completed YTD	112%	66.8%	85%	100%
		Average number of days to repair street light outage	9.22	10.59	11.78	10

# Public Works

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
<b>Expenditures by Category Name</b>						
Personal Services	\$18,038,724	\$17,590,562	<b>\$18,112,444</b>	\$18,089,545	<b>\$19,064,899</b>	5.26%
Contractual Services	\$34,872,261	\$35,816,220	<b>\$36,927,928</b>	\$36,988,908	<b>\$37,207,700</b>	0.76%
Commodities	\$5,593,011	\$6,104,467	<b>\$6,425,989</b>	\$6,871,834	<b>\$6,922,505</b>	7.73%
Capital Outlay	\$3,298,706	\$1,669,643	<b>\$1,729,832</b>	\$2,331,899	<b>\$4,158,099</b>	140.38%
<b>Total :</b>	<b>\$61,802,703</b>	<b>\$61,180,891</b>	<b>\$63,196,193</b>	<b>\$64,282,186</b>	<b>\$67,353,203</b>	<b>6.58%</b>

### **Expenditures by Division**

Public Works Administration	\$645,914	\$538,247	<b>\$431,467</b>	\$518,407	<b>\$548,525</b>	27.13%
Utilities-Water/Ww Admin	\$1,263,983	\$1,285,900	<b>\$1,378,076</b>	\$1,378,076	<b>\$1,455,815</b>	5.64%
Utilities Operations Admin	\$1,705,290	\$1,603,866	<b>\$1,809,240</b>	\$1,809,240	<b>\$1,924,936</b>	6.39%
Greenway Potbl Wtr Trt Plant	\$3,274,089	\$3,209,257	<b>\$3,334,858</b>	\$3,334,858	<b>\$3,295,150</b>	-1.19%
Quintero Treatment Plant	\$523,043	\$428,977	<b>\$475,576</b>	\$475,576	<b>\$438,918</b>	-7.71%
Production Svcs	\$3,080,384	\$3,693,352	<b>\$3,936,011</b>	\$3,936,011	<b>\$3,834,526</b>	-2.58%
Distribution Services	\$1,914,025	\$2,070,991	<b>\$2,028,899</b>	\$2,028,899	<b>\$2,178,963</b>	7.40%
Blue Staking	\$388,643	\$424,011	<b>\$304,826</b>	\$304,826	<b>\$370,891</b>	21.67%
Water Resources/Conservation	\$1,083,239	\$1,133,838	<b>\$1,088,792</b>	\$1,088,792	<b>\$1,173,519</b>	7.78%
Water Supply	\$4,870,355	\$4,814,672	<b>\$5,096,519</b>	\$5,158,069	<b>\$4,916,136</b>	-3.54%
Utilities Engineering	\$721,857	\$0	<b>\$0</b>	\$0	<b>\$0</b>	NA
Drinking Water Environmental	\$1,516,814	\$1,414,396	<b>\$1,248,625</b>	\$1,248,625	<b>\$1,245,845</b>	-0.22%
Wtr Eq Reserve	\$0	\$0	<b>\$44,801</b>	\$44,801	<b>\$0</b>	-100.00%
Beardsley Water Reclamation Facility	\$1,726,211	\$1,729,275	<b>\$1,834,138</b>	\$1,834,138	<b>\$1,856,990</b>	1.25%
Wastewater Collection/Prevention	\$1,264,617	\$1,284,190	<b>\$1,432,107</b>	\$1,481,959	<b>\$1,507,427</b>	5.26%
Wastewater Environmental	\$614,831	\$811,353	<b>\$894,551</b>	\$844,699	<b>\$870,259</b>	-2.72%
Jomax Water Reclamation Facility	\$1,151,916	\$1,322,368	<b>\$1,296,599</b>	\$1,296,599	<b>\$1,270,882</b>	-1.98%
Butler Water Reclamation Facility	\$4,587,595	\$5,298,136	<b>\$4,874,880</b>	\$4,874,880	<b>\$4,790,808</b>	-1.72%
Ww Eq Reserve	\$0	\$0	<b>\$90,033</b>	\$90,033	<b>\$350,000</b>	288.75%
Commercial Collection	\$1,889,270	\$1,982,231	<b>\$2,158,043</b>	\$2,158,043	<b>\$2,286,511</b>	5.95%
Solid Waste Admin	\$571,848	\$459,450	<b>\$580,951</b>	\$720,951	<b>\$605,583</b>	4.24%
Residential Collection	\$4,559,443	\$4,710,011	<b>\$5,069,054</b>	\$5,069,054	<b>\$5,119,613</b>	1.00%
Residential Recycling	\$3,110,792	\$1,928,032	<b>\$2,253,456</b>	\$2,253,456	<b>\$2,440,598</b>	8.30%
Solid Waste Environmental	\$430,118	\$311,701	<b>\$326,512</b>	\$326,512	<b>\$345,814</b>	5.91%
Solid Waste Eq Reserve	\$1,474,396	\$0	<b>\$150,000</b>	\$956,067	<b>\$1,725,000</b>	1050.00%
Storm Drain - NPDES	\$496,383	\$711,058	<b>\$720,536</b>	\$737,272	<b>\$883,679</b>	22.64%
Fleet Maintenance	\$4,226,714	\$4,649,410	<b>\$4,672,721</b>	\$4,876,946	<b>\$5,088,622</b>	8.90%
Fleet Reserve	\$1,243,949	\$1,207,265	<b>\$1,316,998</b>	\$1,112,998	<b>\$1,041,453</b>	-20.92%
Streets/Transit Equipment Reserve	\$483,388	\$252,194	<b>\$75,000</b>	\$75,000	<b>\$862,646</b>	1050.19%
Facilities Admin	\$524,127	\$323,882	<b>\$351,272</b>	\$351,272	<b>\$378,878</b>	7.86%
Custodial Services	\$956,042	\$1,052,736	<b>\$1,448,190</b>	\$1,448,190	<b>\$1,464,808</b>	1.15%
Nighttime Facilities Services	\$685,657	\$645,376	<b>\$693,855</b>	\$701,855	<b>\$772,879</b>	11.39%
Building Maintenance	\$842,493	\$290,729	<b>\$0</b>	\$0	<b>\$0</b>	NA
Utility Management	\$1,005,433	\$936,623	<b>\$1,027,879</b>	\$983,006	<b>\$1,044,606</b>	1.63%
Facilities Operating Projects	\$0	\$706,714	<b>\$681,142</b>	\$681,142	<b>\$720,887</b>	5.84%
Technical Operations	\$1,392,800	\$1,431,533	<b>\$1,268,531</b>	\$1,279,879	<b>\$1,335,328</b>	5.27%
Streets Admin	\$862,119	\$863,233	<b>\$803,704</b>	\$803,704	<b>\$829,300</b>	3.18%

# Public Works

## Operating Budget Summary

<i>Sort Description</i>	<i>FY 10 Actual</i>	<i>FY 11 Actual</i>	<i>FY 12 Budget</i>	<i>FY 12 Estimate</i>	<i>FY 13 Budget</i>	<i>Percent Change</i>
Signs And Striping	\$1,080,884	\$1,051,603	<b>\$1,103,046</b>	\$1,103,046	<b>\$1,144,158</b>	3.73%
Traffic Signal Maintenance	\$2,327,664	\$2,368,173	<b>\$2,530,145</b>	\$2,530,145	<b>\$2,587,443</b>	2.26%
Street Maintenance	\$2,504,196	\$2,576,507	<b>\$2,737,838</b>	\$2,737,838	<b>\$2,899,399</b>	5.90%
Sweeper Operations	\$704,817	\$725,121	<b>\$694,636</b>	\$694,636	<b>\$750,514</b>	8.04%
Transit Division	\$1,009,685	\$934,480	<b>\$932,686</b>	\$932,686	<b>\$995,894</b>	6.78%
Hb2565 Transp Grant	\$212,653	\$0	<b>\$0</b>	\$0	<b>\$0</b>	NA
<b>Total :</b>	<b>\$62,927,677</b>	<b>\$61,180,891</b>	<b>\$63,196,193</b>	<b>\$64,282,186</b>	<b>\$67,353,203</b>	<b>6.58%</b>

### Staffing by Division

Public Works Administration	5.00	4.25	<b>2.75</b>	3.50	<b>3.50</b>	27.27%
Utilities-Water/Ww Admin	5.00	5.00	<b>5.00</b>	5.00	<b>5.00</b>	0.00%
Utilities Operations Admin	9.00	9.00	<b>9.00</b>	8.00	<b>8.00</b>	-11.11%
Greenway Potbl Wtr Trt Plant	10.00	10.60	<b>10.60</b>	10.60	<b>10.60</b>	0.00%
Quintero Treatment Plant	1.00	0.40	<b>0.40</b>	0.40	<b>0.40</b>	0.00%
Production Svcs	7.20	8.20	<b>8.20</b>	8.20	<b>8.20</b>	0.00%
Distribution Services	11.55	9.55	<b>10.55</b>	10.55	<b>10.55</b>	0.00%
Blue Staking	3.00	3.00	<b>2.00</b>	2.00	<b>2.00</b>	0.00%
Water Resources/Conservation	7.00	6.00	<b>5.50</b>	5.50	<b>5.50</b>	0.00%
Utilities Engineering	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	NA
Drinking Water Environmental	6.00	6.00	<b>5.25</b>	5.25	<b>5.25</b>	0.00%
Beardsley Water Reclamation Facility	4.00	4.00	<b>4.00</b>	4.00	<b>4.00</b>	0.00%
Wastewater Collection/Prevention	7.25	7.25	<b>7.25</b>	8.25	<b>8.25</b>	13.79%
Wastewater Environmental	6.00	6.00	<b>6.25</b>	5.25	<b>5.25</b>	-16.00%
Jomax Water Reclamation Facility	3.00	3.00	<b>3.00</b>	3.00	<b>3.00</b>	0.00%
Butler Water Reclamation Facility	9.00	9.00	<b>9.00</b>	9.00	<b>9.00</b>	0.00%
Commercial Collection	8.00	8.00	<b>8.00</b>	9.00	<b>9.00</b>	12.50%
Solid Waste Admin	4.00	3.25	<b>4.00</b>	4.00	<b>4.00</b>	0.00%
Residential Collection	18.00	20.00	<b>20.00</b>	20.00	<b>20.00</b>	0.00%
Residential Recycling	12.00	11.00	<b>11.00</b>	10.00	<b>10.00</b>	-9.09%
Solid Waste Environmental	3.00	2.00	<b>2.00</b>	2.00	<b>2.00</b>	0.00%
Storm Drain - NPDES	5.00	4.20	<b>4.20</b>	4.20	<b>4.20</b>	0.00%
Fleet Maintenance	12.00	12.75	<b>12.25</b>	11.50	<b>11.50</b>	-6.12%
Facilities Admin	3.00	3.00	<b>3.00</b>	3.00	<b>3.00</b>	0.00%
Custodial Services	10.00	11.00	<b>11.00</b>	11.00	<b>11.00</b>	0.00%
Nighttime Facilities Services	13.75	10.75	<b>10.75</b>	10.75	<b>10.75</b>	0.00%
Facilities Operating Projects	5.00	5.00	<b>5.00</b>	5.00	<b>5.00</b>	0.00%
Technical Operations	10.00	10.00	<b>9.00</b>	9.00	<b>9.00</b>	0.00%
Streets Admin	6.00	6.80	<b>5.80</b>	5.80	<b>5.80</b>	0.00%
Signs And Striping	9.00	8.00	<b>8.00</b>	8.00	<b>8.00</b>	0.00%
Traffic Signal Maintenance	5.00	5.00	<b>5.00</b>	5.00	<b>5.00</b>	0.00%
Street Maintenance	17.00	16.00	<b>16.00</b>	16.00	<b>16.00</b>	0.00%
Sweeper Operations	4.00	4.00	<b>4.00</b>	4.00	<b>4.00</b>	0.00%
Transit Division	11.75	10.00	<b>7.50</b>	7.50	<b>7.50</b>	0.00%
<b>Total :</b>	<b>251.50</b>	<b>242.00</b>	<b>235.25</b>	<b>234.25</b>	<b>234.25</b>	<b>-0.43%</b>

# Introduction

Each year, the City of Peoria invests significant time and resources to design, construct, and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP)—a 10-year plan for addressing present and future infrastructure needs.

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope, and timing of *all* projects are coordinated throughout. Coordinating the timing of different projects in the same location is particularly important, since it helps us to minimize service disruptions.

Capital projects are non-routine expenditures that generally cost more than \$100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year



**The recently completed Centennial Plaza on the City Hall campus features a large turf area, a decades walk, and a shade canopy for the amphitheater.**

and a value of at least \$5,000. All land is capitalized as a fixed asset, regardless of cost.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2013 capital budget is significantly higher than any of the subsequent years because it includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year. At the discretion of the City Council, new projects can even be added to the capital budget after it has been adopted.



**FY 2013-2022 CIP BY FUNDING SOURCE**

<u>Funding Source</u>	<u>10-Year Total</u>	<u>Pct. of Total</u>
G.O. Bonds	\$77,379,457	16.7%
Revenue Bonds	\$37,837,204	8.2%
MDA Bonds	\$35,125,000	7.6%
Impact Fees	\$88,493,799	19.0%
Operating	\$123,631,100	26.7%
Outside Sources	\$20,356,379	4.4%
Transportation Sales Tax	\$47,955,169	10.4%
Prop. 400 Reimbursements	\$32,479,513	7.0%
<b>Total</b>	<b>\$463,257,621</b>	<b>100.0%</b>

The 10-year Capital Improvement Program totals \$463,257,621. For FY 2013 alone, budgeted capital projects total \$170,447,170. This document provides detailed information about each project in the CIP, including scope, schedule, project costs, funding sources, and future operating costs. It is intended to be a communication device, informing stakeholders of the city’s plans for capital investment.

**FINANCIAL POLICIES**

The City of Peoria Principles of Sound Financial Management establish guidelines for the city’s overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city’s website (PeoriaAz.gov) under the Finance Department. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Below are some excerpts from this policy.

- The city manager will annually submit a financially balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project’s costs, anticipated sources of revenue for financing the project, and

an estimate of each project on city revenues and operating budgets (8.02).

- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).
- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city’s objective is to incorporate “Pay-As-You-Go” funding (available cash) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees, and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).
- The first year of the adopted capital plan will be the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).

## CIP DEVELOPMENT PROCESS

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identify and prioritize projects, estimate project costs, determine available resources, balance project requests within the available resources, and, ultimately, submit a recommended program to the City Council.

The Management and Budget Department coordinates the annual update of the 10-year CIP as part of the annual budget process. Department staff forecast revenues for all funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the city manager, deputy city managers, and the directors of city departments that have a significant stake in the delivery of capital projects. The CIP Management Committee is responsible for evaluating project requests in light of available resources and for developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects carefully coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.

The following is an overview of the CIP development process:



The outlet for the new Pinnacle Peak Channel—a key drainage facility in northern Peoria.

**September – October.** Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

**November – December.** Capital project requests are submitted to the Management and Budget Department. Staff use revenue forecasts and financial models to prepare a preliminary CIP.

**January – March.** The CIP Management Committee meets regularly to review the proposed plan, making necessary adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

**April – May.** The City Council receives the CIP and offers its recommendations during its budget study sessions.

**June.** The City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.





## CIP PROJECT PROGRAMMING

Capital improvements are the “bricks and mortar” from which the City of Peoria delivers services to residents and businesses within its borders. By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, and retention basins.
- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.
- Information technology infrastructure and major software applications.

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the city’s General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council’s Policy Goals provide near-term direction to staff. The six broad policy goals are: (1) Community Building, (2) Enhance Current Services, (3) Preserve Natural Environment, (4) Total Planning, (5) Economic Development, and (6) Leadership and Image.

Notable projects planned for the next three years that address capital needs identified by all these sources include the following:

- The first major **renovations to the Peoria Sports Complex** since it opened in 1994. The city recently announced a new lease agreement that will keep the Seattle Mariners and San Diego Padres in Peoria through 2034. As part of the agreement, the city will invest \$30 million in clubhouse improvements (\$15 million for each team) and \$6 million in stadium improvements to be completed in time for the 2014 spring training season.

FY 2013-2022 CIP BY PROJECT TYPE		
Project Type	10-Year Total	Pct. of Total
Drainage	\$11,957,481	2.6%
Economic Development	\$14,961,046	3.2%
Operational Facilities	\$31,542,092	6.8%
Parks	\$92,906,359	20.1%
Public Safety	\$14,862,213	3.2%
Streets & Traffic Control	\$125,562,212	27.1%
Wastewater	\$54,505,596	11.8%
Water	\$116,960,622	25.2%
<b>Total</b>	<b>\$463,257,621</b>	<b>100.0%</b>

- Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.



The Community Works Program includes funding to install additional entry monuments around Peoria.

- Creation of a new **Bioscience Incubator** to encourage start-up companies to locate and grow in Peoria. The city's contribution will help provide the space and services bio-medical start-ups need, including financial support, equipment and supplies, and administrative support.
- Development of **Pioneer Community Park** at the southeast corner of 83rd and Olive avenues. Planned amenities include six baseball/softball fields, four regulation soccer fields, a lake, dog park, picnic areas, splash park, and playgrounds.
- A new segment of the **New River Trail** Northern Avenue to Olive Avenue on the city's southern boundary.
- **Additional space for the Police Department's north command** on the campus of the Pinnacle Peak Public Safety Facility. Preliminary planning envisions a new facility to the east of the parking lot fronting Lake Pleasant Parkway.
- Acquisition of an existing building to be renovated into a **Fire Support Services Facility**. This facility will meet the department's needs for engine servicing, parts storage, shower/lockers, pandemic supplies storage, equipment and turn-out laundry and repair, and a breathing apparatus compressor room.

- Demolition of the existing roadway and the construction of two lanes in each direction along **Lake Pleasant Parkway** from West Wing Parkway to the Loop 303. Construction is expected to begin in FY 2013.
- Widening of the **intersections** along 75th Avenue at Peoria Avenue, Cactus Road, and Thunderbird Road. From a safety and congestion relief standpoint, these are the highest priority intersec-

tions in Peoria. The city received federal Highway Safety Improvement Program funding for the intersections at Cactus Road and Peoria Avenue.

- Widening of **91st Avenue** to a five-lane roadway section (2:1:2) from Butler Drive to Mountain View Road. This will relieve the bottleneck that exists adjacent to the undeveloped areas.
- A new two-lane roadway that will **reduce truck traffic** on Beardsley Road between 111th Avenue and 99th Avenue.
- Installation of a 12-inch **reclaimed water line** along 85th Avenue to Grand Avenue, expanding the reclaimed water system in Old Town Peoria for use in landscape irrigation for parks, school, and city right of way.
- Replacement of approximately 37,000 **water meters** that are using transmission technology and equipment that has reached the end of its useful life. Outdated meters can lead to an increasing level of effort and cost to repair and less accurate billing information.

## OPERATING BUDGET IMPACT

The Capital Improvement Program has direct and sometimes significant impacts on Peoria’s operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.



**A streets crew performs maintenance work on a residential street in Peoria. The operating and maintenance costs of new infrastructure is a key factor in capital planning.**

Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

### OPERATIONAL IMPACTS BY PROJECT TYPE

<b>Project Type</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>
Drainage	\$17,400	\$17,400	\$17,400	\$17,400	\$17,400
Economic Development	\$0	\$0	\$0	\$200,000	\$200,000
Operational Facilities	\$0	\$0	\$0	\$0	\$0
Parks	\$89,550	\$731,480	\$756,480	\$771,480	\$825,180
Public Safety	\$167,000	\$197,000	\$306,200	\$306,200	\$306,200
Streets & Traffic	\$126,550	\$320,550	\$392,550	\$447,850	\$447,850
Wastewater	\$20,000	\$47,000	\$65,603	\$65,603	\$65,603
Water	\$0	\$78,025	\$326,800	\$459,800	\$459,800
<b>Total</b>	<b>\$420,500</b>	<b>\$1,391,455</b>	<b>\$1,865,033</b>	<b>\$2,268,333</b>	<b>\$2,322,033</b>

# Financing the CIP

The Capital Improvement Program for fiscal years 2013-2022 is a \$463 million investment in 166 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own Principals of Sound Financial Management. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount available for allocation to projects in the CIP is based on financial projections by staff in the Management and Budget Department. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources. The major sources used to pay for CIP projects are discussed in this section.



A conceptual drawing of the Lake Pleasant Parkway widening project, set to begin construction early in FY 2013.

## GENERAL OBLIGATION BONDS

General obligation bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that the debt is backed by all the revenues and resources of the city. Projects meeting the following criteria are good candidates for bond financing:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go

financing refers to cash-based sources such as operating revenues and impact fees.)

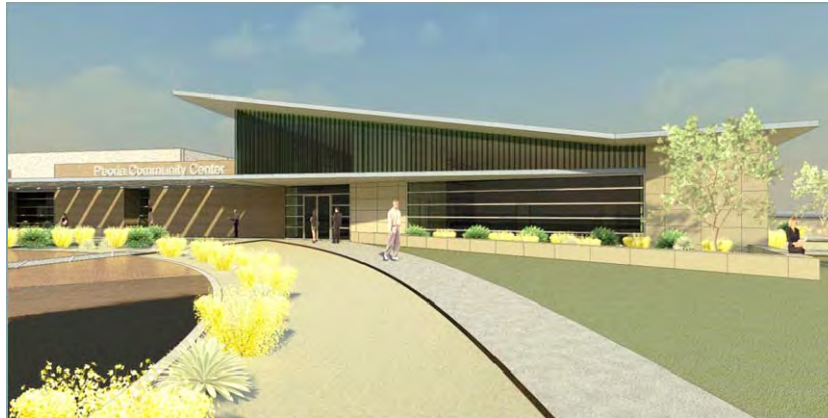
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.

**Debt Policies**

The Principles of Sound Financial Management include policies governing the use of property-tax supported bonds:

- Tax supported bonds are bonds for which funds used to make annual debt service expenditures are derived from ad valorem (property) tax revenue of the city (11.07a).
- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the "average weighted maturities"



**General obligation bonds are helping pay for the Community Center expansion project that will be complete in FY 2013.**

for general obligation bonds of the city will be 12.5 years (11.07b).

- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).

- Debt supported by the city's general fund will not exceed 10 percent of the annual general fund revenues (11.07d).

- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the

necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).

- In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).
- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).



**Assessed Valuation**

As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary property tax is unlimited in that a city may levy the amount necessary to meet its debt service obligations. The secondary assessed value of a property is calculated by multiplying that property’s full cash value, as determined by the county assessor, by an assessment (varies by property class). Thus, Peoria’s secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city’s secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate. For FY 2013, Peoria’s secondary assessed valuation is \$1.1 billion and the secondary levy is \$14.2 million.

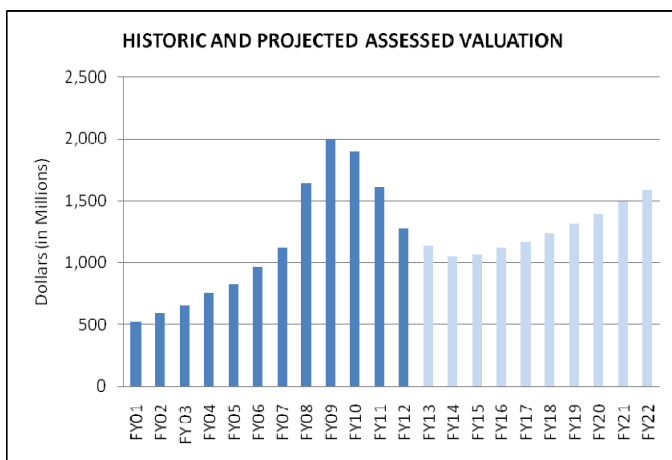
Assessed valuation is highly susceptible to swings in the real estate market. The severe economic recession that began in 2008 has decimated commercial and residential property values in the Phoenix metropolitan area, leading to dramatic declines in assessed valuation for cities like Peoria. Secondary assessed valuation peaked at almost \$2 billion in FY 2009, but will have fallen by 43 percent by FY 2013 to \$1.1 billion. City forecasts show another 7 percent drop in FY 2014 to just over \$1 billion, which means the city will have lost nearly half of its assessed valuation over a five-year period.

This loss of secondary assessed valuation means the city cannot support the level of G.O.-bonded projects once programmed in the CIP, as property tax revenues would not be sufficient to pay the debt service. Indeed, in the last few years, numerous G.O. bond-funded capital projects have been either eliminated from the CIP or pushed back to achieve a balanced program. G.O. bonds now account for \$77.4 million, or 16.7 percent, of the \$463 million FY 2013-2022 CIP—compared to \$319 million, or 32 percent, of the \$1 billion FY 2009-2018 CIP. To look at it another way, the G.O.-bond supported portion of the CIP has decreased by 76 percent since FY 2009.

**General Obligation Debt Limitations**

The Arizona Constitution limits a city’s bonded indebtedness (outstanding principal) to 20 percent or 6 percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the 6 percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.

The table on the next page shows the city’s estimated constitutional debt limitation as of July 1, 2012. Available borrowing capacity has decreased significantly over the last several years, as secondary assessed valuation has been adjusted downward, reflecting the area’s weak housing market, and the city sold an additional \$29 million in new bonds in June 2010. Available capacity in the 20 percent category is now \$66.9 million, compared to \$196 million in FY 2010, while available capacity in the 6 percent category is now \$66.5 million, compared to \$109 million in FY 2010.





**CONSTITUTIONAL DEBT LIMITATION**

Fiscal Year 2013

6% Bonds		20% Bonds	
Secondary Assessed Valuation	\$1,137,720,620	Secondary Assessed Valuation	\$1,137,720,620
Allowable 6% Debt Capacity	\$68,263,237	Allowable 20% Debt Capacity	\$227,544,124
6% Bonds Outstanding 07/01/12	(\$1,465,000)	20% Bonds Outstanding 07/01/12	(\$146,195,000)
Proposed 6% Bonds FY 2013	<u>(\$200,000)</u>	Proposed 20% Bonds FY 2013	<u>(\$14,425,968)</u>
Unused 6% Debt Capacity	<b>\$66,598,237</b>	Unused 20% Debt Capacity	<b>\$66,923,156</b>

Forecasts show available capacity in both categories decreasing still further in FY 2013 and again in FY 2014. The city is expecting an additional 7.2 percent drop in secondary assessed valuation in FY 2014, and plans to issue \$14.6 million in new G.O. bonds. Forecasts show secondary assessed valuation finally turning the corner in FY 2015 and increasing gradually thereafter, which, together with relatively small debt issues, explains the measured increases in constitutional capacity through 2017.

bonds for various capital needs in bond elections held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of \$378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage (\$277 million); Public Safety, Technology, and Municipal Operations (\$60 million); and Parks, Recreation, and Trails (\$41 million).

***Voter Authorization***

Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes seriously its responsibility to properly apply voter authorization.

**PROJECTED CONSTITUTIONAL CAPACITY AFTER PLANNED BOND SALES**

(All Dollars in Thousands)

Fiscal Year	Planned Bond Sales		Projected Capacity before Bond Sales		Principal Outstanding on Planned Bond Sales		Projected Capacity after Planned Bond Sales	
	6%	20%	6%	20%	6%	20%	6%	20%
2013	\$200	\$14,425	\$66,798	\$81,349	\$200	\$14,425	\$66,598	\$66,923
2014	\$0	\$0	\$62,965	\$72,635	\$193	\$13,941	\$62,771	\$58,693
2015	\$3,852	\$5,832	\$64,119	\$84,195	\$4,038	\$19,270	\$60,080	\$64,925
2016	\$0	\$0	\$66,969	\$103,293	\$3,701	\$18,550	\$63,268	\$84,742
2017	\$3,000	\$2,657	\$70,318	\$123,998	\$6,759	\$20,4594	\$63,558	\$103,539

### **Property Tax Rate**

This 10-year plan was developed under the assumption that the existing secondary property tax rate of \$1.25 per \$100 of assessed valuation will not change. The last time the secondary property tax rate changed was in FY 2008 when it increased to \$1.25 from \$1.20. Prior to that time, the rate held steady at \$1.30 from FY 1999 to FY 2006.

Schedule 8 in the Annual Program Budget for FY 2013 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's general obligation bonds.

### **REVENUE BONDS**

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a city-wide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell. For example, the issue will be required to have a coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be issued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not "bonds" at all, are loan agreements with the

Water Infrastructure Finance Authority of Arizona, or WIFA. WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. The city has entered into loan agreements with WIFA to finance the construction and/or expansion of the Greenway Water Treatment Plant, Beardsley Water Reclamation Facility, and Butler Water Reclamation Facility, as well as other water and wastewater projects.



The city does not plan to issue additional revenue bonds or enter into new WIFA loan agreements until FY 2019. Schedule 8 in the Annual Program Budget for FY 2013 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's water and wastewater revenue bonds, including WIFA loan agreements.

### **Debt Policies**

The Principles of Sound Financial Management include policies governing the use of revenue bonds:

- Revenue bonds of the city will be analyzed carefully by the Finance Department for fiscal soundness. Part of this analysis shall include a feasibility



ity report prepared by an independent consultant prior to the issuance of utility-supported revenue bonds to ensure the generation of sufficient revenues to meet debt service requirements, compliance with existing bond covenants, and to protect the bondholders.

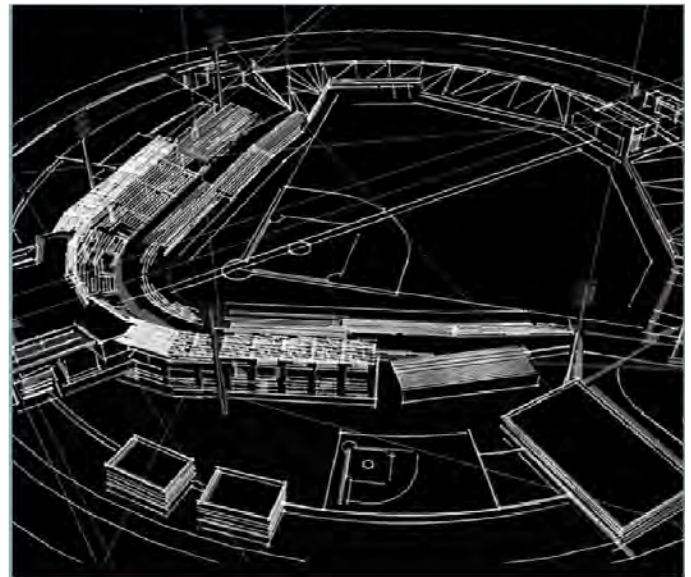
- Revenue bonds should typically be structured to provide level debt service over the life of the issue.
- Debt service reserve funds should be provided when required by rating agencies, bond insurers, or existing bond covenants.
- Interest earnings on the reserve fund balances will be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project.
- The term of any revenue bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.
- The target for the term of revenue bonds will typically be between 20 and 30 years. The target for the average weighted maturities for revenue bonds of the city will be 12.5 years.

## MDA BONDS

For certain projects, the city uses bonds issued by non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligation bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The city is planning to use MDA bonds to finance clubhouse and stadium improvements at the Peoria Sports Complex. The cost of these improvements is estimated at \$36 million. Once sold, the bonds will be repaid using the city's half-cent sales tax revenues.



**The city will sell MDA bonds to pay for improvements to the stadium and clubhouses at the Peoria Sports Complex.**

The Peoria Municipal Development Authority has issued bonds twice in recent years for high-profile projects around the city. In March 2006, the MDA issued \$6.7 million in bonds to finance the construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and with the 1 percent charge to capital projects for public art. In February 2008, the Peoria MDA issued \$47 million for the



construction of the missing segment of Happy Valley Road from 91<sup>st</sup> Avenue to Terramar Boulevard and for the widening of 83<sup>rd</sup> Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

Schedule 8 in the Annual Program Budget for FY 2013 shows the original issue amount, outstanding principal amount, and debt service requirements for MDA bonds.

## DEVELOPMENT IMPACT FEES

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, neighborhood parks, community parks, libraries, law enforcement, fire protection, water expansion, wastewater expansion, water resource, and water reuse irrigation.

Impact fees are an important source of revenue for the FY 2013-2022 CIP, and help to ensure that residential and commercial growth in Peoria pays for itself. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

The Arizona State Legislature approved—and the governor signed into law—SB 1525, which changes the way cities assess, collect, use, and administer development impact fees. To comply with the new statute, the city stopped collecting impact fees for trails, open space, general government, and solid waste as of January 1, 2012. The city has until Au-

gust 1, 2014, to replace its existing fee program with fees adopted under the new statute, and will be hiring a consultant to perform this work. Whatever the result, the new fee program is certain to have implications for the future of Peoria's Capital Improvement Program.

## OPERATING FUND REVENUES

Where possible, the city uses available cash, or "Pay-As-You-Go" funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city's half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of public safety projects have been supported by this revenue source over the years.

## OUTSIDE SOURCES

Peoria's grants coordinator and intergovernmental affairs staff work with city departments and outside agencies to aggressively pursue grants and other outside funding sources for capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County, the Maricopa County Department of Transportation, the Arizona Department of Transportation, and other agencies. The Engineering, Public Works-Utilities, and Governmental Affairs departments work closely with the Maricopa Association of Governments, the Water and Infrastructure Financing Authority of Arizona,

and other governmental agencies to secure pass-through federal funds, low-interest loans, and other favorable funding for capital projects.

Over the last few years, Peoria has been very successful in securing or advancing outside funding for transportation projects. Nearly \$70 million in federal stimulus dollars awarded to either the city or to ADOT was put to work all around the city on projects such as the Beardsley Road Extension, the widening of Loop 101 traffic interchanges at Union Hills Drive and Olive Avenue, the Grand Avenue widening, and pavement preservation projects in various locations. Federal Congestion Mitigation and Air Quality (CMAQ) money paid for almost 100 percent of the construction costs for the 84<sup>th</sup> Avenue streetscape and the 91<sup>st</sup> and Olive intersection improvements. Most recently, the city was awarded \$13.7 million in federal Highway Safety Improvement Program funding for two intersection improvement programs along 75<sup>th</sup> Avenue at Peoria Avenue and Cactus Road.



**Federal dollars paid for much of the Beardsley Road Connector project, which provided enhanced freeway access for Peoria residents living in the northern reaches of the city.**

The city also has received significant outside dollars for water and wastewater projects. The U.S.

Department of the Interior awarded \$1.8 million in federal stimulus-funded Challenge Grants to Peoria for water resources sustainability enhancements. These enhancements included the construction of an additional recharge basin to bank reclaimed water, conversion of a well system from potable to non-potable water, and installation of a reclaimed water pipeline and water measuring devices. In addition, Peoria received \$10 million in reduced-interest WIFA loans and \$1.4 million in principal forgiveness from the 2009 federal stimulus program. These loans paid for several projects in the CIP, including trunk sewer repairs on Northern Avenue, new water lines at several locations, and upgrades to several well sites and the Beardsley Water Reclamation Facility.

## TRANSPORTATION SALES TAX

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year \$1 million for pavement maintenance, \$1.6 million for transit operations, and \$500,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also



pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83<sup>rd</sup> Avenue from Williams to Calle Lejos, which is approximately \$4 million per year.

The Happy Valley Road and the 83<sup>rd</sup> Avenue widening are the most significant projects completed to date using primarily transportation sales tax revenues. Other completed projects that have been funded at least partially with this source include the Traffic Management Center, ITS Workstations at the Peoria Sports Complex, 84<sup>th</sup> Avenue Streetscape, and 87<sup>th</sup> Avenue half-street improvements from Olive Avenue to Hatcher Road. This fund also supports a number of ongoing programs, including the Traffic Signal Program, Traffic Signal Interconnect Program, and Bridge Maintenance Program.

Over the next three years, the transportation sales tax will help pay for several key projects, including the reconstruction and widening of Lake Pleasant Parkway from West Wing Parkway to the new Loop 303; the widening of 91<sup>st</sup> Avenue between Butler Drive and Mountain View Road; intersection improvements along 75<sup>th</sup> Avenue at Thunderbird Road, Peoria Avenue, and Cactus Road; the west half-street improvements to 103<sup>rd</sup> Avenue between Northern and Olive avenues; and noise and speed mitigation along Deer Valley Road.

### **PROP. 400 REIMBURSEMENTS**

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through

FY 2026, including freeways and other routes on the state highway system, major arterial streets and intersection improvements, and public transit systems.

Peoria has five projects in the arterial component of the RTP, known as the Arterial Life Cycle Program, or ALCP: Lake Pleasant Parkway, Happy Valley Road, the Beardsley Connector, 75<sup>th</sup> Avenue and Thunderbird Road intersection improvements, and the widening of 83<sup>rd</sup> Avenue from Butler Drive to Mountain View Road. Regional revenues have been allocated to each of these projects, and the city is required to match these revenues with a contribution of no less than 30 percent of the total project costs. The source of the regional revenues programmed in the ALCP for all of Peoria's projects except for the Beardsley Connector is the half-cent county transportation sales tax. The Beardsley Connector received federal surface transportation program funds rather than the county sales tax.

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement up to 70 percent of those expenditures. To date, Peoria has been reimbursed \$27 million for Lake Pleasant Parkway and \$20.6 million for Happy Valley Road. Since these two projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed. For example, the city is using reimbursement dollars from Lake Pleasant Parkway, which was largely funded with G.O. bonds, to pay for Community Park #2, which otherwise would have used G.O. bonds.



## Capital Improvement Program FY 2013-2022

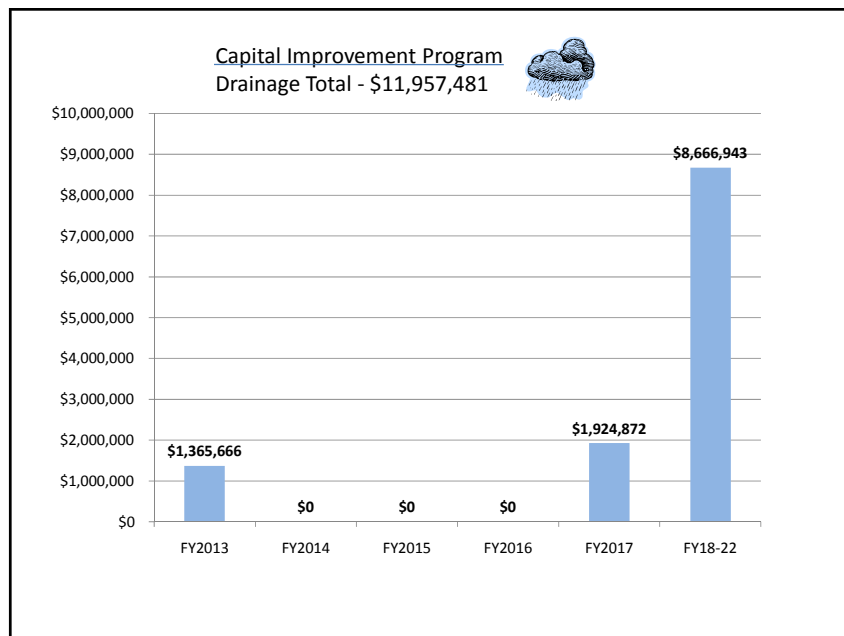
### Summary by Funding Source

Fund Number and Name	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
1000 - General	\$5,469,597	\$62,550	\$296,550	\$0	\$0	\$234,000	\$6,062,697
1970 - Municipal Office Complex Rsv	\$377,540	\$0	\$0	\$0	\$0	\$0	\$377,540
2001 - Sports Complex Capital Reserve	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
2002 - Sports Complex Imp Reserve	\$900,000	\$0	\$0	\$0	\$0	\$0	\$900,000
2050 - Water	\$6,830,848	\$8,200,791	\$3,983,013	\$6,240,696	\$4,937,141	\$24,386,837	\$54,579,326
2161 - Water Expansion	\$7,264,104	\$1,810,960	\$756,030	\$106,459	\$365,161	\$20,953,646	\$31,256,360
2224 - Proposed Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$37,837,204	\$37,837,204
2400 - Wastewater	\$6,676,768	\$2,863,132	\$2,051,542	\$1,889,452	\$2,501,667	\$10,669,615	\$26,652,176
2510 - Wastewater Expansion	\$4,062,658	\$741,204	\$1,308,868	\$2,166,559	\$234,431	\$13,988,727	\$22,502,447
2700 - Storm Water Drainage System	\$1,336	\$0	\$0	\$0	\$0	\$0	\$1,336
3400 - IT Reserve	\$1,000,000	\$551,900	\$489,800	\$0	\$0	\$0	\$2,041,700
4210 - GO Bonds 2007	\$2,290,114	\$0	\$0	\$0	\$0	\$0	\$2,290,114
4220 - GO Bonds 2009	\$16,495,240	\$0	\$0	\$0	\$0	\$0	\$16,495,240
4232 - Proposed MDA Bonds	\$29,935,000	\$5,190,000	\$0	\$0	\$0	\$0	\$35,125,000
4240 - GO Bonds 2010	\$8,076,563	\$0	\$0	\$0	\$0	\$0	\$8,076,563
4250 - Proposed GO Bonds	\$16,164,751	\$0	\$852,000	\$0	\$0	\$0	\$17,016,751
4550 - County Transportation Tax	\$26,735,942	\$3,225,732	\$1,031,805	\$514,459	\$971,575	\$0	\$32,479,513
4810 - Outside Sources	\$3,111,874	\$2,073,109	\$50,165	\$1,089,017	\$4,117,812	\$9,914,402	\$20,356,379
4970 - Proposed GO Bonds	\$0	\$1,244,478	\$2,500,360	\$631,250	\$5,025,872	\$24,098,829	\$33,500,789
7000 - Highway User	\$4,488,387	\$2,747,838	\$3,741,900	\$2,428,900	\$3,353,050	\$15,856,250	\$32,616,325
7001 - Streets Dev Zone 1	\$2,162,208	\$834,201	\$0	\$0	\$0	\$0	\$2,996,409
7002 - Streets Dev Zone 2	\$4,616,561	\$0	\$2,000,000	\$0	\$0	\$0	\$6,616,561
7010 - Transportation Sales Tax	\$18,254,808	\$3,202,841	\$10,970,200	\$1,234,000	\$1,650,050	\$12,643,270	\$47,955,169
7901 - Neighborhood Park Dev Zone 1	\$1,549,950	\$0	\$0	\$0	\$0	\$1,822,220	\$3,372,170
7904 - Neighborhood Park Dev Zone 2	\$25,200	\$0	\$0	\$0	\$0	\$3,503,040	\$3,528,240
7905 - Neighborhood Park Dev Zone 3	\$25,200	\$0	\$0	\$0	\$0	\$3,428,040	\$3,453,240
7915 - Open Space Dev	\$1,686,366	\$0	\$0	\$0	\$0	\$52,200	\$1,738,566
7920 - River Corridors & Trails Dev	\$698,531	\$0	\$0	\$0	\$0	\$52,200	\$750,731
7930 - Law Enforcement Dev	\$907,624	\$4,942,001	\$132,716	\$0	\$0	\$0	\$5,982,341
7935 - Fire & Emergency Svc Dev	\$240,000	\$0	\$0	\$0	\$0	\$6,056,734	\$6,296,734
<b>Total</b>	<b>\$170,447,170</b>	<b>\$37,690,737</b>	<b>\$30,164,949</b>	<b>\$16,300,792</b>	<b>\$23,156,759</b>	<b>\$185,497,214</b>	<b>\$463,257,621</b>

# Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The City partners with the development community to ensure that onsite drainage issues are addressed during the development process. The City's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding provided by such outside sources as the Flood Control District of Maricopa County. The city has partnered with the Flood Control District on several large projects in recent years, including the drainage improvements along Pinnacle Peak Road and Rose Garden Lane and at 83<sup>rd</sup> Avenue and Pinnacle Peak Road. The FY 2013 capital budget includes funding to update the Glendale-Peoria Area Drainage Master Plan—another joint project with the Flood Control District.





## Drainage

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
4240 - GO Bonds 2010	\$810,000	\$0	\$0	\$0	\$0	\$0	\$810,000
4810 - Outside Sources	\$555,666	\$0	\$0	\$0	\$0	\$0	\$555,666
4970 - Proposed GO Bonds	\$0	\$0	\$0	\$0	\$1,924,872	\$8,666,943	\$10,591,815
<b>Total - Drainage</b>	<b>\$1,365,666</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,924,872</b>	<b>\$8,666,943</b>	<b>\$11,957,481</b>



Drainage

**87th Av Storm Drain; Hatcher Rd to Monroe St**

**Project Number:** EN00257

**Council District:** Pine

**Project Location:** 87th Av from Hatcher Rd to Monroe St & Mtn View Rd from 87th Av to 85th Av

This project provides for the design, utility relocation, extension and burying overhead lines as determined, construction and construction administration for the storm drain on 87th Av from Hatcher Rd to Monroe St and along Mountain View Rd from 87th Av to 85th Av. The purpose is to capture the drainage along 87th Av and the contributing drainage area north of Olive Av to reduce the impact of the storm water reaching and overwhelming Olive Av. The improvements will consist of storm drains, laterals and catch basins which are an extension of the overall drainage system. The project also includes the mill & overlay of the existing pavement from curb to curb throughout the project limits.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$403,648	\$403,648
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,904,152	\$2,904,152
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$61,200	\$61,200
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$33,078	\$33,078
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,402,078</b>	<b>\$3,402,078</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$5,700	\$5,700
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,700</b>	<b>\$5,700</b>

**91st Av Storm Drain; Olive Av to Mountain View Rd**

**Project Number:** EN00231

**Council District:** Pine

**Project Location:** 91st Av from Olive Av to Mtn View Rd

This project provides for the design, utility relocation, extension and burying overhead lines as determined, construction and construction administration of the 91st Av storm drain from Olive Av to Mtn View Rd. The purpose is to capture the drainage along 91st Av north of Olive Av and from Mountain View Rd which reaches 91st Av to reduce the impact of the storm water reaching and overwhelming the intersection. Improvements will include extension of the storm drain and catch basins on 91st Av to convey the storm drainage to the Olive Storm Drain. Removal of drainage valley gutters, which interfere with the convenient travel along 91st Av, will be reconfigured in the design process. The project also includes the mill & overlay of the existing pavement from curb to curb throughout project limits.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$350,000	\$350,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,467,000	\$2,467,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,000	\$72,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$28,170	\$28,170
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,917,170</b>	<b>\$2,917,170</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$2,500	\$2,500
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500</b>	<b>\$2,500</b>





Drainage

**Glendale-Peoria ADMP Update**

**Project Number:** EN00139

**Council District:** Various

**Project Location:** City Wide

This project will update the Glendale-Peoria Area Drainage Master Plan (ADMP) and a portion of the Maryvale ADMP within the City limits and create a new Storm Drain Master Plan. This new Master Plan will update the drainage model and review the regional, local and neighborhood drainage system improvements, recommend and prioritize solutions and prepare preliminary estimates for the recommended solution. This project will require the processing of an intergovernmental agreement between the City and the Flood Control District of Maricopa County.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Outside Sources	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Study	GO Bonds 2010	Carryover	\$247,000	\$0	\$0	\$0	\$0	\$0	\$247,000
Study	GO Bonds 2010	Base	\$153,000	\$0	\$0	\$0	\$0	\$0	\$153,000
<b>Total Budget</b>			<b>\$800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$800,000</b>

**Mountain View Rd Drainage; 91st Av to 89th Av**

**Project Number:** EN00130

**Council District:** Pine

**Project Location:** Mtn View Rd from 91st Av to 89th Av

This project is for the design, utility relocation, extension and burying overhead lines, as determined, construction and construction administration for a storm drainage project to capture the drainage along Mountain View Rd, east of 91st Av, to reduce the impact of the storm water reaching and overwhelming the 91st Av & Mountain View Rd intersection. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system, and the mill & overlay of the existing roadway from curb to curb throughout the project limits.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,055,000	\$1,055,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$66,000	\$66,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$12,050	\$12,050
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,283,050</b>	<b>\$1,283,050</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$3,500	\$3,500
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500</b>	<b>\$3,500</b>



Drainage

**New River Mitigation Site**

**Project Number:** PW00180

**Council District:** Mesquite

**Project Location:** New River at Jomax Rd

This will be for the purchase of land for replacement of habitat expected to be disturbed when erosion control and channelization projects are pursued in New River from the Skunk Creek Confluence to the New River Dam. The project will also include fencing to prohibit public access and patrolling for damage and litter/vandalism abatement. Maintenance of the fence, litter pick-up and patrolling will be an ongoing expense. The City will collect proceeds from development, including CIP projects, as related bank and channel improvements to New River are made. After an accumulation of enough proceeds, segmented purchases will be made from a larger parcel which is reserved to meet the overall mitigation purposes.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Outside Sources	Carryover	\$55,876	\$0	\$0	\$0	\$0	\$0	\$55,876
Construction	Outside Sources	Carryover	\$99,790	\$0	\$0	\$0	\$0	\$0	\$99,790
<b>Total Budget</b>			<b>\$155,666</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$155,666</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$400	\$400	\$400	\$400	\$400	\$2,000	\$4,000
<b>Total Operating Impacts</b>	<b>\$400</b>	<b>\$400</b>	<b>\$400</b>	<b>\$400</b>	<b>\$400</b>	<b>\$2,000</b>	<b>\$4,000</b>



Drainage

**Pinnacle Peak Channel; 87th Av to Agua Fria**

**Project Number:** EN00134

**Council District:** Mesquite

**Project Location:** Pinnacle Peak Rd from 87th Av to Agua Fria

This project is for the design, right of way, utility relocation, extensions and burying overhead lines as determined, construction, and construction administration for storm drainage facilities to capture the drainage from the contributing area north of Pinnacle Peak Road from 87th Avenue to the Agua Fria. This project will reduce the impact of the storm runoff reaching and overwhelming developments south of Pinnacle Peak Rd. The improvements will consist of channels, culverts, storm water storage basins, storm drains, laterals and catch basins which are an extension of the overall drainage system. Right of way will be needed for the storm drainage facilities including the storm water storage basins. Phase I of the project will extend from 99th Av to the Agua Fria River as a joint project with the Flood Control District of Maricopa County. Phase II will address the section from 91st Av to 87th Av, again as a joint project with the Flood Control District of Maricopa County. Phase II is in the out years, after the Camino North development (The Meadows) completes the intervening segment of drainage from 91st Av to 99th Av. This project will be closely coordinated with the phased Pinnacle Peak Road street projects.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	GO Bonds 2010	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	GO Bonds 2010	Carryover	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Study	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$32,021	\$32,021
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$96,064	\$96,064
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$829,999	\$829,999
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$97,300	\$97,300
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$9,261	\$9,261
<b>Total Budget</b>			<b>\$130,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,064,645</b>	<b>\$1,194,645</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$106,222	\$191,222
<b>Total Operating Impacts</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$106,222</b>	<b>\$191,222</b>



Drainage

**Union Hills Drainage Channel**

**Project Number:** EN00137

**Council District:** Mesquite

**Project Location:** Union Hills Dr from 107th Av to 111th Av

This project provides for the study, pre-design services, design, utility coordination, utility relocation, extension and burying overhead facilities as determined, materials testing, construction and construction administration for a storm drainage system project to capture the drainage from two determined storm water outfalls; 1) Beardsley Channel outfall and 2) 107th Av & Union Hills area/Union Hills Channel outfall. The improvements will consist of storm water basins, channel improvements, box culverts, storm drains, laterals and catch basins which are an extension of the overall drainage system. This project will likely include processing of utility agreements (APS, Cox Qwest, SRP, SWG, EPNG, etc.) for design and construction, and development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	GO Bonds 2010	Carryover	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Design	GO Bonds 2010	Base	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$1,855,913	\$0	\$1,855,913
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$50,400	\$0	\$50,400
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$18,559	\$0	\$18,559
<b>Total Budget</b>			<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,924,872</b>	<b>\$0</b>	<b>\$2,174,872</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$1,200,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,200,000</b>	<b>\$1,200,000</b>

**Westbrook Village Ct Verdict Drainage Improvements**

**Project Number:** EN00003

**Council District:** Ironwood

**Project Location:** Westbrook Village: Beardsley Rd, 83rd Av to 91st Av

This project is to provide for the construction and construction administration to restore landscaping in the drainage basins removed during construction of the storm drain improvements.

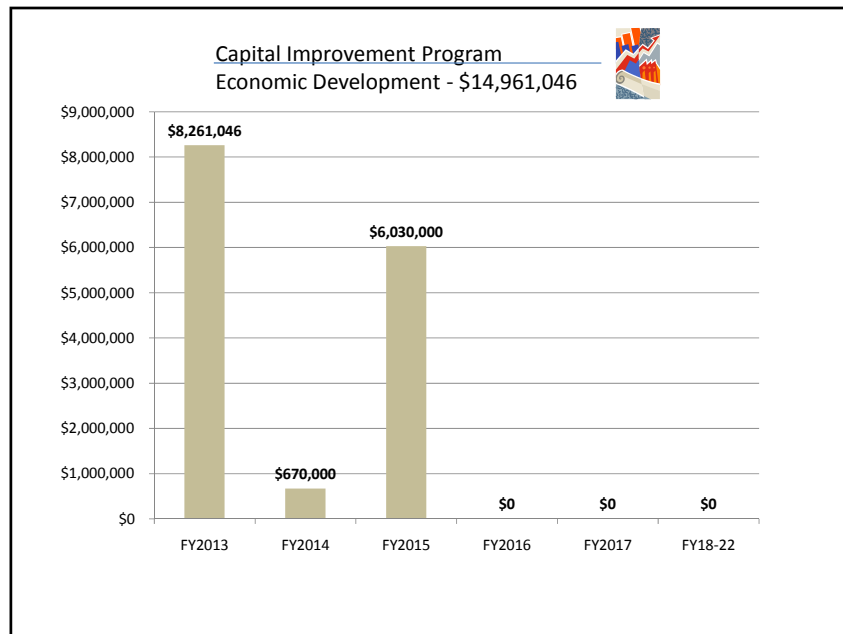
**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	GO Bonds 2010	Carryover	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
<b>Total Budget</b>			<b>\$30,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>

# Economic Development

Economic development is one of the City Council’s six policy goals. Economic development projects in the capital plan are meant to further the Economic Development Department’s mission “to build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.” Key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, general obligation bonds, and county transportation sales tax reimbursements. FY 2013 projects include a business incubator for bio-medical start-ups, façade improvements to privately owned businesses in Old Town, strategic land assembly to expedite redevelopment, and design concepts for identify creation, way-finding signage, and pedestrian connectivity improvements in the Entertainment District.





## Economic Development

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
1000 - General	\$895,046	\$0	\$0	\$0	\$0	\$0	\$895,046
4250 - Proposed GO Bonds	\$2,980,000	\$0	\$0	\$0	\$0	\$0	\$2,980,000
4550 - County Transportation Tax	\$4,386,000	\$0	\$0	\$0	\$0	\$0	\$4,386,000
7002 - Streets Dev Zone 2	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
7010 - Transportation Sales Tax	\$0	\$670,000	\$4,030,000	\$0	\$0	\$0	\$4,700,000
<b>Total - Economic Development</b>	<b>\$8,261,046</b>	<b>\$670,000</b>	<b>\$6,030,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,961,046</b>



Economic Development

**BioScience Incubator**

**Project Number:** ED00010

**Council District:** Ironwood

**Project Location:** Plaza Del Rio

As part of the adopted EDIS, this project implements the Business Incubator Initiative. The purpose of the incubator is to provide space and services that bio-medical start-up businesses need, including financial support, equipment and supplies, and administrative support, to encourage start-up companies to locate and grow in Peoria. This project will be City-led and funded through a non-profit partner to manage the medical device/bioscience incubator. The budget will reflect a 5-year CIP commitment to the incubation of start-up medical device companies indicating the upfront costs and the decreasing City commitment as the incubator becomes self-sufficient. Current funding for the council approved Bioscience incubator ends in FY2014. Additional funding will be needed in FY2015.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	County Transportation T	Carryover	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$1,800,000
<b>Total Budget</b>			<b>\$1,800,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,800,000</b>

**Economic Development Opportunity Fund**

**Project Number:** ED00007

**Council District:** Various

**Project Location:** Various

The purpose of this fund is to enable Economic Development Services (EDS) to pursue the stated initiatives in the Economic Development Implementation Strategy (EDIS). Funds from this account will be used to invest in development projects related to business attraction activities, university recruitment, health care recruitment, and the development of the city's targeted investment zones. The primary uses of the fund will be to a) fill gaps in private development project financing that make the project improbable without public support to fill those financing gaps, and b) create opportunities for private development to occur.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	County Transportation T	Carryover	\$2,586,000	\$0	\$0	\$0	\$0	\$0	\$2,586,000
<b>Total Budget</b>			<b>\$2,586,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,586,000</b>



Economic Development

**Entertainment District Improvements**

**Project Number:** ED00002

**Council District:** Willow

**Project Location:** 83rd Avenue South of Bell Road

As part of the adopted Economic Development Implementation Strategy (EDIS), this project addresses the Entertainment District target area within the Investment Zones Initiatives and involves the revitalization of Peoria's Entertainment District consistent with the Peoria Sports Complex Area Urban Design Plan (adopted by council in July 2010). This project included Phase I (FY11) with the completion of a concept design package with Gensler including identity creation concepts, all way-finding signage designs and placements and pedestrian connectivity improvement concepts. The carryover from FY12 is to complete a design concept report in FY13.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	General	Carryover	\$723,112	\$0	\$0	\$0	\$0	\$0	\$723,112
<b>Total Budget</b>			<b>\$723,112</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$723,112</b>

**Land Assembly Opportunity Fund**

**Project Number:** ED00003

**Council District:** Various

**Project Location:** Citywide

As part of the adopted Economic Development Implementation Strategy (EDIS), this project addresses the University Recruitment, Healthcare and Strategic Land Assembly initiatives and is consistent with the Old Town Peoria Revitalization Plan. This EDIS initiative seeks to strategically obtain or facilitate control of critical business development parcels to provide site-controlled parcels for development in the following areas: the Loop 303 corridor, Old Town redevelopment, and key parcels along the Loop 101 frontage. This project involves opportunity-based land acquisition activities throughout the city, including voluntary acquisitions in fee, by option, or other arrangement to establish site control for the purpose of disposition to, or joint venture with, a developer for redevelopment purposes. Each land acquisition will comport with a pre-established redevelopment strategy to ensure a larger exit strategy is known and accepted.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Proposed GO Bonds	Carryover	\$2,980,000	\$0	\$0	\$0	\$0	\$0	\$2,980,000
<b>Total Budget</b>			<b>\$2,980,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,980,000</b>





Economic Development

**Old Town Commercial Rehabilitation**

**Project Number:** ED00006

**Council District:** Acacia

**Project Location:** Targeted areas in Old Town Peoria

As part of the adopted Economic Development Implementation Strategy (EDIS), this project is intended to address initiatives related to both University Recruitment and the Old Town Investment Zones. This program involves the design and construction of building façade and parking area improvements to privately owned businesses within the Old Town Target Area. Improvements will be funded as a 100% City grant and will be protected through a 20-year easement to the City. A pivotal component of attracting a private college or university to the Old Town area (Peoria Place development) is by improving and enhancing the physical appearance of the overall area. Phase I (FY11) of the program included Pre-construction services for Wagoner I & II Plazas. Phase I will also complete the construction of those approved improvements for Wagoner I Plaza. Phase II of the program (FY12) will include the construction of the improvements for Wagoner II Plaza. If approved, Phase 3 and 4 targeted buildings would include those located along Washington Avenue and 83rd Avenue.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	General	Carryover	\$171,934	\$0	\$0	\$0	\$0	\$0	\$171,934
<b>Total Budget</b>			<b>\$171,934</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$171,934</b>

**Vistancia Commercial Core Backbone Infrastructure**

**Project Number:** ED00009

**Council District:** Mesquite

**Project Location:** Northern Peoria - Vistancia Commercial Core

The Council approved Economic Development Implementation Strategy (EDIS) has identified several investment zones for targeted business attraction activities. One of them is the Vistancia Commercial Core in northern Peoria. This area – 500 acres of privately held land adjacent to the Vistancia master planned community -- has been designated a GPEC Mega site and was the host of a site selection tour in January 2012. Because the area offers pristine developable land with great transportation access and redundant fiber infrastructure, it is a primary target for business attraction of corporate campuses, health care, higher education, and advanced business services. The CIP project for this site is to build out El Mirage Road to Lone Mountain Parkway, with associated infrastructure, in order to create a backbone through the site that is directly accessible to the Loop 303. This project is funded with savings from the Lake Pleasant Parkway project; the budget likely will not be enough to build a complete project. Additional funds will be sought when this area is developed and the infrastructure is needed.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Transportation Sales Tax	Base	\$0	\$670,000	\$0	\$0	\$0	\$0	\$670,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$4,030,000	\$0	\$0	\$0	\$4,030,000
Construction	Streets Dev Zone 2	Base	\$0	\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$670,000</b>	<b>\$6,030,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,700,000</b>

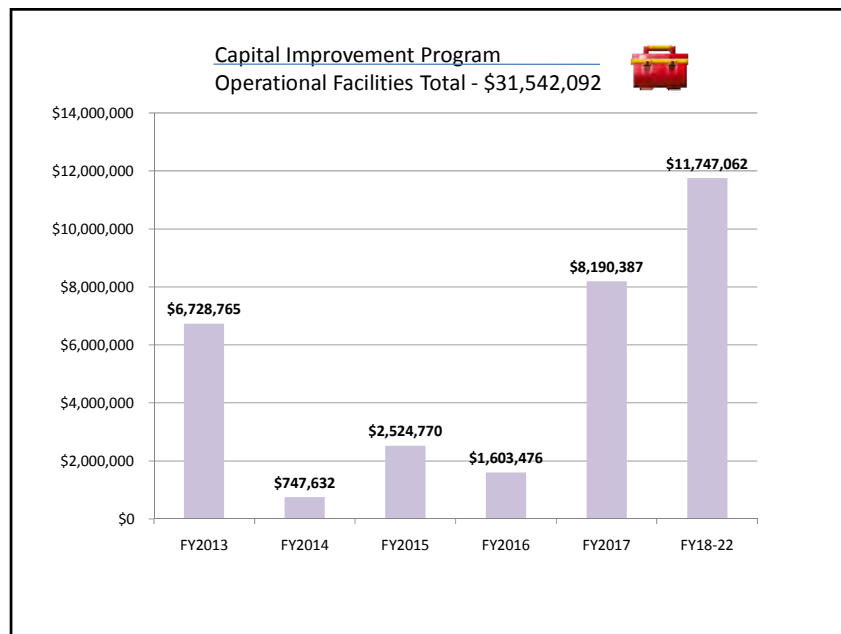
Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
	\$0	\$0	\$0	\$200,000	\$200,000	\$1,000,000	\$1,400,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>	<b>\$1,400,000</b>



# Operational Facilities

Operational facilities are the “bricks and mortar” from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources include general obligation bonds, development impact fees, operating funds, and outside sources. Projects in the 10-year program include an upgrade of the city's asset management system, improvements to the Council Chambers, replacement of network infrastructure at locations around the city, a transit park-and-ride lot and transit center, and renovations to the Council Chambers and the Main Library.





## Operational Facilities

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
1000 - General	\$865,699	\$0	\$0	\$0	\$0	\$0	\$865,699
1970 - Municipal Office Complex Rsv	\$377,540	\$0	\$0	\$0	\$0	\$0	\$377,540
2050 - Water	\$187,807	\$0	\$0	\$0	\$0	\$0	\$187,807
2161 - Water Expansion	\$144,569	\$0	\$0	\$0	\$0	\$0	\$144,569
2400 - Wastewater	\$163,619	\$0	\$0	\$0	\$0	\$0	\$163,619
2510 - Wastewater Expansion	\$65,300	\$0	\$0	\$0	\$0	\$0	\$65,300
2700 - Storm Water Drainage System	\$1,336	\$0	\$0	\$0	\$0	\$0	\$1,336
3400 - IT Reserve	\$1,000,000	\$551,900	\$489,800	\$0	\$0	\$0	\$2,041,700
4210 - GO Bonds 2007	\$24,400	\$0	\$0	\$0	\$0	\$0	\$24,400
4220 - GO Bonds 2009	\$409,434	\$0	\$0	\$0	\$0	\$0	\$409,434
4232 - Proposed MDA Bonds	\$435,000	\$0	\$0	\$0	\$0	\$0	\$435,000
4240 - GO Bonds 2010	\$218,124	\$0	\$0	\$0	\$0	\$0	\$218,124
4250 - Proposed GO Bonds	\$552,520	\$0	\$852,000	\$0	\$0	\$0	\$1,404,520
4550 - County Transportation Tax	\$515,309	\$195,732	\$1,031,805	\$514,459	\$971,575	\$0	\$3,228,880
4810 - Outside Sources	\$0	\$0	\$50,165	\$1,089,017	\$4,117,812	\$3,914,402	\$9,171,396
4970 - Proposed GO Bonds	\$0	\$0	\$101,000	\$0	\$3,101,000	\$7,832,660	\$11,034,660
7000 - Highway User	\$754,545	\$0	\$0	\$0	\$0	\$0	\$754,545
7001 - Streets Dev Zone 1	\$54,177	\$0	\$0	\$0	\$0	\$0	\$54,177
7002 - Streets Dev Zone 2	\$131,847	\$0	\$0	\$0	\$0	\$0	\$131,847
7010 - Transportation Sales Tax	\$696,707	\$0	\$0	\$0	\$0	\$0	\$696,707
7901 - Neighborhood Park Dev Zone 1	\$51,250	\$0	\$0	\$0	\$0	\$0	\$51,250
7920 - River Corridors & Trails Dev	\$29,912	\$0	\$0	\$0	\$0	\$0	\$29,912
7930 - Law Enforcement Dev	\$42,343	\$0	\$0	\$0	\$0	\$0	\$42,343
7935 - Fire & Emergency Svc Dev	\$7,327	\$0	\$0	\$0	\$0	\$0	\$7,327
<b>Total - Operational Facilities</b>	<b>\$6,728,765</b>	<b>\$747,632</b>	<b>\$2,524,770</b>	<b>\$1,603,476</b>	<b>\$8,190,387</b>	<b>\$11,747,062</b>	<b>\$31,542,092</b>



Operational Facilities

**Arts Distribution FY2013**

**Project Number:** AT02013

**Council District:** N/A

**Project Location:**

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program ... shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Arts	Proposed GO Bonds	Base	\$116,906	\$0	\$0	\$0	\$0	\$0	\$116,906
Arts	Municipal Office Compl	Base	\$3,540	\$0	\$0	\$0	\$0	\$0	\$3,540
Arts	Water	Base	\$43,803	\$0	\$0	\$0	\$0	\$0	\$43,803
Arts	Water Expansion	Base	\$70,569	\$0	\$0	\$0	\$0	\$0	\$70,569
Arts	Wastewater	Base	\$59,439	\$0	\$0	\$0	\$0	\$0	\$59,439
Arts	Wastewater Expansion	Base	\$38,300	\$0	\$0	\$0	\$0	\$0	\$38,300
Arts	Storm Water Drainage S	Base	\$1,336	\$0	\$0	\$0	\$0	\$0	\$1,336
Arts	GO Bonds 2007	Base	\$3,000	\$0	\$0	\$0	\$0	\$0	\$3,000
Arts	GO Bonds 2009	Base	\$156,634	\$0	\$0	\$0	\$0	\$0	\$156,634
Arts	General	Base	\$39,699	\$0	\$0	\$0	\$0	\$0	\$39,699
Arts	GO Bonds 2010	Base	\$47,888	\$0	\$0	\$0	\$0	\$0	\$47,888
Arts	Fire & Emergency Svc D	Base	\$2,327	\$0	\$0	\$0	\$0	\$0	\$2,327
Arts	County Transportation T	Base	\$215,397	\$0	\$0	\$0	\$0	\$0	\$215,397
Arts	Highway User	Base	\$49,545	\$0	\$0	\$0	\$0	\$0	\$49,545
Arts	Streets Dev Zone 1	Base	\$17,565	\$0	\$0	\$0	\$0	\$0	\$17,565
Arts	Streets Dev Zone 2	Base	\$44,847	\$0	\$0	\$0	\$0	\$0	\$44,847
Arts	Transportation Sales Tax	Base	\$191,575	\$0	\$0	\$0	\$0	\$0	\$191,575
Arts	Neighborhood Park Dev	Base	\$11,250	\$0	\$0	\$0	\$0	\$0	\$11,250
Arts	River Corridors & Trails	Base	\$6,164	\$0	\$0	\$0	\$0	\$0	\$6,164
Arts	Law Enforcement Dev	Base	\$8,653	\$0	\$0	\$0	\$0	\$0	\$8,653
Arts	Proposed MDA Bonds	Base	\$295,000	\$0	\$0	\$0	\$0	\$0	\$295,000
<b>Total Budget</b>			<b>\$1,423,437</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,423,437</b>

**Asphalt Replacement-MOC**

**Project Number:** PW01199

**Council District:** Pine

**Project Location:** Municipal Operation Center

This project provides for asphalt replacement at aprons and parking areas at the Municipal Operations Complex (MOC) to support heavy equipment.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,500	\$2,500
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$252,500</b>	<b>\$252,500</b>



Operational Facilities

**Asset Management System Upgrade**

**Project Number:** IT00004

**Council District:** Various

**Project Location:** City Hall Campus

This is to request funding for upgrading the city's existing asset management/work order system (Hansen).

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Proposed GO Bonds	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
<b>Total Budget</b>			<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>

**Chargeback Distribution FY2013**

**Project Number:** CB02013

**Council District:** N/A

**Project Location:**

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Chargebacks	Proposed GO Bonds	Base	\$160,614	\$0	\$0	\$0	\$0	\$0	\$160,614
Chargebacks	Municipal Office Compl	Base	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Chargebacks	Water	Base	\$144,004	\$0	\$0	\$0	\$0	\$0	\$144,004
Chargebacks	Water Expansion	Base	\$74,000	\$0	\$0	\$0	\$0	\$0	\$74,000
Chargebacks	Wastewater	Base	\$104,180	\$0	\$0	\$0	\$0	\$0	\$104,180
Chargebacks	Wastewater Expansion	Base	\$27,000	\$0	\$0	\$0	\$0	\$0	\$27,000
Chargebacks	GO Bonds 2007	Base	\$21,400	\$0	\$0	\$0	\$0	\$0	\$21,400
Chargebacks	GO Bonds 2009	Base	\$252,800	\$0	\$0	\$0	\$0	\$0	\$252,800
Chargebacks	General	Base	\$112,000	\$0	\$0	\$0	\$0	\$0	\$112,000
Chargebacks	GO Bonds 2010	Base	\$120,236	\$0	\$0	\$0	\$0	\$0	\$120,236
Chargebacks	Fire & Emergency Svc D	Base	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
Chargebacks	County Transportation T	Base	\$299,912	\$0	\$0	\$0	\$0	\$0	\$299,912
Chargebacks	Highway User	Base	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000
Chargebacks	Streets Dev Zone 1	Base	\$36,612	\$0	\$0	\$0	\$0	\$0	\$36,612
Chargebacks	Streets Dev Zone 2	Base	\$87,000	\$0	\$0	\$0	\$0	\$0	\$87,000
Chargebacks	Transportation Sales Tax	Base	\$505,132	\$0	\$0	\$0	\$0	\$0	\$505,132
Chargebacks	Neighborhood Park Dev	Base	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Chargebacks	River Corridors & Trails	Base	\$23,748	\$0	\$0	\$0	\$0	\$0	\$23,748
Chargebacks	Law Enforcement Dev	Base	\$33,690	\$0	\$0	\$0	\$0	\$0	\$33,690
Chargebacks	Proposed MDA Bonds	Base	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
<b>Total Budget</b>			<b>\$2,272,328</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,272,328</b>



Operational Facilities

**City Parks Parking Lots - Asphalt Replacement**

**Project Number:** PW00995

**Council District:** Various

**Project Location:** Various locations

This project will repair asphalt and concrete deterioration, apply TRMSS rubber seal, and restripe city park parking lots commensurate with the findings of a pavement maintenance assessment report completed by the Public works pavement management staff. This assement will be updated every other year to establish an ongoing three to six-year cycle of treatments for all parks.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$100,000	\$0	\$100,000	\$250,000	\$450,000
Construction	Proposed GO Bonds	Base	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$1,000	\$0	\$1,000	\$2,500	\$4,500
<b>Total Budget</b>			<b>\$75,000</b>	<b>\$0</b>	<b>\$101,000</b>	<b>\$0</b>	<b>\$101,000</b>	<b>\$252,500</b>	<b>\$529,500</b>

**Citywide Security Enhancements**

**Project Number:** PW00506

**Council District:** Various

**Project Location:** Citywide

This project addresses security issues that are recommended by the Citywide Security Committee. One of the issues which has been identified by the Committee includes maintenance and/or replacement of existing cameras and support equipment which are at the end of their useful life. The useful life of these cameras is five years. Therefore this project will allow for all cameras to be replaced every five years. FY13 will be the first year of the cycle. Our current security camera inventory consists of 382 cameras. These cameras are located at Municipal Office Complex buildings, Public Safety facilities and Utility Water and Wastewater Treatment plants. In FY2013 we are allocating \$102,000 for 68 cameras, \$10,000 for supporting equipment and \$7,000 for 3rd floor stairwell badge access. In FY2014 - 44 cameras are slated for replacement/maintenance, 60 in FY2015, 74 in FY2016 and 107 in FY2017.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	General	Base	\$119,000	\$0	\$0	\$0	\$0	\$0	\$119,000
<b>Total Budget</b>			<b>\$119,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$119,000</b>



Operational Facilities

**Community Works Program**

**Project Number:** COP0001

**Council District:** Various

**Project Location:** Citywide

The City of Peoria Community Works Program provides an annual budget for projects that have a local benefit or that may arise during the fiscal year and are not identified in the city's annual capital improvement program (CIP). Below is a list of projects planned for FY 2013:

- Murphy Park Little League Fence (\$15,000)
- Right Tree Right Place (\$75,000)
- Murphy Park Repairs - Flood Irrigation, Restroom (\$18,500)
- Old Town Signage (\$6,000)
- Sunnyslope Park Basketball Court Resurfacing (\$10,000)
- Alta Vista Park and Windrose Park Tennis Court Resurfacings (\$44,000)
- Happy Valley Rd Wall Painting @ 91st Av (\$50,000)
- New River Trail Underpass Lighting @ Deer Valley Rd, Grand Av, Peoria Av, and 75th Av (\$162,400)
- Sunrise Park Swings (\$20,000)
- Varney Park Playground Replacement (\$75,000)
- Wacker Park Shad Canopy (\$24,100)
- Quick Response Projects (\$150,000)
- Neighborhood Traffic Management Program (\$50,000)
- Privacy Wall Improvements (\$100,000)
- Cholla St Wall Modifications - 81st Av to 82nd Av (\$25,000)
- Rose Garden Ln Sidewalk - 104th Av to 107th Av (\$30,000)
- Peoria Av Sidewalk - New River Bridge to 99th Av (\$10,000)
- Butler Dr Chain Link Fence - Suncliff to 111th Av (\$22,000)
- Plant Salvage Nursery (\$5,000)
- City of Peoria Entry Monuments (\$108,000)

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Carryover	\$140,000	\$0	\$0	\$0	\$0	\$0	\$140,000
Construction	General	Carryover	\$95,000	\$0	\$0	\$0	\$0	\$0	\$95,000
Construction	Highway User	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	General	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
<b>Total Budget</b>			<b>\$1,235,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,235,000</b>



Operational Facilities

**Council Chambers ADA Enhancements**

**Project Number:** PW10300

**Council District:** Acacia

**Project Location:** Municipal Office Complex

This project provides Americans with Disabilities Act (ADA) enhancements to the City of Peoria Council Chambers. The improvements include a new accessible ramp and ADA door operator serving the main lobby entrance, accessible sweep ramps providing access to the podium, plumbing fixture modifications, and assisted listening device replacement. Landscape replacement and door operator integration with the access control system have been included. A second phase of the project will include modifications to the staff and podium portions of the existing dais in support of conducting Council study sessions. A redesign of any portion of the staff dais and/or speaking podium necessitates an upgrade of the dais and control room audio visual control system that was installed in 1991. Other technology improvements include the addition of LCD monitors within the Chambers to enhance visibility of multi-media presentations.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Municipal Office Compl	Carryover	\$354,000	\$0	\$0	\$0	\$0	\$0	\$354,000
<b>Total Budget</b>			<b>\$354,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$354,000</b>

**Network Infrastructure Replacement - Butler WRF**

**Project Number:** IT00013

**Council District:** Acacia

**Project Location:** Butler Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Butler Treatment Facility will require replacement in FY15 and FY20.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$0	\$93,800	\$0	\$0	\$0	\$93,800
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$93,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$93,800</b>





Operational Facilities

**Network Infrastructure Replacement - Beardsley WRF**

**Project Number:** IT00011

**Council District:** Mesquite

**Project Location:** Beardsley Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Beardsley Treatment Facility will require replacement in FY14 and FY19.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$80,400	\$0	\$0	\$0	\$0	\$80,400
<b>Total Budget</b>			<b>\$0</b>	<b>\$80,400</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$80,400</b>

**Network Infrastructure Replacement - Comm Theater**

**Project Number:** IT00030

**Council District:** Acacia

**Project Location:** Community Theater

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Network infrastructure equipment at the Community Theater will require replacement in FY15 and FY20.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$0	\$10,000	\$0	\$0	\$0	\$10,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>



Operational Facilities

**Network Infrastructure Replacement - DCSB**

**Project Number:** IT00015

**Council District:** Acacia

**Project Location:** DCSB

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Development and Community Services Building (DCSB) will require replacement in FY15 and FY20.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$0	\$240,000	\$0	\$0	\$0	\$240,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$240,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$240,000</b>

**Network Infrastructure Replacement - Fire Stations**

**Project Number:** IT00009

**Council District:** Various

**Project Location:** Fire Stations

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the fire stations will require replacement in FY14 and FY19.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$140,700	\$0	\$0	\$0	\$0	\$140,700
<b>Total Budget</b>			<b>\$0</b>	<b>\$140,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$140,700</b>



Operational Facilities

**Network Infrastructure Replacement - Greenway WTF**

**Project Number:** IT00010

**Council District:** Willow

**Project Location:** Greenway Water Treatment Plant

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Greenway Water Treatment Plant will require replacement in FY14 and FY19.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$93,800	\$0	\$0	\$0	\$0	\$93,800
<b>Total Budget</b>			<b>\$0</b>	<b>\$93,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$93,800</b>

**Network Infrastructure Replacement - Jomax WTF**

**Project Number:** IT00012

**Council District:** Mesquite

**Project Location:** Jomax Water Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Jomax Water Treatment Facility will require replacement in FY14 and FY19.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$67,000	\$0	\$0	\$0	\$0	\$67,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$67,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$67,000</b>



Operational Facilities

**Network Infrastructure Replacement - Lib & Council**

**Project Number:** IT00022

**Council District:** Acacia

**Project Location:** Main Library & Council Chambers

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure equipment at the Main Library and Council Chambers will require replacement in FY14 and FY19.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$60,000	\$0	\$0	\$0	\$0	\$60,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>

**Network Infrastructure Replacement - MOC**

**Project Number:** IT00014

**Council District:** Acacia

**Project Location:** MOC

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Municipal Operations Center (MOC) will require replacement in FY15 and FY20.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$0	\$96,000	\$0	\$0	\$0	\$96,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$96,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$96,000</b>



Operational Facilities

**Network Infrastructure Replacement - Rio Vista**

**Project Number:** IT00023

**Council District:** Ironwood

**Project Location:** Rio Vista Rec Center & Park

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure equipment at Rio Vista Recreation Center and Park will require replacement in FY14 and FY19.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$60,000	\$0	\$0	\$0	\$0	\$60,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$60,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>

**Network Infrastructure Replacement - Security**

**Project Number:** IT00021

**Council District:** Acacia

**Project Location:** Technology Center

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Security network infrastructure, including firewalls, network monitoring, and network authentication throughout the City will require replacement in FY13 and FY18.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
<b>Total Budget</b>			<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>



Operational Facilities

**Network Infrastructure Replacement - Tech Center**

**Project Number:** IT00008

**Council District:** Acacia

**Project Location:** Technology Center

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Core infrastructure in the Technology Center Data Center will require replacement in FY13 and FY18.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
<b>Total Budget</b>			<b>\$750,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>

**Network Infrastructure Replacement-Pinnacle Peak**

**Project Number:** IT00028

**Council District:** Mesquite

**Project Location:** Pinnacle Peak Public Safety Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Network infrastructure equipment at Pinnacle Peak Public Safety Facility will require replacement in FY14 and FY19.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>



Operational Facilities

**Network Infrastructure Replacement-Sunrise Library**

**Project Number:** IT00025

**Council District:** Mesquite

**Project Location:** Sunrise Library

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure equipment at Sunrise Mountain Library will require replacement in FY15 and FY20.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	IT Reserve	Base	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>

**Peoria Transit Center**

**Project Number:** PW00325

**Council District:** Acacia

**Project Location:** TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit center located in Peoria.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Outside Sources	Base	\$0	\$0	\$50,165	\$0	\$0	\$0	\$50,165
Land	Outside Sources	Base	\$0	\$0	\$0	\$782,876	\$0	\$0	\$782,876
Design	Outside Sources	Base	\$0	\$0	\$0	\$156,575	\$0	\$0	\$156,575
Construction	Outside Sources	Base	\$0	\$0	\$0	\$0	\$1,559,505	\$0	\$1,559,505
Chargebacks	Outside Sources	Base	\$0	\$0	\$0	\$20,000	\$43,225	\$0	\$63,225
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$50,165</b>	<b>\$959,451</b>	<b>\$1,602,730</b>	<b>\$0</b>	<b>\$2,612,346</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$625,000	\$625,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$625,000</b>	<b>\$625,000</b>



Operational Facilities

**PSAB Security Enhancements**

**Project Number:** PD00018

**Council District:** Acacia

**Project Location:** 83rd Avenue and Cinnabar/PSAB Building

The lobby of the Public Safety Administration Building needs to have substantial modifications to enhance the security of the building, as well as protect the employees who work the front desk. The enhancements include the repositioning of the front desk, the Records Conference Room, and the Station Officer area for a total of 2,800 square feet of remodeling. The plan calls for the front desk to be repositioned and have bullet-resistant glass installed to ensure the facility is secure.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	GO Bonds 2010	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Equipment	Proposed GO Bonds	Base	\$0	\$0	\$30,000	\$0	\$0	\$0	\$30,000
Design	Proposed GO Bonds	Base	\$0	\$0	\$152,000	\$0	\$0	\$0	\$152,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$670,000	\$0	\$0	\$0	\$670,000
<b>Total Budget</b>			<b>\$50,000</b>	<b>\$0</b>	<b>\$852,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$902,000</b>

**Radio Infrastructure Replacements - RWC Upgrades**

**Project Number:** IT00024

**Council District:** Various

**Project Location:** Citywide

The Regional Wireless Consortium (RWC) will be upgrading and replacing equipment and software to remain in compliance with FCC narrow banding requirements and to maintain system uptime and capacity requirements for the City's radio system. Peoria is required to fund its portion of these upgrades per the IGA that is in effect with the RWC.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	County Transportation T	Base	\$0	\$195,732	\$1,031,805	\$514,459	\$971,575	\$0	\$2,713,571
<b>Total Budget</b>			<b>\$0</b>	<b>\$195,732</b>	<b>\$1,031,805</b>	<b>\$514,459</b>	<b>\$971,575</b>	<b>\$0</b>	<b>\$2,713,571</b>

**Radio Subscriber Replacements**

**Project Number:** IT00018

**Council District:** Various

**Project Location:** Citywide

The Regional Wireless Consortium (RWC) will be upgrading equipment to remain in compliance with FCC narrow banding requirements and the City's subscriber radio units deployed citywide will require replacement in order to continue operation on the RWC network.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$3,000,000	\$0	\$3,000,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$3,000,000</b>





Operational Facilities

**Renovate Council Chambers**

**Project Number:** PW00510

**Council District:** Acacia

**Project Location:** Municipal Office Complex

The purpose of this project is to renovate and replace building systems in the City of Peoria Council Chambers. After 20+ years of continuous use improvements are anticipated to include: interior systems refurbish/replacement; exterior painting; mechanical system refurbish/replacement; lighting system upgrades for energy efficiency; and fire alarm system upgrades. This project does not include Channel 11 broadcast provisions, major audio visual equipment, or building re-roofing. Execution of the project may be combined with the renovation of the Main Library for greatest efficiency.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,280,000	\$1,280,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$53,820	\$53,820
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$12,800	\$12,800
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,346,620</b>	<b>\$1,346,620</b>

**Renovate Main Library**

**Project Number:** PW00509

**Council District:** Acacia

**Project Location:** Municipal Office Complex

The purpose of this project is to renovate and replace building systems in the City of Peoria Main Library. After 20+ years of continuous use improvements are anticipated to include: interior systems refurbish/replacement; exterior painting; mechanical system refurbish/replacement; lighting system upgrades for energy efficiency; and fire alarm system upgrades. This project does not include library computer or server upgrades, replacement or expansion of existing library collections and shelving systems, major audio visual equipment, or building re-roofing. Execution of the project may be combined with the renovation of the Council Chambers for greatest efficiency.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$5,850,000	\$5,850,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,540	\$72,540
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$58,500	\$58,500
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,981,040</b>	<b>\$5,981,040</b>



Operational Facilities

**Transit Park and Ride Lot**

**Project Number:** PW00335

**Council District:** Acacia

**Project Location:** TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a Park & Ride lot located in Peoria. Under this plan, the City of Peoria is responsible for the siting study. The Transit Park and Ride lot is envisioned as a 4-acre, 300-vehicle facility with an 80/20 mix of covered and non-covered parking spaces. The facility assumes minor adjacent offsite development, drainage basins, landscaping, signage, and security.

**Budget by Fiscal Year**

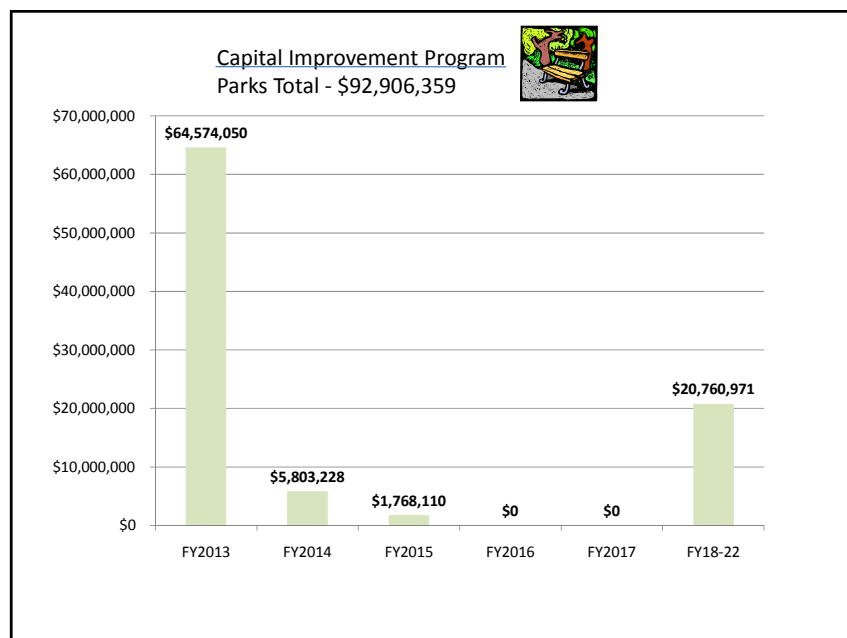
Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Outside Sources	Base	\$0	\$0	\$0	\$129,566	\$0	\$0	\$129,566
Land	Outside Sources	Base	\$0	\$0	\$0	\$0	\$2,138,675	\$0	\$2,138,675
Design	Outside Sources	Base	\$0	\$0	\$0	\$0	\$376,407	\$0	\$376,407
Construction	Outside Sources	Base	\$0	\$0	\$0	\$0	\$0	\$3,914,402	\$3,914,402
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$129,566</b>	<b>\$2,515,082</b>	<b>\$3,914,402</b>	<b>\$6,559,050</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>	<b>\$600,000</b>

# Parks, Trails, Open Space, and Libraries

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista Community Park offers lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. The city is undertaking a number of large projects in this category, evidenced by a substantial FY 2013 budget. These projects are in various stages of completion and include renovations to the team clubhouses and stadium at the Peoria Sports Complex, development of a new community park in southern Peoria, renovation and expansion of the Community Center, and a new neighborhood park in the Camino a Lago subdivision.





## Parks - Community

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
4240 - GO Bonds 2010	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
4250 - Proposed GO Bonds	\$8,980,514	\$0	\$0	\$0	\$0	\$0	\$8,980,514
4550 - County Transportation Tax	\$12,185,400	\$0	\$0	\$0	\$0	\$0	\$12,185,400
<b>Total - Parks - Community</b>	<b>\$21,615,914</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,615,914</b>



## Parks - Neighborhood

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
4240 - GO Bonds 2010	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
4970 - Proposed GO Bonds	\$0	\$477,101	\$1,340,692	\$0	\$0	\$5,227,617	\$7,045,410
7901 - Neighborhood Park Dev Zone 1	\$1,473,500	\$0	\$0	\$0	\$0	\$1,797,020	\$3,270,520
7904 - Neighborhood Park Dev Zone 2	\$0	\$0	\$0	\$0	\$0	\$3,477,840	\$3,477,840
7905 - Neighborhood Park Dev Zone 3	\$0	\$0	\$0	\$0	\$0	\$3,402,840	\$3,402,840
<b>Total - Parks - Neighborhood</b>	<b>\$1,573,500</b>	<b>\$477,101</b>	<b>\$1,340,692</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,905,317</b>	<b>\$17,296,610</b>



## Parks - Other

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
1000 - General	\$3,633,852	\$0	\$0	\$0	\$0	\$0	\$3,633,852
2001 - Sports Complex Capital Reserve	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
#####	\$900,000	\$0	\$0	\$0	\$0	\$0	\$900,000
4232 - Proposed MDA Bonds	\$29,500,000	\$5,190,000	\$0	\$0	\$0	\$0	\$34,690,000
4240 - GO Bonds 2010	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
4250 - Proposed GO Bonds	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
4810 - Outside Sources	\$200,000	\$0	\$0	\$0	\$0	\$6,000,000	\$6,200,000
7901 - Neighborhood Park Dev Zone 1	\$25,200	\$0	\$0	\$0	\$0	\$25,200	\$50,400
7904 - Neighborhood Park Dev Zone 2	\$25,200	\$0	\$0	\$0	\$0	\$25,200	\$50,400
7905 - Neighborhood Park Dev Zone 3	\$25,200	\$0	\$0	\$0	\$0	\$25,200	\$50,400
7915 - Open Space Dev	\$52,200	\$0	\$0	\$0	\$0	\$52,200	\$104,400
7920 - River Corridors & Trails Dev	\$52,200	\$0	\$0	\$0	\$0	\$52,200	\$104,400
<b>Total - Parks - Other</b>	<b>\$35,683,852</b>	<b>\$5,190,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,180,000</b>	<b>\$47,053,852</b>



## Parks - Trails & Open Space

*Summary by Funding Source*

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
4210 - GO Bonds 2007	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
4240 - GO Bonds 2010	\$2,023,732	\$0	\$0	\$0	\$0	\$0	\$2,023,732
4250 - Proposed GO Bonds	\$1,126,467	\$0	\$0	\$0	\$0	\$0	\$1,126,467
4970 - Proposed GO Bonds	\$0	\$136,127	\$427,418	\$0	\$0	\$675,654	\$1,239,199
7915 - Open Space Dev	\$1,634,166	\$0	\$0	\$0	\$0	\$0	\$1,634,166
7920 - River Corridors & Trails Dev	\$616,419	\$0	\$0	\$0	\$0	\$0	\$616,419
<b><i>Total - Parks - Trails &amp; Open Space</i></b>	<b>\$5,700,784</b>	<b>\$136,127</b>	<b>\$427,418</b>	<b>\$0</b>	<b>\$0</b>	<b>\$675,654</b>	<b>\$6,939,983</b>



Parks - Community

**Pioneer Community Park**

**Project Number:** CS00034

**Council District:** Acacia

**Project Location:** 83rd Ave and Olive Ave

This project involves the design and development of the city's second Community Park located at the southeast corner of 83rd Avenue and Olive Avenue. A master plan concept was shared with City Council that identified the development of approximately 80 acres of area, including 60 acres from the former Robertson farm parcel, and an additional 20 acres of area south of the Butler Water Reclamation facility. The master plan included six baseball/softball fields with associated restrooms, concessions, spectator areas, parking, etc., four lighted and regulation size soccer fields and support facilities, a five-acre lake, dog park, picnic areas, splash park area, playgrounds, and community/historic gardens area, and infrastructure and landscaping for the site. The park area plans are to use reclaimed water from the adjacent Butler Water Reclamation facility for irrigation purposes.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	County Transportation T	Carryover	\$12,185,400	\$0	\$0	\$0	\$0	\$0	\$12,185,400
Construction	Proposed GO Bonds	Carryover	\$6,480,514	\$0	\$0	\$0	\$0	\$0	\$6,480,514
Construction	GO Bonds 2010	Carryover	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
Construction	Proposed GO Bonds	Base	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000
<b>Total Budget</b>			<b>\$21,615,914</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,615,914</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Personal OPS	\$0	\$446,871	\$446,871	\$446,871	\$446,871	\$2,234,355	\$4,021,839
Non-Pers OPS	\$0	\$462,334	\$462,334	\$462,334	\$462,334	\$2,311,670	\$4,161,006
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$446,871</b>	<b>\$446,871</b>	<b>\$446,871</b>	<b>\$446,871</b>	<b>\$2,234,355</b>	<b>\$8,182,845</b>





Parks - Neighborhood

**99th & Olive Avenue Park**

**Project Number:** CS00151

**Council District:** Pine

**Project Location:** 99th and Olive

This is a request for a neighborhood park at 99th and Olive. The site is approximately 19 acres and will include typical neighborhood park amenities such as restroom, landscaping, play equipment, picnic shelters and hard surface courts.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$950,000	\$950,000
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$590,818	\$590,818
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$5,146,682	\$5,146,682
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$48,294	\$48,294
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$29,468	\$29,468
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$7,908	\$7,908
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$51,467	\$51,467
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,024,637</b>	<b>\$7,024,637</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$96,000	\$96,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$63,200	\$63,200
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$36,500	\$36,500
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$96,000</b>	<b>\$195,700</b>

**99th Ave and Olive Trailhead**

**Project Number:** CS00088

**Council District:** Pine

**Project Location:** 99th Avenue and Olive Avenue

Formerly known as 99th Avenue and Olive Neighborhood Park, this project is to construct an access point to the New River Trail system with comfort facilities such as a restroom, drinking fountain, and resting areas. Since this is also near an equestrian area in our community, facilities will also include services that accommodate those wishing to access the trail on horseback. This project is compatible with the trail extension from Northern to Olive and site remediation will be required.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Proposed GO Bonds	Base	\$0	\$323,750	\$0	\$0	\$0	\$0	\$323,750
Construction	Proposed GO Bonds	Base	\$0	\$100,000	\$1,295,000	\$0	\$0	\$0	\$1,395,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$49,113	\$32,742	\$0	\$0	\$0	\$81,855
Arts	Proposed GO Bonds	Base	\$0	\$4,238	\$12,950	\$0	\$0	\$0	\$17,188
<b>Total Budget</b>			<b>\$0</b>	<b>\$477,101</b>	<b>\$1,340,692</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,817,793</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$15,000	\$15,000	\$75,000	\$105,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$75,000</b>	<b>\$105,000</b>



Parks - Neighborhood

## Aloravita Neighborhood Park

**Project Number:** CS00130

**Council District:** Mesquite

**Project Location:** Patriot American - Northern Peoria

This project is 11 acres and includes design and construction of a typical neighborhood park as development of this area occurs.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$825,000	\$825,000
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$2,337,425	\$2,337,425
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$90,041	\$90,041
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$25,374	\$25,374
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,477,840</b>	<b>\$3,477,840</b>

## Camino a Lago Park

**Project Number:** CS00054

**Council District:** Mesquite

**Project Location:** 98th Ave & Lake Pleasant Parkway

This project is for the basic park development (6.1 acres) in the Camino a Lago area, located directly north of the Sunrise Mountain Branch Library. The park and library share the same parking lot and approximately one acre of grass area has been developed to date. This funding request is to complete the neighborhood park improvements once the master plan for the park is developed with neighborhood input. Planned improvements may include infrastructure and amenities such as utilities, restroom, landscaping, play equipment, picnic shelters, and turf areas.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Neighborhood Park Dev	Carryover	\$26,500	\$0	\$0	\$0	\$0	\$0	\$26,500
Construction	Neighborhood Park Dev	Carryover	\$950,000	\$0	\$0	\$0	\$0	\$0	\$950,000
Equipment	Neighborhood Park Dev	Base	\$22,000	\$0	\$0	\$0	\$0	\$0	\$22,000
Construction	Neighborhood Park Dev	Base	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
<b>Total Budget</b>			<b>\$1,173,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,173,500</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Personal OPS	\$0	\$33,500	\$33,500	\$33,500	\$33,500	\$167,500	\$301,500
Non-Pers OPS	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$33,500</b>	<b>\$33,500</b>	<b>\$33,500</b>	<b>\$33,500</b>	<b>\$167,500</b>	<b>\$436,500</b>



Parks - Neighborhood

**Scotland Yard Neighborhood Park (93rd Av & Cholla)**

**Project Number:** CS00123

**Council District:** Palo Verde

**Project Location:** 93rd Avenue and Cholla

Standard neighborhood park improvements include: playgrounds, picnic areas, walking paths, irrigated turf, landscaping, off-street parking and miscellaneous improvements. The city intends to build this park with many new environmental technologies.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Neighborhood Park Dev	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Construction	GO Bonds 2010	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
<b>Total Budget</b>			<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$52,500	\$105,000
<b>Total Operating Impacts</b>	<b>\$10,500</b>	<b>\$10,500</b>	<b>\$10,500</b>	<b>\$10,500</b>	<b>\$10,500</b>	<b>\$52,500</b>	<b>\$105,000</b>

**Vistancia Park #3 (White Peak)**

**Project Number:** CS00135

**Council District:** Mesquite

**Project Location:** North Vistancia

This park will be the third neighborhood park in the Vistancia development. This park will consist of 10 acres including standard amenities such as minimal turf, playground, ramadas, a restroom, and a trailhead for mountain trail access.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$2,337,425	\$2,337,425
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$90,041	\$90,041
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$25,374	\$25,374
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,402,840</b>	<b>\$3,402,840</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$12,000	\$12,000
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$29,000	\$29,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$71,000</b>



Parks - Other

## Centennial Plaza

**Project Number:** CS00134

**Council District:** Acacia

**Project Location:** Municipal Office Complex

This project involves the development of land between the Public Safety Administration Building and the Development and Community Services Building on the Municipal Office Campus to commemorate Arizona's 100th anniversary. It is consistent with the 2003 DFDG Municipal Center Master Plan. The project includes enhanced wayfinding for the municipal campus, as well as the conversion of the municipal campus and Roundtree Ranch Park to reclaimed water from the Butler Reclamation facility. A storm water retention basin also will be part of the project improvements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Other	General	Carryover	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Construction	GO Bonds 2010	Carryover	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Construction	General	Carryover	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
<b>Total Budget</b>			<b>\$90,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$90,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$60,000	\$135,000
<b>Total Operating Impacts</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$60,000</b>	<b>\$135,000</b>

## Community Center Building Addition

**Project Number:** CS00070

**Council District:** Acacia

**Project Location:** 83rd Ave & Washington

This major renovation and expansion project entails the addition of 12,000 square feet of program space to the existing 14,000 square foot Community Center in Old town Peoria. The project will re-use portions of the existing building structure as part of its overall pursuit of the USGBC's LEED Silver certification. Construction commenced in October 2011 and will occur in two distinct phases, allowing for continuous building operations during construction. Building equipment and furnishings will be replaced through purchases by the Community Action program (C.A.P.), re-use of existing Peoria inventory, and through new City of Peoria procurements. The project will also remedy a non-compliant sewer connection at the adjacent historic school buildings discovered during the first phase of construction.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	General	Carryover	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
Construction	Proposed GO Bonds	Carryover	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Construction	General	Carryover	\$3,189,852	\$0	\$0	\$0	\$0	\$0	\$3,189,852
Construction	Proposed GO Bonds	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
<b>Total Budget</b>			<b>\$4,214,852</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,214,852</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$59,550	\$59,550	\$59,550	\$59,550	\$59,550	\$297,750	\$595,500
<b>Total Operating Impacts</b>	<b>\$59,550</b>	<b>\$59,550</b>	<b>\$59,550</b>	<b>\$59,550</b>	<b>\$59,550</b>	<b>\$297,750</b>	<b>\$595,500</b>



Parks - Other

**Peoria Parks, Trails, and Open Space Master Plan**

**Project Number:** CS00067

**Council District:** Citywide

**Project Location:** Citywide

This project is for an update to the comprehensive Parks, Trail and Open Space Master Plan (PROST) to guide and assist with development and prioritization, especially in the Northern portion of the City. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meeting and comments to help direct the future program and development of Parks, Recreation, Open Spaces, and Trails.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	River Corridors & Trails	Base	\$52,200	\$0	\$0	\$0	\$0	\$52,200	\$104,400
Study	Open Space Dev	Base	\$52,200	\$0	\$0	\$0	\$0	\$52,200	\$104,400
Study	Neighborhood Park Dev	Base	\$25,200	\$0	\$0	\$0	\$0	\$25,200	\$50,400
Study	Neighborhood Park Dev	Base	\$25,200	\$0	\$0	\$0	\$0	\$25,200	\$50,400
Study	Neighborhood Park Dev	Base	\$25,200	\$0	\$0	\$0	\$0	\$25,200	\$50,400
<b>Total Budget</b>			<b>\$180,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$180,000</b>	<b>\$360,000</b>

**Sports Complex Improvements**

**Project Number:** CS00022

**Council District:** Willow

**Project Location:** Sports Complex

This project is for improvements to the Peoria Sports Complex per the terms of new lease agreement with the San Diego Padres and Seattle Mariners. Planned improvements include renovations to the two clubhouses and to the stadium itself. The City of Peoria is financing most of the improvements, but expects to be partially reimbursed by the Arizona Sports and Tourism Authority (AZSTA) at a later date.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Overnight Tr	General	Carryover	\$14,000	\$0	\$0	\$0	\$0	\$0	\$14,000
Construction	Proposed MDA Bonds	Carryover	\$16,331,030	\$0	\$0	\$0	\$0	\$0	\$16,331,030
Construction	General	Carryover	\$185,000	\$0	\$0	\$0	\$0	\$0	\$185,000
Arts	Proposed MDA Bonds	Carryover	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Design	Proposed MDA Bonds	Base	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Construction	Outside Sources	Base	\$200,000	\$0	\$0	\$0	\$0	\$6,000,000	\$6,200,000
Construction	Proposed MDA Bonds	Base	\$10,168,970	\$5,000,000	\$0	\$0	\$0	\$0	\$15,168,970
Construction	Sports Complex Imp Res	Base	\$900,000	\$0	\$0	\$0	\$0	\$0	\$900,000
Construction	Sports Complex Capital	Base	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Chargebacks	Proposed MDA Bonds	Base	\$0	\$140,000	\$0	\$0	\$0	\$0	\$140,000
<b>Total Budget</b>			<b>\$31,199,000</b>	<b>\$5,190,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,000,000</b>	<b>\$42,389,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$25,000	\$25,000	\$78,700	\$125,000	\$253,700
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$78,700</b>	<b>\$125,000</b>	<b>\$253,700</b>



Parks - Trails & Open Space

**Agua Fria Trails - CAP to Tierra del Rio**

**Project Number:** CS00049

**Council District:** Mesquite

**Project Location:** Along the Agua Fria Corridor

This project includes the development of approximately five miles of trail along the Agua Fria River between Happy Valley Road and the CAP. This path will connect Peoria parks (Community Park #3) and open spaces (Calderwood Butte) as well as provide a regional connection with the White Tanks Mountain open space in Maricopa County and a future connection along the Agua Fria River to Lake Pleasant. This project has both local and regional significance. The project will be completed in phases.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$611,000	\$611,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$58,544	\$58,544
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$6,110	\$6,110
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$675,654</b>	<b>\$675,654</b>

**Agua Fria/Open Space Land Acquisition**

**Project Number:** CS00089

**Council District:** Mesquite

**Project Location:** SR 74 to Dove Valley, Dove Valley to Jomax

Open Space Land Acquisition is vital to prepare and plan for and this project will protect cultural resources and encourage preservation of open space in the northern section of the city. Much of the land of interest is State Lands. The division of Planning and Sustainability is in the process of completing a study of what parcels should be acquired and what strategies for open space preservation should be implemented.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Open Space Dev	Carryover	\$884,166	\$0	\$0	\$0	\$0	\$0	\$884,166
Land	Proposed GO Bonds	Carryover	\$666,667	\$0	\$0	\$0	\$0	\$0	\$666,667
Land	GO Bonds 2010	Carryover	\$1,199,167	\$0	\$0	\$0	\$0	\$0	\$1,199,167
Land	Open Space Dev	Base	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
<b>Total Budget</b>			<b>\$3,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500,000</b>



Parks - Trails & Open Space

**New River Trail - BLM**

**Project Number:** EN00371

**Council District:** Mesquite

**Project Location:** New River - Fletcher Hts 1A to River Stone Estates

This project provides for the acquisition of ROW from the BLM, purchase of two five acre parcels, environmental investigation and clean-up, design, construction and construction administration of a temporary concrete trail extending from Fletcher Hts 1A to River Stone Estates. The concrete trail will follow the alignment of the west bank of the New River.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Proposed GO Bonds	Carryover	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Land	Proposed GO Bonds	Carryover	\$112,000	\$0	\$0	\$0	\$0	\$0	\$112,000
Construction	Proposed GO Bonds	Base	\$187,800	\$0	\$0	\$0	\$0	\$0	\$187,800
<b>Total Budget</b>			<b>\$409,800</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$409,800</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$1,600	\$1,600	\$1,600	\$1,600	\$8,000	\$14,400
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$1,600</b>	<b>\$1,600</b>	<b>\$1,600</b>	<b>\$1,600</b>	<b>\$8,000</b>	<b>\$14,400</b>

**New River Trail - Northern to Olive Avenue**

**Project Number:** CS00125

**Council District:** Pine

**Project Location:** 99th Avenue and Northern Avenue

The City of Peoria is considering the development of a multi-use pathway between Northern Avenue and Olive Avenue along the west bank of New River and also an at grade crossing at New River and Northern Avenue. The project would involve the construction of landscaping, guard rail where required, a 12-foot wide path and an at grade crossing to the East bank trail section by the City of Glendale. The pathway would consist of an asphalt and ABC cross section with the river crossing consisting of CSA ramps at both banks of the river with cast in place concrete for the at grade pathway between the ramps.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	River Corridors & Trails	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Construction	Proposed GO Bonds	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	GO Bonds 2010	Carryover	\$108,382	\$0	\$0	\$0	\$0	\$0	\$108,382
Construction	GO Bonds 2010	Base	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
<b>Total Budget</b>			<b>\$453,382</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$453,382</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>	<b>\$90,000</b>



Parks - Trails & Open Space

**New River Trail - Williams Rd to Happy Valley Rd**

**Project Number:** CS00128

**Council District:** Mesquite

**Project Location:** East side of New River between Pinnacle Peak and Happy Valley Road

This project is for the construction of low water crossing of New River near the Williams Road alignment to connect to the City of Glendale's NRT path between Williams Rd. and Pinnacle Peak and to complete several missing gaps between Pinnacle Peak Rd. and Happy Valley Road. Once the path is on the east side of the river at Williams Rd., it would be located in the City of Glendale north to Pinnacle Peak Rd. North of Pinnacle Peak Road is within the Peoria jurisdiction, and the NRT will continue one more mile and connect several existing path segments between Pinnacle Peak and Happy Valley Road that have been constructed as development has occurred. This will close a 1.5 mile missing gap between Williams Road and the newly constructed underpass at Happy Valley Road.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Proposed GO Bonds	Base	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$400,000	\$0	\$0	\$0	\$400,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$35,127	\$23,418	\$0	\$0	\$0	\$58,545
Arts	Proposed GO Bonds	Base	\$0	\$1,000	\$4,000	\$0	\$0	\$0	\$5,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$136,127</b>	<b>\$427,418</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$563,545</b>

**Skunk Creek Trailhead @ 83rd Avenue**

**Project Number:** CS00091

**Council District:** Willow

**Project Location:** 83rd Avenue & Skunk Creek

This project is for a use easement from the Flood Control District of Maricopa County at SEC 83rd Avenue and Skunk Creek for development of a trail head & rest area for users of the Skunk Creek/ACDC Trail.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	River Corridors & Trails	Carryover	\$316,419	\$0	\$0	\$0	\$0	\$0	\$316,419
Construction	GO Bonds 2010	Carryover	\$102,000	\$0	\$0	\$0	\$0	\$0	\$102,000
Construction	GO Bonds 2007	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
<b>Total Budget</b>			<b>\$718,419</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$718,419</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500	\$45,000
<b>Total Operating Impacts</b>	<b>\$4,500</b>	<b>\$4,500</b>	<b>\$4,500</b>	<b>\$4,500</b>	<b>\$4,500</b>	<b>\$22,500</b>	<b>\$45,000</b>





Parks - Trails & Open Space

**Sports Complex Trail**

**Project Number:** CS00146

**Council District:** Ironwood

**Project Location:** N of Skunk Creek 75th to 83rd

The Sports Complex Trail is a one mile trail segment on the north side of Skunk Creek between 77th and 83rd Avenue to create a two-mile loop trail connection between 83rd and 75th Avenue. Currently, there is existing path on the south side of Skunk Creek between 75th and 83rd Avenue. This added path connection will also provide pedestrian access to the south side of the Peoria Sports Complex at appropriate locations.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	River Corridors & Trails	Carryover	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Construction	GO Bonds 2010	Carryover	\$394,183	\$0	\$0	\$0	\$0	\$0	\$394,183
<b>Total Budget</b>			<b>\$619,183</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$619,183</b>

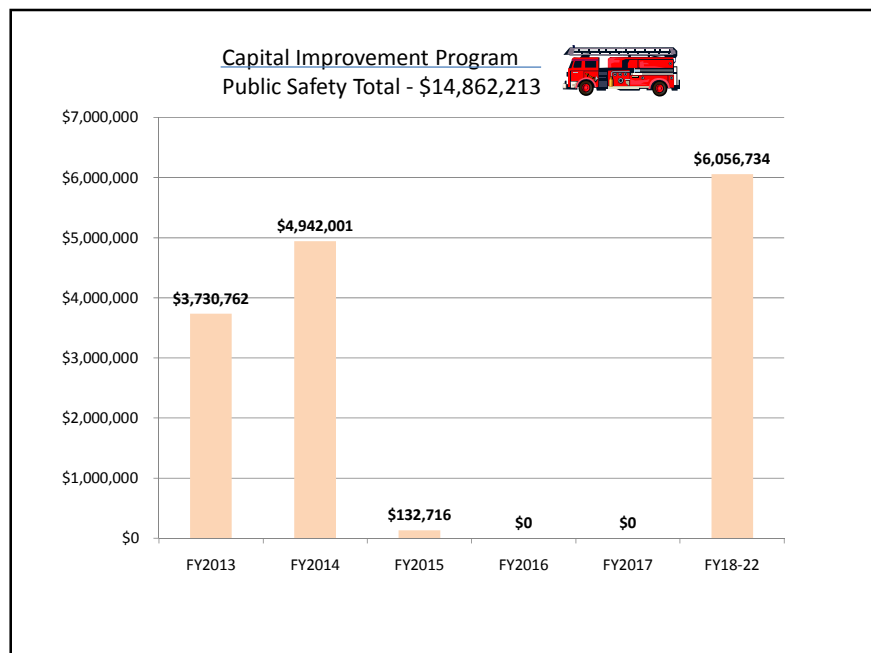
<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500	\$67,500
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$7,500</b>	<b>\$7,500</b>	<b>\$7,500</b>	<b>\$7,500</b>	<b>\$37,500</b>	<b>\$67,500</b>



# Public Safety

Peoria's public safety functions include not only the Police and Fire departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. In addition to the ongoing project to replace the Police Department's computer-aided dispatch system, included in the 10-year program are an expansion of the Pinnacle Peak Public Safety Facility, acquisition of a facility for servicing fire apparatus, and construction of a new fire station in northern Peoria.





## Public Safety

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
4240 - GO Bonds 2010	\$1,582,558	\$0	\$0	\$0	\$0	\$0	\$1,582,558
4250 - Proposed GO Bonds	\$1,050,250	\$0	\$0	\$0	\$0	\$0	\$1,050,250
7930 - Law Enforcement Dev	\$865,281	\$4,942,001	\$132,716	\$0	\$0	\$0	\$5,939,998
7935 - Fire & Emergency Svc Dev	\$232,673	\$0	\$0	\$0	\$0	\$6,056,734	\$6,289,407
<b>Total - Public Safety</b>	<b>\$3,730,762</b>	<b>\$4,942,001</b>	<b>\$132,716</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,056,734</b>	<b>\$14,862,213</b>



Public Safety

**CAD Replacement**

**Project Number:** PD00013

**Council District:** Acacia

**Project Location:** PSAB

Upgrade or replacement of the Computer Automated Dispatch (CAD), Mobile Digital Computers (MDC) and Records software.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Other	GO Bonds 2010	Carryover	\$110,175	\$0	\$0	\$0	\$0	\$0	\$110,175
Equipment	GO Bonds 2010	Carryover	\$1,055,306	\$0	\$0	\$0	\$0	\$0	\$1,055,306
<b>Total Budget</b>			<b>\$1,165,481</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,165,481</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$167,000	\$167,000	\$167,000	\$167,000	\$167,000	\$835,000	\$1,670,000
<b>Total Operating Impacts</b>	<b>\$167,000</b>	<b>\$167,000</b>	<b>\$167,000</b>	<b>\$167,000</b>	<b>\$167,000</b>	<b>\$835,000</b>	<b>\$1,670,000</b>

**Fire Station #8**

**Project Number:** FD00008

**Council District:** Mesquite

**Project Location:** Undetermined

This project provides funding to construct a fire station in the northwest section of the city. The facility would mirror our prototypical neighborhood fire station and be programmed at approximately 10,800 square feet. Total construction cost is estimated at \$6.006 million. This cost includes administrative fees, engineering and design, furniture, fixtures, and equipment. Land will need to be purchased by the City. Apparatus cost for one fire pumper is included as well as costs for one traffic signal. This building is priced to include a LEED silver certification level consistent with City sustainability objectives.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$320,000	\$320,000
Equipment	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$580,000	\$580,000
Design	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$524,235	\$524,235
Construction	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$4,450,765	\$4,450,765
Chargebacks	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$131,985	\$131,985
Arts	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$49,749	\$49,749
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,056,734</b>	<b>\$6,056,734</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$4,071,000	\$4,071,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,071,000</b>	<b>\$4,671,000</b>



Public Safety

**Pinnacle Peak Public Safety Facility Expansion**

**Project Number:** PD00021

**Council District:** Mesquite

**Project Location:** Pinnacle Peak Public Safety

This project provides funding for additional space for the Police Department on the campus of the Pinnacle Peak Public Safety Facility. In 2008, the city completed the expansion of the site's parking facilities, which included masterplanning a building pad for a future flex office building fronting Lake Pleasant Parkway. The building is envisioned as an open office shell with restroom and office core allowing for a maximized density of office cubicles. The building will be home to police employees providing service to the northern reaches of the city. A deceleration lane and traffic signal are included in this project.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Law Enforcement Dev	Base	\$0	\$99,026	\$99,026	\$0	\$0	\$0	\$198,052
Design	Law Enforcement Dev	Base	\$675,281	\$0	\$0	\$0	\$0	\$0	\$675,281
Construction	Law Enforcement Dev	Base	\$190,000	\$4,761,668	\$0	\$0	\$0	\$0	\$4,951,668
Chargebacks	Law Enforcement Dev	Base	\$0	\$33,690	\$33,690	\$0	\$0	\$0	\$67,380
Arts	Law Enforcement Dev	Base	\$0	\$47,617	\$0	\$0	\$0	\$0	\$47,617
<b>Total Budget</b>			<b>\$865,281</b>	<b>\$4,942,001</b>	<b>\$132,716</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,939,998</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$109,200	\$109,200	\$109,200	\$546,000	\$873,600
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$109,200</b>	<b>\$109,200</b>	<b>\$109,200</b>	<b>\$546,000</b>	<b>\$873,600</b>



Public Safety

**Support Services Facility**

**Project Number:** FD00101

**Council District:** Mesquite

**Project Location:** TBD

The project will entail the acquisition of and minor renovations to an existing high-bay service / warehouse facility to serve as the Peoria Fire Department Support Services Facility. The Fire Department has identified multiple 8-10,000 sf candidate facilities that with minor renovations can meet the program needs for high bay engine servicing, parts storage, shower/lockers, pandemic supplies storage, equipment and turn-out laundry/repair, SCBA compressor room and office facilities. Minor renovations may include building systems upgrades/updates, power and air distribution for special equipment, painting and interior office tenant improvements. IT infrastructure, access control, and CCTV upgrades are included.

**Budget by Fiscal Year**

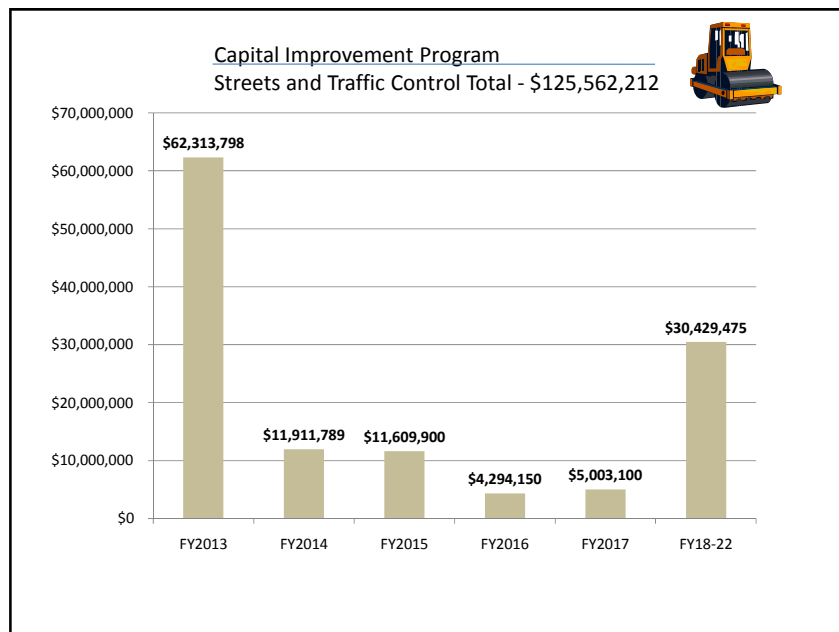
Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Proposed GO Bonds	Base	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Equipment	GO Bonds 2010	Base	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Design	Proposed GO Bonds	Base	\$50,250	\$0	\$0	\$0	\$0	\$0	\$50,250
Design	GO Bonds 2010	Base	\$24,750	\$0	\$0	\$0	\$0	\$0	\$24,750
Construction	Fire & Emergency Svc D	Base	\$232,673	\$0	\$0	\$0	\$0	\$0	\$232,673
Construction	GO Bonds 2010	Base	\$267,327	\$0	\$0	\$0	\$0	\$0	\$267,327
<b>Total Budget</b>			<b>\$1,700,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,700,000</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$270,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$150,000</b>	<b>\$270,000</b>

# Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city's 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city's three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County's half-cent transportation sales tax. Major projects in the plan include the Agua Fria Truck Road Reliever, improvements to Lake Pleasant Parkway from Westwing Parkway to the new Loop 303, the widening of 83rd Avenue and 91st Avenue in southern Peoria, and intersection improvements along 75th Avenue at Thunderbird Road, Cactus Road, and Peoria Avenue.





## Streets

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
1000 - General	\$75,000	\$62,550	\$296,550	\$0	\$0	\$234,000	\$668,100
2050 - Water	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
2400 - Wastewater	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
4210 - GO Bonds 2007	\$1,965,714	\$0	\$0	\$0	\$0	\$0	\$1,965,714
4220 - GO Bonds 2009	\$16,085,806	\$0	\$0	\$0	\$0	\$0	\$16,085,806
4240 - GO Bonds 2010	\$2,872,149	\$0	\$0	\$0	\$0	\$0	\$2,872,149
4250 - Proposed GO Bonds	\$625,000	\$0	\$0	\$0	\$0	\$0	\$625,000
4550 - County Transportation Tax	\$9,649,233	\$3,030,000	\$0	\$0	\$0	\$0	\$12,679,233
4810 - Outside Sources	\$1,614,608	\$1,427,109	\$0	\$0	\$0	\$0	\$3,041,717
4970 - Proposed GO Bonds	\$0	\$631,250	\$631,250	\$631,250	\$0	\$1,695,955	\$3,589,705
7000 - Highway User	\$3,733,842	\$2,747,838	\$3,741,900	\$2,428,900	\$3,353,050	\$15,856,250	\$31,861,780
7001 - Streets Dev Zone 1	\$2,108,031	\$834,201	\$0	\$0	\$0	\$0	\$2,942,232
7002 - Streets Dev Zone 2	\$4,484,714	\$0	\$0	\$0	\$0	\$0	\$4,484,714
7010 - Transportation Sales Tax	\$16,030,101	\$1,473,301	\$5,740,200	\$227,000	\$850,050	\$7,622,270	\$31,942,922
<b>Total - Streets</b>	<b>\$60,044,198</b>	<b>\$10,206,249</b>	<b>\$10,409,900</b>	<b>\$3,287,150</b>	<b>\$4,203,100</b>	<b>\$25,408,475</b>	<b>\$113,559,072</b>





## Traffic Control

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
4810 - Outside Sources	\$741,600	\$646,000	\$0	\$0	\$0	\$0	\$1,387,600
7010 - Transportation Sales Tax	\$1,528,000	\$1,059,540	\$1,200,000	\$1,007,000	\$800,000	\$5,021,000	\$10,615,540
<i>Total - Traffic Control</i>	<b>\$2,269,600</b>	<b>\$1,705,540</b>	<b>\$1,200,000</b>	<b>\$1,007,000</b>	<b>\$800,000</b>	<b>\$5,021,000</b>	<b>\$12,003,140</b>



Streets

**103rd Av; Northern Av to Olive Av -West 1/2 Street**

**Project Number:** EN00422

**Council District:** Pine

**Project Location:** 103rd Av; Northern Av to Olive Av

This project provides for the geotechnical investigation to determine the limits of the old City of Glendale landfill impacting 103rd Avenue, landfill clean-up, public involvement, design, ROW acquisition, materials testing, construction, construction administration, utility coordination, utility relocation, and undergrounding overhead facilities as needed, for the reconstruction and construction of the 103rd Avenue west 1/2 street improvements from Northern Avenue to Olive Avenue. This project will likely include processing utility company (Cox, Qwest/Centurylink, APS, SRP, EPNG, etc.) design and construction agreements, development and Intergovernmental agreements. The improvements include: clearing and grubbing, saw cut along existing pavement, install new pavement, construct curb and gutter, concrete side walk, landscaping and irrigation system, signing & striping and construction of a combination screen wall and fence.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Transportation Sales Tax	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Land	Transportation Sales Tax	Base	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Design	Transportation Sales Tax	Base	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$3,700,000	\$0	\$0	\$0	\$3,700,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$8,100	\$6,000	\$0	\$0	\$0	\$14,100
Arts	Transportation Sales Tax	Base	\$0	\$4,000	\$37,900	\$0	\$0	\$0	\$41,900
<b>Total Budget</b>			<b>\$450,000</b>	<b>\$412,100</b>	<b>\$3,743,900</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,606,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$4,300	\$4,300	\$21,500	\$30,100
Non-Pers OPS	\$0	\$0	\$0	\$8,000	\$8,000	\$40,000	\$56,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,300</b>	<b>\$4,300</b>	<b>\$21,500</b>	<b>\$86,100</b>



Streets

**67th Av & Cactus Rd Intersection Improvements**

**Project Number:** EN00078

**Council District:** Willow

**Project Location:** 67th Av & Cactus Rd (west leg)

This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria's share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$50,000	\$0	\$50,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$245,000	\$245,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$145,000	\$0	\$145,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,229,000	\$1,229,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$22,000	\$26,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$1,450	\$12,290	\$13,740
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$218,450</b>	<b>\$1,512,290</b>	<b>\$1,730,740</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>



Streets

**67th Av & Peoria Av Intersection Improvements**

**Project Number:** EN00080

**Council District:** Willow

**Project Location:** 67th Av & Peoria Av (west leg)

This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$50,000	\$0	\$50,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$245,000	\$245,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$140,000	\$0	\$140,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,110,000	\$1,110,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$22,000	\$26,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$1,400	\$11,100	\$12,500
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$213,400</b>	<b>\$1,392,100</b>	<b>\$1,605,500</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>



Streets

**67th Av & Thunderbird Rd Intersection Improvements**

**Project Number:** EN00077

**Council District:** Willow

**Project Location:** 67th Av and Thunderbird Rd (west leg)

This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria's share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$48,000	\$0	\$48,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$120,000	\$0	\$120,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,058,000	\$1,058,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$22,000	\$26,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$1,200	\$10,580	\$11,780
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$191,200</b>	<b>\$1,694,580</b>	<b>\$1,885,780</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>



Streets

**75th Av & Cactus Rd Intersection Improvements**

**Project Number:** EN00088

**Council District:** Palo Verde

**Project Location:** 75th Av & Cactus Rd

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, noise study, traffic study, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox, Centurylink, SRP, SWG, EPNG, etc.) for design and construction, and development and intergovernmental agreements. The improvements include: installation of a section of 16" water line, additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access management, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and irrigation.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Transportation Sales Tax	Carryover	\$840,000	\$0	\$0	\$0	\$0	\$0	\$840,000
Construction	Transportation Sales Tax	Base	\$2,670,213	\$0	\$0	\$0	\$0	\$0	\$2,670,213
<b>Total Budget</b>			<b>\$3,510,213</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,510,213</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$9,000	\$9,000	\$9,000	\$45,000	\$72,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,000</b>	<b>\$9,000</b>	<b>\$9,000</b>	<b>\$45,000</b>	<b>\$72,000</b>

**75th Av & Peoria Av Intersection Improvements**

**Project Number:** EN00081

**Council District:** Acacia

**Project Location:** 75th Av & Peoria Av

This project provides for the coordination with adjacent property owners, public involvement, pre-design services, design, ROW acquisition, utility coordination, utility relocations, utility extensions, burying overhead facilities as determined, materials testing, construction, construction administration, for constructing intersection widening improvements. This project will likely include processing of utility agreements (APS, Cox Qwest/Centurylink, SRP, SWG, EPNG, etc.) for design and construction, and development and intergovernmental agreements. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and irrigation.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Transportation Sales Tax	Carryover	\$975,000	\$0	\$0	\$0	\$0	\$0	\$975,000
Construction	Transportation Sales Tax	Base	\$358,946	\$0	\$0	\$0	\$0	\$0	\$358,946
<b>Total Budget</b>			<b>\$1,333,946</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,333,946</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$9,000	\$9,000	\$9,000	\$45,000	\$72,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,000</b>	<b>\$9,000</b>	<b>\$9,000</b>	<b>\$45,000</b>	<b>\$72,000</b>



Streets

**75th Av & Thunderbird Rd Intersection Improvement**

**Project Number:** EN00089

**Council District:** Willow

**Project Location:** 75th Av & Thunderbird Rd

This project includes conducting a traffic study, design, ROW acquisition, utility relocation, extensions and burying overhead power lines as determined, construction, and construction administration for capacity improvements to the intersection and vicinity to accommodate additional turn lanes (both right and left), additional through lanes, raised medians for access control, traffic signal modification/upgrades, interconnect conduit and ITS facilities, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, sidewalks, pedestrian access ramps, landscaping, and irrigation.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	County Transportation T	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Transportation Sales Tax	Carryover	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Construction	County Transportation T	Carryover	\$2,800,000	\$0	\$0	\$0	\$0	\$0	\$2,800,000
<b>Total Budget</b>			<b>\$3,950,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,950,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$19,000	\$19,000	\$19,000	\$19,000	\$95,000	\$171,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$19,000</b>	<b>\$19,000</b>	<b>\$19,000</b>	<b>\$19,000</b>	<b>\$95,000</b>	<b>\$171,000</b>

**83rd Av & BNSF Railroad Crossing Removal**

**Project Number:** EN00208

**Council District:** Acacia

**Project Location:** 83rd Av & BNSF Railroad Crossing Removal

This project provides for the design, utility relocation, extensions and burying overhead lines, as determined, construction and construction management of the potential removal of the existing 83rd Avenue BNSF Railroad crossing and traffic signal at 83rd Av & Grand Av. The improvements include eliminating the existing railroad crossing, the north leg of the intersection to Grand Avenue and provide a new cul-de-sac for business access. The existing traffic signal at 83rd & Peoria would remain. The existing 83rd Av and Grand Av intersection will become a "T" intersection. This provides for a decorative entry feature median to Old Town. The north side of Grand will get new curb and gutter with decorative sidewalk and the extension of the wrought iron fencing constructed as part of the pedestrian project.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$202,171	\$202,171
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,405,705	\$1,405,705
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,000	\$72,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$16,079	\$16,079
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,695,955</b>	<b>\$1,695,955</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$6,360	\$6,360
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,360</b>	<b>\$6,360</b>



Streets

**83rd Av Street and Drainage Improvements**

**Project Number:** EN00313

**Council District:** Acacia

**Project Location:** 83rd Av; Butler Dr to Mountain View Rd

This project will provide for the design, right of way acquisition, utility relocations, extensions, and burying overhead power lines as determined, construction/reconstruction, and construction administration of the 83rd Av street widening to two lanes each direction with bike lanes and raised landscape median. Improvements include street lighting, water lines, storm drain, utility sleeves and ITS improvements from Butler Dr to Mountain View Rd. Also included are the north half-street improvements on Butler Dr from 83rd Av to 79th Av adjacent to Pioneer Community Park (CS00034).

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Construction	Water	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Construction	Streets Dev Zone 1	Carryover	\$269,053	\$0	\$0	\$0	\$0	\$0	\$269,053
Construction	Outside Sources	Carryover	\$293,143	\$0	\$0	\$0	\$0	\$0	\$293,143
Construction	County Transportation T	Carryover	\$3,654,556	\$0	\$0	\$0	\$0	\$0	\$3,654,556
Construction	GO Bonds 2009	Carryover	\$1,107,000	\$0	\$0	\$0	\$0	\$0	\$1,107,000
<b>Total Budget</b>			<b>\$6,123,752</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,123,752</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$450,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>	<b>\$450,000</b>





Streets

**87th Av & Peoria Av Intersection Alignment**

**Project Number:** PW00109

**Council District:** Acacia

**Project Location:** 87th Av and Peoria Av Intersection

This project is for the right-of-way acquisition, design, utility relocations, extensions, and burying overhead power lines, construction and construction management for the re-alignment and construction of the street improvements for the south leg of the 87th Av and Peoria Av intersection. Improvements will consist of acquiring two parcels, paving, curb, gutter, sidewalk, relocation of SRP irrigation and structure, other utilities, traffic signal modification and upgrades, and pavement signing and striping.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Transportation Sales Tax	Base	\$123,000	\$0	\$0	\$0	\$0	\$0	\$123,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$255,000	\$255,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,575,000	\$1,575,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$18,300	\$18,300
<b>Total Budget</b>			<b>\$123,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,888,300</b>	<b>\$2,011,300</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$560	\$560
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$200	\$200
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$560</b>	<b>\$760</b>



Streets

**91st Av Butler Dr to Mountain View Rd**

**Project Number:** EN00177

**Council District:** Pine

**Project Location:** 91st Ave: Butler Dr to Mountain View Rd

This project provides for coordination with adjacent property owners, public involvement, traffic study, design, ROW acquisition, utility coordination, utility relocation, extensions and burying overhead facilities, as determined, piping irrigation ditch, materials testing, construction and construction administration for the widening of unimproved sections of 91st Av between Butler Dr to Mountain View Rd. The widening will accommodate a four-lane roadway section, including bike lanes, drainage improvements, street lights, traffic signals, as warranted, interconnect conduit and fiber optics, raised median, landscape/irrigation, paving, striping and signage. This project will likely include the processing of utility agreements (APS, SRP, Cox, Qwest/Centurylink, SWG, etc.) for design and construction, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Transportation Sales Tax	Carryover	\$276,370	\$0	\$0	\$0	\$0	\$0	\$276,370
Design	Streets Dev Zone 1	Carryover	\$276,370	\$0	\$0	\$0	\$0	\$0	\$276,370
Land	Transportation Sales Tax	Base	\$351,630	\$0	\$0	\$0	\$0	\$0	\$351,630
Land	Streets Dev Zone 1	Base	\$351,630	\$0	\$0	\$0	\$0	\$0	\$351,630
Construction	Transportation Sales Tax	Base	\$1,210,978	\$810,978	\$0	\$0	\$0	\$0	\$2,021,956
Construction	Streets Dev Zone 1	Base	\$1,210,978	\$810,978	\$0	\$0	\$0	\$0	\$2,021,956
Chargebacks	Transportation Sales Tax	Base	\$0	\$15,113	\$0	\$0	\$0	\$0	\$15,113
Chargebacks	Streets Dev Zone 1	Base	\$0	\$15,113	\$0	\$0	\$0	\$0	\$15,113
Arts	Transportation Sales Tax	Base	\$0	\$8,110	\$0	\$0	\$0	\$0	\$8,110
Arts	Streets Dev Zone 1	Base	\$0	\$8,110	\$0	\$0	\$0	\$0	\$8,110
<b>Total Budget</b>			<b>\$3,677,956</b>	<b>\$1,668,402</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,346,358</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$8,700	\$8,700	\$43,500	\$60,900
Non-Pers OPS	\$0	\$0	\$0	\$28,300	\$28,300	\$141,500	\$198,100
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,700</b>	<b>\$8,700</b>	<b>\$43,500</b>	<b>\$259,000</b>



Streets

**ADA Sidewalk Ramps**

**Project Number:** PW00025

**Council District:** Various

**Project Location:** Various Street Intersections

This project will provide for the coordination with the adjacent property owners, public involvement, design, utility coordination, utility relocation, construction and construction administration for the removal and reconstruction of sidewalk ramps, construction of new handicap ramps, and replacement of landscape and irrigation system improvements throughout the City of Peoria.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	General	Carryover	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Construction	General	Base	\$55,000	\$55,000	\$55,000	\$0	\$0	\$0	\$165,000
Chargebacks	General	Base	\$0	\$7,000	\$7,000	\$0	\$0	\$0	\$14,000
Arts	General	Base	\$0	\$550	\$550	\$0	\$0	\$0	\$1,100
<b>Total Budget</b>			<b>\$75,000</b>	<b>\$62,550</b>	<b>\$62,550</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,100</b>

**Agua Fria Truck Road Reliever**

**Project Number:** EN00271

**Council District:** Mesquite

**Project Location:** 112th Av - Rose Garden Ln to 107th Av/Pinnacle Peak Rd

This project provides for public involvement, design, ROW acquisition, agency and stakeholder coordination, utility relocation, extension and burying overhead facilities as determined, materials testing, construction and construction administration of the selected truck road reliever to be constructed in the NW portion of the City. Improvements will include one lane in each direction, intersection improvements at Rose Garden Ln and Pinnacle Peak Rd, signal construction at 107th Ave and Pinnacle Peak Rd. This project will likely include processing of utility agreements (APS, SRP, COX, Qwest/Centurylink, SWG, EPNG, etc) for design and construction, development agreement and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	GO Bonds 2007	Carryover	\$1,352,749	\$0	\$0	\$0	\$0	\$0	\$1,352,749
Construction	GO Bonds 2009	Carryover	\$7,861,198	\$0	\$0	\$0	\$0	\$0	\$7,861,198
<b>Total Budget</b>			<b>\$9,213,947</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,213,947</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$54,000	\$54,000	\$54,000	\$270,000	\$432,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$54,000</b>	<b>\$54,000</b>	<b>\$54,000</b>	<b>\$270,000</b>	<b>\$432,000</b>



Streets

**Arterial Urban Street Overlay Program**

**Project Number:** PW00992

**Council District:** Various

**Project Location:** Various Locations

This project will provide for the systematic overlay of approximately 2-3 miles of arterial streets every other year. This project consists of applying a thin rubber asphalt overlay to existing arterial streets to extend pavement life and improve drive characteristics. Project will also include repair of broken concrete, asphalt edge milling, crack fill, and raising valve and manholes to the new asphalt grade. Rubber asphalt overlays provide a better driving surface and extend asphalt life by up to ten years beyond current life cycle.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Base	\$900,000	\$0	\$900,000	\$0	\$900,000	\$1,800,000	\$4,500,000
Arts	Highway User	Base	\$0	\$0	\$9,000	\$0	\$9,000	\$18,000	\$36,000
<b>Total Budget</b>			<b>\$900,000</b>	<b>\$0</b>	<b>\$909,000</b>	<b>\$0</b>	<b>\$909,000</b>	<b>\$1,818,000</b>	<b>\$4,536,000</b>

**Arterial/Collector Rural Street Overlay Program**

**Project Number:** PW01003

**Council District:** Mesquite

**Project Location:** Castle Hot Springs Road / 87th Av/ Chris. Camp Rd. / 11 miles

This rubber chip seal project is on Arterial/Collector streets built to rural standards (no curb/gutter, etc). Typical roads under this program are Castle Hot Springs Road from SR-74 north for approximately 5.7 miles at 45 feet wide; and 87th Avenue from SR-74 to Lake Pleasant Road for approximately 2.2 miles at 30 feet wide. Castle Hot Springs is one lane in each direction with bike lanes. The preferred treatment is to apply a rubber chip seal which will give it seven to nine years before another treatment will be needed. This work was last completed in FY 2012.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Base	\$0	\$0	\$0	\$0	\$0	\$1,400,000	\$1,400,000
Arts	Highway User	Base	\$0	\$0	\$0	\$0	\$0	\$14,000	\$14,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,414,000</b>	<b>\$1,414,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
	\$24,531	\$24,531	\$24,531	\$24,531	\$24,531	\$122,655	\$245,310
<b>Total Operating Impacts</b>	<b>\$24,531</b>	<b>\$24,531</b>	<b>\$24,531</b>	<b>\$24,531</b>	<b>\$24,531</b>	<b>\$122,655</b>	<b>\$245,310</b>



Streets

## Beardsley Rd Extension

**Project Number:** PW00152

**Council District:** Ironwood/Mesquite

**Project Location:** Beardsley Rd; Loop 101 - 83rd Av

This project provides for the construction and construction administration for the extension and widening of Beardsley Rd from 83rd Av across New River, the bridge over New River, bank protection and trails, the new trailhead, the new southbound frontage road, and the Texas U-turn interchange at Loop 101 and Union Hills Dr. In addition, it covers the same phases for ancillary projects that are recommended to be completed simultaneously with the Beardsley Extension. The specific projects are as follows: 83rd Av median and landscape; Beardsley Rd to Oraibi Dr; 83rd Av and Lake Pleasant Pkwy intersection and traffic signal modifications; completion of the third lane on Lake Pleasant Pkwy between Beardsley Rd and 83rd Av; the trail connection along New River; and development of a gateway theme at 81st Av & Beardsley Rd and 83rd Av & Union Hills Dr. Construction is complete and this project is now in the final closeout phase.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	GO Bonds 2009	Carryover	\$759,591	\$0	\$0	\$0	\$0	\$0	\$759,591
<b>Total Budget</b>			<b>\$759,591</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$759,591</b>

## Beardsley Rd; 99th Av to Lake Pleasant Rd

**Project Number:** PW00065

**Council District:** Mesquite

**Project Location:** Beardsley Rd from 99th Av to Lake Pleasant Rd

This project provides for the design, utility relocation, extensions and burying overhead lines as determined, construction and construction administration of the south half-street improvements of Beardsley Rd between 99th Av alignment to Lake Pleasant Rd, modifications to the drainage improvements at the intersection of LPR & Beardsley Rd, a mill and overlay for the existing section of Beardsley Rd between LPR and 99th Av, signal modifications and construction of additional turn lanes at LPR and Beardsley Rd.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Transportation Sales Tax	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
<b>Total Budget</b>			<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$38,000	\$76,000
<b>Total Operating Impacts</b>	<b>\$7,600</b>	<b>\$7,600</b>	<b>\$7,600</b>	<b>\$7,600</b>	<b>\$7,600</b>	<b>\$38,000</b>	<b>\$76,000</b>



Streets

**Bridge Maintenance and Management Program**

**Project Number:** EN00243

**Council District:** Various

**Project Location:** Various

This project provides funding for the on-going bridge and culvert maintenance and management program (BCMMP). The purpose of the BCMMP is to develop and implement a system to manage the city's expanding inventory of bridge structures. Bridges and culverts are typically some of the more costly elements of a transportation system. One of the goals of the BCMMP is to set up a system of routine procedures and actions that enable the city to both monitor and initiate repair and maintenance actions at the appropriate times in order to extend the structure's service life at a manageable cost. The project also provides for the design and construction of safety improvements including bridge barrier and lighting upgrades, pedestrian and vehicular safety improvements and determining overload haul routes.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Transportation Sales Tax	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Construction	Transportation Sales Tax	Base	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$2,000,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	\$225,000
Arts	Transportation Sales Tax	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
<b>Total Budget</b>			<b>\$275,000</b>	<b>\$227,000</b>	<b>\$227,000</b>	<b>\$227,000</b>	<b>\$227,000</b>	<b>\$1,135,000</b>	<b>\$2,318,000</b>

**Deer Valley Rd; 109th Av to Lake Pleasant Pkwy**

**Project Number:** EN00395

**Council District:** Mesquite

**Project Location:** Deer Valley Rd; 109th Av to Lake Pleasant Pkwy

This project provides for the coordination with adjacent property owners and MCDOT, public involvement, obtaining temporary construction easements, utility coordination, utility relocation, design, materials testing, construction, construction administration for the construction of a raised landscape median, raising of the existing privacy walls, micro-sealing and restriping to include bike lanes on Deer Valley Rd between 109th Av and Lake Pleasant Parkway.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Transportation Sales Tax	Base	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
Design	Transportation Sales Tax	Base	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$1,730,000	\$0	\$0	\$0	\$1,730,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$22,000	\$0	\$0	\$0	\$22,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$17,300	\$0	\$0	\$0	\$17,300
<b>Total Budget</b>			<b>\$185,000</b>	<b>\$0</b>	<b>\$1,769,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,954,300</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$4,000	\$4,000	\$20,000	\$28,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,000</b>	<b>\$4,000</b>	<b>\$20,000</b>	<b>\$28,000</b>



Streets

**Dirt Shoulders, Dust Abatement PM-10 Project**

**Project Number:** PW01001

**Council District:** Various

**Project Location:** Various locations

This project will provide funding to apply a dust palliative to those road shoulders that have no curbing. Based on the requirement from EPA, we can apply granite, ABC, a liquid application, asphalt millings, chip seal, or pave our arterial shoulders to maintain compliance. There are approximately 50-lane miles of road abutted by dirt shoulders in the city. Areas of focus: FY13-67th Ave south to Happy Valley Rd for 1.76 miles; Lake Pleasant Parkway from L303 to State Route 74 paving of unpaved roads totaling 1.92 miles; FY14-Jomax to Terramar to 83rd Ave, 1.35 miles; Jomax to 107th Ave to Lake Pleasant Parkway, 1.3 miles; New River Rd and Carefree Hwy to city limits, 10.35 miles

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Base	\$148,842	\$300,780	\$0	\$0	\$0	\$0	\$449,622
Construction	Outside Sources	Base	\$616,893	\$1,427,109	\$0	\$0	\$0	\$0	\$2,044,002
Arts	Highway User	Base	\$0	\$3,008	\$0	\$0	\$0	\$0	\$3,008
<b>Total Budget</b>			<b>\$765,735</b>	<b>\$1,730,897</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,496,632</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
	\$7,500	\$8,500	\$8,500	\$8,500	\$8,500	\$42,500	\$84,000
<b>Total Operating Impacts</b>	<b>\$7,500</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$42,500</b>	<b>\$84,000</b>

**Downtown Traffic Study**

**Project Number:** EN00250

**Council District:** Acacia

**Project Location:** Downtown Peoria

This project provides for the preparation of a traffic study and transportation master plan for the downtown area. The purpose of the study is to develop and evaluate short-term and long-term transportation and parking improvements in the downtown area. The scope of this project will be closely coordinated with the Old Town Revitalization Plan.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Transportation Sales Tax	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
<b>Total Budget</b>			<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>



Streets

**Grand Av Landscaping; L101 - 71st Av**

**Project Number:** EN00214

**Council District:** Palo Verde

**Project Location:** Grand Av from L101 to 71st Av

This is an ADOT-led project with multiple phases for the purpose of increasing capacity and improving aesthetics on Grand Avenue between Loop 101 and 71st Avenue. The first phase of the project, completed in Fall 2010, included installation of conduit sleeves and sidewalk improvements simultaneously with the ADOT funded widening project. The next phase of the project includes the installation of landscaping, sidewalks, street lighting, fencing and entry monuments from Loop 101 to 71st Avenue. The city's contribution to this phase is limited to water expansion impact fees associated with landscape water meters and entry monuments at each end of the project.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	GO Bonds 2009	Carryover	\$20,805	\$0	\$0	\$0	\$0	\$0	\$20,805
<b>Total Budget</b>			<b>\$20,805</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,805</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$38,000	\$38,000	\$38,000	\$38,000	\$38,000	\$190,000	\$380,000
Non-Pers OPS	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000	\$210,000	\$420,000
<b>Total Operating Impacts</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$190,000</b>	<b>\$800,000</b>





Streets

**Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)**

**Project Number:** EN00241

**Council District:** Mesquite

**Project Location:** LPP between Westwing Pkwy and L303

This project provides for design (Westwing to CAP), ROW acquisition, utility relocation, extensions and burying overhead power lines, as determined, construction and construction administration for the demolition of the existing two lanes and construction of two lanes each direction, bike lanes, median improvements, street lighting, signalization and ITS improvements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	GO Bonds 2009	Carryover	\$447,350	\$0	\$0	\$0	\$0	\$0	\$447,350
Construction	Transportation Sales Tax	Carryover	\$4,513,964	\$0	\$0	\$0	\$0	\$0	\$4,513,964
Construction	County Transportation T	Carryover	\$985,561	\$0	\$0	\$0	\$0	\$0	\$985,561
Construction	GO Bonds 2010	Carryover	\$1,840,000	\$0	\$0	\$0	\$0	\$0	\$1,840,000
Construction	GO Bonds 2009	Carryover	\$4,793,638	\$0	\$0	\$0	\$0	\$0	\$4,793,638
Construction	Streets Dev Zone 2	Base	\$4,484,714	\$0	\$0	\$0	\$0	\$0	\$4,484,714
Construction	Highway User	Base	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Construction	County Transportation T	Base	\$721,821	\$0	\$0	\$0	\$0	\$0	\$721,821
Construction	GO Bonds 2010	Base	\$1,032,149	\$0	\$0	\$0	\$0	\$0	\$1,032,149
Construction	GO Bonds 2009	Base	\$1,096,224	\$0	\$0	\$0	\$0	\$0	\$1,096,224
<b>Total Budget</b>			<b>\$20,175,421</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,175,421</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$360,000
Non-Pers OPS	\$0	\$72,000	\$72,000	\$72,000	\$72,000	\$360,000	\$648,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$200,000</b>	<b>\$1,008,000</b>

**Major Street Repairs**

**Project Number:** PW00027

**Council District:** Any

**Project Location:** Various Locations

This project provides for street repairs in response to urgent or unexpected situations or concerns. Improvements typically consist of paving, milling, overlaying, re-surfacing of roadways (with minor concrete curb, gutter, valley gutter, and apron improvements).

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
Arts	Highway User	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
<b>Total Budget</b>			<b>\$100,000</b>	<b>\$101,000</b>	<b>\$101,000</b>	<b>\$101,000</b>	<b>\$101,000</b>	<b>\$505,000</b>	<b>\$1,009,000</b>



Streets

**North Peoria Traffic Update Study**

**Project Number:** EN00252

**Council District:** Mesquite

**Project Location:** North Peoria

This project provides for preparation of a traffic study to update the Peoria Transportation Needs Study (2004) for the area bounded by Union Hills Dr to the south, Westwing Pkwy on the north, 67th Av on the east and 107th Ave on the west. The purpose of this study is to reevaluate the needs of northern Peoria after several significant transportation projects in the area have been completed (e.g., Happy Valley Rd, Lake Pleasant Pkwy, Beardsley Extension, etc.)

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Transportation Sales Tax	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
<b>Total Budget</b>			<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

**Peoria Av Bus Stop Improvements**

**Project Number:** PW11190

**Council District:** Acacia, Palo Verde, Pine

**Project Location:** Peoria Av; 67th Av to 99th Av

The city's Multi-Modal Master Plan created new standards for bus stops in Peoria. These standards outline a hierarchy of different stops to account for different purposes and passenger volumes, and define different amenities to be provided at each type of stop. In addition, the master plan outlines a process for incorporating art into bus stops to make them more attractive, improve the character of the surrounding areas, and help the city create unique identities for specific areas.

This funding request will help to implement the short-term recommendations identified in the city's Multi-Modal Master Plan. The recommendation is to fund improvements to the existing Peoria Avenue Route 106 bus stops to meet the new standards and potentially incorporate public art at key stops.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Transportation Sales Tax	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
<b>Total Budget</b>			<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>



Streets

**Re-Chip Seal Dirt Roads**

**Project Number:** PW00163

**Council District:** Mesquite

**Project Location:** 67th Ave. to 107th Ave., Pinnacle Peak to Jomax Road

This project provides for the application of a rubberized chip seal to assist in keeping dirt roads under control and to help the city in its efforts to meet PM 10 regulations. It is recommended that a rubber chip seal be placed every five years until a complete streets project (water, sewer, drainage, landscaping, and pavement) can be implemented. This project is necessary to meet air quality environmental guidelines.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Base	\$0	\$0	\$400,000	\$0	\$0	\$400,000	\$800,000
Arts	Highway User	Base	\$0	\$0	\$4,000	\$0	\$0	\$4,000	\$8,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$404,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$404,000</b>	<b>\$808,000</b>

**Resurvey Benchmarks**

**Project Number:** PW00137

**Council District:** Various

**Project Location:** Various Locations

This project will establish horizontal controls and vertical benchmarks for section and quarter corners within the City of Peoria. The City must establish a grid of monuments completed with second order survey accuracy. Additionally, reference to other datum found within the City namely, FEMA, City of Glendale, City of Phoenix, MCDOT and ADOT datum, shall be corresponded, coordinated and compared with City of Peoria "Inertial System Benchmark Survey".

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	General	Base	\$0	\$0	\$234,000	\$0	\$0	\$234,000	\$468,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$234,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$234,000</b>	<b>\$468,000</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000
<b>Total Operating Impacts</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>	<b>\$50,000</b>



Streets

## Sidewalks Annual Program

**Project Number:** PW00046

**Council District:** Various

**Project Location:** Various Locations

This program is in response to completing various pedestrian and sidewalk links where deficiencies exist on arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. The program provides for public involvement, design, utility coordination, utility relocation, ROW acquisition, materials testing, construction and construction administration for installing concrete sidewalks or temporary asphalt sidewalks, repair or replacement of landscape and irrigation system improvements, applying pre-emergent and decomposed granite, along with incidental work to accomplish connectivity. The project will likely include processing of utility agreements for design and construction, development agreements and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Carryover	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Construction	Highway User	Base	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$450,000	\$900,000
Chargebacks	Highway User	Base	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000
Arts	Highway User	Base	\$0	\$900	\$900	\$900	\$900	\$4,500	\$8,100
<b>Total Budget</b>			<b>\$110,000</b>	<b>\$105,900</b>	<b>\$105,900</b>	<b>\$105,900</b>	<b>\$105,900</b>	<b>\$529,500</b>	<b>\$1,063,100</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$350	\$350	\$350	\$350	\$350	\$1,750	\$3,500
Non-Pers OPS	\$3,100	\$3,100	\$3,100	\$3,100	\$3,100	\$15,500	\$31,000
<b>Total Operating Impacts</b>	<b>\$350</b>	<b>\$350</b>	<b>\$350</b>	<b>\$350</b>	<b>\$350</b>	<b>\$1,750</b>	<b>\$34,500</b>

## Street Light Infill and Replacement Program

**Project Number:** PW11160

**Council District:** Various

**Project Location:** Citywide

This program allows the City to respond to citizen requests for additional street lights in residential areas. Specifically, this program provides for the preparation of the street light layout, coordination with APS and/or SRP, street light design, installation of street lights, and costs associated with the electrical system upgrades to support the new street light(s). Each year \$65,000 of this budget will be earmarked for street light infill requests. If demand does not require the full \$65,000 budget then the balance of the budget will be dedicated to replacing street lights and poles that have exceeded their 20-30 year life cycle or are in need of replacement.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Base	\$150,000	\$150,000	\$135,000	\$135,000	\$135,000	\$675,000	\$1,380,000
Arts	Highway User	Base	\$0	\$1,500	\$1,350	\$1,350	\$1,350	\$6,750	\$12,300
<b>Total Budget</b>			<b>\$150,000</b>	<b>\$151,500</b>	<b>\$136,350</b>	<b>\$136,350</b>	<b>\$136,350</b>	<b>\$681,750</b>	<b>\$1,392,300</b>



Streets

## Street Maintenance Program

**Project Number:** PW00138

**Council District:** Various

**Project Location:** Citywide

This is an ongoing program that provides for scheduled pavement maintenance applications throughout the City as an integral component of extending the community's infrastructure investment. Improvements consist of pavement sealing or minor resurfacing, crack sealing, patching, milling, preservative applications and replacement of stripes and markings. Incidental street widening and pavement reconstruction may also be necessary.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Base	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000	\$20,000,000
Arts	Highway User	Base	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$180,000
<b>Total Budget</b>			<b>\$2,000,000</b>	<b>\$2,020,000</b>	<b>\$2,020,000</b>	<b>\$2,020,000</b>	<b>\$2,020,000</b>	<b>\$10,100,000</b>	<b>\$20,180,000</b>

## Street Reconstruction and Rehab Program

**Project Number:** PW13000

**Council District:** Various

**Project Location:** Various

The Street Maintenance and overlay programs are for periodic maintenance to extend the life of existing pavements. All pavements ultimately reach a point at which they are too old and deteriorated for continued maintenance treatments and rehabilitation or reconstruction is required which is not within the scope of these maintenance programs. The streets in the general vicinity of: 91st to 99th Avenues and Beardsley to Union Hills; 103rd to 107th Ave and Olive to Northern Ave; 103rd to 112th Ave and Beardsley Rd to Rose Garden Lane; 87th to 99th Ave and Peoria to Cholla; 87th to 91st Ave and Olive to Peoria have been identified for reconstruction and rehabilitation. These streets have received numerous surface treatments and minor repairs over their life but the overall condition has now fallen below the condition which will benefit from more maintenance and rehabilitation is necessary to restore good quality roads. Rehabilitation will include mill and overlay and in some areas, total removal and reconstruction will be required.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Transportation Sales Tax	Base	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Construction	County Transportation T	Base	\$1,000,000	\$3,000,000	\$0	\$0	\$0	\$0	\$4,000,000
Arts	County Transportation T	Base	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000
<b>Total Budget</b>			<b>\$3,000,000</b>	<b>\$3,030,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,030,000</b>



Streets

**Thunderbird Rd Widening Rehab; L101-95th Av**

**Project Number:** EN00011

**Council District:** Ironwood/Palo Verde

**Project Location:** Thunderbird Rd; Loop 101 to 95th Av

This project provided for right-of-way acquisition, construction and construction administration required to widen Thunderbird Rd from Loop 101 to 94th Dr. The project consisted of additional thru lanes, a median and bike lanes. Improvements included paving, curb, gutter, sidewalk, driveways, medians, storm drains, street lights, traffic signal interconnect conduit, landscaping, pavement marking & signage, bridge widening and traffic signal modifications. The majority of the construction has been completed. Remaining funding is for project closeout.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Land	Outside Sources	Carryover	\$130,096	\$0	\$0	\$0	\$0	\$0	\$130,096
Land	GO Bonds 2007	Carryover	\$237,896	\$0	\$0	\$0	\$0	\$0	\$237,896
Construction	GO Bonds 2007	Carryover	\$375,069	\$0	\$0	\$0	\$0	\$0	\$375,069
<b>Total Budget</b>			<b>\$743,061</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$743,061</b>

**Traffic Signal Renovation and Replacement**

**Project Number:** PW00993

**Council District:** All

**Project Location:** Various locations

This project involves the systematic replacement of wiring, signal cabinets and controllers. For the past several years, Public Works has completed several projects that replaced deteriorated wiring for several intersection every year. In 2013, signal cabinets and controllers will need to be replaced to avoid deterioration-related problems. As part of the replacement, newer available technology will be incorporated. This cycle will be repeated to maintain optimum serviceability of our equipment.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Highway User	Base	\$65,000	\$65,000	\$65,000	\$65,000	\$80,000	\$400,000	\$740,000
Construction	Proposed GO Bonds	Base	\$0	\$625,000	\$625,000	\$625,000	\$0	\$0	\$1,875,000
Construction	Proposed GO Bonds	Base	\$625,000	\$0	\$0	\$0	\$0	\$0	\$625,000
Arts	Highway User	Base	\$0	\$650	\$650	\$650	\$800	\$4,000	\$6,750
Arts	Proposed GO Bonds	Base	\$0	\$6,250	\$6,250	\$6,250	\$0	\$0	\$18,750
<b>Total Budget</b>			<b>\$690,000</b>	<b>\$696,900</b>	<b>\$696,900</b>	<b>\$696,900</b>	<b>\$80,800</b>	<b>\$404,000</b>	<b>\$3,265,500</b>



Streets

**Utility Undergrounding Program**

**Project Number:** CD00003

**Council District:** Various

**Project Location:** Various

This project provides for the public involvement and utility coordination for the preparation of a master plan and development of a prioritization matrix and providing estimates for areas requiring the burying of overhead facilities and the installation of street lights. In FY2011, the City hired a consultant to develop a master plan for the program identifying requirements and priorities. The \$500,000 request for FY2012 is to implement the first project identified in the master plan.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	County Transportation T	Carryover	\$145,000	\$0	\$0	\$0	\$0	\$0	\$145,000
<b>Total Budget</b>			<b>\$145,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$145,000</b>

**Westgreen Estates Unit 9 Soundwall**

**Project Number:** EN00324

**Council District:** Pine

**Project Location:** Sun Valley Elementary School Basin south boundary

This project provides for the coordination with adjacent property owners, public involvement, design, temporary construction easement (TCE) acquisition, utility coordination, utility relocation, construction, and construction administration for the building of a Westfield Estates Unit 9 sound wall. This wall extends approximately 400 linear feet westerly along the PUSD storm water basin south boundary from the L101 right-of-way to 95th Avenue. This project will likely include the processing of utility agreements (APS, SRP, COX, Qwest/Centurylink, SWG, etc) for design and construction and development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	County Transportation T	Carryover	\$88,000	\$0	\$0	\$0	\$0	\$0	\$88,000
Construction	Outside Sources	Base	\$574,476	\$0	\$0	\$0	\$0	\$0	\$574,476
Construction	County Transportation T	Base	\$104,295	\$0	\$0	\$0	\$0	\$0	\$104,295
<b>Total Budget</b>			<b>\$766,771</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$766,771</b>



Traffic Control

## ITS Equipment Upgrade

**Project Number:** EN00348

**Council District:** Various

**Project Location:** Northern Av, Olive Av, Peoria Av

This project provides for the design and construction to upgrade the existing cabinets, traffic controllers and also to upgrade the existing loop detection to video detection to improve the overall communication within the City's network.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Transportation Sales Tax	Base	\$54,000	\$0	\$0	\$0	\$0	\$0	\$54,000
Construction	Transportation Sales Tax	Base	\$0	\$190,000	\$0	\$0	\$0	\$0	\$190,000
Construction	Outside Sources	Base	\$0	\$646,000	\$0	\$0	\$0	\$0	\$646,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$15,640	\$0	\$0	\$0	\$0	\$15,640
Arts	Transportation Sales Tax	Base	\$0	\$1,900	\$0	\$0	\$0	\$0	\$1,900
<b>Total Budget</b>			<b>\$54,000</b>	<b>\$853,540</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$907,540</b>

## Traffic Management Center Equipment Replacement

**Project Number:** EN00433

**Council District:** Acacia

**Project Location:** Development and Community Services Building

This project provides funding for the periodic equipment replacement in the city's Traffic Management Center (TMC) located in the Development and Community Services Building. This equipment includes the video wall monitors, computer hardware and switches, video conferencing equipment, and other related equipment.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Transportation Sales Tax	Base	\$0	\$0	\$400,000	\$0	\$0	\$400,000	\$800,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$800,000</b>





Traffic Control

**Traffic Signal Emergency Operations ITS**

**Project Number:** EN00225

**Council District:** Pine, Palo Verde

**Project Location:** Thunderbird Rd, 83rd Av, 75th Av

This ITS project will include the installation of additional fiber optic conduit, cable, communication lines, and computer networking equipment along Thunderbird Road, 83rd Avenue, and 75th Avenue, as well as the installation of ITS equipment (e.g. Closed Circuit Television cameras) at key locations throughout the City of Peoria.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Transportation Sales Tax	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
<b>Total Budget</b>			<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
<b>Total Operating Impacts</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>	<b>\$100,000</b>

**Traffic Signal Interconnect Project (TSIP)**

**Project Number:** PW00133

**Council District:** All

**Project Location:** Citywide

The project provides for extension of the Traffic Signal Interconnect Project (TSIP) fiber optic system to provide communications to the City's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (e.g. CCTV cameras, Dynamic Message Signs). The fiber optics communication system will aid in maintaining the coordination of the City's traffic signals, as well as obtaining valuable intersection information from a central location.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Transportation Sales Tax	Base	\$25,000	\$6,000	\$0	\$25,000	\$0	\$75,000	\$131,000
Construction	Transportation Sales Tax	Base	\$275,000	\$44,000	\$0	\$175,000	\$0	\$525,000	\$1,019,000
Construction	Outside Sources	Base	\$700,000	\$0	\$0	\$0	\$0	\$0	\$700,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$1,500	\$0	\$5,000	\$0	\$15,000	\$21,500
Arts	Transportation Sales Tax	Base	\$0	\$500	\$0	\$2,000	\$0	\$6,000	\$8,500
<b>Total Budget</b>			<b>\$1,000,000</b>	<b>\$52,000</b>	<b>\$0</b>	<b>\$207,000</b>	<b>\$0</b>	<b>\$621,000</b>	<b>\$1,880,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$3,000	\$3,000	\$3,000	\$5,000	\$5,000	\$25,000	\$44,000
<b>Total Operating Impacts</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>	<b>\$44,000</b>



Traffic Control

**Traffic Signal Program**

**Project Number:** EN00170

**Council District:** Citywide

**Project Location:** Citywide

The Traffic Signal Program (TSP) provides funding for traffic studies, coordination with adjacent property owners, public involvement, design, materials testing, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals and handicap ramps, the purchase of miscellaneous traffic signal equipment, intelligent transportation system (ITS) equipment, speed display signs, CCTV, etc.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Transportation Sales Tax	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Outside Sources	Carryover	\$41,600	\$0	\$0	\$0	\$0	\$0	\$41,600
Construction	Transportation Sales Tax	Base	\$674,000	\$733,000	\$733,000	\$733,000	\$733,000	\$3,665,000	\$7,271,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$59,670	\$59,670	\$59,670	\$59,670	\$298,350	\$537,030
Arts	Transportation Sales Tax	Base	\$0	\$7,330	\$7,330	\$7,330	\$7,330	\$36,650	\$65,970
<b>Total Budget</b>			<b>\$765,600</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$800,000</b>	<b>\$4,000,000</b>	<b>\$7,965,600</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
<b>Total Operating Impacts</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>	<b>\$100,000</b>

**Traffic Signal System Software Replacement**

**Project Number:** EN00430

**Council District:** Acacia

**Project Location:** Development and Community Services Building

This is to request funding for replacement of the city's existing traffic signal system software. This project includes the software installation, integration with traffic system hardware, software licenses, personnel training and software maintenance agreement.

**Budget by Fiscal Year**

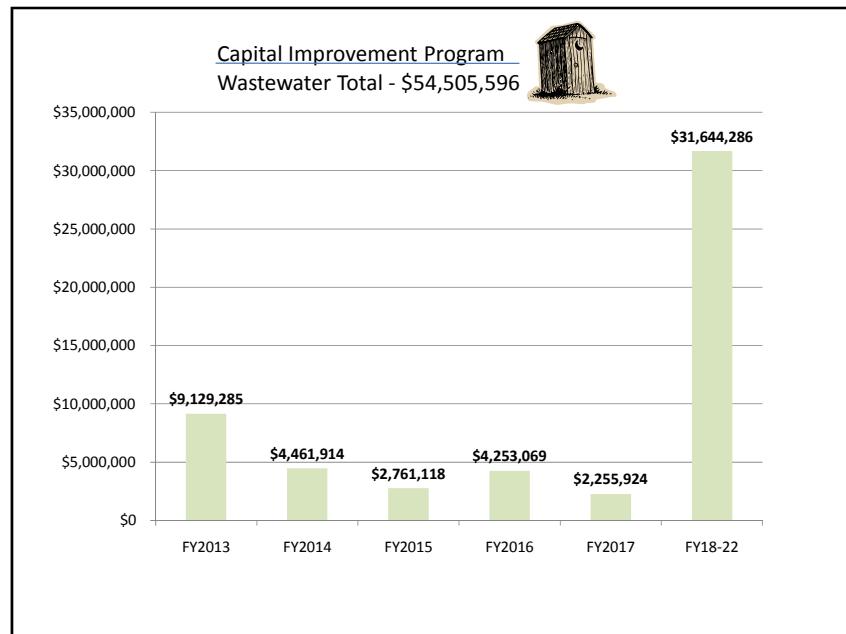
Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Transportation Sales Tax	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
<b>Total Budget</b>			<b>\$300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$60,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$60,000</b>

# Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The 10-year program includes funding for reclaimed water lines on 81st and 85th avenues, a new sewer line along Lake Pleasant Parkway, and inspection and rehabilitation of trunk sewer lines throughout the city.





## Wastewater

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
2050 - Water	\$295,170	\$1,799,245	\$201,000	\$1,004,850	\$251,000	\$7,269,686	\$10,820,951
2161 - Water Expansion	\$0	\$0	\$0	\$0	\$62,993	\$1,755,425	\$1,818,418
2400 - Wastewater	\$5,035,382	\$1,921,465	\$1,307,150	\$1,188,119	\$1,707,500	\$9,055,448	\$20,215,064
2510 - Wastewater Expansion	\$3,798,733	\$741,204	\$1,252,968	\$2,060,100	\$234,431	\$13,563,727	\$21,651,163
<b>Total - Wastewater</b>	<b>\$9,129,285</b>	<b>\$4,461,914</b>	<b>\$2,761,118</b>	<b>\$4,253,069</b>	<b>\$2,255,924</b>	<b>\$31,644,286</b>	<b>\$54,505,596</b>



Wastewater

**81st Ave, Reclaimed Waterline, North of Olive Ave**

**Project Number:** UT00318

**Council District:** Acacia

**Project Location:** 81st Ave North of Olive Avenue

The project will expand the reclaimed water system in Old Town Peoria by installing a new 4-inch reclaimed waterline on 81st Avenue from Olive Avenue north approx. 550 LF to supply the Round Tree Ranch Park water meter. In the future, this line can be extended further north to supply right-of-way and HOA landscaping areas. This project will also fund the work necessary to convert the park to reclaimed water, including:

- Installing regulatory signage and new reclaimed valves box lids, etc.
- Installing new reclaimed water meters
- Testing the systems to ensure there are no cross-connections to the potable water system
- Public education and outreach

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater	Carryover	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000
Construction	Water	Carryover	\$69,000	\$0	\$0	\$0	\$0	\$0	\$69,000
<b>Total Budget</b>			<b>\$92,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$92,000</b>

**85th Avenue Reclaimed Waterline-Mtn View to Grand**

**Project Number:** UT00310

**Council District:** Acacia

**Project Location:** 85th Avenue Mountain View to Grand

This project involves the construction of a 12-inch reclaimed water line north along 85th Ave to Grand Ave, expanding the reclaimed water system north of the City Hall complex. The project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 12-inch reclaimed waterline and appurtenances on 85th Avenue from Mountain View Road to Grand Avenue, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Wastewater	Base	\$0	\$17,921	\$0	\$0	\$0	\$0	\$17,921
Design	Water	Base	\$0	\$53,762	\$0	\$0	\$0	\$0	\$53,762
Construction	Wastewater	Base	\$0	\$194,195	\$0	\$0	\$0	\$0	\$194,195
Construction	Water	Base	\$0	\$582,587	\$0	\$0	\$0	\$0	\$582,587
Chargebacks	Wastewater	Base	\$0	\$8,550	\$0	\$0	\$0	\$0	\$8,550
Chargebacks	Water	Base	\$0	\$25,650	\$0	\$0	\$0	\$0	\$25,650
Arts	Wastewater	Base	\$0	\$2,121	\$0	\$0	\$0	\$0	\$2,121
Arts	Water	Base	\$0	\$6,363	\$0	\$0	\$0	\$0	\$6,363
<b>Total Budget</b>			<b>\$0</b>	<b>\$891,149</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$891,149</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$2,503	\$2,503	\$2,503	\$12,515	\$20,024
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,503</b>	<b>\$2,503</b>	<b>\$2,503</b>	<b>\$12,515</b>	<b>\$20,024</b>



Wastewater

**Agua Fria Lift Station; Water Campus Land Purchase**

**Project Number:** UT00284

**Council District:** Mesquite

**Project Location:** CAP Canal and Agua Fria River

This project will purchase a 40-acre site for a future a reclamation facility campus. This project site will initially be used for a regional wastewater lift station that will provide service for the portion of the City located north of the Central Arizona Project (CAP) Canal and east of the Agua Fria River.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater	Base	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
Land	Wastewater Expansion	Base	\$0	\$0	\$0	\$2,050,000	\$0	\$0	\$2,050,000
Land	Water	Base	\$0	\$0	\$0	\$750,000	\$0	\$0	\$750,000
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$10,100	\$0	\$0	\$10,100
Chargebacks	Water	Base	\$0	\$0	\$0	\$10,100	\$0	\$0	\$10,100
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$2,820,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,020,200</b>

**Beardsley Diversion Structure**

**Project Number:** UT00303

**Council District:** Mesquite

**Project Location:** Beardsley Road and 91st Avenue

This project includes the design and construction of a wastewater diversion structure and a flow meter at Beardsley Road and 91st Avenue, where trunk sewers feeding the Beardsley Water Reclamation Facility (WRF) and the Butler Drive WRF intersect. This project includes supervisory control and data acquisition (SCADA) that will allow operators to monitor and control this facility remotely.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Wastewater	Base	\$28,882	\$0	\$0	\$0	\$0	\$0	\$28,882
Design	Water	Base	\$9,627	\$0	\$0	\$0	\$0	\$0	\$9,627
Construction	Wastewater	Base	\$243,478	\$0	\$0	\$0	\$0	\$0	\$243,478
Construction	Water	Base	\$81,159	\$0	\$0	\$0	\$0	\$0	\$81,159
<b>Total Budget</b>			<b>\$363,146</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$363,146</b>



Wastewater

**Beardsley Plant Equipment Upgrade and Expansion**

**Project Number:** UT00314

**Council District:** Mesquite

**Project Location:** Beardsley Treatment Plant

This project will replace and update existing equipment identified as reaching the end of its life cycle prior to the plant expansion. The replacement of this equipment will maintain plant reliability and increase efficiencies. The FY21-22 component of this project will increase plant treatment capacity from 4 Million Gallons per day to 6 Million Gallons per day. The project will entail expanding plant capacity using the current plant process technology at Beardsley. New basins, clarifiers, pump capacity, filters, disinfection systems, recharge capacity, and back up generator power are the main elements of this project.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Wastewater	Base	\$0	\$112,500	\$225,000	\$300,000	\$375,000	\$487,500	\$1,500,000
Equipment	Water	Base	\$0	\$37,500	\$75,000	\$100,000	\$125,000	\$162,500	\$500,000
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$12,808,126	\$12,808,126
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$4,269,376	\$4,269,376
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$4,000	\$4,000
Chargebacks	Wastewater	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$6,000	\$14,000
Chargebacks	Water	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$128,080	\$128,080
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$42,692	\$42,692
<b>Total Budget</b>			<b>\$0</b>	<b>\$153,000</b>	<b>\$303,000</b>	<b>\$403,000</b>	<b>\$503,000</b>	<b>\$17,913,274</b>	<b>\$19,275,274</b>



Wastewater

**Beardsley WRF 8" WAS Forcemain Rehabilitation**

**Project Number:** UT00308

**Council District:** Mesquite

**Project Location:** Beardsley and 91st Ave to 99th Ave

This project involves the rehabilitation of 8" force main that transports solids from the Beardsley Water Reclamation Facility to the sewer collector along 91st Ave and then ultimately to the Butler Water Reclamation Facility. This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for the rehabilitation of the existing 8" force main and manholes on Beardsley Rd from 111th Av to 91st Ave., and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$189,403	\$189,403
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$63,134	\$63,134
Construction	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$1,449,719	\$1,449,719
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$483,240	\$483,240
Chargebacks	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$36,090	\$36,090
Arts	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$21,855	\$21,855
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,243,441</b>	<b>\$2,243,441</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$31,496	\$31,496
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,496</b>	<b>\$31,496</b>

**Butler Drive WRF Expansion to 13 MGD**

**Project Number:** UT00225

**Council District:** Acacia

**Project Location:** Butler WRF

As growth continues south of Beardsley Road, the Butler Water Reclamation Facility (WRF) treatment capacity will need to be expanded to 13 million gallons per day (MGD). This project will fund the addition of a booster pump at the influent pump station, additional membrane cassettes, one new centrifuge, one new UV module at the WRF, and centrifuge solids building improvements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$185,625	\$185,625
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$61,875	\$61,875
Construction	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$1,732,673	\$1,732,673
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,732,673	\$1,732,673
Arts	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$19,183	\$19,183
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$17,946	\$17,946
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,749,975</b>	<b>\$3,749,975</b>





Wastewater

**Butler Drive WRF Membrane Replacement**

**Project Number:** UT00306

**Council District:** Acacia

**Project Location:** Butler Drive Water Reclamation Facility

This project provides for annual contributions to a reserve fund to replace membrane filters at the Butler Drive Water Reclamation Facility (WRF).

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Wastewater	Base	\$0	\$375,000	\$375,000	\$375,000	\$375,000	\$1,125,000	\$2,625,000
Equipment	Water	Base	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$375,000	\$875,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$1,500,000</b>	<b>\$3,500,000</b>

**Butler Recharge Well**

**Project Number:** UT00309

**Council District:** Acacia

**Project Location:** Butler Water Reclamation Facility

This project will provide for the study, design, construction and construction administration of a new groundwater recharge well at the Butler Water Reclamation Facility.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$82,086	\$82,086
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$246,258	\$246,258
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$483,339	\$483,339
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,450,016	\$1,450,016
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$14,062	\$14,062
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$42,188	\$42,188
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$5,654	\$5,654
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$16,963	\$16,963
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,340,566</b>	<b>\$2,340,566</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$38,600	\$38,600
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$38,600</b>	<b>\$38,600</b>



Wastewater

**Butler Reclaimed Water System Expansion Phase II**

**Project Number:** UT00313

**Council District:** Acacia

**Project Location:** Butler Reclamation Facility

This project will construct a new 100,000 gallon concrete reservoir and booster pump station to support expansion of the reclaimed water system in the Old Town area and Community Park II.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Wastewater	Base	\$45,128	\$0	\$0	\$0	\$0	\$0	\$45,128
Design	Water	Base	\$135,384	\$0	\$0	\$0	\$0	\$0	\$135,384
Construction	Wastewater	Base	\$0	\$306,018	\$0	\$0	\$0	\$0	\$306,018
Construction	Water	Base	\$0	\$918,053	\$0	\$0	\$0	\$0	\$918,053
Chargebacks	Wastewater	Base	\$0	\$6,300	\$0	\$0	\$0	\$0	\$6,300
Chargebacks	Water	Base	\$0	\$18,900	\$0	\$0	\$0	\$0	\$18,900
Arts	Wastewater	Base	\$0	\$3,060	\$0	\$0	\$0	\$0	\$3,060
Arts	Water	Base	\$0	\$9,180	\$0	\$0	\$0	\$0	\$9,180
<b>Total Budget</b>			<b>\$180,512</b>	<b>\$1,261,511</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,442,023</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$16,100	\$16,100	\$16,100	\$80,500	\$128,800
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,100</b>	<b>\$16,100</b>	<b>\$16,100</b>	<b>\$80,500</b>	<b>\$128,800</b>

**Jomax Plant Modular Rehabilitation**

**Project Number:** UT00317

**Council District:** Mesquite

**Project Location:** Jomax Treatment Plant

This project will provide for the rehabilitation and expansion of the existing administration modular building.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$185,625	\$0	\$185,625
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$61,875	\$0	\$61,875
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$1,500	\$0	\$1,500
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$500	\$0	\$500
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$1,856	\$0	\$1,856
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$618	\$0	\$618
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$251,974</b>	<b>\$0</b>	<b>\$251,974</b>



Wastewater

**Jomax WRF Operational Improvements**

**Project Number:** UT00323

**Council District:** Mesquite

**Project Location:** Jomax Water Reclamation Facility

This project will achieve several goals. The initial year entails the rehabilitation of the administrative offices and the relining of an existing chemical tank. The project also includes a study to define the existing capacity of the aeration equipment and propose a long term strategy for operation and equipment replacement. Subsequent years will continue to address the ongoing needs of a working plant.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater	Base	\$0	\$28,750	\$0	\$0	\$0	\$0	\$28,750
Study	Water	Base	\$0	\$21,250	\$0	\$0	\$0	\$0	\$21,250
Construction	Wastewater	Base	\$0	\$34,650	\$0	\$55,693	\$0	\$167,079	\$257,422
Construction	Water	Base	\$0	\$0	\$0	\$18,564	\$0	\$55,692	\$74,256
Arts	Wastewater	Base	\$0	\$350	\$0	\$557	\$0	\$1,671	\$2,578
Arts	Water	Base	\$0	\$0	\$0	\$186	\$0	\$558	\$744
<b>Total Budget</b>			<b>\$0</b>	<b>\$85,000</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$0</b>	<b>\$225,000</b>	<b>\$385,000</b>

**Lake Plsnt Pkwy 21/18-inch Sewer; Dynamite-L303**

**Project Number:** UT00151

**Council District:** Mesquite

**Project Location:** Lake Plsnt Pkwy/Dynamite to Loop 303

This project includes the construction of two sections of sanitary sewer line (21 and 18 inch) along Lake Pleasant Parkway from Dynamite Road to Loop 303. This sewer will be required to provide service along the Lake Pleasant Parkway corridor and northern areas of the City located east of the Agua Fria River. Construction will be coordinated with construction of Lake Pleasant Parkway from Dynamite Road to Loop 303.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater Expansion	Carryover	\$3,100,000	\$0	\$0	\$0	\$0	\$0	\$3,100,000
Construction	Wastewater	Carryover	\$1,700,591	\$0	\$0	\$0	\$0	\$0	\$1,700,591
<b>Total Budget</b>			<b>\$4,800,591</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,800,591</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$10,000</b>	<b>\$18,000</b>



Wastewater

## Lift Station Reconditioning

**Project Number:** UT00116

**Council District:** Various

**Project Location:** Various Locations

This project addresses ongoing needs at all City of Peoria Lift Stations. The funds will be used to address odor control, corrosion prevention, equipment upgrades and replacements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Construction	Wastewater	Base	\$99,000	\$99,000	\$99,000	\$49,500	\$49,500	\$247,500	\$643,500
Chargebacks	Wastewater	Base	\$0	\$2,000	\$2,000	\$1,000	\$1,000	\$5,000	\$11,000
Arts	Wastewater	Base	\$0	\$1,000	\$1,000	\$500	\$500	\$2,500	\$5,500
<b>Total Budget</b>			<b>\$124,000</b>	<b>\$102,000</b>	<b>\$102,000</b>	<b>\$51,000</b>	<b>\$51,000</b>	<b>\$255,000</b>	<b>\$685,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$20,000	\$45,000	\$45,000	\$45,000	\$45,000	\$225,000	\$425,000
<b>Total Operating Impacts</b>	<b>\$20,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$45,000</b>	<b>\$225,000</b>	<b>\$425,000</b>

## Manhole Rehabilitation

**Project Number:** UT00307

**Council District:** Various

**Project Location:** Various

This project will repair and rehabilitate manholes throughout the City's wastewater collection system. The City currently has over 14,000 manholes with an expected life of 30 to 50 years. This project will progressively increase the number of rehabilitations over the next ten years as the infrastructure ages.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater	Base	\$148,500	\$173,250	\$198,000	\$222,750	\$247,500	\$1,831,500	\$2,821,500
Chargebacks	Wastewater	Base	\$0	\$2,100	\$2,150	\$2,200	\$2,500	\$18,750	\$27,700
Arts	Wastewater	Base	\$0	\$1,750	\$2,000	\$2,250	\$2,500	\$18,500	\$27,000
<b>Total Budget</b>			<b>\$148,500</b>	<b>\$177,100</b>	<b>\$202,150</b>	<b>\$227,200</b>	<b>\$252,500</b>	<b>\$1,868,750</b>	<b>\$2,876,200</b>



Wastewater

**Miscellaneous Local Wastewater Line Improvements**

**Project Number:** UT00191

**Council District:** Various

**Project Location:** Various Locations

This project provides funding to upgrade the City's existing wastewater collection system to ensure its continued operation. These funds may also be used to construct sewer extensions in coordination with street improvement projects. The selection of these projects is coordinated with Utility Operations and City Engineering.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater	Carryover	\$189,059	\$0	\$0	\$0	\$0	\$0	\$189,059
Construction	Wastewater	Base	\$99,000	\$49,500	\$49,500	\$49,500	\$99,000	\$495,000	\$841,500
Chargebacks	Wastewater	Base	\$0	\$1,000	\$1,000	\$1,000	\$2,000	\$10,000	\$15,000
Arts	Wastewater	Base	\$0	\$500	\$500	\$500	\$1,000	\$5,000	\$7,500
<b>Total Budget</b>			<b>\$288,059</b>	<b>\$51,000</b>	<b>\$51,000</b>	<b>\$51,000</b>	<b>\$102,000</b>	<b>\$510,000</b>	<b>\$1,053,059</b>

**SROG Line Assessment & Repair**

**Project Number:** UT00321

**Council District:**

**Project Location:** 99th Avenue from Olive to Hwy 10

This project will fund a portion of the improvements to be done to the 99th Ave West Sub Regional Operating Group (SROG) interceptor. The project entails an assessment of the sewer line followed by the repairs identified in the assessment. Under the SROG agreement, the City of Peoria is responsible for 21.44% of all capital costs associated with this line.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater Expansion	Base	\$104,842	\$94,551	\$0	\$0	\$0	\$0	\$199,393
Construction	Wastewater Expansion	Base	\$0	\$0	\$424,512	\$0	\$0	\$0	\$424,512
Arts	Wastewater Expansion	Base	\$0	\$0	\$4,245	\$0	\$0	\$0	\$4,245
<b>Total Budget</b>			<b>\$104,842</b>	<b>\$94,551</b>	<b>\$428,757</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$628,150</b>



Wastewater

**Trunk Sewer Line Inspection**

**Project Number:** UT00322

**Council District:** All

**Project Location:** Citywide

This project will perform an inspection of all sanitary sewer lines 15" and larger within the wastewater collection system. The first phase includes laser inspections of PVC and other flexible sewer line materials to ensure deflection in the lines has not degraded the structural integrity. The inspections will identify any existing or potential structural and operational issues. The inspection also collects data on the system that helps us update our information databases. Video of the lines is the main tool for the inspection.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater	Base	\$0	\$0	\$150,000	\$0	\$550,000	\$0	\$700,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$550,000</b>	<b>\$0</b>	<b>\$700,000</b>

**Trunk Sewer Rehabilitation**

**Project Number:** UT00296

**Council District:** Various

**Project Location:** Citywide

This project will repair and rehabilitate sewer lines 15 inches and larger within the City's wastewater collection system. These lines are classified as trunk sewers, which collect the wastewater from multiple areas. This project will correct deficiencies identified by the Trunk Sewer Inspection project (UT00295).

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater	Carryover	\$1,260,000	\$0	\$0	\$0	\$0	\$0	\$1,260,000
Construction	Wastewater	Base	\$1,173,744	\$489,060	\$0	\$0	\$0	\$990,000	\$2,652,804
Chargebacks	Wastewater	Base	\$0	\$6,000	\$0	\$0	\$0	\$0	\$6,000
Arts	Wastewater	Base	\$0	\$4,890	\$0	\$0	\$0	\$9,900	\$14,790
<b>Total Budget</b>			<b>\$2,433,744</b>	<b>\$499,950</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$999,900</b>	<b>\$3,933,594</b>



Wastewater

**West Agua Fria Wastewater Lines**

**Project Number:** UT00171

**Council District:** Mesquite

**Project Location:** Vistancia Development

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The City is funding over sizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas.

**Budget by Fiscal Year**

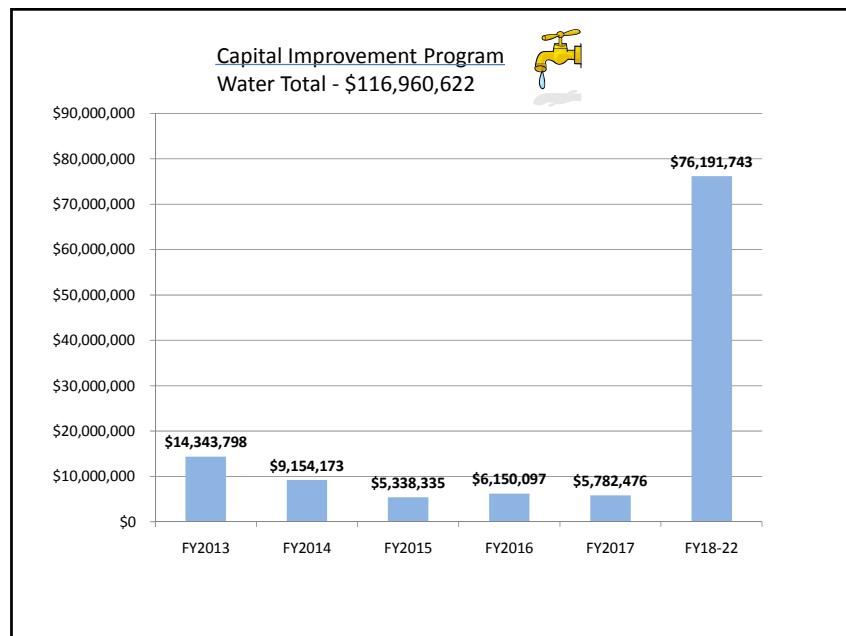
Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater Expansion	Carryover	\$2,391	\$0	\$0	\$0	\$0	\$0	\$2,391
Construction	Wastewater Expansion	Base	\$591,500	\$640,250	\$816,050	\$0	\$45,000	\$38,000	\$2,130,800
Construction	Wastewater	Base	\$0	\$0	\$0	\$124,425	\$0	\$0	\$124,425
Arts	Wastewater Expansion	Base	\$0	\$6,403	\$8,161	\$0	\$450	\$380	\$15,394
Arts	Wastewater	Base	\$0	\$0	\$0	\$1,244	\$0	\$0	\$1,244
<b>Total Budget</b>			<b>\$593,891</b>	<b>\$646,653</b>	<b>\$824,211</b>	<b>\$125,669</b>	<b>\$45,450</b>	<b>\$38,380</b>	<b>\$2,274,254</b>



# Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development impact fees. The 10-year program includes funding for new water lines along Lake Pleasant Parkway and Lone Mountain Road, replacement of water meters throughout the city, expansion of the Greenway Water Treatment Plant, reconditioning of various water facilities, and the construction of new wells.







## Water

### Summary by Funding Source

<b>Fund Number and Name</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
2050 - Water	\$5,947,871	\$6,401,546	\$3,782,013	\$5,235,846	\$4,686,141	\$17,117,151	\$43,170,568
2161 - Water Expansion	\$7,119,535	\$1,810,960	\$756,030	\$106,459	\$302,168	\$19,198,221	\$29,293,373
2224 - Proposed Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$37,837,204	\$37,837,204
2400 - Wastewater	\$1,077,767	\$941,667	\$744,392	\$701,333	\$794,167	\$1,614,167	\$5,873,493
2510 - Wastewater Expansion	\$198,625	\$0	\$55,900	\$106,459	\$0	\$425,000	\$785,984
<b>Total - Water</b>	<b>\$14,343,798</b>	<b>\$9,154,173</b>	<b>\$5,338,335</b>	<b>\$6,150,097</b>	<b>\$5,782,476</b>	<b>\$76,191,743</b>	<b>\$116,960,622</b>



Water

**75 Av 16-inch Waterline, Thunderbird and Cholla**

**Project Number:** UT00143

**Council District:** Palo Verde/Willow

**Project Location:** 75th Ave, Thunderbird and Cholla Intersections

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, as needed, clearing and grubbing, grade the work area for installation of 16" waterline and appurtenances on 75th Avenue in the vicinity of Cactus Road. The waterline will be installed in relationship to project EN00088 75th Av Cactus Rd Intersection Improvements. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water	Carryover	\$173,283	\$0	\$0	\$0	\$0	\$0	\$173,283
Design	Water	Base	\$22,386	\$0	\$0	\$0	\$0	\$0	\$22,386
Construction	Water	Base	\$0	\$359,717	\$0	\$0	\$0	\$0	\$359,717
Chargebacks	Water	Base	\$0	\$7,236	\$0	\$0	\$0	\$0	\$7,236
Arts	Water	Base	\$0	\$3,597	\$0	\$0	\$0	\$0	\$3,597
<b>Total Budget</b>			<b>\$195,669</b>	<b>\$370,550</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$566,219</b>

**91st Av 24-inch Waterline; Union Hills-Greenway**

**Project Number:** UT00226

**Council District:** Ironwood

**Project Location:** 91st Ave, Union Hills Dr to Greenway Rd

This project is needed to allow the City to efficiently move large volumes of water from Zone 2 into Zone 3 to meet the demands of growth and provide increased redundancy. This project is linked to UT00136 and UT00227. This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 24 inch waterline and appurtenances along the selected alignment, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$344,120	\$344,120
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$3,729,015	\$3,729,015
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$81,000	\$81,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$40,731	\$40,731
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,194,866</b>	<b>\$4,194,866</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$11,920	\$11,920
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,920</b>	<b>\$11,920</b>



Water

**Agua Fria Booster/PRV Phase I and II**

**Project Number:** UT00245

**Council District:** Mesquite

**Project Location:** North Peoria

This project will provide a pressure reducing valve and booster station to move water to and from pressure zone 4E to both zones 5E and 5W.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$642,761	\$642,761
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$2,604,965	\$2,604,965
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$964,837	\$964,837
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$68,985	\$68,985
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$25,515	\$25,515
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$32,477	\$32,477
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$9,648	\$9,648
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,349,188</b>	<b>\$4,349,188</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$82,800	\$82,800
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$82,800</b>	<b>\$82,800</b>

**Condition Assessment of Remote Sites**

**Project Number:** UT00256

**Council District:** Various

**Project Location:** Citywide

This project will assess the condition of all water, wastewater and reuse water infrastructure (excluding treatment plants). This work will be completed in the first year of the Integrated Master Plan and will be used to enhance the accuracy of this master plan.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Study	Water	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Study	Wastewater	Base	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000
Study	Water	Base	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000
<b>Total Budget</b>			<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$0</b>	<b>\$500,000</b>



Water

**Construction of Zone 3/2 - 91st Avenue PRV**

**Project Number:** UT00324

**Council District:** Ironwood

**Project Location:** 91st Avenue and Bell Road

This project will construct a Pressure Reducing Valve (PRV) between Water Pressure Zones 3 & 2. The PRV will be constructed in an area adjacent to the 91st Avenue, about one quarter mile South of Bell Road. This PRV will improve water flow and system efficiency between Zones 3 and 2.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water	Base	\$249,750	\$0	\$0	\$0	\$0	\$0	\$249,750
<b>Total Budget</b>			<b>\$249,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$249,750</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>	<b>\$45,000</b>

**Data Network for Remote Utility Facilities**

**Project Number:** UT00215

**Council District:** Various

**Project Location:** Various locations

This project will upgrade the Utilities Supervisory Control and Data Acquisition (SCADA) network. The SCADA system links control rooms at the water and wastewater treatment plants to unmanned remote sites to monitor and operate these sites. In fiscal years 2009 and 2010, a significant upgrade to the radio system was completed. In fiscal years 2015 and 2016, equipment will be upgraded to current technology.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Wastewater Expansion	Base	\$0	\$0	\$55,900	\$56,459	\$0	\$0	\$112,359
Equipment	Wastewater	Base	\$0	\$0	\$57,725	\$57,166	\$0	\$0	\$114,891
Equipment	Water Expansion	Base	\$0	\$0	\$55,900	\$56,459	\$0	\$0	\$112,359
Equipment	Water	Base	\$0	\$0	\$57,725	\$57,166	\$0	\$0	\$114,891
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$227,250</b>	<b>\$227,250</b>	<b>\$0</b>	<b>\$0</b>	<b>\$454,500</b>



Water

**Desert Harbor-Peoria Sports Complex Well Mixing**

**Project Number:** UT00312

**Council District:** Ironwood

**Project Location:** 91st Ave and Greenway to Sports Complex Reservoir

This project will install a waterline to directly connect the Desert Harbor and Arrowhead Shores Wells to the Peoria Sports Complex Reservoir in order to facilitate mixing of the water sources. Permits to cross New River and Loop 101 will be obtained. Easements and Right-of-way exist, however private improvements will need to be restored after construction of the waterline.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water	Base	\$0	\$0	\$0	\$165,281	\$0	\$0	\$165,281
Construction	Water	Base	\$0	\$0	\$0	\$0	\$1,346,723	\$0	\$1,346,723
Chargebacks	Water	Base	\$0	\$0	\$0	\$10,550	\$25,000	\$0	\$35,550
Arts	Water	Base	\$0	\$0	\$0	\$1,652	\$13,467	\$0	\$15,119
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$177,483</b>	<b>\$1,385,190</b>	<b>\$0</b>	<b>\$1,562,673</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$2,500	\$2,500
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,500</b>	<b>\$2,500</b>

**Fire Hydrant Infill**

**Project Number:** UT00204

**Council District:** Various

**Project Location:** City Wide

This is an ongoing program to install fire hydrants in areas of the City where fire hydrant spacing exceeds City Infrastructure Guidelines.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water	Base	\$0	\$49,505	\$0	\$49,505	\$0	\$148,515	\$247,525
Chargebacks	Water	Base	\$0	\$2,000	\$0	\$2,000	\$0	\$6,000	\$10,000
Arts	Water	Base	\$0	\$495	\$0	\$495	\$0	\$1,485	\$2,475
<b>Total Budget</b>			<b>\$0</b>	<b>\$52,000</b>	<b>\$0</b>	<b>\$52,000</b>	<b>\$0</b>	<b>\$156,000</b>	<b>\$260,000</b>



Water

**Greenway Plant Equipment Upgrade**

**Project Number:** UT00316

**Council District:** Willow

**Project Location:** Greenway Water Treatment Plant

FY13 & FY14 will continue the upgrade of existing plant equipment and the construction of safer access points to the plant's many basins. Subsequent years will continue to address the needed replacement of plant equipment and systems such as ozone disinfection equipment components and programmable Logic Controllers.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Water	Base	\$100,000	\$100,000	\$50,000	\$50,000	\$50,000	\$250,000	\$600,000
Chargebacks	Water	Base	\$0	\$2,000	\$1,000	\$1,000	\$1,000	\$5,000	\$10,000
<b>Total Budget</b>			<b>\$100,000</b>	<b>\$102,000</b>	<b>\$51,000</b>	<b>\$51,000</b>	<b>\$51,000</b>	<b>\$255,000</b>	<b>\$610,000</b>

**Greenway Rd 24-inch Waterline; 91st-79th Av**

**Project Number:** UT00227

**Council District:** Willow/Ironwood

**Project Location:** Greenway Road

This project is needed to allow the City to efficiently move large volumes of water from Zone 2 into Zone 3 to meet the demands of growth and provide increased redundancy. This project is linked to UT00226 and UT00136. This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 24 inch waterline and appurtenances along the selected alignment, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$588,062	\$588,062
Construction	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$6,037,255	\$6,037,255
Chargebacks	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$45,500	\$45,500
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$35,500	\$35,500
Arts	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$60,373	\$60,373
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$5,880	\$5,880
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,772,570</b>	<b>\$6,772,570</b>



Water

**Greenway WTP 24 MGD Expansion**

**Project Number:** UT00311

**Council District:** Willow

**Project Location:** Greenway WTP

This project provides for expansion of the Greenway WTP from 16 MGD to 24 MGD, however the plant was master planned to be expanded to 32 MGD. This project includes sizing some major unit processes an additional 16 MGD for a total capacity of 32 MGD. The plant was planned such that these unit processes could only be expanded to 32 MGD. The following unit processes were sized for 8 MGD providing a total capacity of 24 MGD: Flocculation basin, final sedimentation basin, filters, chlorination equipment, and ozone production equipment.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$3,521,584	\$3,521,584
Construction	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$27,710,176	\$27,710,176
Chargebacks	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Arts	Proposed Revenue Bond	Base	\$0	\$0	\$0	\$0	\$0	\$312,316	\$312,316
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,694,076</b>	<b>\$31,694,076</b>

**Greenway WTP Fiber Optic Connection**

**Project Number:** UT00301

**Council District:** Willow

**Project Location:** Greenway Rd from 75th Ave to the Greenway WTP

This project will install fiber optic cable from the corner of 75th Avenue and Greenway Road east on Greenway Road to connect the Greenway Water Treatment Plant (WTP) to the City's fiber optic network.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water	Base	\$297,000	\$0	\$0	\$0	\$0	\$0	\$297,000
<b>Total Budget</b>			<b>\$297,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$297,000</b>



Water

## Integrated Utility Master Plan

**Project Number:** UT00271

**Council District:** Various

**Project Location:** Citywide

This project will update water, wastewater and reuse master plans. The Integrated Utility Master Plan will identify the amount of potable and reuse water required, the water resources available, and the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection and treatment facility requirements. Because it is so broad in scope, this project will require two years to complete.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater	Carryover	\$37,600	\$0	\$0	\$0	\$0	\$0	\$37,600
Study	Water	Carryover	\$37,600	\$0	\$0	\$0	\$0	\$0	\$37,600
Study	Wastewater	Base	\$141,000	\$101,000	\$0	\$0	\$0	\$235,000	\$477,000
Study	Water	Base	\$141,000	\$101,000	\$0	\$0	\$0	\$235,000	\$477,000
Chargebacks	Wastewater	Base	\$0	\$9,000	\$0	\$0	\$0	\$15,000	\$24,000
Chargebacks	Water	Base	\$0	\$9,000	\$0	\$0	\$0	\$15,000	\$24,000
<b>Total Budget</b>			<b>\$357,200</b>	<b>\$220,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$1,077,200</b>

## Jomax In-Line Booster Station Upgrades

**Project Number:** UT00285

**Council District:** Mesquite

**Project Location:** Jomax Road and Terramar Blvd

This project includes upgrading the existing Jomax Booster Station from 12 to 18 million gallons per day (MGD) firm capacity. This will involve upgrading pumps 1 and 2 to 100 hp each to match pumps 3 and 4. The project will require a new emergency generator rated at 450 KW. The two 75 KW VFD drives will be replaced with 100 KW constant speed soft start motor controls. A section of the 16" watermain near the turnout will be replaced with 24" pipe and a new 24" MAG meter installed.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$129,202	\$129,202
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,096,602	\$1,096,602
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$12,258	\$12,258
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,283,062</b>	<b>\$1,283,062</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$60,300	\$60,300
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,300</b>	<b>\$60,300</b>





Water

**Lake Plsnt Pkwy 24-inch Waterline; Dynamite-L303**

**Project Number:** UT00148

**Council District:** Mesquite

**Project Location:** Lake Pleasant Pkwy, Dynamite Road to Loop 303

This project includes design and construction of a 24-inch waterline along Lake Pleasant Parkway from Dynamite Road to Loop 303. This waterline will be required to provide service to the Lake Pleasant Parkway corridor and the northern areas of the City located east of the Agua Fria River. This waterline will function as a transmission and distribution main. Construction will be coordinated with construction of Lake Pleasant Parkway from Dynamite Road to Loop 303.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water Expansion	Carryover	\$2,567,000	\$0	\$0	\$0	\$0	\$0	\$2,567,000
Construction	Water	Carryover	\$1,620,208	\$0	\$0	\$0	\$0	\$0	\$1,620,208
<b>Total Budget</b>			<b>\$4,187,208</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,187,208</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$500	\$500	\$500	\$500	\$2,500	\$4,500
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$2,500</b>	<b>\$4,500</b>

**Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP**

**Project Number:** UT00269

**Council District:** Mesquite

**Project Location:** Lake Plsnt Pkwy 24-inch Waterline, Loop 303 - LPWTP

This project is part of the infrastructure necessary to gain access to the Lake Pleasant Water Treatment Plant (LPWTP). This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 24-inch waterline and appurtenances on Lake Pleasant Parkway from Loop 303 to a future take out structure south of LPWTP, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$431,165	\$431,165
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$5,020,452	\$5,020,452
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$750,182	\$750,182
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$62,640	\$62,640
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$41,760	\$41,760
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$50,205	\$50,205
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$11,813	\$11,813
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,368,217</b>	<b>\$6,368,217</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$9,621	\$9,621
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,621</b>	<b>\$9,621</b>



Water

**Lone Mtn Pkwy 24-inch Waterline; El Mirage to L303**

**Project Number:** UT00233

**Council District:** Mesquite

**Project Location:** Lone Mountain Pkwy, El Mirage Road to Loop 303

This project provides funding for the over-sizing of waterline infrastructure including the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation of 24 inch waterline and appurtenances in Lone Mountain Parkway from the crossing of the Lop 303 Freeway to the existing waterline near Lake Pleasant Parkway in accordance with the Water Master Plan, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water Expansion	Carryover	\$2,526,000	\$0	\$0	\$0	\$0	\$0	\$2,526,000
<b>Total Budget</b>			<b>\$2,526,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,526,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$500	\$500	\$500	\$500	\$2,500	\$4,500
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$2,500</b>	<b>\$4,500</b>

**Miscellaneous Local Waterline Improvements**

**Project Number:** UT00203

**Council District:** Various

**Project Location:** Various Locations

This project provides funding to upgrade the City's existing water distribution system to ensure its continued operation. These funds may also be used to construct water extensions in coordination with street improvement projects. The selection of these projects is coordinated with Utility Operations and City Engineering.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Water	Base	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,500,000
Chargebacks	Water	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Arts	Water	Base	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500	\$13,500
<b>Total Budget</b>			<b>\$200,000</b>	<b>\$156,500</b>	<b>\$156,500</b>	<b>\$156,500</b>	<b>\$156,500</b>	<b>\$782,500</b>	<b>\$1,608,500</b>



Water

**New River Agua Fria Underground Storage Project**

**Project Number:** UT00149

**Council District:** Various

**Project Location:** NAUSP

This project funds the construction of recharge basin number seven at the New River Agua Fria Underground Storage Project (NAUSP). The facility is being constructed by Salt River Project (SRP) and Peoria has purchased capacity to recharge the effluent from the Butler Drive Water Reclamation Facility at this facility.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water Expansion	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Construction	Wastewater Expansion	Base	\$136,125	\$0	\$0	\$0	\$0	\$0	\$136,125
Construction	Water Expansion	Base	\$408,375	\$0	\$0	\$0	\$0	\$0	\$408,375
<b>Total Budget</b>			<b>\$844,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$844,500</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$68,000	\$68,000	\$68,000	\$68,000	\$340,000	\$612,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$68,000</b>	<b>\$68,000</b>	<b>\$68,000</b>	<b>\$68,000</b>	<b>\$340,000</b>	<b>\$612,000</b>

**Northern Av - 16-inch Waterline, 107 Av - 103 Av**

**Project Number:** UT00138

**Council District:** Pine

**Project Location:** Northern Avenue, 107th Avenue to 103rd Avenue

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water	Base	\$0	\$0	\$0	\$79,771	\$0	\$0	\$79,771
Construction	Water	Base	\$0	\$0	\$0	\$0	\$652,164	\$0	\$652,164
Chargebacks	Water	Base	\$0	\$0	\$0	\$5,796	\$8,694	\$0	\$14,490
Arts	Water	Base	\$0	\$0	\$0	\$798	\$6,521	\$0	\$7,319
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$86,365</b>	<b>\$667,379</b>	<b>\$0</b>	<b>\$753,744</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$7,000	\$7,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,000</b>	<b>\$7,000</b>



Water

**Peoria/SRP Aquifer Storage Recovery Well Recharge**

**Project Number:** UT00319

**Council District:** Pine

**Project Location:** 91st Ave and Olive

This project will provide for the design, permitting, well conditioning, site construction, performance testing, analysis and report of an Annual Storage and Recovery (ASR) well in cooperation with the Salt River Project (SRP). The City will split the costs 50/50 with SRP, and SRP will manage the project. Permitting, design, and construction are scheduled to start in FY2013 and be completed by FY2015. The contractual agreement with SRP will provide "exit points" such that if the arsenic mitigation does not appear to be feasible once hydrologic modeling and more extensive water quality analyses are conducted, the City needs only to apply its share of project costs accrued to that point and is not further obligated to contribute to the project cost.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water	Base	\$251,500	\$21,000	\$32,500	\$0	\$0	\$0	\$305,000
<b>Total Budget</b>			<b>\$251,500</b>	<b>\$21,000</b>	<b>\$32,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$305,000</b>

**Pyramid Peak Water Treatment Plant - Upgrades**

**Project Number:** UT00037

**Council District:** All

**Project Location:** 67th Avenue and Jomax Road

This project is the City of Peoria's share of upgrades to the City of Glendale Pyramid Peak Water Treatment Plant (WTP). Glendale is converting the plant from a chlorine gas disinfection system to onsite generation of chlorine for disinfection and is upgrading part of the original plant equipment. Peoria owns 23% of the Pyramid Peak WTP and is responsible for 23% of the cost of plant improvements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water Expansion	Carryover	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$2,095,253	\$2,095,253
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$20,953	\$20,953
<b>Total Budget</b>			<b>\$23,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,116,206</b>	<b>\$2,139,206</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$4,025	\$4,025	\$4,025	\$4,025	\$20,125	\$36,225
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$4,025</b>	<b>\$4,025</b>	<b>\$4,025</b>	<b>\$4,025</b>	<b>\$20,125</b>	<b>\$36,225</b>



Water

**SCADA Control Optimization**

**Project Number:** UT00252

**Council District:** Various

**Project Location:** Various

This project will fund the design and implementation of a system to automate the Utilities Department supervisory control and data acquisition (SCADA) system.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Water	Base	\$0	\$400,000	\$100,000	\$0	\$0	\$0	\$500,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$400,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Personal OPS	\$0	\$0	\$100,000	\$100,000	\$100,000	\$500,000	\$800,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>	<b>\$800,000</b>

**SCADA Equipment Replacement**

**Project Number:** UT00266

**Council District:** Various

**Project Location:** Citywide

This project will replace, upgrade and add supervisory control and data acquisition (SCADA) equipment at water, wastewater and reclaimed water facilities operated by the City. As the equipment ages and becomes obsolete, new equipment is needed to maintain the same level of information and service. In addition, some sites are in need of SCADA equipment to bring them up to City standards.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater	Carryover	\$105,000	\$0	\$0	\$0	\$0	\$0	\$105,000
Construction	Water	Carryover	\$325,000	\$0	\$0	\$0	\$0	\$0	\$325,000
Equipment	Wastewater	Base	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$250,000	\$875,000
Equipment	Water	Base	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$750,000	\$2,625,000
<b>Total Budget</b>			<b>\$930,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$1,000,000</b>	<b>\$3,930,000</b>



Water

**Technology and Security Master Plan**

**Project Number:** UT00304

**Council District:** Various

**Project Location:** Various

This project merges three previous master plans into a consolidated plan, linking planning efforts for technology--including Supervisory Control and Data Acquisition (SCADA)--and security into a single master plan.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Study	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$225,000	\$225,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$300,000</b>

**Utility Billing System**

**Project Number:** UT00160

**Council District:** All

**Project Location:** City of Peoria

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other City information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Equipment	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Equipment	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Equipment	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>



Water

## Utility Security Upgrades

**Project Number:** UT00262

**Council District:** Various

**Project Location:** Various

This project will implement security enhancements at water and wastewater facilities. These security enhancements will include technological improvements, procedural changes, and physical barriers.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Wastewater	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Wastewater	Base	\$0	\$185,644	\$0	\$0	\$0	\$0	\$185,644
Construction	Water	Base	\$0	\$61,882	\$0	\$0	\$0	\$0	\$61,882
Arts	Wastewater	Base	\$0	\$1,856	\$0	\$0	\$0	\$0	\$1,856
Arts	Water	Base	\$0	\$618	\$0	\$0	\$0	\$0	\$618
<b>Total Budget</b>			<b>\$50,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$1,000	\$1,000	\$1,000	\$5,000	\$8,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$1,000</b>	<b>\$5,000</b>	<b>\$8,000</b>

## Water & Wastewater Rate Study

**Project Number:** UT00298

**Council District:** All

**Project Location:** Citywide

This study will update the City's water and wastewater rates. Rates will be reviewed to ensure that they cover the costs of system operations and maintenance, fund the systems' capital program requirements, and support the financial strength of the enterprise funds. Studies are anticipated to be performed with the help of outside consultants and coordinated with staff from the Finance and Public Works-Utilities Departments. During interim years between full studies, staff anticipate a lower level of annual support to update information and findings.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater	Base	\$2,500	\$2,500	\$45,000	\$2,500	\$2,500	\$97,500	\$152,500
Study	Water	Base	\$2,500	\$2,500	\$45,000	\$2,500	\$2,500	\$97,500	\$152,500
<b>Total Budget</b>			<b>\$5,000</b>	<b>\$5,000</b>	<b>\$90,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$195,000</b>	<b>\$305,000</b>



Water

## Water Facility Reconditioning

**Project Number:** UT00206

**Council District:** Various

**Project Location:** City Wide

This project will upgrade and recondition existing water distribution and production facilities. Utilities staff prioritizes projects to be included in this program based on operational needs and facility conditions.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Construction	Water	Base	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$5,000,000
Chargebacks	Water	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Arts	Water	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
<b>Total Budget</b>			<b>\$800,000</b>	<b>\$510,000</b>	<b>\$510,000</b>	<b>\$510,000</b>	<b>\$510,000</b>	<b>\$2,550,000</b>	<b>\$5,390,000</b>

## Water Meter Replacement Program

**Project Number:** UT00326

**Council District:** Various

**Project Location:**

The City's inventory of over 49,000 water meters includes approximately 37,000 water meters that are using transmission technology and equipment that has reached its life expectancy and/or will not be supported with current technology within the next two to three years. A large portion of these meters have also reached, or will soon reach the end of their useful life during this timeframe. To ensure that the City's water billing data meets accuracy standards going forward, the most cost-effective approach is to replace all of these meters over a six year cycle. Staff will, however, continue to explore alternatives that might reduce the number of meters to be replaced. Replacement labor will be provided by contracted staff. The project includes \$800,000 per year that was originally programmed in the Finance Utilities Meter Services operating budget.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Equipment	Wastewater	Base	\$516,667	\$516,667	\$516,667	\$516,667	\$516,667	\$516,667	\$3,100,002
Equipment	Water	Base	\$1,033,333	\$1,033,333	\$1,033,333	\$1,033,333	\$1,033,333	\$1,033,333	\$6,199,998
<b>Total Budget</b>			<b>\$1,550,000</b>	<b>\$1,550,000</b>	<b>\$1,550,000</b>	<b>\$1,550,000</b>	<b>\$1,550,000</b>	<b>\$1,550,000</b>	<b>\$9,300,000</b>





Water

**Water/Wastewater/Solid Waste Expansion Fee Update**

**Project Number:** UT00070

**Council District:** All

**Project Location:** City of Peoria

This study will update water, wastewater and solid waste expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department and the Solid Waste Division.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Study	Wastewater Expansion	Carryover	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Study	Water Expansion	Carryover	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Study	Wastewater Expansion	Base	\$32,500	\$0	\$0	\$50,000	\$0	\$100,000	\$182,500
Study	Water Expansion	Base	\$32,500	\$0	\$0	\$50,000	\$0	\$100,000	\$182,500
<b>Total Budget</b>			<b>\$125,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$425,000</b>

**Wellhead Water Quality Mitigation**

**Project Number:** UT00272

**Council District:** Various

**Project Location:** Citywide

This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for interconnection of the existing two water wells (Country Club and 89th and Union Hills) with 12" waterline, including appurtenances, installation of arsenic and other treatment processes to meet 2012 water quality requirements, and restoration and or replacement of pavement on 89th Ave., Country Club Lane and Union Hills Rd. including striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water	Base	\$219,311	\$0	\$0	\$0	\$0	\$0	\$219,311
Construction	Water	Base	\$0	\$3,174,419	\$0	\$0	\$0	\$0	\$3,174,419
Arts	Water	Base	\$0	\$31,744	\$0	\$0	\$0	\$0	\$31,744
<b>Total Budget</b>			<b>\$219,311</b>	<b>\$3,206,163</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,425,474</b>

<b>Operating Impacts</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 18-22</b>	<b>Total</b>
Non-Pers OPS	\$0	\$0	\$74,575	\$74,575	\$74,575	\$372,875	\$596,600
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,575</b>	<b>\$74,575</b>	<b>\$74,575</b>	<b>\$372,875</b>	<b>\$596,600</b>



Water

## Wells - New Construction

**Project Number:** UT00117

**Council District:** Various

**Project Location:** Various Locations

The City uses surface water, a renewable water source, as its primary water supply. However, it is still necessary to drill and equip new wells to meet future water demand. These wells will be "recovery wells" that will recover water available to the City through credits for water reclaimed and recharged to the aquifer at the Butler Drive Water Reclamation Facility and the Beardsley Water Reclamation Facility. This project provides for the project coordination, public involvement, pre-design studies, design, ROW acquisition, construction, materials testing, construction administration, utility coordination, utility relocation, burying overhead facilities, as needed, clearing and grubbing, grade the work area for installation and equipping of the wells, and restoration and or replacement of pavement and striping, landscaping, etc. This project may also include processing of utility company (APS, Cox, Qwest/Centurylink, SRP, etc) design and construction agreements, development and intergovernmental agreements.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water Expansion	Carryover	\$831,429	\$0	\$0	\$0	\$0	\$0	\$831,429
Study	Water Expansion	Base	\$0	\$46,867	\$0	\$0	\$0	\$46,867	\$93,734
Land	Water Expansion	Base	\$0	\$38,500	\$0	\$0	\$0	\$38,500	\$77,000
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$93,720	\$93,720
Construction	Water Expansion	Base	\$0	\$1,630,013	\$0	\$0	\$0	\$2,328,590	\$3,958,603
Chargebacks	Water Expansion	Base	\$0	\$45,675	\$0	\$0	\$0	\$65,250	\$110,925
Arts	Water Expansion	Base	\$0	\$16,300	\$0	\$0	\$0	\$24,223	\$40,523
<b>Total Budget</b>			<b>\$831,429</b>	<b>\$1,777,355</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,597,150</b>	<b>\$5,205,934</b>

Operating Impacts	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$73,200	\$73,200	\$73,200	\$658,800	\$878,400
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$73,200</b>	<b>\$73,200</b>	<b>\$73,200</b>	<b>\$658,800</b>	<b>\$878,400</b>

## West Agua Fria Water Lines

**Project Number:** UT00170

**Council District:** Mesquite

**Project Location:** Vistancia Development

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia community. The City is funding the over sizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Construction	Water Expansion	Carryover	\$401,231	\$0	\$0	\$0	\$0	\$0	\$401,231
Construction	Water Expansion	Base	\$0	\$33,269	\$693,198	\$0	\$299,176	\$199,485	\$1,225,128
Construction	Water	Base	\$0	\$0	\$0	\$2,355,703	\$0	\$0	\$2,355,703
Arts	Water Expansion	Base	\$0	\$336	\$6,932	\$0	\$2,992	\$1,995	\$12,255
Arts	Water	Base	\$0	\$0	\$0	\$23,557	\$0	\$0	\$23,557
<b>Total Budget</b>			<b>\$401,231</b>	<b>\$33,605</b>	<b>\$700,130</b>	<b>\$2,379,260</b>	<b>\$302,168</b>	<b>\$201,480</b>	<b>\$4,017,874</b>



Water

**White Mountain Apache Tribe Water Rights Purchase**

**Project Number:** UT00234

**Council District:** All

**Project Location:** Northern Peoria

This project addresses a future shortage of renewable water resources as identified in the Water Resource Master Plan. This project will purchase additional Central Arizona Project (CAP) water rights from the White Mountain Apache Tribe (WMAT).

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Other	Water	Base	\$0	\$0	\$1,420,955	\$355,239	\$355,239	\$710,478	\$2,841,911
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$1,420,955</b>	<b>\$355,239</b>	<b>\$355,239</b>	<b>\$710,478</b>	<b>\$2,841,911</b>

<b>Operating Impacts</b>	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$133,000	\$133,000	\$809,000	\$1,075,000
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$133,000</b>	<b>\$133,000</b>	<b>\$809,000</b>	<b>\$1,075,000</b>

**Zone 2/3 Booster - Pressure Reducing Valve Station**

**Project Number:** UT00136

**Council District:** Ironwood

**Project Location:** Greenway and 91st Ave

This project includes land acquisition, design and construction of the Zone 2/3 Booster Station. The site is located adjacent to the Desert Harbor Well site at Greenway Road and 91st Avenue. This project will coincide with the completion of a 24-inch waterline on 91st Avenue (UT00226) and across Greenway Road (UT00227). This station and the new transmission lines will allow the City to efficiently move large volumes of water into our system from the south to the north to meet the demands of growth and provide redundancy.

**Budget by Fiscal Year**

Category	Funding Source	Carryover / Base	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$330,000	\$330,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$3,170,000	\$3,170,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$86,000	\$86,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$35,000	\$35,000
<b>Total Budget</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,621,000</b>	<b>\$3,621,000</b>

<b>Operating Impacts</b>	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 18-22	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$152,200	\$152,200
<b>Total Operating Impacts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$152,200</b>	<b>\$152,200</b>



## Schedules

The Schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over \$5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.





Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/12	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	\$43,342,476	\$101,624,175	\$5,900,537	\$150,867,188
2 Half Cent Sales Tax Fund	\$14,399,133	\$15,182,827	-	\$29,581,960
3 Other Reserve Funds	\$4,113,297	\$22,000	-	\$4,135,297
<b>Total General &amp; Other</b>	<b>\$61,854,906</b>	<b>\$116,829,002</b>	<b>\$5,900,537</b>	<b>\$184,584,445</b>
4 Streets	\$12,165,366	\$11,711,670	\$1,516,729	\$25,393,765
5 Streetlight Improvement Districts	\$9,330	\$516,829	-	\$526,159
6 Maintenance Improvement Districts	\$1,333	\$137,543	-	\$138,876
7 Transportation Sales Tax Fund	\$26,581,990	\$9,206,148	-	\$35,788,138
8 Development Fee Funds	\$32,114,798	\$5,171,770	-	\$37,286,568
9 Public Housing	\$566,863	\$327,971	-	\$894,834
10 Home and Housing Grants	-	\$976,586	-	\$976,586
11 Transit	\$435,599	\$170,146	\$516,964	\$1,122,709
12 Attorney Grants	\$44,562	\$46,400	-	\$90,962
13 Public Safety Grants	\$144,899	\$412,543	-	\$557,442
14 Other Grants	\$5,713,677	\$7,396,564	\$10,000	\$13,120,241
15 Community Service Grants	\$208,319	\$382,208	-	\$590,527
<b>Total Special Revenue Funds</b>	<b>\$77,986,736</b>	<b>\$36,456,378</b>	<b>\$2,043,693</b>	<b>\$116,486,807</b>
16 Water	\$19,376,093	\$34,396,135	-	\$53,772,228
17 Water Replacement & Reserves	\$8,369,285	\$941,637	-	\$9,310,922
18 Water Expansion	\$11,160,300	\$970,000	-	\$12,130,300
19 Water Bonds	\$441,183	-	-	\$441,183
20 Water Improvement Districts	-	-	-	-
21 Wastewater	\$4,763,292	\$19,343,773	\$2,559,123	\$26,666,188
22 Wastewater Replacement & Reserves	\$7,978,930	\$98,867	\$140,000	\$8,217,797
23 Wastewater Expansion	\$3,755,072	\$345,500	-	\$4,100,572
24 Wastewater Bonds	-	-	-	-
25 Wastewater Improvement Districts	\$53,640	\$250	-	\$53,890
26 Residential Solid Waste	\$7,700,509	\$9,119,274	-	\$16,819,783
27 Commercial Solid Waste	\$2,079,351	\$2,170,900	-	\$4,250,251
28 Solid Waste Reserves	\$4,420,397	\$1,013,736	\$290,000	\$5,724,133
29 Solid Waste Expansion	\$7,099,973	\$36,000	-	\$7,135,973
30 Sports Complex Operations/Maintenance	\$320,194	\$2,395,700	\$2,027,329	\$4,743,223
31 Sports Complex Equipment Reserves	\$2,290,381	\$285,114	-	\$2,575,495
<b>Total Enterprise Funds</b>	<b>\$79,808,600</b>	<b>\$71,116,886</b>	<b>\$5,016,452</b>	<b>\$155,941,938</b>
32 Fleet Maintenance	\$511,089	\$5,105,844	-	\$5,616,933
33 Fleet Reserve	\$11,191,248	\$1,538,892	\$193,046	\$12,923,186
34 Insurance Reserve	\$8,375,002	\$17,745,427	-	\$26,120,429
35 Facilities Maintenance	(\$195,218)	\$5,897,231	\$29,000	\$5,731,013
36 Information Technology	\$470,774	\$6,936,981	\$957,657	\$8,365,412
37 Information Technology Reserve	\$2,934,308	\$640,308	\$1,320	\$3,575,936
38 Information Technology Projects	\$103,002	\$750	\$100,000	\$203,752
<b>Total Internal Service Funds</b>	<b>\$23,390,205</b>	<b>\$37,865,433</b>	<b>\$1,281,023</b>	<b>\$62,536,661</b>
39 Fireman's Pension	\$152,089	\$750	-	\$152,839
40 Agency Funds	\$23,355	-	-	\$23,355
<b>Total Trust &amp; Agency Funds</b>	<b>\$175,444</b>	<b>\$750</b>	<b>-</b>	<b>\$176,194</b>
41 General Obligation Bonds	\$23,530,140	\$19,969,555	-	\$43,499,695
42 MDA Bonds	(\$10,700)	\$35,135,700	-	\$35,125,000
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	\$35,100,719	\$1,057,666	-	\$36,158,385
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	\$1,163,400	\$2,531,369	-	\$3,694,769
<b>Total Capital Projects Funds</b>	<b>\$59,783,559</b>	<b>\$58,694,290</b>	<b>-</b>	<b>\$118,477,849</b>
48 General Obligation Bonds	\$30,261,459	\$14,363,508	-	\$44,624,967
49 MDA Bonds	\$15,622,700	\$10,000	\$7,031,959	\$22,664,659
50 Improvement Districts	\$459,694	\$1,355,668	-	\$1,815,362
<b>Total Debt Service Funds</b>	<b>\$46,343,853</b>	<b>\$15,729,176</b>	<b>\$7,031,959</b>	<b>\$69,104,988</b>
<b>All Funds Total</b>	<b>\$349,343,303</b>	<b>\$336,691,915</b>	<b>\$21,273,664</b>	<b>\$707,308,882</b>



Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/13	
\$112,173,987	\$5,469,597	-	\$15,650,000	\$133,293,584	\$236,170	\$133,529,754	\$17,337,434	1
\$1,385,265	-	\$1,356,000	\$3,000,000	\$5,741,265	\$9,995,940	\$15,737,205	\$13,844,755	2
-	\$377,540	-	\$600,000	\$977,540	-	\$977,540	\$3,157,757	3
<b>\$113,559,252</b>	<b>\$5,847,137</b>	<b>\$1,356,000</b>	<b>\$19,250,000</b>	<b>\$140,012,389</b>	<b>\$10,232,110</b>	<b>\$150,244,499</b>	<b>\$34,339,946</b>	
\$9,367,319	\$4,488,387	-	\$1,500,000	\$15,355,706	\$115,333	\$15,471,039	\$9,922,726	4
-	-	-	-	-	\$516,729	\$516,729	\$9,430	5
-	-	-	-	-	\$137,543	\$137,543	\$1,333	6
\$147,236	\$18,254,808	-	\$1,500,000	\$19,902,044	\$5,415,552	\$25,317,596	\$10,470,542	7
-	\$11,911,640	\$2,370,457	\$1,400,000	\$15,682,097	-	\$15,682,097	\$21,604,471	8
\$327,871	-	-	-	\$327,871	-	\$327,871	\$566,963	9
\$976,586	-	-	-	\$976,586	-	\$976,586	-	10
\$995,894	-	-	-	\$995,894	\$125,646	\$1,121,540	\$1,169	11
\$45,587	-	-	-	\$45,587	-	\$45,587	\$45,375	12
\$512,758	-	-	-	\$512,758	\$35,000	\$547,758	\$9,684	13
\$2,898,519	-	-	\$4,100,000	\$6,998,519	\$293,841	\$7,292,360	\$5,827,881	14
\$431,619	-	-	-	\$431,619	-	\$431,619	\$158,908	15
<b>\$15,703,389</b>	<b>\$34,654,835</b>	<b>\$2,370,457</b>	<b>\$8,500,000</b>	<b>\$61,228,681</b>	<b>\$6,639,644</b>	<b>\$67,868,325</b>	<b>\$48,618,482</b>	
\$20,834,699	\$6,830,848	\$4,866,159	\$3,000,000	\$35,531,706	\$2,921,285	\$38,452,991	\$15,319,237	16
\$882,343	\$1,336	-	\$550,000	\$1,433,679	-	\$1,433,679	\$7,877,243	17
-	\$7,264,104	\$113,925	\$500,000	\$7,878,029	\$705,900	\$8,583,929	\$3,546,371	18
-	-	-	-	-	-	-	\$441,183	19
-	-	-	-	-	-	-	-	20
\$10,296,366	\$6,676,768	\$7,977,150	\$1,000,000	\$25,950,284	\$335,132	\$26,285,416	\$380,772	21
\$350,000	-	-	\$500,000	\$850,000	-	\$850,000	\$7,367,797	22
-	\$4,062,658	-	-	\$4,062,658	-	\$4,062,658	\$37,914	23
-	-	-	-	-	-	-	-	24
-	-	-	-	-	-	-	\$53,890	25
\$8,511,608	-	-	\$1,000,000	\$9,511,608	\$295,674	\$9,807,282	\$7,012,501	26
\$2,286,511	-	-	\$1,000,000	\$3,286,511	-	\$3,286,511	\$963,740	27
\$1,725,000	-	-	\$300,000	\$2,025,000	-	\$2,025,000	\$3,699,133	28
\$100,000	-	\$5,310	\$200,000	\$305,310	-	\$305,310	\$6,830,663	29
\$4,530,474	-	\$59,776	\$40,000	\$4,630,250	\$107,205	\$4,737,455	\$5,768	30
-	\$1,300,000	-	\$460,000	\$1,760,000	-	\$1,760,000	\$815,495	31
<b>\$49,517,001</b>	<b>\$26,135,714</b>	<b>\$13,022,320</b>	<b>\$8,550,000</b>	<b>\$97,225,035</b>	<b>\$4,365,196</b>	<b>\$101,590,231</b>	<b>\$54,351,707</b>	
\$5,088,622	-	-	\$100,000	\$5,188,622	\$36,714	\$5,225,336	\$391,597	32
\$1,904,099	-	-	\$1,000,000	\$2,904,099	-	\$2,904,099	\$10,019,087	33
\$17,868,800	-	-	\$3,500,000	\$21,368,800	-	\$21,368,800	\$4,751,629	34
\$5,717,386	-	-	-	\$5,717,386	-	\$5,717,386	\$13,627	35
\$8,364,809	-	-	-	\$8,364,809	-	\$8,364,809	\$603	36
\$786,950	\$1,000,000	-	\$500,000	\$2,286,950	-	\$2,286,950	\$1,288,986	37
\$129,715	-	-	-	\$129,715	-	\$129,715	\$74,037	38
<b>\$39,860,381</b>	<b>\$1,000,000</b>	<b>-</b>	<b>\$5,100,000</b>	<b>\$45,960,381</b>	<b>\$36,714</b>	<b>\$45,997,095</b>	<b>\$16,539,566</b>	
\$30,600	-	-	-	\$30,600	-	\$30,600	\$122,239	39
\$3,000	-	-	-	\$3,000	-	\$3,000	\$20,355	40
<b>\$33,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$33,600</b>	<b>-</b>	<b>\$33,600</b>	<b>\$142,594</b>	
-	\$43,026,668	\$146,260	-	\$43,172,928	-	\$43,172,928	\$326,767	41
-	\$29,935,000	\$346,900	-	\$30,281,900	-	\$30,281,900	\$4,843,100	42
-	-	-	-	-	-	-	-	43
-	\$26,735,942	-	\$500,000	\$27,235,942	-	\$27,235,942	\$8,922,443	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	\$3,111,874	-	\$250,000	\$3,361,874	-	\$3,361,874	\$332,895	47
<b>-</b>	<b>\$102,809,484</b>	<b>\$493,160</b>	<b>\$750,000</b>	<b>\$104,052,644</b>	<b>-</b>	<b>\$104,052,644</b>	<b>\$14,425,205</b>	
-	-	\$15,065,202	\$500,000	\$15,565,202	-	\$15,565,202	\$29,059,765	48
-	-	\$7,067,350	\$500,000	\$7,567,350	-	\$7,567,350	\$15,097,309	49
-	-	\$1,354,718	-	\$1,354,718	-	\$1,354,718	\$460,644	50
<b>\$218,673,623</b>	<b>\$170,447,170</b>	<b>\$40,729,207</b>	<b>\$43,150,000</b>	<b>\$473,000,000</b>	<b>\$21,273,664</b>	<b>\$494,273,664</b>	<b>\$213,035,218</b>	



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b><i>General Fund</i></b>						
<b>Taxes</b>						
	Sales Tax-Advertising	\$27,095	\$26,418	\$25,623	\$27,000	\$27,000
	Sales Tax-Constr Contracting	\$3,896,903	\$2,527,878	\$1,783,592	\$1,750,000	\$1,900,000
	Sales Tax-Job Printing	\$12,097	\$10,725	\$7,117	\$10,000	\$7,500
	Sales Tax-Publishing	\$122,537	\$115,727	\$91,443	\$90,000	\$90,000
	Sales Tax-Transp for Hire	\$2	\$0	\$0	\$0	\$0
	Sales Tax-Restaurants/Bars	\$5,018,903	\$5,081,970	\$4,899,828	\$5,500,000	\$5,686,824
	Sales Tax-Rent/Tangible Prop	\$350,306	\$279,100	\$255,225	\$310,000	\$316,200
	Sales Tax-Commercial Rental	\$1,701,379	\$1,639,708	\$1,484,846	\$1,668,600	\$1,735,344
	Sales Tax-Vehicle Rental	\$364,341	\$318,505	\$267,737	\$245,000	\$245,000
	Sales Tax-Hotels/Motels	\$602,617	\$557,261	\$531,998	\$550,800	\$561,816
	Sales Tax-Apts/Rm House/Resid	\$963,493	\$1,061,509	\$1,016,004	\$1,200,000	\$1,196,000
	Sales Tax-Trailer Courts	\$151,856	\$164,499	\$148,898	\$155,000	\$158,100
	Sales Tax-Retail	\$14,828,606	\$14,919,145	\$14,857,639	\$17,000,000	\$17,603,289
	Sales Tax-Amusements	\$519,362	\$581,939	\$554,142	\$645,000	\$654,009
	Sales Tax-Utilities	\$2,071,314	\$2,092,823	\$1,849,287	\$2,200,000	\$2,192,333
	Sales Tax-Cable T.V.	\$0	\$0	\$20	\$0	\$0
	Sales Tax-Telecommunication	\$798,583	\$780,672	\$654,520	\$725,000	\$749,627
	Sales Tax-Penalties/Interest	\$117,559	\$92,846	\$107,133	\$60,000	\$50,000
	Sales Tax Recoveries	\$584,110	\$507,410	\$518,886	\$340,000	\$350,000
	Use Tax	\$333,202	\$208,125	\$206,211	\$250,000	\$250,000
	Property Tax	\$2,691,525	\$3,188,468	\$2,802,532	\$2,412,743	\$2,155,026
	Govt Prop Lease Excise Tax Rev	\$110,219	\$109,701	\$110,700	\$0	\$0
	SRP In-lieu Tax	\$28,909	\$32,109	\$32,053	\$25,000	\$25,000
	Utility Franchise	\$2,605,367	\$2,613,335	\$2,447,518	\$2,760,000	\$2,881,352
	Cablevision Franchise	\$1,413,814	\$1,342,080	\$1,378,994	\$1,325,000	\$1,325,000
	<b>Subtotal - Taxes</b>	<b>\$39,314,101</b>	<b>\$38,251,954</b>	<b>\$36,031,946</b>	<b>\$39,249,143</b>	<b>\$40,159,420</b>
<b>Charges for Service</b>						
	Devl Agreement Appl Fee	\$5,000	\$0	\$0	\$0	\$0
	Pawn Shop Transaction Fees	\$97,310	\$98,940	\$116,742	\$120,000	\$110,000
	Planning Appl/Review Fee	\$208,627	\$184,213	\$236,716	\$250,000	\$250,000
	Subdiv Final Plat Fee/App'l	\$45,433	\$20,055	\$29,423	\$21,000	\$21,000
	Engineering Applications	\$16,530	\$13,332	\$13,294	\$11,486	\$11,716
	Plan Check Fees	\$373,465	\$239,961	\$259,418	\$264,778	\$270,074
	Water Inspection Fees	\$70,110	\$32,412	\$78,465	\$56,371	\$57,498
	Sewer Inspection Fees	\$34,242	\$17,991	\$25,647	\$40,000	\$28,490
	Street Inspection Fees	\$171,440	\$76,836	\$69,249	\$130,000	\$125,473
	Grading/Drainage Insp Fees	\$104,005	\$39,570	\$67,610	\$50,000	\$59,217
	Eng Plan Check-Grd/Drng	\$80,420	\$63,850	\$79,620	\$40,000	\$78,898
	Eng Plan Chk-Street Light	\$11,160	\$11,080	\$10,800	\$3,000	\$9,289
	Addressing Fee	\$17,550	\$9,775	\$14,525	\$7,000	\$12,530
	Water Review Fee-Eng	\$76,420	\$51,590	\$37,430	\$25,000	\$57,516
	Sewer Review Fee-Eng	\$67,320	\$34,750	\$41,440	\$30,000	\$42,113
	Street Review Fee-Eng	\$89,726	\$55,720	\$65,060	\$50,000	\$71,911
	Storm Drainage Report-Eng	\$21,903	\$21,370	\$15,671	\$22,146	\$22,589
	Traffic Impact Report-Eng	\$3,645	\$5,300	\$6,100	\$3,000	\$5,932
	Storm Water Mgmt Rpt-Eng	\$14,930	\$9,050	\$10,950	\$4,000	\$11,838
	Retaining Wall Inspection	\$17,358	\$5,925	\$8,220	\$20,000	\$7,277
	Retaining Wall Review Fee	\$6,000	\$2,500	\$9,000	\$4,000	\$5,291
	Traffic Plan Check Fee	\$72,117	\$51,855	\$31,560	\$15,000	\$56,781
	Concrete Inspection	\$130,403	\$47,764	\$45,127	\$60,000	\$57,240



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
	Fire-Plans Review Fee	\$55,632	\$31,178	\$38,137	\$45,000	\$35,000
	Fire-New Bldg Inspection Fee	\$2,123	\$4,134	\$12,230	\$20,000	\$5,000
	Expedited Plan Check Fee	\$28,306	\$160	\$5,040	\$3,000	\$2,142
	Reimb for O/S Inspec O/T	\$20,223	\$13,427	\$3,770	\$10,000	\$5,355
	SLID Appl/Process Fee	\$3,165	\$9,495	\$7,515	\$4,000	\$7,497
	MID Appl/Process Fee	\$6,870	\$11,565	\$8,715	\$7,350	\$7,497
	Filming Application and Fees	\$50	\$0	\$300	\$0	\$0
	Homeowners Assoc Academy Fee	\$400	\$1,180	\$660	\$400	\$400
	Shopping Cart Retrieval Fee Rev	\$2,025	\$30	\$0	\$0	\$0
	Fire BC Academy Fee	\$33,825	\$25,329	\$43,433	\$25,000	\$25,000
	Advanced Life Support Fees	\$430,920	\$471,459	\$308,601	\$270,000	\$273,771
	Fire Svc to County Islands	\$7,224	\$13,385	\$2,442	\$1,801	\$0
	Fire EMT Services	\$0	\$0	\$382	\$0	\$0
	Fire- Commercial Inspections	\$348,834	\$349,815	\$321,761	\$288,000	\$296,640
	Swimming Pool Fees	\$229,927	\$248,951	\$241,228	\$245,041	\$265,000
	Swim Pool Admin Fees-Txb	\$991	\$1,609	\$2,825	\$0	\$0
	Rec Revenue-AM/PM Program	\$2,799,207	\$1,938,011	\$1,805,789	\$1,981,441	\$2,080,513
	Rec Revenue-Tot Time Prog	\$350,947	\$409,315	\$414,784	\$369,157	\$369,157
	Rec Revenue-Summer Rec Prg	\$195,545	\$184,314	\$170,371	\$171,350	\$171,350
	Rec Retl-Txb-Summer Rec	\$3,771	\$2,364	\$1,741	\$0	\$0
	Rec Revenue-Summer Camp	\$815,739	\$764,711	\$741,467	\$744,309	\$744,309
	Rec Revenue-SIC - Youth	\$230,214	\$223,351	\$212,267	\$230,000	\$161,000
	Rec Revenue-Sports Programs - Youth	\$630,819	\$669,399	\$725,936	\$718,920	\$441,055
	Rec Revenue-Senior Program	\$65,458	\$69,337	\$71,825	\$77,500	\$77,500
	Rec Revenue-Adapt Rec Prog	\$81,145	\$88,697	\$77,324	\$63,700	\$66,695
	Rec Revenue-Special Events	\$97,625	\$139,160	\$145,795	\$187,961	\$145,000
	Rec Revenue-Teen Program	\$105,952	\$99,876	\$78,400	\$87,000	\$89,500
	Rec Retl-Txb-Teen Program	\$285	\$153	\$167	\$0	\$0
	Rio Vista Rec Center Memberships	\$765,461	\$758,701	\$774,397	\$742,219	\$758,939
	Rio Vista Retail Sales	\$1,167	\$648	\$452	\$2,808	\$5,658
	Rio Vista Program Revenues	\$1,125	\$1,235	\$1,427	\$77,625	\$74,776
	Library Copy/Print Fees - Main	\$628	\$3,206	\$8,430	\$9,000	\$9,000
	Library Copy/Print Fees - Branch	\$522	\$4,394	\$8,320	\$8,000	\$8,000
	Recycling Program Revenue	\$773	\$0	\$0	\$700	\$800
	Fees for General Services	\$26,962	\$14,597	\$11,660	\$7,500	\$0
	Fees for Gen Svcs-Fire	\$615,576	\$423,416	\$433,627	\$433,000	\$200,000
	Fees for General Svcs-Police	\$39,473	\$73,973	\$41,005	\$28,813	\$0
	Fees For Gen Svcs-CD Dept	\$12,444	\$5,852	\$0	\$4,000	\$0
	Passport Application fee	\$66,685	\$0	\$0	\$0	\$0
	Passport Photo Fees	\$14,596	(\$39)	(\$15)	\$0	\$0
	Lien Filing Fees	\$0	\$72	\$2,322	\$0	\$0
	Adv Sales-CS Brochure	\$5,730	\$6,293	\$0	\$0	\$0
	Allocated Interdept Svc Chrgs	\$13,177,886	\$10,915,987	\$11,137,567	\$12,253,488	\$12,073,111
	CIP Engineering Charges	\$981,951	\$1,913,484	\$1,297,194	\$1,630,978	\$1,591,350
	CIP Finance Charges	\$0	\$127,420	\$90,000	\$120,000	\$120,000
	<b>Subtotal - Charges for Service</b>	<b>\$23,993,312</b>	<b>\$21,113,483</b>	<b>\$20,521,356</b>	<b>\$22,095,842</b>	<b>\$21,483,688</b>
	<b>Fines &amp; Forfeitures</b>					
	Court Fines and Forfeitures	\$1,158,405	\$972,864	\$1,081,370	\$1,000,000	\$928,788
	Traffic School Receipts	\$1,228,316	\$677,459	\$684,251	\$540,000	\$555,151
	Code Enforcement Fines	\$966	\$65,505	\$75,696	\$63,600	\$50,000
	Deferred Prosecution Fees	\$20,575	\$33,377	\$23,950	\$15,000	\$15,000
	Incarceration Fees	\$138,946	\$109,576	\$172,400	\$155,000	\$152,095





Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
	Enhanced School Zone Fines	\$4,303	\$2,190	\$5,404	\$3,500	\$3,000
	Red Light Process Svc Fee	\$10,342	\$9,285	\$9,201	\$10,000	\$0
	Red Light Admin Fees	\$262,379	\$97,319	\$100,561	\$80,000	\$0
	Court Fines-Public Safety-PD	\$0	\$98,932	\$186,537	\$160,000	\$170,347
	Court Fines-Public Safety-Attorney	\$0	\$24,732	\$46,634	\$41,500	\$42,080
	Court Fines-Police-Safety Equipment	\$0	\$0	\$0	\$12,200	\$15,600
	Library Fines and Forfeitures - Main	\$122,968	\$76,837	\$87,603	\$85,000	\$85,000
	Library Fines and Forfeitures - Branch	\$19,596	\$90,146	\$104,185	\$110,000	\$110,000
	False Alarm Fines-Police	\$75,776	\$86,250	\$60,242	\$65,000	\$75,000
	PD Impound Admin Fee	\$265,850	\$175,804	\$175,500	\$185,000	\$100,000
	False Alarm Fines-Fire	\$790	\$5,476	\$0	\$0	\$0
	<b>Subtotal - Fines &amp; Forfeitures</b>	<b>\$3,309,210</b>	<b>\$2,525,753</b>	<b>\$2,813,535</b>	<b>\$2,525,800</b>	<b>\$2,302,061</b>
<b>Interest Income</b>						
	Interest Income	\$1,054,211	\$508,055	\$253,410	\$200,000	\$275,000
<b>Intergovernmental Revenue</b>						
	State Shared Sales Tax	\$10,991,095	\$10,137,682	\$9,653,045	\$11,887,503	\$12,446,215
	Urban Revenue Sharing	\$20,395,663	\$17,469,936	\$13,408,996	\$13,003,737	\$15,344,410
	Peoria Distr Share-Pool	\$190,875	\$181,434	\$88,484	\$161,167	\$161,167
	Intergovtl Partic-PD	\$0	\$75	(\$55)	\$0	\$0
	Library Intergovtl Revenues	\$56,666	\$94,639	\$73,381	\$65,000	\$65,000
	Grant Revenue	\$0	\$50,000	\$0	\$0	\$0
	Grant Revenue-Comm Svc	\$11,902	\$7,502	\$7,606	\$0	\$0
	Grant Revenue - Police	\$0	\$12,000	\$0	\$0	\$0
	Grant Revenue - Federal	\$0	\$9,077	\$0	\$0	\$0
	Auto Lieu Tax	\$5,018,384	\$4,634,263	\$4,339,412	\$4,700,000	\$4,793,869
	<b>Subtotal - Intergovernmental Revenue</b>	<b>\$36,664,584</b>	<b>\$32,596,608</b>	<b>\$27,570,869</b>	<b>\$29,817,407</b>	<b>\$32,810,661</b>
<b>Licenses &amp; Permits</b>						
	Bldg Permit & Insp-Commercial	\$379,504	\$174,200	\$182,864	\$205,972	\$368,905
	Bldg Permit & Insp-Residential	\$553,055	\$559,791	\$556,754	\$600,000	\$604,656
	Occupational Business License	\$51,121	\$51,390	\$50,197	\$52,500	\$53,233
	Sales Tax Licenses	\$601,601	\$613,875	\$666,600	\$632,460	\$641,294
	Fire Code Revenues	\$52,850	\$41,710	\$42,564	\$40,000	\$40,000
	Liquor Licenses and Permits	\$74,630	\$75,595	\$71,549	\$73,000	\$73,000
	Alarm Permits	\$34,096	\$34,470	\$42,689	\$35,000	\$25,000
	Utility Revocable Permits	\$5,413	\$7,832	\$3,700	\$0	\$0
	Park Permits-Sports Prg	\$31,305	\$29,785	\$31,310	\$28,000	\$28,000
	Field Permits-Sports Prg	\$17,555	\$7,409	\$10,076	\$4,000	\$4,000
	Oversize/Overweight Permit	\$30	\$0	\$0	\$0	\$0
	Off-Track Betting License	\$1,600	\$1,400	\$600	\$1,000	\$1,000
	Telecommunications License	\$0	\$2,500	\$0	\$0	\$0
	<b>Subtotal - Licenses &amp; Permits</b>	<b>\$1,802,759</b>	<b>\$1,599,957</b>	<b>\$1,658,903</b>	<b>\$1,671,932</b>	<b>\$1,839,088</b>
<b>Miscellaneous Income</b>						
	Misc Police Revenues	\$75,595	\$110,270	\$137,097	\$85,000	\$75,000
	Reimb Revenue-General	\$209,390	\$149,271	\$1,113,493	\$108,137	\$0
	State Fire Reimbursement	\$216,575	\$91,378	\$67,984	\$90,000	\$90,000
	Reimb from Workers Comp	\$11,999	\$71,414	\$6,174	\$0	\$0
	Reimbursement-Jury Duty	\$956	\$79	\$77	\$250	\$250
	Reimbursement for O/T	\$12,570	\$5,150	\$9,341	\$25,000	\$25,000
	Reimb-Damage to City Prop.	\$0	\$10	\$0	\$0	\$0
	Reimbursement-Legal Services	\$23,550	\$0	\$0	\$0	\$0
	Reimb-Comm Svcs	\$0	\$0	\$0	\$10,000	\$10,000



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
	Reimbursement-Prop Taxes	\$0	\$1,387	\$0	\$0	\$0
	Reimb-Park Maint Fees	\$50,109	\$16,262	\$0	\$0	\$0
	Reimbursement-Recording Fees	\$1,929	\$318	\$0	\$3,500	\$3,500
	Reimb Rev-Courier Fees	\$2,808	\$324	\$0	\$0	\$0
	Repymt Zone Revenues	\$563,691	\$0	\$113,123	\$490,235	\$450,000
	Contributions - General	\$0	\$1,800	\$0	\$0	\$0
	Contributions-Comm. Svcs.	\$3,000	\$0	\$0	\$0	\$37,690
	Commissions	\$3,879	\$0	\$0	\$0	\$0
	Cash Over/Short	(\$456)	(\$2,356)	(\$301)	\$0	\$0
	Cash Over/Short-Comm Svcs	(\$75)	(\$6)	\$16	\$0	\$0
	Misc A/R Penalties	\$14,549	\$87,092	\$64,153	(\$35,000)	\$5,000
	Auction Proceeds	\$24,626	\$40,817	\$43,920	\$15,000	\$15,000
	Abandoned Property Revenue	\$3,507	\$0	\$0	\$0	\$0
	Other Revenue	\$491,982	\$55,361	\$408,296	\$10,000	\$10,000
	Southwest Gas Capital Funds	\$0	\$0	\$0	\$420,000	\$420,000
	<b>Subtotal - Miscellaneous Income</b>	<b>\$1,710,183</b>	<b>\$628,571</b>	<b>\$1,963,372</b>	<b>\$1,222,122</b>	<b>\$1,141,440</b>
	<b>Rents</b>					
	General Rent Revenue	\$20,360	\$33,426	\$31,695	\$15,000	\$15,000
	Rio Vista Ramada Rentals	\$60,225	\$62,695	\$65,960	\$72,210	\$74,010
	Rio Vista Field Permits/Rental	\$52,599	\$45,656	\$51,309	\$59,700	\$58,000
	Rio Vista Concessions Rent	\$30,532	\$32,039	\$26,522	\$27,100	\$27,000
	Rio Vista Rec Center Rentals	\$87,331	\$123,441	\$112,558	\$110,951	\$110,951
	Rent Rev-Swim Pool	\$17,927	\$14,350	\$12,439	\$12,439	\$12,439
	Rent Rev-Comm Center	\$15,905	\$15,354	\$22,491	\$19,500	\$19,500
	Rent Revenue - Salty Senioritas	\$29,471	\$29,325	\$29,313	\$29,500	\$29,500
	Rent Revenue - Alter Group	\$51,389	\$47,564	\$49,863	\$35,000	\$0
	Rent-AZ Broadway Theater(KLOS)	\$0	\$7,331	\$0	\$0	\$0
	Rent Revenue - Arts Ctr Ticket Surchrg	\$1,237	\$10,106	\$0	\$37,000	\$12,000
	<b>Subtotal - Rents</b>	<b>\$366,976</b>	<b>\$421,289</b>	<b>\$402,150</b>	<b>\$418,400</b>	<b>\$358,400</b>
	<b>Revenues</b>					
	Peoria Distr Share-Pool	\$0	\$0	\$0	\$0	\$22,500
	Expedited Eng Svc Rev Fees	\$0	\$630	\$1,640	\$3,220	\$0
	EMS Contract Misc Fees	\$0	\$0	\$254,292	\$353,238	\$358,172
	Fire-Resale Revenue	\$0	\$0	\$12,477	\$12,000	\$12,000
	Rec Revenue-Outdoor	\$0	\$0	\$0	\$0	\$7,489
	Rec Revenue-AM/PM Program	\$0	\$0	\$0	\$0	\$19,524
	Rec Revenue-Summer Camp	\$0	\$0	\$0	\$0	\$7,679
	Rec Revenue-SIC - Adult	\$0	\$0	\$0	\$0	\$78,000
	Rec Revenue-Sports Programs - Adult	\$0	\$0	\$0	\$0	\$307,622
	Rec Revenue-Sports Programs - Youth	\$0	\$0	\$0	\$0	\$40,390
	Rec Revenue-Senior Program	\$0	\$0	\$0	\$0	\$21,187
	Rec Revenue-Special Events	\$0	\$0	\$0	\$0	\$125,750
	Training Revenue	\$2,280	\$0	\$10,055	\$0	\$0
	Diversity Committee Revenue	\$0	\$0	\$338	\$0	\$0
	COBRA Health Ins Contrib	\$0	\$82	\$0	\$0	\$0
	In Kind Revenues	\$0	\$300	\$0	\$0	\$0
	CIP Engineering Charges	\$0	\$0	\$0	\$0	\$187,104
	Code Enforcement Fines	\$0	\$0	\$0	\$0	\$50,000
	Rent Rev-Comm Center	\$0	\$0	\$0	\$0	\$7,000
	Reimbursement-Jury Duty	\$0	\$0	\$0	\$0	\$10,000
	Reimb Rev-Empl Overpymt	\$0	\$0	\$2,935	\$0	\$0
	<b>Subtotal - Revenues</b>	<b>\$2,280</b>	<b>\$1,012</b>	<b>\$281,736</b>	<b>\$368,458</b>	<b>\$1,254,417</b>



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b>Unrealized Gain/Loss - Invest</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$68,479)	\$0	\$0
<b>Total - General Fund</b>		<b>\$108,217,617</b>	<b>\$97,646,683</b>	<b>\$91,428,799</b>	<b>\$97,569,104</b>	<b>\$101,624,175</b>

***Half-Cent Sales Tax Fund***

**Taxes**

Sales Tax-Advertising	\$13,550	\$13,212	\$12,814	\$13,500	\$13,500
Sales Tax-Constr Contracting	\$1,948,801	\$1,264,166	\$891,952	\$875,000	\$950,000
Sales Tax-Job Printing	\$6,050	\$5,364	\$3,559	\$5,000	\$3,750
Sales Tax-Publishing	\$61,279	\$57,874	\$45,730	\$45,000	\$45,000
Sales Tax-Transp for Hire	\$1	\$0	\$0	\$0	\$0
Sales Tax-Restaurants/Bars	\$1,254,901	\$1,270,670	\$1,225,128	\$1,375,000	\$1,421,706
Sales Tax-Rent/Tangible Prop	\$175,185	\$139,575	\$127,635	\$155,000	\$158,100
Sales Tax-Commercial Rental	\$850,841	\$820,077	\$742,661	\$834,300	\$867,672
Sales Tax-Vehicle Rental	\$182,204	\$159,281	\$133,893	\$122,500	\$122,500
Sales Tax-Hotels/Motels	\$66,966	\$61,926	\$59,118	\$61,200	\$62,424
Sales Tax-Apts/Rm House/Resid	\$481,838	\$530,852	\$508,111	\$600,000	\$598,000
Sales Tax-Trailer Courts	\$75,942	\$82,264	\$74,462	\$77,500	\$79,050
Sales Tax-Retail	\$7,415,822	\$7,460,915	\$7,429,903	\$8,500,000	\$8,801,644
Sales Tax-Amusements	\$129,859	\$145,505	\$138,555	\$161,250	\$163,502
Sales Tax-Utilities	\$1,035,657	\$1,046,411	\$924,644	\$1,100,000	\$1,096,166
Sales Tax-Cable T.V.	\$0	\$0	\$10	\$0	\$0
Sales Tax-Telecommunication	\$399,364	\$390,406	\$327,319	\$362,500	\$374,813
Sales Tax-Penalties/Interest	\$59,536	\$48,529	\$50,377	\$30,000	\$25,000
Sales Tax Recoveries	\$319,096	\$250,696	\$253,723	\$170,000	\$175,000
Use Tax	\$166,625	\$104,081	\$103,124	\$125,000	\$125,000
<b>Subtotal - Taxes</b>	<b>\$14,643,516</b>	<b>\$13,851,803</b>	<b>\$13,052,716</b>	<b>\$14,612,750</b>	<b>\$15,082,827</b>

**Interest Income**

Interest Income	\$398,025	\$154,882	\$77,084	\$58,000	\$100,000
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**Unrealized Gain/Loss - Invest**

Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$20,652)	\$0	\$0
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<b>Total - Half-Cent Sales Tax Fund</b>	<b>\$15,041,542</b>	<b>\$14,006,685</b>	<b>\$13,109,148</b>	<b>\$14,670,750</b>	<b>\$15,182,827</b>
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***Transportation Sales Tax Fund***

**Taxes**

Sales Tax-Advertising	\$8,131	\$7,928	\$7,689	\$8,100	\$8,100
Sales Tax-Constr Contracting	\$1,168,427	\$758,469	\$535,199	\$525,000	\$570,000
Sales Tax-Job Printing	\$3,630	\$3,218	\$2,136	\$3,000	\$2,250
Sales Tax-Publishing	\$36,772	\$34,721	\$27,441	\$27,000	\$27,000
Sales Tax-Transp for Hire	\$1	\$0	\$0	\$0	\$0
Sales Tax-Restaurants/Bars	\$752,461	\$761,985	\$734,632	\$825,000	\$853,023
Sales Tax-Rent/Tangible Prop	\$105,116	\$83,693	\$76,560	\$93,000	\$94,860
Sales Tax-Commercial Rental	\$511,296	\$492,111	\$445,634	\$500,580	\$520,603
Sales Tax-Vehicle Rental	\$109,282	\$95,577	\$80,248	\$73,500	\$73,500
Sales Tax-Hotels/Motels	\$80,312	\$74,292	\$70,902	\$73,440	\$74,908
Sales Tax-Apts/Rm House/Resid	\$288,582	\$318,138	\$304,541	\$360,000	\$358,800
Sales Tax-Trailer Courts	\$45,553	\$49,355	\$44,670	\$46,500	\$47,430



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
	Sales Tax-Retail	\$4,449,919	\$4,477,202	\$4,458,218	\$5,100,000	\$5,280,986
	Sales Tax-Amusements	\$77,802	\$87,251	\$83,086	\$96,750	\$98,101
	Sales Tax-Utilities	\$621,475	\$627,847	\$554,729	\$660,000	\$657,699
	Sales Tax-Cable T.V.	\$0	\$0	\$6	\$0	\$0
	Sales Tax-Telecommunication	\$239,643	\$234,275	\$196,351	\$217,500	\$224,888
	Sales Tax-Penalties/Interest	\$0	\$0	\$0	\$18,000	\$15,000
	Sales Tax Recoveries	\$191,368	\$150,536	\$92,476	\$102,000	\$105,000
	Use Tax	\$99,709	\$62,453	\$61,840	\$75,000	\$75,000
	<b>Subtotal - Taxes</b>	<b>\$8,789,480</b>	<b>\$8,319,051</b>	<b>\$7,776,356</b>	<b>\$8,804,370</b>	<b>\$9,087,148</b>
	<b>Interest Income</b>					
	Interest Income	\$492,405	\$225,750	\$167,580	\$126,000	\$119,000
	<b>Miscellaneous Income</b>					
	Repymt Zone Revenues	(\$1,392)	\$0	\$0	\$0	\$0
	<b>Revenues</b>					
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$30,102)	\$0	\$0
	<b>Total - Transportation Sales Tax Fund</b>	<b>\$9,280,493</b>	<b>\$8,544,800</b>	<b>\$7,913,834</b>	<b>\$8,930,370</b>	<b>\$9,206,148</b>
<hr/>						
	<b><i>Information Technology Fund</i></b>					
	<b>Charges for Service</b>					
	Interdepartmental Svc Chg	\$9,185,929	\$8,409,309	\$6,940,032	\$6,732,027	\$6,934,981
	<b>Interest Income</b>					
	Interest Income	\$46,839	\$20,836	\$5,964	\$2,500	\$2,000
	<b>Miscellaneous Income</b>					
	Reimbursement-Jury Duty	\$132	\$108	\$180	\$132	\$0
	<b>Revenues</b>					
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$2,778)	\$0	\$0
	Reimb Revenue-General	\$0	\$10,578	\$9,584	\$0	\$0
	Auction Proceeds	\$0	\$0	\$13,838	\$0	\$0
	Other Revenue	\$0	\$870	\$0	\$0	\$0
	<b>Subtotal - Revenues</b>	<b>\$0</b>	<b>\$11,449</b>	<b>\$20,643</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total - Information Technology Fund</b>	<b>\$9,232,901</b>	<b>\$8,441,703</b>	<b>\$6,966,820</b>	<b>\$6,734,659</b>	<b>\$6,936,981</b>
<hr/>						
	<b><i>Economic Development Reserve Fund</i></b>					
	<b>Interest Income</b>					
	Interest Income	\$11,342	\$3,944	\$2,205	\$1,700	\$2,000
	<b>Revenues</b>					
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$526)	\$0	\$0
	<b>Total - Economic Development Reserve Fund</b>	<b>\$11,342</b>	<b>\$3,944</b>	<b>\$1,679</b>	<b>\$1,700</b>	<b>\$2,000</b>



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b><i>Information Technology Reserve Fund</i></b>						
<b>Charges for Service</b>						
	Interdepartmental Svc Chg	\$946,124	\$509,100	\$477,800	\$533,066	\$635,308
<b>Interest Income</b>						
	Interest Income	\$71,186	\$25,908	\$9,626	\$5,365	\$5,000
<b>Miscellaneous Income</b>						
	Auction Proceeds	\$7,420	\$7,495	\$292	\$4,395	\$0
<b>Unrealized Gain/Loss - Invest</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$3,455)	\$0	\$0
<b>Total - Information Technology Reserve Fund</b>		<b>\$1,024,730</b>	<b>\$542,502</b>	<b>\$484,263</b>	<b>\$542,825</b>	<b>\$640,308</b>
<b><i>Facilities Fund</i></b>						
<b>Charges for Service</b>						
	Interdepartmental Svc Chg	\$6,393,996	\$5,746,400	\$5,536,507	\$5,280,628	\$5,895,231
	CIP Facilities Charges	\$280,138	\$0	\$0	\$0	\$0
	<b>Subtotal - Charges for Service</b>	<b>\$6,674,134</b>	<b>\$5,746,400</b>	<b>\$5,536,507</b>	<b>\$5,280,628</b>	<b>\$5,895,231</b>
<b>Interest Income</b>						
	Interest Income	\$15,348	\$10,748	\$7,445	\$2,500	\$2,000
<b>Miscellaneous Income</b>						
	Reimb Revenue-General	\$888	\$0	\$0	\$0	\$0
	Reimb from Workers Comp	\$4,247	\$2,338	\$0	\$0	\$0
	Other Revenue	\$0	\$331	\$0	\$0	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>\$5,135</b>	<b>\$2,669</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$1,433)	\$0	\$0
	Reimbursement-Jury Duty	\$0	\$36	\$24	\$0	\$0
	<b>Subtotal - Revenues</b>	<b>\$0</b>	<b>\$36</b>	<b>(\$1,409)</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - Facilities Fund</b>		<b>\$6,694,617</b>	<b>\$5,759,853</b>	<b>\$5,542,543</b>	<b>\$5,283,128</b>	<b>\$5,897,231</b>
<b><i>Fleet Maintenance Fund</i></b>						
<b>Charges for Service</b>						
	Recycling Program Revenue	\$924	\$506	\$1,741	\$1,195	\$0
	Interdepartmental Svc Chg	\$5,168,202	\$4,319,592	\$4,730,935	\$5,147,385	\$5,105,593
	<b>Subtotal - Charges for Service</b>	<b>\$5,169,126</b>	<b>\$4,320,098</b>	<b>\$4,732,676</b>	<b>\$5,148,580</b>	<b>\$5,105,593</b>
<b>Interest Income</b>						
	Interest Income	\$0	\$0	\$0	\$0	\$251
<b>Miscellaneous Income</b>						
	Reimb Revenue-General	\$0	\$0	\$0	\$3,112	\$0
	Reimb from Workers Comp	\$4,091	\$3,156	\$0	\$0	\$0
	Reimbursement-Jury Duty	\$0	\$60	\$0	\$0	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>\$4,091</b>	<b>\$3,216</b>	<b>\$0</b>	<b>\$3,112</b>	<b>\$0</b>
<b>Total - Fleet Maintenance Fund</b>		<b>\$5,173,217</b>	<b>\$4,323,314</b>	<b>\$4,732,676</b>	<b>\$5,151,692</b>	<b>\$5,105,844</b>



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b><i>Fleet Reserve Fund</i></b>						
<b>Charges for Service</b>						
	Interdepartmental Svc Chg	\$2,330,424	\$1,753,714	\$271,406	\$1,452,871	\$1,506,892
<b>Interest Income</b>						
	Interest Income	\$288,130	\$117,658	\$58,085	\$28,538	\$32,000
<b>Intergovernmental Revenue</b>						
	Grant Revenue - Federal	\$0	\$196,280	\$192,010	\$0	\$0
<b>Miscellaneous Income</b>						
	Gain on Disp of FA-Genl Govt	\$0	\$0	\$2,747	\$0	\$0
	Gain on Disp of FA-Rec	\$0	\$0	\$6,028	\$0	\$0
	Gain on Disp of FA-Fire	\$0	\$0	\$1,812	\$0	\$0
	Gain on Disp of FA-Pub Wrks	\$0	\$0	\$66,053	\$0	\$0
	Auction Proceeds	(\$5,314)	\$0	\$0	\$40,151	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>(\$5,314)</b>	<b>\$0</b>	<b>\$76,640</b>	<b>\$40,151</b>	<b>\$0</b>
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$4,984)	\$0	\$0
<b>Unrealized Gain/Loss - Invest</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$10,705)	\$0	\$0
	<b>Total - Fleet Reserve Fund</b>	<b>\$2,613,241</b>	<b>\$2,067,652</b>	<b>\$582,453</b>	<b>\$1,521,560</b>	<b>\$1,538,892</b>
<b><i>Debt Service Fund</i></b>						
<b>Revenues</b>						
	Property Tax	\$0	\$0	\$5,694	\$0	\$0
<b>Taxes</b>						
	Property Tax	\$24,105,340	\$23,564,788	\$19,528,278	\$15,983,780	\$14,221,508
	SRP In-lieu Tax	\$316,246	\$211,242	\$210,873	\$207,000	\$30,000
	<b>Subtotal - Taxes</b>	<b>\$24,421,586</b>	<b>\$23,776,030</b>	<b>\$19,739,151</b>	<b>\$16,190,780</b>	<b>\$14,251,508</b>
<b>Assessment Revenue</b>						
	Assessment Principal	\$369,904	\$391,574	\$409,691	\$407,516	\$0
	Assessment Interest	\$74,246	\$54,307	\$33,325	\$11,566	\$0
	Assessment Penalties	\$0	\$1,183	\$1,207	\$0	\$0
	Assessment Admin Charges	\$0	\$0	\$5	\$800	\$0
	<b>Subtotal - Assessment Revenue</b>	<b>\$444,150</b>	<b>\$447,064</b>	<b>\$444,227</b>	<b>\$419,882</b>	<b>\$0</b>
<b>Interest Income</b>						
	Interest Income	\$656,923	\$222,496	\$121,115	\$105,160	\$122,000
<b>Miscellaneous Income</b>						
	Reimb Revenue-General	\$0	\$100,000	\$0	\$0	\$0
	Repymt Zone Revenues	(\$138,060)	\$0	\$0	\$0	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>(\$138,060)</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$83)	\$0	\$0
<b>Unrealized Gain/Loss - Invest</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$29,504)	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b>Total - Debt Service Fund</b>		<b>\$25,384,600</b>	<b>\$24,545,589</b>	<b>\$20,280,601</b>	<b>\$16,715,822</b>	<b>\$14,373,508</b>
<b><u>Bond Fund</u></b>						
<b>Interest Income</b>						
	Interest Income	\$1,374,625	\$537,708	\$179,360	\$119,000	\$45,000
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$12,262)	\$0	\$0
	Reimb Revenue-General	\$0	\$3,231,502	\$0	\$0	\$0
	<b>Subtotal - Revenues</b>	<b>\$0</b>	<b>\$3,231,502</b>	<b>(\$12,262)</b>	<b>\$0</b>	<b>\$0</b>
<b>Bond Proceeds</b>						
	Bond Proceeds	\$68,440,000	\$29,170,000	\$0	\$1,456,866	\$55,060,255
	Bond Proceeds -	\$808,192	\$495,890	\$0	\$0	\$0
	<b>Subtotal - Bond Proceeds</b>	<b>\$69,248,192</b>	<b>\$29,665,890</b>	<b>\$0</b>	<b>\$1,456,866</b>	<b>\$55,060,255</b>
<b>Total - Bond Fund</b>		<b>\$70,622,816</b>	<b>\$33,435,100</b>	<b>\$167,098</b>	<b>\$1,575,866</b>	<b>\$55,105,255</b>
<b><u>Commercial Sanitation Fund</u></b>						
<b>Charges for Service</b>						
	Utility Late Fee Charges	\$3,597	\$2,614	\$3,111	\$2,400	\$2,400
	Field Trip Svc Fee-Utilities	\$11,054	\$12,311	\$12,685	\$15,000	\$15,000
	Recycling Program Revenue	\$1,874	\$4,262	\$672	\$1,500	\$11,500
	Commercial Sanitation Fees	\$1,062,144	\$998,522	\$851,736	\$845,000	\$900,000
	Roll-Off Sanitation Fees	\$495,732	\$561,741	\$421,239	\$475,000	\$480,000
	San Fees-Comm Multi-Fam Clc	\$651,815	\$718,029	\$667,448	\$730,000	\$750,000
	<b>Subtotal - Charges for Service</b>	<b>\$2,226,216</b>	<b>\$2,297,479</b>	<b>\$1,956,891</b>	<b>\$2,068,900</b>	<b>\$2,158,900</b>
<b>Interest Income</b>						
	Interest Income	\$22,868	\$15,445	\$11,131	\$9,000	\$12,000
<b>Miscellaneous Income</b>						
	Reimb from Workers Comp	\$986	\$0	\$0	\$0	\$0
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$2,059)	\$0	\$0
	Reimbursement-Jury Duty	\$0	\$0	\$60	\$0	\$0
	<b>Subtotal - Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$1,999)</b>	<b>\$0</b>	<b>\$0</b>
<b>Total - Commercial Sanitation Fund</b>		<b>\$2,250,070</b>	<b>\$2,312,924</b>	<b>\$1,966,022</b>	<b>\$2,077,900</b>	<b>\$2,170,900</b>
<b><u>Residential Sanitation Fund</u></b>						
<b>Charges for Service</b>						
	Utility Late Fee Charges	\$55,910	\$54,366	\$55,541	\$56,000	\$60,000
	Recycling Program Revenue	\$341,651	\$324,540	\$508,803	\$500,000	\$750,000
	Special Haul Fees	\$27,720	\$26,335	\$26,223	\$26,000	\$30,000
	San Fees-Res Multi-Fam Clc	\$225,153	\$222,253	\$201,834	\$219,000	\$193,000
	San Fees-Automated Clc	\$8,287,053	\$8,802,271	\$8,454,108	\$9,100,000	\$7,950,000
	Allocated Interdept Svc Chrgrs	\$108,118	\$98,536	\$118,939	\$91,146	\$101,274
	<b>Subtotal - Charges for Service</b>	<b>\$9,045,605</b>	<b>\$9,528,300</b>	<b>\$9,365,449</b>	<b>\$9,992,146</b>	<b>\$9,084,274</b>
<b>Interest Income</b>						
	Interest Income	\$12,546	\$19,996	\$22,973	\$25,000	\$35,000



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b>Miscellaneous Income</b>						
	Reimb from Workers Comp	\$1,665	\$0	\$0	\$0	\$0
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$2,666)	\$0	\$0
<b>Total - Residential Sanitation Fund</b>		<b>\$9,059,815</b>	<b>\$9,548,297</b>	<b>\$9,385,756</b>	<b>\$10,017,146</b>	<b>\$9,119,274</b>
<hr/>						
<b><i>Sanitation Equipment Reserve Fund</i></b>						
<b>Charges for Service</b>						
	Interdepartmental Svc Chg	\$973,054	\$614,302	\$649,695	\$953,772	\$1,003,736
<b>Interest Income</b>						
	Interest Income	\$140,739	\$49,979	\$21,481	\$10,706	\$10,000
<b>Miscellaneous Income</b>						
	Gain on Disposal of F/A	\$0	\$0	\$38,164	\$0	\$0
	Auction Proceeds	\$0	\$250	\$0	\$5,651	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>\$0</b>	<b>\$250</b>	<b>\$38,164</b>	<b>\$5,651</b>	<b>\$0</b>
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$6,664)	\$0	\$0
<b>Total - Sanitation Equipment Reserve Fund</b>		<b>\$1,113,793</b>	<b>\$664,531</b>	<b>\$702,675</b>	<b>\$970,129</b>	<b>\$1,013,736</b>
<hr/>						
<b><i>Sports Complex Fund</i></b>						
<b>Charges for Service</b>						
	Sports Complex Program Revenue	\$172,801	\$136,087	\$145,790	\$145,000	\$155,000
	Ticket Sales-Spring Trg	\$490,752	\$453,908	\$430,319	\$448,000	\$476,000
	Ticket Sales-Premium	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
	Ticket Sales- Facility Surchg	\$175,643	\$171,599	\$156,572	\$165,000	\$170,000
	Ticket.com Annual Fee	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	Ticket.com Convenience Fee	\$48,671	\$55,460	\$40,626	\$45,000	\$45,000
	Program Sales	\$50,398	\$11,889	\$11,541	\$12,000	\$12,000
	Adv Sales-BB Std/Sp Trng	\$283,990	\$294,417	\$288,192	\$300,000	\$348,000
	Adv Sales-BB Std-Non Sp Trn	\$1,035	\$6,743	\$8,286	\$8,000	\$8,000
	Interdepartmental Svc Chg	\$111,214	\$68,177	\$59,107	\$38,502	\$76,239
	<b>Subtotal - Charges for Service</b>	<b>\$1,374,504</b>	<b>\$1,238,280</b>	<b>\$1,180,432</b>	<b>\$1,201,502</b>	<b>\$1,330,239</b>
<b>Interest Income</b>						
	Interest Income	\$41,472	\$15,724	\$12,006	\$9,525	\$9,575
<b>Miscellaneous Income</b>						
	Reimbursement-Jury Duty	\$760	\$480	\$40	\$0	\$0
	Other Revenue	\$0	\$0	\$0	\$2,750	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>\$760</b>	<b>\$480</b>	<b>\$40</b>	<b>\$2,750</b>	<b>\$0</b>
<b>Rents</b>						
	General Rent Revenue	\$36,076	\$33,993	\$27,646	\$45,000	\$45,000
	Genl Rent Rev-Sp Cmplx	\$71,324	\$64,490	\$45,498	\$50,000	\$50,000
	Rent Revenue - Chili Davis	\$29,992	\$144,708	\$82,737	\$7,200	\$0
	Rent Rev-Fields	\$147,575	\$150,938	\$185,050	\$177,000	\$177,000





Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
	Rent Rev-Fld/Clh/Padres	\$67,734	\$70,358	\$69,724	\$37,428	\$5,000
	Rent Rev-Fld/Clh/Mariners	\$98,650	\$68,848	\$65,238	\$37,728	\$30,000
	Rent Rev-Stadium	\$101,592	\$66,530	\$51,586	\$50,000	\$50,000
	Rent Rev-Novelties/Sp Tr	\$138,644	\$188,235	\$128,160	\$150,000	\$150,000
	Rent Rev/Stad Concssn/Sp Tr	\$554,051	\$522,595	\$517,912	\$525,000	\$540,000
	Rent Rev/Stad Conc/Non Sp Tr	\$59,728	\$33,326	\$42,904	\$50,000	\$50,000
	Rent Rev-Parking/Sp Tr	\$244,494	\$227,839	\$208,382	\$215,000	\$220,000
	Rent Rev-Parking/Non Sp Tr	\$5,647	\$0	\$0	\$0	\$0
	<b>Subtotal - Rents</b>	<b>\$1,555,508</b>	<b>\$1,571,860</b>	<b>\$1,424,837</b>	<b>\$1,344,356</b>	<b>\$1,317,000</b>
	<b>Revenues</b>					
	In Kind Revenues	\$47,050	\$58,108	\$12,000	\$9,000	\$0
	Adv Sales-BB Std/Sp Trng	\$0	\$0	\$0	\$0	\$24,000
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$2,097)	\$0	\$0
	<b>Subtotal - Revenues</b>	<b>\$47,050</b>	<b>\$58,108</b>	<b>\$9,903</b>	<b>\$9,000</b>	<b>\$24,000</b>
	<b>Total - Sports Complex Fund</b>	<b>\$3,019,295</b>	<b>\$2,884,451</b>	<b>\$2,627,218</b>	<b>\$2,567,133</b>	<b>\$2,680,814</b>

***Streets Fund***

	<b>Taxes</b>					
	Sales Tax-Utilities	\$3,107,554	\$3,139,823	\$2,774,447	\$3,300,000	\$3,288,499
	<b>Charges for Service</b>					
	Street Sign Revenue	\$3,631	\$28,551	\$89,477	\$20,000	\$25,000
	Street Light Shields/Relocation Fee	\$225	\$450	\$150	\$0	\$0
	Street Subsidy	\$1,260	\$0	\$0	\$0	\$0
	Street Mnt Fees-Solid Waste	\$0	\$6,248	\$0	\$0	\$0
	Street Cut Surcharge	\$18,550	(\$1,521)	\$1,000	\$3,000	\$2,000
	Fog Seal Revenues	\$15,747	\$1,505	\$3,436	\$10,000	\$3,500
	Allocated Interdept Svc Chrgs	\$295,000	\$295,000	\$295,000	\$295,000	\$295,000
	<b>Subtotal - Charges for Service</b>	<b>\$334,413</b>	<b>\$330,234</b>	<b>\$389,063</b>	<b>\$328,000</b>	<b>\$325,500</b>
	<b>Interest Income</b>					
	Interest Income	\$301,279	\$111,928	\$68,285	\$53,000	\$118,671
	<b>Intergovernmental Revenue</b>					
	Highway User Revenue	\$8,287,891	\$7,852,103	\$7,231,157	\$7,700,000	\$7,854,000
	<b>Miscellaneous Income</b>					
	Reimb Revenue-General	\$0	\$0	\$695	\$0	\$0
	Reimb-Damage to City Prop.	\$0	\$973	\$75	\$0	\$0
	Other Revenue	\$0	\$0	\$4,984	\$0	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>\$0</b>	<b>\$973</b>	<b>\$5,754</b>	<b>\$0</b>	<b>\$0</b>
	<b>Rents</b>					
	Rent Revenue - Temp Traffic Signals	\$28,858	\$0	\$0	\$0	\$0
	<b>Revenues</b>					
	CIP Engineering Charges	\$0	\$114,840	\$99,905	\$80,000	\$125,000
	<b>Unrealized Gain/Loss - Invest</b>					
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$15,172)	\$0	\$0
	<b>Total - Streets Fund</b>	<b>\$12,059,994</b>	<b>\$11,549,900</b>	<b>\$10,553,440</b>	<b>\$11,461,000</b>	<b>\$11,711,670</b>



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b><i>Transit Fund</i></b>						
<b>Charges for Service</b>						
	Transit Collections	\$37,231	\$32,218	\$34,457	\$25,000	\$20,000
	Advertising-Bus Shelters	\$13,283	\$13,588	\$6,222	\$7,000	\$7,000
	<b>Subtotal - Charges for Service</b>	<b>\$50,514</b>	<b>\$45,806</b>	<b>\$40,679</b>	<b>\$32,000</b>	<b>\$27,000</b>
<b>Interest Income</b>						
	Interest Income	\$11,638	\$1,631	\$1,193	\$2,600	\$2,500
<b>Intergovernmental Revenue</b>						
	Local Transportation Aid	\$640,826	\$375,639	\$0	\$0	\$0
	Grant Revenue - Federal	\$53,545	\$152,526	\$91,345	\$0	\$0
	<b>Subtotal - Intergovernmental Revenue</b>	<b>\$694,371</b>	<b>\$528,165</b>	<b>\$91,345</b>	<b>\$0</b>	<b>\$0</b>
<b>Miscellaneous Income</b>						
	Reimb Revenue-General	\$0	\$19,798	\$157,731	\$10,091	\$15,000
<b>Revenues</b>						
	Grant Revenue - Federal	\$0	\$0	\$0	\$0	\$125,646
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$200)	\$0	\$0
	<b>Subtotal - Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$200)</b>	<b>\$0</b>	<b>\$125,646</b>
	<b>Total - Transit Fund</b>	<b>\$756,522</b>	<b>\$595,400</b>	<b>\$290,747</b>	<b>\$44,691</b>	<b>\$170,146</b>
<b><i>Wastewater Fund</i></b>						
<b>Charges for Service</b>						
	Utility Late Fee Charges	\$80,413	\$75,616	\$76,625	\$75,000	\$80,000
	Wastewater Fees	\$14,533,353	\$15,369,030	\$14,109,411	\$15,650,000	\$17,100,000
	EPA Mandate Fee	\$713,501	\$828,357	\$793,970	\$850,000	\$855,000
	Interdepartmental Svc Chg	\$153,249	\$85,808	\$67,925	\$48,000	\$64,367
	Allocated Interdept Svc Chrgs	\$0	\$1,715,009	\$1,864,054	\$1,573,434	\$1,248,773
	<b>Subtotal - Charges for Service</b>	<b>\$15,480,517</b>	<b>\$18,073,820</b>	<b>\$16,911,985</b>	<b>\$18,196,434</b>	<b>\$19,348,140</b>
<b>Interest Income</b>						
	Interest Income	\$417,586	\$98,317	\$51,269	\$39,800	\$39,500
<b>Miscellaneous Income</b>						
	Reimb Revenue-General	\$42	\$717,733	\$56,437	\$55,000	\$55,000
	Reimb from Workers Comp	\$3,157	\$0	\$0	\$0	\$0
	Donations of Capital Assets	\$3,868,855	\$23,584,042	\$0	\$0	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>\$3,872,054</b>	<b>\$24,301,775</b>	<b>\$56,437</b>	<b>\$55,000</b>	<b>\$55,000</b>
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$10,364)	\$0	\$0
<b>Unrealized Gain/Loss - Invest</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$2,746)	\$0	\$0
<b>Bond Proceeds</b>						
	Forgiveness of Contracts Pay	\$0	\$632,338	\$0	\$0	\$0
	<b>Total - Wastewater Fund</b>	<b>\$19,770,157</b>	<b>\$43,106,250</b>	<b>\$17,006,581</b>	<b>\$18,291,234</b>	<b>\$19,442,640</b>



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 20010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b><i>Water Fund</i></b>						
<b>Charges for Service</b>						
	Reclaimed Water Fees	\$537,542	\$519,694	\$456,432	\$485,000	\$610,000
	Water Fees	\$28,217,263	\$28,545,844	\$26,338,554	\$31,250,000	\$31,800,000
	Utility Late Fee Charges	\$122,856	\$113,495	\$108,535	\$110,000	\$120,000
	New Service Fee-Water	\$302,016	\$302,836	\$287,903	\$320,000	\$340,000
	Water Meter Charges	\$169,860	\$130,664	\$137,663	\$155,000	\$165,000
	Disconnect/Reconnect Fees	\$393,000	\$387,780	\$344,460	\$340,000	\$345,000
	Damaged Property Fees	\$12,247	\$13,025	\$9,023	\$12,000	\$12,000
	Water Meter Tests	\$0	\$0	\$0	\$100	\$100
	Utility Delinquent Letter Fee	\$47,362	\$49,153	\$46,852	\$53,000	\$53,000
	Utilities Tampering Fees	\$21,225	\$6,245	\$12,280	\$12,000	\$10,000
	Field Trip Svc Fee-Utilities	\$2,392	\$3,272	\$3,952	\$5,000	\$5,000
	ADWR Water Resource Fee	\$0	\$0	\$0	\$209,000	\$209,000
	Quintero WTP Fees	\$93,689	\$362,408	\$555,830	\$256,800	\$256,800
	Fees for General Services	\$10,210	\$8,580	\$11,177	\$6,000	\$6,000
	Lien Filing Fees	\$742	\$1,384	\$592	\$1,500	\$1,000
	Interdepartmental Svc Chg	\$201,045	\$123,310	\$80,632	\$57,139	\$88,037
	Allocated Interdept Svc Chrgs	\$1,700,342	\$17,670	\$0	\$17,670	\$12,235
	<b>Subtotal - Charges for Service</b>	<b>\$31,831,792</b>	<b>\$30,585,360</b>	<b>\$28,393,886</b>	<b>\$33,290,209</b>	<b>\$34,033,172</b>
<b>Interest Income</b>						
	Interest Income	\$574,576	\$241,395	\$147,798	\$128,500	\$173,000
<b>Intergovernmental Revenue</b>						
	Grant Revenue	\$3,000	\$0	\$0	\$0	\$0
<b>Miscellaneous Income</b>						
	Reimb Revenue-General	\$146,601	\$332,268	\$12,680	\$36,000	\$36,000
	Reimb from Workers Comp	\$6,181	\$6,181	\$0	\$0	\$5,000
	Reimbursement-Jury Duty	\$48	\$0	\$0	\$60	\$0
	Donations of Capital Assets	\$6,365,991	\$26,003,039	\$0	\$0	\$0
	Gain on Disposal of F/A	\$0	\$0	\$14,559	\$0	\$0
	Auction Proceeds	\$5,998	\$25	\$0	\$0	\$0
	Other Revenue	\$0	\$2	\$0	\$0	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>\$6,524,819</b>	<b>\$26,341,515</b>	<b>\$27,239</b>	<b>\$36,060</b>	<b>\$41,000</b>
<b>Revenue</b>						
	Non-Potable Water Fees	\$0	\$0	\$94,375	\$260,000	\$270,000
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$9,892)	\$0	\$0
<b>Unrealized Gain/Loss - Invest</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$22,297)	\$0	\$0
<b>Bond Proceeds</b>						
	Forgiveness of Contracts Pay	\$0	\$747,400	\$0	\$0	\$0
	<b>Total - Water Fund</b>	<b>\$38,934,187</b>	<b>\$57,915,670</b>	<b>\$28,631,110</b>	<b>\$33,714,769</b>	<b>\$34,517,172</b>



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b><i>Impact Fees Fund</i></b>						
<b>Charges for Service</b>						
	Neighborhood Park Dev Fees	\$414,964	\$618,336	\$433,825	\$522,650	\$544,400
	Citywide Park/Rec Fac Dev Fee	\$353,790	\$391,806	\$374,357	\$379,850	\$395,700
	Open Space Dev Fee	\$48,240	\$55,431	\$46,624	\$25,746	\$0
	River Corridors/Trails Dev Fee	\$66,950	\$96,759	\$62,562	\$33,376	\$0
	Library Dev Fees	\$99,061	\$109,019	\$91,055	\$113,000	\$117,000
	Law Enforcement Dev Fees	\$260,634	\$318,921	\$177,679	\$243,500	\$227,000
	Fire & Emergency Dev Fees	\$394,285	\$470,248	\$268,222	\$336,600	\$314,000
	Streets Dev Fee	\$3,240,755	\$3,800,379	\$2,294,152	\$3,209,300	\$3,155,000
	Intersection Dev Fee	\$184,554	\$141,101	\$68,373	\$192,000	\$187,000
	General Government Dev Fee	\$326,373	\$391,226	\$231,634	\$174,314	\$0
	Water Expansion Fees	\$1,073,071	\$898,045	\$1,111,092	\$1,189,070	\$690,000
	Water Resource Project Fee	\$321,008	\$258,463	\$208,152	\$296,757	\$230,000
	Wastewater Expansion Fees	\$447,047	\$460,210	\$519,607	\$636,100	\$330,000
	Solid Waste Dev Fees	\$110,359	\$120,700	\$117,117	\$64,200	\$0
	<b>Subtotal - Charges for Service</b>	<b>\$7,341,091</b>	<b>\$8,130,644</b>	<b>\$6,004,450</b>	<b>\$7,416,463</b>	<b>\$6,190,100</b>
<b>Interest Income</b>						
	Interest Income	\$1,486,011	\$550,274	\$286,711	\$288,900	\$333,420
<b>Miscellaneous Income</b>						
	Repymt Zone Revenues	(\$32,755)	\$0	\$0	\$0	\$0
<b>Revenues</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$44,421)	\$0	\$0
<b>Unrealized Gain/Loss - Invest</b>						
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$28,954)	\$0	\$0
	<b>Total - Impact Fees Fund</b>	<b>\$8,794,347</b>	<b>\$8,680,919</b>	<b>\$6,217,786</b>	<b>\$7,705,363</b>	<b>\$6,523,520</b>
<b><i>Improvement District Fund</i></b>						
<b>Assessment Revenue</b>						
	Assessment Principal	\$1,235,399	\$1,297,782	\$1,403,401	\$1,225,000	\$1,140,000
	Assessment Interest	\$516,246	\$467,946	\$349,163	\$302,595	\$212,418
	Assessment Penalties	\$4,702	\$1,221	\$4,618	\$0	\$0
	Assessment Admin Charges	\$285	\$155	\$30	\$2,300	\$2,300
	<b>Subtotal - Assessment Revenue</b>	<b>\$1,756,632</b>	<b>\$1,767,104</b>	<b>\$1,757,213</b>	<b>\$1,529,895</b>	<b>\$1,354,718</b>
<b>Interest Income</b>						
	Interest Income	\$20,372	\$7,731	\$2,356	\$1,100	\$950
<b>Revenues</b>						
	Interest Income	\$112	\$0	\$0	\$0	\$0
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$648)	\$0	\$0
	Developer Contributions	\$0	\$0	(\$40,190)	\$0	\$0
	<b>Subtotal - Revenues</b>	<b>\$112</b>	<b>\$0</b>	<b>(\$40,838)</b>	<b>\$0</b>	<b>\$0</b>
	<b>Total - Improvement District Fund</b>	<b>\$1,777,115</b>	<b>\$1,774,835</b>	<b>\$1,718,730</b>	<b>\$1,530,995</b>	<b>\$1,355,668</b>



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b><i>Insurance Reserve Fund</i></b>						
<b>Charges for Service</b>						
	Interdepartmental Svc Chg	\$2,799,204	\$2,294,682	\$2,063,691	\$2,619,860	\$2,469,537
<b>Interest Income</b>						
	Interest Income	\$200,681	\$96,576	\$64,797	\$62,000	\$65,000
<b>Miscellaneous Income</b>						
	Reimb Revenue-General	\$0	\$502,089	\$0	\$1,331	\$0
	Reimb-Damage to City Prop.	\$151,231	\$121,092	\$160,098	\$86,788	\$0
	Other Revenue	\$0	\$0	\$0	\$3,509	\$0
	<b>Subtotal - Miscellaneous Income</b>	<b>\$151,231</b>	<b>\$623,181</b>	<b>\$160,098</b>	<b>\$91,628</b>	<b>\$0</b>
<b>Revenues</b>						
	Employee Health Ins Contrib	\$0	\$872,477	\$1,816,259	\$2,068,594	\$2,258,493
	COBRA Health Ins Contrib	\$0	\$143,219	\$216,560	\$271,549	\$0
	Employer Health Ins Contrib	\$0	\$5,668,060	\$9,755,685	\$10,800,000	\$11,849,388
	Employer Workers Comp Contrib	\$0	\$0	\$735,614	\$949,498	\$1,100,009
	Interest Income	\$0	\$4,182	\$3,068	\$2,500	\$3,000
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$13,435)	\$0	\$0
	Reimb Revenue-General	\$0	\$0	\$18,504	\$0	\$0
	Reimbursement-Claims	\$0	\$0	\$1,815	\$6,505	\$0
	<b>Subtotal - Revenues</b>	<b>\$0</b>	<b>\$6,687,938</b>	<b>\$12,534,069</b>	<b>\$14,098,646</b>	<b>\$15,210,890</b>
	<b>Total - Insurance Reserve Fund</b>	<b>\$3,151,116</b>	<b>\$9,702,376</b>	<b>\$14,822,655</b>	<b>\$16,872,134</b>	<b>\$17,745,427</b>
<b><i>Housing Fund</i></b>						
<b>Interest Income</b>						
	Interest Income	\$3,742	\$1,592	\$1,546	\$56	\$100
<b>Intergovernmental Revenue</b>						
	HUD Operating Subsidy - CY	\$158,627	\$177,710	\$209,878	\$211,715	\$327,871
	HUD Admin Fees-Portable	\$80,448	\$97,324	\$0	\$0	\$0
	Grant Revenue - Federal	\$641,417	\$657,243	\$626,269	\$0	\$0
	<b>Subtotal - Intergovernmental Revenue</b>	<b>\$880,492</b>	<b>\$932,277</b>	<b>\$836,147</b>	<b>\$211,715</b>	<b>\$327,871</b>
<b>Miscellaneous Income</b>						
	Other Revenue	\$3,881	\$180,888	\$0	\$0	\$0
<b>Rents</b>						
	Housing Rent	\$104,158	\$88,553	\$0	\$0	\$0
	<b>Total - Housing Fund</b>	<b>\$992,274</b>	<b>\$1,203,310</b>	<b>\$837,693</b>	<b>\$211,771</b>	<b>\$327,971</b>
<b><i>Grant Fund</i></b>						
<b>Interest Income</b>						
	Interest Income	\$5,591	\$2,170	\$1,413	\$1,155	\$1,400
<b>Intergovernmental Revenue</b>						
	Intergovtl Participation	\$0	\$0	\$0	\$0	\$4,000,000
	Grant Revenue	\$616,081	\$509,391	\$619,040	\$450,696	\$388,549
	Grant Revenue - Federal	\$2,261,852	\$2,419,932	\$1,530,671	\$1,845,610	\$2,677,826
	Seizure Revenue	\$600,627	\$134,288	\$306,444	\$164,391	\$391,682



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 20010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
<b>Subtotal - Intergovernmental Revenue</b>		<b>\$3,478,560</b>	<b>\$3,063,610</b>	<b>\$2,456,155</b>	<b>\$2,460,698</b>	<b>\$7,458,057</b>
<b>Revenues</b>						
	Grant Revenue	\$0	\$0	\$27,032	\$193,675	\$0
	Grant Revenue - Federal	\$13,720	\$805,152	\$2,164,256	\$173,050	\$84,007
	Interest Income	\$0	\$0	\$1,713	\$2,647	\$0
	Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$237)	\$0	\$0
	Reimb Revenue-General	\$30,000	\$60,000	\$83,211	\$400	\$0
	<b>Subtotal - Revenues</b>	<b>\$43,720</b>	<b>\$865,152</b>	<b>\$2,275,974</b>	<b>\$369,772</b>	<b>\$84,007</b>
<b>Total - Grant Fund</b>		<b>\$3,522,280</b>	<b>\$3,930,932</b>	<b>\$4,733,542</b>	<b>\$2,831,624</b>	<b>\$7,543,464</b>

Other Fund

**Taxes**

Street Light ID Tax	\$560,183	\$446,207	\$456,191	\$483,919	\$516,729
Maintenance ID Tax	\$68,071	\$171,484	\$147,986	\$161,834	\$137,543
<b>Subtotal - Taxes</b>	<b>\$628,254</b>	<b>\$617,691</b>	<b>\$604,177</b>	<b>\$645,753</b>	<b>\$654,272</b>

**Charges for Service**

CFD Appl/Process Fee	\$25,000	\$0	\$0	\$0	\$0
Utility Late Fee Charges	\$1,629	\$1,020	\$1,638	\$1,600	\$1,600
Storm Water Fee	\$728,265	\$782,366	\$751,402	\$810,000	\$815,000
Interdepartmental Svc Chg	\$896,596	\$729,574	\$258,772	\$1,216,415	\$1,423,437
<b>Subtotal - Charges for Service</b>	<b>\$1,651,490</b>	<b>\$1,512,959</b>	<b>\$1,011,812</b>	<b>\$2,028,015</b>	<b>\$2,240,037</b>

**Fines & Forfeitures**

JCEF Revenue	\$28,217	\$27,937	\$30,955	\$16,594	\$20,000
Court Enhancement Fee	\$395,620	\$201,414	\$224,372	\$200,000	\$200,000
<b>Subtotal - Fines &amp; Forfeitures</b>	<b>\$423,837</b>	<b>\$229,352</b>	<b>\$255,326</b>	<b>\$216,594</b>	<b>\$220,000</b>

**Interest Income**

Interest Income	\$753,701	\$372,281	\$195,687	\$198,477	\$161,666
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**Intergovernmental Revenue**

State Ins Dept Rebate	\$0	\$674	\$613	\$621	\$0
Intergovtl Partic-	\$12,837,089	\$0	\$0	\$0	\$0
Grant Revenue	\$3,500	\$1,250	\$0	\$0	\$0
Muni Court Allocation (FTG)	\$16,642	\$20,466	\$12,624	\$8,842	\$0
<b>Subtotal - Intergovernmental Revenue</b>	<b>\$12,857,231</b>	<b>\$22,390</b>	<b>\$13,237</b>	<b>\$9,463</b>	<b>\$0</b>

**Miscellaneous Income**

Reimb Revenue-General	\$3,554,210	\$2,150,748	\$2,771,659	\$650,898	\$2,491,369
Reimbursement for O/T	\$2,179	\$0	\$0	\$0	\$0
Contributions - General	\$10,326	\$3,135	\$27,800	\$25,000	\$2,500
Contributions-Fire	\$0	\$300	\$0	\$0	\$5,000
Contributions-Library	\$5,040	\$3,900	\$2,000	\$2,000	\$0
Commissions	\$4,164	\$3,576	\$3,342	\$1,366	\$0
Other Revenue	\$0	\$1,951	\$3,885	\$6,681	\$4,500
<b>Subtotal - Miscellaneous Income</b>	<b>\$3,575,919</b>	<b>\$2,163,610</b>	<b>\$2,808,686</b>	<b>\$685,945</b>	<b>\$2,503,369</b>

**Revenues**

Interest Income	\$0	\$0	\$269	\$130	\$0
Unrealized Gain/Loss-Invstmnt	\$0	\$0	(\$44,833)	\$0	\$0
Reimb Revenue-General	\$0	\$0	\$12,079,844	\$14,137,000	\$977,000
Contributions-Comm. Svcs.	\$0	\$0	\$21,486	\$5,923	\$0
Other Revenue	\$0	\$0	\$15,766	\$3,050	\$0
<b>Subtotal - Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,072,531</b>	<b>\$14,146,103</b>	<b>\$977,000</b>



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Estimate	FY 2013 Budget
	Unrealized Gain/Loss - Invest					
	Unrealized Gain/Loss-Invtmnt	\$0	\$0	(\$4,492)	\$0	\$0
	<i>Total - Other Fund</i>	\$19,890,431	\$4,918,282	\$16,956,965	\$17,930,350	\$6,756,344
	<b>Total - All Funds Revenue</b>	<b>\$378,394,102</b>	<b>\$358,105,903</b>	<b>\$267,660,834</b>	<b>\$284,923,716</b>	<b>\$336,691,915</b>



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
<b>General &amp; Other</b>							
General Fund							
<u>City Attorney</u>							
	Civil	\$2,129,846	\$1,978,755	\$2,189,568	\$1,992,017	\$2,016,416	\$2,085,978
	Victims' Assistance Prg	\$227,089	\$208,384	\$217,200	\$217,912	\$217,657	\$231,378
	Criminal	\$764,482	\$742,739	\$742,048	\$751,438	\$746,833	\$798,086
	Sub-total:	<b>\$3,121,417</b>	<b>\$2,929,878</b>	<b>\$3,148,816</b>	<b>\$2,961,367</b>	<b>\$2,980,906</b>	<b>\$3,115,442</b>
<u>City Clerk</u>							
	City Clerk	\$721,417	\$1,023,725	\$1,051,569	\$960,843	\$908,315	\$949,360
	Records & Information Mgt	\$298,819	\$255	\$0	\$0	\$0	\$0
	Elections	\$167,732	\$0	\$0	\$0	\$0	\$0
	Sub-total:	<b>\$1,187,968</b>	<b>\$1,023,980</b>	<b>\$1,051,569</b>	<b>\$960,843</b>	<b>\$908,315</b>	<b>\$949,360</b>
<u>City Manager</u>							
	City Manager's Office	\$1,668,312	\$1,315,128	\$1,161,765	\$1,142,750	\$1,142,750	\$1,232,902
	Sub-total:	<b>\$1,668,312</b>	<b>\$1,315,128</b>	<b>\$1,161,765</b>	<b>\$1,142,750</b>	<b>\$1,142,750</b>	<b>\$1,232,902</b>
<u>Community Services</u>							
	CAPA Administration	\$330,312	\$101	\$0	\$0	\$0	\$0
	Arts Commission	\$134,877	\$204,449	\$224,766	\$205,737	\$213,137	\$225,039
	Community Services Administration	\$796,944	\$872,535	\$729,768	\$632,103	\$628,118	\$1,248,690
	Swimming Pools	\$980,203	\$901,362	\$910,457	\$933,282	\$933,282	\$1,022,522
	Am/Pm Program	\$2,219,635	\$1,829,810	\$1,678,612	\$1,752,390	\$1,733,700	\$1,419,779
	Little Learners Program	\$283,476	\$314,670	\$379,724	\$371,874	\$371,874	\$388,968
	Summer Recreation Program	\$345,211	\$336,331	\$315,864	\$387,388	\$387,388	\$419,621
	Summer Camp Program	\$933,680	\$762,496	\$752,815	\$809,007	\$809,007	\$683,929
	Outdoor Recreation Program	\$0	\$0	\$0	\$0	\$0	\$45,145
	Special Interest Classes - Youth	\$351,686	\$314,981	\$282,348	\$275,399	\$275,399	\$168,883
	Special Interest Classes - Adult	\$0	\$0	\$0	\$0	\$0	\$77,246
	Sports Programs - Youth	\$824,700	\$930,100	\$772,500	\$792,862	\$792,862	\$508,308
	Sports Programs - Adult	\$0	\$0	\$0	\$0	\$0	\$325,557
	Senior Program	\$213,932	\$189,621	\$166,659	\$190,621	\$190,621	\$210,906
	Adaptive Recreation Program	\$202,707	\$185,206	\$169,464	\$169,557	\$169,557	\$167,215
	Special Events Program	\$794,373	\$261,401	\$278,006	\$302,349	\$302,349	\$587,527
	Teen Program	\$385,599	\$356,832	\$274,978	\$378,710	\$378,710	\$329,304
	Community Center	\$508,779	\$392,404	\$532,961	\$500,239	\$500,239	\$630,304
	Community Park	\$1,007,550	\$1,016,186	\$908,428	\$990,326	\$983,876	\$957,184
	Rio Vista Rec Center	\$1,461,716	\$1,324,428	\$1,255,564	\$1,228,772	\$1,228,772	\$1,432,421
	Main Library	\$3,028,286	\$2,894,499	\$2,624,558	\$2,393,126	\$2,384,725	\$2,566,941
	Branch Library	\$1,265,543	\$1,366,021	\$1,437,115	\$1,556,012	\$1,556,012	\$1,639,774
	Parks North	\$1,697,008	\$1,605,612	\$1,715,060	\$1,856,622	\$1,869,386	\$1,951,054
	Parks South	\$1,646,380	\$1,449,807	\$1,704,866	\$1,670,033	\$1,651,685	\$1,808,165
	Parks Administration	\$984,042	\$331,447	\$0	\$0	\$0	\$0
	Contracted Landscape Maintenance	\$1,103,713	\$1,082,110	\$957,039	\$1,119,223	\$1,117,992	\$1,090,700
	Sub-total:	<b>\$21,500,353</b>	<b>\$18,922,410</b>	<b>\$18,071,551</b>	<b>\$18,515,632</b>	<b>\$18,478,691</b>	<b>\$19,905,182</b>
<u>Economic Development Services</u>							
	Economic Development Services Ad	\$735,667	\$569,502	\$502,973	\$384,662	\$413,068	\$367,762
	Business and Real Estate Developme	\$0	\$338,496	\$489,649	\$723,297	\$655,637	\$842,244
	Building Development	\$2,351,483	\$1,852,056	\$1,501,403	\$1,451,742	\$1,450,689	\$1,498,315
	Site Development	\$1,148,497	\$851,900	\$748,302	\$769,210	\$761,129	\$811,575
	Sub-total:	<b>\$4,235,647</b>	<b>\$3,611,954</b>	<b>\$3,242,328</b>	<b>\$3,328,911</b>	<b>\$3,280,523</b>	<b>\$3,519,896</b>
<u>Engineering</u>							





Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
	Engineering Admin	\$1,289,437	\$1,058,669	\$757,100	\$639,156	\$629,353	\$669,347
	Capital Engineering	\$1,300,991	\$1,303,253	\$1,243,821	\$1,229,088	\$1,223,329	\$1,318,367
	Design and Construction	\$0	\$601,640	\$700,319	\$682,015	\$682,751	\$833,039
	Eng Inspection Svc	\$1,335,795	\$1,145,142	\$1,099,047	\$909,920	\$882,384	\$905,322
	Sub-total:	<b>\$3,926,222</b>	<b>\$4,108,703</b>	<b>\$3,800,287</b>	<b>\$3,460,179</b>	<b>\$3,417,817</b>	<b>\$3,726,075</b>
	<b><u>Finance</u></b>						
	Finance Admin	\$321,338	\$307,721	\$290,055	\$285,577	\$285,577	\$305,173
	Financial Services	\$1,545,705	\$1,344,267	\$1,362,423	\$1,397,265	\$1,397,265	\$1,501,976
	Tax Audit & Collections	\$978,528	\$987,551	\$891,387	\$1,156,884	\$1,156,884	\$1,128,482
	Materials Management	\$1,086,335	\$971,182	\$707,867	\$602,705	\$602,705	\$633,611
	Treasury Management	\$351,295	\$345,317	\$329,057	\$341,728	\$341,728	\$356,684
	Inventory Control	\$535,686	\$530,570	\$604,274	\$386,243	\$386,243	\$419,155
	Sub-total:	<b>\$4,818,888</b>	<b>\$4,486,608</b>	<b>\$4,185,063</b>	<b>\$4,170,402</b>	<b>\$4,170,402</b>	<b>\$4,345,081</b>
	<b><u>Finance Utilities</u></b>						
	Customer Service	\$1,526,136	\$1,501,245	\$1,742,898	\$1,642,582	\$1,642,582	\$1,738,575
	Revenue Administration	\$715,860	\$713,167	\$458,900	\$475,422	\$467,422	\$575,853
	Meter Services	\$2,388,602	\$1,589,190	\$1,397,802	\$2,359,391	\$2,359,391	\$1,541,408
	Utility Billing	\$1,078,991	\$1,034,989	\$705,171	\$728,950	\$728,950	\$755,452
	Sub-total:	<b>\$5,709,589</b>	<b>\$4,838,592</b>	<b>\$4,304,771</b>	<b>\$5,206,345</b>	<b>\$5,198,345</b>	<b>\$4,611,288</b>
	<b><u>Fire</u></b>						
	Fire Admin	\$691,858	\$672,725	\$473,958	\$459,510	\$460,710	\$432,025
	Fire Prevention	\$1,352,030	\$1,116,289	\$1,031,871	\$1,016,466	\$1,016,266	\$1,079,794
	Fire Support Services	\$785,278	\$633,302	\$731,834	\$752,551	\$752,551	\$800,249
	Emergency Medical Services	\$839,991	\$399,274	\$376,231	\$510,031	\$510,031	\$620,100
	Fire Training	\$399,188	\$499,478	\$419,802	\$518,974	\$518,874	\$541,343
	Emergency Management	\$364,212	\$201,530	\$189,415	\$271,301	\$271,301	\$209,824
	Fire Operations	\$16,485,832	\$16,185,175	\$15,705,613	\$16,018,262	\$16,017,362	\$17,550,254
	Sub-total:	<b>\$20,918,390</b>	<b>\$19,707,772</b>	<b>\$18,928,724</b>	<b>\$19,547,095</b>	<b>\$19,547,095</b>	<b>\$21,233,589</b>
	<b><u>Governmental Affairs</u></b>						
	Governmental Affairs	\$442,829	\$514,154	\$1,203,476	\$1,125,439	\$1,129,439	\$1,204,877
	Sub-total:	<b>\$442,829</b>	<b>\$514,154</b>	<b>\$1,203,476</b>	<b>\$1,125,439</b>	<b>\$1,129,439</b>	<b>\$1,204,877</b>
	<b><u>Human Resources</u></b>						
	Safety Management	\$260,514	\$267,197	\$1,144	\$0	\$0	\$0
	Human Resources	\$2,517,994	\$2,284,920	\$2,423,028	\$2,316,165	\$2,320,292	\$2,448,513
	Sub-total:	<b>\$2,778,508</b>	<b>\$2,552,117</b>	<b>\$2,424,172</b>	<b>\$2,316,165</b>	<b>\$2,320,292</b>	<b>\$2,448,513</b>
	<b><u>Management and Budget</u></b>						
	Management and Budget	\$940,541	\$956,828	\$919,284	\$917,364	\$917,364	\$993,723
	Development Agreement Administrat	\$152,503	\$206	\$0	\$0	\$0	\$0
	Sub-total:	<b>\$1,093,043</b>	<b>\$957,034</b>	<b>\$919,284</b>	<b>\$917,364</b>	<b>\$917,364</b>	<b>\$993,723</b>
	<b><u>Mayor and Council</u></b>						
	Mayor & City Council	\$1,196,400	\$1,120,343	\$636,388	\$604,452	\$604,452	\$652,117
	Sub-total:	<b>\$1,196,400</b>	<b>\$1,120,343</b>	<b>\$636,388</b>	<b>\$604,452</b>	<b>\$604,452</b>	<b>\$652,117</b>
	<b><u>Municipal Court</u></b>						
	Municipal Court	\$2,492,447	\$2,095,461	\$1,964,068	\$1,821,218	\$1,817,874	\$1,953,037
	Sub-total:	<b>\$2,492,447</b>	<b>\$2,095,461</b>	<b>\$1,964,068</b>	<b>\$1,821,218</b>	<b>\$1,817,874</b>	<b>\$1,953,037</b>
	<b><u>Non-Departmental</u></b>						
	Non-Departmental	\$2,312,917	\$1,637,192	\$1,231,417	\$1,427,136	\$1,421,343	\$1,375,973
	Gen Fund Capital Projects	\$4,134,697	\$4,655,077	\$6,178,877	\$8,856,750	\$4,173,961	\$5,469,597
	Sub-total:	<b>\$6,447,615</b>	<b>\$6,292,269</b>	<b>\$7,410,294</b>	<b>\$10,283,886</b>	<b>\$5,595,304</b>	<b>\$6,845,570</b>
	<b><u>Office of Communications</u></b>						
	Public Information Office	\$637,772	\$672,639	\$723,060	\$695,650	\$712,894	\$856,247



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
	Peoria Channel 11	\$473,524	\$449,960	\$397,991	\$400,357	\$417,508	\$340,271
	Sub-total:	<b>\$1,111,296</b>	<b>\$1,122,598</b>	<b>\$1,121,051</b>	<b>\$1,096,007</b>	<b>\$1,130,402</b>	<b>\$1,196,518</b>
	<b><u>Planning and Community Development</u></b>						
	Neighborhood Coordination	\$576,054	\$523,950	\$464,149	\$519,253	\$519,253	\$538,721
	Community Dev Administration	\$662,207	\$513,049	\$410,736	\$269,669	\$260,459	\$265,394
	Planning	\$1,183,795	\$769,107	\$750,784	\$719,879	\$691,463	\$1,277,178
	Systems Planning	\$0	\$346,400	\$388,275	\$623,042	\$324,102	\$0
	Sub-total:	<b>\$2,422,056</b>	<b>\$2,152,505</b>	<b>\$2,013,944</b>	<b>\$2,131,843</b>	<b>\$1,795,277</b>	<b>\$2,081,293</b>
	<b><u>Police</u></b>						
	Neighborhood Services	\$999,219	\$1,652,226	\$1,672,201	\$1,760,656	\$1,737,535	\$1,823,835
	Police Administration	\$2,263,539	\$1,825,457	\$1,802,746	\$1,751,838	\$1,661,150	\$1,940,349
	Criminal Investigation	\$4,366,297	\$4,161,555	\$3,495,926	\$3,653,051	\$3,645,645	\$3,912,183
	Patrol Services - South	\$15,486,459	\$11,060,715	\$10,878,838	\$10,847,395	\$10,834,592	\$11,563,703
	Patrol Services - North	\$0	\$3,930,034	\$5,873,974	\$5,899,200	\$6,085,621	\$6,855,212
	Operations Support	\$4,954,976	\$4,502,322	\$2,906,579	\$3,532,052	\$3,437,169	\$3,603,769
	Pd Technical Support	\$3,549,655	\$3,265,552	\$3,202,624	\$3,063,052	\$3,051,189	\$3,099,832
	Staff Services	\$1,007,402	\$1,337,269	\$1,109,849	\$1,066,329	\$1,009,594	\$886,108
	Pd Communications	\$2,835,318	\$2,866,546	\$2,767,392	\$2,692,458	\$2,744,066	\$2,857,582
	Strategic Planning	\$814,265	\$710,452	\$825,247	\$939,012	\$958,527	\$538,023
	Sub-total:	<b>\$36,277,129</b>	<b>\$35,312,128</b>	<b>\$34,535,376</b>	<b>\$35,205,043</b>	<b>\$35,165,088</b>	<b>\$37,080,596</b>
	<b><u>Public Works</u></b>						
	Public Works Administration	\$617,660	\$645,914	\$538,247	\$431,467	\$518,407	\$548,525
	Sub-total:	<b>\$617,660</b>	<b>\$645,914</b>	<b>\$538,247</b>	<b>\$431,467</b>	<b>\$518,407</b>	<b>\$548,525</b>
	General Fund Total:	<b>\$121,965,768</b>	<b>\$113,709,549</b>	<b>\$110,661,173</b>	<b>\$115,226,408</b>	<b>\$110,118,744</b>	<b>\$117,643,584</b>
	Half Cent Sales Tax Fund						
	<b><u>Non-Departmental</u></b>						
	Half Cent Sales Tax	\$2,697,415	\$2,414,470	\$5,461,775	\$3,402,022	\$3,416,919	\$2,741,265
	Half Cent Sales Tax Fund Total:	<b>\$2,697,415</b>	<b>\$2,414,470</b>	<b>\$5,461,775</b>	<b>\$3,402,022</b>	<b>\$3,416,919</b>	<b>\$2,741,265</b>
	Other Reserve Funds						
	<b><u>Economic Development Services</u></b>						
	Economic Development	\$136,705	\$63,525	\$0	\$0	\$0	\$0
	<b><u>Non-Departmental</u></b>						
	Muni Off Complex Reserve	\$653,437	\$3,248,375	\$468,374	\$473,350	\$185,447	\$377,540
	Other Reserve Funds Total:	<b>\$790,142</b>	<b>\$3,311,900</b>	<b>\$468,374</b>	<b>\$473,350</b>	<b>\$185,447</b>	<b>\$377,540</b>
	<b>General &amp; Other Total:</b>	<b>\$125,453,326</b>	<b>\$119,435,919</b>	<b>\$116,591,322</b>	<b>\$119,101,780</b>	<b>\$113,721,110</b>	<b>\$120,762,389</b>
	Special Revenue Funds						
	Attorney Grants						
	<b><u>City Attorney</u></b>						
	Victims' Rights Imp Grant	\$1,977	\$1,400	\$1,400	\$0	\$702	\$0
	St Anti-Racketeering-Cao	\$9,417	\$10,778	\$24,817	\$50,177	\$20,407	\$45,587
	Attorney Grants Total:	<b>\$11,394</b>	<b>\$12,178</b>	<b>\$26,217</b>	<b>\$50,177</b>	<b>\$21,109</b>	<b>\$45,587</b>
	Community Service Grants						



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
<b><u>Community Services</u></b>							
	Adult Day Prg Grant	\$425,870	\$398,450	\$390,623	\$433,361	\$433,361	\$427,119
	Parks and Recreation Federal Grant	\$8,723	\$273	\$0	\$0	\$0	\$0
	Library Svc & Technology Grant	\$43,575	\$15,000	\$28,260	\$0	\$0	\$0
	Citizen Donations-Cs	\$3,933	\$8,611	\$1,724	\$0	\$15,275	\$0
	Teen Council	\$462	\$1,324	\$1,745	\$0	\$4,500	\$4,500
	Community Service Grants Total:	\$482,563	\$423,660	\$422,352	\$433,361	\$453,136	\$431,619
<b>Development Fee Funds</b>							
<b><u>Non-Departmental</u></b>							
	Streets Dev Zone 1	\$1,148	\$3,970	\$21,440	\$584,678	\$7,111	\$2,162,208
	Streets Dev Zone 2	\$6,840,077	\$1,925,436	\$2,205,030	\$5,740,248	\$601,555	\$6,750,132
	Intersection Dev Zone 1	\$27,572	\$116,132	\$0	\$0	\$0	\$0
	Intersection Dev Zone 2	\$204,166	\$300,000	\$0	\$80,850	\$0	\$115,150
	Neighbrhd Park Dev Zone 1	\$439,669	\$3,458	\$53,743	\$1,341,759	\$95,000	\$1,549,950
	Neighbrhd Park Dev Zone 2	\$172,588	\$269,006	\$21,198	\$19,425	\$0	\$57,575
	Neighborhood Park Dev Zone 3	\$42,465	\$3,710	\$16,562	\$1,067,674	\$1,070,649	\$25,200
	Ctywd Park/Rec Fac Dev	\$76,130	\$160,354	\$223,954	\$0	\$377,199	\$0
	Open Space Dev	\$56,450	\$94,325	\$501,002	\$1,315,406	\$254,793	\$1,701,766
	River Corridors/Trails Dev	\$230,850	\$10,096	\$5,880	\$813,730	\$50,300	\$729,642
	Library Dev	\$6,287,513	\$344,585	\$186,836	\$14,855	\$0	\$8,600
	Law Enforcement Dev	\$1,749,573	\$1,134,213	\$0	\$13,020	\$0	\$929,324
	Fire & Emerg Svc Dev	\$1,722,128	\$807,222	\$0	\$70,000	\$0	\$240,000
	General Govt Dev	\$1,638,243	\$2,389,552	\$331,865	\$63,030	\$6,549	\$12,550
	Development Fee Funds Total:	\$19,488,572	\$7,562,060	\$3,567,511	\$11,124,675	\$2,463,156	\$14,282,097
<b>Home and Housing Grants</b>							
<b><u>Planning and Community Development</u></b>							
	Sect 8 Housing	\$761,907	\$652,982	\$626,269	\$653,040	\$0	\$0
	Capital Fund Prog (Hud)	\$136,611	\$194,533	\$111,973	\$263,889	\$82,164	\$205,895
	Home Grant	\$14,309	\$32,964	\$53,456	\$403,084	\$161,975	\$770,691
	Home and Housing Grants Total:	\$912,827	\$880,478	\$791,698	\$1,320,013	\$244,139	\$976,586
<b>Other Grants</b>							
		\$28,895	\$0	\$0	\$0	\$0	\$0
		\$4,997	\$0	\$0	\$0	\$0	\$0
<b><u>Community Services</u></b>							
	Percent For The Arts	\$107,647	\$85,192	\$50,000	\$395,000	\$160,000	\$275,000
	Prop 302 Grant Program	\$65,731	\$31,832	\$47,693	\$0	\$38,481	\$0
<b><u>Governmental Affairs</u></b>							
	Dept of Interior Challenge Grant	\$0	\$658,788	\$1,102,828	\$0	\$0	\$0
	Federal Dept of Energy Grant	\$0	\$116,690	\$969,118	\$0	\$156,193	\$84,007
<b><u>Human Resources</u></b>							
	Employee Wellness Prg	\$6,783	\$759	\$2,162	\$10,000	\$2,865	\$9,833



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
<b><u>Mayor and Council</u></b>							
	Citizen Donations-Mayoral	\$2,753	\$3,504	\$681	\$0	\$1,366	\$300
<b><u>Municipal Court</u></b>							
	Jud Coll Enh Fund-Local	\$0	\$0	\$64,512	\$0	\$174,687	\$0
	Municipal Court Enhancement Fd	\$50,002	\$13,909	\$14,590	\$473,777	\$380,183	\$328,432
<b><u>Non-Departmental</u></b>							
	Palo Verde Ruin GT	\$0	\$0	\$0	\$0	\$7,965	\$0
	Employee Event Fund	\$0	\$629	\$0	\$0	\$272	\$0
<b><u>Planning and Community Development</u></b>							
	Comm Dev Block Grant	\$627,035	\$828,627	\$871,005	\$1,274,002	\$518,914	\$1,247,227
	Neighborhood Stabilization Grant III	\$0	\$0	\$18,184	\$0	\$226,876	\$953,720
	Other Grants Total:	\$893,842	\$1,739,930	\$3,140,775	\$2,152,779	\$1,667,802	\$2,898,519
Public Housing							
<b><u>Planning and Community Development</u></b>							
	Public Housing Project	\$245,619	\$198,980	\$209,878	\$327,871	\$211,715	\$327,871
	Public Housing Total:	\$245,619	\$198,980	\$209,878	\$327,871	\$211,715	\$327,871
Public Safety Grants							
<b><u>Fire</u></b>							
	Fed Assist to Firefighters Grt	\$0	\$0	\$188,838	\$300,000	\$300,000	\$0
	Homeland Security Grant - MMRS	\$0	\$71,593	\$77,770	\$129,300	\$81,279	\$0
	Citizen Donations-Fire	\$30,427	\$9,289	\$2,643	\$7,500	\$0	\$7,500
<b><u>Police</u></b>							
	Az Auto Theft Grant	\$12,700	\$3,031	\$0	\$0	\$0	\$0
	St Anti-Racketeering-Pd	\$597,696	\$121,865	\$328,079	\$375,290	\$66,395	\$373,010
	Federal Forfeiture	\$2,000	\$2,000	\$0	\$5,000	\$250	\$5,000
	GITEM Grant	\$70,942	\$68,696	\$51,575	\$18,840	\$18,840	\$19,008
	Fifty in Twelve DUI Grant	\$10,037	\$10,066	\$0	\$0	\$0	\$0
	School Resource Officer IGA	\$30,000	\$0	\$60,000	\$0	\$60,000	\$0
	Victims Of Crime Act Grant	\$41,226	\$46,068	\$46,068	\$0	\$85,892	\$0
	Justice Assistance Grant	\$13,877	\$38,362	\$108,262	\$0	\$56,400	\$56,020
	Opep Grant - Cfd a 20.600	\$88,671	\$124,211	\$106,970	\$47,102	\$111,885	\$47,520
	Bulletproof Vest Partnership	\$13,772	\$6,068	\$8,232	\$0	\$25,000	\$0
	St Anti-Racketeering - PD	\$12,000	\$13,500	\$10,800	\$0	\$21,600	\$0
	Federal DEA IGA	\$16,329	\$30,451	\$32,897	\$0	\$17,500	\$0
	Tohono O'Odham Grant	\$0	\$0	\$0	\$0	\$207,283	\$0
	Economic Recovery Grant - Public S	\$0	\$0	\$63,946	\$0	\$16,857	\$0
	Homeland Security CFDA#	\$1,019,072	\$862,709	\$226,154	\$0	\$95,462	\$0
	Citizen Donations-Pd	\$2,873	\$330	\$1,502	\$1,500	\$550	\$1,500
	Police Explorer Trust Fd	\$0	\$622	\$1,230	\$3,200	\$352	\$3,200
	Public Safety Grants Total:	\$1,961,620	\$1,408,861	\$1,314,965	\$887,732	\$1,165,545	\$512,758



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
Streets							
<u>Engineering</u>							
	Traffic Engineering	\$2,265,417	\$1,519,470	\$1,252,458	\$1,116,425	\$1,163,913	\$1,156,505
<u>Public Works</u>							
	Streets Admin	\$892,130	\$862,119	\$863,233	\$803,704	\$803,704	\$829,300
	Signs And Striping	\$1,249,542	\$1,080,884	\$1,051,603	\$1,103,046	\$1,103,046	\$1,144,158
	Traffic Signal Maintenance	\$2,260,298	\$2,327,664	\$2,368,173	\$2,530,145	\$2,530,145	\$2,587,443
	Street Maintenance	\$2,863,052	\$2,504,196	\$2,576,507	\$2,737,838	\$2,737,838	\$2,899,399
	Sweeper Operations	\$943,634	\$704,817	\$725,121	\$694,636	\$694,636	\$750,514
	Streets Debt Service	\$470,160	\$3,090,918	\$0	\$0	\$0	\$0
	Streets Oper Capital Projects	\$7,505,721	\$3,119,959	\$3,441,583	\$5,016,082	\$4,483,597	\$4,488,387
	Streets Total:	\$18,449,953	\$15,210,027	\$12,278,680	\$14,001,876	\$13,516,879	\$13,855,706
Transit							
<u>Public Works</u>							
	Transit Division	\$1,166,371	\$1,009,685	\$934,480	\$932,686	\$932,686	\$995,894
	Hb2565 Transp Grant	\$272,766	\$212,653	\$0	\$0	\$0	\$0
	Transit Total:	\$1,439,137	\$1,222,337	\$934,480	\$932,686	\$932,686	\$995,894
Transportation Sales Tax Fund							
<u>Non-Departmental</u>							
	Transportation Sales Tax	\$3,691,016	\$2,705,039	\$2,895,709	\$11,371,336	\$6,611,197	\$18,402,044
	Transportation Sales Tax Fund Total:	\$3,691,016	\$2,705,039	\$2,895,709	\$11,371,336	\$6,611,197	\$18,402,044
	<b>Special Revenue Funds Total:</b>	<b>\$47,576,544</b>	<b>\$31,363,550</b>	<b>\$25,582,264</b>	<b>\$42,602,506</b>	<b>\$27,287,364</b>	<b>\$52,728,681</b>
<b>Enterprise Funds</b>							
Commercial Solid Waste							
<u>Public Works</u>							
	Commercial Collection	\$1,852,108	\$1,889,270	\$1,982,231	\$2,158,043	\$2,158,043	\$2,286,511
	Commercial Solid Waste Total:	\$1,852,108	\$1,889,270	\$1,982,231	\$2,158,043	\$2,158,043	\$2,286,511
Residential Solid Waste							
<u>Public Works</u>							
	Solid Waste Admin	\$670,919	\$571,848	\$459,450	\$580,951	\$720,951	\$605,583
	Residential Collection	\$7,749,154	\$4,559,443	\$4,710,011	\$5,069,054	\$5,069,054	\$5,119,613
	Residential Recycling	\$0	\$3,110,792	\$1,928,032	\$2,253,456	\$2,253,456	\$2,440,598
	Environmental Services	\$593,205	\$430,118	\$311,701	\$326,512	\$326,512	\$345,814
	Residential Solid Waste Total:	\$9,013,278	\$8,672,201	\$7,409,193	\$8,229,973	\$8,369,973	\$8,511,608
Solid Waste Expansion							
<u>Public Works</u>							
	Solid Waste Expansion	\$216,355	\$114,248	\$88,182	\$105,310	\$105,325	\$105,310



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
Solid Waste Expansion Total:		\$216,355	\$114,248	\$88,182	\$105,310	\$105,325	\$105,310
Solid Waste Reserves							
<u>Public Works</u>							
Solid Waste Eq Reserve		\$1,560,555	\$1,474,396	\$0	\$150,000	\$956,067	\$1,725,000
Solid Waste Reserves Total:		\$1,560,555	\$1,474,396	\$0	\$150,000	\$956,067	\$1,725,000
Sports Complex Equipment Reserves							
<u>Community Services</u>							
Sports Complex Capital Reserve		\$0	\$0	\$0	\$0	\$0	\$400,000
Sports Complex Improvement Reserv		\$0	\$34,413	\$0	\$0	\$0	\$900,000
Complex Eq Reserve		\$84,386	\$0	\$0	\$0	\$0	\$0
Sports Complex Equipment Reserves Total:		\$84,386	\$34,413	\$0	\$0	\$0	\$1,300,000
Sports Complex Operations/Maintenance							
<u>Community Services</u>							
Complex Operations/Maint		\$4,009,890	\$3,848,187	\$3,643,778	\$3,655,677	\$3,655,677	\$3,832,987
Spring Training		\$660,826	\$577,872	\$559,383	\$697,487	\$603,500	\$697,487
Complex Debt Service		\$147,306	\$143,456	\$156,153	\$59,837	\$59,925	\$59,776
Sports Complex Operations/Maintenance Total:		\$4,818,022	\$4,569,515	\$4,359,315	\$4,413,001	\$4,319,102	\$4,590,250
Wastewater							
<u>Public Works</u>							
Beardsley Water Reclamation Facility		\$2,392,414	\$1,726,211	\$1,729,275	\$1,834,138	\$1,834,138	\$1,856,990
Wastewater Collection/Prevention		\$2,851,330	\$1,264,617	\$1,284,190	\$1,432,107	\$1,481,959	\$1,507,427
Wastewater Environmental		\$778,204	\$614,831	\$811,353	\$894,551	\$844,699	\$870,259
Jomax Water Reclamation Facility		\$1,698,378	\$1,151,916	\$1,322,368	\$1,296,599	\$1,296,599	\$1,270,882
Butler Water Reclamation Facility		\$4,207,753	\$4,587,595	\$5,298,136	\$4,874,880	\$4,874,880	\$4,790,808
Ww Oper Capital Projects		\$11,563,967	\$2,437,563	\$2,132,619	\$6,657,110	\$2,798,962	\$6,676,768
Ww Debt Service		\$4,532,967	\$5,768,876	\$6,493,189	\$7,972,575	\$7,972,575	\$7,977,150
Wastewater Total:		\$28,025,015	\$17,551,608	\$19,071,130	\$24,961,960	\$21,103,812	\$24,950,284
Wastewater Bonds							
<u>Public Works</u>							
WIFA Bonds CW-017-2009		\$801,108	\$3,311,588	\$292,452	\$0	\$0	\$0
WIFA Bonds CW-018-2009		\$8,485	\$1,269,741	\$0	\$0	\$0	\$0
WIFA Bonds CW-041-2009		\$333,472	\$3,417,942	\$0	\$0	\$0	\$0
Wastewater Bonds Total:		\$1,143,065	\$7,999,270	\$292,452	\$0	\$0	\$0
Wastewater Expansion							
<u>Public Works</u>							
Ww Expansion (Unz)		\$543,365	\$366,389	\$221,712	\$3,247,662	\$140,957	\$4,062,658
Wastewater Expansion Total:		\$543,365	\$366,389	\$221,712	\$3,247,662	\$140,957	\$4,062,658
Wastewater Replacement & Reserves							



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
<b>Public Works</b>							
	Ww Eqt Reserve	\$496	\$0	\$0	\$90,033	\$90,033	\$350,000
	Ww Replacement	\$298,948	\$0	\$0	\$0	\$0	\$0
Wastewater Replacement & Reserves Total:		\$299,444	\$0	\$0	\$90,033	\$90,033	\$350,000
Water							
<b>Public Works</b>							
	Utilities-Water/Ww Admin	\$1,701,273	\$1,263,983	\$1,285,900	\$1,378,076	\$1,378,076	\$1,455,815
	Utilities Operations Admin	\$1,906,944	\$1,705,290	\$1,603,866	\$1,809,240	\$1,809,240	\$1,924,936
	Greenway Potbl Wtr Trt Plant	\$3,350,164	\$3,274,089	\$3,209,257	\$3,334,858	\$3,334,858	\$3,295,150
	Quintero Treatment Plant	\$671,611	\$523,043	\$428,977	\$475,576	\$475,576	\$438,918
	Production Svcs	\$3,275,015	\$3,080,384	\$3,693,352	\$3,936,011	\$3,936,011	\$3,834,526
	Distribution Services	\$2,475,913	\$1,914,025	\$2,070,991	\$2,028,899	\$2,028,899	\$2,178,963
	Blue Staking	\$398,137	\$388,643	\$424,011	\$304,826	\$304,826	\$370,891
	Water Resources/Conservation	\$1,220,702	\$1,083,239	\$1,133,838	\$1,088,792	\$1,088,792	\$1,173,519
	Water Supply	\$4,704,423	\$4,870,355	\$4,814,672	\$5,096,519	\$5,158,069	\$4,916,136
	Utilities Engineering	\$1,426,623	\$721,857	\$0	\$0	\$0	\$0
	Drinking Water Environmental	\$1,332,885	\$1,516,814	\$1,414,396	\$1,248,625	\$1,248,625	\$1,245,845
	Wtr Oper Capital Projects	\$5,849,466	\$3,572,143	\$2,636,373	\$5,767,742	\$2,599,729	\$6,830,848
	Water Debt Service	\$5,274,368	\$4,397,652	\$3,309,497	\$4,370,469	\$4,370,469	\$4,866,159
Water Total:		\$33,587,523	\$28,311,519	\$26,025,131	\$30,839,633	\$27,733,170	\$32,531,706
Water Bonds							
<b>Public Works</b>							
	W/S Rev Bonds 2003 (Wtr)	\$0	\$9,228	\$0	\$0	\$0	\$0
	WIFA Bonds DW-038-2009	\$497,482	\$7,177,597	\$99,569	\$0	\$0	\$0
	WIFA Bonds DW-Pinnacle Pk Water	\$0	\$1,504,705	\$0	\$0	\$0	\$0
Water Bonds Total:		\$497,482	\$8,691,531	\$99,569	\$0	\$0	\$0
Water Expansion							
<b>Public Works</b>							
	Wtr Expansion	\$1,474,067	\$775,969	\$1,041,984	\$7,015,020	\$788,904	\$7,264,104
	Wtr Resources Project	\$5,067,374	\$90	\$257,796	\$713,925	\$0	\$113,925
Water Expansion Total:		\$6,541,441	\$776,059	\$1,299,781	\$7,728,945	\$788,904	\$7,378,029
Water Replacement & Reserves							
<b>Public Works</b>							
	Wtr Eqt Reserve	\$942	\$0	\$0	\$44,801	\$44,801	\$0
	Storm Drain - NPDES	\$492,303	\$496,383	\$711,058	\$720,536	\$737,272	\$883,679
Water Replacement & Reserves Total:		\$493,244	\$496,383	\$711,058	\$765,337	\$782,073	\$883,679
Enterprise Funds Total:		\$88,675,284	\$80,946,801	\$61,559,754	\$82,689,897	\$66,547,459	\$88,675,035

Internal Service Funds

Facilities Maintenance

Engineering



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
	Design & Construction	\$618,218	(\$55,787)	\$0	\$0	\$0	\$0
	<b><u>Public Works</u></b>						
	Facilities Admin	\$528,916	\$524,127	\$323,882	\$351,272	\$351,272	\$378,878
	Custodial Services	\$1,304,972	\$956,042	\$1,052,736	\$1,448,190	\$1,448,190	\$1,464,808
	Nighttime Facilities Services	\$446,552	\$685,657	\$645,376	\$693,855	\$701,855	\$772,879
	Building Maintenance	\$848,508	\$842,493	\$290,729	\$0	\$0	\$0
	Utility Management	\$1,095,820	\$1,005,433	\$936,623	\$1,027,879	\$983,006	\$1,044,606
	Facilities Operating Projects	\$0	\$0	\$706,714	\$681,142	\$681,142	\$720,887
	Technical Operations	\$1,556,971	\$1,392,800	\$1,431,533	\$1,268,531	\$1,279,879	\$1,335,328
	Facilities Maintenance Total:	\$6,399,957	\$5,350,765	\$5,387,592	\$5,470,869	\$5,445,344	\$5,717,386
	Fleet Maintenance						
	<b><u>Public Works</u></b>						
	Fleet Maintenance	\$5,398,349	\$4,226,714	\$4,649,410	\$4,672,721	\$4,876,946	\$5,088,622
	Fleet Maintenance Total:	\$5,398,349	\$4,226,714	\$4,649,410	\$4,672,721	\$4,876,946	\$5,088,622
	Fleet Reserve						
	<b><u>Public Works</u></b>						
	Fleet Reserve	\$974,114	\$1,243,949	\$1,207,265	\$1,316,998	\$1,112,998	\$1,041,453
	Streets/Transit Equipment Reserve	\$75,603	\$483,388	\$252,194	\$75,000	\$75,000	\$862,646
	Fleet Reserve Total:	\$1,049,718	\$1,727,337	\$1,459,459	\$1,391,998	\$1,187,998	\$1,904,099
	Information Technology						
	<b><u>Information Technology</u></b>						
	IT Operations	\$3,843,342	\$3,284,960	\$2,608,220	\$2,635,064	\$2,633,766	\$2,776,638
	IT Development Services	\$4,577,798	\$4,372,481	\$4,257,408	\$4,196,421	\$4,118,453	\$4,646,846
	Radio System Operations	\$417,015	\$834,220	\$755,189	\$871,087	\$665,480	\$941,325
	Information Technology Total:	\$8,838,155	\$8,491,661	\$7,620,818	\$7,702,572	\$7,417,699	\$8,364,809
	Information Technology Projects						
	<b><u>Information Technology</u></b>						
	IT Projects	\$1,015,800	\$726,577	\$556,388	\$169,236	\$131,429	\$129,715
	Information Technology Projects Total:	\$1,015,800	\$726,577	\$556,388	\$169,236	\$131,429	\$129,715
	Information Technology Reserve						
	<b><u>Information Technology</u></b>						
	Res For System Comp Eq	\$206,033	\$203,356	\$196,084	\$340,000	\$295,000	\$1,195,000
	Res For Personal Comp Eq	\$978,485	\$100,327	\$190,291	\$185,000	\$172,054	\$591,950
	Information Technology Reserve Total:	\$1,184,517	\$303,683	\$386,375	\$525,000	\$467,054	\$1,786,950
	Insurance Reserve						
	<b><u>City Attorney</u></b>						
	Insurance Prem/Deduct	\$1,744,848	\$2,159,869	\$1,978,963	\$2,783,123	\$2,588,123	\$2,453,669
	Risk Management	\$214,124	\$214,808	\$196,855	\$203,146	\$202,546	\$212,602





Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
<b>Human Resources</b>							
	Workers Compensation Self-Insurance	\$0	\$356,296	\$712,048	\$950,000	\$911,016	\$1,091,648
	Health Self-Insurance	\$0	\$4,888,572	\$12,089,915	\$12,976,653	\$12,970,000	\$14,110,881
	Insurance Reserve Total:	\$1,958,972	\$7,619,544	\$14,977,781	\$16,912,922	\$16,671,685	\$17,868,800
	<b>Internal Service Funds Total:</b>	<b>\$25,845,469</b>	<b>\$28,446,280</b>	<b>\$35,037,824</b>	<b>\$36,845,318</b>	<b>\$36,198,155</b>	<b>\$40,860,381</b>

**Trust & Agency Funds**

Agency Funds

Community Services

PLAY Peoria NFP Trust \$0 \$0 \$7,191 \$0 \$3,862 \$2,000

Fire

Westside Fire Training Agency \$0 \$0 \$15,948 \$0 \$1,961 \$1,000

Planning and Community Development

Neighborhood Pride Nfp Trust \$0 \$0 \$24,391 \$0 \$5,000 \$0

Peoria Citizens Corp Council \$0 \$0 \$10 \$0 \$0 \$0

Agency Funds Total: \$0 \$0 \$47,540 \$0 \$10,823 \$3,000

Fireman's Pension

Fire

Vol Firefighter Pension Trust \$30,691 \$25,500 \$25,500 \$30,600 \$30,600 \$30,600

Fireman's Pension Total: \$30,691 \$25,500 \$25,500 \$30,600 \$30,600 \$30,600

**Trust & Agency Funds Total: \$30,691 \$25,500 \$73,040 \$30,600 \$41,423 \$33,600**

**Capital Projects Funds**

Capital Projects - Streets/Economic Development

Engineering

County Transportation Tax \$2,785,243 \$4,580,844 \$2,339,323 \$30,280,428 \$3,281,257 \$26,735,942

Federal Funded CIP Projects \$0 \$912 \$0 \$600,000 \$0 \$0

Projects - Streets/Economic Development Total: \$2,785,243 \$4,581,756 \$2,339,323 \$30,880,428 \$3,281,257 \$26,735,942

General Obligation Bonds

Non-Departmental

GO Bonds 2003 \$233,886 \$0 \$0 \$0 \$0 \$0

GO Bonds 2007 \$11,525,382 \$4,186,872 \$1,279,590 \$5,342,089 \$3,116,789 \$2,290,114

GO Bonds 2009 \$21,088,386 \$8,774,974 \$3,302,587 \$18,793,275 \$3,300,782 \$16,495,240

GO Bonds 2010 \$719,301 \$6,353,720 \$9,103,512 \$12,014,407 \$5,194,624 \$8,076,563

Proposed GO Bonds \$0 (\$2,500) \$280,105 \$15,620,254 \$3,171,278 \$16,311,011

General Obligation Bonds Total: \$33,566,955 \$19,313,066 \$13,965,794 \$51,770,025 \$14,783,472 \$43,172,928

MDA Bonds

Non-Departmental



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Budget	FY 2012 Estimate	FY 2013 Budget
	MDA Bonds 2008 - Transportation P	\$23,351,999	\$12,841,291	\$3,825,649	\$0	\$0	\$0
	Proposed MDA Bonds	\$0	\$0	\$0	\$16,780,125	\$10,700	\$30,281,900
	Proposed HELP Loan	\$430,295	\$0	\$0	\$0	\$0	\$0
	MDA Bonds Total:	\$23,782,293	\$12,841,291	\$3,825,649	\$16,780,125	\$10,700	\$30,281,900
	Outside Source Fund						
	<u>Non-Departmental</u>						
	Capital Prj-Outside Sources	\$3,514,031	\$2,022,978	\$820,147	\$1,598,448	\$39,295	\$3,111,874
	Outside Source Fund Total:	\$3,514,031	\$2,022,978	\$820,147	\$1,598,448	\$39,295	\$3,111,874
	Capital Projects Funds Total:	\$63,648,522	\$38,759,092	\$20,950,912	\$101,029,026	\$18,114,724	\$103,302,644
	Debt Service Funds						
	General Obligation Bonds						
	<u>Finance</u>						
	Go Bonds Debt Service	\$16,639,739	\$33,646,277	\$20,777,129	\$19,161,635	\$17,873,790	\$15,065,202
	General Obligation Bonds Total:	\$16,639,739	\$33,646,277	\$20,777,129	\$19,161,635	\$17,873,790	\$15,065,202
	Improvement Districts						
	<u>Finance</u>						
	Parks West I.D. #0601 Debt Svc	\$471,266	\$474,841	\$379,179	\$476,525	\$476,525	\$473,775
	<u>Non-Departmental</u>						
	N Val Pwr Cnt Id 8801 Ds	\$469,654	\$661,295	\$435,810	\$477,330	\$477,930	\$295,903
	Bell Rd Id 8802 Ds	\$542,424	\$570,427	\$520,102	\$576,040	\$576,640	\$585,040
	75 Ave/Paradise Ln Id 9303 Ds	\$315,161	\$315,161	\$306,241	\$0	\$0	\$0
	83rd Ave Id 9601 Ds	\$191,550	\$295,927	\$182,133	\$90,305	\$90,655	\$0
	Arrhd Ftn Cnt Id 9603 Ds	\$300,105	\$395,007	\$282,559	\$195,420	\$195,420	\$0
	Sunnyboy Id 9002 Ds	\$14,507	\$211,509	\$0	\$0	\$0	\$0
	Improvement Districts Total:	\$2,304,665	\$2,924,166	\$2,106,024	\$1,815,620	\$1,817,170	\$1,354,718
	MDA Bonds						
	<u>Finance</u>						
	Mda Debt Service	\$7,279,870	\$7,699,085	\$6,669,203	\$5,678,618	\$5,843,340	\$7,067,350
	MDA Bonds Total:	\$7,279,870	\$7,699,085	\$6,669,203	\$5,678,618	\$5,843,340	\$7,067,350
	Debt Service Funds Total:	\$26,224,273	\$44,269,528	\$29,552,356	\$26,655,873	\$25,534,300	\$23,487,270
	City Total:	\$377,454,108	\$343,246,669	\$289,347,472	\$408,955,000	\$287,444,536	\$429,850,000



Schedule 4 - Transfers

Transfers From Fund ↓	Transfers To →	General Fund	Sports Complex	Facilities Fund	Wastewater Op Fund	Fleet Equip Reserve	Fleet Services
General		-	-	\$29,000	-	\$32,400	-
Percent for the Arts		-	-	-	-	-	-
Half Cent Sales Tax		\$5,271,880	\$2,027,329	-	-	-	-
Sports Complex		-	-	-	-	-	-
Water		\$295,546	-	-	\$2,559,123	-	-
Water Resource Project		-	-	-	-	-	-
Wastewater		\$145,568	-	-	-	\$140,000	-
Residential Solid Waste		-	-	-	-	\$290,000	-
Fleet Services		-	-	-	-	-	-
Highway User		-	-	-	-	-	-
Transportation Sales Tax		-	-	-	-	-	-
Public Transit		-	-	-	-	\$125,646	-
State Anti-Racketeering - PD		-	-	-	-	\$35,000	-
Municipal Court Enhancement Fd		\$50,000	-	-	-	-	-
Street Light Districts		-	-	-	-	-	-
Maintenance Imprvmnt Districts		\$137,543	-	-	-	-	-
		<b>\$5,900,537</b>	<b>\$2,027,329</b>	<b>\$29,000</b>	<b>\$2,559,123</b>	<b>\$623,046</b>	<b>\$0</b>



Schedule 4 - Transfers

Information Technology	IT Reserve and Project	Solid Waste/ Storm Water	MDA Debt	Streets Fund	Transit Fund	Other Funds	Total Transferred
\$63,450	\$101,320	-	-	-	-	\$10,000	\$236,170
-	-	-	\$243,841	-	-	-	\$243,841
\$894,207	-	-	\$1,802,524	-	-	-	\$9,995,940
-	-	-	\$107,205	-	-	-	\$107,205
-	-	-	\$66,616	-	-	-	\$2,921,285
-	-	-	\$705,900	-	-	-	\$705,900
-	-	-	\$49,564	-	-	-	\$335,132
-	-	-	\$5,674	-	-	-	\$295,674
-	-	-	\$36,714	-	-	-	\$36,714
-	-	-	\$115,333	-	-	-	\$115,333
-	-	-	\$3,898,588	\$1,000,000	\$516,964	-	\$5,415,552
-	-	-	-	-	-	-	\$125,646
-	-	-	-	-	-	-	\$35,000
-	-	-	-	-	-	-	\$50,000
-	-	-	-	\$516,729	-	-	\$516,729
-	-	-	-	-	-	-	\$137,543
<b>\$957,657</b>	<b>\$101,320</b>	<b>\$0</b>	<b>\$7,031,959</b>	<b>\$1,516,729</b>	<b>\$516,964</b>	<b>\$10,000</b>	<b>\$21,273,664</b>



### Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2009	BUDGET FY 2010	BUDGET FY 2011	BUDGET FY 2012	PROJECTED FY 2013
Fiscal Year Budget Amount	\$680,000,000	\$535,000,000	\$455,000,000	\$460,000,000	\$473,000,000
Qualifiable Exclusions (estimated)	\$312,396,753	\$249,754,550	\$187,869,250	\$184,661,244	\$191,083,823
Total Estimated Expenditures	\$367,603,247	\$285,245,450	\$267,130,750	\$275,338,756	\$281,916,177
Expenditure Limitation	\$688,862,608	\$723,170,421	\$749,417,190	\$733,909,330	\$759,367,985
<b>b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)</b>					
Primary Assessed Valuation	\$1,499,682,407	\$1,685,613,231	\$1,527,629,952	\$1,269,864,634	\$1,134,224,292
Maximum Allowable Primary Tax Levy	\$3,583,480	\$3,874,799	\$4,072,846	\$4,248,967	\$4,387,180
<b>b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]</b>	N/A	N/A	N/A	N/A	N/A
<b>b3. Property Tax Levy Amounts</b>					
Secondary Assessed Valuation	\$1,994,591,924	\$1,895,163,851	\$1,614,279,143	\$1,276,866,735	\$1,137,720,620
<b>A. Secondary Property Tax Levy</b>	<b>\$24,932,399</b>	<b>\$23,689,548</b>	<b>\$20,178,489</b>	<b>\$15,960,834</b>	<b>\$14,221,508</b>
<b>B. Primary Property Tax Levy</b>	<b>\$2,849,397</b>	<b>\$3,202,665</b>	<b>\$2,902,497</b>	<b>\$2,412,743</b>	<b>\$2,155,026</b>
Total Property Tax Levy Amount	\$27,781,796	\$26,892,213	\$23,080,986	\$18,373,577	\$16,376,534
<b>b4. Property Taxes Collected (Estimated)</b>					
A. Primary Property Tax	\$2,706,927	\$3,042,532	\$2,757,372	\$2,292,106	\$2,047,275
Prior Year's	\$142,470	\$160,133	\$145,125	\$120,637	\$107,751
B. Secondary Property Tax	\$23,685,779	\$22,505,071	\$19,169,565	\$15,162,792	\$13,510,432
Prior Year's	\$1,246,620	\$1,184,477	\$1,008,924	\$798,042	\$711,075
Total Current Year's Collections	\$26,392,706	\$25,547,603	\$21,926,937	\$17,454,898	\$15,557,707
Total Prior Year's Collections	\$1,389,090	\$1,344,611	\$1,154,049	\$918,679	\$818,827
Total Property Tax Levy Collected	\$27,781,796	\$26,892,213	\$23,080,986	\$18,373,577	\$16,376,534
<b>City of Peoria Tax Rate</b>					
A. Primary Property Tax Rate	\$0.1900	\$0.1900	\$0.1900	\$0.1900	\$0.1900
B. Secondary Property Tax Rate	\$1.2500	\$1.2500	\$1.2500	\$1.2500	\$1.2500
Total Property Tax Rate	\$1.4400	\$1.4400	\$1.4400	\$1.4400	\$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

**Calculation of legal limitations**

<b>20% Bonds</b>	
Secondary assessed valuation	\$1,137,720,620
Bond Indebtedness Limitation	\$227,544,124
Debt Outstanding as of 07/01/12	\$153,710,000
Principal Payments FY13	(\$7,515,000)
Proposed Debt FY13	\$14,425,968
Estimated Debt outstanding FY13	\$160,620,968
Remaining limitation available	\$66,923,156
<b>6% Bonds</b>	
Secondary assessed valuation	\$1,137,720,620
Bond Indebtedness Limitation	\$68,263,237
Debt Outstanding as of 07/01/12	\$2,535,000
Principal Payments FY13	(\$1,070,000)
Proposed Debt FY13	200,000
Estimated Debt outstanding FY13	\$1,665,000
Remaining limitation available	\$66,598,237

**Truth in Taxation Calculation**

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
\$2,412,743	=	\$0.2153
\$1,120,475,208		
Current AV-Existing Property		\$1,120,475,208
Prior year Levy		\$2,412,743
Prior Year Tax Rate		\$0.1900
Rate to Receive Prior Year Levy		\$0.2153
New property valuation		\$13,749,084
Growth in Levy-New Property		\$29,606
Increase-Exclusive of New Property		(\$287,323)



**Schedule 6 - Personnel Summary By Department**

Department	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
City Attorney	26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk	9.00	9.00	8.00	-1.00	7.00	0.00	7.00
City Manager	7.00	6.00	6.00	0.00	6.00	0.00	6.00
Community Services	146.97	131.47	129.07	-1.66	127.41	1.00	128.41
Economic Development Services	31.30	27.80	26.00	0.00	26.00	0.00	26.00
Engineering	43.75	39.75	33.25	0.00	33.25	0.00	33.25
Finance	40.75	37.75	37.75	0.00	37.75	0.00	37.75
Finance Utilities	43.00	42.00	36.00	0.00	36.00	0.00	36.00
Fire	167.00	164.00	162.00	-0.50	161.50	0.00	161.50
Governmental Affairs	3.00	9.00	9.00	0.00	9.00	0.00	9.00
Human Resources	19.00	18.00	17.00	0.50	17.50	0.00	17.50
Information Technology	44.00	41.60	39.00	0.00	39.00	0.00	39.00
Management and Budget	8.00	7.00	7.00	0.00	7.00	0.00	7.00
Mayor and Council	6.00	0.00	0.00	0.00	0.00	0.00	0.00
Municipal Court	22.00	21.00	20.90	0.00	20.90	0.00	20.90
Office of Communications	6.00	8.00	7.00	1.00	8.00	0.00	8.00
Planning and Community Development	16.80	15.50	12.50	0.00	12.50	0.00	12.50
Police	299.00	287.00	289.00	-1.00	288.00	0.00	288.00
Public Works	256.50	241.00	235.25	-1.00	234.25	0.00	234.25
<b>City Totals:</b>	<b>1,195.07</b>	<b>1,131.87</b>	<b>1,100.72</b>	<b>-3.66</b>	<b>1,097.06</b>	<b>1.00</b>	<b>1,098.06</b>

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013	
<b>City Attorney</b>									
<b>General Fund</b>									
<b>1000 - 0200 Civil</b>									
	Assistant City Attorney	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Business Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Chief Asst. City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Law Office Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Assistant	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
	Legal Specialist	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
	Paralegal	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			15.00	15.00	15.00	0.00	15.00	0.00	15.00
<b>1000 - 0210 Victims' Assistance Prg</b>									
	Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
<b>1000 - 0230 Criminal</b>									
	Assistant City Prosecutor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Paralegal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Assistant City Prosecutor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			7.00	7.00	7.00	0.00	7.00	0.00	7.00
<b>Insurance Reserve Fund</b>									
<b>3200 - 3610 Risk Management</b>									
	Claims Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
<b>City Attorney Totals:</b>			<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>0.00</b>	<b>26.00</b>	<b>0.00</b>	<b>26.00</b>
<b>City Clerk</b>									
<b>General Fund</b>									
<b>1000 - 0150 City Clerk</b>									
	Administrative Assistant II	Full	0.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Chief Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Clerk Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Classified Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Citizen Information Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	0.00	0.00	-1.00	1.00	0.00	0.00	0.00
	Records Assistant	Full	0.00	2.00	2.00	-2.00	0.00	0.00	0.00
			6.00	9.00	8.00	-1.00	7.00	0.00	7.00
<b>1000 - 0160 Records &amp; Information Mgt</b>									
	Records Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>1000 - 0170 Elections</b>									
	City Clerk Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>City Clerk Totals:</b>			<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>-1.00</b>	<b>7.00</b>	<b>0.00</b>	<b>7.00</b>



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013	
<b>City Manager</b>									
<b>General Fund</b>									
<b>1000 - 0020 City Manager's Office</b>									
	Assistant to the City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy City Manager	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Executive Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	6.00	6.00	0.00	6.00	0.00	6.00
	<b>City Manager Totals:</b>		<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>	<b>6.00</b>	<b>0.00</b>	<b>6.00</b>
<b>Community Services</b>									
<b>General Fund</b>									
<b>1000 - 0039 Commun &amp; Pub Affairs Admin</b>									
	Deputy Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>1000 - 0042 Arts Commission</b>									
	Cultural Arts Coordinator	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
			0.50	0.50	0.50	0.00	0.50	0.00	0.50
<b>1000 - 1400 Community Services Administration</b>									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.75	1.75	0.00	1.75
	Administrative Assistant II	Part	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Community Services Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep I	Full	0.00	1.40	0.40	0.60	1.00	0.00	1.00
	Customer Services Rep II	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Financial Systems Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Analyst	Full	2.00	2.00	1.00	0.00	1.00	0.00	1.00
	Recreation Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sr Management Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			6.50	5.90	4.90	6.35	11.25	0.00	11.25
<b>1000 - 1410 Swimming Pools</b>									
	Aquatics Maintenance Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Aquatics Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	0.00	0.00	0.00	0.75	0.75	0.00	0.75
	Recreation Coordinator	Part	0.63	0.63	0.63	-0.63	0.00	0.00	0.00
			2.63	2.63	2.63	0.12	2.75	0.00	2.75
<b>1000 - 1420 Am/Pm Program</b>									
	Recreation Coordinator	Full	2.00	1.50	1.00	0.40	1.40	0.00	1.40
	Recreation Programmer	Full	3.00	3.00	3.00	-1.50	1.50	0.00	1.50
	Recreation Supervisor	Full	1.00	1.00	1.00	-0.30	0.70	0.00	0.70
	Business Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Rep II	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Customer Services Representative	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Representative	Part	0.75	0.00	0.00	0.00	0.00	0.00	0.00
	Financial Systems Supervisor	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Recreation Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			9.75	8.50	8.00	-4.40	3.60	0.00	3.60
<b>1000 - 1430 Little Learners Program</b>									
	Recreation Coordinator	Full	0.00	0.00	0.25	-0.05	0.20	0.00	0.20
	Recreation Specialist I	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Specialist II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	0.00	0.00	0.00	0.10	0.10	0.00	0.10
	Recreation Aide	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.25	0.05	3.30	0.00	3.30





Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>1000 - 1440 Summer Recreation Program</b>									
	Recreation Coordinator	Full	0.00	0.00	<b>0.00</b>	0.20	<b>0.20</b>	0.00	0.20
	Recreation Supervisor	Full	0.00	0.00	<b>0.00</b>	0.10	<b>0.10</b>	0.00	0.10
			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	0.30	<b>0.30</b>	0.00	0.30
<b>1000 - 1450 Summer Camp Program</b>									
	Recreation Coordinator	Full	1.00	1.00	<b>1.00</b>	-0.80	<b>0.20</b>	0.00	0.20
	Recreation Programmer	Full	2.00	1.00	<b>1.00</b>	-0.50	<b>0.50</b>	0.00	0.50
	Recreation Supervisor	Full	0.00	0.00	<b>0.00</b>	0.10	<b>0.10</b>	0.00	0.10
	Customer Services Rep II	Full	0.00	1.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
	Customer Services Representative	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>4.00</b>	<b>3.00</b>	<b>3.00</b>	-2.20	<b>0.80</b>	0.00	0.80
<b>1000 - 1460 Outdoor Recreation Program</b>									
	Recreation Coordinator	Full	0.00	0.00	<b>0.00</b>	0.25	<b>0.25</b>	0.00	0.25
			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	0.25	<b>0.25</b>	0.00	0.25
<b>1000 - 1470 Special Interest Classes - Youth</b>									
	Recreation Coordinator	Part	0.52	0.52	<b>0.52</b>	-0.18	<b>0.34</b>	0.00	0.34
	Special Interest Class Spvsvr	Full	1.00	1.00	<b>1.00</b>	-0.70	<b>0.30</b>	0.00	0.30
			<b>1.52</b>	<b>1.52</b>	<b>1.52</b>	-0.88	<b>0.64</b>	0.00	0.64
<b>1000 - 1471 Special Interest Classes - Adult</b>									
	Recreation Coordinator	Part	0.00	0.00	<b>0.00</b>	0.18	<b>0.18</b>	0.00	0.18
	Special Interest Class Spvsvr	Full	0.00	0.00	<b>0.00</b>	0.25	<b>0.25</b>	0.00	0.25
			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	0.43	<b>0.43</b>	0.00	0.43
<b>1000 - 1480 Sports Programs - Youth</b>									
	Recreation Coordinator	Full	2.00	2.00	<b>2.00</b>	-0.60	<b>1.40</b>	0.00	1.40
	Recreation Programmer	Full	1.00	1.00	<b>1.00</b>	-0.25	<b>0.75</b>	0.80	1.55
	Recreation Supervisor	Full	1.00	1.00	<b>1.00</b>	-0.80	<b>0.20</b>	0.00	0.20
			<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	-1.65	<b>2.35</b>	0.80	3.15
<b>1000 - 1481 Sports Programs - Adult</b>									
	Recreation Coordinator	Full	0.00	0.00	<b>0.00</b>	0.60	<b>0.60</b>	0.00	0.60
	Recreation Programmer	Full	0.00	0.00	<b>0.00</b>	0.25	<b>0.25</b>	0.20	0.45
	Recreation Supervisor	Full	0.00	0.00	<b>0.00</b>	0.40	<b>0.40</b>	0.00	0.40
			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	1.25	<b>1.25</b>	0.20	1.45
<b>1000 - 1490 Senior Program</b>									
	Administrative Assistant II	Full	0.00	0.00	<b>0.00</b>	0.15	<b>0.15</b>	0.00	0.15
	Recreation Coordinator	Full	1.00	1.00	<b>1.00</b>	-0.15	<b>0.85</b>	0.00	0.85
	Recreation Supervisor	Full	0.25	0.25	<b>0.25</b>	-0.05	<b>0.20</b>	0.00	0.20
			<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	-0.05	<b>1.20</b>	0.00	1.20
<b>1000 - 1500 Adaptive Recreation Program</b>									
	Administrative Assistant II	Full	0.00	0.00	<b>0.00</b>	0.30	<b>0.30</b>	0.00	0.30
	Recreation Coordinator	Full	0.50	0.50	<b>0.50</b>	0.05	<b>0.55</b>	0.00	0.55
	Recreation Supervisor	Full	0.50	0.50	<b>0.50</b>	-0.20	<b>0.30</b>	0.00	0.30
	Recreation Specialist	Part	0.50	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>1.50</b>	<b>1.00</b>	<b>1.00</b>	0.15	<b>1.15</b>	0.00	1.15
<b>1000 - 1510 Special Events Program</b>									
	Recreation Coordinator	Full	0.00	0.00	<b>0.25</b>	0.75	<b>1.00</b>	0.00	1.00
	Recreation Programmer	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	Recreation Supervisor	Full	0.00	0.00	<b>0.00</b>	0.10	<b>0.10</b>	0.00	0.10
	Special Events Coordinator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Special Events Supervisor	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>2.00</b>	<b>0.00</b>	<b>0.25</b>	1.85	<b>2.10</b>	0.00	2.10
<b>1000 - 1520 Teen Program</b>									
	Teen Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Recreation Programmer	Full	1.00	0.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
			<b>2.00</b>	<b>1.00</b>	<b>2.00</b>	-1.00	<b>1.00</b>	0.00	1.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>1000 - 1530 Community Center</b>									
	Administrative Assistant II	Full	0.00	2.00	<b>2.00</b>	-0.45	<b>1.55</b>	0.00	1.55
	Recreation Coordinator	Full	0.00	0.00	<b>0.00</b>	0.45	<b>0.45</b>	0.00	0.45
	Recreation Programmer	Full	0.00	0.00	<b>0.00</b>	0.15	<b>0.15</b>	0.00	0.15
	Recreation Supervisor	Full	0.00	0.00	<b>0.00</b>	0.40	<b>0.40</b>	0.00	0.40
	Administrative Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Sr. Office Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	0.55	<b>2.55</b>	0.00	2.55
<b>1000 - 1531 Community Park</b>									
	Irrigation Technician	Full	0.00	0.00	<b>0.00</b>	0.50	<b>0.50</b>	0.00	0.50
	Parks & Sports Equip. Mechanic	Full	0.00	1.00	<b>1.00</b>	-0.50	<b>0.50</b>	0.00	0.50
	Parks & Sports Fac Crew Leader	Full	0.00	3.00	<b>3.00</b>	-1.00	<b>2.00</b>	0.00	2.00
	Parks & Sports Fac Worker III	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Recreation Supervisor	Full	0.00	0.00	<b>0.00</b>	0.30	<b>0.30</b>	0.00	0.30
	Sports Complex Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Parks & Landscape Worker	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	3.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Small Engine Mechanic	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>7.00</b>	<b>6.00</b>	<b>6.00</b>	-0.70	<b>5.30</b>	0.00	5.30
<b>1000 - 1532 Rio Vista Rec Center</b>									
	Custodian	Full	4.00	4.00	<b>4.00</b>	0.00	<b>4.00</b>	0.00	4.00
	Customer Services Rep I	Full	0.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Recreation Coordinator	Part	0.50	0.50	<b>0.50</b>	0.00	<b>0.50</b>	0.00	0.50
	Recreation Programmer	Part	1.75	1.75	<b>1.75</b>	0.00	<b>1.75</b>	0.00	1.75
	Rio Vista Manager	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Special Interest Class Spvrs	Full	0.00	0.00	<b>0.00</b>	0.45	<b>0.45</b>	0.00	0.45
	Sr. Office Assistant	Full	2.40	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>9.65</b>	<b>9.25</b>	<b>9.25</b>	0.45	<b>9.70</b>	0.00	9.70
<b>1000 - 1540 Main Library</b>									
	Librarian	Full	1.00	1.00	<b>3.00</b>	0.00	<b>3.00</b>	0.00	3.00
	Librarian	Part	2.75	2.75	<b>1.50</b>	0.00	<b>1.50</b>	0.00	1.50
	Library Assistant I	Part	0.00	2.74	<b>1.37</b>	-0.02	<b>1.35</b>	0.00	1.35
	Library Assistant II	Part	0.00	1.36	<b>1.36</b>	-0.01	<b>1.35</b>	0.00	1.35
	Library Assistant III	Part	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Library Assistant III	Full	0.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Library Manager	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Library Services Coordinator	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Library Specialist	Full	0.00	3.00	<b>3.00</b>	0.00	<b>3.00</b>	0.00	3.00
	Library Technology Specialist	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Sr Librarian	Full	3.00	3.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Customer Services Rep I	Full	0.00	0.60	<b>0.60</b>	-0.60	<b>0.00</b>	0.00	0.00
	Library Assistant	Part	1.50	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Library Assistant	Full	6.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Library Clerk	Part	4.10	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Library Specialist	Part	0.00	0.50	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Library Supervisor	Full	1.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Sr. Office Assistant	Full	0.60	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>21.95</b>	<b>21.95</b>	<b>18.83</b>	-0.63	<b>18.20</b>	0.00	18.20
<b>1000 - 1550 Branch Library</b>									
	Branch Library Manager	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Librarian	Part	1.05	1.05	<b>1.05</b>	-0.05	<b>1.00</b>	0.00	1.00
	Librarian	Full	3.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Library Assistant I	Part	0.00	2.64	<b>3.32</b>	-0.07	<b>3.25</b>	0.00	3.25
	Library Assistant II	Part	0.00	0.63	<b>0.63</b>	0.12	<b>0.75</b>	0.00	0.75
	Library Services Coordinator	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Library Specialist	Full	0.00	3.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Sr Librarian	Full	2.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Library Assistant	Full	3.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Library Clerk	Part	3.27	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Position Reduction - Backfill	Full	0.00	-1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>14.32</b>	<b>11.32</b>	<b>12.00</b>	0.00	<b>12.00</b>	0.00	12.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>1000 - 1560 Parks North</b>									
	Parks & Sports Fac Crew Leader	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker I	Part	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Worker III	Full	0.00	9.00	9.00	0.00	9.00	0.00	9.00
	Parks Manager	Full	0.00	0.35	0.35	0.00	0.35	0.00	0.35
	Parks Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	0.75	0.75	-0.75	0.00	0.00	0.00
	Groundskeeper	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	9.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			13.00	13.60	13.60	-0.75	12.85	0.00	12.85
<b>1000 - 1570 Parks South</b>									
	Graffiti Abatement Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Irrigation Technician	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Parks & Sports Fac Crew Leader	Full	0.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Parks & Sports Fac Worker I	Part	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Worker III	Full	0.00	8.00	8.00	-2.00	6.00	0.00	6.00
	Parks Manager	Full	0.00	0.35	0.35	0.00	0.35	0.00	0.35
	Parks Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	0.75	0.75	-0.75	0.00	0.00	0.00
	Groundskeeper	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	9.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			13.00	12.60	12.60	-0.75	11.85	0.00	11.85
<b>1000 - 1590 Parks Administration</b>									
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>1000 - 1600 Contracted Landscape Maintenance</b>									
	Parks Manager	Full	0.00	0.30	0.30	0.00	0.30	0.00	0.30
	Right of Way Contract Coord.	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	0.25	0.25	-0.25	0.00	0.00	0.00
	Right of Way Contract Supvr	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.55	1.55	-0.25	1.30	0.00	1.30
<b>Sports Complex Fund</b>									
<b>2000 - 2000 Complex Operations/Maint</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Tech	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Irrigation Technician	Full	0.00	1.00	1.00	-0.50	0.50	0.00	0.50
	Marketing & Sponsorship Coord	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Equip. Mechanic	Full	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Parks & Sports Fac Crew Leader	Full	0.00	2.00	2.00	1.00	3.00	0.00	3.00
	Parks & Sports Fac Worker II	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker III	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Ops Coordinator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sports Complex Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Building Maintenance Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Building Utility Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Groundskeeper	Full	5.00	0.00	0.00	0.00	0.00	0.00	0.00
	Marketing Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Coordinator	Full	0.00	0.50	0.50	-0.50	0.00	0.00	0.00
	Recreation Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Mnt Wrk	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			18.00	15.50	15.50	0.50	16.00	0.00	16.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>Adult Day Program Fund</b>									
<b>7180 - 7250 Adult Day Prg Grant</b>									
	Recreation Coordinator	Full	0.50	0.50	<b>0.50</b>	-0.35	<b>0.15</b>	0.00	0.15
	Recreation Programmer	Full	1.00	1.00	<b>1.00</b>	-0.15	<b>0.85</b>	0.00	0.85
	Recreation Specialist I	Part	0.00	2.22	<b>2.96</b>	0.00	<b>2.96</b>	0.00	2.96
	Recreation Specialist II	Part	0.00	1.43	<b>0.73</b>	0.00	<b>0.73</b>	0.00	0.73
	Recreation Supervisor	Full	0.25	0.25	<b>0.25</b>	-0.15	<b>0.10</b>	0.00	0.10
	Recreation Aide	Part	2.22	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Recreation Specialist	Part	1.43	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			5.40	5.40	<b>5.44</b>	-0.65	<b>4.79</b>	0.00	4.79
	<b>Community Services Totals:</b>		<b>146.97</b>	<b>131.47</b>	<b>129.07</b>	<b>-1.66</b>	<b>127.41</b>	<b>1.00</b>	<b>128.41</b>
<b>Economic Development Services</b>									
<b>General Fund</b>									
<b>1000 - 0351 Economic Development Administration</b>									
	Economic Development Director	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Executive Assistant	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Management Analyst	Full	0.00	0.50	<b>0.50</b>	0.00	<b>0.50</b>	0.00	0.50
	Associate Engineer	Part	0.80	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Associate Planner	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Business Analyst	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Business Development Specialist	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Civil Engineer	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Civil Engineer	Part	0.50	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Development Plan Reviewer	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Economic Development Analyst	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Economic Development Coordinator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Engineering Supervisor	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Planning Technician	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Permit Specialist	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			13.30	2.50	<b>2.50</b>	0.00	<b>2.50</b>	0.00	2.50
<b>1000 - 0352 Economic Development</b>									
	Business Development Specialist	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Economic Development Coordinator	Full	0.00	1.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Economic Development Manager	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Economic Development Analyst	Full	0.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			0.00	4.00	<b>4.00</b>	0.00	<b>4.00</b>	0.00	4.00
<b>1000 - 0650 Building Safety</b>									
	Administrative Assistant II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Building Inspector I	Full	0.00	2.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Building Inspector II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Building Inspector III	Full	0.00	3.00	<b>3.00</b>	0.00	<b>3.00</b>	0.00	3.00
	Building Safety Manager	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Building Safety Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Development Technician I	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Development Technician II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Plans Examiner I	Full	0.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Plans Examiner II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Building Inspection Specialist	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Building Inspector	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Permit Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Permit Specialist	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Plans Examiner	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Building Inspector	Full	5.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Permit Specialist	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Plans Examiner	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			18.00	14.00	<b>13.00</b>	0.00	<b>13.00</b>	0.00	13.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>1000 - 0810 Development Engineering</b>									
	Associate Engineer	Full	0.00	1.00	2.00	0.00	2.00	0.00	2.00
	Associate Planner	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Part	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Development Plan Reviewer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Site Development Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Associate Engineer	Part	0.00	0.80	0.00	0.00	0.00	0.00	0.00
	Engineering Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Planning Technician	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	7.30	6.50	0.00	6.50	0.00	6.50
<b>Economic Development Services Totals:</b>			<b>31.30</b>	<b>27.80</b>	<b>26.00</b>	<b>0.00</b>	<b>26.00</b>	<b>0.00</b>	<b>26.00</b>
<b>Engineering</b>									
<b>General Fund</b>									
<b>1000 - 0750 Engineering Admin</b>									
	Engineering Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Property Management Agent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Real Property Administrator	Full	1.00	1.00	0.75	0.00	0.75	0.00	0.75
	Engineering Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	6.00	4.75	0.00	4.75	0.00	4.75
<b>1000 - 0812 Capital Engineering</b>									
	Assistant City Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Associate Engineer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Full	6.00	3.00	2.75	0.00	2.75	0.00	2.75
	Engineering Supervisor	Part	0.75	0.75	0.75	0.00	0.75	0.00	0.75
	Engineering Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Civil Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Permit Specialist	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			13.75	9.75	9.50	0.00	9.50	0.00	9.50
<b>1000 - 0813 Design and Construction</b>									
	Civil Engineer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Construction Projects Coordinator	Full	3.00	2.00	1.00	1.00	2.00	0.00	2.00
	Design & Construction Div Mgr	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Parks Projects Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.00	6.00	5.00	0.00	5.00	0.00	5.00
<b>1000 - 0820 Eng Inspection Svc</b>									
	Engineering Inspection Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Inspector	Full	0.00	8.00	5.00	0.00	5.00	0.00	5.00
	Lead Engineering Inspector	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Off-Site Inspection Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Off-Site Inspector	Full	8.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Off-Site Inspector	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.00	11.00	8.00	0.00	8.00	0.00	8.00
<b>Streets Fund</b>									
<b>7000 - 7043 Traffic Engineering</b>									
	Assistant City Traffic Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Traffic Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Planning Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Senior Engineering Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Traffic Signal System Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			7.00	7.00	6.00	0.00	6.00	0.00	6.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013	
<b>Engineering Totals:</b>		<b>43.75</b>	<b>39.75</b>	<b>33.25</b>	<b>0.00</b>	<b>33.25</b>	<b>0.00</b>	<b>33.25</b>	
<b>Finance</b>									
<b>General Fund</b>									
<b>1000 - 0400 Finance Admin</b>									
	Finance & Accounting Asst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Finance Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>	<b>2.00</b>	<b>0.00</b>	<b>2.00</b>
<b>1000 - 0410 Financial Services</b>									
	Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Technician II	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Accounting Technician III	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Finance Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Financial Systems Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Payroll Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Payroll Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Accountant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Accountant	Part	0.75	0.75	0.75	0.00	0.75	0.00	0.75
	Accounting Specialist	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Accounting Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			<b>12.75</b>	<b>12.75</b>	<b>12.75</b>	<b>0.00</b>	<b>12.75</b>	<b>0.00</b>	<b>12.75</b>
<b>1000 - 0420 Tax Audit &amp; Collections</b>									
	Accounting Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Associate Sales Tax Auditor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep II	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Customer Services Rep III	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Revenue Collection Specialist	Full	0.00	1.00	3.00	0.00	3.00	0.00	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sales Tax Auditor	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
	Customer Services Representative	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Revenue Collections Spec	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Customer Services Rep	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			<b>9.00</b>	<b>9.00</b>	<b>11.00</b>	<b>0.00</b>	<b>11.00</b>	<b>0.00</b>	<b>11.00</b>
<b>1000 - 0440 Materials Management</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Buyer I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Buyer II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Officer	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Materials Management Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Business Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Buyer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Materials Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Procurement Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			<b>9.00</b>	<b>7.00</b>	<b>6.00</b>	<b>0.00</b>	<b>6.00</b>	<b>0.00</b>	<b>6.00</b>
<b>1000 - 0490 Treasury Management</b>									
	Sr Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Treasury Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>	<b>2.00</b>	<b>0.00</b>	<b>2.00</b>
<b>1000 - 0500 Inventory Control</b>									
	Buyer I	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Storekeeper I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Storekeeper II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Inventory Control Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Procurement Specialist	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Storekeeper	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Storekeeper Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			<b>6.00</b>	<b>5.00</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013	
<b>Finance Totals:</b>		<b>40.75</b>	<b>37.75</b>	<b>37.75</b>	<b>0.00</b>	<b>37.75</b>	<b>0.00</b>	<b>37.75</b>	
<b>Finance Utilities</b>									
<b>General Fund</b>									
<b>1000 - 0450 Customer Service</b>									
	Customer Services Rep I	Full	0.00	12.00	12.00	0.00	12.00	0.00	12.00
	Lead Customer Services Rep	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Representative	Full	13.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Customer Services Rep	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			15.00	14.00	15.00	0.00	15.00	0.00	15.00
<b>1000 - 0460 Revenue Administration</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Finance Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Cost and Rate Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Revenue Administrator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			6.00	5.00	4.00	1.00	5.00	0.00	5.00
<b>1000 - 0470 Meter Services</b>									
	Administrative Assistant I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Water Meter Technician	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	1.00	1.00	0.70	0.00	0.70	0.00	0.70
	Water Meter Technician I	Full	0.00	6.00	7.00	-2.00	5.00	0.00	5.00
	Water Meter Technician II	Full	0.00	4.00	2.00	0.00	2.00	0.00	2.00
	Position Reduction - Backfill	Full	0.00	0.00	-1.00	1.00	0.00	0.00	0.00
	Senior Utility Worker	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	9.00	0.00	0.00	0.00	0.00	0.00	0.00
	Water Service Field Representative	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			14.00	14.00	11.70	-1.00	10.70	0.00	10.70
<b>1000 - 0480 Utility Billing</b>									
	Customer Services Rep II	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Customer Services Rep	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Services Supervisor	Full	1.00	1.00	0.30	0.00	0.30	0.00	0.30
	Accounting Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Accounting Technician I	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Representative	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Revenue Collection Specialist	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Senior Customer Services Rep	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			8.00	9.00	5.30	0.00	5.30	0.00	5.30
<b>Finance Utilities Totals:</b>		<b>43.00</b>	<b>42.00</b>	<b>36.00</b>	<b>0.00</b>	<b>36.00</b>	<b>0.00</b>	<b>36.00</b>	

**Fire**

**General Fund**

**1000 - 1200 Fire Admin**

	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Fire Administrative Services Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			6.00	5.00	3.00	-1.00	2.00	0.00	2.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>1000 - 1210 Fire Prevention</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire and Life Safety Educ Spec	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Marshal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Prevention Inspector	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Fire and Life Safety Ed Spec	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Plans Examiner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			9.00	8.00	8.00	0.00	8.00	0.00	8.00
<b>1000 - 1220 Fire Support Services</b>									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Automotive Technician II	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Deputy Fire Chief	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Physical Resources Spvrs	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant I	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Mechanic	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Mechanic	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.00	5.00	6.00	0.00	6.00	0.00	6.00
<b>1000 - 1230 Emergency Medical Services</b>									
	Administrative Assistant I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	EMS Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	EMS Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	1.00	3.00	0.00	3.00
<b>1000 - 1240 Fire Training</b>									
	Fire Captain	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Training Chief	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
<b>1000 - 1250 Emergency Management</b>									
	Emergency Management & Safety Coord	Full	1.00	1.00	1.00	-0.50	0.50	0.00	0.50
			1.00	1.00	1.00	-0.50	0.50	0.00	0.50
<b>1000 - 1260 Fire Operations</b>									
	Deputy Fire Chief	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Fire Battalion Chief	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Fire Battalion Support Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Fire Captain	Full	33.00	33.00	33.00	0.00	33.00	0.00	33.00
	Fire Engineer	Full	32.00	32.00	32.00	0.00	32.00	0.00	32.00
	Firefighter	Full	64.00	64.00	64.00	0.00	64.00	0.00	64.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			142.00	141.00	140.00	0.00	140.00	0.00	140.00
	<b>Fire Totals:</b>		<b>167.00</b>	<b>164.00</b>	<b>162.00</b>	<b>-0.50</b>	<b>161.50</b>	<b>0.00</b>	<b>161.50</b>

**Governmental Affairs**

**General Fund**

**1000 - 0025 Governmental Affairs**

	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Council Assistant	Full	0.00	4.00	3.00	0.00	3.00	0.00	3.00
	Council Assistant to Mayor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Council Office & Grant Prg Mgr	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Grants Coordinator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			3.00	9.00	9.00	0.00	9.00	0.00	9.00





Schedule 7 – Authorized Personnel\*

Fund/Dept	Division	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>Governmental Affairs Totals:</b>		<b>3.00</b>	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>	<b>9.00</b>	<b>0.00</b>	<b>9.00</b>

**Human Resources**

**General Fund**

**1000 - 0060 Safety Management**

Safety & Training Officer	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
Safety Specialist	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
		<b>2.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**1000 - 0070 Human Resources**

Business Analyst	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Classified Administrative Assistant II	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
Emergency Management & Safety Coord	Full	0.00	0.00	<b>0.00</b>	0.50	<b>0.50</b>	0.00	0.50
Employment Supervisor	Full	0.00	0.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Human Resources Analyst	Full	2.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Human Resources Director	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Human Resources Manager	Full	2.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
Human Resources Specialist	Full	3.00	3.00	<b>3.00</b>	1.00	<b>4.00</b>	0.00	4.00
Sr Human Resources Consultant	Full	3.00	3.00	<b>3.00</b>	0.00	<b>3.00</b>	0.00	3.00
Total Compensation Administrator - Ben	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Total Compensation Administrator - Co	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Training & Development Coord	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Administrative Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
Administrative Assistant II	Full	0.00	1.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
Apprenticeship Program Coord.	Full	0.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
Executive Assistant	Full	1.00	1.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
Human Resources Assistant	Full	1.00	1.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
Position Reduction - Backfill	Full	0.00	0.00	<b>-1.00</b>	1.00	<b>0.00</b>	0.00	0.00
		<b>17.00</b>	<b>18.00</b>	<b>17.00</b>	<b>0.50</b>	<b>17.50</b>	<b>0.00</b>	<b>17.50</b>

<b>Human Resources Totals:</b>		<b>19.00</b>	<b>18.00</b>	<b>17.00</b>	<b>0.50</b>	<b>17.50</b>	<b>0.00</b>	<b>17.50</b>
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**Information Technology**

**Information Technology Fund**

**3300 - 3750 IT Operations**

Information Technology Director	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
IT Operations Division Manager	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
IT Security Administrator	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
IT Technical Support Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
IT Technician I	Full	0.00	2.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
IT Technician II	Full	0.00	4.00	<b>4.00</b>	-1.00	<b>3.00</b>	0.00	3.00
Management Analyst	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Network Administrator	Full	3.00	3.00	<b>3.00</b>	0.00	<b>3.00</b>	0.00	3.00
Network Engineer	Full	2.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
Network Supervisor	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Systems Engineer	Full	2.00	2.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
Executive Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
IT Project Coordinator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
IT Technician	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
Network Support Supervisor	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
Position Reduction - Backfill	Full	0.00	-3.00	<b>-1.00</b>	1.00	<b>0.00</b>	0.00	0.00
Senior IT Technician	Full	4.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
		<b>21.00</b>	<b>16.00</b>	<b>16.00</b>	<b>0.00</b>	<b>16.00</b>	<b>0.00</b>	<b>16.00</b>



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>3300 - 3751 IT Development Services</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Application Systems Analyst	Full	7.00	7.60	6.00	0.00	6.00	0.00	6.00
	Database Administrator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	GIS Technician II	Full	0.00	5.00	4.00	0.00	4.00	0.00	4.00
	IT GIS Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT GIS Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Project Manager	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	IT Technical Support Supervisor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Application Systems Analyst	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Applications Development Analyst	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Web Designer/Developer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Webmaster	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			21.00	23.60	21.00	0.00	21.00	0.00	21.00
<b>3300 - 3760 Radio System Operations</b>									
	Radio Systems Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
	<b>Information Technology Totals:</b>		<b>44.00</b>	<b>41.60</b>	<b>39.00</b>	<b>0.00</b>	<b>39.00</b>	<b>0.00</b>	<b>39.00</b>
<b>Management and Budget</b>									
<b>General Fund</b>									
<b>1000 - 0430 Budget Office</b>									
	Budget Coordinator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Cost and Rate Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management & Budget Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management & Budget Director	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Budget Analyst	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Budget Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Budget Assistant	Full	2.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Budget Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Grants Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			8.00	7.00	7.00	0.00	7.00	0.00	7.00
	<b>Management and Budget Totals:</b>		<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>	<b>7.00</b>	<b>0.00</b>	<b>7.00</b>
<b>Mayor and Council</b>									
<b>General Fund</b>									
<b>1000 - 0010 Mayor &amp; City Council</b>									
	Administrative Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Council Assistant	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
			6.00	0.00	0.00	0.00	0.00	0.00	0.00
	<b>Mayor and Council Totals:</b>		<b>6.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Municipal Court</b>									
<b>General Fund</b>									
<b>1000 - 0250 Municipal Court</b>									
	Court Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Judicial Assistant	Full	11.00	11.00	9.00	0.00	9.00	0.00	9.00
	Judicial Assistant Supervisor	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Judicial Assistant	Full	0.00	3.00	4.00	0.00	4.00	0.00	4.00
	Municipal Judge	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Municipal Security Guard	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
	Security Guard	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Judicial Assistant	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr Security Guard	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			22.00	21.00	20.00	0.00	20.00	0.00	20.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013	
<b>Fund</b>									
<b>8062 - 8062 Municipal Court Enhancement Fd</b>									
	Judge Pro Tem	Part	0.00	0.00	0.90	0.00	0.90	0.00	0.90
			0.00	0.00	0.90	0.00	0.90	0.00	0.90
	<b>Municipal Court Totals:</b>		<b>22.00</b>	<b>21.00</b>	<b>20.90</b>	<b>0.00</b>	<b>20.90</b>	<b>0.00</b>	<b>20.90</b>
<b>Office of Communications</b>									
<b>General Fund</b>									
<b>1000 - 0040 Public Information Office</b>									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Graphics Designer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Public Information Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Web Designer/Developer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Webmaster	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Affairs Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			3.00	5.00	4.00	2.00	6.00	0.00	6.00
<b>1000 - 0041 Peoria Channel 11</b>									
	Video Engineer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Video Production Specialist	Full	2.00	2.00	1.00	0.00	1.00	0.00	1.00
	Video Production Administrator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Video Production Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	-1.00	2.00	0.00	2.00
	<b>Office of Communications Totals:</b>		<b>6.00</b>	<b>8.00</b>	<b>7.00</b>	<b>1.00</b>	<b>8.00</b>	<b>0.00</b>	<b>8.00</b>
<b>Planning and Community Development</b>									
<b>General Fund</b>									
<b>1000 - 0570 Neighborhood Coordination</b>									
	Management Assistant	Full	0.00	0.00	0.00	0.75	0.75	0.00	0.75
	Neighborhood & Revital. Admin.	Full	0.00	0.80	0.80	0.00	0.80	0.00	0.80
	Neighborhood Imp. Specialist	Full	1.00	0.53	0.53	0.00	0.53	0.00	0.53
	Neighborhood Programs Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	0.75	0.75	-0.75	0.00	0.00	0.00
	Management Analyst	Part	0.80	0.00	0.00	0.00	0.00	0.00	0.00
	Neighborhood Services Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.80	3.08	3.08	0.00	3.08	0.00	3.08
<b>1000 - 0600 Community Dev Administration</b>									
	Management Analyst	Full	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Planning & Comm Dev Director	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Community Development Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	2.50	1.50	0.00	1.50	0.00	1.50
<b>1000 - 0610 Planning</b>									
	Engineering Planning Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Planner	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Planning Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Principal Planner	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sr Planner	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Civil Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks Project Administrator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Planning Manager	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	0.00	0.00	-1.00	1.00	0.00	0.00	0.00
			8.00	6.00	5.00	2.00	7.00	0.00	7.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>1000 - 0620 Systems Planning</b>									
	Engineering Planning Manager	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Parks Project Administrator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr Planner	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Utilities Engineering Manager	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	2.00	2.00	-2.00	0.00	0.00	0.00
<b>Community Development Block Grant Fund</b>									
<b>7110 - 7160 Comm Dev Block Grant</b>									
	Management Assistant	Full	0.00	0.00	0.00	0.25	0.25	0.00	0.25
	Neighborhood & Revital. Admin.	Full	0.00	0.20	0.20	0.00	0.20	0.00	0.20
	Neighborhood Imp. Specialist	Full	0.00	0.47	0.47	0.00	0.47	0.00	0.47
	Administrative Assistant II	Full	0.00	0.25	0.25	-0.25	0.00	0.00	0.00
	Code Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.92	0.92	0.00	0.92	0.00	0.92
<b>Planning and Community Development Totals:</b>			<b>16.80</b>	<b>15.50</b>	<b>12.50</b>	<b>0.00</b>	<b>12.50</b>	<b>0.00</b>	<b>12.50</b>
<b>Police</b>									
<b>General Fund</b>									
<b>1000 - 0550 Neighborhood Services</b>									
	Administrative Assistant II	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Animal Control Officer	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
	Code Compliance Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Code Compliance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Code Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Officer	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Police Special Services Supv	Full	0.00	1.00	2.00	0.00	2.00	0.00	2.00
	Public Education Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger	Full	4.00	1.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			18.00	20.00	21.00	0.00	21.00	0.00	21.00
<b>1000 - 1000 Police Administration</b>									
	Accreditation/Compliance Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Director of Police	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Commander	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Police Sergeant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Administrative Services Spvr	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Crime Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Police Officer	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	0.00	-1.00	0.00	0.00	0.00	0.00	0.00
			19.00	10.00	11.00	0.00	11.00	0.00	11.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>1000 - 1010 Criminal Investigation</b>									
	Administrative Assistant II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Civilian Investigator	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Crime Scene Technician	Full	2.00	2.00	<b>0.00</b>	2.00	<b>2.00</b>	0.00	2.00
	Pawn Specialist	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Investigative Officer	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Officer	Full	22.00	19.00	<b>19.00</b>	0.00	<b>19.00</b>	0.00	19.00
	Police Sergeant	Full	4.00	4.00	<b>3.00</b>	0.00	<b>3.00</b>	0.00	3.00
	Police Services Officer	Full	3.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Victim Assistance Coordinator	Full	0.00	0.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>35.00</b>	<b>31.00</b>	<b>29.00</b>	<b>2.00</b>	<b>31.00</b>	<b>0.00</b>	<b>31.00</b>
<b>1000 - 1020 Patrol Services - South</b>									
	Administrative Assistant II	Full	0.00	2.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Crime Analyst	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	Police Commander	Full	1.00	2.00	<b>2.00</b>	-1.00	<b>1.00</b>	0.00	1.00
	Police Lieutenant	Full	5.00	3.00	<b>4.00</b>	0.00	<b>4.00</b>	0.00	4.00
	Police Officer	Full	99.00	63.00	<b>62.00</b>	2.00	<b>64.00</b>	0.00	64.00
	Police Sergeant	Full	15.00	9.00	<b>7.00</b>	0.00	<b>7.00</b>	0.00	7.00
	Police Services Officer	Full	5.00	8.00	<b>8.00</b>	0.00	<b>8.00</b>	0.00	8.00
	Administrative Assistant	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Civilian Investigator	Full	0.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Vehicle Impound Coordinator	Full	0.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>127.00</b>	<b>89.00</b>	<b>84.00</b>	<b>2.00</b>	<b>86.00</b>	<b>0.00</b>	<b>86.00</b>
<b>1000 - 1021 Patrol Services - North</b>									
	Police Analyst	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	Police Commander	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	Police Lieutenant	Full	0.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Police Officer	Full	0.00	44.00	<b>43.00</b>	0.00	<b>43.00</b>	0.00	43.00
	Police Sergeant	Full	0.00	8.00	<b>7.00</b>	1.00	<b>8.00</b>	0.00	8.00
			<b>0.00</b>	<b>54.00</b>	<b>52.00</b>	<b>3.00</b>	<b>55.00</b>	<b>0.00</b>	<b>55.00</b>
<b>1000 - 1025 Operations Support</b>									
	Civilian Investigator	Full	1.00	0.00	<b>2.00</b>	-1.00	<b>1.00</b>	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Officer	Full	25.00	15.00	<b>19.00</b>	0.00	<b>19.00</b>	0.00	19.00
	Police Sergeant	Full	5.00	2.00	<b>4.00</b>	0.00	<b>4.00</b>	0.00	4.00
	Vehicle Impound Coordinator	Full	1.00	0.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Services Officer	Full	5.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>38.00</b>	<b>18.00</b>	<b>27.00</b>	<b>-1.00</b>	<b>26.00</b>	<b>0.00</b>	<b>26.00</b>
<b>1000 - 1030 Pd Technical Support</b>									
	Police Property Evidence Tech	Full	0.00	3.00	<b>3.00</b>	0.00	<b>3.00</b>	0.00	3.00
	Police Sergeant	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Services Officer	Full	4.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Police Support Assistant	Full	10.00	6.00	<b>6.00</b>	0.00	<b>6.00</b>	0.00	6.00
	Property & Evidence Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Officer	Full	0.00	2.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>15.00</b>	<b>15.00</b>	<b>13.00</b>	<b>0.00</b>	<b>13.00</b>	<b>0.00</b>	<b>13.00</b>
<b>1000 - 1040 Staff Services</b>									
	Administrative Assistant II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Hiring Specialist	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	Police Lieutenant	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Officer	Full	3.00	3.00	<b>3.00</b>	-2.00	<b>1.00</b>	0.00	1.00
	Police Sergeant	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Management Assistant	Full	2.00	2.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
	Police Services Officer	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>7.00</b>	<b>8.00</b>	<b>7.00</b>	<b>-2.00</b>	<b>5.00</b>	<b>0.00</b>	<b>5.00</b>



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>1000 - 1050 Pd Communications</b>									
	Communications Specialist	Full	26.00	26.00	<b>26.00</b>	0.00	<b>26.00</b>	0.00	26.00
	Communications Supervisor	Full	6.00	6.00	<b>6.00</b>	0.00	<b>6.00</b>	0.00	6.00
	Police Manager	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Services Specialist	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Support Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Sr. Office Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>35.00</b>	<b>34.00</b>	<b>34.00</b>	0.00	<b>34.00</b>	0.00	<b>34.00</b>
<b>1000 - 1060 Strategic Planning</b>									
	Business Analyst	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Management Assistant	Full	0.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Police Equipment Coordinator	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Manager	Full	1.00	0.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Police Support Assistant	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Accreditation/Compliance Coordinator	Full	0.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Crime Analyst	Full	1.00	2.00	<b>2.00</b>	-2.00	<b>0.00</b>	0.00	0.00
	Crime Scene Technician	Full	0.00	0.00	<b>2.00</b>	-2.00	<b>0.00</b>	0.00	0.00
	Management Analyst	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Police Sergeant	Full	1.00	0.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
			<b>5.00</b>	<b>8.00</b>	<b>11.00</b>	-5.00	<b>6.00</b>	0.00	<b>6.00</b>
	<b>Police Totals:</b>		<b>299.00</b>	<b>287.00</b>	<b>289.00</b>	<b>-1.00</b>	<b>288.00</b>	<b>0.00</b>	<b>288.00</b>
<b>Public Works</b>									
<b>General Fund</b>									
<b>1000 - 0900 Public Works Administration</b>									
	Dep Director PW - Utilities	Full	0.00	0.75	<b>0.75</b>	0.25	<b>1.00</b>	0.00	1.00
	Executive Assistant	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Management Analyst	Full	1.00	0.50	<b>0.00</b>	0.50	<b>0.50</b>	0.00	0.50
	Public Works & Utilities Dir	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Administrative Assistant II	Full	0.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Assistant City Engineer	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Public Works Director	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior GIS Technician	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>5.00</b>	<b>4.25</b>	<b>2.75</b>	0.75	<b>3.50</b>	0.00	<b>3.50</b>
<b>Water Utility Fund</b>									
<b>2050 - 2050 Utilities-Water/Ww Admin</b>									
	Administrative Assistant II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Business Analyst	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Dep Director PW - Utilities	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Dept Training & Compliance Spc	Full	0.00	0.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Sr Management Analyst	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Administrative Assistant	Full	4.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Deputy Utilities Director	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Executive Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Management Analyst	Full	2.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Management Assistant	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>11.00</b>	<b>5.00</b>	<b>5.00</b>	0.00	<b>5.00</b>	0.00	<b>5.00</b>
<b>2050 - 2055 Utilities Operations Admin</b>									
	Administrative Assistant II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Instrument Control Tech II	Full	0.00	4.00	<b>4.00</b>	-1.00	<b>3.00</b>	0.00	3.00
	Lead Instrument Control Tech	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Maintenance Management System Tech	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	SCADA Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utilities Operations Manager	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Instrumentation Technician	Full	4.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Maintenance & Inv. Supt. Asst.	Full	1.00	1.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
	Senior Instrumentation Technician	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	-1.00	<b>8.00</b>	0.00	<b>8.00</b>



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>2050 - 2060 Greenway Potbl Wtr Trt Plant</b>									
	Lead Utility Plant Operator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	3.00	2.00	0.00	2.00	0.00	2.00
	Utility Plant Operator II	Full	0.00	5.60	6.60	0.00	6.60	0.00	6.60
	Utility Treatment Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plant Operations Specialist	Full	5.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
			10.00	10.60	10.60	0.00	10.60	0.00	10.60
<b>2050 - 2061 Quintero Treatment Plant</b>									
	Utility Plant Operator II	Full	0.00	0.40	0.40	0.00	0.40	0.00	0.40
	Plant Operations Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	0.40	0.40	0.00	0.40	0.00	0.40
<b>2050 - 2070 Production Svcs</b>									
	Lead Utility System Operator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	0.00	3.00	4.00	0.00	4.00	0.00	4.00
	Senior Utility Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility System Operator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			8.20	7.20	8.20	0.00	8.20	0.00	8.20
<b>2050 - 2080 Distribution Services</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Utility System Operator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.55	0.55	0.55	0.00	0.55	0.00	0.55
	Utility Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator Apprentice	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility System Operator I	Full	0.00	4.00	4.00	-1.00	3.00	0.00	3.00
	Utility System Operator II	Full	0.00	4.00	3.00	0.00	3.00	0.00	3.00
	Senior Equipment Operator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
			8.55	10.55	10.55	0.00	10.55	0.00	10.55
<b>2050 - 2090 Blue Staking</b>									
	Utility Locator II	Full	0.00	3.00	2.00	0.00	2.00	0.00	2.00
	Utility Locator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	2.00	0.00	2.00	0.00	2.00
<b>2050 - 2120 Water Resources/Conservation</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Environmental Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Resources Manager	Full	1.00	1.00	0.50	0.00	0.50	0.00	0.50
	Water Resources Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Technician	Full	0.00	0.50	0.00	0.00	0.00	0.00	0.00
	Recycling Technician	Full	0.00	0.50	0.00	0.00	0.00	0.00	0.00
	Water Conservation Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Water Conservation Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Water Resources Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.00	6.00	5.50	0.00	5.50	0.00	5.50
<b>2050 - 2130 Utilities Engineering</b>									
	Construction Superintendent	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Engineering Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utilities Engineering Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	0.00	0.00	0.00	0.00	0.00	0.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013	
<b>2050 - 2135 Drinking Water Environmental</b>									
	Cross Connection Specialist	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Environmental Quality Assurance Office	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Laboratory Technician	Full	2.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Management Assistant	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	Water Resources Manager	Full	0.00	0.00	<b>0.25</b>	0.00	<b>0.25</b>	0.00	0.25
	Environmental Program Manager	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Programs Assistant	Full	1.00	1.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
	Senior Water Quality Inspector	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Waste Reduction Administrator	Full	0.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Water Quality Inspector	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>8.00</b>	<b>6.00</b>	<b>5.25</b>	<b>0.00</b>	<b>5.25</b>	<b>0.00</b>	<b>5.25</b>
<b>Wastewater Utility Fund</b>									
<b>2400 - 2470 Beardsley Water Reclamation Facility</b>									
	Lead Utility Plant Operator	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utility Plant Operator I	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utility Plant Operator II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utility Treatment Supervisor	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Plant Operations Specialist	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Plant Operations Specialist	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Utility Supervisor	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Utility Technician	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>5.00</b>	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>	<b>0.00</b>	<b>4.00</b>
<b>2400 - 2480 Wastewater Collection/Prevention</b>									
	Lead Utility System Operator	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utilities Operations Manager	Full	0.25	0.25	<b>0.25</b>	0.00	<b>0.25</b>	0.00	0.25
	Utility Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utility System Operator I	Full	0.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Utility System Operator II	Full	0.00	3.00	<b>3.00</b>	1.00	<b>4.00</b>	0.00	4.00
	Senior Equipment Operator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Utility System Operator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Utility Technician	Full	3.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Utility Worker	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>8.25</b>	<b>7.25</b>	<b>7.25</b>	<b>1.00</b>	<b>8.25</b>	<b>0.00</b>	<b>8.25</b>
<b>2400 - 2490 Wastewater Environmental</b>									
	Environmental Quality Assurance Office	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Lead Water Quality Inspector	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Water Quality Inspector	Full	2.00	3.00	<b>3.00</b>	0.00	<b>3.00</b>	0.00	3.00
	Water Resources Manager	Full	0.00	0.00	<b>0.25</b>	0.00	<b>0.25</b>	0.00	0.25
	Utility System Operator II	Full	0.00	1.00	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
			<b>3.00</b>	<b>6.00</b>	<b>6.25</b>	<b>-1.00</b>	<b>5.25</b>	<b>0.00</b>	<b>5.25</b>
<b>2400 - 2495 Jomax Water Reclamation Facility</b>									
	Utility Plant Operator II	Full	0.00	2.00	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
	Utility Treatment Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Plant Operations Specialist	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>	<b>3.00</b>	<b>0.00</b>	<b>3.00</b>
<b>2400 - 2496 Butler Water Reclamation Facility</b>									
	Lead Utility Plant Operator	Full	0.00	2.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utility Mechanic II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utility Plant Operator I	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Utility Plant Operator II	Full	0.00	4.00	<b>5.00</b>	0.00	<b>5.00</b>	0.00	5.00
	Utility Treatment Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Plant Operations Specialist	Full	4.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Utility Technician	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>8.00</b>	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>	<b>9.00</b>	<b>0.00</b>	<b>9.00</b>





Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>Commercial Solid Waste Fund</b>									
<b>2590 - 2720 Commercial Collection</b>									
	Equipment Operator	Full	5.00	5.00	<b>5.00</b>	1.00	<b>6.00</b>	0.00	6.00
	Lead Equipment Operator	Full	0.00	1.00	<b>1.80</b>	-0.80	<b>1.00</b>	0.00	1.00
	Solid Waste Supervisor	Full	1.00	1.00	<b>0.20</b>	0.00	<b>0.20</b>	0.00	0.20
	Solid Waste Worker	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Sanitation Worker	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Equipment Operator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	0.20	<b>8.20</b>	0.00	8.20
<b>Residential Solid Waste Fund</b>									
<b>2600 - 2750 Solid Waste Admin</b>									
	Administrative Assistant I	Full	0.00	1.50	<b>2.00</b>	-1.00	<b>1.00</b>	0.00	1.00
	Classified Administrative Assistant II	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	Management Assistant	Full	0.00	0.00	<b>0.00</b>	1.00	<b>1.00</b>	0.00	1.00
	Solid Waste Manager	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Programs Assistant	Full	1.00	0.75	<b>1.00</b>	-1.00	<b>0.00</b>	0.00	0.00
	Sr. Office Assistant	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>4.00</b>	<b>3.25</b>	<b>4.00</b>	0.00	<b>4.00</b>	0.00	4.00
<b>2600 - 2760 Residential Collection</b>									
	Equipment Operator	Full	15.00	15.00	<b>16.00</b>	0.00	<b>16.00</b>	0.00	16.00
	Equipment Operator	Part	0.00	0.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Lead Equipment Operator	Full	0.00	2.00	<b>2.20</b>	0.80	<b>3.00</b>	0.00	3.00
	Solid Waste Supervisor	Full	1.00	1.00	<b>0.80</b>	0.00	<b>0.80</b>	0.00	0.80
	Senior Equipment Operator	Full	2.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>18.00</b>	<b>18.00</b>	<b>20.00</b>	0.80	<b>20.80</b>	0.00	20.80
<b>2600 - 2770 Residential Recycling</b>									
	Equipment Operator	Full	10.00	10.00	<b>9.00</b>	-1.00	<b>8.00</b>	0.00	8.00
	Lead Equipment Operator	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Solid Waste Supervisor	Full	1.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Senior Equipment Operator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>12.00</b>	<b>12.00</b>	<b>11.00</b>	-1.00	<b>10.00</b>	0.00	10.00
<b>2600 - 2810 Solid Waste Environmental</b>									
	Environmental Coordinator	Full	0.00	0.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Environmental Technician I	Full	0.00	0.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Environmental Technician	Full	0.00	0.50	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Recycling Coordinator	Full	1.00	1.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Recycling Technician	Full	2.00	0.50	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	0.00	<b>2.00</b>	0.00	2.00
<b>Storm Water Drainage System Fund</b>									
<b>2700 - 2900 Storm Drain - NPDES</b>									
	Administrative Assistant II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Lead Transportation Technician	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Public Works Operations Manager	Full	0.00	0.20	<b>0.20</b>	0.00	<b>0.20</b>	0.00	0.20
	Transportation Technician I	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Transportation Technician II	Full	0.00	1.00	<b>1.00</b>	0.00	<b>1.00</b>	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Equipment Operator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Senior Equipment Operator	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Street Maintenance Superintendent	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
	Street Maintenance Worker	Full	1.00	0.00	<b>0.00</b>	0.00	<b>0.00</b>	0.00	0.00
			<b>5.00</b>	<b>4.20</b>	<b>4.20</b>	0.00	<b>4.20</b>	0.00	4.20



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>Fleet Maintenance Fund</b>									
<b>3000 - 3420 Fleet Maintenance</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Automotive Technician I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Automotive Technician II	Full	0.00	7.00	6.00	0.00	6.00	0.00	6.00
	Fleet Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fleet Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	0.00	0.50	1.00	-0.50	0.50	0.00	0.50
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Dep Director PW - Utilities	Full	0.00	0.25	0.25	-0.25	0.00	0.00	0.00
	Mechanic	Full	7.00	0.00	0.00	0.00	0.00	0.00	0.00
	Mechanic Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Mechanic	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			13.00	12.75	12.25	-0.75	11.50	0.00	11.50
<b>Public Works-Facilities Fund</b>									
<b>3250 - 3650 Facilities Admin</b>									
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	3.00	3.00	0.00	3.00	0.00	3.00
<b>3250 - 3660 Custodial Services</b>									
	Custodian	Full	11.00	6.00	6.00	0.00	6.00	0.00	6.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	0.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Custodian	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Custodian	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Custodian	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			13.50	10.00	11.00	0.00	11.00	0.00	11.00
<b>3250 - 3661 Nighttime Facilities Services</b>									
	Custodian	Part	1.25	1.75	1.75	0.00	1.75	0.00	1.75
	Custodian	Full	2.00	5.00	4.00	0.00	4.00	0.00	4.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Custodian	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Maintenance Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.25	11.75	10.75	0.00	10.75	0.00	10.75
<b>3250 - 3670 Building Maintenance</b>									
	Building Utility Worker	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Facilities Maintenance Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Facilities Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			6.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>3250 - 3690 Facilities Operating Projects</b>									
	Civil Engineer	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Construction Superintendent	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Project Coordinator	Full	0.00	1.00	2.00	0.00	2.00	0.00	2.00
	Security Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Construction Project Coordinator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Facilities Maintenance Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	5.00	5.00	0.00	5.00	0.00	5.00
<b>3250 - 3700 Technical Operations</b>									
	Facilities Operations Technician	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Facilities Systems Ops Analyst	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Facilities Technical Operations Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	4.00	3.00	0.00	3.00	0.00	3.00
	Building Automation Technician	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Building Maintenance Worker	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.00	10.00	9.00	0.00	9.00	0.00	9.00



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division		Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>Streets Fund</b>									
<b>7000 - 7000 Streets Admin</b>									
	Administrative Assistant I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	1.00	0.80	0.80	0.00	0.80	0.00	0.80
	Street Maintenance Supervisor	Full	2.00	3.00	2.00	0.00	2.00	0.00	2.00
	Programs Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			6.00	6.80	5.80	0.00	5.80	0.00	5.80
<b>7000 - 7010 Signs And Striping</b>									
	Lead Transportation Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Worker	Full	4.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Mctce Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician I	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
	Transportation Technician II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Equipment Operator	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Traffic Maintenance Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Traffic Maintenance Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			9.00	8.00	8.00	0.00	8.00	0.00	8.00
<b>7000 - 7020 Traffic Signal Maintenance</b>									
	Lead Traffic Signal Technician	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician I	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician III	Full	0.00	3.00	3.00	0.00	3.00	0.00	3.00
	Senior Traffic Signal Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Traffic Signal Technician	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
			5.00	5.00	5.00	0.00	5.00	0.00	5.00
<b>7000 - 7030 Street Maintenance</b>									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
	Pavement Maintenance Coordtr	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Inspector	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Street Maintenance Worker	Full	5.00	4.00	4.00	0.00	4.00	0.00	4.00
	Transportation Technician II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Off-Site Inspector	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Pavement Maintenance Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Off-Site Inspector	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			17.00	16.00	16.00	0.00	16.00	0.00	16.00
<b>7000 - 7040 Sweeper Operations</b>									
	Equipment Operator	Full	0.00	3.00	3.00	0.00	3.00	0.00	3.00
	Lead Equipment Operator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Equipment Operator - Str Clean	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	4.00	0.00	4.00	0.00	4.00
<b>Transit Fund</b>									
<b>7150 - 7200 Transit Division</b>									
	Transit Dispatcher	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Transit Operations Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Operator I	Part	0.00	2.25	1.50	0.00	1.50	0.00	1.50
	Transit Operator I	Full	0.00	3.00	2.00	0.00	2.00	0.00	2.00
	Transit Operator II	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant I	Full	0.00	0.50	0.00	0.00	0.00	0.00	0.00
	Programs Assistant	Full	0.00	0.25	0.00	0.00	0.00	0.00	0.00
	Senior Transit Operator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Transit Dispatcher	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Transit Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Transit Operator	Part	3.75	0.00	0.00	0.00	0.00	0.00	0.00
	Transit Operator	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
			13.75	10.00	7.50	0.00	7.50	0.00	7.50



Schedule 7 – Authorized Personnel\*

Fund/Dept	Division	Budget FY 2010	Budget FY 2011	Budget FY 2012	Base Change	Revised FY 2012	Change in Position	Budget FY 2013
<b>Public Works Totals:</b>		<b>256.50</b>	<b>241.00</b>	<b>235.25</b>	<b>-1.00</b>	<b>234.25</b>	<b>0.00</b>	<b>234.25</b>
<b>City Totals:</b>		<b>1,195.07</b>	<b>1,131.87</b>	<b>1,100.72</b>	<b>-3.66</b>	<b>1,097.06</b>	<b>1.00</b>	<b>1,098.06</b>
	Full	1,163.00	1,103.35	1,074.25	-3.00	1,071.25	1.00	1,072.25
	Part	32.07	28.52	26.47	-0.66	25.81	0.00	25.81

\*Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.



Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 7/1/2012	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
<b>GENERAL OBLIGATION BONDS</b>							
Existing Debt:							
GO Refunding Series 1993	\$9,900,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Series 1998A	\$5,930,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Refunding Series 1998B	\$4,030,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Series 2003	\$27,570,000	\$14,760,000	\$1,070,000	\$584,009	\$0	\$1,200	\$1,655,209
GO Series 2007A	\$94,380,000	\$64,280,000	\$3,190,000	\$2,643,519	\$0	\$1,200	\$5,834,719
GO Series 2007B Refunding	\$18,365,000	\$12,360,000	\$1,580,000	\$462,800	\$0	\$1,200	\$2,044,000
GO Series 2009	\$68,440,000	\$39,715,000	\$1,770,000	\$1,526,616	\$0	\$1,200	\$3,297,816
GO Series 2010	\$29,170,000	\$25,130,000	\$975,000	\$964,738	\$0	\$1,200	\$1,940,938
<b>Sub-Total Existing GO Debt</b>	<b>\$257,785,000</b>	<b>\$156,245,000</b>	<b>\$8,585,000</b>	<b>\$6,181,682</b>	<b>\$0</b>	<b>\$6,000</b>	<b>\$14,772,682</b>
Proposed Debt:							
Proposed GO Debt	\$14,625,968	\$14,625,968	\$0	\$292,520	\$146,260	\$0	\$438,780
<b>Total GO Debt</b>	<b>\$272,410,968</b>	<b>\$170,870,968</b>	<b>\$8,585,000</b>	<b>\$6,474,202</b>	<b>\$146,260</b>	<b>\$6,000</b>	<b>\$15,211,462</b>
<b>MUNICIPAL DEVELOPMENT AUTHORITY</b>							
Existing Debt:							
MDA Refunding Series 2003 (Gen. Gov't)	\$21,934,859	\$2,135,213	\$1,209,954	\$92,526	\$0	\$0	\$1,302,480
MDA Refunding Series 2003 (1993 Sunnyboy - Water)	\$1,368,605	\$133,221	\$75,494	\$5,773	\$0	\$0	\$81,267
MDA Refunding Series 2003 (1993 Sunnyboy - Wastewater)	\$346,536	\$33,730	\$19,115	\$1,462	\$0	\$0	\$20,577
MDA Refunding Series 2003 (MSCA - Series 1993B)	\$1,005,000	\$97,831	\$55,437	\$4,239	\$0	\$100	\$59,776
MDA Series 2006 Community Theater	\$6,675,000	\$5,080,000	\$275,000	\$212,682	\$0	\$5,000	\$492,682
MDA Series 2008 Street Capital Projects - TST	\$47,000,000	\$39,480,000	\$2,095,000	\$1,803,588	\$0	\$5,000	\$3,903,588
MDA Series 2011 GRIC Water Rights	\$7,920,000	\$7,530,000	\$390,000	\$284,800	\$0	\$0	\$674,800
<b>Sub-Total Existing MDA Debt</b>	<b>\$86,250,000</b>	<b>\$46,959,995</b>	<b>\$4,120,000</b>	<b>\$2,405,070</b>	<b>\$0</b>	<b>\$10,100</b>	<b>\$6,535,170</b>
Proposed Debt:							
Proposed MDA Debt	\$34,690,000	\$34,690,000	\$0	\$693,800	\$346,900	\$0	\$1,040,700
<b>Total MDA Debt</b>	<b>\$120,940,000</b>	<b>\$81,649,995</b>	<b>\$4,120,000</b>	<b>\$3,098,870</b>	<b>\$346,900</b>	<b>\$10,100</b>	<b>\$7,575,870</b>
<b>STREET REVENUE BONDS</b>							
Existing Debt:							
1996 HURF Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Street Revenue Debt</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>WATER &amp; SEWER REVENUE BONDS</b>							
Existing Debt:							
Wastewater Revolving Debt - 1995 (WIFA)	\$11,405,801	\$2,879,252	\$686,660	\$75,688	\$0	\$125	\$762,473
Wastewater Revolving Debt - 1997 (WIFA)	\$14,330,000	\$5,209,538	\$806,434	\$151,819	\$0	\$125	\$958,378
1998 Revenue Bonds - Water & Sewer Series A	\$16,730,000	\$0	\$0	\$0	\$0	\$0	\$0
2000 Water Revenue Bonds (WIFA)-Phase I	\$20,150,000	\$11,380,273	\$1,078,002	\$405,909	\$0	\$200	\$1,484,111
2000 Water Revenue Bonds (WIFA)-Phase II	\$14,500,000	\$8,633,654	\$721,108	\$311,754	\$0	\$200	\$1,033,062
2000 Water & Sewer Bonds (WIFA)-Phase III	\$1,964,789	\$1,263,890	\$94,008	\$46,093	\$0	\$200	\$140,301
2000 Water & Sewer Revenue Bonds	\$16,590,000	\$0	\$0	\$0	\$0	\$0	\$0
2006 Water Bonds (WIFA)- Drinking Water	\$16,200,000	\$0	\$0	\$0	\$0	\$0	\$0
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	\$27,183,342	\$22,537,678	\$1,263,663	\$684,794	\$0	\$125	\$1,948,582
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	\$42,741,542	\$37,725,015	\$1,822,916	\$1,179,688	\$0	\$125	\$3,002,729
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	\$8,575,253	\$7,911,951	\$349,061	\$263,188	\$0	\$125	\$612,374
2009 Sewer Revenue Bonds (WIFA) - Section A Sewer Rehab (CW-01)	\$1,577,978	\$1,515,521	\$29,942	\$22,083	\$0	\$125	\$52,150
2009 Water Revenue Bonds (WIFA) - Water Lines/Station Upgrades/	\$8,484,204	\$7,778,856	\$363,289	\$139,234	\$0	\$200	\$502,723
2009 Sewer Revenue Bonds (WIFA) - Sewer Rehab & Operations Bld	\$4,021,623	\$3,687,278	\$172,133	\$64,546	\$0	\$125	\$236,804
2009 Water Revenue Bonds (WIFA) - Beardsley WRF Ph III (CW-01)	\$4,545,000	\$4,210,583	\$175,459	\$126,356	\$0	\$125	\$301,940
WIFA DW-127-2009 Pin Pk Wtr Ln - UT00278	\$1,780,000	\$1,741,249	\$28,579	\$21,084	\$0	\$200	\$49,863
2010 Water & Sewer Revenue Bonds Refunding (Series 1998A and 20	\$15,780,000	\$15,200,000	\$1,185,000	\$470,975	\$0	\$0	\$1,655,975
<b>Sub-total Existing Water &amp; Sewer Revenue Debt</b>	<b>\$190,370,727</b>	<b>\$97,541,251</b>	<b>\$8,776,254</b>	<b>\$3,963,211</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$12,741,465</b>
Proposed Debt:							
Proposed Water Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Proposed Wastewater Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Water &amp; Sewer Revenue Bonds</b>	<b>\$190,370,727</b>	<b>\$97,541,251</b>	<b>\$8,776,254</b>	<b>\$3,963,211</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$12,741,465</b>
<b>IMPROVEMENT DISTRICTS</b>							
Existing Debt:							
ID 8801 (North Valley Power Center)	\$5,015,000	\$285,000	\$285,000	\$10,403	\$0	\$500	\$295,903
ID 8802 (Bell Road)	\$5,610,000	\$545,000	\$545,000	\$39,240	\$0	\$800	\$585,040
ID 9002 (Sunnyboy)	\$2,575,000	\$0	\$0	\$0	\$0	\$0	\$0
ID 9303 (East Paradise Lane)	\$2,270,000	\$0	\$0	\$0	\$0	\$0	\$0
ID 9601 (83rd Ave.)	\$2,285,000	\$0	\$0	\$0	\$0	\$0	\$0
ID 9603 (Arrowhead Fountains)	\$3,800,000	\$0	\$0	\$0	\$0	\$0	\$0
ID 0601	\$4,950,000	\$3,830,000	\$310,000	\$162,775	\$0	\$1,000	\$473,775
<b>Sub-Total Existing I.D. Debt</b>	<b>\$26,505,000</b>	<b>\$4,660,000</b>	<b>\$1,140,000</b>	<b>\$212,418</b>	<b>\$0</b>	<b>\$2,300</b>	<b>\$1,354,718</b>
Proposed I.D. Debt							
Proposed I.D. Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 7/1/2012	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
Total ID Debt	\$26,505,000	\$4,660,000	\$1,140,000	\$212,418	\$0	\$2,300	\$1,354,718
<b>SPECIAL ASSESSMENTS</b>							
ID 9601	\$1,240,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Special Assessments	\$1,240,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>OTHER DEBT</b>							
Lease Purchase -Modular Office Space	\$360,000	\$0	\$0	\$0	\$0	\$0	\$0
Lease Purchase -Solid Waste Recycling Infrastructure	\$1,235,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Other Debt	\$1,595,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>DEVELOPMENT AGREEMENTS</b>							
Existing Debt:							
Westcor Partners, Ltd. (Target)	\$0	\$0	\$436,000	\$6,000	\$0	\$0	\$442,000
Bell 77th	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DMB Circle Partners	\$0	\$0	\$200,000	\$20,000	\$0	\$0	\$220,000
Target	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DIB Investments (Berge Lexus)	\$0	\$0	\$98,000	\$0	\$0	\$0	\$98,000
BCC Development (Bell Acura)	\$0	\$0	\$139,000	\$0	\$0	\$0	\$139,000
Phoenix Motor Co (Mercedes)	\$0	\$0	\$82,000	\$0	\$0	\$0	\$82,000
Walmart	\$0	\$0	\$375,000	\$0	\$0	\$0	\$375,000
Arizona Motors (Volkswagen)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Infiniti	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Park West	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$1,330,000	\$26,000	\$0	\$0	\$1,356,000
Development Fee Offsets and Reimbursements:							
Camino A Lago Offset - WRF	\$0	\$0	\$12,285	\$0	\$0	\$0	\$12,285
Tierra del Rio Offset - Sanitation	\$0	\$0	\$5,310	\$0	\$0	\$0	\$5,310
Camino A Lago Offset - Streets	\$0	\$0	\$224,370	\$0	\$0	\$0	\$224,370
Rock Springs - Streets	\$0	\$0	\$49,860	\$0	\$0	\$0	\$49,860
Tierra del Rio Offset - Streets	\$0	\$0	\$42,550	\$0	\$0	\$0	\$42,550
Sonoran Mountain Ranch Offset - Streets	\$0	\$0	\$14,341	\$0	\$0	\$0	\$14,341
Sonoran Mountain Ranch Offset - Neighborhood Parks	\$0	\$0	\$32,375	\$0	\$0	\$0	\$32,375
Tierra del Rio Offset - Open Space	\$0	\$0	\$15,400	\$0	\$0	\$0	\$15,400
Rock Springs Offset - Trails	\$0	\$0	\$1,370	\$0	\$0	\$0	\$1,370
Sonoran Mountain Ranch Offset - Trails	\$0	\$0	\$14,341	\$0	\$0	\$0	\$14,341
Tierra del Rio Offset - Trails	\$0	\$0	\$15,400	\$0	\$0	\$0	\$15,400
Tierra del Rio Offset - Library	\$0	\$0	\$8,600	\$0	\$0	\$0	\$8,600
Tierra del Rio Offset - Law Enforcement	\$0	\$0	\$21,700	\$0	\$0	\$0	\$21,700
Tierra del Rio Offset - General Government	\$0	\$0	\$12,550	\$0	\$0	\$0	\$12,550
Vistancia Reimbursement - WRF	\$0	\$0	\$101,640	\$0	\$0	\$0	\$101,640
Vistancia Reimbursement - Streets	\$0	\$0	\$1,802,450	\$0	\$0	\$0	\$1,802,450
Vistancia Reimbursement - Intersections	\$0	\$0	\$115,150	\$0	\$0	\$0	\$115,150
Sub-Total Dev. Fee Offsets and Reimb.	\$0	\$0	\$2,489,692	\$0	\$0	\$0	\$2,489,692
Total Development Rebates/Debt			\$3,819,692	\$26,000	\$0	\$0	\$3,845,692
<b>GRAND TOTALS</b>	<b>\$613,061,695</b>	<b>\$354,722,214</b>	<b>\$26,440,946</b>	<b>\$13,774,701</b>	<b>\$493,160</b>	<b>\$20,400</b>	<b>\$40,729,207</b>



Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2013	Comment
<b><u>Facilities Maintenance Fund</u></b>			
<b>Public Works</b>			
Facilities Operating Projects	541003	\$29,000	FY13 Supp: Theater Building - Orchestra Pit Cover
<b>Total - Public Works</b>		<b>\$29,000</b>	
<b>Total - Facilities Maintenance Fund</b>		<b>\$29,000</b>	

**Fleet Reserve Fund**

<b>Public Works</b>			
Fleet Reserve	542006	\$110,002	FY13 Supp: Park Mowing Equipment-2 Mowers \$32,400 + FY12 C/O for 1446 \$77,602
Fleet Reserve	542501	\$33,815	FY13 Repl:1459 FORD CROWN VIC
Fleet Reserve	542501	\$54,535	For unpurchased vehicles in FY12.
Fleet Reserve	542501	\$35,000	FY13 Supp: K-9 Vehicle-New SUV for K9
Fleet Reserve	542501	\$33,815	FY13 Repl:1460 FORD CROWN VIC
Fleet Reserve	542501	\$33,815	FY13 Repl:1525 FORD CROWN VIC
Fleet Reserve	542501	\$33,815	FY13 Repl:1413 FORD CROWN VIC
Fleet Reserve	542501	\$33,815	FY13 Repl:1397 FORD CROWN VIC
Fleet Reserve	542501	\$33,815	FY13 Repl:1395 FORD CROWN VIC
Fleet Reserve	542501	\$33,815	FY13 Repl:1393 FORD CROWN VIC
Fleet Reserve	542501	\$28,220	FY13 Repl:863 DODGE INTREPID
Fleet Reserve	542501	\$33,815	FY13 Repl:1461 FORD CROWN VIC
Fleet Reserve	542502	\$25,541	FY13 Repl:1255 FORD F250
Fleet Reserve	542502	\$33,342	FY13 Repl:1524 FORD EXPEDITION
Fleet Reserve	542502	\$33,342	FY13 Repl:1522 FORD EXPEDITION
Fleet Reserve	542502	\$25,541	FY13 Repl:1254 FORD F250
Fleet Reserve	542502	\$25,541	FY13 Repl:1087 FORD F250
Fleet Reserve	542502	\$21,651	FY13 Repl:1005 FORD F150
Fleet Reserve	542502	\$33,342	FY13 Repl:1528 FORD EXPEDITION
Fleet Reserve	542502	\$21,651	FY13 Repl:884 DODGE 1500
Fleet Reserve	542502	\$33,342	FY13 Repl:1471 FORD EXPEDITION XLT
Fleet Reserve	542502	\$25,541	FY13 Repl:996 FORD F250
Fleet Reserve	542502	\$231,000	FY13 Repl:1033 FORD F550 (Brush Trk) FIRE OPERATIONS
Fleet Reserve	542502	\$33,342	FY13 Repl:1538 FORD EXPEDITION
<b>Total - Public Works</b>		<b>\$1,041,453</b>	
<b>Total - Fleet Reserve Fund</b>		<b>\$1,041,453</b>	

**General Fund**

<b>Community Services</b>			
Parks North	542003	\$2,400	FY13 Supp: Various Park and Restroom Repairs-Recreation Equipment
Parks South	542003	\$12,000	FY13 Supp: Various Park and Restroom Repairs-Recreation Equipment
<b>Total - Community Services</b>		<b>\$14,400</b>	
<b>Non-Departmental</b>			
Non-Departmental	542006	\$100,000	FY13 Carryover: Copier Replacements
<b>Total - Non-Departmental</b>		<b>\$100,000</b>	



**Schedule 9 - Summary of Operating Capital**

Fund/Division	Account	FY 2013	Comment
<b>Police</b>			
Operations Support	542001	\$45,000	FY13 Supp: Speed Trailer with License Plate Reader-Electronic Equipment
<b>Total - Police</b>		<b>\$45,000</b>	
<b>Total - General Fund</b>		<b>\$159,400</b>	

**IT Project Fund**

<b>Information Technology</b>			
IT Projects	543007	\$100,000	FY13 Supp: Legal E-Discovery & Records Retrieval System
IT Projects	543007	\$13,996	FY13 Carryover:AV Equip for Council Chambers
IT Projects	543007	\$15,719	FY13 Carryover:Agenda Manager
<b>Total - Information Technology</b>		<b>\$129,715</b>	
<b>Total - IT Project Fund</b>		<b>\$129,715</b>	

**IT Reserve Fund**

<b>Information Technology</b>			
Res For System Comp Eqt	542008	\$150,000	FY13 Server Replacements
Res For System Comp Eqt	543007	\$45,000	FY13 Carryover: Microwave Communication Equipment Replacement
Res For Personal Comp Eqt	542008	\$400,000	FY13 MDC Replacements for Police Dept
<b>Total - Information Technology</b>		<b>\$595,000</b>	
<b>Total - IT Reserve Fund</b>		<b>\$595,000</b>	

**Percent for the Arts Fund**

<b>Community Services</b>			
Percent For The Arts	541003	\$150,000	FY13 CarryOver: Public Art
Percent For The Arts	541003	\$100,000	FY13 Supp: Public Art Work-Imp Other Than Land/Buildings
<b>Total - Community Services</b>		<b>\$250,000</b>	
<b>Total - Percent for the Arts Fund</b>		<b>\$250,000</b>	

**Solid Waste Equipment Reserve Fund**

<b>Public Works</b>			
Solid Waste Eqt Reserve	542502	\$290,000	FY13 Repl:1356 Autocar WX64 (ASL) RESIDENTIAL COLLECTION
Solid Waste Eqt Reserve	542502	\$290,000	FY13 Repl:1354 Autocar WX64 (ASL) RESIDENTIAL RECYCLING
Solid Waste Eqt Reserve	542502	\$290,000	FY13 Repl:1355 Autocar WX64 (ASL) RESIDENTIAL COLLECTION
Solid Waste Eqt Reserve	542502	\$275,000	FY13 Repl:1485 Autocar WX64 (FL) COMMERCIAL COLLECTION
Solid Waste Eqt Reserve	542502	\$290,000	FY13 Repl:1357 Autocar WX64 (ASL) RESIDENTIAL RECYCLING
Solid Waste Eqt Reserve	542505	\$290,000	FY13 Supp: Additional Solid Waste Side-load Vehicle-Solid Waste side loader vehicle
<b>Total - Public Works</b>		<b>\$1,725,000</b>	





Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2013	Comment
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*Total - Solid Waste Equipment Reserve Fund \$1,725,000*

**State Anti-Racketeering - PD Fund**

**Police**

St Anti-Racketeering-Pd	542001	\$44,700	FY13 Supp: Topcon Imaging Station System-Electronic Equipment
St Anti-Racketeering-Pd	542008	\$10,000	FY13 Supp: Video System-Computer Hardware

**Total - Police \$54,700**

*Total - State Anti-Racketeering - PD Fund \$54,700*

**Streets/Transit Equipment Reserve Fund**

**Public Works**

Streets/Transit Equipment Reserve	542502	\$159,000	FY13 Repl:403 FREIGHTLINER FL112 (Dump) STREET MAINTENANCE
Streets/Transit Equipment Reserve	542502	\$200,000	FY13 Repl:676 FREIGHTLINER FL80 (Patch) STREET MAINTENANCE
Streets/Transit Equipment Reserve	542502	\$44,000	FY13 Repl:1226 FORD F550 (Flatbed) STREET MAINTENANCE
Streets/Transit Equipment Reserve	542502	\$108,000	FY13 Repl:1102 FORD (Bucket) F550 SIGNAL MAINTENANCE
Streets/Transit Equipment Reserve	542502	\$50,000	FY13 Repl:1158 FORD (Utility) F450 Superduty SIGNS STRIPING
Streets/Transit Equipment Reserve	542502	\$135,000	FY13 Repl:997 Autocar WX64 (Day cab) STREET MAINTENANCE
Streets/Transit Equipment Reserve	542502	\$41,000	FY13 Repl:1106 FORD F550 (Flatbed) STREET MAINTENANCE
Streets/Transit Equipment Reserve	542505	\$125,646	FY13 Supp: Transit Replacement Buses-Purchase two (2) replacement buses

**Total - Public Works \$862,646**

*Total - Streets/Transit Equipment Reserve Fund \$862,646*

**Wastewater Fund**

**Public Works**

Beardsley Water Reclamation Facility	543002	\$150,000	FY13 Supp: Beardsley Process Water System-Water System
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**Total - Public Works \$150,000**

*Total - Wastewater Fund \$150,000*

**Wastewater Equipment Reserve Fund**

**Public Works**

Ww Eq Reserve	542502	\$210,000	FY13 Repl:1021 Sterling LT7500 (Camel) WW COLLECTION/PREVENTION
Ww Eq Reserve	542502	\$140,000	FY13 Supp: Replacement of Vactor Truck-Replace Vactor Truck (difference needed)

**Total - Public Works \$350,000**

*Total - Wastewater Equipment Reserve Fund \$350,000*

**Total - Operating Capital \$5,346,914**



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Drainage***

**Glendale-Peoria ADMP Update**

EN00139SY	GO Bonds 2010	4240-4240-520099	CIPDR	\$400,000
EN00139SY	Capital Projects-Outside Srces	4810-4810-520099	CIPDR	\$400,000
			<b>Project Total</b>	<b>\$800,000</b>

**New River Mitigation Site**

PW00180LA	Capital Projects-Outside Srces	4810-4810-540000	CIPDR	\$55,876
PW00180CO	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$99,790
			<b>Project Total</b>	<b>\$155,666</b>

**Pinnacle Peak Channel; 87th Av to Agua Fria**

EN00134LA	GO Bonds 2010	4240-4240-540000	CIPDR	\$100,000
EN00134CO	GO Bonds 2010	4240-4240-543004	CIPDR	\$30,000
			<b>Project Total</b>	<b>\$130,000</b>

**Union Hills Drainage Channel**

EN00137SY	GO Bonds 2010	4240-4240-520099	CIPDR	\$80,000
EN00137DS	GO Bonds 2010	4240-4240-543004	CIPDR	\$170,000
			<b>Project Total</b>	<b>\$250,000</b>

**Westbrook Village Ct Verdict Drainage Improvements**

EN00003CO	GO Bonds 2010	4240-4240-543004	CIPDR	\$30,000
			<b>Project Total</b>	<b>\$30,000</b>

***Total - Drainage*** ***\$1,365,666***



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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*Project Type - Operational Facilities*

Arts Distribution FY2013

AT02013AT	General	1000-0310-525515	CIPOF	\$39,699
AT02013AT	Municipal Office Complex Rsv	1970-1970-525515	CIPOF	\$3,540
AT02013AT	Water	2050-2140-525515	CIPOF	\$43,803
AT02013AT	Water Expansion	2161-2221-525515	CIPOF	\$70,569
AT02013AT	Wastewater	2400-2550-525515	CIPOF	\$59,439
AT02013AT	Wastewater Expansion (Unzoned)	2510-2630-525515	CIPOF	\$38,300
AT02013AT	Storm Water Drainage System	2700-2900-525515	CIPOF	\$1,336
AT02013AT	GO Bonds 2007	4210-4210-525515	CIPOF	\$3,000
AT02013AT	GO Bonds 2009	4220-4220-525515	CIPOF	\$156,634
AT02013AT	Proposed MDA Bonds	4232-4232-525515	CIPOF	\$295,000
AT02013AT	GO Bonds 2010	4240-4240-525515	CIPOF	\$47,888
AT02013AT	Proposed GO Bonds	4250-4250-525515	CIPOF	\$116,906
AT02013AT	County Transportation Tax	4550-4550-525515	CIPOF	\$215,397
AT02013AT	Highway User	7000-7050-525515	CIPOF	\$49,545
AT02013AT	Streets Dev Zone 1	7001-7051-525515	CIPOF	\$17,565
AT02013AT	Streets Dev Zone 2	7002-7052-525515	CIPOF	\$44,847
AT02013AT	Transportation Sales Tax	7010-7075-525515	CIPOF	\$191,575
AT02013AT	Neighborhood Park Dev Zone 1	7901-7901-525515	CIPOF	\$11,250
AT02013AT	River Corridors & Trails Dev	7920-7920-525515	CIPOF	\$6,164
AT02013AT	Law Enforcement Dev	7930-7930-525515	CIPOF	\$8,653
AT02013AT	Fire & Emergency Svc Dev	7935-7935-525515	CIPOF	\$2,327
			<b>Project Total</b>	<b>\$1,423,437</b>

Asset Management System Upgrade

IT00004EQ	Proposed GO Bonds	4250-4250-543007	CIPOF	\$200,000
			<b>Project Total</b>	<b>\$200,000</b>

BioScience Incubator

ED00010SY	County Transportation Tax	4550-4550-520099	CIPOF	\$1,800,000
			<b>Project Total</b>	<b>\$1,800,000</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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*Project Type - Operational Facilities*

Chargeback Distribution FY2013

CB02013CB	General	1000-0310-525507	CIPOF	\$112,000
CB02013CB	Municipal Office Complex Rsv	1970-1970-525507	CIPOF	\$20,000
CB02013CB	Water	2050-2140-525507	CIPOF	\$144,004
CB02013CB	Water Expansion	2161-2221-525507	CIPOF	\$74,000
CB02013CB	Wastewater	2400-2550-525507	CIPOF	\$104,180
CB02013CB	Wastewater Expansion (Unzoned)	2510-2630-525507	CIPOF	\$27,000
CB02013CB	GO Bonds 2007	4210-4210-525507	CIPOF	\$21,400
CB02013CB	GO Bonds 2009	4220-4220-525507	CIPOF	\$252,800
CB02013CB	Proposed MDA Bonds	4232-4232-525507	CIPOF	\$140,000
CB02013CB	GO Bonds 2010	4240-4240-525507	CIPOF	\$120,236
CB02013CB	Proposed GO Bonds	4250-4250-525507	CIPOF	\$160,614
CB02013CB	County Transportation Tax	4550-4550-525507	CIPOF	\$299,912
CB02013CB	Highway User	7000-7050-525507	CIPOF	\$65,000
CB02013CB	Streets Dev Zone 1	7001-7051-525507	CIPOF	\$36,612
CB02013CB	Streets Dev Zone 2	7002-7052-525507	CIPOF	\$87,000
CB02013CB	Transportation Sales Tax	7010-7075-525507	CIPOF	\$505,132
CB02013CB	Neighborhood Park Dev Zone 1	7901-7901-525507	CIPOF	\$40,000
CB02013CB	River Corridors & Trails Dev	7920-7920-525507	CIPOF	\$23,748
CB02013CB	Law Enforcement Dev	7930-7930-525507	CIPOF	\$33,690
CB02013CB	Fire & Emergency Svc Dev	7935-7935-525507	CIPOF	\$5,000
			<b>Project Total</b>	<b>\$2,272,328</b>

City Parks Parking Lots - Asphalt Replacement

PW00995CO	Proposed GO Bonds	4250-4250-541003	CIPOF	\$75,000
			<b>Project Total</b>	<b>\$75,000</b>

Citywide Security Enhancements

PW00506EQ	General	1000-0310-542006	CIPOF	\$119,000
			<b>Project Total</b>	<b>\$119,000</b>

Community Center Building Addition

CS00070CO	General	1000-0310-540500	CIPOF	\$3,189,852
CS00070EQ	General	1000-0310-543007	CIPOF	\$175,000
CS00070CO	Proposed GO Bonds	4250-4250-540500	CIPOF	\$850,000
			<b>Project Total</b>	<b>\$4,214,852</b>

Community Works Program

COP0001CO	General	1000-0310-543005	CIPOF	\$500,000
COP0001CO	Highway User	7000-7050-543001	CIPOF	\$500,000
			<b>Project Total</b>	<b>\$1,000,000</b>

Council Chambers ADA Enhancements

PW10300CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$354,000
			<b>Project Total</b>	<b>\$354,000</b>

Economic Development Opportunity Fund

ED00007CO	County Transportation Tax	4550-4550-540500	CIPOF	\$2,586,000
			<b>Project Total</b>	<b>\$2,586,000</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Operational Facilities***

Entertainment District Improvements

ED00002SY	General	1000-0310-520099	CIPOF	\$723,112	
				<b>Project Total</b>	<b>\$723,112</b>

Land Assembly Opportunity Fund

ED00003LA	Proposed GO Bonds	4250-4250-540000	CIPOF	\$2,980,000	
				<b>Project Total</b>	<b>\$2,980,000</b>

Network Infrastructure Replacement - Security

IT00021EQ	IT Reserve	3400-3800-543007	CIPOF	\$250,000	
				<b>Project Total</b>	<b>\$250,000</b>

Network Infrastructure Replacement - Tech Center

IT00008EQ	IT Reserve	3400-3800-543007	CIPOF	\$750,000	
				<b>Project Total</b>	<b>\$750,000</b>

Old Town Commercial Rehabilitation

ED00006CO	General	1000-0310-540500	CIPOF	\$171,934	
				<b>Project Total</b>	<b>\$171,934</b>

PSAB Security Enhancements

PD00018SY	GO Bonds 2010	4240-4240-520099	CIPOF	\$50,000	
				<b>Project Total</b>	<b>\$50,000</b>

***Total - Operational Facilities***      ***\$18,969,663***

***Project Type - Parks***

Agua Fria/Open Space Land Acquisition

CS00089LA	GO Bonds 2010	4240-4240-540000	CIPRT	\$1,199,167	
CS00089LA	Proposed GO Bonds	4250-4250-540000	CIPRT	\$666,667	
CS00089LA	Open Space Dev	7915-7915-540000	CIPRT	\$1,634,166	
				<b>Project Total</b>	<b>\$3,500,000</b>

Camino a Lago Park

CS00054EQ	Neighborhood Park Dev Zone 1	7901-7901-542003	CIPPK	\$26,500	
CS00054EQ	Neighborhood Park Dev Zone 1	7901-7901-542502	CIPPK	\$22,000	
CS00054CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$1,125,000	
				<b>Project Total</b>	<b>\$1,173,500</b>

Centennial Plaza

CS00134OT	General	1000-0310-524004	CIPPK	\$30,000	
CS00134CO	General	1000-0310-543005	CIPPK	\$40,000	
CS00134CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$20,000	
				<b>Project Total</b>	<b>\$90,000</b>

Community Park #2

CS00034CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$450,000	
CS00034CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$8,980,514	
CS00034CO	County Transportation Tax	4550-4550-543005	CIPPK	\$12,185,400	
				<b>Project Total</b>	<b>\$21,615,914</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Parks***

**Community Works Program**

COP0001CO	General	1000-0310-543005	CIPPK	\$95,000
			<b>Project Total</b>	<b>\$95,000</b>

**New River Trail - BLM**

EN00371SY	Proposed GO Bonds	4250-4250-520099	CIPRT	\$110,000
EN00371LA	Proposed GO Bonds	4250-4250-540000	CIPRT	\$112,000
EN00371CO	Proposed GO Bonds	4250-4250-543005	CIPRT	\$187,800
			<b>Project Total</b>	<b>\$409,800</b>

**New River Trail - Northern to Olive Avenue**

CS00125CO	GO Bonds 2010	4240-4240-543005	CIPRT	\$328,382
CS00125CO	Proposed GO Bonds	4250-4250-543005	CIPRT	\$50,000
CS00125CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$75,000
			<b>Project Total</b>	<b>\$453,382</b>

**Peoria Parks, Trails, and Open Space Master Plan**

CS00067SY	Neighborhood Park Dev Zone 1	7901-7901-520099	CIPRT	\$25,200
CS00067SY	Neighborhood Park Dev Zone 2	7904-7904-520099	CIPRT	\$25,200
CS00067SY	Neighborhood Park Dev Zone 3	7905-7905-520099	CIPRT	\$25,200
CS00067SY	Open Space Dev	7915-7915-520099	CIPRT	\$52,200
CS00067SY	River Corridors & Trails Dev	7920-7920-520099	CIPRT	\$52,200
			<b>Project Total</b>	<b>\$180,000</b>

**Scotland Yard Neighborhood Park (93rd Av & Cholla)**

CS00123CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$100,000
CS00123CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$300,000
			<b>Project Total</b>	<b>\$400,000</b>

**Skunk Creek Trailhead @ 83rd Avenue**

CS00091CO	GO Bonds 2007	4210-4210-543005	CIPRT	\$300,000
CS00091CO	GO Bonds 2010	4240-4240-543005	CIPRT	\$102,000
CS00091CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$316,419
			<b>Project Total</b>	<b>\$718,419</b>

**Sports Complex Improvements**

CS00022OT	General	1000-0310-520510	CIPPK	\$14,000
CS00022CO	General	1000-0310-540500	CIPPK	\$185,000
CS00022CO	Sports Complex Capital Reserve	2001-2021-540500	CIPPK	\$400,000
CS00022CO	Sports Complex Improvement Reserve	2002-2022-540500	CIPPK	\$900,000
CS00022DS	Proposed MDA Bonds	4232-4232-540500	CIPPK	\$3,000,000
CS00022CO	Proposed MDA Bonds	4232-4232-540500	CIPPK	\$26,500,000
CS00022CO	Capital Projects-Outside Srces	4810-4810-540500	CIPPK	\$200,000
			<b>Project Total</b>	<b>\$31,199,000</b>

**Sports Complex Trail**

CS00146CO	GO Bonds 2010	4240-4240-543005	CIPRT	\$394,183
CS00146CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$225,000
			<b>Project Total</b>	<b>\$619,183</b>

***Total - Parks \$60,454,198***



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Public Safety***

**CAD Replacement**

PD00013OT	GO Bonds 2010	4240-4240-520505	CIPPS	\$110,175
PD00013EQ	GO Bonds 2010	4240-4240-543007	CIPPS	\$1,055,306
			<b>Project Total</b>	<b>\$1,165,481</b>

**Pinnacle Peak Public Safety Facility Expansion**

PD00021CO	Law Enforcement Dev	7930-7930-540500	CIPPS	\$190,000
PD00021DS	Law Enforcement Dev	7930-7930-540500	CIPPS	\$675,281
			<b>Project Total</b>	<b>\$865,281</b>

**Support Services Facility**

FD00101DS	GO Bonds 2010	4240-4240-540500	CIPPS	\$24,750
FD00101CO	GO Bonds 2010	4240-4240-540500	CIPPS	\$267,327
FD00101EQ	GO Bonds 2010	4240-4240-542006	CIPPS	\$125,000
FD00101LA	Proposed GO Bonds	4250-4250-540000	CIPPS	\$1,000,000
FD00101DS	Proposed GO Bonds	4250-4250-540500	CIPPS	\$50,250
FD00101CO	Fire & Emergency Svc Dev	7935-7935-540500	CIPPS	\$232,673
			<b>Project Total</b>	<b>\$1,700,000</b>

**Total - Public Safety** **\$3,730,762**

***Project Type - Streets***

**103rd Av; Northern Av to Olive Av -West 1/2 Street**

EN00422SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$50,000
EN00422LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$400,000
			<b>Project Total</b>	<b>\$450,000</b>

**75th Av & Cactus Rd Intersection Improvements**

EN00088DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$840,000
EN00088CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$2,670,213
			<b>Project Total</b>	<b>\$3,510,213</b>

**75th Av & Peoria Av Intersection Improvements**

EN00081DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$975,000
EN00081CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$358,946
			<b>Project Total</b>	<b>\$1,333,946</b>

**75th Av & Thunderbird Rd Intersection Improvement**

EN00089LA	County Transportation Tax	4550-4550-540000	CIPST	\$150,000
EN00089CO	County Transportation Tax	4550-4550-543001	CIPST	\$2,800,000
EN00089CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,000,000
			<b>Project Total</b>	<b>\$3,950,000</b>

**83rd Av Street and Drainage Improvements**

EN00313CO	GO Bonds 2009	4220-4220-543001	CIPST	\$1,107,000
EN00313CO	County Transportation Tax	4550-4550-543001	CIPST	\$3,654,556
EN00313CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$293,143
EN00313CO	Streets Dev Zone 1	7001-7051-543001	CIPST	\$269,053
			<b>Project Total</b>	<b>\$5,323,752</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
<b><i>Project Type - Streets</i></b>				
<b><u>87th Av &amp; Peoria Av Intersection Alignment</u></b>				
PW00109LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$123,000
			<b>Project Total</b>	<b>\$123,000</b>
<b><u>91st Av Butler Dr to Mountain View Rd</u></b>				
EN00177LA	Streets Dev Zone 1	7001-7051-540000	CIPST	\$351,630
EN00177CO	Streets Dev Zone 1	7001-7051-543001	CIPST	\$1,210,978
EN00177DS	Streets Dev Zone 1	7001-7051-543001	CIPST	\$276,370
EN00177LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$351,630
EN00177CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,210,978
EN00177DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$276,370
			<b>Project Total</b>	<b>\$3,677,956</b>
<b><u>ADA Sidewalk Ramps</u></b>				
PW00025CO	General	1000-0310-543001	CIPST	\$75,000
			<b>Project Total</b>	<b>\$75,000</b>
<b><u>Agua Fria Truck Road Reliever</u></b>				
EN00271LA	GO Bonds 2007	4210-4210-540000	CIPST	\$1,352,749
EN00271CO	GO Bonds 2009	4220-4220-543001	CIPST	\$7,861,198
			<b>Project Total</b>	<b>\$9,213,947</b>
<b><u>Arterial Urban Street Overlay Program</u></b>				
PW00992CO	Highway User	7000-7050-543001	CIPST	\$900,000
			<b>Project Total</b>	<b>\$900,000</b>
<b><u>Beardsley Rd Extension</u></b>				
PW00152CO	GO Bonds 2009	4220-4220-543001	CIPST	\$759,591
			<b>Project Total</b>	<b>\$759,591</b>
<b><u>Beardsley Rd; 99th Av to Lake Pleasant Rd</u></b>				
PW00065CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$200,000
			<b>Project Total</b>	<b>\$200,000</b>
<b><u>Bridge Maintenance and Management Program</u></b>				
EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$275,000
			<b>Project Total</b>	<b>\$275,000</b>
<b><u>Community Works Program</u></b>				
COP0001CO	Highway User	7000-7050-543001	CIPST	\$140,000
			<b>Project Total</b>	<b>\$140,000</b>
<b><u>Deer Valley Rd; 109th Av to Lake Pleasant Pkwy</u></b>				
EN00395SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$5,000
EN00395DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$180,000
			<b>Project Total</b>	<b>\$185,000</b>
<b><u>Dirt Shoulders, Dust Abatement PM-10 Project</u></b>				
PW01001CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$616,893
PW01001CO	Highway User	7000-7050-543001	CIPST	\$148,842
			<b>Project Total</b>	<b>\$765,735</b>





Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Streets***

**Downtown Traffic Study**

EN00250SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$100,000
			<b>Project Total</b>	<b>\$100,000</b>

**Grand Av Landscaping; L101-Peoria Av**

EN00214CO	GO Bonds 2009	4220-4220-543001	CIPST	\$20,805
			<b>Project Total</b>	<b>\$20,805</b>

**Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)**

EN00241LA	GO Bonds 2009	4220-4220-540000	CIPST	\$447,350
EN00241CO	GO Bonds 2009	4220-4220-543001	CIPST	\$5,889,862
EN00241CO	GO Bonds 2010	4240-4240-543001	CIPST	\$2,872,149
EN00241CO	County Transportation Tax	4550-4550-543001	CIPST	\$1,707,382
EN00241CO	Highway User	7000-7050-543001	CIPST	\$260,000
EN00241CO	Streets Dev Zone 2	7002-7052-543001	CIPST	\$4,484,714
EN00241CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$4,513,964
			<b>Project Total</b>	<b>\$20,175,421</b>

**Major Street Repairs**

PW00027CO	Highway User	7000-7050-543001	CIPST	\$100,000
			<b>Project Total</b>	<b>\$100,000</b>

**North Peoria Traffic Update Study**

EN00252SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$300,000
			<b>Project Total</b>	<b>\$300,000</b>

**Peoria Av Bus Stop Improvements**

PW11190CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$200,000
			<b>Project Total</b>	<b>\$200,000</b>

**Sidewalks Annual Program**

PW00046CO	Highway User	7000-7050-543001	CIPST	\$110,000
			<b>Project Total</b>	<b>\$110,000</b>

**Street Light Infill and Replacement Program**

PW11160CO	Highway User	7000-7050-543001	CIPST	\$150,000
			<b>Project Total</b>	<b>\$150,000</b>

**Street Maintenance Program**

PW00138AT	Highway User	7000-7050-543001	CIPST	\$2,000,000
			<b>Project Total</b>	<b>\$2,000,000</b>

**Street Reconstruction and Rehab Program**

PW13000CO	County Transportation Tax	4550-4550-543001	CIPST	\$1,000,000
PW13000CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$2,000,000
			<b>Project Total</b>	<b>\$3,000,000</b>

**Thunderbird Rd Widening Rehab; L101-95th Av**

EN00011LA	GO Bonds 2007	4210-4210-540000	CIPST	\$237,896
EN00011CO	GO Bonds 2007	4210-4210-543001	CIPST	\$375,069
EN00011LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	\$130,096
			<b>Project Total</b>	<b>\$743,061</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Streets***

**Traffic Signal Emergency Operations ITS**

EN00225CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$150,000
			<b>Project Total</b>	<b>\$150,000</b>

**Traffic Signal Renovation and Replacement**

PW00993CO	Proposed GO Bonds	4250-4250-543001	CIPST	\$625,000
PW00993CO	Highway User	7000-7050-543001	CIPST	\$65,000
			<b>Project Total</b>	<b>\$690,000</b>

**Utility Undergrounding Program**

CD00003SY	County Transportation Tax	4550-4550-520099	CIPST	\$145,000
			<b>Project Total</b>	<b>\$145,000</b>

**Westgreen Estates Unit 9 Soundwall**

EN00324CO	County Transportation Tax	4550-4550-543001	CIPST	\$192,295
EN00324CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$574,476
			<b>Project Total</b>	<b>\$766,771</b>

**Total - Streets      \$59,534,198**

***Project Type - Traffic Controls***

**ITS Equipment Upgrade**

EN00348DS	Transportation Sales Tax	7010-7075-543001	CIPTC	\$54,000
			<b>Project Total</b>	<b>\$54,000</b>

**Traffic Signal Interconnect Project (TSIP)**

PW00133CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	\$700,000
PW00133CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$275,000
PW00133DS	Transportation Sales Tax	7010-7075-543001	CIPTC	\$25,000
			<b>Project Total</b>	<b>\$1,000,000</b>

**Traffic Signal Program**

EN00170CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	\$41,600
EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$724,000
			<b>Project Total</b>	<b>\$765,600</b>

**Traffic Signal System Software Replacement**

EN00430CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$300,000
			<b>Project Total</b>	<b>\$300,000</b>

**Total - Traffic Controls      \$2,119,600**

***Project Type - Wastewater***

**81st Ave, Reclaimed Waterline, North of Olive Ave**

UT00318CO	Wastewater	2400-2550-543003	CIPWW	\$23,000
			<b>Project Total</b>	<b>\$23,000</b>

**83rd Av Street and Drainage Improvements**

EN00313CO	Wastewater	2400-2550-543003	CIPWW	\$400,000
			<b>Project Total</b>	<b>\$400,000</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
<b><i>Project Type - Wastewater</i></b>				
<b><u>Beardsley Diversion Structure</u></b>				
UT00303CO	Wastewater	2400-2550-543003	CIPWW	\$243,478
UT00303DS	Wastewater	2400-2550-543003	CIPWW	\$28,882
			<b>Project Total</b>	<b>\$272,360</b>
<b><u>Butler Reclaimed Water System Expansion Phase II</u></b>				
UT00313DS	Wastewater	2400-2550-543003	CIPWW	\$45,128
			<b>Project Total</b>	<b>\$45,128</b>
<b><u>Condition Assessment of Remote Sites</u></b>				
UT00256SY	Wastewater	2400-2550-520099	CIPWW	\$100,000
			<b>Project Total</b>	<b>\$100,000</b>
<b><u>Integrated Utility Master Plan</u></b>				
UT00271SY	Wastewater	2400-2550-520099	CIPWW	\$178,600
			<b>Project Total</b>	<b>\$178,600</b>
<b><u>Lake Plsnt Pkwy 21/18-inch Sewer; Dynamite-L303</u></b>				
UT00151CO	Wastewater	2400-2550-543003	CIPWW	\$1,700,591
UT00151CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$3,100,000
			<b>Project Total</b>	<b>\$4,800,591</b>
<b><u>Lift Station Reconditioning</u></b>				
UT00116CO	Wastewater	2400-2550-543003	CIPWW	\$124,000
			<b>Project Total</b>	<b>\$124,000</b>
<b><u>Manhole Rehabilitation</u></b>				
UT00307CO	Wastewater	2400-2550-543003	CIPWW	\$148,500
			<b>Project Total</b>	<b>\$148,500</b>
<b><u>Miscellaneous Local Wastewater Line Improvements</u></b>				
UT00191CO	Wastewater	2400-2550-543003	CIPWW	\$288,059
			<b>Project Total</b>	<b>\$288,059</b>
<b><u>New River Agua Fria Underground Storage Project</u></b>				
UT00149CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$136,125
			<b>Project Total</b>	<b>\$136,125</b>
<b><u>SCADA Equipment Replacement</u></b>				
UT00266EQ	Wastewater	2400-2550-542006	CIPWW	\$125,000
UT00266CO	Wastewater	2400-2550-543003	CIPWW	\$105,000
			<b>Project Total</b>	<b>\$230,000</b>
<b><u>SROG Line Assessment &amp; Repair</u></b>				
UT00321SY	Wastewater Expansion (Unzoned)	2510-2630-520099	CIPWW	\$104,842
			<b>Project Total</b>	<b>\$104,842</b>
<b><u>Trunk Sewer Rehabilitation</u></b>				
UT00296CO	Wastewater	2400-2550-543003	CIPWW	\$2,433,744
			<b>Project Total</b>	<b>\$2,433,744</b>
<b><u>Utility Security Upgrades</u></b>				
UT00262CO	Wastewater	2400-2550-543003	CIPWW	\$50,000
			<b>Project Total</b>	<b>\$50,000</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Wastewater***

Water & Wastewater Rate Study

UT00298SY	Wastewater	2400-2550-520099	CIPWW	\$2,500
			<b>Project Total</b>	<b>\$2,500</b>

Water Meter Replacement Program

UT00326EQ	Wastewater	2400-2550-542006	CIPWW	\$516,667
			<b>Project Total</b>	<b>\$516,667</b>

Water/Wastewater/Solid Waste Expansion Fee Update

UT00070SY	Wastewater Expansion (Unzoned)	2510-2630-520099	CIPWW	\$62,500
			<b>Project Total</b>	<b>\$62,500</b>

West Agua Fria Wastewater Lines

UT00171CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$593,891
			<b>Project Total</b>	<b>\$593,891</b>

***Total - Wastewater      \$10,510,507***

***Project Type - Water***

75 Av 16-inch Waterline, Thunderbird and Cholla

UT00143DS	Water	2050-2140-543002	CIPWR	\$22,386
UT00143CO	Water	2050-2140-543002	CIPWR	\$173,283
			<b>Project Total</b>	<b>\$195,669</b>

81st Ave, Reclaimed Waterline, North of Olive Ave

UT00318CO	Water	2050-2140-543002	CIPWR	\$69,000
			<b>Project Total</b>	<b>\$69,000</b>

83rd Av Street and Drainage Improvements

EN00313CO	Water	2050-2140-543002	CIPWR	\$400,000
			<b>Project Total</b>	<b>\$400,000</b>

Beardsley Diversion Structure

UT00303DS	Water	2050-2140-543002	CIPWR	\$9,627
UT00303CO	Water	2050-2140-543002	CIPWR	\$81,159
			<b>Project Total</b>	<b>\$90,786</b>

Butler Reclaimed Water System Expansion Phase II

UT00313DS	Water	2050-2140-543002	CIPWR	\$135,384
			<b>Project Total</b>	<b>\$135,384</b>

Condition Assessment of Remote Sites

UT00256SY	Water	2050-2140-520099	CIPWR	\$100,000
			<b>Project Total</b>	<b>\$100,000</b>

Construction of Zone 3/2 - 91st Avenue PRV

UT00324CO	Water	2050-2140-543002	CIPWR	\$249,750
			<b>Project Total</b>	<b>\$249,750</b>

Greenway Plant Equipment Upgrade

UT00316EQ	Water	2050-2140-542006	CIPWR	\$100,000
			<b>Project Total</b>	<b>\$100,000</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Water***

**Greenway WTP Fiber Optic Connection**

UT00301CO	Water	2050-2140-543002	CIPWR	\$297,000
			<b>Project Total</b>	<b>\$297,000</b>

**Integrated Utility Master Plan**

UT00271SY	Water	2050-2140-520099	CIPWR	\$178,600
			<b>Project Total</b>	<b>\$178,600</b>

**Lake Plsnt Pkwy 24-inch Waterline; Dynamite-L303**

UT00148CO	Water	2050-2140-543002	CIPWR	\$1,620,208
UT00148CO	Water Expansion	2161-2221-543002	CIPWR	\$2,567,000
			<b>Project Total</b>	<b>\$4,187,208</b>

**Lone Mtn Pkwy 24-inch Waterline; El Mirage to L303**

UT00233CO	Water Expansion	2161-2221-543002	CIPWR	\$2,526,000
			<b>Project Total</b>	<b>\$2,526,000</b>

**Miscellaneous Local Waterline Improvements**

UT00203CO	Water	2050-2140-543002	CIPWR	\$200,000
			<b>Project Total</b>	<b>\$200,000</b>

**New River Agua Fria Underground Storage Project**

UT00149CO	Water Expansion	2161-2221-543002	CIPWR	\$708,375
			<b>Project Total</b>	<b>\$708,375</b>

**Peoria/SRP Aquifer Storage Recovery Well Recharge**

UT00319CO	Water	2050-2140-543002	CIPWR	\$251,500
			<b>Project Total</b>	<b>\$251,500</b>

**Pyramid Peak Water Treatment Plant - Upgrades**

UT00037CO	Water Expansion	2161-2221-543002	CIPWR	\$23,000
			<b>Project Total</b>	<b>\$23,000</b>

**SCADA Equipment Replacement**

UT00266EQ	Water	2050-2140-542006	CIPWR	\$375,000
UT00266CO	Water	2050-2140-543002	CIPWR	\$325,000
			<b>Project Total</b>	<b>\$700,000</b>

**Water & Wastewater Rate Study**

UT00298SY	Water	2050-2140-520099	CIPWR	\$2,500
			<b>Project Total</b>	<b>\$2,500</b>

**Water Facility Reconditioning**

UT00206CO	Water	2050-2140-543002	CIPWR	\$800,000
			<b>Project Total</b>	<b>\$800,000</b>

**Water Meter Replacement Program**

UT00326EQ	Water	2050-2140-542006	CIPWR	\$1,033,333
			<b>Project Total</b>	<b>\$1,033,333</b>

**Water/Wastewater/Solid Waste Expansion Fee Update**

UT00070SY	Water Expansion	2161-2221-520099	CIPWR	\$62,500
			<b>Project Total</b>	<b>\$62,500</b>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2013
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***Project Type - Water***

Wellhead Water Quality Mitigation

UT00272DS	Water	2050-2140-543002	CIPWR	\$219,311
			<b>Project Total</b>	<b>\$219,311</b>

Wells - New Construction

UT00117CO	Water Expansion	2161-2221-543002	CIPWR	\$831,429
			<b>Project Total</b>	<b>\$831,429</b>

West Agua Fria Water Lines

UT00170CO	Water Expansion	2161-2221-543002	CIPWR	\$401,231
			<b>Project Total</b>	<b>\$401,231</b>

***Total - Water***      ***\$13,762,576***

***Total FY 13 CIP***      ***\$170,447,170***



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2013 One-time Cost	FY 2013 Ongoing Cost	FY 2013 Total Cost
<b><u>General Fund</u></b>					
<b>City Clerk</b>					
City Clerk	0150-01	2012 Elections	\$120,600	\$0	\$120,600
		<b>Total - City Clerk</b>	<b>\$120,600</b>	<b>\$0</b>	<b>\$120,600</b>
<b>Community Services</b>					
Arts Commission	0042-01	Art Operating Grants	\$100,000	\$0	\$100,000
Community Services Administration	1400-01	CLASS Licensing Increase	\$53,700	\$9,750	\$63,450
Community Services Administration	1400-02	Part-time Non-benefitted Front Desk Staffing	\$0	\$27,001	\$27,001
Community Services Administration	1400-03	One Year Half-time Contract Marketing Position	\$11,408	\$0	\$11,408
Swimming Pools	1410-01	Centennial Pool Re-Plaster	\$45,000	\$0	\$45,000
Sports Programs - Youth	1480-01	Recreation Programmer	\$2,275	\$63,615	\$65,890
Senior Program	1490-01	Senior Program - Expanded Programs	\$0	\$21,187	\$21,187
Special Events Program	1510-05	One-time Special Events	\$176,150	\$0	\$176,150
Community Center	1530-02	Community Center - Ongoing costs for expansion	\$0	\$65,302	\$65,302
Rio Vista Rec Center	1532-02	Rio Vista Rec Center - Replacement of Equipment	\$48,631	\$0	\$48,631
Parks North	1560-01	Operating Costs for Camino A Lago Park	\$4,500	\$46,913	\$51,413
Parks North	1560-02	Water/Irrigation Management Systems	\$40,000	\$0	\$40,000
Parks North	1560-03	Various Park and Restroom Repairs	\$59,400	\$0	\$59,400
Parks South	1570-01	Park Mowing Equipment	\$32,400	\$0	\$32,400
		<b>Total - Community Services</b>	<b>\$573,464</b>	<b>\$233,768</b>	<b>\$807,232</b>
<b>Economic Development Services</b>					
Business and Real Estate Development	0352-01	Other Professional Services	\$165,140	\$0	\$165,140
		<b>Total - Economic Development Services</b>	<b>\$165,140</b>	<b>\$0</b>	<b>\$165,140</b>
<b>Engineering</b>					
Design and Construction	0813-01	Extend Temporary Construction Project Coord	\$116,148	\$0	\$116,148
Design and Construction	0813-02	Add Temporary Part-Time Construction Project Coord	\$70,956	\$0	\$70,956
		<b>Total - Engineering</b>	<b>\$187,104</b>	<b>\$0</b>	<b>\$187,104</b>
<b>Finance</b>					
Financial Services	0410-01	Automated Workflow for Purchase Order Processing	\$19,000	\$0	\$19,000
		<b>Total - Finance</b>	<b>\$19,000</b>	<b>\$0</b>	<b>\$19,000</b>
<b>Fire</b>					
Emergency Medical Services	1230-12	Medical Supplies	\$10,000	\$0	\$10,000
Fire Training	1240-01	Target Solutions - Online Training	\$13,000	\$0	\$13,000
Emergency Management	1250-03	Wireless Emergency Notification System	\$0	\$5,900	\$5,900
Fire Operations	1260-07	Computer Aided Dispatch (CAD)	\$0	\$136,021	\$136,021
Fire Operations	1260-08	Overtime Absence Coverage	\$48,000	\$0	\$48,000
		<b>Total - Fire</b>	<b>\$71,000</b>	<b>\$141,921</b>	<b>\$212,921</b>



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2013 One-time Cost	FY 2013 Ongoing Cost	FY 2013 Total Cost
<b>Governmental Affairs</b>					
Governmental Affairs	0025-01	Luke Fighter Country Partnership	\$25,000	\$0	\$25,000
Governmental Affairs	0025-02	Luke Air Force Base representation	\$52,124	\$0	\$52,124
Governmental Affairs	0025-03	Federal and State Outreach	\$115,000	\$0	\$115,000
		<b>Total - Governmental Affairs</b>	<b>\$192,124</b>	<b>\$0</b>	<b>\$192,124</b>
<b>Human Resources</b>					
Human Resources	0070-03	Unemployment Claims	\$20,000	\$0	\$20,000
		<b>Total - Human Resources</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>
<b>Mayor and Council</b>					
Mayor & City Council	0010-01	National League of Cities conference	\$7,500	\$0	\$7,500
Mayor & City Council	0010-02	Promotional Items for League of Cities conference	\$2,500	\$0	\$2,500
		<b>Total - Mayor and Council</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>
<b>Office of Communications</b>					
Public Information Office	0040-01	NRC Community Survey	\$25,000	\$0	\$25,000
		<b>Total - Office of Communications</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$25,000</b>
<b>Planning and Community Development</b>					
Neighborhood Coordination	0570-01	FY13 Neighborhood Grant Funding	\$150,000	\$0	\$150,000
		<b>Total - Planning and Community Development</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$150,000</b>
<b>Police</b>					
Neighborhood Services	0550-01	Lot Clean-Up/Abatement	\$50,000	\$0	\$50,000
Police Administration	1000-01	City Hall Security Guard	\$0	\$38,182	\$38,182
Patrol Services - South	1020-01	Crime Prevention Program	\$50,000	\$0	\$50,000
Patrol Services - South	1020-02	Patrol Equipment	\$18,535	\$0	\$18,535
Patrol Services - South	1020-03	Police Overtime	\$50,000	\$0	\$50,000
Operations Support	1025-01	Speed Trailer with License Plate Reader	\$45,000	\$0	\$45,000
Staff Services	1040-01	Range Cleaning	\$7,000	\$0	\$7,000
		<b>Total - Police</b>	<b>\$220,535</b>	<b>\$38,182</b>	<b>\$258,717</b>
		<b>Total - General Fund</b>	<b>\$1,753,967</b>	<b>\$413,871</b>	<b>\$2,167,838</b>

Percent for the Arts Fund

<b>Community Services</b>					
Percent For The Arts	0120-01	Public Art Work	\$100,000	\$0	\$100,000
Percent For The Arts	0120-02	Small Art	\$25,000	\$0	\$25,000
		<b>Total - Community Services</b>	<b>\$125,000</b>	<b>\$0</b>	<b>\$125,000</b>





Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2013 One-time Cost	FY 2013 Ongoing Cost	FY 2013 Total Cost
<b><i>Total - Percent for the Arts Fund</i></b>			<b>\$125,000</b>	<b>\$0</b>	<b>\$125,000</b>
<b><u>Sports Complex Fund</u></b>					
Community Services					
Complex Operations/Maint	2000-01	Infield Skin Renovations	\$30,000	\$0	\$30,000
Complex Operations/Maint	2000-04	Backflow Devices	\$60,000	\$0	\$60,000
Complex Operations/Maint	2000-05	Part-time Sponsorship Assistant	\$37,734	\$0	\$37,734
		<b>Total - Community Services</b>	<b>\$127,734</b>	<b>\$0</b>	<b>\$127,734</b>
<b><i>Total - Sports Complex Fund</i></b>			<b>\$127,734</b>	<b>\$0</b>	<b>\$127,734</b>
<b><u>Wastewater Fund</u></b>					
Public Works					
Beardsley Water Reclamation Facility	2470-02	Beardsley Process Water System	\$150,000	(\$35,000)	\$115,000
Wastewater Collection/Prevention	2480-01	Replacement of Vector Truck	\$140,000	\$0	\$140,000
Wastewater Environmental	2490-01	Regulatory Permit Fees	\$0	\$41,885	\$41,885
		<b>Total - Public Works</b>	<b>\$290,000</b>	<b>\$6,885</b>	<b>\$296,885</b>
<b><i>Total - Wastewater Fund</i></b>			<b>\$290,000</b>	<b>\$6,885</b>	<b>\$296,885</b>
<b><u>Residential Solid Waste Fund</u></b>					
Public Works					
Residential Collection	2760-02	Residential Solid Waste Container Replacement	\$0	\$45,000	\$45,000
Residential Recycling	2770-01	Additional Solid Waste Side-load Vehicle	\$290,000	\$172,329	\$462,329
		<b>Total - Public Works</b>	<b>\$290,000</b>	<b>\$217,329</b>	<b>\$507,329</b>
<b><i>Total - Residential Solid Waste Fund</i></b>			<b>\$290,000</b>	<b>\$217,329</b>	<b>\$507,329</b>
<b><u>Storm Water Drainage System Fund</u></b>					
Public Works					
Storm Drain - NIPDES	2900-01	Retention Basin Landscape Maintenance	\$0	\$60,000	\$60,000
		<b>Total - Public Works</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$60,000</b>
<b><i>Total - Storm Water Drainage System Fund</i></b>			<b>\$0</b>	<b>\$60,000</b>	<b>\$60,000</b>



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2013 One-time Cost	FY 2013 Ongoing Cost	FY 2013 Total Cost
<b><u>Fleet Services Fund</u></b>					
Public Works					
Fleet Maintenance	3420-01	Diesel and Unleaded Fuel Cost Adjustment	\$0	\$378,000	\$378,000
		<b>Total - Public Works</b>	<b>\$0</b>	<b>\$378,000</b>	<b>\$378,000</b>
		<b>Total - Fleet Services Fund</b>	<b>\$0</b>	<b>\$378,000</b>	<b>\$378,000</b>
<b><u>Facilities Maintenance Fund</u></b>					
Public Works					
Nighttime Facilities Services	3661-02	Community Center Expansion Custodial Op Costs	\$0	\$49,370	\$49,370
Facilities Operating Projects	3690-01	Replace Batteries in PSAB UPS System	\$30,000	\$0	\$30,000
Facilities Operating Projects	3690-09	Theater Building - Orchestra Pit Cover	\$29,000	\$0	\$29,000
Technical Operations	3700-03	Community Center Expansion Maint. Costs	\$0	\$16,600	\$16,600
		<b>Total - Public Works</b>	<b>\$59,000</b>	<b>\$65,970</b>	<b>\$124,970</b>
		<b>Total - Facilities Maintenance Fund</b>	<b>\$59,000</b>	<b>\$65,970</b>	<b>\$124,970</b>
<b><u>Information Technology Fund</u></b>					
Information Technology					
IT Development Services	3751-01	Additional Ongoing Software Maintenance	\$0	\$125,377	\$125,377
Radio System Operations	3760-01	Agua Fria Radio Site Electricity	\$0	\$10,000	\$10,000
		<b>Total - Information Technology</b>	<b>\$0</b>	<b>\$135,377</b>	<b>\$135,377</b>
		<b>Total - Information Technology Fund</b>	<b>\$0</b>	<b>\$135,377</b>	<b>\$135,377</b>
<b><u>IT Project Fund</u></b>					
Information Technology					
IT Projects	3850-01	Legal E-Discovery & Records Retrieval System	\$100,000	\$0	\$100,000
		<b>Total - Information Technology</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>
		<b>Total - IT Project Fund</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$100,000</b>
<b><u>Home Grant Fund</u></b>					
Planning and Community Development					
Home Grant	7150-01	FY13 HOME Funding	\$50,000	\$0	\$50,000



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2013 One-time Cost	FY 2013 Ongoing Cost	FY 2013 Total Cost
Total - Planning and Community Development			\$50,000	\$0	\$50,000
<b>Total - Home Grant Fund</b>			<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
<hr/>					
<b><u>Public Transit Fund</u></b>					
Public Works					
Transit Division	7200-01	Transit Replacement Buses	\$125,646	\$0	\$125,646
<b>Total - Public Works</b>			<b>\$125,646</b>	<b>\$0</b>	<b>\$125,646</b>
<b>Total - Public Transit Fund</b>			<b>\$125,646</b>	<b>\$0</b>	<b>\$125,646</b>
<hr/>					
<b><u>State Anti-Racketeering - PD Fund</u></b>					
Police					
St Anti-Racketeering-Pd	7500-01	CALFA Administration	\$7,600	\$0	\$7,600
St Anti-Racketeering-Pd	7500-02	CitizenServe Software	\$15,060	\$0	\$15,060
St Anti-Racketeering-Pd	7500-03	Transcription Services	\$8,000	\$0	\$8,000
St Anti-Racketeering-Pd	7500-04	Taser Replacement	\$41,000	\$0	\$41,000
St Anti-Racketeering-Pd	7500-05	Mobile Fingerprint Device	\$8,500	\$0	\$8,500
St Anti-Racketeering-Pd	7500-06	K-9 Vehicle	\$35,000	\$0	\$35,000
St Anti-Racketeering-Pd	7500-07	Policy Updates - Annual Maintenance Fee	\$4,950	\$0	\$4,950
St Anti-Racketeering-Pd	7500-08	VOCA Grant Match	\$10,000	\$0	\$10,000
St Anti-Racketeering-Pd	7500-09	K-9 Replacement	\$15,000	\$0	\$15,000
St Anti-Racketeering-Pd	7500-10	Special Investigations Unit Funding	\$0	\$25,000	\$25,000
St Anti-Racketeering-Pd	7500-11	Topcon Imaging Station System	\$44,700	\$0	\$44,700
St Anti-Racketeering-Pd	7500-12	Leadership Training	\$50,000	\$0	\$50,000
St Anti-Racketeering-Pd	7500-13	Electronic Forensic Equipment	\$12,800	\$0	\$12,800
St Anti-Racketeering-Pd	7500-14	Video System	\$10,000	\$0	\$10,000
<b>Total - Police</b>			<b>\$262,610</b>	<b>\$25,000</b>	<b>\$287,610</b>
<b>Total - State Anti-Racketeering - PD Fund</b>			<b>\$262,610</b>	<b>\$25,000</b>	<b>\$287,610</b>
<hr/>					
<b><u>State Anti-Racketeering - CAO Fund</u></b>					
City Attorney					
St Anti-Racketeering-Cao	7720-01	Contract Prosecutor	\$28,000	\$0	\$28,000
<b>Total - City Attorney</b>			<b>\$28,000</b>	<b>\$0</b>	<b>\$28,000</b>



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2013 One-time Cost	FY 2013 Ongoing Cost	FY 2013 Total Cost
<i>Total - State Anti-Racketeering - CAO Fund</i>			<i>\$28,000</i>	<i>\$0</i>	<i>\$28,000</i>
<b>Total - Additions/(Reductions)</b>			<b>\$3,211,957</b>	<b>\$1,302,432</b>	<b>\$4,514,389</b>



Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2013	DESCRIPTION		PROJECTED FY2013	DESCRIPTION		PROJECTED FY2013	
SLID 1	WESTFIELD GARDENS	\$ 1,272	SLID 84	FAIRMONT UNIT 2	\$ 2,862	SLID 197	SUN CLIFF V	\$ 3,131	
SLID 2	AUTUMN POINT	\$ 1,362	SLID 93	TERRAMAR PARCEL 1	\$ 4,731	SLID 198	FLETCHER HEIGHTS 3A	\$ 11,164	
SLID 3	VISTAS AVENIDA II	\$ 1,034	SLID 94	TERRAMAR PARCEL 2A	\$ 536	SLID 199	FLETCHER HEIGHTS 3B	\$ 3,303	
SLID 4	CYPRESS POINT ESTATES II @ WBV	\$ 1,669	SLID 95	TERRAMAR PARCEL 3	\$ 2,650	SLID 201	CENTRAL PARK SUBDIVISION	\$ 3,321	
SLID 5	SHAVANO	\$ 1,513	SLID 96	TERRAMAR PARCEL 4A	\$ 1,673	SLID 202	STARLIGHT CANYON	\$ 858	
SLID 6	BELL PARK CENTRAL	\$ 2,464	SLID 97	TERRAMAR PARCEL 5	\$ 1,511	SLID 204	NORTH RANCH	\$ 3,435	
SLID 7	BELL PARK & PARCELS 2B-8	\$ 6,962	SLID 98	TERRAMAR PARCEL 6	\$ 3,456	SLID 205	TUSCANY SHORES - DESERT HARBOR PARCELS	\$ 1,272	
SLID 8	FOXWOOD UNIT FOUR	\$ 1,513	SLID 99	TERRAMAR PARCEL 7B	\$ 1,911	SLID 206	WEST VALLEY RANCH	\$ 1,135	
SLID 9	VISTA CROSSING	\$ 1,144	SLID 101	TERRAMAR PARCEL 9A	\$ 1,113	SLID 207	Sunset Ranch	\$ 3,207	
SLID 10	VISTA PINNACLE	\$ 2,561	SLID 102	TERRAMAR PARCEL 10A	\$ 636	SLID 208	Sonoran Mtn Ranch Par 1	\$ 2,464	
SLID 11	NORTH SHORES @ V.L.	\$ 795	SLID 104	DOVE VALLEY RANCH PARCEL 2A (AMENDE)	\$ 2,572	SLID 209	Vistancia Village A Par A33	\$ 2,543	
SLID 12	VISTAS @ DESERT HARBOR PHASE I	\$ 1,431	SLID 107	FLETCHER HEIGHTS PHASE 1B	\$ 8,575	SLID 210	Vistancia Village A Par A37	\$ 875	
SLID 13	VILLAGE TERRACE	\$ 1,889	SLID 108	FLETCHER HEIGHTS PHASE 1C	\$ 3,964	SLID 211	Vistancia Village A Par A36	\$ 1,193	
SLID 14	THE COVES/VENTANA LAKES	\$ 3,553	SLID 110	SOUTH BAY @ V.L.	\$ 1,822	SLID 212	Vistancia Village A Par A33	\$ 1,113	
SLID 15	WINDWOOD	\$ 832	SLID 114	FLETCHER HEIGHTS PHASE 2A (AMENDED)	\$ 10,526	SLID 213	Vistancia Village Par A 32	\$ 954	
SLID 16	LAKESIDE UNIT2 @ VENTANA LAKES	\$ 2,285	SLID 116	TIERRA NORTE V	\$ 2,668	SLID 214	Vistancia Village A Par A14	\$ 795	
SLID 17	ARROWHEAD SHORES I	\$ 2,862	SLID 117	SUMMERSSETT VILLAGE	\$ 8,398	SLID 215	Vistancia Village A Par A13	\$ 636	
SLID 18	ARROWHEAD SHORES II	\$ 2,623	SLID 119	DOVE VALLEY RANCH PARCEL 3A	\$ 1,929	SLID 216	Vistancia Village Par A12	\$ 1,034	
SLID 19	WESTFIELD GARDENS 2	\$ 744	SLID 121	DOVE VALLEY RANCH PARCELS 3D & 3E	\$ 5,035	SLID 218	Vistancia Village A Par A10B	\$ 954	
SLID 20	CACTUS POINT CROSSING	\$ 1,643	SLID 122	CLEARVIEW ESTATES	\$ 3,857	SLID 222	Cibola Vista Parcel 2	\$ 2,305	
SLID 21	COUNTRY MEADOWS ESTATES	\$ 1,828	SLID 123	TERRAMAR PARCEL 2B	\$ 3,318	SLID 223	Cibola Vista Parcel 3	\$ 6,039	
SLID 22	THE GARDENS @ V.L. INCLUDES NORTH PARK	\$ 3,895	SLID 125	TERRAMAR PARCEL 12	\$ 3,504	SLID 224	Cibola Vista Parcel 4	\$ 1,828	
SLID 23	BROOKSIDE VILLAGE I & II	\$ 1,669	SLID 126	TERRAMAR PARCEL 13	\$ 2,336	SLID 225	Cibola Vista Parcel 5	\$ 3,179	
SLID 24	COUNTRY MEADOWS UNIT 11	\$ 239	SLID 127	TERRAMAR PARCEL 14	\$ 1,511	SLID 226	Son Mtn Ranch Par 4.1	\$ 2,226	
SLID 25	VISTA POINT, VILLAGE TERRACE II & III, @ WBV	\$ 2,751	SLID 128	PEORIA MOUNTAIN VISTAS	\$ 3,750	SLID 227	Son Mtn Ranch Par 4.2	\$ 1,669	
SLID 26	CALBRISA	\$ 1,963	SLID 129	FLETCHER HEIGHTS PHASE 2B	\$ 9,748	SLID 228	Son Mtn Ranch Par 5	\$ 1,590	
SLID 27	TORREY PINES I & II	\$ 2,941	SLID 131	BAY POINTE @ VL	\$ 4,945	SLID 229	Son Mtn Ranch Par 6	\$ 2,543	
SLID 28	THE LANDINGS @ VL INCLUDES SOUTH BAY	\$ 2,941	SLID 135	SUNCLIFF IV	\$ 4,071	SLID 230	Son Mtn Ranch Par 7	\$ 2,703	
SLID 29	SWEETWATER PLACE	\$ 2,119	SLID 136	IRONWOOD PHASE 1A	\$ 2,036	SLID 231	Son Mtn Ranch Par 9A Ph 1	\$ 1,669	
SLID 30	VISTAS @ DESERT HARBOR UNIT II	\$ 1,590	SLID 137	IRONWOOD PHASE 1B	\$ 1,393	SLID 232	Son Mtn Ranch Par 9A Ph 2	\$ 1,113	
SLID 31	WESTFIELD GARDENS III	\$ 1,277	SLID 138	IRONWOOD PHASE 2A	\$ 1,072	SLID 233	Westwing Ph 2 Par 18	\$ 1,918	
SLID 32	83RD AVE & THUNDERBIRD	\$ 3,707	SLID 139	IRONWOOD PHASE 2B	\$ 858	SLID 234	Westwing Ph 2 Par 19	\$ 858	
SLID 33	CRYSTAL COVE	\$ 2,147	SLID 140	IRONWOOD PHASE 3A	\$ 536	SLID 235	Westwing Ph 2 Par 29	\$ 2,786	
SLID 34	VILLAS @ DESERT HARBOR	\$ 1,047	SLID 141	IRONWOOD PHASE 3B	\$ 536	SLID 236	Westwing Ph 2 Par 15	\$ 2,036	
SLID 36	ARROWHEAD COVE	\$ 1,828	SLID 142	IRONWOOD PHASE 4A	\$ 536	SLID 238	Casa Del Rey	\$ 8,662	
SLID 37	VISTAS FAIRWAYS @ WBV	\$ 2,533	SLID 143	IRONWOOD PHASE 4B	\$ 643	SLID 239	Westwing Ph 2 Par 21	\$ 960	
SLID 39	BRIDLEWOOD	\$ 5,802	SLID 144	CROSSWINDS	\$ 1,883	SLID 240	Westwing Ph 2 Par 22	\$ 1,279	
SLID 40	THE SHORES @ V.L.	\$ 716	SLID 145	SUNCLIFF III	\$ 751	SLID 1000	Sonoran Mtn Ranch Par 10	\$ 3,736	
SLID 41	FAIRWAY VIEWS @ WBV	\$ 1,749	SLID 146	RYLAND @ SILVERCREEK	\$ 3,429	SLID 1001	Vistancia Village A Parcel A9	\$ 1,113	
SLID 42	SWEETWATER PLACE II	\$ 681	SLID 147	HARBOR SHORES @ DESERT HARBOR	\$ 716	SLID 1002	Fletcher Farms	\$ 1,987	
SLID 43	STEEPLE HILL	\$ 2,185	SLID 148	SUN AIRE ESTATES, UNIT 6	\$ 1,135	SLID 1004	Vistancia Village A Parcel G10	\$ 636	
SLID 44	PARADISE SHORES	\$ 1,352	SLID 149	SILVERTON 2	\$ 5,357	SLID 1005	Vistancia Village A Parcel A8	\$ 716	
SLID 45	CALLE LEIOS ESTATES	\$ 1,113	SLID 150	DOVE VALLEY RANCH PARCEL 6	\$ 5,892	SLID 1006	Vistancia Village A Parcel A15	\$ 1,034	
SLID 46	EAGLE RIDGE @ WBV	\$ 2,385	SLID 151	DOVE VALLEY RANCH PARCEL 3B	\$ 3,642	SLID 1007	Vistancia Village A Parcel G11	\$ 477	
SLID 47	OLIVE PARK	\$ 984	SLID 152	DOVE VALLEY RANCH PARCEL 3C	\$ 3,321	SLID 1008	Riverstone Estates	\$ 10,682	
SLID 48	PASEO VERDE ESTATES	\$ 2,567	SLID 153	DOVE VALLEY RANCH PARCEL 3F	\$ 1,500	SLID 1009	Vistancia Village A Parcel G3	\$ 8,647	
SLID 49	THE BOARDWALK	\$ 2,543	SLID 154	DOVE VALLEY RANCH PARCELS 2B & 2C	\$ 1,286	SLID 1010	Vistancia Village A Parcel A7	\$ 477	
SLID 50	PARKRIDGE I & II	\$ 11,603	SLID 155	DOVE VALLEY RANCH PARCEL 2D (AMENDE)	\$ 3,722	SLID 1011	Varney Village	\$ 239	
SLID 51	SCOTTLAND HILLS @ WBV	\$ 1,431	SLID 156	DOVE VALLEY RANCH PARCEL 2E (AMENDE)	\$ 2,250	SLID 1012	Vistancia Village A Parcel G4	\$ 636	
SLID 54	WILDFLOWER POINT I	\$ 1,908	SLID 157	DOVE VALLEY RANCH PARCEL 2F	\$ 1,822	SLID 1013	Vistancia A28	\$ 1,749	
SLID 55	CRYSTAL BAY @ DESERT HARBOR	\$ 398	SLID 159	TERRAMAR PARCEL 7A	\$ 1,590	SLID 1014	Vistancia A29	\$ 5,938	
SLID 56	DIAMOND COVE @ DESERT HARBOR	\$ 2,102	SLID 160	TERRAMAR PARCEL 11	\$ 1,490	SLID 1016	Sonoran Mountain Ranch Parcel 14	\$ 1,828	
SLID 57	ALTA VISTA ESTATES	\$ 8,559	SLID 161	SKYVIEW PLACE	\$ 1,967	SLID 1022	Tierra del Rio Parcel 6	\$ 12,286	
SLID 58	SWEETWATER RIDGE AMENDED	\$ 5,258	SLID 162	ARROWHEAD SHADOWS	\$ 2,194	SLID 1025	Rio Estates	\$ 3,610	
SLID 59	HUNTER RIDGE	\$ 2,226	SLID 163	GREYSTONE HERITAGE @ V.L.	\$ 1,272	SLID 1050	Sunset Ranch IIA	\$ 2,708	
SLID 60	ARROWHEAD HORIZONS	\$ 1,669	SLID 164	ERIN GROVES	\$ 3,026				
SLID 61	CACTUS PLACE	\$ 636	SLID 166	BAY POINTE UNIT TWO @ V.L.	\$ 2,532				\$ 516,729
SLID 62	LEGACY PLACE	\$ 1,589	SLID 167	SPRINGER RANCH 2	\$ 1,211				
SLID 63	GRANITE RUN	\$ 3,020	SLID 171	GREYSTONE II HERITAGE @ VL	\$ 2,319	MID 1	Cactus Point Crossing	\$ 10,675	
SLID 64	WILLOW RIDGE @ WBV	\$ 3,497	SLID 172	ERIN GROVES 2	\$ 1,286	MID 2	Westfield Gardens II	\$ 10,643	
SLID 66	NEW RIVER SHORES	\$ 3,100	SLID 176	TWIN PALMS	\$ 1,286	MID 3	Bell Park (Parcel 5)	\$ 9,866	
SLID 70	SWEETWATER RIDGE UNIT 3	\$ 379	SLID 177	DESERT STAR SUBDIVISION	\$ 7,312	MID 4	Country Meadows	\$ 10,281	
SLID 71	TERESITA	\$ 1,810	SLID 179	WESTWING MOUNTAIN PARCEL 1A	\$ 1,715	MID 5	Crystal Cove	\$ 20,018	
SLID 72	COUNTRY CLUB ESTATES @ WBV	\$ 954	SLID 183	WESTWING MOUNTAIN PARCEL 4	\$ 322	MID 6	Westfield Gardens III	\$ 11,416	
SLID 73	FLETCHER HEIGHTS PHASE 1A	\$ 15,854	SLID 184	WESTWING MOUNTAIN PARCEL 5	\$ 1,073	MID 7	Sweetwater Place	\$ 13,890	
SLID 76	SILVERTON	\$ 5,802	SLID 185	WESTWING MOUNTAIN PARCEL 6	\$ 429	MID 10	Tierra Norte III	\$ 19,053	
SLID 77	DEER VILLAGE UNIT 3	\$ 1,272	SLID 187	WESTWING MOUNTAIN PARCEL 8	\$ 1,286	MID 69	Stonebridge	\$ 13,822	
SLID 78	DEER VILLAGE UNIT 1	\$ 1,908	SLID 188	WESTWING MOUNTAIN PARCEL 9	\$ 1,500	MID 1025	Bedford Village 1 - 82nd Ave and Shangri La	\$ 8,882	
SLID 79	DEER VILLAGE UNIT 2	\$ 2,067	SLID 189	WESTWING MOUNTAIN PARCEL 10	\$ 1,179	MID 1044	Bedford Village 2 - 83rd Ave and Shangri La	\$ 8,998	
SLID 80	DEER VILLAGE UNIT 4	\$ 1,511	SLID 190	WESTWING MOUNTAIN PARCEL 11	\$ 1,500				
SLID 82	Pivotal Peoria Center Tracts C & D	\$ 1,665	SLID 191	WESTWING MOUNTAIN PARCEL 12	\$ 1,393				\$ 137,543
SLID 83	FAIRMONT UNIT 1	\$ 4,610	SLID 195	SOUTH BAY UNIT 2 AT VENTANA LAKES	\$ 2,143				



Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
<b><i>Fund Balance</i></b>								
Fund Balance	61,854,906	77,986,736	79,808,600	23,390,205	175,444	59,783,559	46,343,853	349,343,303
<b><i>Total Fund Balance</i></b>	<b>61,854,906</b>	<b>77,986,736</b>	<b>79,808,600</b>	<b>23,390,205</b>	<b>175,444</b>	<b>59,783,559</b>	<b>46,343,853</b>	<b>349,343,303</b>
<b><i>Sources</i></b>								
Taxes	55,242,247	13,056,647	-	-	-	-	14,251,508	82,550,402
Assessment Revenue	-	-	-	-	-	-	1,354,718	1,354,718
Charges for Service	22,648,605	6,841,037	69,319,061	37,755,432	-	-	-	136,564,135
Fines & Forfeitures	2,352,061	220,000	-	-	-	-	-	2,572,061
Interest Income	397,000	488,841	384,825	110,001	750	165,666	122,950	1,670,033
Intergovernmental Revenue	32,833,161	15,849,581	-	-	-	-	-	48,682,742
Licenses & Permits	1,839,088	-	-	-	-	-	-	1,839,088
Miscellaneous Income	1,151,440	27,000	96,000	-	-	3,468,369	-	4,742,809
Rents	365,400	-	1,317,000	-	-	-	-	1,682,400
Bond Proceeds	-	-	-	-	-	55,060,255	-	55,060,255
Transfers In	5,935,994	2,034,964	5,016,452	1,281,023	-	-	7,031,959	21,300,392
<b><i>Total Sources</i></b>	<b>122,764,996</b>	<b>38,518,070</b>	<b>76,133,338</b>	<b>39,146,456</b>	<b>750</b>	<b>58,694,290</b>	<b>22,761,135</b>	<b>358,019,035</b>
<b><i>Uses</i></b>								
Personal Services	82,417,545	5,215,504	12,735,803	8,135,576	30,600	-	-	108,535,028
Contractual Services	28,211,946	11,176,623	32,500,673	25,304,553	3,000	4,924,962	-	102,121,757
Commodities	3,712,712	769,670	3,410,198	3,762,438	-	-	-	11,655,018
Capital Outlay	5,064,186	33,196,427	27,006,041	3,657,814	-	97,884,522	-	166,808,990
Debt Service	1,356,000	2,370,457	13,022,320	-	-	493,160	23,487,270	40,729,207
Contingency	19,250,000	8,500,000	8,550,000	5,100,000	-	750,000	1,000,000	43,150,000
Transfers Out	10,232,110	6,666,372	4,365,196	36,714	-	-	-	21,300,392
<b><i>Total Uses</i></b>	<b>150,244,499</b>	<b>67,895,053</b>	<b>101,590,231</b>	<b>45,997,095</b>	<b>33,600</b>	<b>104,052,644</b>	<b>24,487,270</b>	<b>494,300,392</b>
<b><i>Estimated Balance 6/30/13</i></b>	<b>34,375,403</b>	<b>48,609,753</b>	<b>54,351,707</b>	<b>16,539,566</b>	<b>142,594</b>	<b>14,425,205</b>	<b>44,617,718</b>	<b>213,061,946</b>



Schedule 14 - Auditor General Schedule A  
Summary Schedule of Estimated Revenues and Expenditures/Expenses  
Fiscal Year 2013

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2012	ACTUAL EXPENDITURES/EXPENSES ** 2012	FUND BALANCE/NET ASSETS*** July 1, 2012**	PROPERTY TAX REVENUES 2013	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2013	OTHER FINANCING 2013		INTERFUND TRANSFERS 2013		TOTAL FINANCIAL RESOURCES AVAILABLE 2013	BUDGETED EXPENDITURES/EXPENSES 2013
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 139,294,383	\$ 113,721,110	\$ 61,854,906	Primary: \$ 2,155,026 Secondary: \$ 14,221,508	\$ 114,673,976	\$	\$	\$ 5,900,537	\$ 10,232,110	\$ 174,352,335	\$ 140,012,389
2. Special Revenue Funds	57,658,208	27,287,364	77,986,736		36,456,278			2,043,693	6,639,644	109,847,063	61,228,681
3. Debt Service Funds Available	26,655,873	25,534,300	46,343,853		1,507,668			7,031,959		69,104,988	24,487,270
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	26,655,873	25,534,300	46,343,853	14,221,508	1,507,668			7,031,959		69,104,988	24,487,270
6. Capital Projects Funds	103,643,050	18,114,724	59,783,559		1,102,666		57,591,624			118,477,849	104,052,644
7. Permanent Funds	30,600	41,423	175,444		750					176,194	33,600
8. Enterprise Funds Available	92,848,508	66,547,459	79,808,600		71,116,886			5,016,452	4,365,196	151,576,742	97,225,035
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds	92,848,508	66,547,459	79,808,600		71,116,886			5,016,452	4,365,196	151,576,742	97,225,035
11. Internal Service Funds	39,869,378	36,198,155	23,390,205		37,865,433			1,281,023	36,714	62,499,947	45,960,381
12. TOTAL ALL FUNDS	\$ 460,000,000	\$ 287,444,536	\$ 349,343,303	\$ 16,376,534	\$ 262,723,657	\$	\$ 57,591,624	\$ 21,273,664	\$ 21,273,664	\$ 686,035,118	\$ 473,000,000

EXPENDITURE LIMITATION COMPARISON	
2012	2013
\$ 460,000,000	\$ 473,000,000
460,000,000	473,000,000
184,661,244	181,083,823
\$ 275,338,756	\$ 281,916,177
\$ 733,909,330	\$ 759,367,985

1. Budgeted expenditures/expenses
2. Add/subtract: estimated net reconciling items
3. Budgeted expenditures/expenses adjusted for reconciling items
4. Less: estimated exclusions
5. Amount subject to the expenditure limitation
6. EEC or voter-approved alternative expenditure limitation

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts in this column represent Fund Balance/Net Asset amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).



**Schedule 15 - Auditor General Schedule B  
Summary of Tax Levy and Tax Rate Information  
Fiscal Year 2013**

	<u>2012</u>	<u>2013</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 4,248,967	\$ 4,387,180
2. Amount received from primary property taxation in the <b>current year</b> in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 2,412,743	\$ 2,155,026
B. Secondary property taxes	15,960,834	14,221,508
C. Total property tax levy amounts	\$ 18,373,577	\$ 16,376,534
4. Property taxes collected*		
A. Primary property taxes		
(1) <b>Current</b> year's levy	\$ 2,292,106	
(2) Prior years' levies	120,637	
(3) Total primary property taxes	\$ 2,412,743	
B. Secondary property taxes		
(1) <b>Current</b> year's levy	\$ 15,162,792	
(2) Prior years' levies	798,042	
(3) Total secondary property taxes	\$ 15,960,834	
C. Total property taxes collected	\$ 18,373,577	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.1900	0.1900
(2) Secondary property tax rate	1.2500	1.2500
(3) Total city/town tax rate	1.4400	1.4400

B. Special assessment district tax rates  
 Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating \_\_\_\_\_ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.





**Schedule 16 - Auditor General Schedule C  
Summary by Fund Type of Revenues Other Than Property Taxes  
Fiscal Year 2013**

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
<b>GENERAL FUND</b>			
<b>Local taxes</b>			
General Fund	\$ 36,836,400	\$ 36,836,400	\$ 38,004,394
Half Cent Sales Tax Fund	14,612,750	14,612,750	15,082,827
<b>Licenses and permits</b>			
General Fund	1,671,932	1,671,932	1,839,088
<b>Intergovernmental</b>			
General Fund	29,817,407	29,817,407	32,833,161
<b>Charges for services</b>			
General Fund	22,464,300	22,464,300	22,648,605
<b>Fines and forfeits</b>			
General Fund	2,525,800	2,525,800	2,352,061
<b>Interest on investments</b>			
General Fund	218,800	218,800	297,000
Half Cent Sales Tax Fund	58,000	58,000	100,000
<b>In-lieu property taxes</b>			
<b>Contributions</b>			
<b>Miscellaneous</b>			
General Fund	1,640,522	1,640,522	1,516,840
<b>Total General Fund</b>	\$ 109,845,911	\$ 109,845,911	\$ 114,673,976

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C  
Summary by Fund Type of Revenues Other Than Property Taxes  
Fiscal Year 2013**

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
<b>SPECIAL REVENUE FUNDS</b>			
Street Fund	\$ 11,461,000	\$ 11,461,000	\$ 11,711,670
	\$ 11,461,000	\$ 11,461,000	\$ 11,711,670
Transit Fund	\$ 44,691	\$ 44,691	\$ 170,146
	\$ 44,691	\$ 44,691	\$ 170,146
Street Light Improvement Districts Fund	\$ 484,291	\$ 484,291	\$ 516,729
Maintenance Improvement Districts Fund	\$ 161,955	\$ 161,955	\$ 137,543
	\$ 646,246	\$ 646,246	\$ 654,272
Development Fee Fund	\$ 5,416,736	\$ 5,416,736	\$ 5,171,770
	\$ 5,416,736	\$ 5,416,736	\$ 5,171,770
Public Housing Funds	\$ 211,771	\$ 211,771	\$ 327,971
	\$ 211,771	\$ 211,771	\$ 327,971
Grant Funds	\$ 4,298,732	\$ 4,298,732	\$ 9,214,301
	\$ 4,298,732	\$ 4,298,732	\$ 9,214,301
Transportation Sales Tax Fund	\$ 8,930,370	\$ 8,930,370	\$ 9,206,148
	\$ 8,930,370	\$ 8,930,370	\$ 9,206,148
<b>Total Special Revenue Funds</b>	\$ 31,009,546	\$ 31,009,546	\$ 36,456,278

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C  
Summary by Fund Type of Revenues Other Than Property Taxes  
Fiscal Year 2013**

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
<b>DEBT SERVICE FUNDS</b>			
General Obligation Bonds Fund	\$ 302,000	\$ 302,000	\$ 142,000
Improvement Districts Funds	\$ 1,951,037	\$ 1,951,037	\$ 1,355,668
Municipal District Authority Fund	\$ 10,000	\$ 10,000	\$ 10,000
	\$ 2,263,037	\$ 2,263,037	\$ 1,507,668
<b>Total Debt Service Funds</b>	\$ 2,263,037	\$ 2,263,037	\$ 1,507,668
<b>CAPITAL PROJECTS FUNDS</b>			
GO Bonds	\$ 119,000	\$ 119,000	\$ 45,000
	\$ 119,000	\$ 119,000	\$ 45,000
County Transportation Tax Fund	\$ 14,274,000	\$ 14,274,000	\$ 1,057,666
	\$ 14,274,000	\$ 14,274,000	\$ 1,057,666
<b>Total Capital Projects Funds</b>	\$ 14,393,000	\$ 14,393,000	\$ 1,102,666

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C  
Summary by Fund Type of Revenues Other Than Property Taxes  
Fiscal Year 2013**

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
<b>PERMANENT FUNDS</b>			
Fireman's Pension Fund	\$ 1,221	\$ 1,221	\$ 750
Neighborhood Pride NFP Trust	25,075	25,075	
PLAY Peoria NFP Trust	5,963	5,963	
Westside Fire Training Agency	3,140	3,140	
	\$ 35,399	\$ 35,399	\$ 750
<b>Total Permanent Funds</b>	\$ 35,399	\$ 35,399	\$ 750
<b>ENTERPRISE FUNDS</b>			
Water Fund	\$ 33,624,130	\$ 33,624,130	\$ 34,396,135
Water Replacement & Reserves Funds	90,639	90,639	121,037
Water Expansion & Improvement Districts Funds	1,535,277	1,535,277	970,000
	\$ 35,250,046	\$ 35,250,046	\$ 35,487,172
Wastewater Fund	\$ 18,208,434	\$ 18,208,434	\$ 19,343,773
Wastewater Replacement & Reserves Funds	82,800	82,800	98,867
Wastewater Expansion & Improvmnt Districts Funds	652,150	652,150	345,750
	\$ 18,943,384	\$ 18,943,384	\$ 19,788,390
Residential Sanitation Fund	\$ 10,017,146	\$ 10,017,146	\$ 9,119,274
Commercial Sanitation Fund	2,077,900	2,077,900	2,170,900
Sanitation Reserve Funds	970,129	970,129	1,013,736
Sanitation Expansion Funds	101,200	101,200	36,000
	\$ 13,166,375	\$ 13,166,375	\$ 12,339,910
Sports Complex Ops/Maintenance Fund	\$ 2,324,806	\$ 2,324,806	\$ 2,395,700
Sports Complex Equipment Reserve Fund	242,327	242,327	285,114
Storm Water Drainage System Fund	815,600	815,600	820,600
	\$ 3,382,733	\$ 3,382,733	\$ 3,501,414
<b>Total Enterprise Funds</b>	\$ 70,742,538	\$ 70,742,538	\$ 71,116,886

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C  
Summary by Fund Type of Revenues Other Than Property Taxes  
Fiscal Year 2013**

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
<b>INTERNAL SERVICE FUNDS</b>			
Fleet Maintenance Fund	\$ 5,151,692	\$ 5,151,692	\$ 5,105,844
Fleet Reserve Fund	1,262,092	1,262,092	1,278,824
Streets/Transit Equipment Reserve	259,468	259,468	260,068
	\$ 6,673,252	\$ 6,673,252	\$ 6,644,736
Insurance Reserve Fund	\$ 2,757,979	\$ 2,757,979	\$ 2,519,537
Workmans Comp Self Insurance	958,503	958,503	1,103,009
Health Self Insurance	13,155,652	13,155,652	14,122,881
	\$ 16,872,134	\$ 16,872,134	\$ 17,745,427
Facilities Maintenance Fund	\$ 5,283,128	\$ 5,283,128	\$ 5,897,231
	\$ 5,283,128	\$ 5,283,128	\$ 5,897,231
Information Technology Fund	\$ 6,734,659	\$ 6,734,659	\$ 6,936,981
Information Technology Reserve Fund	542,825	542,825	640,308
Information Technology Project Fund			750
	\$ 7,277,484	\$ 7,277,484	\$ 7,578,039
<b>Total Internal Service Funds</b>	\$ 36,105,998	\$ 36,105,998	\$ 37,865,433
<b>TOTAL ALL FUNDS</b>	\$ 264,395,429	\$ 264,395,429	\$ 262,723,657

\* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 17 - Auditor General Schedule D  
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers  
Fiscal Year 2013**

FUND	OTHER FINANCING 2013		INTERFUND TRANSFERS 2013	
	SOURCES	<USES>	IN	<OUT>
<b>GENERAL FUND</b>				
General Fund	\$	\$	\$ 5,900,537	\$ 236,170
Half-Cent Sales Tax Fund				9,995,940
<b>Total General Fund</b>	\$	\$	\$ 5,900,537	\$ 10,232,110
<b>SPECIAL REVENUE FUNDS</b>				
Streets Fund	\$	\$	\$ 1,516,729	\$ 115,333
Transit Fund			516,964	125,646
Wellness Program Fund			10,000	
Arts Commission Capital Fund				243,841
Transportation Sales Tax Fund				5,415,552
Municipal Court Allocation Fund				50,000
Street Light Districts Fund				516,729
Asset Forfeiture Fund				35,000
Maintenance Imprvtd Districts Fund				137,543
<b>Total Special Revenue Funds</b>	\$	\$	\$ 2,043,693	\$ 6,639,644
<b>DEBT SERVICE FUNDS</b>				
MDA Debt Service	\$	\$	\$ 7,031,959	\$
<b>Total Debt Service Funds</b>	\$	\$	\$ 7,031,959	\$
<b>CAPITAL PROJECTS FUNDS</b>				
Proposed GO Bonds Future Issue	\$ 19,924,555	\$	\$	\$
Proposed MDA Bond Cap Proj	35,135,700			
Capital Projects - Outside Sources	2,531,369			
<b>Total Capital Projects Funds</b>	\$ 57,591,624	\$	\$	\$
<b>PERMANENT FUNDS</b>				
<b>Total Permanent Funds</b>	\$	\$	\$	\$
<b>ENTERPRISE FUNDS</b>				
Sports Complex Fund	\$	\$	\$ 2,027,329	\$ 107,205
Water Fund				2,921,285
Wastewater Fund			2,559,123	335,132
Wastewater Equipment Reserve Fund			140,000	
Residential Solid Waste Fund				295,674
Solid Waste Equipment Reserve Fund			290,000	
Water Resources Fund				705,900
<b>Total Enterprise Funds</b>	\$	\$	\$ 5,016,452	\$ 4,365,196
<b>INTERNAL SERVICE FUNDS</b>				
Fleet Services Fund	\$	\$	\$	\$ 36,714
Fleet Reserve Fund			67,400	
Streets/Transit Replacement Fund			125,646	
Insurance Reserve Fund				
Information Technology Funds			1,058,977	
Facilities Maintenance Fund			29,000	
<b>Total Internal Service Funds</b>	\$	\$	\$ 1,281,023	\$ 36,714
<b>TOTAL ALL FUNDS</b>	\$ 57,591,624	\$	\$ 21,273,664	\$ 21,273,664



**Schedule 18 - Auditor General Schedule E**  
**Summary by Department of Expenditures/Expenses Within Each Fund Type**  
**Fiscal Year 2013**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2012</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2013</b>
<b>GENERAL FUND</b>				
City Attorney	\$ 2,961,367	\$	\$ 2,980,906	\$ 3,115,442
City Clerk	960,843	(41,900)	908,315	949,360
City Manager	1,142,750		1,142,750	1,232,902
Community Services	18,515,632	2,250	18,478,691	19,905,182
Economic Development Services	3,328,911	30,623	3,280,523	3,519,896
Engineering	3,460,179		3,417,817	3,726,075
Finance	4,170,402		4,170,402	4,345,081
Finance Utilities	5,206,345	7,000	5,198,345	4,611,288
Fire	19,547,095		19,547,095	21,233,589
Governmental Affairs	1,125,439	4,000	1,129,439	1,204,877
Human Resources	2,316,165	4,127	2,320,292	2,448,513
Management and Budget	917,364		917,364	993,723
Mayor and Council	604,452		604,452	652,117
Municipal Court	1,821,218		1,817,874	1,953,037
Non-Departmental	29,403,886	(1,913,185)	5,595,304	22,495,570
Office of Communications	1,096,007	39,500	1,130,402	1,196,518
Planning and Community Development	2,131,843	16,248	1,795,277	2,081,293
Police	35,205,043	(38,000)	35,165,088	37,080,596
Public Works	431,467	86,940	518,407	548,525
Non-Departmental - Half Cent	5,402,022		3,416,919	5,741,265
Economic Dvpmnt Svcs - Half Cent	375,000			350,000
Non-Departmental - Other Reserves	973,350		185,447	627,540
<b>Total General Fund</b>	<b>\$ 141,096,780</b>	<b>\$ (1,802,397)</b>	<b>\$ 113,721,110</b>	<b>\$ 140,012,389</b>
<b>SPECIAL REVENUE FUNDS</b>				
Streets - Engineering	\$ 1,116,425	\$ 50,000	\$ 1,163,913	\$ 1,156,505
Streets - Public Works	13,885,451	(50,000)	12,352,966	14,199,201
Transportation Sales Tax Fund - Non Deptl	12,371,336	(592,009)	6,611,197	19,902,044
Development Fee Funds - Non Deptl	13,124,675	932,009	2,463,156	15,682,097
Public Housing - Planning and Community Dev.	327,871		211,715	327,871
Section 8 Housing - Planning and Community Dev.	1,320,013	264,286	244,139	976,586
Transit - Public Works	932,686		932,686	995,894
Attorney Grants - City Attorney	50,177	1,401	21,109	45,587
Public Safety Grants - Fire	436,800	(48,021)	381,279	7,500
Public Safety Grants - Police	450,932	567,933	784,266	505,258
Other Grants - Community Services	895,000	35,027	198,481	375,000
Other Grants - Governmental Affairs		241,000	156,193	84,007
Other Grants - Human Resources	10,000		2,865	9,833
Other Grants - Mayor and Council		1,600	1,366	300
Other Grants - Municipal Court	473,777	172,873	554,870	328,432
Other Grants - Non-Departmental	10,000,000	(2,164,747)	8,237	4,000,000
Other Grants - Planning and Community Dev.	1,274,002	1,124,575	745,790	2,200,947
Community Services Grants - Community Services	433,361	19,775	453,136	431,619
<b>Total Special Revenue Funds</b>	<b>\$ 57,102,506</b>	<b>\$ 555,702</b>	<b>\$ 27,287,364</b>	<b>\$ 61,228,681</b>
<b>DEBT SERVICE FUNDS</b>				
General Obligation Bonds-Finance	\$ 19,161,635	\$	\$ 17,873,790	\$ 15,565,202
MDA Bonds-Finance	5,678,618		5,843,340	7,567,350
Improvement Districts-Finance	476,525		476,525	473,775
Improvement Districts-Non-Departmental	1,339,095		1,340,645	880,943
<b>Total Debt Service Funds</b>	<b>\$ 26,655,873</b>	<b>\$</b>	<b>\$ 25,534,300</b>	<b>\$ 24,487,270</b>
<b>CAPITAL PROJECTS FUNDS</b>				
General Obligation Bonds-Non-Departmental	\$ 52,170,025	\$ 815,514	\$ 14,783,472	\$ 43,172,928
MDA Bonds-Non-Departmental	16,780,125	51,007	10,700	30,281,900
Capital Projects - Streets/Econ Devpmt-Engineering	31,880,428	(130,387)	3,281,257	27,235,942
Outside Source Fund-Non-Departmental	2,098,448	(22,110)	39,295	3,361,874
<b>Total Capital Projects Funds</b>	<b>\$ 102,929,026</b>	<b>\$ 714,024</b>	<b>\$ 18,114,724</b>	<b>\$ 104,052,644</b>



**Schedule 18 - Auditor General Schedule E**  
**Summary by Department of Expenditures/Expenses Within Each Fund Type**  
**Fiscal Year 2013**

<b>FUND/DEPARTMENT</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012</b>	<b>ACTUAL EXPENDITURES/ EXPENSES* 2012</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2013</b>
<b>PERMANENT FUNDS</b>				
Fireman's Pension-Fire	\$ 30,600	\$	\$ 30,600	\$ 30,600
Agency Funds-Community Services			3,862	2,000
Agency Funds-Fire			1,961	1,000
Agency Funds-Planning and Community Developme			5,000	
<b>Total Permanent Funds</b>	<b>\$ 30,600</b>	<b>\$</b>	<b>\$ 41,423</b>	<b>\$ 33,600</b>
<b>ENTERPRISE FUNDS</b>				
Water-Public Works	\$ 33,839,633	\$	\$ 27,733,170	\$ 35,531,706
Water Replacement & Reserves-Public Works	1,515,337		782,073	1,433,679
Water Expansion-Public Works	7,978,945	202,544	788,904	7,878,029
Wastewater-Public Works	25,711,960		21,103,812	25,950,284
Wastewater Rplcmt & Reserves-Public Works	590,033		90,033	850,000
Wastewater Expansion-Public Works	3,497,662		140,957	4,062,658
Residential Solid Waste-Public Works	9,229,973		8,369,973	9,511,608
Commercial Solid Waste-Public Works	3,158,043		2,158,043	3,286,511
Solid Waste Reserves-Public Works	350,000	606,067	956,067	2,025,000
Solid Waste Expansion-Public Works	305,310		105,325	305,310
Sports Complex Ops/Mx-Community Svcs	4,913,001		4,319,102	4,630,250
Sports Complex Equipt Reserves-Community Svcs	950,000			1,760,000
<b>Total Enterprise Funds</b>	<b>\$ 92,039,897</b>	<b>\$ 808,611</b>	<b>\$ 66,547,459</b>	<b>\$ 97,225,035</b>
<b>INTERNAL SERVICE FUNDS</b>				
Fleet Maintenance-Public Works	\$ 4,672,721	\$ (86,940)	\$ 4,876,946	\$ 5,188,622
Fleet Reserve-Public Works	2,141,998	(204,000)	1,187,998	2,904,099
Insurance Reserve-City Attorney	3,986,269		2,790,669	5,666,271
Insurance Reserve-Human Resources	14,976,653		13,881,016	15,702,529
Facilities Maintenance-Public Works	5,470,869	15,000	5,445,344	5,717,386
Information Technology	7,702,572	14,200	7,417,699	8,364,809
Information Technology Reserve	975,000	12,054	467,054	2,286,950
Information Technology Projects	219,236	(26,254)	131,429	129,715
<b>Total Internal Service Funds</b>	<b>\$ 40,145,318</b>	<b>\$ (275,940)</b>	<b>\$ 36,198,155</b>	<b>\$ 45,960,381</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 460,000,000</b>	<b>\$</b>	<b>\$ 287,444,536</b>	<b>\$ 473,000,000</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.





**Schedule 19 - Auditor General Schedule F  
Summary by Department of Expenditures/Expenses  
Fiscal Year 2013**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES *	BUDGETED EXPENDITURES/ EXPENSES
	2012	2012	2012	2013
<b>City Attorney</b>				
General Fund	\$ 2,961,367	\$	\$ 2,980,906	\$ 3,115,442
Attorney Grants	50,177	1,401	21,109	45,587
Insurance Reserve	3,986,269		2,790,669	5,666,271
<b>Department Total</b>	<b>\$ 6,997,813</b>	<b>\$ 1,401</b>	<b>\$ 5,792,684</b>	<b>\$ 8,827,300</b>
<b>City Clerk</b>				
General Fund	\$ 960,843	\$ (41,900)	\$ 908,315	\$ 949,360
<b>Department Total</b>	<b>\$ 960,843</b>	<b>\$ (41,900)</b>	<b>\$ 908,315</b>	<b>\$ 949,360</b>
<b>City Manager</b>				
General Fund	\$ 1,142,750	\$	\$ 1,142,750	\$ 1,232,902
<b>Department Total</b>	<b>\$ 1,142,750</b>	<b>\$</b>	<b>\$ 1,142,750</b>	<b>\$ 1,232,902</b>
<b>Community Services</b>				
General Fund	\$ 18,515,632	\$ 2,250	\$ 18,478,691	\$ 19,905,182
Other Grants	895,000	35,027	198,481	375,000
Community Service Grants	433,361	19,775	453,136	431,619
Sports Complex Operations/Maintenance	4,913,001		4,319,102	4,630,250
Sports Complex Equipment Reserves	950,000			1,760,000
Agency Funds			3,862	2,000
<b>Department Total</b>	<b>\$ 25,706,994</b>	<b>\$ 57,052</b>	<b>\$ 23,453,272</b>	<b>\$ 27,104,051</b>
<b>Economic Development Services</b>				
General Fund	\$ 3,328,911	\$ 30,623	\$ 3,280,523	\$ 3,519,896
Other Reserve Funds	375,000			350,000
<b>Department Total</b>	<b>\$ 3,703,911</b>	<b>\$ 30,623</b>	<b>\$ 3,280,523</b>	<b>\$ 3,869,896</b>
<b>Engineering</b>				
General Fund	\$ 3,460,179	\$	\$ 3,417,817	\$ 3,726,075
Streets	1,116,425	50,000	1,163,913	1,156,505
Capital Projects - Streets/Economic Development	31,880,428	(130,387)	3,281,257	27,235,942
<b>Department Total</b>	<b>\$ 36,457,032</b>	<b>\$ (80,387)</b>	<b>\$ 7,862,987</b>	<b>\$ 32,118,522</b>
<b>Finance</b>				
General Fund	\$ 9,376,747	\$ 7,000	\$ 9,368,747	\$ 8,956,369
General Obligation Bonds	19,161,635		17,873,790	15,565,202
MDA Bonds	5,678,618		5,843,340	7,567,350
Improvement Districts	476,525		476,525	473,775
<b>Department Total</b>	<b>\$ 34,693,525</b>	<b>\$ 7,000</b>	<b>\$ 33,562,402</b>	<b>\$ 32,562,696</b>
<b>Fire</b>				
General Fund	\$ 19,547,095	\$	\$ 19,547,095	\$ 21,233,589
Public Safety Grants	436,800	(48,021)	381,279	7,500
Fireman's Pension	30,600		30,600	30,600
Agency Funds			1,961	1,000
<b>Department Total</b>	<b>\$ 20,014,495</b>	<b>\$ (48,021)</b>	<b>\$ 19,960,935</b>	<b>\$ 21,272,689</b>
<b>Governmental Affairs</b>				
General Fund	\$ 1,125,439	\$ 4,000	\$ 1,129,439	\$ 1,204,877
Other Grants		241,000	156,193	84,007
<b>Department Total</b>	<b>\$ 1,125,439</b>	<b>\$ 245,000</b>	<b>\$ 1,285,632</b>	<b>\$ 1,288,884</b>



**Schedule 19 - Auditor General Schedule F  
Summary by Department of Expenditures/Expenses  
Fiscal Year 2013**

<b>DEPARTMENT/FUND</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012</b>	<b>ACTUAL EXPENDITURES/ EXPENSES * 2012</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2013</b>
<b>Human Resources</b>				
General Fund	\$ 2,316,165	\$ 4,127	\$ 2,320,292	\$ 2,448,513
Other Grants	10,000		2,865	9,833
Insurance Reserve	14,976,653		13,881,016	15,702,529
<b>Department Total</b>	<b>\$ 17,302,818</b>	<b>\$ 4,127</b>	<b>\$ 16,204,173</b>	<b>\$ 18,160,875</b>
<b>Information Technology</b>				
Information Technology	\$ 7,702,572	\$ 14,200	\$ 7,417,699	\$ 8,364,809
Information Technology Reserve	975,000	12,054	467,054	2,286,950
Information Technology Projects	219,236	(26,254)	131,429	129,715
<b>Department Total</b>	<b>\$ 8,896,808</b>	<b>\$ (26,254)</b>	<b>\$ 8,016,182</b>	<b>\$ 10,781,474</b>
<b>Management and Budget</b>				
General Fund	\$ 917,364	\$	\$ 917,364	\$ 993,723
<b>Department Total</b>	<b>\$ 917,364</b>	<b>\$</b>	<b>\$ 917,364</b>	<b>\$ 993,723</b>
<b>Mayor and Council</b>				
General Fund	\$ 604,452	\$	\$ 604,452	\$ 652,117
Other Grants		1,600	1,366	300
<b>Department Total</b>	<b>\$ 604,452</b>	<b>\$ 1,600</b>	<b>\$ 605,818</b>	<b>\$ 652,417</b>
<b>Municipal Court</b>				
General Fund	\$ 1,821,218	\$	\$ 1,817,874	\$ 1,953,037
Other Grants	473,777	172,873	554,870	328,432
<b>Department Total</b>	<b>\$ 2,294,995</b>	<b>\$ 172,873</b>	<b>\$ 2,372,744</b>	<b>\$ 2,281,469</b>
<b>Non-Departmental</b>				
General Fund	\$ 29,403,886	\$ (1,913,185)	\$ 5,595,304	\$ 22,495,570
Half Cent Sales Tax Fund	5,402,022		3,416,919	5,741,265
Other Reserve Funds	973,350		185,447	627,540
Transportation Sales Tax Fund	12,371,336	(592,009)	6,611,197	19,902,044
Development Fee Funds	13,124,675	932,009	2,463,156	15,682,097
Other Grants	10,000,000	(2,164,747)	8,237	4,000,000
General Obligation Bonds	52,170,025	815,514	14,783,472	43,172,928
MDA Bonds	16,780,125	51,007	10,700	30,281,900
Outside Source Fund	2,098,448	(22,110)	39,295	3,361,874
Improvement Districts	1,339,095		1,340,645	880,943
<b>Department Total</b>	<b>\$ 143,662,962</b>	<b>\$ (2,893,521)</b>	<b>\$ 34,454,372</b>	<b>\$ 146,146,161</b>
<b>Office of Communications</b>				
General Fund	\$ 1,096,007	\$ 39,500	\$ 1,130,402	\$ 1,196,518
<b>Department Total</b>	<b>\$ 1,096,007</b>	<b>\$ 39,500</b>	<b>\$ 1,130,402</b>	<b>\$ 1,196,518</b>
<b>Planning and Community Development</b>				
General Fund	\$ 2,131,843	\$ 16,248	\$ 1,795,277	\$ 2,081,293
Public Housing	327,871		211,715	327,871
Section 8 Housing	1,320,013	264,286	244,139	976,586
Other Grants	1,274,002	1,124,575	745,790	2,200,947
Agency Funds			5,000	
<b>Department Total</b>	<b>\$ 5,053,729</b>	<b>\$ 1,405,109</b>	<b>\$ 3,001,921</b>	<b>\$ 5,586,697</b>



**Schedule 19 - Auditor General Schedule F  
Summary by Department of Expenditures/Expenses  
Fiscal Year 2013**

<b>DEPARTMENT/FUND</b>	<b>ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012</b>	<b>EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012</b>	<b>ACTUAL EXPENDITURES/ EXPENSES * 2012</b>	<b>BUDGETED EXPENDITURES/ EXPENSES 2013</b>
<b>Police</b>				
General Fund	\$ 35,205,043	\$ (38,000)	\$ 35,165,088	\$ 37,080,596
Public Safety Grants	450,932	567,933	784,266	505,258
<b>Department Total</b>	<b>\$ 35,655,975</b>	<b>\$ 529,933</b>	<b>\$ 35,949,354</b>	<b>\$ 37,585,854</b>
<b>Public Works</b>				
General Fund	\$ 431,467	\$ 86,940	\$ 518,407	\$ 548,525
Streets	13,885,451	(50,000)	12,352,966	14,199,201
Transit	932,686		932,686	995,894
Water	33,839,633		27,733,170	35,531,706
Water Replacement & Reserves	1,515,337		782,073	1,433,679
Water Expansion	7,978,945	202,544	788,904	7,878,029
Wastewater	25,711,960		21,103,812	25,950,284
Wastewater Replacement & Reserves	590,033		90,033	850,000
Wastewater Expansion	3,497,662		140,957	4,062,658
Residential Solid Waste	9,229,973		8,369,973	9,511,608
Commercial Solid Waste	3,158,043		2,158,043	3,286,511
Solid Waste Reserves	350,000	606,067	956,067	2,025,000
Solid Waste Expansion	305,310		105,325	305,310
Fleet Maintenance	4,672,721	(86,940)	4,876,946	5,188,622
Fleet Reserve	2,141,998	(204,000)	1,187,998	2,904,099
Facilities Maintenance	5,470,869	15,000	5,445,344	5,717,386
<b>Department Total</b>	<b>\$ 113,712,088</b>	<b>\$ 569,611</b>	<b>\$ 87,542,704</b>	<b>\$ 120,388,512</b>
<b>TOTAL ALL DEPARTMENT/FUND</b>	<b>\$ 460,000,000</b>		<b>\$ 287,444,536</b>	<b>\$ 473,000,000</b>

\* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



RESOLUTION NO. 2012 - 83

A RESOLUTION OF THE MAYOR AND  
COUNCIL OF THE CITY OF PEORIA,  
ARIZONA, ADOPTING THE FISCAL YEAR  
2013 BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on May 15, 2012 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on June 5, 2012, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 5, 2012 in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on June 19, 2012; and


NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1 are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2013.

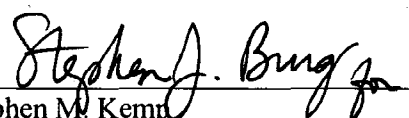


Resolution No. 2012-83  
Page 2 of 2


PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 5<sup>th</sup> day of June 2012.

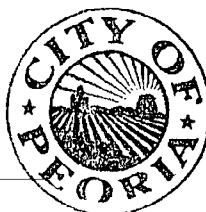
  
\_\_\_\_\_  
Bob Barrett, Mayor

APPROVED AS TO FORM:

  
\_\_\_\_\_  
Stephen M. Kemp  
City Attorney

ATTEST:

  
\_\_\_\_\_  
Wanda Nelson  
City Clerk



==



## Glossary

**ACCRUAL:** A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

**ADOPTED BUDGET:** Formal action by the City Council that sets the spending limits for the fiscal year.

**APPROPRIATION:** An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

**APPROVED BUDGET:** The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

**ARBITRAGE:** For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

**ASSESSED VALUATION:** A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

**BASE BUDGET:** Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free-up resources for other purposes.

**BALANCED BUDGET:** A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget

will not include one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

**BOND:** A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

**BUDGET AMENDMENT:** A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

**BUDGET MESSAGE:** The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

**BUDGETARY CONTROL:** The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

**CAFR – Comprehensive Annual Financial Report:** The official annual financial report of the City. The CAFR represents management’s report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.



**CAPITAL IMPROVEMENT PROGRAM**

**BUDGET:** The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

**CAPITAL OUTLAY:** Expenditures which result in the acquisition of or addition to fixed assets.

**CAPITAL PROJECT:** Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

**CAPITAL PROJECT CARRYOVER:** An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

**CARRYOVER:** An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

**COMMODITIES:** Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

**COMMUNITY FACILITIES DISTRICT (CFD):** A separate entity established by a local government agency which allows for financing of public improvements and services.

**CONTINGENCY FUND:** A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

**DEBT SERVICE:** The payment of principal, interest and agent fees on borrowed funds such as bonds.

**DEBT SERVICE FUND REQUIREMENTS:** The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

**DEPARTMENT:** A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

**DEPRECIATION:** An accounting transaction which spreads the purchase cost of an asset across its useful life.

**DIVISION:** A functional unit of a department.

**ENCUMBRANCE:** The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes encumbrances are considered expenditures.

**ESTIMATED REVENUE:** The amount of projected revenue to be collected during the fiscal year.

**EXPENDITURE:** This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

**EXPENDITURE LIMITATION:** The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.



**FIXED ASSETS:** Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than \$1000, such as land, buildings, machinery, furniture and other equipment.

**FULL-TIME EQUIVALENT (FTE):** A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

**FUND:** A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

**General Fund:** A general purpose fund supported by taxes, fees, and other non-enterprise revenues.

**Enterprise Funds:** Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

**Special Revenue Funds:** Supported through grants, or in the case of the Streets Fund which is supported through Highway User Revenues.

**Internal Service Funds:** Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

**Bond Funds:** Primarily used for Capital Projects.

**Debt Service Fund:** Primarily used to track principal and interest payments, most commonly for bonds.

**FUND BALANCE:** The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over realized revenues and unspent appropriations or reserves at the end of the year.

**GENERAL OBLIGATION BONDS:** Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

**GENERAL PLAN:** A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the "constitution" for growth and development in the community.

**GOVERNMENT FUNDS:** Refers to the use of Fund Accounting in which funds are set up for a specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

**GRANT:** A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

**IMPACT FEES:** The fees charged to offset the cost of city improvements that are required due to growth-related development.

**IMPROVEMENT DISTRICTS:** A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

**INTERNAL SERVICE FUNDS:** A group of funds that account for services provided to other divisions and departments within the City government.





**MARGIN OF SAFETY:** The difference between the expected (or actual) sales level and the break-even sales level.

**MUNICIPAL DEVELOPMENT AUTHORITY:** A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

**OBJECTIVES:** A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

**OPERATING BUDGET:** A budget for the day to day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

**OPERATIONAL IMPACTS:** The expenses associated to a project that will continue on an ongoing basis after the project is complete.

**PAY AS YOU GO CAPITAL:** Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

**PERFORMANCE MANAGEMENT:** A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

**PROGRAM:** A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

**PROPERTY TAX:** The total property tax levied by a municipality on the assessed value of all property

within the City limits. In Arizona the tax system is divided into two separate types:

**Primary Property Tax:** The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

**Secondary Property Tax:** The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

**PROPERTY TAX LEVY:** The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

**PROPERTY TAX RATE:** The amount of tax stated in terms of a unit of the tax base expressed as dollars per \$100 of assessed valuation

**REVENUE:** The income of a government from all sources appropriated for the payment of the public expenses.

**REVISED SERVICE LEVEL:** Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

**SINKING FUND:** A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

**STANDARDS:** The measures which serve as benchmarks to assess how well programs are operating.

**STATE-SHARED REVENUES:** The portion of revenues collected by the State of Arizona that are

allocated to cities and towns based primarily on U.S. Census population figures.

**TRANSFER:** An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

**USER CHARGES:** The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

**WORKING CAPITAL:** A financial metric which represents the amount of day-by-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.





# Acronyms

<b>ACLPL:</b> Arizona Certified Landscape Professionals	<b>HOA:</b> Homeowners Association
<b>ACMA:</b> Arizona City Manager's Association	<b>IAEI:</b> International Association of Electrical Inspectors
<b>ADEQ:</b> Arizona Department of Environmental Quality	<b>IAPMO:</b> International Association of Plumbing & Mechanical Officials
<b>ADWR:</b> Arizona Department of Water Resources	<b>ICMA:</b> International City Manager's Association
<b>AMMA:</b> Arizona Municipal Management Association	<b>IFMA:</b> International Facility Manager's Association
<b>AMWUA:</b> Arizona Municipal Water Users Association	<b>IMSA:</b> International Municipal Sign Association
<b>APWA:</b> American Public Works Association	<b>ISO:</b> Insurance Service Organization
<b>ARRA:</b> American Recovery and Reinvestment Act of 2009	<b>IT:</b> Information Technology
<b>ASPA:</b> Arizona Society Public Administration	<b>ITE:</b> Institute of Transportation Engineers
<b>AWPCA:</b> Arizona Water & Pollution Control Association	<b>LEED:</b> Leading Through Education & Environmental Design
<b>AWWA:</b> American Water Works Association	<b>MAG:</b> Maricopa Association of Governments
<b>CAFR:</b> Comprehensive Annual Financial Report	<b>MAG WQA:</b> Maricopa Association of Governments Water Quality Advisory Group
<b>CDBG:</b> Community Development Block Grant	<b>MDA:</b> Municipal Development Authority
<b>COJET:</b> Council on Judicial Education & Training	<b>MOC:</b> Municipal Office Complex
<b>CWA:</b> Clean Water Act	<b>MOU:</b> Memorandum of Understanding
<b>DEQ:</b> Department of Environmental Quality	<b>MSCA:</b> Municipal Sports Complex Authority
<b>EEO:</b> Equal Employment Opportunity	<b>NFPA:</b> National Fire Protection Association
<b>EMS:</b> Emergency Medical Services	<b>NPDES:</b> National Pollution Discharge Elimination System
<b>FEMA:</b> Federal Emergency Management Administration	<b>NSPE:</b> National Society for Professional Engineers
<b>FHWA:</b> Federal Highway Administration	<b>NUSA:</b> Neighborhood U.S.A.
<b>FICA:</b> Federal Insurance Contribution Act	<b>OSHA:</b> Occupational Safety & Health Association
<b>FSL:</b> Foundation for Senior Living	<b>RPTA:</b> Regional Public Transit Authority
<b>GAAP:</b> Generally Accepted Accounting Principles	<b>SWPRA:</b> Southwest Public Recycling Association
<b>GASB:</b> Government Accounting Standards Board	<b>TIS:</b> Transportation Infrastructure and Services
<b>GFOA:</b> Government Finance Officer's Association	<b>WRAG:</b> Water Resources Advisory Group
<b>GMA:</b> Groundwater Management Act	<b>WWTP:</b> Wastewater Treatment Plant
<b>GO:</b> General Obligation	
<b>HUD:</b> Federal Department of Housing & Urban Development	
<b>HURF:</b> Highway User Revenue Fund	



## Acknowledgements

The development of the FY 2013 budget was a considerable undertaking. As we begin to see moderate improvements in the national and local economy, funding operational needs remains a challenge. Responding to these challenges required teamwork and collaboration, solid communication and a continued commitment to act in the best interests of our residents, businesses, partners and employees. I would like to personally thank those individuals that helped to make this budget a reality.

The preparation of the budget is a year-long process, involving numerous stakeholders, operational insight, and financial expertise. All along, the staff of the Management and Budget Department showed incredible commitment and support to the organization as a whole. Katie Gregory, who served as the Interim Management and Budget Director, provided exceptional leadership in working with the Executive Team and department heads to tackle important budget related policy issues. Barry Houg, Budget Coordinator, guided the budget process by managing assignments, maintaining numerous automated systems, and spearheading the financial analysis and forecasting efforts. Alex Munro, Senior Budget Analyst, served as the operating budget lead, offering departmental support and undertaking several important research initiatives. Peter Christensen, Senior Budget Analyst, performed exceptionally well in managing the City's substantial Capital Improvement Program. Howell Lindsay, Rate Analyst, along with the City's Public Works-Utilities Department, worked collaboratively to develop a water and wastewater rate structure that met the financial and operational goals of the City in the most efficient and effective way. Mindy Russell, Management Assistant, has been the linchpin that keeps us all together, providing administrative support, performing key research, and developing an outstanding budget document.

I would like to personally thank the City Manager, Carl Swenson, for his thoughtful leadership and continued guidance over the past year. Special recognition also goes to Deputy City Managers Susan Thorpe and Susan Daluddung, for their continued stewardship during this budget process. Also, thanks to our Interim Human Resources Director, Claudia Lujan, Chief Financial Officer, Brent Mattingly, and Public Works-Utilities Director, Bill Mattingly, and the rest of the Utilities staff for their contributions. Likewise, all the department directors, cost center managers and department budget experts who have played key roles in developing a balanced spending plan for the upcoming year. Kent Meredith, Dan Leahy, Jeanine Jones, Christen Wilcox, Dawn Jenkins, Debbie Card and the rest of the Finance Department staff have been key partners in the development of this budget.

Finally, I would like to express my gratitude to the Peoria City Council. With their continued support and thoughtful direction throughout this process, they have ensured a spending plan that continues to provide residents with excellent quality of life and top notch services.

A handwritten signature in cursive script that reads "Katie Gregory".

Katie Gregory  
Management and Budget Director





**City of Peoria**

**OFFICE OF MANAGEMENT AND BUDGET**  
8401 West Monroe Street, Peoria, Arizona 85345

**[www.peoriaaz.gov](http://www.peoriaaz.gov)**