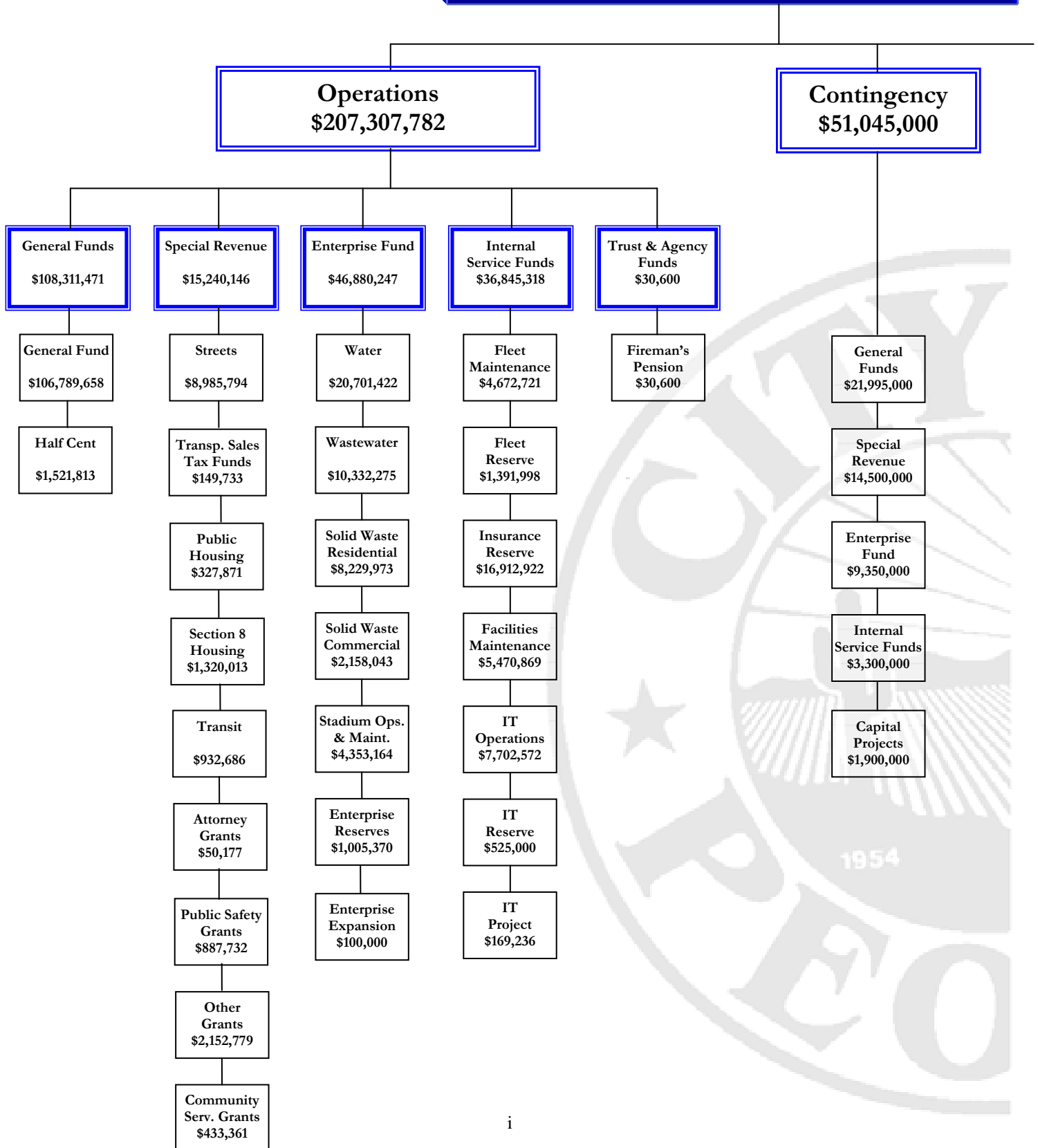


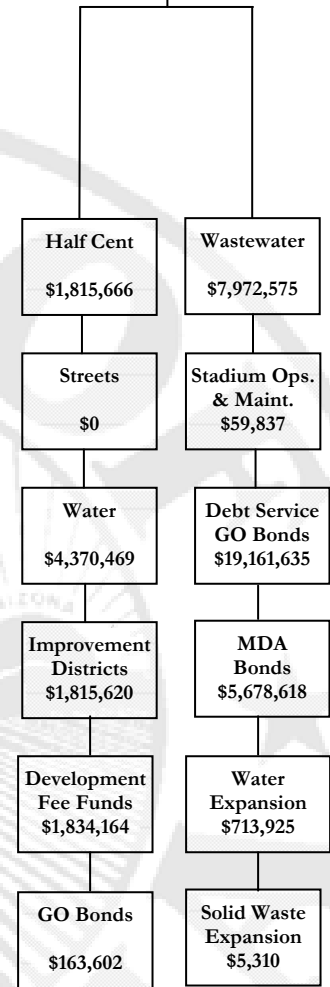


City of Peoria
Annual Program Budget
Fiscal Year 2012

Total Fiscal Year 2012 Budget \$460,000,000



**Long-Term Debt
\$43,591,421**



**Capital Projects
\$158,055,797**

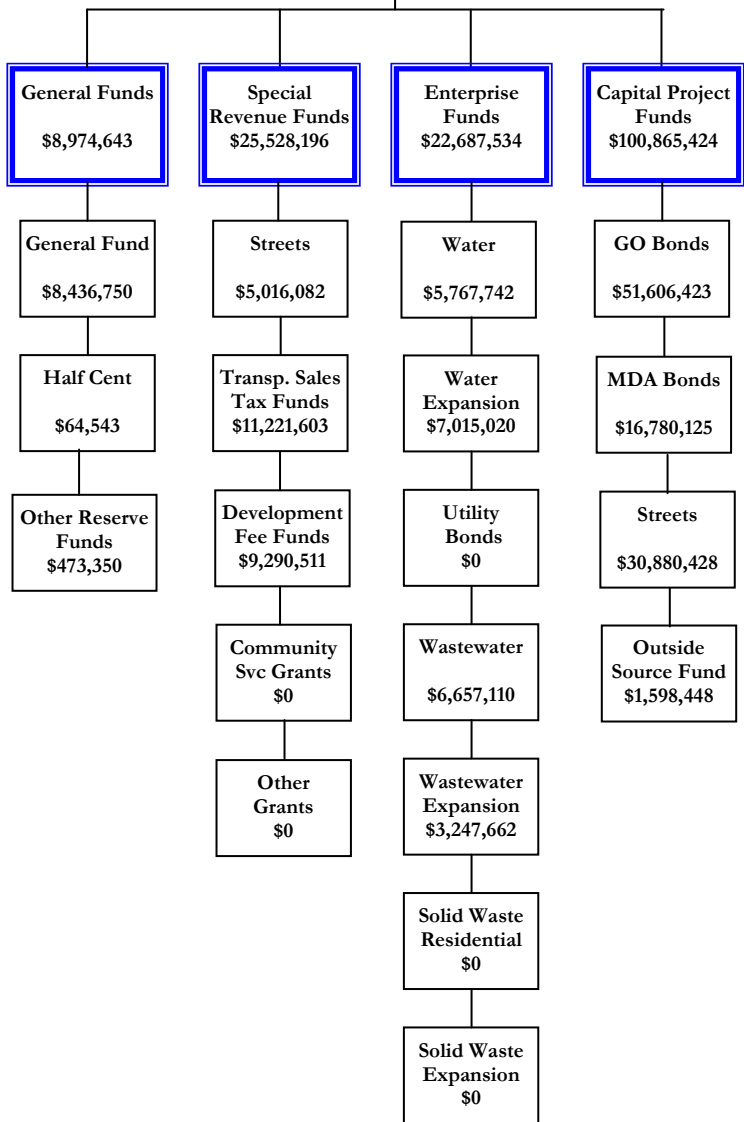




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City of Peoria Annual Program Budget Fiscal Year 2012

Bob Barrett
Mayor

Ron Aames
Councilmember

Carlo Leone
Councilmember

Dave Pearson
Councilmember



Cathy Carlat
Vice Mayor

Joan Evans
Councilmember

Tony Rivero
Councilmember

Carl Swenson
City Manager

Susan J. Daluddung
Deputy City Manager – Community Building
Susan Thorpe
Deputy City Manager – Operations

George Anagnost
Municipal Judge

Jeff Tyne
Community Services Director

Wynette Reed
Human Resources Director

Thomas Solberg
Fire Chief

Wanda Nelson
City Clerk

John Imig
Information Technology Director

Bill Mattingly
Public Works/Utility Operations
Director

Stephen M. Kemp
City Attorney

Andrew Granger
Engineering Director

Chris Jacques
Planning and Community
Development Director

Roy Minton
Police Chief

Brent Mattingly
Finance Director

Katie Gregory
Management and Budget Director

Scott Whyte
Economic Development Services
Director



Core Values

“The City of Peoria team members share a commitment to provide quality service for our community.”

Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

Innovative

Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and “follows through” on development and completion of assignments.

Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.

Mayor and City Council



Mayor Bob Barrett



Tony Rivero
Acacia District



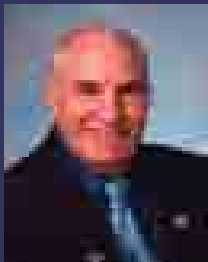
Cathy Carlat
Mesquite District



Dave Pearson
Ironwood District



Ron Aames
Palo Verde District



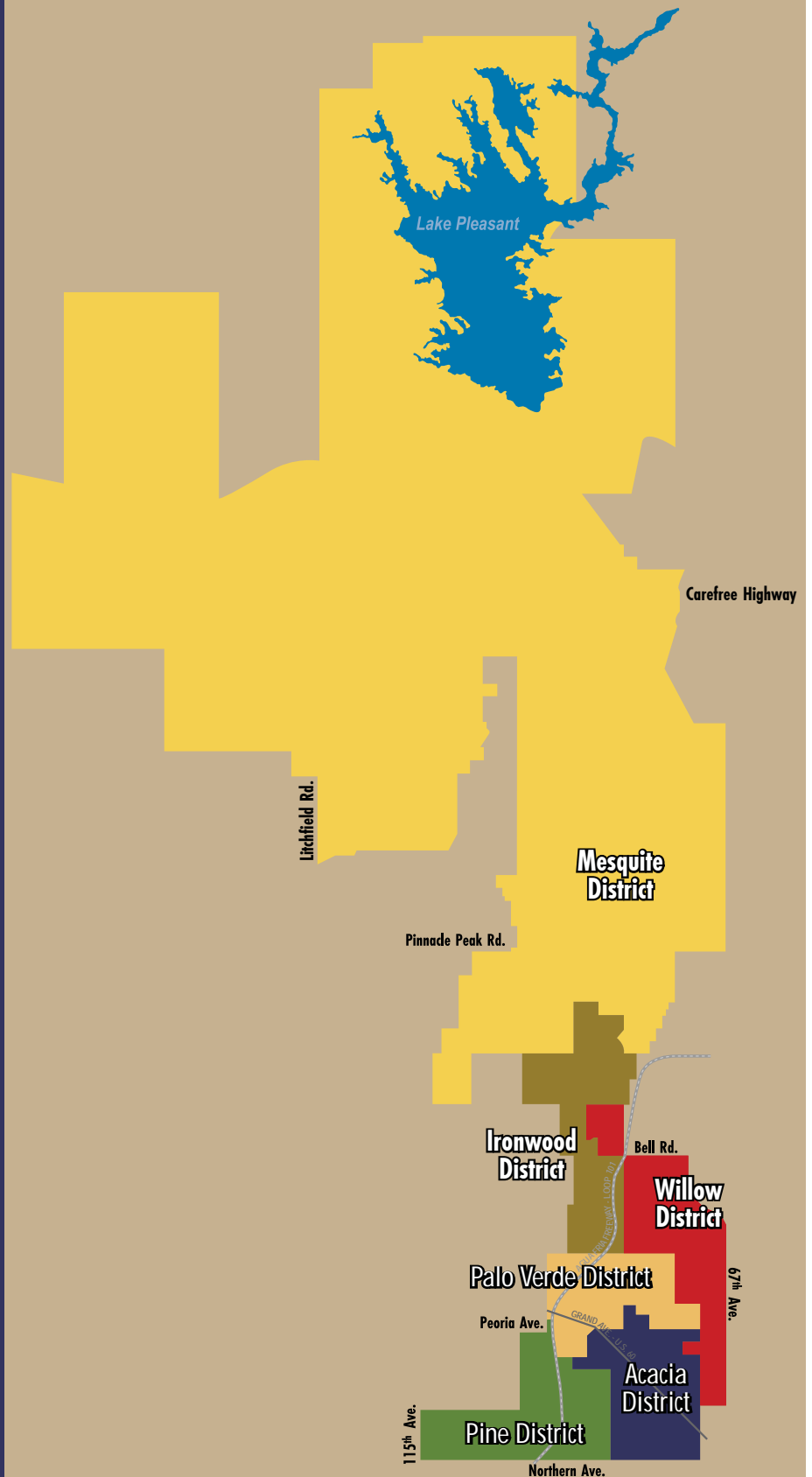
Carlo Leone
Pine District



Joan Evans
Willow District

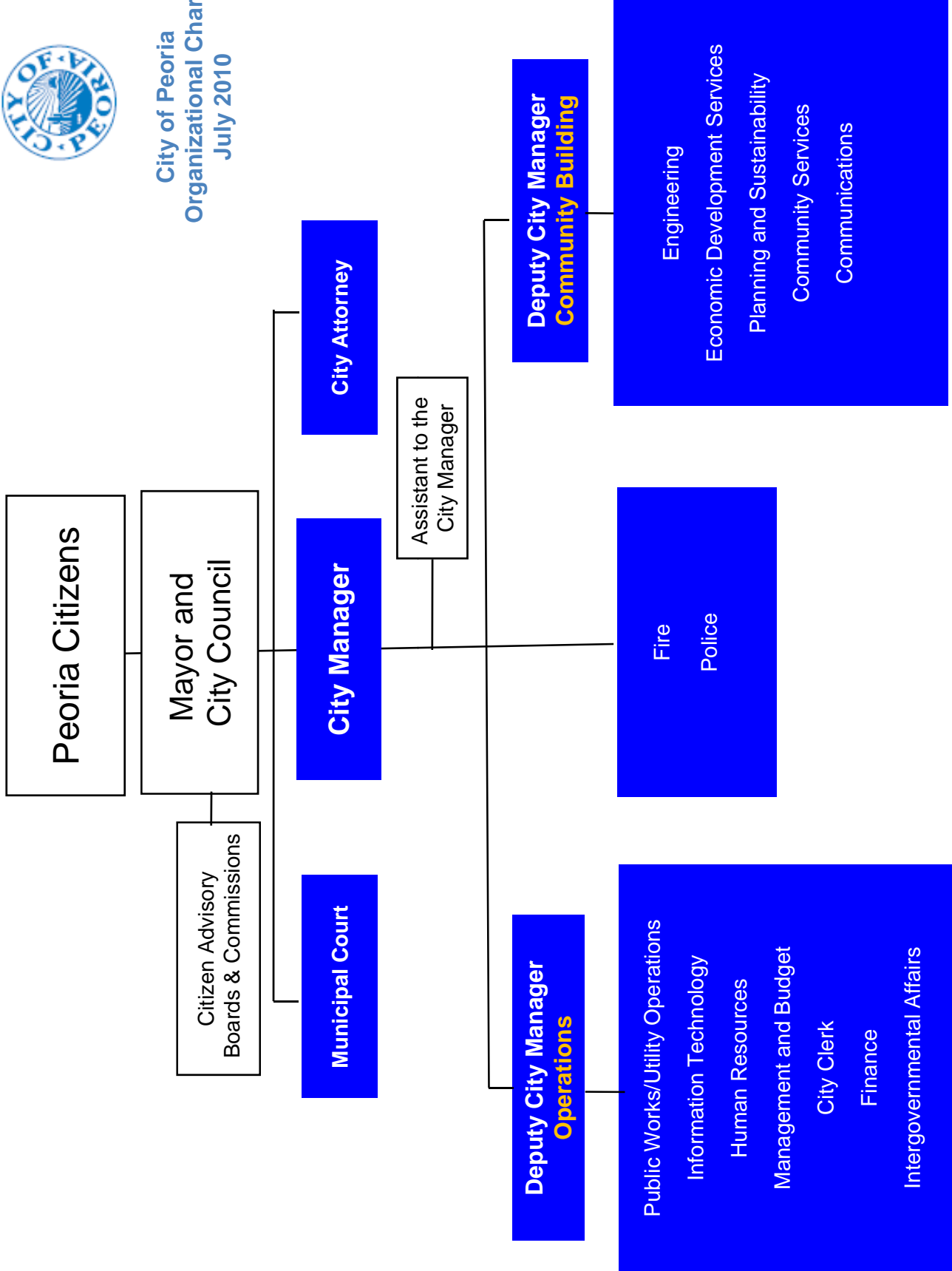
For more information visit
www.peoriaaz.gov/council

City Council Districts





City of Peoria
Organizational Chart
July 2010





Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2012 budget includes resources that will enable the city to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

A GLIMPSE OF HISTORY

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois, who migrated to this area during the late 19th and early 20th centuries and named this new community after their hometown. With the Arizona Canal providing irrigation for the



Pioneer sculpture outside City Hall

area's arid but fertile lands, and with access to railroad lines, these settlers developed a thriving agricultural community. When Peoria was incorporated in 1954, the city consisted of one square mile

of land. The community started to change in the 1960s after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980s and 1990s designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 178 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.

LOCAL DEMOGRAPHICS

While Peoria has maintained the friendly family character that it developed as a small rural community, it now stands as one of the Valley's most dynamic cities. The combination of safe, well-planned neighborhoods and unlimited recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the city's strong educational reputation. The median price of a new home is \$210,000. Our city has one of the lowest unemployment rates in the Phoenix metropolitan area and an affluent, young working community that enjoys the high quality of life they find in Peoria.

Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. The 2000 Census identified



the City of Peoria as the fifth fastest growing city in the nation for cities over 100,000 in population in the 1990s. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005. The 2010 Census put the city's population at just over 154,000.

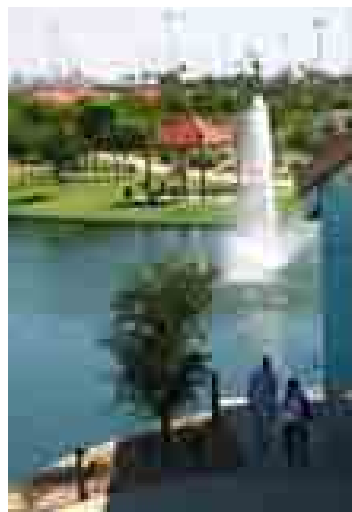
Climate

Peoria is part of the Valley of the Sun, and the climate is warm and semi-arid, featuring low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January and February). The average year-round temperature is in the low 70s.

Amenities

Peoria offers many unique opportunities for residents and visitors alike to enjoy themselves. A wide range of facilities can be found throughout the city, including the Community Center and Women's Club, three swimming pools, two libraries, 28 neighborhood parks (including three with dog-friendly areas), private golf courses, walking trails, mountain hiking trails, a regional community park with a recreation center and more.

The city's first community park, Rio Vista, has been very busy in the years since it opened. The park features such amenities as ramadas for family and group functions, an urban lake, a skateboard park, playground and water splash park, sand volleyball courts, softball/baseball fields and a recreation center. The Rio Vista Recreation Center



Rio Vista Community Park.

opened in the fall of 2008 and boasts a full-size gymnasium, racquetball courts, meeting and classroom spaces, a large multi-purpose room, a climbing wall, an adventure center and much more. In response to the increased demand for regional recreational facilities, construction will begin within the next year on Peoria's second community park.

For every developed square mile, Peoria provides a neighborhood park with assorted amenities for residents. These amenities may include any or all of the following: walking/jogging paths, basketball courts, volleyball courts, tennis courts, playgrounds, tot turf areas, ramadas and more. This year, three new neighborhood parks will be completed for families and visitors to enjoy.



Baseball fans enjoy a spring training game at Peoria Stadium.

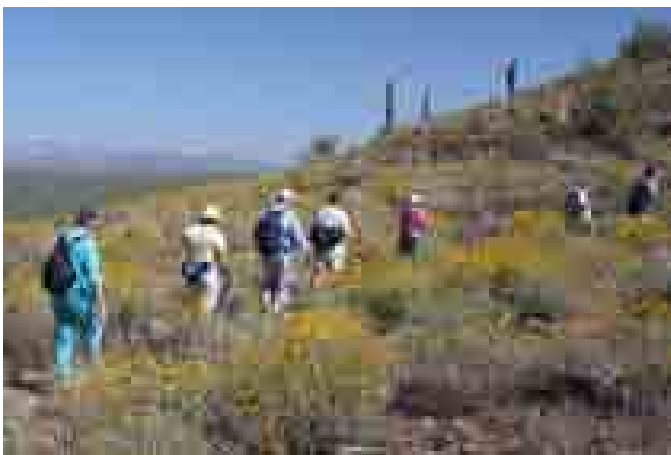
For the baseball fan, the Peoria Sports Complex, with its 11,000-seat stadium and 13 baseball fields, is the spring training home of the Seattle Mariners and San Diego Padres. The facility also plays host to a number of other baseball events, including the Arizona Fall League, adult baseball leagues and youth baseball tournaments.

The city also operates three swimming pools and two libraries. The swimming pools, located on the



campuses of Peoria, Centennial and Sunrise Mountain high schools, include such amenities as zero-depth entry for children, water slides, diving boards and competitive racing lanes. Our libraries are a valuable asset to our citizens, providing access to a wide variety of materials in several media. The Sunrise Mountain Branch Library is the home of the newly acquired "Be Water" art sculpture.

The mountain hiking and river trail system is very popular among Peoria's residents and visitors. The New River Trail system is planned to be more than 25 miles in length, with more than 18 miles of the trail located within Peoria. Approximately 11 of the 18 miles of trail along the New River corridor have been completed to date. The Skunk Creek Trail is 1.5 miles in length and connects the New River Trail system to the Arizona Canal Diversion Trail (ACDC). The ACDC continues east and southeast through Glendale and Phoenix and into Scottsdale.



Beautiful wildflowers and stately saguaros dot the mountainside along the West Wing Trail in northern Peoria.

Lake Pleasant, annexed by the city in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake is an ideal destination for boating, fishing and water sports enthusiasts.

In 2007, the city completed construction of the Peoria Center for the Performing Arts. This state-of-the-

art facility features a 280-seat main stage auditorium, an 80+ seat black box theater, classrooms, elegant lobby, dressing rooms, backstage support areas and office space. The center brings award-winning community theater to the downtown area and offers a variety of programs for children, including summer camps, a readers theater program and special events. The newly-opened art gallery in City Hall offers citizens another opportunity to experience the arts.



Peoria Center for the Performing Arts

City Government

The City of Peoria is a council-manager government. The City Council sets city policy and direction, while the city manager is responsible for the day-to-day operations of the city. Peoria's mayor is elected to four-year terms to serve the community "at large," while each of the six council members is elected to four-year terms in specific geographic districts. Peoria's boards and commissions are made up of citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.

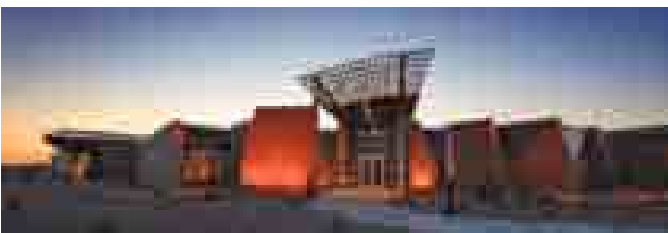
City Services

Peoria's excellent Police and Fire departments make the city one of the safest in Arizona. The Fire Department operates eight stations throughout the city, including one at Lake Pleasant. The Police Department provides law enforcement, investi-



gates criminal incidents and traffic accidents, provides traffic safety and enforcement and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, ride-along programs and school resource officers.

Utilities provided by the city include water, wastewater and solid waste services. The Greenway Water Treatment Plant is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater and comply with state law regarding conversion to renewable surface water for most of our water supply. The city's newest facility, the Butler Water Reclamation Plant, will not only serve our residents for many years to come, but also allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.



Butler Water Reclamation Facility



Business

Peoria's business community is emerging as a leading center, not only in Arizona and the Phoenix metropolitan area, but in the United States as well. The city has attracted major shopping centers, hotels, fine dining and commercial and light industrial businesses. Mixed-use development combines residential and commercial activity. In addition, planning is underway for the city's first hospital facility.

The table on the next page lists the 25 largest private employers in Peoria. As you can see, there are many diverse sectors represented within the city. The largest product/service category is health care providers, which employs 1,745 people. Also represented are grocery/retail, automotive sales, food industry, construction and contractors, general retail services and manufacturing.



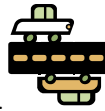
Peoria's Top 25 Private Employers

Business Name	Product/Service	Estimated # of Employees
Freedom Plaza / Plaza Del Rio Campus*	Health Care	650
Fry's Food Stores (4)*	Grocery / Retail	600
Younger Brothers	Construction	550
Wal-Mart (2)*	Retail	535
Target (3)*	Retail	435
Immanuel Care Campus	Health Care	360
Good Shepherd Care Center	Health Care	250
Antigua	Retail / Manufacturing	240
Lowe's (2)*	Retail	239
Larry Miller Dodge / Hyundai	Automotive Sales	230
Home Depot (2)*	Retail	227
Safeway	Grocery / Retail	220
Forum at Desert Harbor	Health Care	185
Arizona Retirement Centers (dba Sierra Winds)	Health Care	180
Oak Craft	Manufacturing	178
Albertson's (2)*	Grocery / Retail	175
Northern Pipeline	Manufacturing	160
Varsity Contractors, Inc.	Facilities Cleaning Services	154
Kohl's (2)*	Retail	147
Olive Garden Restaurant	Food Service	135
Bashas' (2)*	Grocery / Retail	121
Sun Grove Village Care Center	Health Care	120
Red Lobster Restaurant	Food Service	107
The Wasserstrom Company	Food Service Equipment / Supplies	102
Cracker Barrel Old Country Store	Food Service	88



Streets and Utilities ...

Streets



Lane miles of streets maintained:.....	
Arterial (paved).....	389
Collectors (paved).....	180
Local (paved).....	841
Unpaved.....	2
Streetlights.....	13,920



Utilities



Number of active customers

Water	47,034
Wastewater.....	50,033
Solid Waste	49,837

Water Data:

Annual consumption (1,000's gal)	8,189,339
Avg. gal/user/month	9,576
Avg. gal/user/year.....	114,917
Number of active wells in system	14
Available storage capacity	31 million gal

Wastewater data:

Treatment plant capacity	
Beardsley Plant	4.0 mil gal/day
Jomax Plant	2.25 mil gal/day
Butler Plant	10.0 mil gal/day
Annual wastewater treated	
Beardsley Plant	1.018 bil gal
Jomax Plant	0.144 bil gal
Butler Plant	2.546 bil gal

Solid Waste:

Total tonnage processed.....	62,853
Landfill tonnage processed	47,348
Recycle tonnage processed.....	15,505

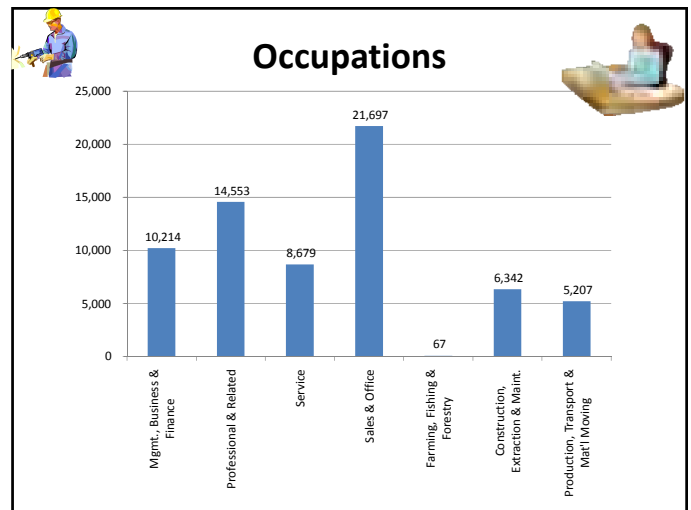
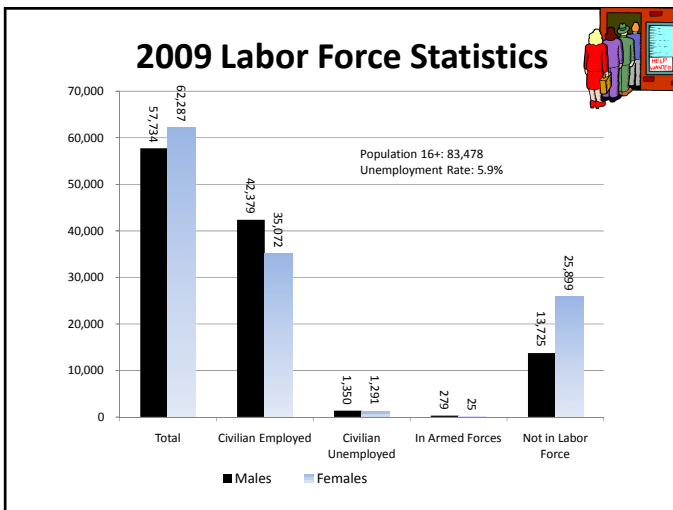
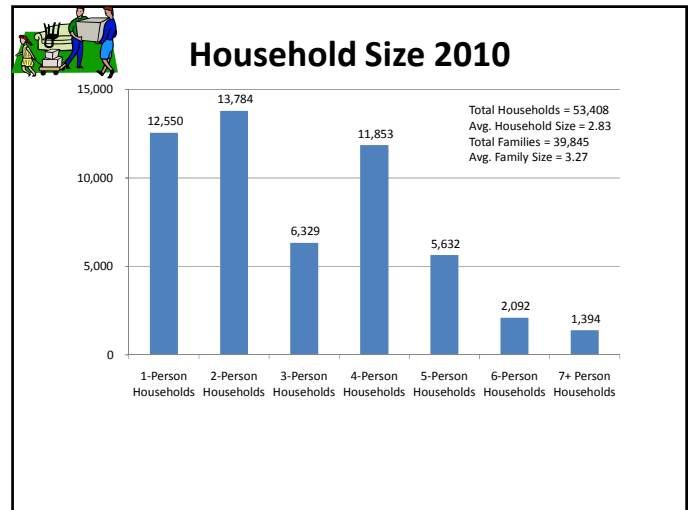
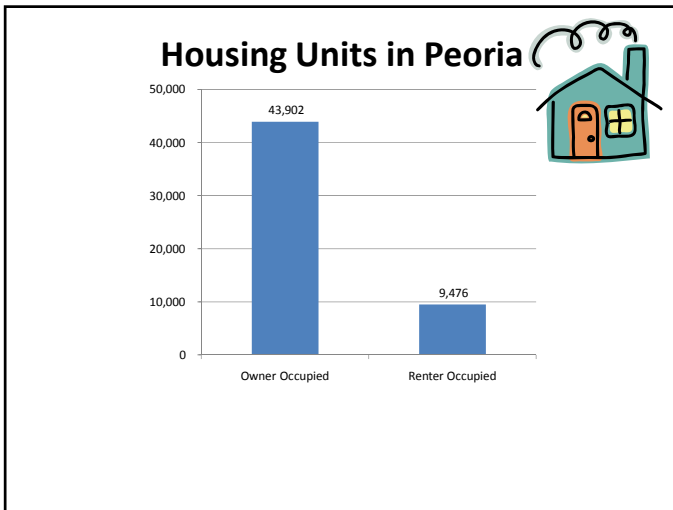
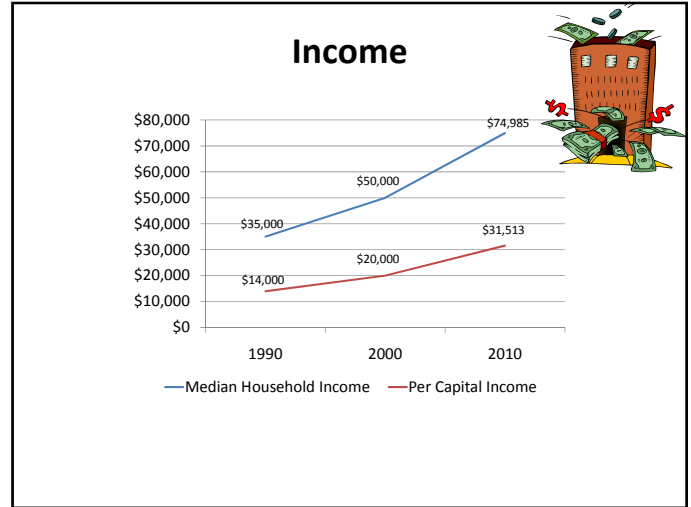
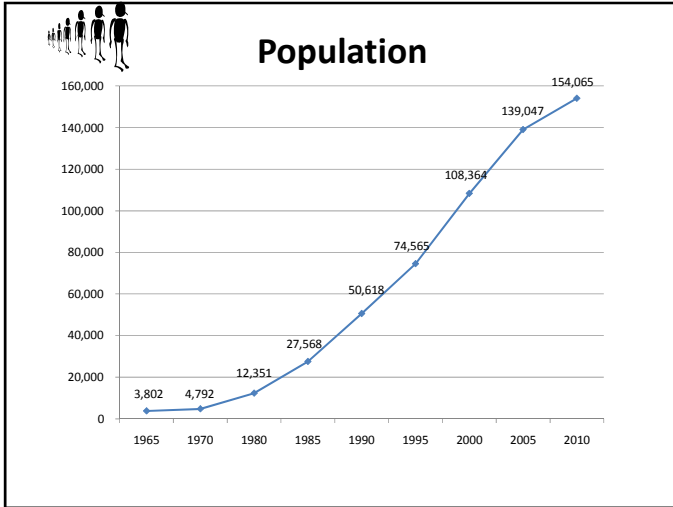


Election Statistics

Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
November 7, 2006	General	63,544	38,539	60.65%
September 12, 2006	Primary	62,328	15,799	25.35%
November 8, 2005	Special (Mail)	64,018	13,417	20.96%
September 13, 2005	Special	66,276	7,299	11.01%
May 17, 2005	Special	65,998	9,704	14.70%
November 4, 2008	Special Bond/Recall	76,323	61,955	81.17%

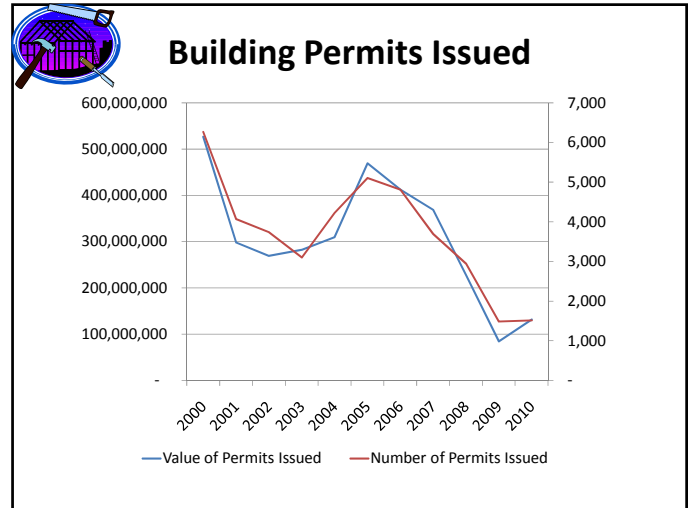
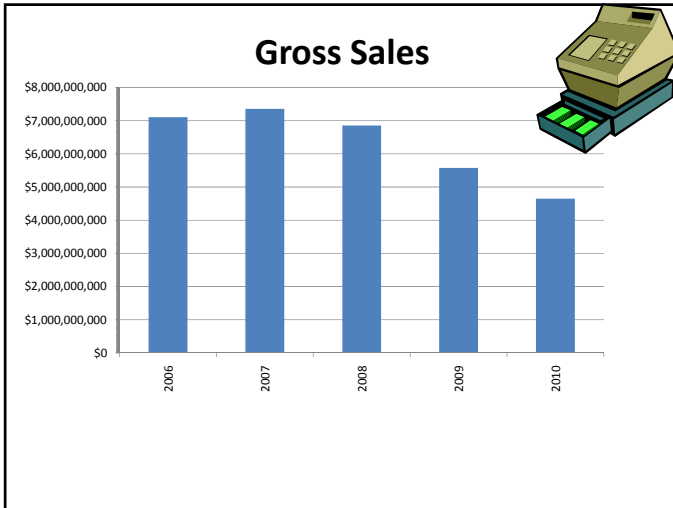
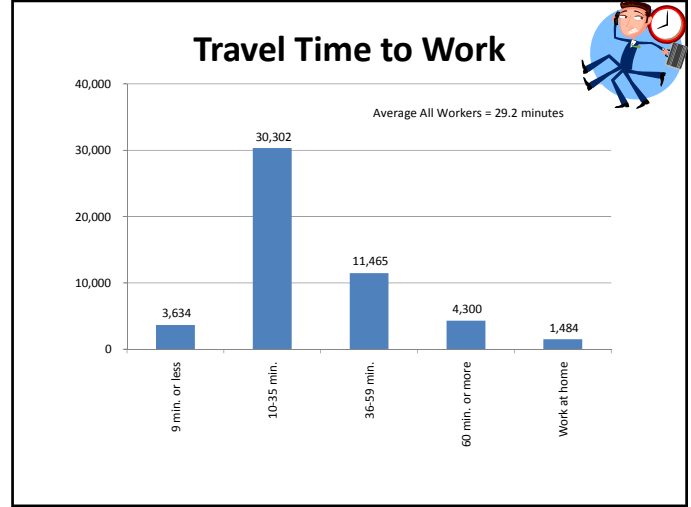
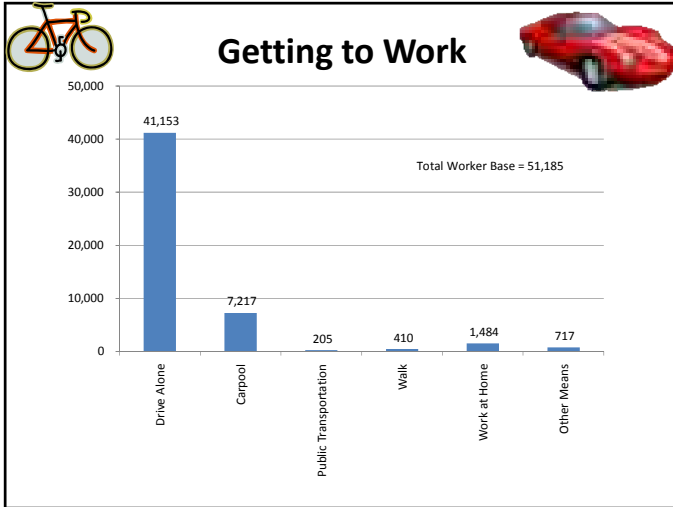


Demographics





Demographics





How to Make the Most of This Document

This document communicates the visions of the city's leadership, and spells out the organizational and financial operations for each of the city's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

INTRODUCTION

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's core values, a look at our mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2011 budget.

CITY MANAGER'S BUDGET MESSAGE

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2012 Budget.

LONG-RANGE FORECAST

This section offers an overview of the city's financial planning practices, including:

- The financial policies that guide the city's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

BUDGET SUMMARY

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the city's structure and distribution of funding.

REVENUE SECTION

The Revenue section offers a detailed discussion on the various revenue sources within the city and includes a historical summary of revenue for each fund.

PERFORMANCE MANAGEMENT

The Performance Management section includes an overview of the city's performance management program, department summaries that describe their mission, service activities, key performance indicators and funding and staffing levels.



CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. This section includes a project listing of the entire 10-year plan.

SCHEDULES

The Schedules use detailed tables to summarize the city's financial activities in a comprehensive, numeric format.

APPENDIX

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the acknowledgements.



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2010.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



Budget Message

To Mayor Barrett and Members of the Peoria City Council,

I am pleased to provide you with a recommended FY 2012 Annual Budget and Ten-Year Capital Improvement Program for the City of Peoria. These spending plans reflect our commitment to provide a high level of service to our residents, while preserving our organization's long-term financial viability.

The proposed budget totals \$460 million, which represents a 1.10% spending increase from the prior year. Within this, the General Fund Operating Budget totals \$106.8 million, a change of 0.30%. The City's Capital Budget will increase 13.48%, for a total of \$158.1 million.

The 10-year capital program totals \$464 million, an 11.11% decrease from last year's program. While considerably smaller in size, this nonetheless represents a significant investment in public facilities and infrastructure over the next decade.

The City continues to weather through a protracted economic downturn. Given this backdrop, the development of this budget proved to be a tremendous challenge. This year, through a collaborative process, the City's department directors played a key role in developing thoughtful solutions for managing the budget gap. The result is a spending plan that meets the needs of our community, without compromising our financial future.

The guiding principles for this budget are the City Council's 24-month policy goals. Their policy statements offer clear and thoughtful direction for achieving community expectations. The following broad policy priorities are reflected throughout the recommended budget:

- Community Building
- Enhancing Current Services
- Preserving our Natural Environment
- Total Planning
- Economic Development
- Leadership and Image

Key among these Council goals is a focus on business development. At its workshop in January, the Council renewed its commitment to supporting job creation and private sector investment.



The submitted budget also reflects valuable feedback from our citizens. Results from last year's citywide resident survey highlighted the public interest in preserving neighborhood quality of life. This year's budget continues a focus on keeping Peoria communities healthy and viable. The submitted budget includes funding to strengthen the physical and social assets in our neighborhoods.

PEORIA'S FISCAL SITUATION

The City's revenue stream is largely influenced by overall economic conditions. Nationally, the American economy is slowly emerging from a serious recession. Yet in Arizona, the distressed real estate markets and muted consumer spending will likely curtail economic growth in our region. Within the City, property valuations continue to decline, lowering expected property tax collections for FY 2012. This impacts the City's capital improvement program, which relies on property tax to finance large, one-time capital projects. However, recent positive economic trends suggest that sales tax collections will be roughly 2% higher in the upcoming year. Overall, General Fund revenue is expected to remain flat, increasing slightly in subsequent years.

With projections showing limited revenue growth, budgets will continue to be tight in the foreseeable future. For FY 2012, the General Fund still faces a structural shortfall of approximately \$3.7 million. Additional uncertainty remains as a result of the State of Arizona's difficulty in managing its budget.

While a challenging situation, we are confident that our prudent fiscal practices and strategic budgeting approach prepare us well for the new fiscal year.

BUDGET APPROACH

This year more than ever, the recommended budget was developed through a "bottom-up" approach. Throughout the organization, workgroups and cross-functional teams worked diligently to locate potential cost savings. As ideas were put forward, department directors convened in budget strategy sessions to discuss their findings, and to develop collective recommendations to the executive management team.

As part of our strategic budgeting approach, City departments conducted a financial analysis to determine the true cost for services they provide. Using this information, department directors engaged their staff to discuss trends, options and opportunities for addressing citizen needs. Department directors then crafted their work plans based on expected performance outcomes. On a quarterly basis, departments evaluate performance measures to help gauge the status of these expected outcomes.

WORKFORCE MANAGEMENT STRATEGIES

As a service-based organization, personnel costs represent 70% of the ongoing operating budget. Given this fact, our budget solution requires further changes to our workforce level.

Overall, the FY 2012 budget proposes 35 fewer positions than in FY 2011. This includes 24 of the employees who have opted for the city's voluntary severance program. Recently frozen, vacant positions were also identified in the reduction count. The proposed budget also includes ten filled positions that are scheduled for reduction. However, through a series of organizational shifts, and by maximizing vacant



positions, I am optimistic that over the next few months we will place all ten of these individuals. By consolidating duties and targeting efficiencies, we anticipate that these 35 position reductions will not notably affect services to residents.

Once again, the budget reflects very little growth in compensation-related expenses. Through the hard work of an inter-disciplinary health benefits team, we expect to limit increases to our health care costs for FY 2012. Recently, the City was made aware of increased employer contribution rates to state retirement systems. These increases have been reflected in the submitted budget.

Going forward, we will continue to perform some organizational “fine-tuning”, looking for more ways to optimize our existing workforce and better organize and deploy our employees to meet the changing needs of our dynamic city. As a result, we expect to again submit some budget reductions mid-year to promptly incorporate workforce changes.

USE OF FUND RESERVES

The Council-adopted *Principles of Sound Financial Management* have established strong policies on reserve levels for our major operating funds. It is important to remember that much of these reserves are established to address immediate and dramatic fiscal difficulties. To address such emergencies, the budget includes contingency appropriation for crisis events, but does not apply any reserves to address recurring expenses.

TAXES, RATES AND USER FEES

Given the current economic climate, the budget as submitted strives to limit the financial burden placed on our residents. The FY 2012 recommended budget assumes no increase to property tax rates for the upcoming year. Likewise, the City Sales Tax rate remains at 1.8%.

Over the last year, departments were asked to review current user fees and charges to ensure that appropriate costs were assessed to those that benefit. A small number of recreation and development user fees have been adjusted to help recover the full cost of these individual services.

Within the City’s water and wastewater funds, moderate rate increases are required. Despite a successful effort to minimize costs, the rate increases are needed to address growing cost pressures and capital requirements. It should be noted that these represent the first rate increases to customers in over three years.

No rate adjustments are put forward for residential and commercial solid waste customers. Overall, City of Peoria customers continue to enjoy relatively low utility rates among Valley communities.

BUDGET PRIORITIES

The FY 2012 budget is structured to preserve our community’s exemplary quality of life. This begins with a financial commitment toward essential public safety services. The budget proposes no change to the number of police or firefighter positions. Going forward, I am looking forward to continuing our “community-based” policing approach, which proactively addresses potential neighborhood concerns, while establish-



ing vital relationships with community leaders. These efforts will be supplemented with support for important neighborhood amenities.

The successful “Community Works” program will continue, offering small, targeted capital improvements in ways that make an immediate difference. The successful Neighborhood Grant program will continue its successful partnership with local associations to offer landscape and roadway improvements. The ever-popular Neighborhood Pride revitalization program continues for its 15th year, offering support to individual property owners in making improvements.

Peoria has long boasted premier youth-related recreation programs and activities. Various after-school programs, aquatic center activities, and special interest classes have long offered useful outlets for youths and teens in our community. While such services have been curtailed in other Valley cities, we have remained committed to providing affordable and enjoyable alternatives for Peoria’s young citizens.

As mentioned earlier, the City Council has articulated a series of important economic development policy goals in its 24-month plan. The FY 2012 budget offers funding to support various business attraction and retention efforts identified in the Economic Development Strategic Plan. Within the capital program are funds to promote targeted land assembly, commercial rehabilitation efforts, and future enhancements in the Sports Complex/Entertainment District area.

CAPITAL IMPROVEMENT PROGRAM

Each year the Council updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next ten years, and identifies financing sources for capital projects over the entire period.

At \$464 million, the City’s 10-year capital improvement plan is smaller than in recent years. This reflects a slowdown in required financing of growth-related projects. Yet despite this trend, a series of high-profile projects are slated to begin in FY 2012. Projects such as the widening of Lake Pleasant Parkway (north of Dynamite Road) and Community Park #2 will largely complete the necessary system demands to support the population growth of the last several years. Going forward, more funds will be invested into preserving and maintaining our existing infrastructure.

Also included in the capital budget are a series of projects that will help enliven the municipal campus. The Centennial Plaza project, timed with the Arizona centennial, and housed in between structures at the Municipal Complex, will offer a more passive, culturally rewarding experience for residents. Coupled with the new City Art gallery and café area at City Hall, these projects will help create another important focal area in the Oldtown district.

CONCLUSION

As with many Peoria residents, the last three years have been very challenging for our organization. Yet, as this budget suggests, we are hopeful that the most difficult period is behind us. We will continue to work



closely with Peoria citizens, our community partners, and the business community to strategically invest in efforts to strengthen our community.

I would like to take a moment to thank the City Council for their guidance and support throughout the development of this proposed budget. In addition, I would like to thank the Management and Budget Department staff, our Deputy City Managers, Department Directors, the Human Resources Department staff, and all of the employees of the city who have contributed by creativity and sacrifice to make the FY 2012 budget a reality.

Sincerely,

A handwritten signature in black ink, appearing to read "Carl Swenson".

Carl Swenson, City Manager





Long-Range Forecast

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services in an affordable, efficient, and cost-effective basis, providing full value for each tax dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the image and credibility of the City with the public, bond rating agencies, and investors. The City

achieves these goals through its strict adherence to fiscal management policies.

FINANCIAL POLICIES

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The Principles of Sound Financial Management are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances are maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's unassigned General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies, sudden loss of revenue or operating needs, and unexpected downturns without borrowing. The unassigned fund balance is maintained in three different reserves:

- The City will maintain an "Emergency Reserve" of 10% of the average actual General Fund revenues for the preceding five fiscal years. The Emergency Reserve is for unexpected, large-scale



events where damage in excess of \$250,000 is incurred and immediate, remedial action must be taken to protect the health and safety of residents.

If used, funds must be approved by City Council and the City shall strive to restore this reserve the next fiscal year.

- The City will maintain an “Operating Reserve” with an upper goal of 15% of the average actual General Fund revenues for the preceding five fiscal years. The Operating Reserve is intended for unexpected events whose impact exceeds \$500,000, such as a failure of the State to remit revenues to the City, unexpected mandates, unexpected loss of State Shared revenues, continuance of critical City services due to unanticipated events, or to offset the unexpected loss of a significant funding source for the remainder of the fiscal year.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within two fiscal years.

- The City will maintain a “Budget Stabilization Reserve” with an upper goal of an additional 10% of the average actual General Fund revenues for the preceding five fiscal years. The Budget Stabilization Reserve may be used to provide funding to deal with fluctuations in fiscal cycles and operating requirements that exceed \$500,000.

If used, funds must be approved by City Council and the City shall strive to restore this reserve within three fiscal years.

The funds in excess of the stated goals should not be used to support recurring operating expenditures, however may be considered to supplement

“pay as you go” capital outlay expenditures or pre-pay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority – Fund Balance.
 - ✓ Half-Cent Sales Tax debt service reserve should be at least \$1,000,000 for outstanding bonds being paid from the one-half cent sales tax.
 - ✓ Half Cent Sales Tax reserve goal is 35% of the average actual revenues for preceding five fiscal years .
- Third Priority – Capital, economic development, and community promotions expenditures.
- Fourth Priority – Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to recover the cost of providing certain services including water, wastewater, and solid waste. User charges are established to recover the cost of providing these services. Accounting systems must be established to separate these reve-



nues and expenses. The City's financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 2.0 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 25% of the actual operating expenditures for the current fiscal year.
- The City will maintain a "Rate Stabilization Fund" in water and wastewater equal to 5% of the average actual revenues for the preceding three fiscal years. The Rate Stabilization Fund may be used to moderate significant rate increases.
- The City will maintain a "Debt Stabilization Fund" in water and wastewater with an upper goal of 50% of the maximum annual debt service payments in the following five years. The Debt Stabilization Fund is intended to provide additional security to insure the City's ability to meet debt service obligations.
- The City will maintain an "Asset Maintenance Fund" in water and wastewater with an upper goal of 2% of the enterprise fund infrastructure assets. The Asset Maintenance Fund may be used to provide funding for the repair and maintenance of critical infrastructure.
- A minimum cash reserve fund balance for the solid waste operating funds equal to 20% of the actual operating expenditures for the current year.

Streets Fund. The City's Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic

signal operations, and street signing activities.

Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent (0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, and the City Travel Reduction and Clean Air programs. In the past, the majority of funding for transit operations was derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this changed when the State of Arizona stopped the distribution of the LTAF funds in February 2010. The Transit fund is currently being subsidized by the Transportation Sales Tax fund.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.



Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue forecast will only include revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a ten-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for Capital Improvement Projects, consideration will be given first to those capital assets with the

shortest useful life, and for assets whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City's annual financial statements and bond representations shall fully disclose all significant events and financial obligations and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions, and required dis-



closures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an “intergenerational equity”, as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or smaller projects that can be financed from current revenues or resources. The City will first attempt to utilize “pay-as-you-go” capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer for two years, or for the term of a project.

LONG-RANGE FORECAST

According to the Government Finance Officers Association, there are four critical principles which overlay a good budget process:

1. Establish broad goals to guide government decision making.

2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events which can shape our community in the future.

The **Long-Range Financial Forecast** is developed annually at the start of the City’s budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Throughout the country, governments have wrestled with the issues of a changing environment. Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Management and Budget Department has formulated automated forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The Long-Range plan is designed to address a number of recurring issues, such as:



- How will Peoria meet the challenges of growth in the future?
- What is the impact of potential citizen initiatives and legislative actions which affect Arizona cities?
- How will the City respond to adverse economic or emergency conditions?
- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into computer models, which in turn project financial trends for a five-year planning period.

Study Approach and Assumptions

After an extensive review of issues and events which impact our city, the Management & Budget staff presented a “most likely” scenario to Council in January of 2011. Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2012 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City’s ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.

Financial Projection

The financial projection in the upcoming five-year period is based on a number of meaningful economic and demographic factors, as well as a series of presumptions on expected operational needs. The Management & Budget Department has compiled a set of cost and revenue-related assumptions for developing a financial forecast. These assumptions can strongly influence the results of the forecast model, and must be closely analyzed to ensure

the accuracy of the study. Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

Scope of Study

The FY 2012 Long-Range Financial Forecast includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Management & Budget Department staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks and recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City’s street and traffic operations. The fund is largely supported by the State’s Highway User Revenues (fuel taxes) as well as the City’s 3/10 of one cent transportation sales tax.

Transit Fund. The City’s Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund. This fund is currently being subsidized by the Transportation Sales Tax fund since the State of Arizona stopped the distribution of the Local Transportation Assistance Fund (LTAF) funds.

Water Fund. The City’s water operations act as a separate enterprise, relying solely on water rates to support their activities.



Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Fund. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation and debt requirements related to the City of Peoria Sports Complex. The City's share of all ticket, rental and concession revenue collected from the complex are placed into this fund. Additional financial support is provided by the City's Half Cent Sales Tax Fund.

Economic Outlook

The local economic outlook is based on several expert forecasting sources, including those from Elliott Pollack, R.L. Brown, Marshall J. Vest, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff has undertaken assessments of commercial and residential development activity in Peoria. Over the last three years, aspects of Arizona's economy experienced steep declines. All indications suggest that overall the state economy will see very limited growth over the next twelve months. Other measures of economic conditions bear out the severity of the economic slowdown. Consumer spending continues to be restrained, affecting the large retail sector in the region. With lackluster employment growth, indications point to limited economic growth over the next few years. The impact of the economic situation, along with expected cost trending, have all been incorporated in the City's financing models.

Within Peoria, the housing and retail sectors appeared to have stabilized, albeit at a much lower base level. Store-to-store sales in the large retail category are very comparable to last year. The large inventory of homes on the resale market will continue to limit home values on the market. Within the commercial real-estate sector, the area is experiencing notably high vacancy rates on various classes of properties. This will further depress market conditions in the foreseeable future. For purposes of the five-year forecast, the Management & Budget Department anticipates low inflation for the planning period. The study of all the indicators also reflects minimal construction activity for the study period.

Operational Impacts of Capital Plan

Within the City of Peoria Capital Improvement Program, an extensive effort by City staff is undertaken to assess the operational impacts of new facilities. In addition, City master plans are also utilized to assess future operational needs. The recurring costs identified in these plans are incorporated into the City's long-term financial models.

The City's Police Department is committed to maintaining its response levels, while continuing its community-based functions for existing areas. Based on that department's operational plans, additional sworn officers and civilian positions will be needed in the future to respond to these demands. Costs to support communication systems and computer-aided dispatch systems have been incorporated into the long-range forecast.

The City's Fire Department will be pressed to maintain its four-minute response time for rural areas of the City. Development trends will be closely monitored to ensure additional firefighters and support staff needs are addressed when appropriate in both the northern and western reaches

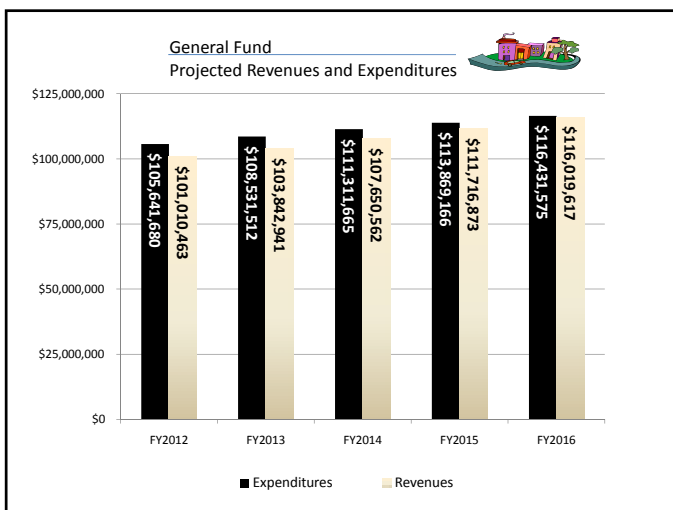


of the City’s planning area during the latter part of the forecast period.

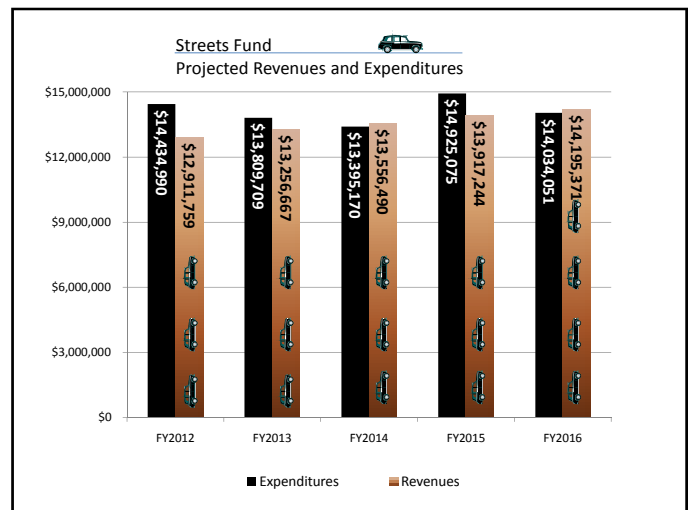
The Community Development Department will continue the highly successful Neighborhood Grant Program, where neighborhood associations may receive funding for neighborhood improvements throughout Peoria. The Community Services Department plans include continuing the connection of trails, opening new neighborhood parks and in 2013 opening a new community park. Costs to support these projects as well as all CIP projects are incorporated in the long-range forecast.

Forecasts of Major Operating Funds

General Fund. The City is thoroughly examining ongoing General Fund requirements and revenue streams over the next few years to ensure current service levels can be sustained. This should enable the City to maintain a strong unreserved fund balance, while further continuing the practice to fund a number of capital projects on a “pay-as-you-go” basis. However, the growth in planned expenditures is expected to exceed the growth in revenues through much of the planning period. For the planning period FY2012-FY2016, the structural deficit has been closed in this budget by reducing ongoing expenditures and identifying additional ongoing revenues.



Streets Fund. The City’s Streets Fund consists of proceeds from numerous sources, with HURF as its primary revenue source. Arizona’s Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the 0.3¢ transportation sales tax have helped to stabilize this fund. This will allow the Streets Fund to remain financially independent through the planning period.

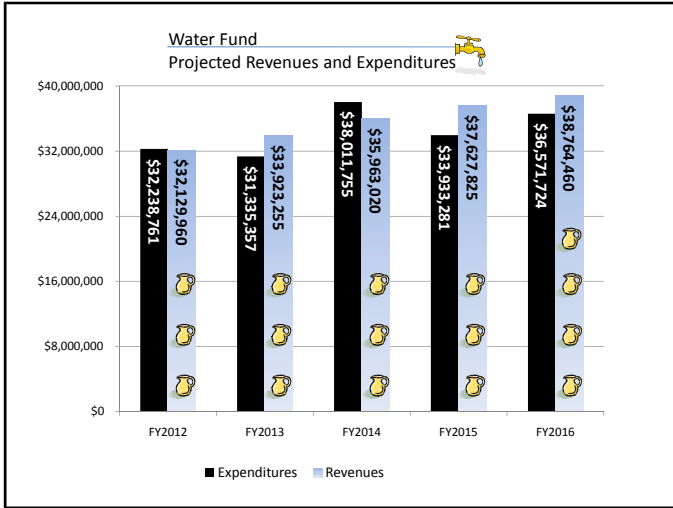


Water Fund. The City of Peoria provides water service to approximately 47,800 accounts within the city limits. All costs for water service are accounted for in the City’s Water Fund. The fund is responsible for capital facility needs, debt service payments and operating costs for water service-related activities.

The water utility implemented cost reduction strategies and adjusted its capital improvement plan to respond to a challenging budget environment. After an extensive review of the water rate structure and system, the City plans to adjust water user fees in FY2012 and change the pricing structure to ensure equity among users. The City will continue to meet the financial policies for cash

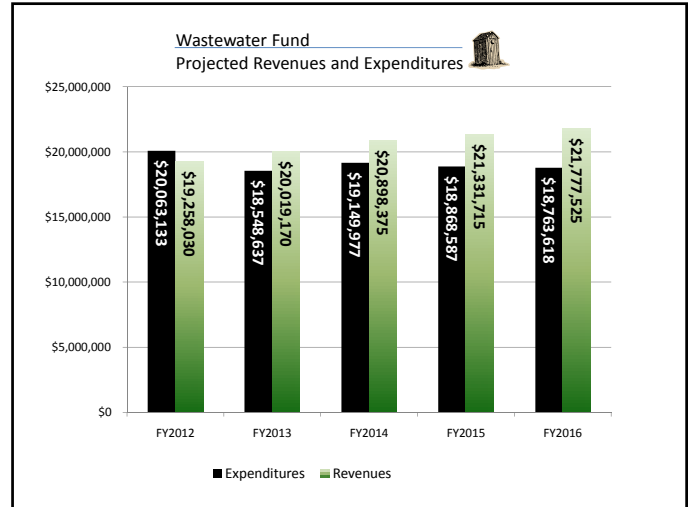


reserves and debt coverage. Forecasts indicate the Water Fund will be financially self-sustaining into the future; however, the forecast includes rate increases through FY2015.

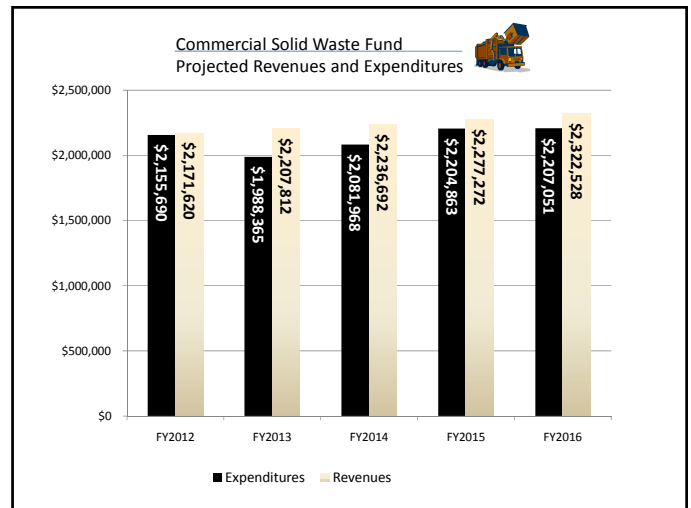


Wastewater Fund. The City provides wastewater services to approximately 50,800 accounts within the city. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on wastewater service charges to support its activities.

The wastewater utility implemented cost reduction strategies and adjusted its capital improvement plan to respond to a challenging budget environment. After an extensive review of the wastewater rate structure and system, the City plans to adjust wastewater user fees in FY2012 and change the pricing structure to ensure equity among users. The City will continue to meet the financial policies for cash reserves and debt coverage. Forecasts indicate the Wastewater Fund will be financially self-sustaining into the future; however, the forecast includes rate increases through FY2014.



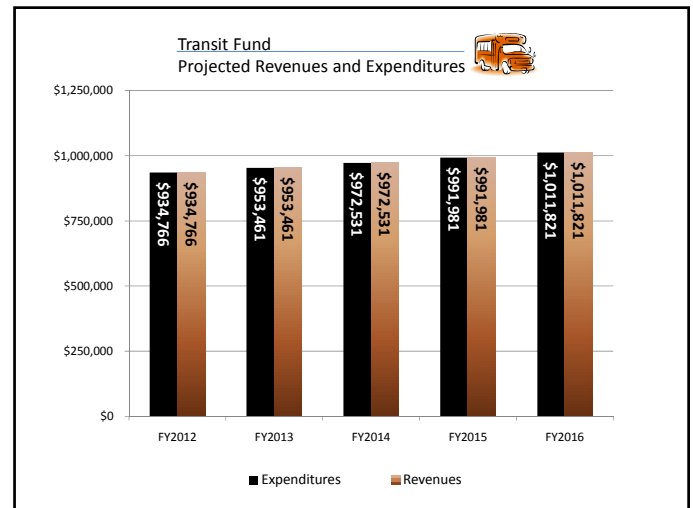
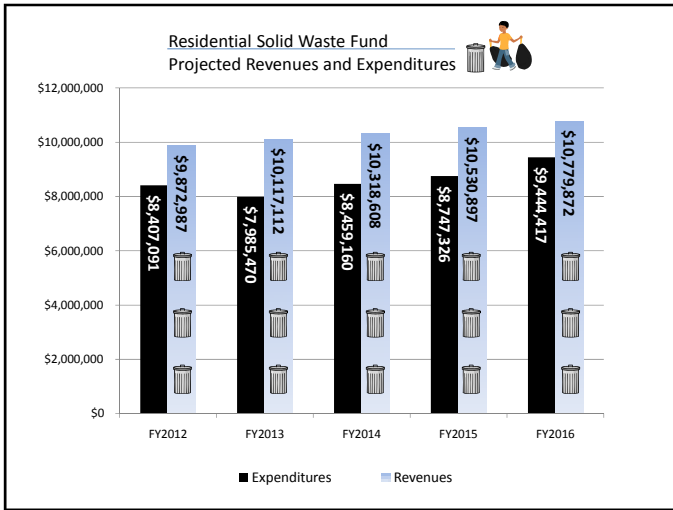
Commercial Solid Waste Fund. The Commercial Solid Waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses within the City have the option of selecting between the City and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the City’s financial policies. The City does not plan to adjust Commercial Solid Waste user fees in FY2012. Forecasts indicate the Commercial Solid Waste Fund will be financially self-sustaining into the future.





Residential Solid Waste Fund. The Residential Solid Waste operation provides trash collection, recycling, and loose trash pickup for approximately 48,800 residential accounts within the City. The City's Residential Solid Waste operation is the sole provider of service for Peoria residents. The City does not plan rate adjustments to residential service fees for FY2012 and will continue to support its operating costs and meet the City's cash reserve targets. Forecasts indicate the Residential Solid Waste Fund will be financially self-sustaining into the future.

Transit Fund. The transit operation provides a citywide Dial-A-Ride demand response bus system, a City Travel Reduction Program and a Clean Air Campaign. After the FY2010 budget reductions in this area, the forecast stabilized but was highly reliant on state shared revenue from lottery proceeds (LTAF). Since February 2010, the State of Arizona has elected to stop the distribution of LTAF funds which is approximately \$855,000 per year to the City. Without the LTAF funding source, the City will need to carefully consider operational decisions and/or potential support from other sources to make this fund sustainable.





Budget Summary

Beginning at their annual workshop in October of 2010, the City Council was provided updated information on the City’s financial condition including an assessment of the current economic state and a discussion on the long-term financial forecast. Armed with this information, the City Council developed its 24-month policy goals, conveyed in six broad policy statements, which provided key policy directives to the City Manager for consideration during the FY 2012 budget process.

As in prior years departments utilized a more long-term approach to their operation and budget requests. Each department updated its operating plans which outline how they intend to meet service expectations within the available resources FY 2012.

In February and March, the executive management team met with department directors to review their proposed service plans. Discussion focused on how departments proposed to maintain core service activities, create operational efficiencies and continue to provide excellent customer service for our citizens.

In April, the city manager brought forward a balanced budget for review by the City Council. As stated in the city’s “Principles of Sound Financial Management”, a “balanced budget” is defined as having ongoing revenues to meet the ongoing expenditures of the city. In addition, the balanced budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

FY 2012 BUDGET CALENDAR

<u>Activity</u>	<u>Date</u>
City Council Annual Workshop—Goals and Priorities Established	October 22, 2010
City Council Workshop	January 28, 2011
Department Review Sessions with City Management	February—March 2011
City Manager’s Recommended Budget	March 17, 2011
City Council Budget Study Sessions	April 7—April 15, 2011
Adopt Tentative Budget	May 17, 2011
Hold Public Hearing on Budget and Property Tax Levy	June 21, 2011
Adopt Final Budget	June 21, 2011
Adopt Property Tax Levy	July 5, 2011



BUDGET OBJECTIVES

For FY 2012, a “program and performance based budgeting” method was utilized throughout the organization. Departments were required to develop strategic operating plans focused on reducing operating budgets while still addressing Council’s policy goals. This process focused budget reductions on less essential services without impacting core citizen services. Budgets were developed with a focus on providing “core” services to our residents and identifying the true cost of providing those services.

A key component to performance based budgeting is tying department performance data to long-term Council and organizational goals. With this in mind, departments were required to develop operating plans that identified key goals, and performance targets that tied their budget requests to desired outcomes.

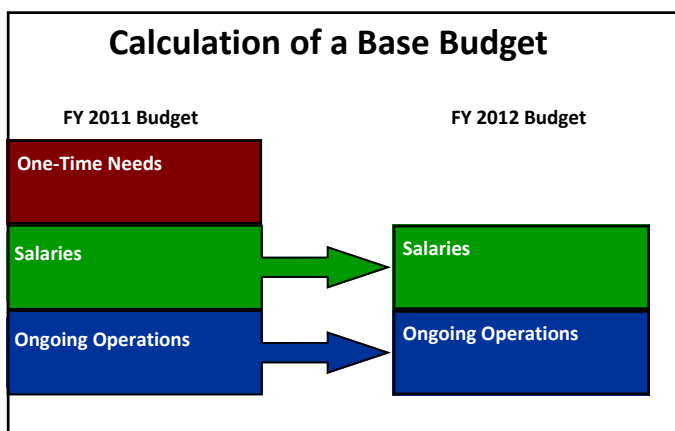
In some cases, the allotted base budget is not sufficient to support existing department operations. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In the case where additional funding is desired, departments may submit a “supplemental” request for additional resources. On the other hand, departments may submit a “supplemental” request to reduce the budget. All supplemental requests are closely reviewed and

must compete for limited funding if applicable. The approved requests are then incorporated into the department base budget.

The city has attempted to create incentives for department staff to save funds for future needs within the agency. As a result, departments not expending their budget appropriation during the year may request a carryover. This allows for any savings achieved through efficiencies this year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year’s budget.

BUDGET REVIEW

Once divisions submitted the base, supplemental, and carryover budget requests, Management and Budget staff undertook extensive reviews of various cost factors, as well as individual account activity. Throughout this time, staff closely analyzed and resolved outstanding issues during a series of evaluation sessions with the departments. From there, the executive management team conducted reviews through the months of February and March 2011. These processes ensure that the initial base budget with appropriate reduction or supplemental packages meets city needs and priorities. The city manager’s recommended balanced budget, delivered with an overview of the city’s financial condition, was presented to the entire City Council. The Council Budget Study Sessions were undertaken this year from April 7 through April 15. Upon Council’s revisions to the manager’s recommended budget, the Management and Budget Office then finalized the proposed tentative budget.





BUDGET ADOPTION

After the initial study sessions, the proposed budget was presented to Council for tentative adoption on May 17, 2011. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget was then transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopted a final budget and tax levy consistent with the City Charter and State law. As shown in the calendar below, the FY 2012 final budget was adopted on June 21, 2011 and the property tax levy on July 5, 2011.

STATE LAW

All funds within the city have been set up with expenditure appropriation in the budget. In Arizona, state law requires an adoption of the tentative budget which sets the maximum spending appropriation for the city. Once this amount is set, the city cannot spend over that amount for the fiscal year.

The State of Arizona imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements appear in both the state constitution and the Arizona Revised Statutes. Should the state-imposed limit not allow for sufficient funds to meet the city's needs, the budget law provides four options to potentially solve this problem:

- A local home rule (alternative expenditure limitation)
- A permanent base adjustment
- One-time override
- A capital projects accumulation fund

The voters of the City of Peoria have adopted the Home Rule Option in 1989, 1993, 1997, 2001 and most recently in 2003. In the March 2003 general election, voters approved the permanent base adjustment, which allowed the city to continue appropriating funds beyond the state limit until a new base adjustment is necessary. The approved increase of \$15 million to the base expenditure limitation was based on actual expenditures in recent years and forecasted expenditures and revenues available. This permanent base adjustment increased the original 1979-80 base from \$3,247,857 to a new base of \$18,247,857. City estimates were calculated from current and anticipated levels of operations, maintenance and capital outlay.

The actual expenditure budgets adopted each year by the City Council will be the statutory limit and may vary from these amounts depending on the available revenues. Finance staff estimates that such an adjustment would allow the city to maintain sufficient spending appropriation for approximately 10 years. The approval of a permanent adjustment eliminated the need for voter approval every four years.

The maximum legal expenditure limit is \$703,909,330 in Fiscal Year 2012. This compares to the total appropriation of \$460,000,000 in the final budget adopted by Council. However, the city estimates that \$185 million would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

BUDGET AMENDMENT POLICY

During the fiscal year, the budget is monitored continually by both the Budget Office and individual departments. The city may not exceed the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the appropriations for a fund during the



fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current city policy requires Council approval for transfer of expenditure authority between funds, all transfers of expenditure authority over \$50,000, all transfers of funds to or from personnel accounts, and all transfers to or from capital outlay accounts. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The city manager may authorize transfers within a fund up to \$50,000.

BUDGET BASIS

The city maintains its financial records in accordance with Generally Accepted Accounting Principles (GAAP) for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are “measurable and available”. “Measurable” means the amount can be determined and “available” means collectible within the current period or soon thereafter to pay liabilities of the current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obliga-

tions are expected to be liquidated with the expendable available financial resources.

For enterprise fund types, including the water, wastewater, solid waste, and Sports Complex funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the city does not recognize non-cash accounting entries, such as depreciation expense, in the enterprise funds. Governmental fund types include the general fund, special revenue funds, capital project funds, debt service funds and trust and agency funds.

The city has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances which have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the city has met its budget plan after the aforementioned differences are recognized.

PERFORMANCE MANAGEMENT

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The city has employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A more strategic approach was utilized during the FY 2012 budget process. Each department addressed their operational needs through an update



to their operating plans. Departments identified and reaffirmed their core services, key operational goals and objectives and performance indicators. Multi-year performance measurement data was used to make financial decisions that ensured that the recommended FY 2012 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

Since January 2006, the City of Peoria has taken a lead role in the Arizona Consortium for Performance Management. This consortium, sponsored through the International City/County Managers Association (ICMA) Center for Performance Management, includes the membership of a number of other jurisdictions across the state. Data is collected from these partners on a number of municipal service areas and provides a regional snapshot of performance data, level of service analysis and overall operational analysis.

BUDGET SUMMARY

The City of Peoria’s FY 2012 annual budget appropriation totals \$460 million. The operating budget totals an estimated \$207.3 million, a decrease of 1.57 percent from the prior year. The table and charts on this page and the following page provide a summary of the sources and uses of funds.

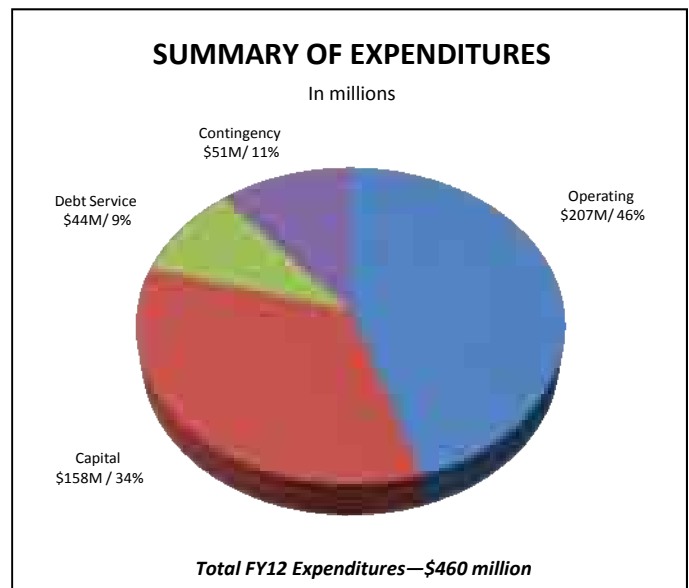
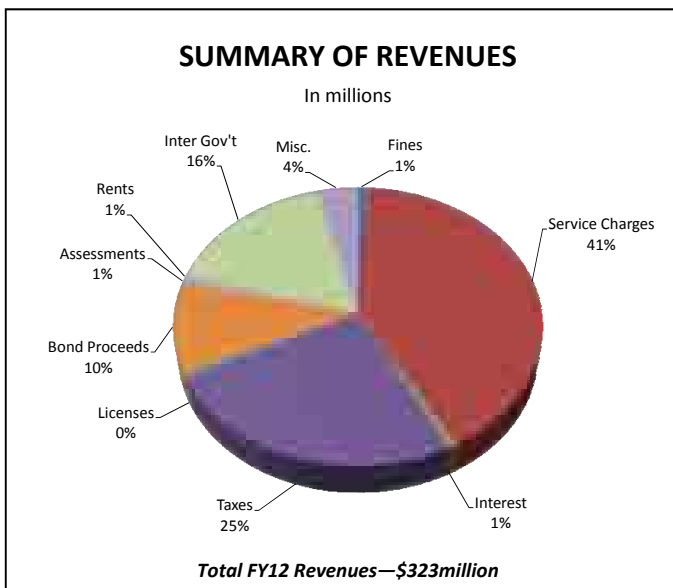
Revenues

The FY 2012 estimated revenues total \$323 million, which represents a 3 percent decrease from FY 2011 budgeted revenues. Projected revenues are realized from a variety of sources, including sales tax collections, water billings and user fees. The decrease in estimated revenues is largely the result of the economic downturn, notably in development-related revenues and lower interest rates.

In FY 2012, the city estimates revenue from service charges at \$132 million (41 percent), taxes at \$81 million (25 percent), and intergovernmental revenues at \$53 million (16 percent). The remaining categories represent \$56 million (18 percent).

Expenditures

The \$460 million budget is comprised of four major segments. The operating budget totals \$207.3 million (45 percent); with debt service at \$43.6 million (9 percent). Approximately \$51 million (11 percent) is also set aside for contingency accounts. Capital improvements total \$158.1 million—34 percent of the total FY 2012 budget.





TOTAL REVENUES BY TYPE						
In millions						
<u>Description</u>	<u>FY08</u>	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>% Change</u>
Fines, Licenses, Permits & Rents	\$8.9	\$6.6	\$7.8	\$5.8	\$6.4	10.3%
Bond Proceeds	\$159.8	\$124.2	\$53.2	\$26.2	\$33.3	27.2%
Charges for Services	\$147.8	\$138.0	\$127.4	\$125.3	\$132.4	5.7%
Intergovernmental Revenue	\$72.4	\$76.9	\$70.3	\$78.2	\$52.9	-32.4%
Taxes	\$102.9	\$101.3	\$89.1	\$84.7	\$80.8	-4.6%
Miscellaneous Revenue	\$18.8	\$21.6	\$10.4	\$9.3	\$14.8	59.7%
Interest Income	\$13.4	\$8.8	\$6.2	\$3.4	\$1.9	-43%
Total Revenues	\$524.0	\$477.4	\$364.2	\$332.8	\$322.6	-3.1%

TOTAL BUDGETED USES						
In millions						
<u>Description</u>	<u>FY08</u>	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>FY12</u>	<u>% Change</u>
Operations	\$229.3	\$233.9	\$207.4	\$204.1	\$207.3	1.57%
Capital	\$356.6	\$340.5	\$199.4	\$139.3	\$158.1	13.46%
Debt Service	\$54.6	\$52.8	\$66.5	\$57.4	\$43.6	-24.06%
Contingencies	\$49.4	\$52.8	\$61.7	\$54.3	\$51.0	-5.99%
Total Expenditures	\$690.0	\$680.0	\$535.0	\$455.0	\$460.0	1.10%
Interfund Transfers	\$24.9	\$17.7	\$32.5	\$31.7	\$22.8	-28.00%

FINANCIAL RESERVES

Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at \$238 million, not including contingency appropriation.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political environment. The city plans on maintaining strong financial reserves in order to maintain the level of services being provided to Peoria residents and businesses.

The chart below outlines the financial plan for FY 2012. The total sources are estimated at \$670 million and total uses are estimated at \$483 million, which includes a contingency/reserve of \$51 million. At this point, the city is positioned to sustain fund balances at or near stated reserve requirements.

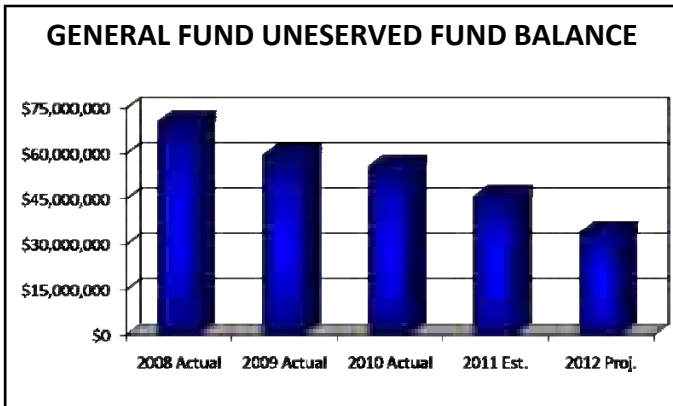
FINANCIAL PLAN SUMMARY				
In millions				
<u>Fund Categories</u>	<u>Estimated Balance 7/1/11</u>	<u>Total Sources</u>	<u>Total Uses</u>	<u>Estimated Balance 6/30/12</u>
General	\$61.38	\$118.73	\$128.61	\$51.5
Special Revenue	\$77.72	\$43.30	\$49.21	\$71.82
Enterprise	\$69.66	\$75.41	\$86.84	\$58.23
Internal Service	\$19.51	\$38.00	\$39.40	\$18.11
Trust, Agency, & Reserve	\$0.15	\$0.00	\$0.03	\$0.12
Capital Project	\$62.46	\$46.36	\$101.03	\$7.79
Debt Service	\$33.52	\$23.62	\$26.66	\$30.49
Total Revenues	\$324.42	\$345.42	\$431.78	\$238.06

*Total Uses and Estimated Balance includes interfund transfers but excludes contingency appropriation.

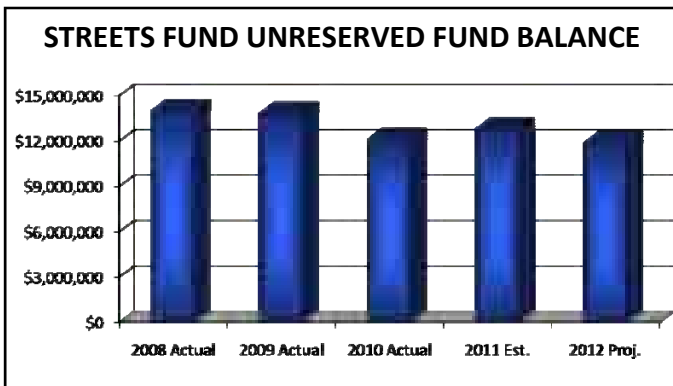


Fund Balance Analysis

In the general fund, the fund balance reflects the city's strong growth cycle over the past few years. The reserve goal is equal to the 35 percent of the average actual general fund revenues for the preceding five fiscal years. The reason for the declining fund balance is the city utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.

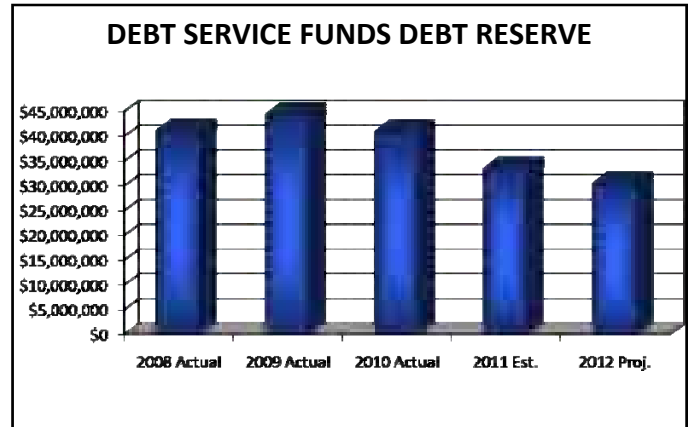


For the street operating fund, a new transportation sales tax was approved by voters and effective as of January 2006. This helped support and maintain the street operating fund. While the FY 2012 balance remains healthy, future projections reflect a declining balance. We will continue to review this fund and make the necessary adjustments.

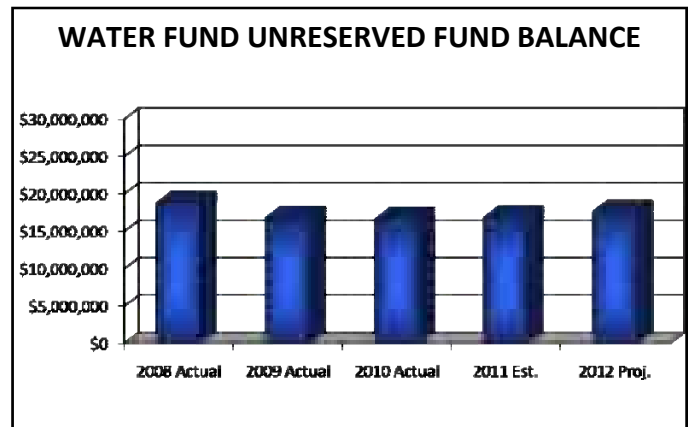


The reserve requirements are provided to adequately meet debt service payments in subsequent years. While maintaining a healthy reserve requirement as indicated in the Principles of Sound Financial Management, the fund balance in the

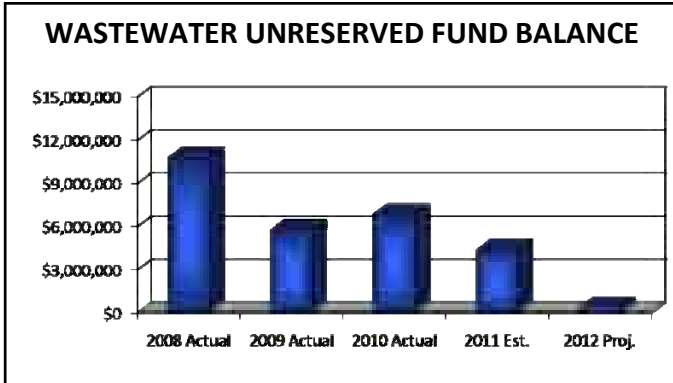
debt service funds reflects a strong assessed value growth. The 10-year Capital Improvement Plan programs the use of any excess reserve.



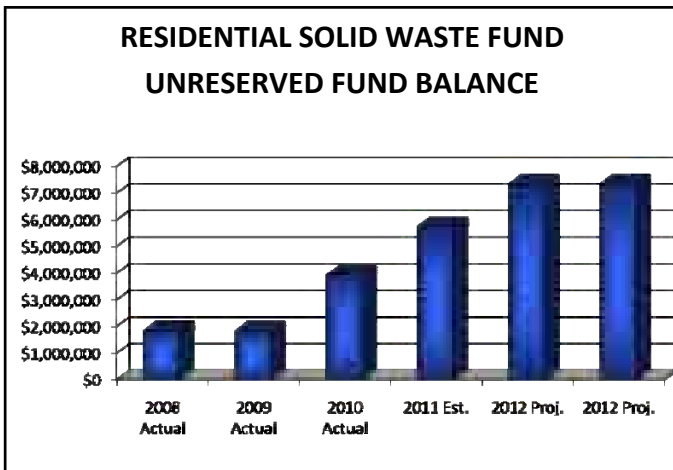
The targeted debt coverage ratio for the water fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. The fund balance now reflects the full impacts of the operational costs for the Butler Water Reclamation Plant project which were included in the existing rates. A rate increase of 4.59 percent to the average account has been proposed for Fiscal Year 2012.



The targeted debt coverage ratio for the wastewater fund is two times the debt service payments and the working capital goal is 25 percent of the operating expenditures for the current fiscal year. A rate increase of 4.59 percent to the average account has been proposed for Fiscal Year 2012.



The residential solid waste fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20 percent of actual operating expenditures in the current fiscal year. There are no rate increases proposed for FY 2012.

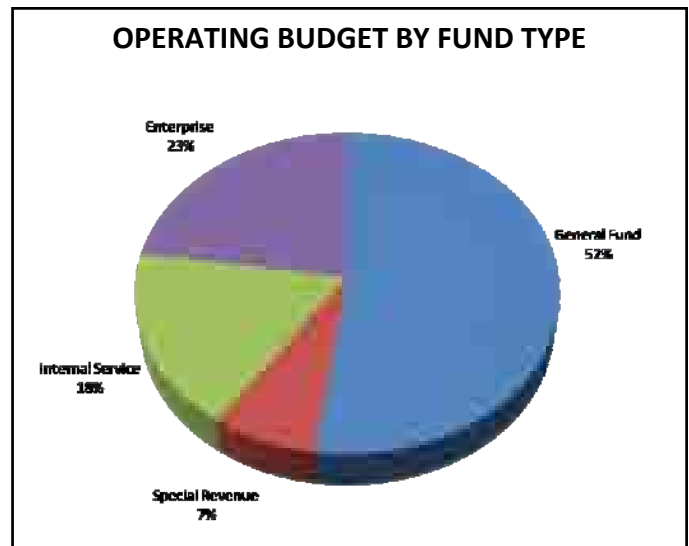


OPERATING BUDGET

The FY 2012 operating budget of \$207.3 million is an increase of \$3.26 million, a 1.5 percent gain from last year's \$204.1 million operating budget amount. Based on the city's projected revenue estimates, the FY 2012 operating budget can be balanced without any increase to city taxes but will require an increase to the water and wastewater utility rates.

The general fund makes up 52 percent of the total operating budget and is the largest component of the city's organization. Other fund categories in-

clude: enterprise funds (23 percent), internal service (18 percent), and special revenue (7 percent).



As stated in the City Manager's Budget Message, this budget was developed being mindful of the serious downturn in the economy. The goal of this budget is to reduce spending, while being responsive to the needs of our citizens by maintaining the basic core service levels—all within the context of a structurally sound budget. This was accomplished through process improvements, modification of the organization, and reductions of ongoing budgets without negatively affecting core services.

Staffing Summary

Every year, City of Peoria departments assess their organizational units to ensure we meet the needs of the community while continuing to provide efficient service. In FY 2012, the reality of the downturn in the economy was a strategic factor contributing to the decrease in revenue streams. In recognition of this, overall personnel costs were analyzed and measures to control the growth in this areas were implemented early in the process. During FY 2010 and FY 2011, many vacant positions were frozen and work duties were shifted to continue service delivery in core areas. For FY 2012, a pay freeze was enacted for all employees. Even



with these savings, it was necessary to reduce the workforce.

Overall, the FY 2012 budget proposes 35 fewer positions than in FY 2011. This includes 24 of the employees who have opted for the city's voluntary severance program. Recently frozen, vacant positions were also identified in the reduction count. The proposed budget also includes ten filled positions that are scheduled for reduction. However, through a series of organizational shifts, and by maximizing vacant positions, I am optimistic that over the next few months we will place all ten of these individuals. By consolidating duties and targeting efficiencies, we anticipate that these 35 position reductions will not notably affect services to residents.

The reduction in force did not affect the provision of public safety services and there were no changes to the number of sworn police or firefighter positions.

Total staffing authorization for benefited positions was granted for 1,100.72 FTEs.

A summary and detail of the city's full-time benefited positions can be found under the "Schedules" section of this book in Schedule 6 and Schedule 7.

Department Summary

City of Peoria departments aggressively addressed reduced revenue projections and resulting budget shortfalls. Midway through FY 2011, reductions were made to departments' operating budgets, which included the elimination of vacant positions. Through these efforts, and by shifting work duties, the departments have been able to manage effectively without undermining service delivery. For FY 2012, departments were challenged — and were

successful — in finding reductions of ongoing budgets without negatively affecting core services.

The Police Department reduced ongoing budgets by 2 percent with no impact to core services. Since FY 2010, the park rangers and code compliance officers have been housed within the Police Department. In addition, the vast majority of supplemental requests were proposed with revenue offsets through the successful application for grant funds, utilization of forfeiture funds, or other revenues (non-general fund) to help fund supplemental additions. The redlight enforcement program one-time request was funded with the revenue generated by this program.

The Fire Department's ongoing operating base budget reduction amounted to 5 percent. This decrease will have no impact in the delivery of the Fire Department's essential services.

The City Council identified the advancement of economic development efforts which will promote the long-term economic prosperity of the area in their 24-month policy goals. This is addressed in the budget, which directs funds and allocates one-time dollars to promote business attraction to Peoria. Within the operating budget, resources were set aside to further marketing efforts to attract health-care and higher education opportunities. Within the capital plan, various investments will help advance the recent master plans for the Old Town and Sports Complex/Entertainment District area.

A high priority in Community Services is to continue our youth and recreational programs to the citizens of Peoria while minimizing fee increases. This budget also makes possible additional playground shade structures in a number of parks, and renovates deteriorating playground surfaces.



OPERATING BUDGET HISTORY

	<u>Budget FY 2008</u>	<u>Budget FY 2009</u>	<u>Budget FY 2010</u>	<u>Budget FY 2011</u>	<u>Budget FY2012</u>
GENERAL FUND					
Mayor & Council	\$1,169,727	\$1,223,500	\$1,189,388	\$647,390	\$604,452
City Manager	\$2,283,208	\$2,304,732	\$1,815,379	\$2,285,551	\$2,268,189
Office of Communications	\$2,860,546	\$2,511,335	\$989,923	\$1,229,693	\$1,096,007
Engineering	\$6,141,779	\$6,203,459	\$4,505,845	\$3,841,411	\$3,460,179
Economic Development Services	\$662,706	\$1,265,001	\$4,084,281	\$3,410,878	\$3,328,911
Human Resources	\$2,711,781	\$2,960,278	\$2,788,243	\$2,396,210	\$2,316,165
City Clerk	\$1,117,210	\$1,330,739	\$1,148,103	\$1,161,878	\$960,843
City Attorney	\$3,057,601	\$3,071,732	\$3,003,500	\$2,910,018	\$2,961,367
Municipal Court	\$2,406,104	\$2,240,510	\$2,292,519	\$1,990,676	\$1,821,218
Non-Departmental	\$1,507,844	\$1,248,355	\$1,851,654	\$1,734,008	\$1,847,136
Finance	\$11,288,758	\$11,438,336	\$9,552,989	\$8,835,680	\$9,376,747
Management & Budget	\$1,244,413	\$1,165,440	\$1,003,663	\$913,113	\$917,364
Planning and Sustainability	\$6,803,766	\$6,485,802	\$2,228,799	\$2,414,636	\$2,131,843
Police	\$34,845,425	\$37,227,285	\$37,629,801	\$34,631,060	\$35,205,043
Fire	\$20,679,498	\$21,987,381	\$20,025,671	\$18,541,790	\$19,547,095
Community Services	\$21,231,849	\$22,392,891	\$20,222,311	\$18,971,981	\$18,515,632
Public Works	\$516,440	\$540,799	\$631,252	\$549,037	\$431,467
Half-Cent Sales Tax and Other	\$299,600	\$299,600	\$229,600	\$179,600	\$1,521,813
SPECIAL REVENUE FUNDS					
Streets Funds	\$10,576,831	\$10,731,837	\$9,522,672	\$9,042,409	\$8,951,788
Housing & Community Dev.	\$2,236,227	\$2,059,766	\$1,994,379	\$1,983,529	\$1,647,884
Transit	\$1,503,819	\$1,551,849	\$1,437,142	\$1,006,618	\$932,686
Grants & Miscellaneous	\$2,157,292	\$3,085,271	\$4,172,490	\$3,074,344	\$3,707,788
ENTERPRISE FUNDS					
Water Fund	\$22,842,719	\$23,746,845	\$22,522,063	\$21,549,689	\$20,701,422
Wastewater Fund	\$12,027,420	\$12,805,031	\$10,378,843	\$10,552,271	\$10,332,275
Enterprise Reserves	\$3,017,121	\$3,856,627	\$2,537,328	\$1,720,982	\$1,105,370
Solid Waste Funds	\$13,775,977	\$11,157,184	\$9,228,794	\$10,012,997	\$10,388,016
Sports Complex	\$6,147,636	\$5,095,273	\$4,497,802	\$4,244,725	\$3,353,164
INTERNAL SERVICE FUNDS					
Fleet Maintenance	\$5,108,446	\$5,867,199	\$5,025,534	\$4,713,700	\$4,672,721
Fleet Reserve	\$3,014,773	\$5,066,903	\$1,021,333	\$1,137,276	\$1,391,998
Insurance Reserve	\$3,015,485	\$2,800,176	\$2,561,966	\$13,713,562	\$16,912,922
Facilities Maintenance	\$6,947,330	\$6,472,236	\$6,378,392	\$5,471,678	\$5,470,869
IT Operations	\$9,388,139	\$9,271,418	\$8,902,491	\$7,828,470	\$7,702,572
IT Reserve	\$1,615,073	\$1,844,506	\$365,450	\$397,700	\$525,000
IT Projects	\$4,889,289	\$2,519,910	\$1,651,095	\$976,596	\$169,236
Trust, Agency & Reserve	\$33,600	\$33,600	\$30,600	\$30,600	\$30,600
Capital / Debt Service	\$175,109	\$0	\$0	\$0	\$0
TOTAL	\$229,300,541	\$233,862,806	\$207,421,295	\$204,101,756	\$207,307,782



The Community Development Department budget includes \$150,000 to continue the highly successful Neighborhood Grant Program, where neighborhood associations may receive funding for neighborhood improvements. This program was well received by the public, and was also identified as a Council priority.

Operating Budget Change

In FY 2012, the city's operating budget is \$207.4 million, representing a 1.6 percent increase from the operating budget of \$204.1 million of the prior year. The decrease in the funding level reflects fiscal discipline during the current economic decline in relation to the slowdown in development activity and a goal to focus on maintaining basic core services. In total, the operating budget also includes \$3 million in one-time expenditures.

GRANT FUNDS

The city applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, like the Community Block Development (CDBG), are ongoing programs. Other grants, like the Arizona Forestry Division's Forestry Community Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2012 major grants are summarized below.

The city is responsible for administering subsidized housing programs funded through the United States Department of Housing and Urban Development (H.U.D.). The Housing Funds consist of Low Income Public Housing and Section 8. The city now contracts the administration of both of these housing programs to the Housing Authority of Maricopa County. This housing agency has a proven track record with various local and federal housing programs and lends greater efficiencies to the residents served by these programs. The FY 2012 housing program budgets total \$981,000. The

primary revenue source for these programs is Federal subsidy through H.U.D. and reimbursements from other Housing Authorities. The remainders of the revenues are interest and miscellaneous revenues. Total FY 2012 budgeted housing revenue is estimated at \$656,000.

Bureau of Reclamation

The Utilities Division's Water Conservation Unit was awarded a water conservation grant for \$30,000 from the Bureau of Reclamation. Funds will be used to support water conservation and landscape classes for adults and an education water conservation school program for children.

Arizona Governor's Office

The Fire Department and Police Department received \$80,800 from the Public Safety Stabilization Grant Program administered by the Arizona Governor's Office. Grant funds were used to purchase upgraded license plate readers (police), and ATV and trailer (Fire).

U.S. Department of Housing and Urban Development

The Planning and Community Development's Neighborhood Revitalization Program was awarded a grant for \$1,078,902 from the U.S Department of Housing and Urban Development's Neighborhood Stabilization 3 Program. The funds will be used to revitalize targeted communities.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development (H.U.D.). The FY 2012 CDBG budget totals \$1,274,002. These monies will be used for various housing rehabilitation projects as well as housing assistance and social service programs. The city partners with many non-profit agencies to



provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded from H.U.D. This program is designated specifically for carrying out income eligible housing strategies through acquisition, rehabilitation and new construction. The FY 2012 budget for the HOME grant is \$403,084 and will be used mainly to rehabilitate foreclosed housing stock, perform land acquisition and implement programs to assist eligible citizens with home purchases.

State Forfeiture

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2012, the city has budgeted expenditures of \$425,600. These funds are used by the Police Department and the City Attorney's Office for training, supplies and equipment.

INTERNAL SERVICE FUNDS

The internal service funds are a group of funds that account for services provided to other divisions and departments of the city government. The internal service funds consist of fleet replacement reserve, insurance reserve, facilities maintenance, fleet maintenance, information technology (IT) and IT replacement reserve. These funds are financed by service charges to all other funds, departments and divisions of the city that employ their services.

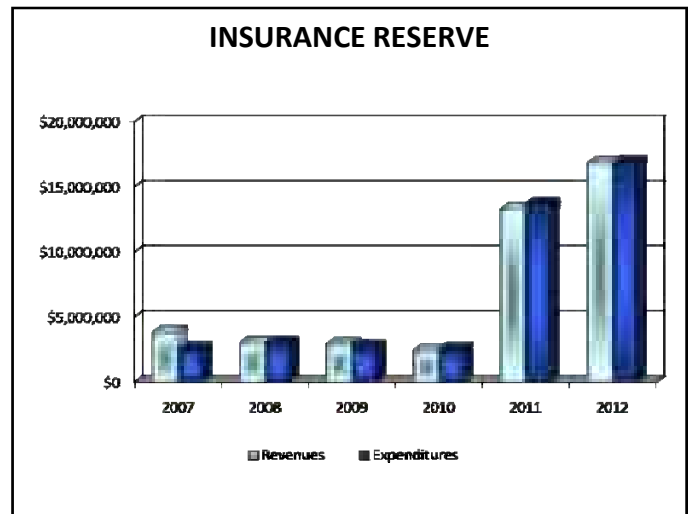
Fleet Replacement Reserve

The fleet replacement reserve account is for purchases of city vehicles and accumulates funds to replace vehicles as scheduled. Charges to the other departments are calculated based on the estimated cost of replacement and estimated useful life of the

vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In Fiscal Year 2012, the fleet reserve fund anticipates revenues from service charges of \$1,487,871. Transfers of \$204,000 for the purchase of any new vehicles were approved in the supplemental process. Total expenditures are budgeted at \$2,141,998.

Insurance Reserve

The increase in the insurance reserve in FY 2012 reflects the city's efforts to self-insure employee medical costs. This will result in lower third party administrative costs. The departmental service charges were calculated on a number of pertinent factors such as square footage of facility space occupied, number of employees, past claims history of each division and a workers' compensation insurance type risk factor for each division's employees; these factors are updated each budget year. This fund includes a contingency reserve of \$2,050,000. The total budget for FY 2012 is \$16,912,922.



Facilities Maintenance

Facilities maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation



of most municipal facilities. The costs of this division are allocated through service charges to the other divisions, based on square footage of occupied space, maintenance records and custodial requirements of each division. Specific requests for maintenance, capital repairs or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2012 appropriation totals \$5,470,869.

Fleet Maintenance

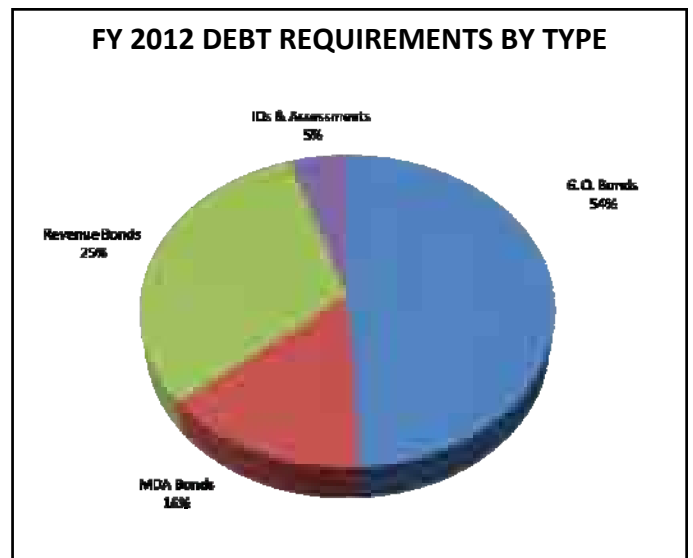
As a division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the city’s fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2012 operating budget is \$4,672,721.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the city. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The city maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and city web page, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the city. In order to protect the hardware investments, the city is budgeting for server warranty extensions at a cost of \$25,000 in FY 2012. The total budget for IT operations in Fiscal Year 2012 is \$7,729,083 and \$169,236 for IT projects.

DEBT SERVICE

Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The city's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis are all reviewed as part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of debt (as described below) are available. More detail on planned debt service for FY 2012 may be found in Schedule 8 of the “Schedules” section of this document.



General Obligation Bonds

General obligation (G.O.) bonds require voter approval and are backed by the taxing authority of the city. These bonds are generally used to finance projects with strong public support and that do not themselves produce revenues. Arizona law limits the amount of G.O. bonds the city can have outstanding based on the assessed valuation of the property located within the city limits. Financing for water, sewer, storm sewer, lighting, street and



traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20 percent of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to 6 percent of the assessed valuation.

Periodically, the city has its general obligation credit reviewed by various national bond rating agencies. In May of 2010, the city's G.O. bond ratings were upgraded by Moody's and Fitch IBCA. This upgrade is a reflection of the bond rating industry's increased confidence in the city's creditworthiness. The improved bond ratings will help the city to obtain favorable interest rates on future bond sales and thus will generate considerable savings for Peoria taxpayers.

G.O. BOND RATINGS	
Moody's	Aa1
Standard & Poor's	AA+
Fitch IBCA	AA+

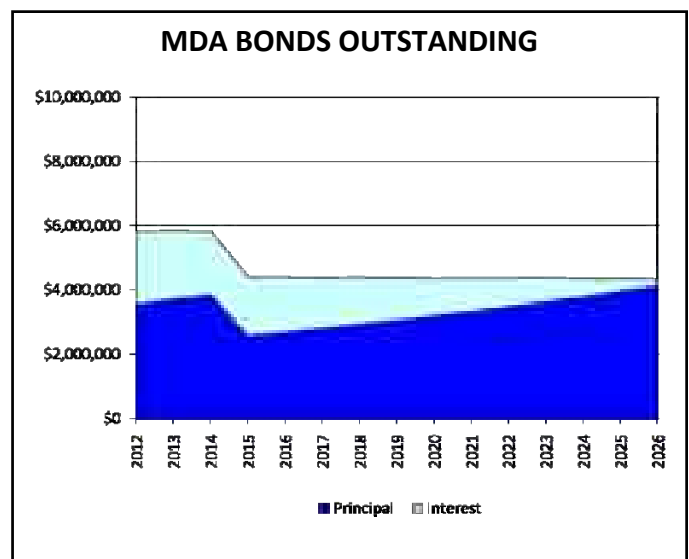
Municipal Development Authority Bonds

Municipal Development Authority (MDA) bonds do not require voter authorization. These bonds are backed by a long-term lease agreement that is supported by a pledge of the city's sales taxes (or other revenue sources such as franchise taxes and state-shared revenues). The amount of MDA bonds that may be issued is limited only by the market's perception of the city's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.

The Peoria Municipal Development Authority is a non-profit corporation created by the city as a financing mechanism for the purpose of financing the construction or acquisition of capital improve-

ment projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.

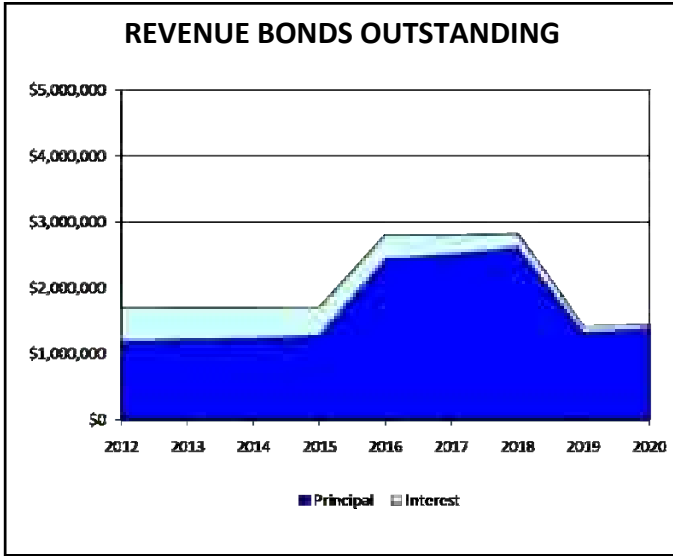
MDA BOND RATINGS	
Moody's	Aa2
Standard & Poor's	AA+
Fitch IBCA	AA



Revenue Bonds

Revenue bonds are generally used to finance projects that have an identifiable revenue source. Revenue bonds are often used to finance utility projects, backed by the user fees of the utility. Like G.O. bonds, revenue bonds require voter approval. Unlike G.O. bonds, however, revenue bonds are limited only by the ability of the revenue source to support the debt service.

REVENUE BOND RATINGS	
Moody's	Aa3
Standard & Poor's	AA
Fitch IBCA	AA

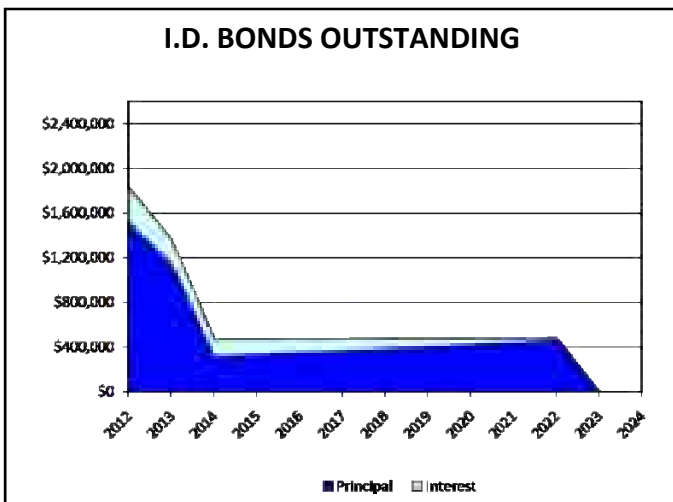


Improvement District Bonds

Improvement district bonds are used to finance projects where certain property owners will benefit more than the general public. A majority of the property owners within a proposed improvement district must approve the formation of the district and the amount of indebtedness. These bonds are repaid by collection of property assessments levied on the property within the district.

I.D. BOND RATINGS

Moody's	Aa3
Standard & Poor's	A+
Fitch IBCA	AA



DEBT MANAGEMENT

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principals of Sound Financial Management, are used when evaluating the purpose, necessity and condition under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, state statutes, federal tax laws and the city's bond resolutions and covenants.

All projects funded with G.O. bonds or revenue bonds can only be undertaken after voter approval through a citywide election. In the last bond election held in November 2008, Peoria voters authorized bonds totaling \$387 million to fund the building of needed infrastructure.

Financial Indicators

The city uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed below.

General Obligation Debt as a Percentage of Assessed Value. The city's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the city's ability to repay is diminishing. The city total assessed valuation is provided by Maricopa County each year. An increase in property values enhances the city's ability to finance long-term debt, while a decrease in property values has the opposite effect. The housing crisis of the last several years has cut into the city's debt capacity, ne-



cessitating downward adjustments to the amount of future debt planned for capital projects. The city maintains its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the city’s resources for paying the debt. As the population increases, infrastructure and capital needs and the accompanying debt can be expected to increase, as is the case for the City of Peoria. If G.O. debt is increasing as population stabilizes, this may indicate that the city’s ability to repay debt service is diminishing. The 2010 Census put the city’s population at just over 154,000.

Debt Management Policy

The Principles of Sound Financial Management include the city’s debt management policy. The following are excerpts from this policy:

- The overall debt management policy of the city will ensure that financial resources of the city are adequate in any general economic situation to not preclude the city’s ability to pay its debt when due.
- The city will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The city will first attempt to utilize “pay as you go” capital financing and/or the use of operating funds or impact fees where applicable.
- The city does not intend to issue commercial paper or bond anticipation notes (BANs) for periods longer than two years or for the term of a construction project. If CP or a BAN is issued for a capital project, it will be converted to a long-term bond or redeemed at its maturity.
- The issuance of variable rate debt by the city will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.
- Improvement District (ID) and Community Facility District (CFD) bonds shall be issued only when the formation of the district demonstrates a clear and significant purpose for the city. It is intended that Improvement District and Community Facility District bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, street lights and drainage. The city will review each project through active involvement of city staff and/or selected consultants to prepare projections, review pro-forma information and business plans, perform engineering studies, analyze minimum debt coverage and value to debt ratios, and conduct other analyses necessary to consider the proposal against specified criteria.
- Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 5 percent of the debt service amount of the bonds being refunded, or if sav-

NET GENERAL BONDED DEBT TO ASSESSED VALUE / NET BONDED DEBT PER CAPITA

Description	2006	2007	2008	2009	2010	Est. 2011	Proj. 2012
Population	145,125	153,592	155,560	159,263	154,065	155,148	156,249
Secondary Assessed Value (Millions)	\$964	\$1,116	\$1,642	\$1,995	\$1,895	\$1,614	\$1,276
Net Bonded Debt (Millions)	\$27	\$108	\$90	\$138	\$150	\$137	145
Pct. of Net Bonded Debt to Assessed Value	3%	10%	5%	7%	8%	9%	11%
Net Bonded Debt Per Capita	\$186	\$704	\$577	\$867	\$971	\$885	\$930



ings exceed \$750,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the city.

- The city shall comply with all requirements of Title 15.1 Arizona Revised Statutes and other legal requirements regarding the issuance of bonds and certificates of the city or its debt issuing authorities.
- The city shall employ the Principles of Sound Financial Management in any request from a city agency or outside jurisdiction or authority for the issuance of debt.
- All departments will provide notice of all significant events and financial and related matters to the chief financial officer and director of finance for the city's annual disclosures to the municipal markets, financial statements and bond representations.

DEBT CAPACITY ANALYSIS	
20% Limitation	
(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)	
FY 2012 Secondary Assessed Valuation	\$1,276,866,735
Allowable 20% Bonds Outstanding	\$255,373,347
Less 20% Bonds Outstanding	<u>(\$169,584,848)</u>
Unused 20% Debt Capacity	<u><u>\$85,788,499</u></u>
6% Limitation	
(All Other General Government Projects)	
FY 2012 Secondary Assessed Valuation	\$1,276,866,735
Allowable 6% Bonds Outstanding	\$76,612,004
Less 6% Bonds Outstanding	<u>(\$2,535,000)</u>
Unused 6% Debt Capacity	<u><u>\$74,077,004</u></u>

- The city will maintain regular contact with rating agencies through meeting and visits on and off-site. The city will secure ratings on all bonds issued if economically feasible.





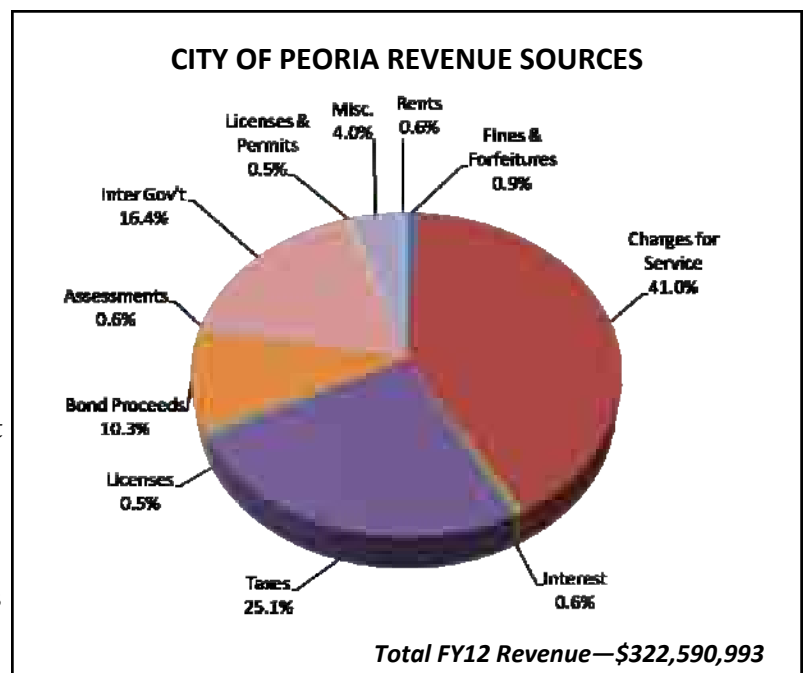
Revenue Summary

Total revenues for Fiscal Year 2012 are estimated at \$323 million, an increase of 15.7 percent over the prior year's estimate of \$278.8 million. The increase is largely due to an increase in bond proceeds, higher inter-governmental revenue and an increase in charges for service compared to FY 2011. The FY 2012 revenue forecast reflects a more favorable outlook for the economy, which has struggled for the last three years on the state and national levels, but anticipates modest growth. Recent indicators point to a growing improvement in the outlook of consumers and a housing market, though weakened, is stabilizing. Despite these moderately positive signs, the Arizona economy continues to face challenges with unemployment, depressed home values, slow wage growth, and with construction and tourism sectors slowly recovering from extended downturns. New residential construction is anticipated to remain largely flat, while little commercial development is anticipated.

The revenue forecasts are based on historical data, assumptions on population changes, economic projections, and expected receipts from taxes and other sources. A Revenue Committee, consisting of members from various departments whose activities generate revenues, meets monthly to discuss revenue trends, economic conditions, and the pertinent driving factors behind the revenue activity for the period. All major revenue sources and fund types are identified and reviewed for activity and variances. City revenue estimates are continually updated based on this discus-

sion and analysis, which results in more accurate revenue forecasting.

City revenues can be categorized into ten major sources, as depicted in the graph above. Charges for Service account for the largest percentage of revenue by source, at an estimated \$132 million, or 41% of total revenues. Of the \$132 million in service charges, enterprise activity represents 52 percent of that category, or \$68 million in FY 2012 revenue. The bulk of this source is from user rates and fees for city services provided to residents such as water, wastewater and solid waste services. The second largest revenue source is from City taxes, which accounts for 25 percent of total revenue. The estimated tax revenue for FY 2012 is \$80.8 million, which includes collections from city sales taxes and property taxes. Sales taxes are esti-





mated at \$57.6 million, or 71 percent of total tax revenue. Bond proceeds for general obligation and Municipal Development Authority projects account for almost all of the \$33.3 million, or 10 per-

cent of the total revenue. A detailed description of each of these sources can be found in the following pages.

TOTAL REVENUES BY FUND					
Fund	FY08 <u>Actual</u>	FY09 <u>Actual</u>	FY10 <u>Actual</u>	FY11 <u>Estimate</u>	FY12 <u>Budget</u>
Bond/Debt Service	\$48,343,809	\$70,622,816	\$33,435,100	\$1,661,685	\$33,481,950
Commercial Solid Waste	\$2,094,699	\$2,250,070	\$2,481,174	\$2,175,560	\$2,158,500
Debt Service	\$23,676,732	\$25,384,600	\$23,928,119	\$20,814,759	\$16,448,909
Economic Development Reserve	\$26,707	\$11,342	\$3,944	\$1,900	\$2,000
Facilities	\$6,916,147	\$6,694,617	\$5,759,853	\$5,543,532	\$5,285,628
Fleet Maintenance	\$5,270,621	\$5,173,217	\$4,323,314	\$4,803,862	\$4,855,332
Fleet Reserve	\$2,696,863	\$2,613,241	\$2,067,652	\$361,974	\$1,487,871
General	\$125,743,811	\$108,301,863	\$103,318,721	\$94,108,515	\$96,464,949
Grant	\$3,555,534	\$4,113,269	\$3,930,932	\$3,885,121	\$13,286,977
Half-Cent Sales Tax	\$19,609,016	\$15,041,542	\$15,250,632	\$13,929,900	\$14,337,154
Housing	\$1,043,914	\$992,274	\$1,203,310	\$609,243	\$655,940
Impact Fees	\$28,165,780	\$8,827,103	\$8,680,919	\$5,603,444	\$6,575,558
Improvement Districts	\$1,468,451	\$1,777,115	\$1,790,695	\$1,880,254	\$1,534,495
Information Technology	\$9,108,038	\$9,232,901	\$8,441,703	\$6,967,092	\$6,734,527
Information Technology Reserve	\$1,077,737	\$1,024,730	\$542,502	\$485,800	\$550,566
Insurance Reserve	\$3,369,573	\$3,151,116	\$9,702,376	\$15,287,561	\$16,830,215
Other	\$8,305,753	\$19,890,431	\$4,966,194	\$18,637,704	\$15,857,679
Residential Solid Waste	\$9,143,009	\$9,059,815	\$10,101,557	\$9,848,384	\$9,882,146
Solid Waste Equipment Reserve	\$1,069,250	\$1,113,793	\$664,531	\$778,580	\$953,772
Sports Complex	\$3,439,250	\$2,972,320	\$2,884,451	\$2,757,875	\$2,710,214
Streets	\$13,675,422	\$12,031,137	\$11,796,083	\$11,321,716	\$11,457,599
Transit	\$797,643	\$756,522	\$595,400	\$140,350	\$21,093
Transportation Sales Tax	\$11,853,251	\$9,281,885	\$9,290,846	\$8,450,800	\$8,681,011
Wastewater	\$23,225,285	\$19,770,157	\$44,106,910	\$18,070,379	\$19,328,101
Water	\$43,464,929	\$38,934,205	\$59,481,913	\$30,644,649	\$33,008,807
Total Revenues	<u>\$397,141,226</u>	<u>\$379,022,080</u>	<u>\$379,025,080</u>	<u>\$278,770,639</u>	<u>\$322,590,993</u>



CITY SALES TAX REVENUE

Sources

The Peoria City Sales Tax is a 1.8 percent tax on most taxable activities within the city, with a 3.3 percent tax on utilities, a 2.8 percent tax on restaurants and bars, a 2.8 percent tax on amusements, and a 5.6 percent tax on hotels and motels.

Uses

Of the total City Sales Tax, the General Fund receives 1 percent for various general governmental purposes, 0.3 percent goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5 percent to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3 percent tax on utilities, Council designated 1.5 percent to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.



Projection

The City is projecting \$57,625,427 in sales tax revenue for FY 2012. This is a 2.1 percent increase over the FY 2011 estimate of \$56,414,800. The modest increase reflects a slightly improving outlook for recovery in consumer spending and modest growth in population.

CITY SALES TAX SUMMARY

<u>Fund</u>	<u>FY08 Actual</u>	<u>FY09 Actual</u>	<u>FY10 Actual</u>	<u>FY11 Estimate</u>	<u>FY12 Budget</u>
General	\$37,881,888	\$32,464,266	\$30,966,260	\$31,056,000	\$31,749,663
Half-Cent Sales Tax	\$17,269,938	\$14,643,516	\$13,851,803	\$13,858,000	\$14,157,154
Streets	\$2,993,427	\$3,107,554	\$3,139,823	\$3,150,000	\$3,187,599
Transportation Sales Tax	\$10,321,657	\$8,789,480	\$8,319,051	\$8,350,800	\$8,531,011
Total City Sales Tax	\$68,466,910	\$59,004,817	\$56,276,937	\$56,414,800	\$57,625,427



PROPERTY TAX REVENUE

Sources

The city's property tax is collected based on the assessed valuation of residential and commercial property within the City of Peoria. In FY 2008, the City Council shifted five cents from the primary to the secondary tax rate, leaving the combined levy at \$1.49 per \$100 of assessed valuation. In FY 2009, the City Council reduced the primary property tax rate by five cents per hundred dollars of assessed value, resulting in a combined rate of \$1.44, where it remains for FY 2012.

Uses

The city property tax has two components: the primary property tax can be used for any general government operation and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; the primary may only increase 2 percent above the city's "annual maximum allowable levy" for the prior year. However, the secondary levy is controlled only by the limits set for the amount of outstanding general obligation debt within the city.

Projection

According to figures provided by the Maricopa County Assessor, the city's primary assessed



valuation in FY 2012 is estimated to decline by 17 percent from the previous year's valuation. Given the lag in assessor rolls and with statutory formulas, the primary valuation has likely stabilized, but is likely to grow slowly in the near term. The primary tax revenue for FY 2012 is estimated at \$2.4 million.

To help support the city's capital improvement program, the secondary tax rate has been set at \$1.25 per \$100 of assessed valuation. With secondary valuations dropping 21 percent from the previous year, the resulting secondary levy is projected to be \$16 million.

PROPERTY TAX RATE AND LEVY					
Fund	FY08	FY09	FY10	FY11	FY12
	Actual	Actual	Actual	Estimate	Budget
Primary Tax Rate	\$0.24	\$0.19	\$0.19	\$0.19	\$0.19
Secondary Tax Rate	\$1.25	\$1.25	\$1.25	\$1.25	\$1.25
Combined Tax Rate	\$1.49	\$1.44	\$1.44	\$1.44	\$1.44
Primary Tax Levy	\$3,002,150	\$2,849,397	\$3,202,665	\$2,902,497	\$2,412,743
Secondary Tax Levy	\$20,527,343	\$24,932,399	\$23,689,548	\$20,178,489	\$15,960,834
Combined Tax Levy	\$23,529,493	\$27,781,796	\$26,892,213	\$23,080,986	\$18,373,577

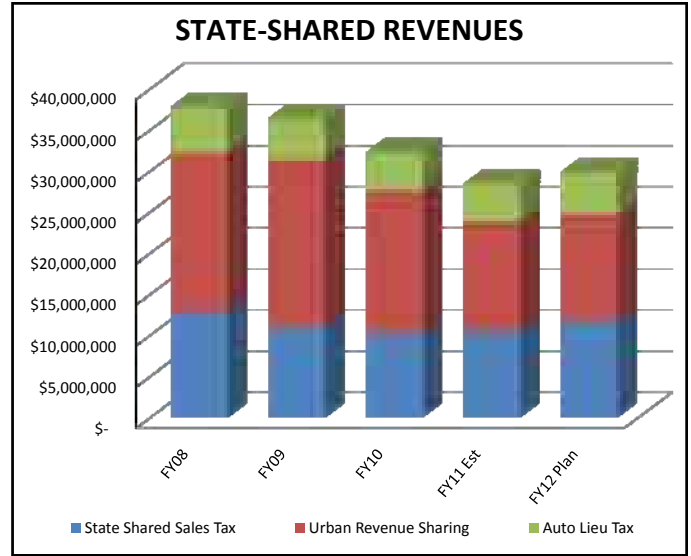


STATE SHARED REVENUE

Sources

Cities in Arizona receive a portion of certain revenues collected by the State of Arizona. The allocations for these revenues are primarily based on U.S. Census population figures, which were updated and released in 2011. The results indicated that Peoria’s population grew to over 154,000 in 2010, an increase of approximately 15,900 from the 2005 Census estimate, which represents an 11.5 percent change over this period. Since Peoria’s growth rate exceeded the overall state growth rate, Peoria’s population share used in the allocation formulas increased from 2.84 percent to 3.07 percent.

The largest of the three components, Urban Revenue Sharing, is based on state income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state’s current year sales tax collections. The third component, Auto Lieu Tax, is based on current year distributions of the state’s vehicle license collections.



Uses

The three state-shared revenues listed below represent a significant portion of the General Fund budget. Revenues from these sources can be used for any general government activity.

Projection

In Fiscal Year 2012, the budgeted state-shared revenues are \$29,855,255, representing a 5.1 percent increase from the \$28.4 million estimate for Fiscal Year 2011. Peoria’s increased allocation share contributes to much of the modest increase as state-wide sources are anticipated to increase in real terms at a slower pace.



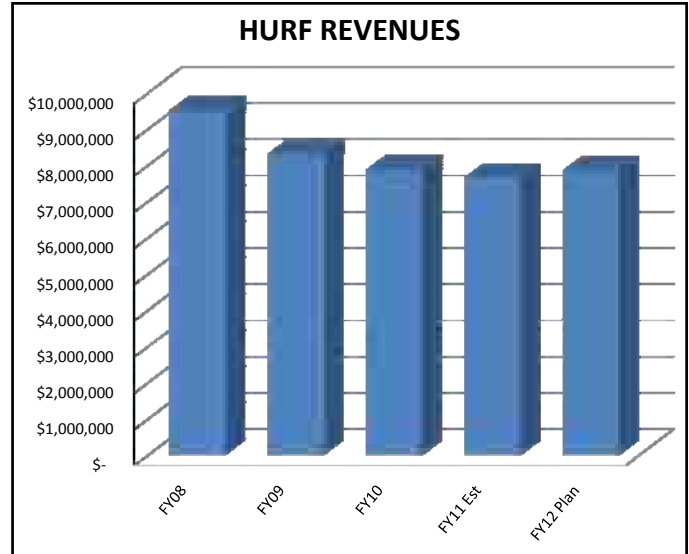
HIGHWAY USER (HURF) REVENUE

Sources

The HURF revenues are primarily generated from the state-collected gasoline tax. Currently, the gas tax is levied at a rate of \$0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits \$0.13 of the \$0.18 in a fund from which 30 percent is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of “county of origin” of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county. After the completion of this budget, the State Legislature adopted a reduction to the HURF distribution base of \$38 million.

Uses

The HURF revenues are restricted solely for street and highway purposes. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and for debt service on highway and street bonds. The HURF funds are collected and placed in the city’s Streets Fund.



Projection

The Fiscal Year 2012 projection for HURF revenues is \$7,828,000, which is relatively unchanged from the prior year’s estimate of \$7.6 million, primarily due to the Census allocation adjustment offsetting much of the decrease to the distribution amount. Future years will likely grow modestly due to moderating fuel consumption by consumers caused both by general economic conditions and conservation decisions due to the price of gasoline.



LICENSE AND PERMIT REVENUE

Sources

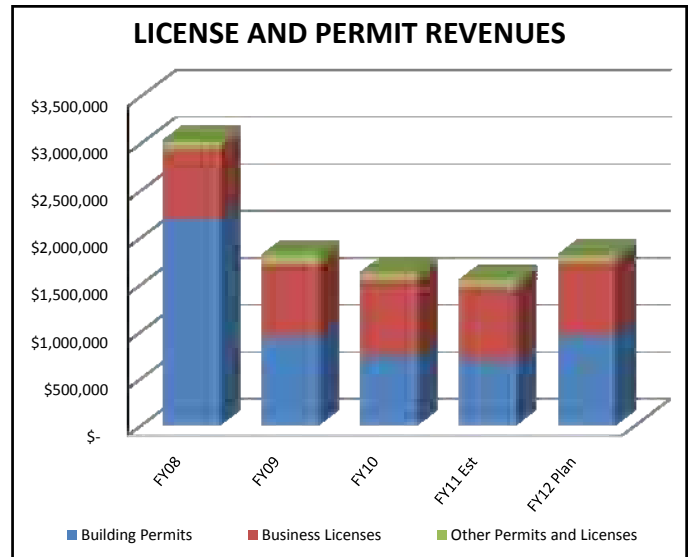
License and permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, sales tax licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by the Community Development and Public Works departments, and is placed in the city's General Fund.

Projection

Licenses and Permits are projected to generate \$1,807,600 in FY 2012. Building permits are anticipated contribute \$954,472, or 53 percent of this total. Sales Tax licenses and revenues from other



business license categories are anticipated to contribute \$772,128, representing 43 percent of the total. The lower permit-based revenues reflect the extended period of very modest construction activity in both the residential and commercial sectors that is anticipated to continue for several years.



WATER UTILITY REVENUE

Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's water rate model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Utilities Department's water operations, and to support the debt service payments for the City's water capital improvement program.

Projection

Rate adjustments and a restructuring of the City's rates were adopted for the Water operations in FY 2012. While minimal new residential or commercial growth is anticipated during the next year, water revenues are projected to increase to \$32.9 million in Fiscal Year 2012.

WATER OPERATING REVENUES

<u>Description</u>	<u>FY08 Actual</u>	<u>FY09 Actual</u>	<u>FY10 Actual</u>	<u>FY11 Estimate</u>	<u>FY12 Budget</u>
Water Fees	\$28,830,814	\$28,217,263	\$28,545,844	\$28,100,000	\$30,050,000
Reclaimed Water Fees	\$544,675	\$537,542	\$519,694	\$475,000	\$630,000
Quintero WTP Fees	\$797,631	\$93,689	\$362,408	\$600,000	\$600,000
Disconnect/Reconnect Fees	\$404,338	\$393,000	\$387,780	\$410,000	\$390,000
New Service Fee	\$286,243	\$302,016	\$302,836	\$305,000	\$335,000
Reimbursement Revenue	\$364,603	\$146,601	\$332,268	\$165,000	\$165,000
Water Meter Charges	\$334,603	\$169,860	\$130,664	\$135,000	\$135,000
Late Fee Charges	\$115,747	\$122,856	\$113,495	\$120,000	\$118,000
Interest Income	\$829,554	\$397,478	\$167,213	\$100,000	\$150,000
Delinquent Letter Fee	\$48,368	\$47,362	\$49,153	\$52,500	\$53,000
Damaged Property Fees	\$67,890	\$12,247	\$13,025	\$12,000	\$12,000
Tampering Fees	\$31,740	\$21,225	\$6,245	\$10,000	\$10,000
Field Trip Service Fee	\$2,198	\$2,392	\$3,272	\$3,000	\$3,000
Lien Filing Fees	\$3,132	\$742	\$1,384	\$900	\$1,000
Other Revenues	\$1,653,521	\$1,719,781	\$32,431	\$26,100	\$221,770
Total Water Utility Revenues	\$34,315,029	\$32,184,055	\$30,967,712	\$30,514,500	\$32,873,770



WASTEWATER UTILITY REVENUE

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment service. Revenues also include an environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the city's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

Rate adjustments and a restructuring of the city's rates were adopted for the Wastewater operations in FY 2012. Projected revenues for FY 2012 are \$19.2 million, an increase of \$1.2 million from the previous year's estimate.

WASTEWATER OPERATING REVENUES					
<u>Description</u>	<u>FY08 Actual</u>	<u>FY09 Actual</u>	<u>FY10 Actual</u>	<u>FY11 Estimate</u>	<u>FY12 Budget</u>
Wastewater Fees	\$14,779,071	\$14,533,353	\$15,369,030	\$15,100,000	\$16,600,000
Late Fee Charges	\$71,349	\$80,413	\$75,616	\$84,000	\$84,000
EPA Mandate Fee	\$572,667	\$713,501	\$828,357	\$855,000	\$860,000
Interest Income	(\$70,750)	\$245,905	\$20,590	\$10,000	\$20,000
Other Revenues	\$101	\$3,199	\$2,432,741	\$1,914,054	\$1,623,434
Total Wastewater Revenues	<u>\$15,352,439</u>	<u>\$15,576,372</u>	<u>\$18,726,335</u>	<u>\$17,963,054</u>	<u>\$19,187,434</u>



SOLID WASTE FUND REVENUE

Source

The city collects user fees and charges for residential and commercial solid waste services and segregates revenues from each service into its own operating fund. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Use

The revenues collected from the residential solid waste and commercial solid waste activities remain in their own respective funds to recover the costs of each service's operations.

Projection

Total Fiscal Year 2012 revenues for solid waste are estimated at \$12 million, slightly higher than the



previous year's estimate. Neither fund is adjusting rates in FY 2012 and both anticipate minimal customer growth, contributing to the flat-growth projection. The majority of revenue, 82 percent, is generated from residential user fees, with almost \$9.9 million expected in FY 2012. Commercial user fees are estimated to contribute 18 percent, or almost \$2.2 million in projected revenues for FY 2012.

SOLID WASTE OPERATING REVENUES

<u>Fund</u>	<u>FY08 Actual</u>	<u>FY09 Actual</u>	<u>FY10 Actual</u>	<u>FY11 Estimate</u>	<u>FY12 Budget</u>
Commercial Solid Waste	\$2,094,687	\$2,250,070	\$2,312,924	\$2,175,560	\$2,158,500
Residential Solid Waste	\$9,142,429	\$9,059,815	\$9,548,297	\$9,848,384	\$9,882,146
Total Solid Waste Revenues	\$11,237,115	\$11,309,885	\$11,861,220	\$12,023,944	\$12,040,646



Performance Management

WHY MEASURE PERFORMANCE?

The City of Peoria is focused on providing high quality services to our residents, and continually improving on our performance as an organization. Yet with diminishing resources and greater demands for certain services, the city is challenged to work under the financial realities of the economic downturn. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities to ensure that goals are being met in an efficient and effective manner. For Peoria, Performance Management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the city's spending plan will more closely align with community priorities and expectations.

Throughout the year, under the leadership of the City Manager, departments review and report on agreed-upon performance measures to assess the efficiency and effectiveness of the services they deliver. Based on this analysis, departments update their department operating plans to identify de-

sired outcomes, address service delivery objectives and to address Community/Council priorities and organizational goals. For that reason, performance management helps the city assist the community in understanding city operations, enhances governmental accountability and effectively allocates limited resources to core service activities.



Transparency and Accountability

Performance Management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the city and the community, holding departments and service providers accountable for delivering results.

Efficient Allocation of Resources

With a limited amount of dollars available, a



“performance-based” budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. In the past year, the city instituted a “PeoriaStat” model which includes monthly collection of performance data and quarterly reporting to the City’s executive leadership. These proactive measures help us to quickly respond and adapt to changes in our community.

STRATEGIC APPROACH

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. As such, the FY2012 budget process was “re-tooled” to place greater emphasis on developing budgets with a *strategic and long-range perspective*. Department spending plans focused on *community and organizational priorities* and on *measurable results* for our citizens. These measurable results are detailed in the following department summaries and individual division details. Special attention is paid to the “key outcome measures” that, if achieved, indicate progress towards the overall desired results.

Organizational Priorities

Setting organization-wide objectives often begins with a vision: What should the community look like in five years? What should be expected in ten or more years? Well articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there,

supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria’s elected officials. Each year, the City Council reviews and updates their *24-month Council Policy Goals*. These broad policy statements help set the direction for the organization, and act as a touchstone for making financial and operational decisions. Following Council’s review, Department Directors develop service plans with measurable objectives for achieving these goals. The Council Policy Goals for the FY2012 budget year are:

Community Building: Preserve and Expand Our Quality of Life

- Expand Cultural and Entertainment Opportunities
- Strengthen Peoria Neighborhoods
- Provide Superior Quality Parks & Recreation Programs
- Expand Civic and Not-for-Profit Partnerships

Enhance Current Services

- Enhance organizational culture
- Improve cost effectiveness of service delivery
- Develop a business model for future strategic planning
- Pursue grant opportunities and other sources of revenue



- Use technology as feasible to enhance and streamline service delivery
- Become an employer of choice

Preserve Our Natural Environment

- Pursue land banking for parks and open space
- Incorporate open space into our built environment

Total Planning

- Identify key corridors and cores throughout the city & create specific development plans for those areas
- Provide diverse and sustainable residential housing options
- Plan and develop city infrastructure to improve quality of life and coincide with economic development and revitalization efforts
- Pursue cost effective green development

Economic Development

- Strengthen Sister Cities Relationships; Add an Asian City
- Partner with GPEC and other Economic Development Groups
- Assess New Models for Economic Development

Leadership and Image

- Strengthen relationships locally, regionally, nationally and internationally

- Increase outreach efforts, networks and coalitions for leadership
- Lead the effort to retain and enhance the mission of Luke Air Force Base
- Conduct city business with the highest standards of integrity and accountability
- Build greater community relations

Another set of priorities come within the organization itself. City staff have developed an *Organizational Strategic Plan* to offer every employee insight into our long-term vision, values and standards. This plan provides a common foundation upon which to work under. The Strategic Plan identifies five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies that support these tenets.

Department Work Plans

To assist the city leadership in making informed budget recommendations, departments update and maintain a *Department Operating Plan* (DOP). These plans translate the organizational priorities into various policies, programs, services, and activities. The DOP for each department is considered a longer-term plan, with about a 2-3 year hori-



zon. However, departments continually reassess their plans annually as part of the budget process.

A major theme in the FY12 budget development was to explore creative ways to reduce costs. Using the Department Operating Plans as a guide, departments identified their core services, cost out activities, and addressed future trends in our changing community. In some cases, this approach resulted in varying the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such changes are not expected to impact our current service levels.

The Department Operating Plan process not only helps departments more closely align their goals, objectives and performance measures with the City's broader strategic direction, but it also fosters more data-driven decision making. As we move forward, an even greater focus will be placed on key outcomes and performance measurement.

CASCADING MEASURES

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, termed the *Community level*, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and

economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring and tracking is the *Executive level*, which focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can include park maintenance cost per acre, turnaround time for plan review, and emergency response times. These executive level measures require regular review and analysis. Therefore, the City utilizes a "PeoriaStat" process that brings executive management together on a quarterly basis to review and evaluate performance data.









Lastly, additional performance data is collected at the *Department level* to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.

The City of Peoria uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide a snapshot of the health and well being of the City. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen satisfaction from the National Citizen Survey and from various department outcome measures.

Performance Trend




- Meets target or shows a significant trend of improvement
- Not meeting target but showing stable or improving performance
- Not meeting target and showing little or no progress

COUNCIL GOAL: Community Building: Preserve or Expand our Quality of Life

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Target	Performance Trend
1. Violent crimes per 1000/population*	1.98	2.02	1.82	2.00	
2. Property crimes per 1000/population*	34	30.96	30.16	31.00	
3. % of residents rating the overall quality of life in Peoria as good or excellent^	77%	83%	83%	85%	
4. Patrol Response times to critical emergencies from dispatch to arrival	4:11	4:13	4:22	4:30	
5. % of residents rating their neighborhood as good or excellent place to live^	NA	80%	80%	85%	
6. Residents' overall satisfaction with Parks and Recreation in Peoria^	65%	77%	77%	80%	
7. Compliance with all Water and Wastewater system regulations	100%	100%	100%	100%	
8. % of residents rating traffic flow on major streets as good or excellent^	27%	36%	36%	40%	

*Crime per 1000/population is based on calendar year, not fiscal year.

COUNCIL GOAL: Enhance Current Services: Financial and Operational Excellence

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Target	Performance Trend
1. % of residents rating the value of services received for the taxes paid as good or excellent^	62%	56%	56%	65%	
2. City General Obligation Bond Ratings (S&P/Moody's/Fitch)	AA+/Aa2/ AA	AA+/Aa1/ AA+	AA+/Aa 1/AA+	AA+/Aa 1/AA+	
3. City Water and Wastewater Bond Ratings	AA/AA- /A2	AA/Aa3/ AA	AA/Aa3 /AA	AA/Aa3/ AA	

COUNCIL GOAL: Preserve our Natural Environment

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Target	Performance Trend
1. % of residents rating the overall quality of Peoria's natural environment as good or excellent^	NA	57%	57%	60%	
2. Residential diversion rate (recycling)	25%	25%	24.6%	30%	
3. Preserved or developed Park and Open Space acres per 1000/population	NA	NA	10.65	12	

COUNCIL GOAL: Total Planning

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Target	Performance Trend
1. % of residents rating the overall quality of development in Peoria as good or excellent^	NA	69%	69%	75%	
2. % of residents saying Peoria is heading in the right direction (good or excellent response)^	72%	62%	62%	75%	

COUNCIL GOAL: Economic Development

Performance metrics have been selected and reported on based on the Economic Development Implementation Strategy (EDIS) approved by Council in FY11.

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Target	Performance Trend
1. Number of qualified prospects meeting Council stated Business attraction criteria	NA	NA	11	15	
2. Number of businesses contacted (retention or expansion)	NA	NA	114	100	
3. % of City's assessed valuation that is classified as commercial/industrial	20.4%	19.6%	20.8%	20%	
4. Total number of small business seminars and events hosted by the city	6	6	25	40	
5. % of residents rating the overall quality of business and service establishments as good or excellent^	NA	68%	68%	70%	

COUNCIL GOAL: Leadership and Image

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2012 Target	Performance Trend
1. % of residents rating Peoria's overall image or reputation as good or excellent^	NA	65%	65%	70%	
2. % of residents rating Peoria's Public Information Services as good or excellent^	68%	68%	68%	70%	
3. % of residents rating Peoria's Sense of Community as good or excellent^	NA	54%	54%	60%	
4. % of residents rating the quality of Peoria's Public Schools as good or excellent^	NA	75%	75%	75%	

^Citizen Survey Rating - The city conducts a Citizen Survey once every two years. Next survey will be conducted in Fall of 2011.



Mayor and Council

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$732,201	\$681,287	\$286,338	\$286,338	\$297,666	3.96%
Contractual Services	\$456,081	\$432,985	\$354,727	\$352,989	\$297,961	-16.00%
Commodities	\$10,870	\$9,575	\$8,825	\$8,645	\$8,825	0.00%
Total :	\$1,199,152	\$1,123,847	\$649,890	\$647,972	\$604,452	-6.99%

Expenditures by Division

Mayor & City Council	\$1,196,400	\$1,120,343	\$647,390	\$647,390	\$604,452	-6.63%
Citizen Donations-Mayoral	\$2,753	\$3,504	\$2,500	\$582	\$0	-100.00%
Total :	\$1,199,152	\$1,123,847	\$649,890	\$647,972	\$604,452	-6.99%

Staffing by Division

Mayor & City Council	6.00	6.00	6.00	6.00	0.00	-100.00%
Total :	6.00	6.00	6.00	6.00	0.00	-100.00%

Performance *spotlight*

Department Mission

To implement and support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT FUNCTIONS

City Manager's Office

The City Manager's office provides management direction and leadership for the organization, aligns service delivery with community needs, Council priorities and organizational goals, advances community relations and civic engagement and implements Council's priorities.

Key Outcome Measures City Manager's Office

- ❖ % of residents rating Peoria's sense of community as good or excellent
- ❖ % of residents rating the value of services received for the taxes paid as good or excellent
- ❖ % of residents saying Peoria is heading in the right direction

City Manager's Office
FY2012

Performance Report

The City Manager's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Leadership and Image	Meet community needs, council priorities and organizational goals through efficient and effective service delivery.	% of residents rating Peoria's sense of community as good or excellent	NA	54%	54%	60%
Enhance Current Services	Meet community needs, council priorities and organizational goals through efficient and effective service delivery.	% of residents rating the value of services received for the taxes paid as good or excellent	62%	56%	56%	65%
Total Planning	Meet community needs, council priorities and organizational goals through efficient and effective service delivery.	% of residents saying Peoria is heading in the right direction	72%	62%	62%	75%



City Manager

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,339,957	\$1,058,567	\$938,998	\$944,098	\$943,793	0.51%
Contractual Services	\$308,143	\$252,842	\$205,616	\$209,116	\$193,957	-5.67%
Commodities	\$13,624	\$3,719	\$8,500	\$5,000	\$5,000	-41.18%
Capital Outlay	\$6,588	\$0	\$0	\$0	\$0	NA
Total :	\$1,668,312	\$1,315,128	\$1,153,114	\$1,158,214	\$1,142,750	-0.90%

Expenditures by Division

City Manager's Office	\$1,668,312	\$1,315,128	\$1,153,114	\$1,158,214	\$1,142,750	-0.90%
Total :	\$1,668,312	\$1,315,128	\$1,153,114	\$1,158,214	\$1,142,750	-0.90%

Staffing by Division

City Manager's Office	8.00	8.00	7.00	7.00	6.00	-14.29%
Total :	8.00	8.00	7.00	7.00	6.00	-14.29%

Performance *spotlight*

Department Mission

To provide high quality legal services to our clients and achieving the interests of justice, using the most current technology and doing so in a competent, efficient, cost-effective and thoughtful manner.

DEPARTMENT FUNCTIONS

Civil Division

The Civil Division provides civil legal services to the Mayor, City Council, Departments and the City at large in all non-criminal legal service areas.

This division includes overall department operations support, including management and legal administration services for the Office of the City Attorney and houses the City's Risk Management services.

Criminal Division

The Criminal Division provides the prosecution and victim assistance services for the City. This division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This division also oversees the Deferred Prosecution Program and the Asset Forfeiture Grant.

Key Outcome Measures City Attorney's Office

- ❖ Customer Service Survey Ratings – Internal Departments
- ❖ % of documents reviewed for content and form prior to Council approval

Performance Report

The City Attorney's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Enhance Current Services	To provide high quality legal services to achieve the interests of justice.	Customer Service Survey Ratings – Internal Departments	NA	NA	90%	90%
	Assure that city operations comply with all federal, state and local laws	% of documents reviewed for content and form prior to Council approval	NA	NA	100%	100%
	Reduce domestic violence victim numbers and increase domestic violence community awareness services.	Number of non-domestic violence criminal cases	892	1,050	1,010	<1000
		Number of domestic violence criminal cases	369	420	400	<400
	Act as General Counsel for the Mayor and City Council, City Manager and Departments	% of responses to service requests that are clear, supported by law, and answer the question(s) asked	95%	95%	95%	95%
		% of responses to city council requests for ordinances, resolutions for legislative action as requested within 1 week of request	86%	90%	85%	90%
	Efficient prosecution and disposition of Municipal Court criminal	% of criminal cases resulting in conviction	86%	91%	85%	90%



City Attorney

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,524,259	\$2,475,826	\$2,474,721	\$2,472,117	\$2,521,063	1.87%
Contractual Services	\$2,482,493	\$2,747,937	\$2,970,622	\$3,124,874	\$3,385,670	13.97%
Commodities	\$85,032	\$92,970	\$94,275	\$91,649	\$91,080	-3.39%
Total :	\$5,091,783	\$5,316,733	\$5,539,618	\$5,688,640	\$5,997,813	8.27%

Expenditures by Division						
Civil	\$2,129,846	\$1,978,755	\$1,966,935	\$2,146,520	\$1,992,017	1.28%
Victims' Assistance Prg	\$227,089	\$208,384	\$211,575	\$211,175	\$217,912	3.00%
Criminal	\$764,482	\$742,739	\$731,508	\$727,774	\$751,438	2.72%
Insurance Prem/Deduct	\$1,744,848	\$2,159,869	\$2,372,660	\$2,343,975	\$2,783,123	17.30%
Risk Management	\$214,124	\$214,808	\$206,430	\$215,090	\$203,146	-1.59%
Victims' Rights Imp Grant	\$1,977	\$1,400	\$200	\$1,400	\$0	-100.00%
St Anti-Racketeering-Cao	\$9,417	\$10,778	\$50,310	\$42,706	\$50,177	-0.26%
Total :	\$5,091,783	\$5,316,733	\$5,539,618	\$5,688,640	\$5,997,813	8.27%

Staffing by Division						
Civil	15.00	15.00	15.00	15.00	15.00	0.00%
Victims' Assistance Prg	2.00	2.00	2.00	2.00	2.00	0.00%
Criminal	7.00	7.00	7.00	7.00	7.00	0.00%
Risk Management	2.00	2.00	2.00	2.00	2.00	0.00%
Total :	26.00	26.00	26.00	26.00	26.00	0.00%

Performance *Spotlight*

Department Mission

To document, maintain and store all records of official city business and provide accurate and timely information to ensure transparency and effective delivery of government services.

DEPARTMENT FUNCTIONS

City Clerk/Official Secretary for the City

The City Clerk serves as the official secretary for the City and is responsible for preparing, posting and recording all actions of the City Council, tracking and routing all city contracts and recordation of official city documents.

Records Management

The Records Management function is responsible for managing City records for all departments, maintaining the electronic data management process and training city staff on retention and disposal requirements.

Municipal Elections

The Municipal Elections division is responsible for administering municipal elections and filings and hosting an early voting satellite office for primary and general elections.

Key Outcome Measures City Clerk

- ❖ 100% compliance with Open Meeting Law requirements
- ❖ Customer Service Survey Ratings

Performance Report

The City Clerk's Office uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Leadership and Image	Serve as official Secretary of the City.	Comply with Open Meeting Law requirements: - # of postings (City Council) - % compliance (City Council)	372 100%	368 99%	501 99.77%	475 100%
		- # of postings (Boards & Comm) - % compliance (Boards & Comm)	314 96.88%	376 96.84%	320 93.95%	335 100%
	Provide tracking for processing of City contracts: - # of contracts processed - % processed w/in 7 days	1,158 43%	1,267 80%	1,127 84%	1,175 50%	
Enhance Current Services	Provide timely access to public records.	Administer public records requests: - # of records requests - % completed w/in 5 days	585 43%	511 35%	555 42%	550 50%
	Conduct City elections in compliance with applicable state and local mandates.	# of campaign finance reports filed	56	26	40	24
		% campaign finance reports posted on-line w/in 24 hours	n/a	n/a	100%	100%



City Clerk

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$733,672	\$717,744	\$706,919	\$706,919	\$638,496	-9.68%
Contractual Services	\$427,462	\$301,477	\$435,459	\$302,506	\$315,847	-27.47%
Commodities	\$26,833	\$4,759	\$19,500	\$4,653	\$6,500	-66.67%
Total :	\$1,187,968	\$1,023,980	\$1,161,878	\$1,014,078	\$960,843	-17.30%

Expenditures by Division

City Clerk	\$721,417	\$1,023,725	\$1,161,878	\$1,014,078	\$960,843	-17.30%
Records & Information Mgt	\$298,819	\$255	\$0	\$0	\$0	NA
Elections	\$167,732	\$0	\$0	\$0	\$0	NA
Total :	\$1,187,968	\$1,023,980	\$1,161,878	\$1,014,078	\$960,843	-17.30%

Staffing by Division

City Clerk	5.00	5.00	6.00	9.00	9.00	50.00%
Records & Information Mgt	3.00	3.00	2.00	0.00	0.00	-100.00%
Elections	1.00	1.00	1.00	0.00	0.00	-100.00%
Total :	9.00	9.00	9.00	9.00	9.00	0.00%

Performance Spotlight

Department Mission

To meet the needs of the citizens of Peoria by developing, implementing and maintaining quality programs, services, events and facilities which are cost effective, creative and responsive to citizen input.

DEPARTMENT FUNCTIONS

Community Services Administration

Community Services Administration is responsible for the overall management direction and support of the Parks, Recreation, Library and Cultural Services and Sports Facilities divisions.

Recreation Programs

The Recreation divisions are responsible for providing programs that offer unique and varied recreational experiences that are fun, safe and cost effective. They are also responsible for daily operations of the Peoria Community Center and Rio Vista Recreation Center.

Programs activities include:

- ✓ Aquatics
- ✓ AM/PM Program
- ✓ Tiny Tots/Lil' Learners Program
- ✓ Summer Recreation
- ✓ Summer Camp
- ✓ Special Interest Classes
- ✓ Youth and Adult Sports Program
- ✓ Teens/Outdoor Recreation Program
- ✓ Senior Program
- ✓ Adaptive Recreation Program
- ✓ Adult Day Program
- ✓ Special Events
- ✓ Facility Rentals

Parks Maintenance

The Parks divisions are responsible to for the operations and maintenance of the City's park, open space, and trail systems and oversee the City's Right-of-Way Maintenance contract. Service areas include:

- ✓ Park Administration
- ✓ Park Maintenance
- ✓ Graffiti Eradication
- ✓ ROW Contract Maintenance

Sports Facilities

The Sports Facilities division is responsible for the operations and maintenance of the Peoria Sports Complex and Rio Vista Community Park and facilitating year round programming including Spring Training for the Seattle Mariners and the San Diego Padres.

Library Services

The Library and Cultural Services Division is responsible for providing materials and services to help community residents obtain information to meet their personal, educational and professional needs. Service activities include:

- ✓ Adult Services and Programs
- ✓ Youth Services and Programs
- ✓ Access Services
- ✓ Technical Services
- ✓ Technology Automation
- ✓ Arts and Cultural Services

Key Outcome Measures Community Services

- ❖ Residents' overall satisfaction with Parks and Recreation in Peoria
- ❖ % of residents rating the overall quality of Peoria's natural environment as good or excellent
- ❖ Total annual circulation in Peoria's Library system



Community Services Department FY2012

Performance Report

The Community Services Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Community Building: Preserve and Expand Our Quality of Life	To offer unique and varied recreational services that are cost effective and efficient while satisfying customers and providing opportunities for the city's residents to live and grow in their community while enhancing their quality of life.	Participant approval rating for Recreation Programs	94%	90%	90%	90%
		% of residents rating Recreation programs or classes as good or excellent (National Citizen Survey)	N/A	76%	N/A	80%
		Average daily visitor count at Rio Vista Recreation Center	1,170	1,219	1,234	1,250
		# of recreation participants per capita	0.83	0.83	0.87	0.91
	To provide exceptional parks, trails, and open spaces that provides access to recreational enjoyment and preserves and protects important natural, historical, and cultural resources.	Park acres per 1,000 population	3.55	3.65	3.65	3.76
		% of residents who have visited a neighborhood park or city park at least once in the last 12 months (National Citizen Survey)	N/A	79%	N/A	80%
		% of citizens rating the quality of City Parks as good or excellent (National Citizen Survey)	N/A	76%	N/A	80%
		% of residents rating the availability of walking paths and trails as good or excellent (National Citizen Survey)	N/A	55%	N/A	70%
	To provide aesthetically pleasing and well maintained public right-of-way areas throughout Peoria.	% of residents rating the cleanliness of Peoria as good or excellent (National Citizen Survey)	N/A	65%	N/A	70%
	To exemplify excellence & contribute to economic conditions by operating & maintaining the Sports Complex and Rio Vista Community Park with professionalism and foresight, by being customer friendly and safe, sustainable and cost effective.	% of survey responses rating overall experience at the Sports Complex as good or excellent	N/A	N/A	95%	95%
		% of responses on Rio Vista Community Park patron survey rating experience as good to excellent	N/A	N/A	100%	100%
	To provide Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain.	Annual Library Visits	579,629	607,696	619,000	626,000
		Total annual circulation per capita	8.84	11.27	11.51	11.63
		% of residents rating the quality of library services as good or excellent (National Citizen Survey)	N/A	84%	N/A	89%
	To offer citizens enriching opportunities in the form of arts.	% of residents rating opportunities to attend cultural activities as good or excellent	N/A	45%	N/A	50%



Community Services

Operating Budget Summary

Sort Description	FY 09 Actual	FY 10 Actual	FY 11 Budget	FY 11 Estimate	FY 12 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$14,089,111	\$12,742,653	\$12,378,792	\$12,399,706	\$12,262,000	-0.94%
Contractual Services	\$10,811,447	\$9,571,161	\$9,341,918	\$9,330,104	\$9,334,969	-0.07%
Commodities	\$1,797,544	\$1,507,963	\$1,962,891	\$1,760,511	\$1,714,188	-12.67%
Capital Outlay	\$201,238	\$99,887	\$409,900	\$112,000	\$386,000	-5.83%
Total :	\$26,899,341	\$23,921,664	\$24,093,501	\$23,602,321	\$23,697,157	-1.65%

Expenditures by Division

CAPA Administration	\$330,312	\$101	\$0	\$0	\$0	NA
Arts Commission	\$132,303	\$202,549	\$221,398	\$239,903	\$205,737	-7.07%
Percent For The Arts	\$107,647	\$85,192	\$267,000	\$112,000	\$395,000	47.94%
Community Services Administration	\$796,944	\$872,535	\$668,711	\$668,083	\$632,103	-5.47%
Swimming Pools	\$980,203	\$901,362	\$921,001	\$921,001	\$933,282	1.33%
Am/Pm Program	\$2,219,635	\$1,829,810	\$2,069,699	\$1,920,839	\$1,752,390	-15.33%
Little Learners Program	\$283,476	\$314,670	\$328,112	\$352,324	\$371,874	13.34%
Summer Recreation Program	\$345,211	\$336,331	\$385,444	\$385,444	\$387,388	0.50%
Summer Camp Program	\$933,680	\$762,496	\$867,053	\$862,609	\$809,007	-6.69%
Special Interest Classes	\$351,686	\$314,981	\$284,670	\$275,170	\$275,399	-3.26%
Sports Programs	\$824,700	\$930,100	\$792,625	\$779,791	\$792,862	0.03%
Senior Program	\$213,932	\$189,621	\$184,326	\$182,731	\$190,621	3.42%
Adaptive Recreation Program	\$202,707	\$185,206	\$157,577	\$157,577	\$169,557	7.60%
Special Events Program	\$794,373	\$261,401	\$245,837	\$282,883	\$302,349	22.99%
Teen Program	\$385,599	\$356,832	\$350,593	\$350,593	\$378,710	8.02%
Community Center	\$508,779	\$392,404	\$527,325	\$526,339	\$500,239	-5.14%
Community Park	\$1,007,550	\$1,016,186	\$952,853	\$952,853	\$990,326	3.93%
Rio Vista Rec Center	\$1,461,716	\$1,324,428	\$1,216,302	\$1,215,555	\$1,228,772	1.03%
Main Library	\$3,018,776	\$2,894,499	\$2,663,456	\$2,631,700	\$2,393,126	-10.15%
Branch Library	\$1,265,543	\$1,366,021	\$1,419,402	\$1,455,984	\$1,556,012	9.62%
Parks North	\$1,697,008	\$1,605,612	\$1,817,863	\$1,786,550	\$1,856,622	2.13%
Parks South	\$1,646,380	\$1,449,807	\$1,830,104	\$1,794,409	\$1,670,033	-8.75%
Parks Administration	\$984,042	\$331,447	\$0	\$0	\$0	NA
Contracted Landscape Maintenance	\$1,103,713	\$1,082,110	\$1,067,630	\$1,067,630	\$1,119,223	4.83%
Complex Operations/Maint	\$4,009,890	\$3,848,187	\$3,547,238	\$3,614,580	\$3,655,677	3.06%
Spring Training	\$660,826	\$577,872	\$697,487	\$598,769	\$697,487	0.00%
Complex Debt Service	\$30	\$0	\$0	\$0	\$0	NA
Sports Complex Improvement Reserve	\$0	\$34,413	\$0	\$0	\$0	NA
Complex Eq't Reserve	\$84,386	\$0	\$142,900	\$0	\$0	-100.00%
Adult Day Prg Grant	\$425,870	\$398,450	\$421,727	\$417,669	\$433,361	2.76%
Parks and Recreation Federal Grant	\$8,723	\$273	\$0	\$0	\$0	NA
Library Svc & Technology Grant	\$43,575	\$15,000	\$0	\$16,542	\$0	NA
Prop 302 Grant Program	\$65,731	\$31,832	\$33,168	\$31,193	\$0	-100.00%
Citizen Donations-Cs	\$3,933	\$8,611	\$7,500	\$1,043	\$0	-100.00%
Teen Council	\$462	\$1,324	\$4,500	\$557	\$0	-100.00%
Total :	\$26,899,341	\$23,921,664	\$24,093,501	\$23,602,321	\$23,697,157	-1.65%



Community Services

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Staffing by Division						
CAPA Administration	2.00	2.00	1.00	0.00	0.00	-100.00%
Arts Commission	0.50	0.50	0.50	0.50	0.50	0.00%
Community Services Administration	7.00	6.50	6.50	7.50	5.90	-9.23%
Swimming Pools	2.50	2.50	2.63	2.63	2.63	0.00%
Am/Pm Program	11.75	11.75	9.75	9.75	8.50	-12.82%
Little Learners Program	3.00	3.00	3.00	3.00	3.00	0.00%
Summer Camp Program	4.00	4.00	4.00	4.00	3.00	-25.00%
Special Interest Classes	1.52	1.52	1.52	1.52	1.52	0.00%
Sports Programs	4.00	4.00	4.00	5.00	4.00	0.00%
Senior Program	1.50	1.50	1.25	1.25	1.25	0.00%
Adaptive Recreation Program	1.50	1.50	1.50	1.50	1.00	-33.33%
Special Events Program	4.00	4.00	2.00	0.00	0.00	-100.00%
Teen Program	2.00	2.00	2.00	2.00	1.00	-50.00%
Community Center	2.00	2.00	2.00	2.00	2.00	0.00%
Community Park	7.96	7.96	7.00	7.00	6.00	-14.29%
Rio Vista Rec Center	11.75	11.25	9.65	9.65	9.25	-4.15%
Main Library	22.35	22.35	21.95	21.95	21.95	0.00%
Branch Library	8.42	13.32	14.32	12.32	11.32	-20.95%
Parks North	12.50	13.00	13.00	13.00	13.60	4.62%
Parks South	13.50	14.00	13.00	13.00	12.60	-3.08%
Parks Administration	11.60	9.00	2.00	2.00	0.00	-100.00%
Contracted Landscape Maintenance	0.00	1.00	1.00	1.00	1.55	55.00%
Complex Operations/Maint	16.00	19.00	18.00	19.00	15.50	-13.89%
Adult Day Prg Grant	5.89	5.89	5.40	5.40	5.40	0.00%
Total :	157.24	163.54	146.97	144.97	131.47	-10.55%

Performance *spotlight*

Department Mission

To build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.

DEPARTMENT FUNCTIONS

Economic Development Administration

The Economic Development Administration Division is responsible for the overall leadership and management of the Economic Development Department.

The Economic Development Services Department consists of three key functions:

Business and Real Estate Development

The Business and Real Estate Development division is responsible for developing strategies that attract targeted businesses, help existing businesses grow and expand in Peoria, facilitate redevelopment opportunities in Old Town and other targeted areas, develop Peoria’s workforce and create or expand small business.

Building Development

The Building Development Division is responsible for ensuring the public’s safety in building construction through building plan review and inspections, as well as educating and providing technical assistance for sustainable building development.

Site Development

The Site Development Division is responsible for reviewing Engineering Site plans for both public and private development to ensure compliance with all city policies and standards, as well as issuing permits, inspection services and technical assistance.

Key Outcome Measures Economic Development Department

- ❖ Number of Business retention contacts
- ❖ Total participation in Small Business seminars, workshops and events
- ❖ Turnaround time for plan reviews
- ❖ Customer Service Survey Ratings

Economic Development Services Department FY2012

Performance Report

The Economic Development Services Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Leadership and Image	Create a strong small business community in the city that is a regional leader.	Number of small business seminars and events hosted by the city	N/A	N/A	22	20
		Number of small business leads	N/A	N/A	400 running total	600 running total
Economic Development	Diversify economic base in order to grow targeted industries and create jobs.	% of residents rating economic development in Peoria as good or excellent	N/A	48%	48%	60%
	Diversify economic base in order to grow targeted industries and create jobs.	Total number of new jobs created	N/A	N/A	100+/2 Yrs	100+/2 Yrs
	Assist existing businesses to grow and expand in the City of Peoria.	Number of businesses contacted	N/A	N/A	162	100 / Yr
	Assist customers through site plan review process.	Average review (working) days meets or exceeds target goal	9 days	8 days	8 days	12 days
	Assist customers through thorough and timely residential building plan review.	Average review (working) days meets or exceeds: - 1st review goal - 2nd review goal	N/A N/A	N/A N/A	9.8 6.9	12 8
	Assist customers through thorough and timely commercial building plan review.	Average review (working) days meets or exceeds: - 1st review goal - 2nd review goal	N/A N/A	N/A N/A	9.2 5.1	12 8
	Forecast staffing needs through permitting trends.	# of residential building permits issued per fiscal year	383	386	396	510
	Provide design and review services to other city departments.	Hours per month	N/A	N/A	57 Hours	30 Hours
	Assist customers through thorough and timely residential building inspections.	Average number of residential building inspections per working day per inspector	N/A	N/A	42.5	32
	Assist customers through thorough and timely commercial building inspections.	Average number of commercial building inspections per working day per inspector	N/A	N/A	12.6	13



Economic Development Services

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
<i>Expenditures by Category Name</i>						
Personal Services	\$3,432,525	\$2,761,836	\$2,545,431	\$2,562,869	\$2,516,463	-1.14%
Contractual Services	\$800,006	\$889,623	\$833,611	\$810,021	\$791,160	-5.09%
Commodities	\$78,643	\$24,021	\$31,836	\$18,670	\$21,288	-33.13%
Capital Outlay	\$61,178	\$0	\$0	\$0	\$0	NA
Total :	\$4,372,352	\$3,675,479	\$3,410,878	\$3,391,560	\$3,328,911	-2.40%

<i>Expenditures by Division</i>						
Economic Development Services Administr	\$735,667	\$569,502	\$566,349	\$576,349	\$384,662	-32.08%
Business and Real Estate Development	\$0	\$338,496	\$584,534	\$564,534	\$723,297	23.74%
Building Development	\$2,351,483	\$1,852,056	\$1,492,755	\$1,469,625	\$1,451,742	-2.75%
Site Development	\$1,148,497	\$851,900	\$767,240	\$781,052	\$769,210	0.26%
Economic Development	\$136,705	\$63,525	\$0	\$0	\$0	NA
Total :	\$4,372,352	\$3,675,479	\$3,410,878	\$3,391,560	\$3,328,911	-2.40%

<i>Staffing by Division</i>						
Economic Development Services Administr	5.00	5.00	13.30	3.00	2.50	-81.20%
Business and Real Estate Development	0.00	0.00	0.00	3.00	4.00	NA
Building Development	25.00	23.00	18.00	16.00	14.00	-22.22%
Site Development	11.00	9.25	0.00	7.30	7.30	NA
Total :	41.00	37.25	31.30	29.30	27.80	-11.18%

Performance *spotlight*

Department Mission

To provide quality engineering and architectural services to the City through management of the capital improvement program, traffic engineering, property acquisition and right-of-way inspections that will enhance the quality of life for our citizens.

DEPARTMENT FUNCTIONS

Property Acquisition and Administration

The Property Acquisition and Administration Division is responsible for the overall management direction and support to the Engineering Department including the acquisition of real property rights-of-way and easements and technical support to internal and external customers of the Engineering Department.

Engineering Services

The Engineering Services Division is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water and wastewater projects) including the planning, programming, design and construction management for improvement and expansion of municipal infrastructure.

Architectural Services

The Architectural Services Division is responsible for providing professional architectural services for publicly funded capital facilities (parks, libraries, public safety buildings and courts) including the planning, programming, design and construction management.

Right-of-Way Inspections

The Right-of-Way Inspection Division is responsible for the inspection of private and publicly funded right-of-way infrastructure, including water, wastewater and roadways.

Traffic Engineering

The Traffic Engineering Division is responsible for ensuring compliance with traffic engineering standards, traffic impact study reviews, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, school safe route plans and the Neighborhood Traffic Management Program (NTMP).

Key Outcome Measures Engineering Department

- ❖ % of capital projects completed on time and within budget
- ❖ Customer Satisfaction Survey Ratings
- ❖ % of projects reviewed with the LEED Rating System prior to design
- ❖ % of residents rating traffic flow on major streets as good or excellent

Engineering Department FY2012

Performance Report

The Engineering Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Total Planning	Engineering Services - Provide quality transportation and public utility improvements to the citizens of Peoria through effective implementation of the City's Capital Improvement Program.	% budget variance on completed capital projects	N/A	N/A	-5%	+/-10%
		% schedule variance on active capital projects	N/A	N/A	+5%	+/-10%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	N/A	N/A	50%	90%
		% of residents rating traffic flow on major streets as good or excellent	N/A	36%	36%	50%
		% of residents rating ease of car travel in Peoria as good or excellent	N/A	59%	59%	75%
		% of residents rating ease of bicycle travel in Peoria as good or excellent	N/A	44%	44%	60%
		% of residents rating traffic signal timing as good or excellent	N/A	53%	53%	70%
		% of residents rating storm drainage as either good or excellent	N/A	70%	70%	75%
	Architectural Services - Provide quality public facilities to the citizens of Peoria through effective implementation of the City's Capital Improvement Program.	% budget variance on completed capital projects	N/A	N/A	-5%	+/-10%
		% of schedule variance on active capital projects	N/A	N/A	+15%	+/-10%
		% of total allocated capital budget (including carryovers) expended in current fiscal year	N/A	N/A	25%	90%
	Meet the City's real property acquisition requirements according to the budget and timeline specified in the Capital Improvement Program.	% of total land acquisitions requiring condemnation	1%	1%	1%	<3%



Engineering

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$4,323,418	\$4,151,057	\$4,041,588	\$4,029,088	\$3,663,410	-9.36%
Contractual Services	\$2,242,983	\$1,326,348	\$994,352	\$917,083	\$865,455	-12.96%
Commodities	\$48,657	\$37,059	\$52,023	\$33,673	\$47,739	-8.23%
Capital Outlay	\$194,799	\$57,840	\$100,000	\$50,000	\$0	-100.00%
Total :	\$6,809,858	\$5,572,304	\$5,187,963	\$5,029,844	\$4,576,604	-11.78%

Expenditures by Division						
Engineering Admin	\$1,289,437	\$1,058,587	\$756,897	\$739,882	\$639,156	-15.56%
Capital Engineering	\$1,300,991	\$1,303,253	\$1,313,676	\$1,248,038	\$1,229,088	-6.44%
Design and Construction	\$0	\$601,640	\$666,739	\$664,336	\$682,015	2.29%
Eng Inspection Svc	\$1,335,795	\$1,145,142	\$1,104,099	\$1,090,811	\$909,920	-17.59%
Design & Construction	\$618,218	(\$55,787)	\$0	\$0	\$0	NA
Traffic Engineering	\$2,265,417	\$1,519,470	\$1,346,552	\$1,286,777	\$1,116,425	-17.09%
Total :	\$6,809,858	\$5,572,304	\$5,187,963	\$5,029,844	\$4,576,604	-11.78%

Staffing by Division						
Engineering Admin	7.00	7.00	7.00	8.00	6.00	-14.29%
Capital Engineering	10.00	9.00	13.75	8.75	9.75	-29.09%
Design and Construction	0.00	0.00	5.00	5.00	6.00	20.00%
Eng Inspection Svc	12.00	11.00	11.00	11.00	11.00	0.00%
Design & Construction	4.00	4.00	0.00	0.00	0.00	NA
Traffic Engineering	9.00	9.00	7.00	7.00	7.00	0.00%
Total :	42.00	40.00	43.75	39.75	39.75	-9.14%

Performance *spotlight*

Department Mission

To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

DEPARTMENT FUNCTIONS

Finance Administration

Finance Administration is responsible for the overall leadership and management of the Finance Department while coordinating operations, facilitating financial planning, managing the city’s short-term and long-term debt, helping coordinate the financing of city projects, and providing management with current financial information.

Financial Services

Financial Services is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, city council, and management. Services include:

- ✓ Financial Reporting
- ✓ Payroll
- ✓ Accounts Payable
- ✓ Special Assessments
- ✓ Grant Accounting
- ✓ Accounts Receivable
- ✓ Financial Information System

Materials Management

Materials Management serves as the city’s purchasing and contracting agent and acquires and stocks needed supplies, equipment and services for all city departments.

Sales Tax and Business Licensing

Sales Tax and Licensing administers the sales tax code to ensure compliance through issuing and collecting sales tax permit licenses and fees, collecting sales taxes, conducting audits of businesses, and inspecting business establishments to insure proper licensing.

Revenue Administration

Revenue Administration manages all operations of the Revenue Division and provides professional services to the city’s utility operations and the citizens of Peoria.

Treasury

Treasury is responsible for cash and investment management, banking relations and debt management.

Key Outcome Measures Finance Department

- ❖ Bond Ratings for General Obligation, MDA and Revenue Bonds
- ❖ 100% compliance with City’s Investment Policy
- ❖ Maintain unqualified audit opinion and award of GFOA Certificate of Achievement in Financial Reporting
- ❖ 100% compliance with the Principles of Sound Financial Management
- ❖ Customer Service Survey Ratings

Billing and Collections

Billing and Collections is responsible for generating and distributing billing statements, providing customer service, maintaining customer information, and collecting delinquent amounts due to the city.

Meter Services

Meter Services is responsible for accurately reading water meters each month to ensure timely and correct utility billing.

Customer Service

Customer Service is responsible for collecting water, wastewater and solid waste user fees, processing sales tax and business license applications and tax returns, depositing daily cash receipts, initiating new utility service and termination of service, initiating service orders, meter installations, repairs and replacements, investigating water leaks and customer complaints, and assisting customers in person and over the telephone.



Finance Department FY2012

Performance Report

The Finance Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Leadership and Image	Prudent fiscal stewardship. Employ strong fiscal management practices that encourage sustainable fiscal decision-making.	Bond ratings for general obligation bonds: <ul style="list-style-type: none"> - Standard & Poor's - Moody's Investor Services - Fitch Ratings 	AA+	AA+	AA+	AA+
		Bond ratings for revenue bonds: <ul style="list-style-type: none"> - Standard & Poor's - Moody's Investor Services - Fitch Ratings 	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA	AA Aa3 AA
		Compliance with the Principles of Sound Financial Management	Yes	Yes	Yes	Yes
Enhance Current Services	Provide accurate and timely financial information and accounting services to management, policy makers, and external parties for making sound and informed decisions.	Receive "clean" audit opinion from independent CPA firm	Yes	Yes	Yes	Yes
		Receipt of the GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
		Travel reconciliations processed within 30 days of travel completion	87%	87%	90%	95%
		Number of (A/P) payments made annually	12,792	11,353	12,545	12,600
	Provide accurate and timely payment to our vendors.	Percent of vendor invoices paid within 30 days of invoice date	85%	85%	87%	90%
		Percent of A/P payments made electronically	N/A	5%	24%	35%
		Peoria investment return compared to Treasury Note benchmark	1.68% / 0.50%	1.0% / 0.35%	0.66% / 0.26%	0.75% / 0.40%
	Perform all procurement acquisition functions effectively, accurately and timely.	Number of vendor protests filed and number upheld	14 / 0	0 / 0	0 / 0	0 / 0
Maintain and efficient sales tax audit program.	Number of audits completed annually	155	162	147	136	



Enhance Current Services	Maintain an efficient sales tax audit program.	Audit program recoveries as a ratio to the operating costs of the Sales Tax Section	1.03	1.10	1.11	1.00
		% of new business license applications processed within 14 days	86%	66%	73%	85%
	Improve the functionality and performance of revenue billing systems.	% of total utility customers receiving their utility bills electronically	3.3%	6.18%	9.41%	>10%
	Customer Service - Provide professional, efficient, and responsive service to all customers.	Total number of incoming customer service calls - annually	195k	230k	204k	248k
		Average time to answer incoming calls (minutes)	3:15	2:06	3:38	< 3 min
	Read meters accurately and efficiently to facilitate correct utility billing.	Number of service orders processed by Meter Services staff	41,308	47,593	39,100	45,000
		% of readings requiring follow-up due to a questionable meter read	0.58%	0.20%	0.14%	<1%



Finance

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$3,533,190	\$3,383,014	\$3,147,045	\$3,147,945	\$3,199,238	1.66%
Contractual Services	\$1,159,259	\$1,014,314	\$869,394	\$870,756	\$881,711	1.42%
Commodities	\$125,867	\$89,280	\$97,439	\$84,704	\$89,453	-8.20%
Capital Outlay	\$573	\$658,788	\$0	\$1,102,828	\$0	NA
Total :	\$4,818,888	\$5,145,396	\$4,113,878	\$5,206,233	\$4,170,402	1.37%

Expenditures by Division						
Finance Admin	\$321,338	\$307,721	\$287,588	\$284,023	\$285,577	-0.70%
Financial Services	\$1,545,705	\$1,344,267	\$1,381,465	\$1,367,798	\$1,397,265	1.14%
Tax Audit & Collections	\$978,528	\$987,551	\$904,026	\$904,026	\$1,156,884	27.97%
Materials Management	\$1,086,335	\$971,182	\$747,417	\$733,467	\$602,705	-19.36%
Treasury Management	\$351,295	\$345,317	\$344,695	\$339,262	\$341,728	-0.86%
Inventory Control	\$535,686	\$530,570	\$448,687	\$474,829	\$386,243	-13.92%
Dept of Interior Challenge Grant	\$0	\$658,788	\$0	\$1,102,828	\$0	NA
Total :	\$4,818,888	\$5,145,396	\$4,113,878	\$5,206,233	\$4,170,402	1.37%

Staffing by Division						
Finance Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Financial Services	14.00	14.00	12.75	12.75	12.75	0.00%
Tax Audit & Collections	9.00	9.00	9.00	9.00	9.00	0.00%
Materials Management	10.00	10.00	9.00	8.00	7.00	-22.22%
Treasury Management	2.00	2.00	2.00	2.00	2.00	0.00%
Inventory Control	6.00	6.00	6.00	6.00	5.00	-16.67%
Total :	43.00	43.00	40.75	39.75	37.75	-7.36%



Finance Utilities

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,933,956	\$2,790,953	\$2,713,116	\$2,707,377	\$2,297,196	-15.33%
Contractual Services	\$1,595,276	\$1,396,630	\$1,340,321	\$1,323,198	\$1,325,415	-1.11%
Commodities	\$1,178,357	\$643,008	\$668,365	\$699,953	\$1,583,734	136.96%
Capital Outlay	\$2,000	\$8,000	\$0	\$0	\$0	NA
Total :	\$5,709,589	\$4,838,592	\$4,721,802	\$4,730,528	\$5,206,345	10.26%

Expenditures by Division						
Customer Service	\$1,526,136	\$1,501,245	\$1,498,816	\$1,852,358	\$1,642,582	9.59%
Revenue Administration	\$715,860	\$713,167	\$582,406	\$570,519	\$475,422	-18.37%
Meter Services	\$2,388,602	\$1,589,190	\$1,598,712	\$1,583,139	\$2,359,391	47.58%
Utility Billing	\$1,078,991	\$1,034,989	\$1,041,868	\$724,512	\$728,950	-30.03%
Total :	\$5,709,589	\$4,838,592	\$4,721,802	\$4,730,528	\$5,206,345	10.26%

Staffing by Division						
Customer Service	16.00	16.00	15.00	14.00	14.00	-6.67%
Revenue Administration	6.00	6.00	6.00	6.00	5.00	-16.67%
Meter Services	15.00	15.00	14.00	14.00	14.00	0.00%
Utility Billing	8.00	8.00	8.00	9.00	9.00	12.50%
Total :	45.00	45.00	43.00	43.00	42.00	-2.33%

Performance *spotlight*

Department Mission

The Peoria Fire Department is committed to protecting and caring for our neighbors, our guests, and each other while maintaining the community's trust and respect through superior life safety services.

DEPARTMENT FUNCTIONS

Fire Administration

Fire Administration provides overall leadership and support to the department including strategic planning, budget/financial management, grant administration, community relations, emergency preparedness and homeland security programming, facility and equipment maintenance and fleet services.

Fire Inspections

Fire Inspection provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, citizen safety awareness programs, public fire education, public information services, and fire department community relations events.

Fire Operations

Fire Operations provides fire protection, emergency medical service delivery, technical rescue and hazardous material emergency response.

Fire Training

Fire Training division is responsible for the coordination of fire suppression and rescue training, and employee professional development as well as managing the Emergency Medical supply acquisition, Emergency Medical training and certification requirements, and ambulance transportation coordination.

Key Outcome Measures Fire Department

- ❖ Emergency response time from dispatch to arrival (Fire Suppression, ALS, BLS)
- ❖ % of citizens rating Peoria's Fire Department as good or excellent

Fire Department FY2012

Performance Report

The Fire Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Community Building: Persevere and Expand Our Quality of Life	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services.	Receive status of Accredited Agency and maintain Annual Compliance Report (ACR)	n/a	100%	100%	100%
		% of citizens rating the quality of fire services as good or excellent	n/a	89%	90%	90%
		% of citizens rating the quality of EMS services as good or excellent	n/a	88%	90%	90%
	Provide a safeguard for the community through proactive fire prevention and public education programs.	Number of community awareness events held annually	121	135	140	180
		% of citizens rating the quality of fire prevention and education as good or excellent	n/a	71%	78%	80%
Enhance Current Services	Provide the citizens of Peoria with effective and efficient all hazards response to ensure long-term sustainment of all services.	Maintain quality Insurance Services Office (ISO) rating of 3 or better	3	3	3	3
		Number of advanced life support (ALS) calls	4,340	4,385	5,200	6,300
		% of 1st unit ALS response times less than 5 minutes	77%	82%	90%	90%
		Number of basic life support (BLS) calls	3,567	3,592	4,250	5,400
		% of 1st unit basic life support (BLS) response times less than 5 minutes	76%	80%	90%	90%
		Number of fire suppression calls within City limits	1,073	1,163	1,000	1,000
		% of 1st unit fire suppression response times less than 5 minutes	71%	75%	90%	90%
		Number of commercial occupancies inspected annually	2,707	2,562	2,318	2,000
		Manage and coordinate EMS Certifications/recertifications to maintain 100% compliance with state standards for EMTs and paramedics	100%	100%	100%	100%
		% compliance with firefighter training	100%	100%	100%	100%
		Ensure that less than 5% of equipment repairs return for re-work	N/A	3%	1%	<5%



Fire

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$16,370,517	\$16,131,383	\$15,486,953	\$15,492,478	\$15,730,158	1.57%
Contractual Services	\$3,583,528	\$3,199,273	\$2,646,455	\$2,669,033	\$3,519,965	33.01%
Commodities	\$589,575	\$457,463	\$496,482	\$589,489	\$508,872	2.50%
Capital Outlay	\$435,887	\$26,036	\$250,000	\$185,000	\$255,500	2.20%
Total :	\$20,979,508	\$19,814,155	\$18,879,890	\$18,936,000	\$20,014,495	6.01%

Expenditures by Division

Fire Admin	\$691,858	\$672,725	\$597,123	\$597,123	\$459,510	-23.05%
Fire Prevention	\$1,352,030	\$1,116,289	\$986,300	\$986,300	\$1,016,466	3.06%
Fire Support Services	\$785,278	\$633,302	\$681,371	\$680,371	\$752,551	10.45%
Emergency Medical Services	\$839,991	\$399,274	\$434,287	\$434,287	\$510,031	17.44%
Fire Training	\$399,188	\$499,478	\$535,746	\$551,433	\$518,974	-3.13%
Emergency Management	\$364,212	\$201,530	\$201,799	\$201,789	\$271,301	34.44%
Fire Operations	\$16,485,832	\$16,185,175	\$15,105,164	\$15,105,086	\$16,018,262	6.04%
Fed Assist to Firefighters Grt	\$0	\$0	\$300,000	\$300,000	\$300,000	0.00%
Homeland Security Grant - MMRS	\$0	\$71,593	\$0	\$41,511	\$129,300	NA
Vol Firefighter Pension Trust	\$30,691	\$25,500	\$30,600	\$30,600	\$30,600	0.00%
Citizen Donations-Fire	\$30,427	\$9,289	\$7,500	\$7,500	\$7,500	0.00%
Total :	\$20,979,508	\$19,814,155	\$18,879,890	\$18,936,000	\$20,014,495	6.01%

Staffing by Division

Fire Admin	6.00	7.00	6.00	6.00	5.00	-16.67%
Fire Prevention	13.00	10.00	9.00	9.00	8.00	-11.11%
Fire Support Services	7.00	6.00	5.00	5.00	5.00	0.00%
Emergency Medical Services	2.00	2.00	2.00	2.00	2.00	0.00%
Fire Training	2.00	2.00	2.00	2.00	2.00	0.00%
Emergency Management	1.00	1.00	1.00	1.00	1.00	0.00%
Fire Operations	142.00	142.00	142.00	142.00	141.00	-0.70%
Total :	173.00	170.00	167.00	167.00	164.00	-1.80%

Performance *spotlight*

Department Mission

To represent the City in contacts with Federal, State, Regional, County, and other City governments, administer the City's grant management program and provide professional assistance to Councilmembers.

DEPARTMENT FUNCTIONS

Governmental Affairs Office

The Governmental Affairs Office is responsible for coordinating the activities related to research, analysis, lobbying, and tracking of legislative initiatives, serves as the conduit for information on regional planning activities to the mayor and council members, and leads political initiatives for projects of interest, such as supporting Luke Air Force base, for the City.

Mayor and Council Support

Mayor and Council Support provides quality constituent services through research and analysis, facilitating communication for the elected officials, and briefing Council members on intergovernmental issues.

Key Outcome Measures Governmental Affairs Office

- ❖ Minimize impact to city and citizens due to legislation
- ❖ Develop an established regional presence
- ❖ Secure grant funding to help support city needs
- ❖ Provide quality Council assistance

Governmental Affairs Department
FY2012

Performance Report

The Government Affairs Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Leadership and Image	Minimize impact to city and citizens due to legislation	Total # of bills posted	1,133	1,233	1,350	Workload Indicator
		% of bills posted to bills signed	16.9%	27.4%	26.4%	Workload Indicator
	Develop an established regional presence	Representation at regional committees	100%	100%	100%	100%
	Secure grant funding to help support city needs	# of grants applied/received	43/27	42/29	25/19	Workload Indicator
		Amount of grant assistance received	\$2.80m	\$4.23m	\$1.76m	>\$1m
	Provide quality Council assistance	% of Council members rating the Governmental Affairs staff support as good or excellent	NA	NA	NA	100%



Governmental Affairs

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$345,867	\$448,422	\$923,609	\$1,026,673	\$855,927	-7.33%
Contractual Services	\$90,517	\$101,213	\$201,298	\$498,787	\$260,912	29.61%
Commodities	\$6,445	\$32,192	\$7,530	\$792,795	\$8,600	14.21%
Capital Outlay	\$0	\$49,017	\$0	\$5,565	\$0	NA
Total :	\$442,829	\$630,844	\$1,132,437	\$2,323,820	\$1,125,439	-0.62%

Expenditures by Division						
Governmental Affairs	\$442,829	\$514,154	\$1,132,437	\$1,132,010	\$1,125,439	-0.62%
Total :	\$442,829	\$514,154	\$1,132,437	\$1,132,010	\$1,125,439	-0.62%

Staffing by Division						
Governmental Affairs	3.00	3.00	3.00	3.00	9.00	200.00%
Total :	3.00	3.00	3.00	3.00	9.00	200.00%

Performance *spotlight*

Department Mission

To establish the optimal work environment for obtaining sustained high productivity, continuous improvement, organizational renewal, and exceptional customer service.

DEPARTMENT FUNCTIONS

Benefits and Welfare Programs

The Benefits and Welfare activities include designing and managing employee benefit programs to ensure a reliable and stable workforce, addressing current work-life issues and determining needed changes and assuring full compliance with all applicable laws.

Employee Relations/Labor Relations

Employee Relations/Labor Relations activities include providing employment services to operating departments to ensure that they have diverse competent employees in the positions they need and facilitating positive employer-employee relations with all employee groups.

Compensation and Classification

Compensation and Classification activities include reviewing and identifying proper job classifications and compensation structures that are fiscally sound, easily understandable and provide for fair and equitable pay that acknowledges the contributions of current employees, and positively affects the recruitment efforts of new employees.

Human Capital Management

Human Capital Management activities include management of employee information in the Human Resources Information System as a means to support employer and operational needs.

Training and Organizational Development

Training and Organizational Development includes developing and enhancing the knowledge/skill base of the City's workforce to retain highly qualified employees.

Safety Management

Safety Management activities include coordinating with departments to create a safe and hazard free work environment to reduce the City's liability exposure.

Key Outcome Measures Human Resources Department

- ❖ Employee Customer Service Ratings
- ❖ 100% compliance with all state and federal employment laws

Human Resources Department FY2012

Performance Report

The Human Resources Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Leadership and Image	Administer HR programs and services in a manner that is legally compliant with federal and state law and is compliant with City of Peoria administrative policies.	Completion of all identified/required audits	N/A	N/A	100%	100%
Enhance Current Services	Provide responsive, professional Human Resources services that will allow us to attract and retain the highest quality of employee.	Survey ratings that reflect either "good" or "excellent" satisfaction with services provided	N/A	N/A	80.10%	70%
	Utilize Human Capital Management System to provide strategic support for important organizational initiatives and for providing required program and process analysis in order to attract and retain a highly skilled workforce.	Index includes evaluation and measurement of processes and systems used for recruitment, training, compensation, benefits, safety, employee and labor relations. Additionally, it will measure the effectiveness of special initiatives.	N/A	N/A	Index: 97	Index: 85
	Appropriate management of Human Resources transactions, processes, and procedures.	Index includes evaluation and measurement of various Human Resources programs to ensure efficient and effective delivery of services.	N/A	N/A	Index: 112	Index: 85
		Average number of days completion time per investigation	N/A	N/A	80	12
	Workers' Compensation cost per employee	N/A	N/A	\$745.81	\$295.00	



Human Resources

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,074,008	\$2,029,658	\$1,809,792	\$1,868,602	\$1,803,353	-0.36%
Contractual Services	\$648,456	\$5,677,401	\$11,606,890	\$13,498,736	\$14,346,965	23.61%
Commodities	\$62,826	\$90,684	\$124,000	\$107,208	\$102,500	-17.34%
Total :	\$2,785,290	\$7,797,743	\$13,540,682	\$15,474,546	\$16,252,818	20.03%

Expenditures by Division						
Safety Management	\$260,514	\$267,197	\$0	\$0	\$0	NA
Human Resources	\$2,517,994	\$2,284,920	\$2,396,210	\$2,409,008	\$2,316,165	-3.34%
Workers Compensation Self-Insurance	\$0	\$356,296	\$936,520	\$754,500	\$950,000	1.44%
Health Self-Insurance	\$0	\$4,888,572	\$10,197,952	\$12,302,000	\$12,976,653	27.25%
Employee Wellness Prg	\$6,783	\$759	\$10,000	\$9,038	\$10,000	0.00%
Total :	\$2,785,290	\$7,797,743	\$13,540,682	\$15,474,546	\$16,252,818	20.03%

Staffing by Division						
Safety Management	2.00	2.00	2.00	2.00	0.00	-100.00%
Human Resources	17.00	17.00	17.00	17.00	18.00	5.88%
Total :	19.00	19.00	19.00	19.00	18.00	-5.26%

Performance Spotlight

Department Mission

Provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT FUNCTIONS

Information Technology Administration

The Information Technology Administration division is responsible for the overall leadership and operational support of the Information Technology Department.

Application System Support

Application Systems Support is responsible for application systems and database support for all City departments. This includes enterprise wide systems such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including police support systems, library, utility billing, cashiering, sales tax, fire support systems, utilities systems, and database support.

Desktop Support

Desktop Support is responsible for providing front line technical support for the City, including the ordering, operations, troubleshooting, and repair of devices and systems. Desktop Support also performs installation, maintenance, and repair of computer software, stand-alone and networked hardware, voice and data networks and peripheral equipment.

Geographic Information Systems

Geographic Information Systems (GIS) is responsible for the development and maintenance of City GIS infrastructure and map viewer application, integrating with City systems to tie assets and data to geographical locations, and mapping support and data services for all City departments.

Network Support

Network Support is responsible for providing network services including network infrastructure, engineering, and administration, system backup/restore, telephone infrastructure, and technology infrastructure coordination on building projects.

Key Outcome Measures Information Technology Department

- ❖ 100% network availability during normal operating hours
- ❖ 100% compliance with all network security standards
- ❖ Customer Service Survey Ratings

Project Management

Project Management is responsible for providing project management services for city departments and large scale citywide technology implementations.

Radio Support

Radio Support is responsible for ensuring all radio systems are operational, meet technical standards, and are in compliance with all regulations.

Security Administration

Security Administration is responsible for ensuring compliance with all security requirements and standards, monitoring network and application security, conducting security review and audits and recommending mitigation and improvement activities.



Information Technology Department FY2012

Performance Report

The Information Technology Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Enhance Current Services	Enhance customer satisfaction by providing quality customer service.	% of employees rating their overall satisfaction with the Information Technology Department as "Excellent" or "Good"	93%	N/A	85%	85%
		% of employees "Satisfied" or "Extremely Satisfied" with the IT staff professionalism and courtesy for closed issues	N/A	N/A	97%	100%
	Ensure major systems availability, uptime, and maintenance.	Internet connection uptime (excluding scheduled downtime)	N/A	N/A	100%	99.90%
		E-mail service uptime (excluding scheduled downtime)	N/A	N/A	100%	99.90%
	Provide reliable, accurate, and timely Geographic Information Systems (GIS) systems support.	% of GIS staff time spent working on ad hoc projects	N/A	N/A	16%	20%
		% of GIS staff time spent working on data maintenance	N/A	N/A	39%	50%
		% of GIS staff time spend working on GIS Steering Committee projects	N/A	N/A	40%	30%



Information Technology

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$4,988,183	\$4,685,921	\$4,182,234	\$4,227,234	\$3,966,271	-5.16%
Contractual Services	\$3,796,640	\$3,701,575	\$3,657,626	\$3,521,437	\$3,607,991	-1.36%
Commodities	\$826,355	\$158,616	\$288,610	\$337,404	\$288,310	-0.10%
Capital Outlay	\$1,427,295	\$975,808	\$1,074,296	\$801,907	\$534,236	-50.27%
Total :	\$11,038,473	\$9,521,920	\$9,202,766	\$8,887,982	\$8,396,808	-8.76%

Expenditures by Division

IT Operations	\$3,843,342	\$3,284,960	\$2,657,238	\$2,745,998	\$2,635,064	-0.83%
IT Development Services	\$4,577,798	\$4,372,481	\$4,243,975	\$4,249,377	\$4,196,421	-1.12%
Radio System Operations	\$417,015	\$834,220	\$927,257	\$887,907	\$871,087	-6.06%
Res For System Comp Eqt	\$206,033	\$203,356	\$195,000	\$200,144	\$340,000	74.36%
Res For Personal Comp Eqt	\$978,485	\$100,327	\$202,700	\$224,200	\$185,000	-8.73%
IT Projects	\$1,015,800	\$726,577	\$976,596	\$580,356	\$169,236	-82.67%
Total :	\$11,038,473	\$9,521,920	\$9,202,766	\$8,887,982	\$8,396,808	-8.76%

Staffing by Division

IT Operations	23.00	23.00	21.00	21.00	16.00	-23.81%
IT Development Services	22.00	22.00	21.00	23.00	23.60	12.38%
Radio System Operations	2.00	2.00	2.00	2.00	2.00	0.00%
Total :	47.00	47.00	44.00	46.00	41.60	-5.45%

Performance *spotlight*

Department Mission

Develop an annual, balanced fiscal plan which incorporates Council policy, while maintaining a strong financial position. The department will provide timely, thoughtful, and accurate information to stakeholders, and will maximize the use of organizational resources.

DEPARTMENT FUNCTIONS

Budget Management

Budget Management is responsible for developing an annual operating and capital spending plan that reflects stakeholder interests, while maintaining the City's strong fiscal integrity. Activities include long-range financial forecasting, analyzing, monitoring and reporting on financial resources, and communication and outreach with departments and other interested stakeholders.

Management Support

Management Support is responsible for offering strategic support for important organizational initiatives and providing ad hoc professional analysis. In addition, this division monitors a number of development activities such as Development Agreement obligations and Impact Fee administration.

Key Outcome Measures Management & Budget Department

- ❖ % variance in Budget forecast
- ❖ % variance in key forecast assumptions
- ❖ Annual Budget Survey Ratings

Management and Budget Department FY2012

Performance Report

The Management & Budget Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Total Planning	Effectively manage the City's planned resources to ensure organizational priorities are met.	Maintain a (+-)3% variance in budget forecasts from the original forecast (September) to the final forecast (April Study Session)	-0.10%	-3.30%	+0.20%	<3%
		Maintain a (+-)3% variance in revenue forecasts from the original forecast (September) to the final forecast (April Study Session)	-5.10%	-3.40%	+0.16%	<3%
		Maintain a (+-)3% variance in assessed value forecasts from the original forecast (November) to the final actuals (February)	+12.2%	+10.9%	-1.80%	<3%
Enhance Current Services	Provide excellent budget assistance and effective automated systems that are timely and useful.	Satisfaction rating in the annual User Survey (Operating, Capital and Performance Management)	94.0%	94.6%	96.7%	>95%
Leadership and Image	Perform accurate and useful research on financial, operational, and policy issues for the leadership of the organization.	Review success in operational goals as discussed in employee performance plan for Management and Budget Director.	Satisf.	Satisf.	Satisf.	Satisfactory



Management and Budget

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$917,792	\$833,404	\$801,861	\$801,861	\$813,281	1.42%
Contractual Services	\$163,476	\$120,238	\$106,002	\$106,424	\$98,833	-6.76%
Commodities	\$11,775	\$3,391	\$5,250	\$5,559	\$5,250	0.00%
Total :	\$1,093,043	\$957,034	\$913,113	\$913,844	\$917,364	0.47%

Expenditures by Division

Management and Budget	\$940,541	\$956,828	\$913,113	\$913,844	\$917,364	0.47%
Development Agreement Administration	\$152,503	\$206	\$0	\$0	\$0	NA
Total :	\$1,093,043	\$957,034	\$913,113	\$913,844	\$917,364	0.47%

Staffing by Division

Management and Budget	7.00	7.00	8.00	7.00	7.00	-12.50%
Development Agreement Administration	2.00	1.00	0.00	0.00	0.00	NA
Total :	9.00	8.00	8.00	7.00	7.00	-12.50%

Performance *spotlight*

Department Mission

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT FUNCTIONS

Administration and Support

The Administration and Support services provide the overall management direction and support for the court activities while ensuring that all state and local regulatory requirements are met.

Case Management

Case Management is the process of moving a case through the Court system. Activities include pre-adjudication, case adjudication, post-adjudication, issuing protective orders and performing weddings.

Key Outcome Measures Municipal Court

- ❖ 100% compliance with recognized guidelines for timely case processing and management

Municipal Court FY2012

Performance Report

The Municipal Court Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Leadership and Image	Provide fair and equal justice to all, promote excellent customer service while enhancing citizen confidence in the court process.	% of cases with customer service complaints	<1%	<1%	<1%	< 1%
		% of cases adjudicated (Cases closed/Cases opened)	*102%	*124%	*112%	*109%
		% of cases referred to judicial commission	0%	<1%	0%	0%
Enhance Current Services	In criminal matters, provide legal counsel as required by due process and court interpreters services for court matters.	% of qualified cases receiving court appointed counsel	100%	100%	100%	100%
		Comply with foreign language and sign language interpretation requirements	Yes	Yes	Yes	Yes
	Court promptly disburses money, including those held in trust, those due in payment for services rendered and enforcement of court payment orders.	% of compliance in returning moneys held in trust by the court (e.g., bond). Disbursing fines and fees to government agencies. Paying moneys to vendors or jurors.	<100%	<100%	<100%	100%

*Adjudication rates in excess of 100% are the result of a combined effort between the Courts, Police and Prosecutor's offices to close cases which have been open for a prolonged period.



Municipal Court

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,575,905	\$1,447,875	\$1,444,072	\$1,441,222	\$1,607,308	11.30%
Contractual Services	\$935,809	\$594,896	\$594,134	\$536,978	\$665,607	12.03%
Commodities	\$30,735	\$28,690	\$22,080	\$20,834	\$22,080	0.00%
Capital Outlay	\$0	\$37,909	\$0	\$218,385	\$0	NA
Total :	\$2,542,449	\$2,109,370	\$2,060,286	\$2,217,419	\$2,294,995	11.39%

Expenditures by Division						
Municipal Court	\$2,492,447	\$2,095,461	\$1,990,676	\$1,989,427	\$1,821,218	-8.51%
Jud Coll Enh Fund-Local	\$0	\$0	\$0	\$218,385	\$0	NA
Municipal Court Enhancement Fd	\$50,002	\$13,909	\$69,610	\$9,607	\$473,777	580.62%
Total :	\$2,542,449	\$2,109,370	\$2,060,286	\$2,217,419	\$2,294,995	11.39%

Staffing by Division						
Municipal Court	22.00	22.00	22.00	22.00	21.00	-4.55%
Total :	22.00	22.00	22.00	22.00	21.00	-4.55%

Performance *spotlight*

Department Mission

To enhance and promote the quality of life in our community and within our organization through creative communications.

DEPARTMENT FUNCTIONS

External Communications

External Communications is responsible for creating and distributing information and communications directly to the public or other desired audiences. Products include items such as the Peoria Focus Quarterly Newsletter, citizen outreach through the Peoria Leadership Institute, opinion-editorials in local newspapers, social media postings and specialty publications.

Media Relations

Media Relations is communication with and via the news media and includes researching, developing and distributing news releases and media advisories, responding to media inquiries and interview requests, monitoring news coverage and managing the overall city reputation as presented in the news media.

Video Production Services

Video Production Services includes the broadcasting and recording of City Council and other city meetings, as well as creation and distribution of original programming that showcases the city's people, programs, projects and services such as Focus TV, the Recreation, Education and Culture (REC) Show, and Peoria Pulse.

Online Communications

Online Communications includes information and communications created and distributed via Peoria's Websites. This vehicle has become the central point of information and communication about the city. Primary activities include updating and maintaining City websites and training and supporting City staff on the development of content.

Internal Communications

Internal Communications is the creation and distribution of information to keep city employees informed and engaged. Activities include developing communication materials, advising on communication strategies and supporting city committees and programs.

Key Outcome Measures Office of Communications

- ❖ Customer Service Survey Ratings
- ❖ % increase in website usage

Office of Communications
FY2012

Performance Report

The Office of Communications Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Leadership and Image	Provide timely and accurate information to Peoria's external stakeholders.	Peoria Leadership Institute graduates rate the overall quality and depth of information as excellent	NA	66%	75%	85%
		Increase users of city's social media, e.g. Twitter and Facebook	NA	NA	+5%	5% annually
		Coverage of city-generated news items in local media	NA	NA	220%	150%



Office of Communications

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$655,562	\$752,686	\$793,757	\$793,912	\$717,365	-9.62%
Contractual Services	\$326,135	\$328,882	\$384,236	\$383,185	\$327,122	-14.86%
Commodities	\$80,699	\$41,031	\$51,700	\$49,235	\$51,520	-0.35%
Capital Outlay	\$48,900	\$0	\$0	\$0	\$0	NA
Total :	\$1,111,296	\$1,122,598	\$1,229,693	\$1,226,332	\$1,096,007	-10.87%

Expenditures by Division						
Public Information Office	\$637,772	\$672,639	\$811,479	\$818,164	\$695,650	-14.27%
Peoria Channel 11	\$473,524	\$449,960	\$418,214	\$408,168	\$400,357	-4.27%
Total :	\$1,111,296	\$1,122,598	\$1,229,693	\$1,226,332	\$1,096,007	-10.87%

Staffing by Division						
Public Information Office	4.00	4.00	3.00	5.00	5.00	66.67%
Peoria Channel 11	3.00	3.00	3.00	3.00	3.00	0.00%
Total :	7.00	7.00	6.00	8.00	8.00	33.33%

Performance Spotlight

Department Mission

To advance and revitalize the community through sustainable planning, preservation and neighborhood programs.

DEPARTMENT FUNCTIONS

Planning & Community Development Administration

The Planning and Community Development administrative division provides overall management direction and support for the Community Development, Systems Planning and Neighborhood Revitalization divisions.

Planning Division

The purpose of the Planning division is to develop and implement the City's current and long range development standards and policies. The Planning Division serves as advisory staff to the Planning and Zoning Commission, the Board of Adjustment, the Design Review Board and the various City hearing officer positions. Activities include:

- ✓ Zoning Cases
- ✓ Subdivision Plat and Site Plan Reviews
- ✓ Design Review
- ✓ Variances
- ✓ Use Permits
- ✓ Sign Permits
- ✓ Zoning Ordinance Amendments
- ✓ Petitions for Annexation
- ✓ General Plan Amendments
- ✓ Special Studies

Neighborhood Revitalization

The purpose of the Neighborhood Revitalization division is to provide programs and services to homeowners, neighborhood associations, and non-profit partners that help revitalize and enhance quality of life in Peoria's older neighborhoods. Services include:

- ✓ Neighborhood Grants
- ✓ HOA Academy
- ✓ Neighborhood Pride Program
- ✓ Homebuyer Assistance
- ✓ Foreclosure Assistance
- ✓ Public Housing Program

Systems Planning and Sustainability

The purpose of the Systems Planning division is to ensure the City's systems infrastructure Master Plans (transportation, utilities, and parks/open space) are well coordinated and support existing development policies.

Key Outcome Measures Planning and Community Development

- ❖ % of residents rating the overall quality of development in Peoria as good to excellent
- ❖ Preserved park/open space (acres/1000 population)
- ❖ Customer Service Survey Ratings

Planning & Community Development Department FY2012

Performance Report

The Planning & Community Development Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Community Building	Protect and celebrate the city's heritage.	% of identified tasks started/completed within the established timelines of the Historic Preservation work plan	N/A	N/A	80%	80%
	Improve Peoria neighborhoods.	# of foreclosed, vacant or abandoned homes rehabilitated and reoccupied (NSP3)	N/A	N/A	N/A	4 (11 over 3 yr grant)
	Improve Peoria neighborhoods.	% of Neighborhood Grants Program dollars expended or committed	100%	100%	79%	100%
	Utilize federal programs to provide safe and affordable housing for Peoria residents.	Maintain "good standing" status on periodic audits by federal agencies for CDBG and HOME grants	Good Standing	Good Standing	Good Standing	Good Standing
Enhance our Current Services	Provide thorough and timely review of development cases to the development community.	Average turnaround time (in days) for Site Plan Reviews	N/A	N/A	16.71	21
	Attempt to address and resolve conflicts through civic engagement.	% of Planning & Zoning Commission CUP decisions upheld (not appealed)	N/A	94%	90%	90%
	Attempt to address and resolve conflicts through civic engagement.	% of Site Plan Review decisions upheld (not appealed)	N/A	92%	100%	90%



Planning and Community Development

Operating Budget Summary

Sort Description	FY 09 Actual	FY 10 Actual	FY 11 Budget	FY 11 Estimate	FY 12 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$1,779,853	\$1,690,614	\$1,502,200	\$1,500,065	\$1,251,729	-16.67%
Contractual Services	\$2,385,432	\$2,330,323	\$4,397,562	\$2,228,579	\$3,752,820	-14.66%
Commodities	\$34,353	\$39,653	\$42,861	\$58,816	\$49,180	14.74%
Capital Outlay	\$7,899	\$0	\$0	\$0	\$0	NA
Total :	\$4,207,537	\$4,060,591	\$5,942,623	\$3,787,460	\$5,053,729	-14.96%

Expenditures by Division						
Neighborhood Coordination	\$576,054	\$523,950	\$518,632	\$495,939	\$519,253	0.12%
Community Dev Administration	\$662,207	\$513,049	\$364,106	\$350,226	\$269,669	-25.94%
Planning	\$1,183,795	\$769,107	\$895,312	\$765,618	\$719,879	-19.59%
Systems Planning	\$0	\$346,400	\$636,586	\$386,666	\$623,042	-2.13%
Public Housing Project	\$245,619	\$198,980	\$327,871	\$327,871	\$327,871	0.00%
Sect 8 Housing	\$761,907	\$652,982	\$879,728	\$634,140	\$653,040	-25.77%
Capital Fund Prog (Hud)	\$136,611	\$194,533	\$270,400	\$59,077	\$263,889	-2.41%
Home Grant	\$14,309	\$32,964	\$505,530	\$58,456	\$403,084	-20.27%
Comm Dev Block Grant	\$627,035	\$828,627	\$1,544,458	\$700,855	\$1,274,002	-17.51%
Neighborhood Pride Nfp Trust	\$0	\$0	\$0	\$8,612	\$0	NA
Total :	\$4,207,537	\$4,060,591	\$5,942,623	\$3,787,460	\$5,053,729	-14.96%

Staffing by Division						
Neighborhood Coordination	4.05	4.05	3.80	3.80	3.08	-18.95%
Community Dev Administration	5.00	5.00	4.00	3.00	2.50	-37.50%
Planning	11.00	9.00	8.00	6.00	6.00	-25.00%
Systems Planning	0.00	0.00	0.00	2.00	2.00	NA
Comm Dev Block Grant	0.25	0.25	1.00	1.20	1.92	92.00%
Total :	20.30	18.30	16.80	16.00	15.50	-7.74%

Performance *spotlight*

Department Mission

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT FUNCTIONS

Police Administration

The Office of the Police Chief is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information and management of the Professional Standards Unit (Internal Affairs).

Patrol Services

Patrol Services is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, traffic enforcement and accident investigation and reconstruction

Neighborhood Services

The Neighborhood Services division is focused on improving quality of life by creating safer neighborhoods. Activities include the park ranger program, code compliance services and community referral services.

Criminal Investigations

Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses.

Operational Support

Operational Support is responsible for the Tactical Enforcement Unit (SWAT) and the Special Investigations related to traffic, gang and drug concerns.

Youth and Support Services

Youth and Support Services is responsible for the School Resource Officer Program, recruitment and background investigations, firearms training and weapons inventory, property and evidence standards and compliance, records management and Police personnel training.

Communications/911 Call Center

Communications/911 Call Center is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.

Administrative Support Services

Administrative Support Services is responsible for the department's strategic planning, payroll, budget/financial management, grant administration, crime analysis, fleet, equipment and technology, and accreditation requirements.

Key Outcome Measures Police Department

- ❖ Patrol response times to critical emergencies from dispatch to arrival
- ❖ UCR part 1 crime clearance rate
- ❖ Violent crimes per 1000/population
- ❖ Property crimes per 1000/population
- ❖ % of residents rating their neighborhood as a good to excellent place to live

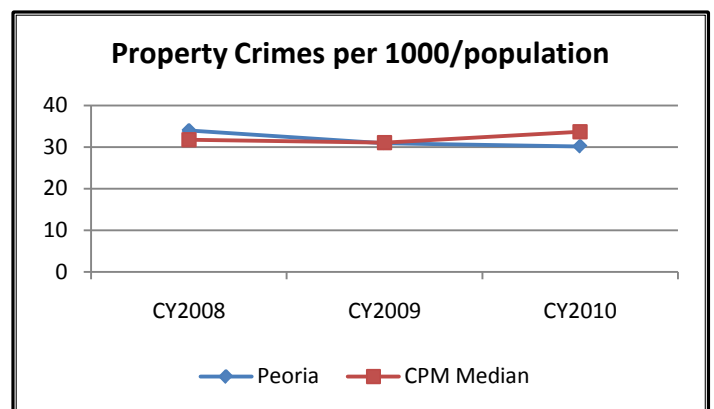
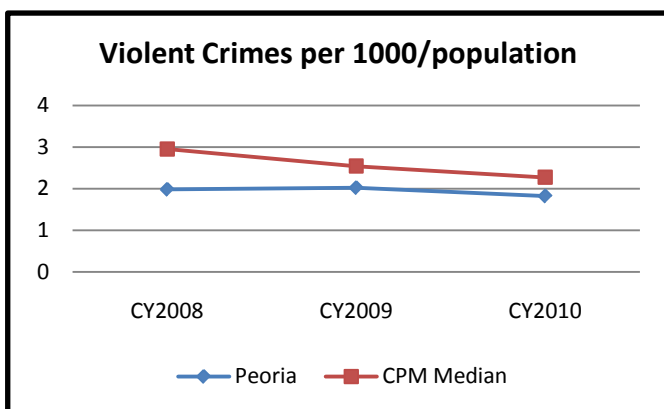
Police Department FY2012

Performance Report

The Police Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Community Building	Promote a sense of community through safe and healthy neighborhoods where people want to live and work.	% of code violation cases resolved through: -Voluntary compliance -Induced compliance	90% 1.2%	60% 3%	63% 3%	65% 3%
		% of citizens rating the quality of code enforcement as "good" or "excellent"	55%	55%	60%	60%
	Engage internal and external stakeholders in cooperative problem-solving.	Respond to Council or citizen requests for information within one business day of the request	99%	99%	100%	100%
Enhance Current Services	Decrease the level of crime, perceived crime and resulting fear, while increasing satisfaction with police services.	Average response time to priority one calls -Call to Dispatch -Dispatch to Arrival	1:18 4:10	1:24 4:17	1:32 4:21	1:25 4:16
		Answer 911 telephone calls within 10 seconds	91%	87%	92%	90%
		Overall calendar year to year change in UCR Part I - Violent Crimes - Property Crimes	-5.5% -8.6%	+5.0% -12.0%	-13.0% +0.28%	-2.0% -4.0%
		% of UCR Part I crimes cleared	12%	16%	14%	14%
		% of citizens who feel safe or somewhat safe in their neighborhood after dark	76%	74%	74%	75%





Police

Operating Budget Summary

<i>Sort Description</i>	<i>FY 09 Actual</i>	<i>FY 10 Actual</i>	<i>FY 11 Budget</i>	<i>FY 11 Estimate</i>	<i>FY 12 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$29,062,634	\$28,469,141	\$28,137,200	\$28,415,182	\$28,482,806	1.23%
Contractual Services	\$7,087,327	\$6,620,577	\$6,048,692	\$6,145,956	\$6,431,357	6.33%
Commodities	\$1,333,716	\$729,315	\$762,431	\$915,222	\$741,812	-2.70%
Capital Outlay	\$724,646	\$821,073	\$33,608	\$89,999	\$0	-100.00%
Total :	\$38,208,323	\$36,640,107	\$34,981,931	\$35,566,359	\$35,655,975	1.93%

Expenditures by Division

Neighborhood Services	\$999,219	\$1,652,226	\$1,683,113	\$1,705,543	\$1,760,656	4.61%
Police Administration	\$2,263,539	\$1,825,457	\$1,754,765	\$1,739,236	\$1,751,838	-0.17%
Criminal Investigation	\$4,366,297	\$4,161,555	\$3,719,375	\$3,644,843	\$3,653,051	-1.78%
Patrol Services - South	\$15,486,459	\$11,060,715	\$10,926,943	\$10,968,588	\$10,842,395	-0.77%
Patrol Services - North	\$0	\$3,930,034	\$6,028,017	\$5,974,598	\$5,899,200	-2.14%
Operations Support	\$4,954,976	\$4,502,322	\$2,412,243	\$2,445,608	\$3,537,052	46.63%
Pd Technical Support	\$3,549,655	\$3,265,552	\$3,524,911	\$3,480,452	\$3,063,052	-13.10%
Staff Services	\$1,007,402	\$1,337,269	\$1,228,758	\$1,131,091	\$1,066,329	-13.22%
Pd Communications	\$2,835,318	\$2,866,546	\$2,685,301	\$2,754,606	\$2,692,458	0.27%
Strategic Planning	\$814,265	\$710,452	\$667,634	\$691,734	\$939,012	40.65%
Az Auto Theft Grant	\$12,700	\$3,031	\$0	\$0	\$0	NA
St Anti-Racketeering-Pd	\$597,696	\$121,865	\$228,020	\$336,980	\$375,290	64.59%
Federal Forfeiture	\$2,000	\$2,000	\$0	\$0	\$5,000	NA
GITEM Grant	\$70,942	\$68,696	\$17,224	\$17,224	\$18,840	9.38%
Fifty in Twelve DUI Grant	\$10,037	\$10,066	\$0	\$0	\$0	NA
xx	\$30,000	\$0	\$0	\$0	\$0	NA
Victims Of Crime Act Grant	\$41,226	\$46,068	\$41,200	\$46,068	\$0	-100.00%
Justice Assistance Grant	\$13,877	\$38,362	\$16,667	\$244,620	\$0	-100.00%
Opep Grant - Cfd 20.600	\$88,671	\$124,211	\$43,060	\$134,060	\$47,102	9.39%
Bulletproof Vest Partnership	\$13,772	\$6,068	\$0	\$0	\$0	NA
St Anti-Racketeering - PD	\$12,000	\$13,500	\$0	\$10,800	\$0	NA
Federal DEA IGA	\$16,329	\$30,451	\$0	\$39,668	\$0	NA
Homeland Security CFDA#	\$1,019,072	\$862,709	\$0	\$196,600	\$0	NA
Citizen Donations-Pd	\$2,873	\$330	\$1,500	\$2,550	\$1,500	0.00%
Police Explorer Trust Fd	\$0	\$622	\$3,200	\$1,490	\$3,200	0.00%
Total :	\$38,208,323	\$36,640,107	\$34,981,931	\$35,566,359	\$35,655,975	1.93%

Staffing by Division

Neighborhood Services	8.50	8.50	18.00	19.00	20.00	11.11%
Police Administration	18.00	18.00	19.00	11.00	10.00	-47.37%
Criminal Investigation	34.00	35.00	35.00	34.00	31.00	-11.43%
Patrol Services - South	133.00	128.00	127.00	76.00	89.00	-29.92%
Patrol Services - North	0.00	0.00	0.00	47.00	54.00	NA
Operations Support	28.00	42.00	38.00	38.00	18.00	-52.63%
Pd Technical Support	28.00	15.00	15.00	10.00	15.00	0.00%
Staff Services	9.00	8.00	7.00	11.00	8.00	14.29%
Pd Communications	34.00	35.00	35.00	34.00	34.00	-2.86%
Strategic Planning	2.00	6.00	5.00	10.00	8.00	60.00%
Total :	294.50	295.50	299.00	290.00	287.00	-4.01%

Performance Spotlight

Department Mission

To preserve and enhance the City of Peoria's assets and resources for future generations through sustainable practices, and quality service, operation and maintenance of the City's infrastructure and facilities.

DEPARTMENT FUNCTIONS

PUBLIC WORKS

Public Works Administration

The Public Works administrative division develops, manages, and provides overall management direction and support for the City's Public Works functions.

Solid Waste/Recycling

The Solid Waste division provides curbside collection service for household refuse, recyclables, bulk items, and refuse collection services for our commercial and multi-family customers.

Streets and Storm Drain

The Streets and Storm Drain divisions are responsible for the overall management of the following programs:

- ✓ Signals and Street Lights
- ✓ Signing and Striping
- ✓ Pavement Maintenance
- ✓ Street Sweeping
- ✓ Storm Water Management

Fleet Maintenance

The Fleet Maintenance division is responsible for maintaining and managing the City's vehicle and equipment inventory.

Facilities

The Facilities divisions are responsible for operating and/or maintaining all City buildings, grounds and appurtenances and planning for system and equipment replacements. Service areas include:

- ✓ Custodial
- ✓ Building Maintenance
- ✓ Technical and Utility Management

Transit

The Transit division is responsible for providing on-call transportation services throughout the City to facilitate ADA and non-ADA citizen travel to medical appointments, social activities and shopping.

Key Outcome Measures Public Works

- ❖ Residential Recycling Diversion Rate
- ❖ % of pavement surfaces graded at 70% or better
- ❖ Maintain City's fleet "in-service" at 95% or better
- ❖ 100% compliance with all storm drain requirements

DEPARTMENT FUNCTIONS

UTILITIES

Utilities Administration

The Utilities Administration division is responsible for providing overall management direction and support to the City's Utilities functions.

Field Operations

Field Operations includes the operation and maintenance of the water distribution, wastewater collection system, wells, reservoirs, booster stations, wastewater lift stations, and utility locating and marking services. Divisions include:

- ✓ Water Production
- ✓ Water Distribution
- ✓ Blue Stake
- ✓ Wastewater Collection

Key Outcome Measures Utilities

- ❖ Experience no service delivery interruptions
- ❖ 100% compliance with all water and wastewater regulations

Water Resources and Environmental

The Water Resources and Environmental division is responsible for managing the City's water resource portfolio and ensuring the City meets Federal, State and Local compliance regulations for water, wastewater, storm water and air quality

- ✓ Water Resources and Conservation
- ✓ Water Supply
- ✓ Environmental (Recycling) Services
- ✓ Water Environmental Programs
- ✓ Wastewater Industrial Users

Treatment Plant Operations

Treatment Plant Operations is responsible for customer service, operational support and overall management of treatment plant operations. The City currently operates and maintains the following treatment facilities:

- ✓ Greenway Water Treatment Plant
- ✓ Quintero Treatment Plant
- ✓ Beardsley Water Reclamation Facility
- ✓ Jomax Water Reclamation Facility
- ✓ Butler Water Reclamation Facility

Public Works-Utilities Department
FY2012

Performance Report

The Public Works Department uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide an indication of the department's overall performance. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen and customer satisfaction ratings and various department outcome measures.



Council Goal	Expected Outcome	Performance Measure	FY2009 Actual	FY2010 Actual	FY2011 Estimate	FY2012 Target
Enhance Current Services	Provide Water and Wastewater Treatment Services.	% of residents rating the quality of drinking water as good or excellent	N/A	48%	48%	75%
	Operate Water and Wastewater Treatment Plants efficiently and effectively.	Water Treatment Plants cost/1000 gallons Wastewater Reclamation Facilities cost/1000 gallons	\$0.94 \$1.49	\$0.79 \$1.49	\$0.64 \$1.51	<\$0.84 <\$1.73
	Manage the City's water resource portfolio and ensure the City meets Federal, State and Local compliance regulations for water, wastewater, storm water and air quality.	% of reporting requirements met for ADWR, ADEQ (storm water and air quality), MCESD (water and wastewater)	100%	100%	100%	100%
	Provide quality residential solid waste services which maximize recycling.	Recycling diversion rate	25%	25%	25%	>25%
	Operate a City-wide Dial-A-Ride demand response bus system.	% of trips scheduled compared to trips requested	100%	97.32%	99.42%	>95%
	Effective management of electrical consumption at the City Hall Complex	Kilowatts per square foot	33.2	24.5	24.3	<24.3
	Provide the most efficient and effective fleet maintenance service.	Maintain City's fleet "in-service" at 90% or better each month	N/A	97.88%	97.80%	>95%
		Customer Service Satisfaction	N/A	97.8%	85%	>90%
	To effectively maintain our transportation infrastructure by providing top quality operations and maintenance services.	Inspect all pavement on a 2 year cycle - percent completed YTD	62%	44%	45%	50%
		Average number of weeks to complete residential street sweeping cycle	5.8	9.6	8.3	8.0
Average number of weeks to complete arterial and collector street sweeping cycle		3	3.1	3.4	4.0	



Public Works

Operating Budget Summary

Sort Description	FY 09 Actual	FY 10 Actual	FY 11 Budget	FY 11 Estimate	FY 12 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$20,675,469	\$18,038,724	\$18,020,815	\$18,142,987	\$18,112,444	0.51%
Contractual Services	\$39,707,624	\$34,872,415	\$37,512,072	\$37,338,380	\$36,937,928	-1.53%
Commodities	\$6,550,427	\$5,707,346	\$6,537,042	\$6,591,690	\$6,515,989	-0.32%
Capital Outlay	\$2,877,447	\$3,298,706	\$2,197,276	\$2,317,512	\$1,729,832	-21.27%
Total :	\$69,810,966	\$61,917,193	\$64,267,205	\$64,390,569	\$63,296,193	-1.51%

Expenditures by Division

Public Works Administration	\$617,660	\$645,914	\$549,037	\$547,859	\$431,467	-21.41%
Utilities-Water/Ww Admin	\$1,701,273	\$1,263,983	\$1,328,538	\$1,325,078	\$1,378,076	3.73%
Utilities Operations Admin	\$1,906,944	\$1,705,290	\$1,721,705	\$1,721,704	\$1,809,240	5.08%
Greenway Potbl Wtr Trt Plant	\$3,350,164	\$3,274,089	\$3,404,961	\$3,404,960	\$3,334,858	-2.06%
Quintero Treatment Plant	\$671,611	\$523,043	\$510,757	\$510,757	\$475,576	-6.89%
Production Svcs	\$3,275,015	\$3,080,384	\$4,011,703	\$4,034,412	\$3,936,011	-1.89%
Distribution Services	\$2,475,913	\$1,914,025	\$2,196,133	\$2,191,715	\$2,028,899	-7.61%
Blue Staking	\$398,137	\$388,643	\$417,794	\$416,785	\$304,826	-27.04%
Water Resources/Conservation	\$1,220,702	\$1,083,239	\$1,230,683	\$1,202,987	\$1,088,792	-11.53%
Water Supply	\$4,704,423	\$4,870,355	\$5,221,458	\$5,003,959	\$5,096,519	-2.39%
Utilities Engineering	\$1,426,623	\$721,857	\$0	\$0	\$0	NA
Drinking Water Environmental	\$1,332,885	\$1,516,814	\$1,505,957	\$1,487,049	\$1,248,625	-17.09%
Wtr Eq Reserve	\$942	\$0	\$23,800	\$23,800	\$44,801	88.24%
Beardsley Water Reclamation Facility	\$2,392,414	\$1,726,211	\$1,784,805	\$1,784,805	\$1,834,138	2.76%
Ww Collection/Prevention	\$2,851,330	\$1,264,729	\$1,414,035	\$1,414,225	\$1,432,107	1.28%
Wastewater Environmental	\$778,204	\$614,831	\$870,164	\$872,471	\$894,551	2.80%
Jomax Water Reclamation Facility	\$1,698,378	\$1,151,916	\$1,344,522	\$1,344,522	\$1,296,599	-3.56%
Butler Water Reclamation Facility	\$4,207,753	\$4,587,595	\$5,138,745	\$5,521,907	\$4,874,880	-5.13%
Ww Eq Reserve	\$496	\$0	\$0	\$0	\$90,033	NA
Commercial Collection	\$1,852,108	\$1,889,270	\$2,035,336	\$2,034,336	\$2,158,043	6.03%
Solid Waste Admin	\$670,919	\$571,890	\$654,214	\$670,930	\$580,951	-11.20%
Residential Collection	\$7,532,146	\$4,580,257	\$4,896,734	\$4,899,205	\$5,069,054	3.52%
Residential Recycling	\$0	\$1,965,004	\$2,088,446	\$2,036,038	\$2,253,456	7.90%
Environmental Services	\$593,205	\$430,118	\$338,267	\$335,635	\$326,512	-3.48%
Solid Waste Eq Reserve	\$1,560,555	\$1,474,396	\$826,200	\$740,382	\$150,000	-81.84%
Solid Waste Expansion	\$216,355	\$114,248	\$100,000	\$63,829	\$100,000	0.00%
Storm Drain - NPDES	\$492,303	\$496,383	\$628,082	\$628,082	\$720,536	14.72%
Fleet Maintenance	\$5,398,349	\$4,226,714	\$4,713,700	\$4,713,700	\$4,672,721	-0.87%
Fleet Reserve	\$974,114	\$1,243,949	\$1,137,276	\$1,099,805	\$1,316,998	15.80%
Streets/Transit Equipment Reserve	\$75,603	\$483,388	\$0	\$252,195	\$75,000	NA
Facilities Admin	\$528,916	\$524,127	\$341,970	\$341,985	\$351,272	2.72%
Custodial Services	\$1,304,972	\$956,042	\$1,106,034	\$1,095,241	\$1,448,190	30.94%
Nighttime Facilities Services	\$446,552	\$685,657	\$699,431	\$709,080	\$693,855	-0.80%
Building Maintenance	\$848,508	\$842,493	\$265,717	\$254,292	\$0	-100.00%
Utility Management	\$1,095,820	\$1,005,433	\$1,087,064	\$978,431	\$1,027,879	-5.44%
Facilities Operating Projects	\$0	\$0	\$661,720	\$617,238	\$681,142	2.94%
Technical Operations	\$1,556,971	\$1,392,800	\$1,309,742	\$1,431,804	\$1,268,531	-3.15%
Streets Admin	\$892,130	\$862,119	\$808,844	\$828,323	\$803,704	-0.64%



Public Works

Operating Budget Summary

Sort Description	FY 09 Actual	FY 10 Actual	FY 11 Budget	FY 11 Estimate	FY 12 Budget	Percent Change
Signs And Striping	\$1,249,542	\$1,080,884	\$1,027,234	\$1,031,465	\$1,103,046	7.38%
Traffic Signal Maintenance	\$2,260,298	\$2,327,664	\$2,461,724	\$2,449,787	\$2,530,145	2.78%
Street Maintenance	\$2,863,052	\$2,504,196	\$2,646,845	\$2,650,570	\$2,737,838	3.44%
Sweeper Operations	\$943,634	\$704,817	\$751,210	\$719,970	\$694,636	-7.53%
Transit Division	\$1,166,371	\$1,009,685	\$1,006,618	\$999,251	\$932,686	-7.34%
Hb2565 Transp Grant	\$272,766	\$212,653	\$0	\$0	\$0	NA
	\$4,997	\$0	\$0	\$0	\$0	NA
Total :	\$69,811,054	\$61,917,105	\$64,267,205	\$64,390,569	\$63,296,193	-1.51%

Staffing by Division

Public Works Administration	4.00	4.00	5.00	5.00	4.25	-15.00%
Utilities-Water/Ww Admin	8.00	12.00	11.00	5.00	5.00	-54.55%
Utilities Operations Admin	11.00	8.00	8.00	9.00	9.00	12.50%
Greenway Potbl Wtr Trt Plant	8.00	10.00	10.00	10.00	10.60	6.00%
Quintero Treatment Plant	1.00	1.00	1.00	1.00	0.40	-60.00%
Production Svcs	5.60	8.20	8.20	7.20	7.20	-12.20%
Distribution Services	16.40	9.55	8.55	11.55	10.55	23.39%
Blue Staking	3.00	3.00	3.00	3.00	3.00	0.00%
Water Resources/Conservation	7.00	5.00	5.00	7.00	6.00	20.00%
Utilities Engineering	8.00	8.00	4.00	1.00	0.00	-100.00%
Drinking Water Environmental	7.00	8.00	8.00	6.00	6.00	-25.00%
Bearsley Water Reclamation Facility	4.00	4.00	5.00	4.00	4.00	-20.00%
Ww Collection/Prevention	7.00	10.25	8.25	7.25	7.25	-12.12%
Wastewater Environmental	3.00	3.00	3.00	6.00	6.00	100.00%
Jomax Water Reclamation Facility	4.00	3.00	3.00	3.00	3.00	0.00%
Butler Water Reclamation Facility	7.00	8.00	8.00	9.00	9.00	12.50%
Commercial Collection	5.20	5.20	8.00	8.00	8.00	0.00%
Solid Waste Admin	4.00	4.00	4.00	4.00	3.25	-18.75%
Residential Collection	33.80	19.80	18.00	18.00	18.00	0.00%
Residential Recycling	0.00	12.00	12.00	12.00	12.00	0.00%
Environmental Services	4.00	4.00	3.00	3.00	2.00	-33.33%
Storm Drain - NPDES	5.00	5.00	5.00	5.00	4.20	-16.00%
Fleet Maintenance	15.00	15.00	13.00	12.00	12.75	-1.92%
Facilities Admin	4.00	4.00	4.00	3.00	3.00	-25.00%
Custodial Services	13.50	14.25	13.50	10.00	10.00	-25.93%
Nighttime Facilities Services	7.00	6.25	5.25	13.75	11.75	123.81%
Building Maintenance	6.00	6.00	6.00	0.00	0.00	-100.00%
Facilities Operating Projects	0.00	0.00	0.00	5.00	5.00	NA
Technical Operations	12.00	11.00	11.00	10.00	10.00	-9.09%
Streets Admin	7.00	7.00	6.00	6.00	6.80	13.33%
Signs And Striping	9.00	9.00	9.00	9.00	8.00	-11.11%
Traffic Signal Maintenance	5.00	5.00	5.00	5.00	5.00	0.00%
Street Maintenance	18.00	17.00	17.00	17.00	16.00	-5.88%
Sweeper Operations	5.00	5.00	4.00	4.00	4.00	0.00%
Transit Division	14.50	14.50	13.75	11.75	10.00	-27.27%
Total :	272.00	269.00	256.50	251.50	241.00	-6.04%



Capital Projects

Each year, the City of Peoria invests significant time and resources to design, construct, and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP)—a 10-year plan for addressing present and future infrastructure needs.

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope, and timing of *all* projects are coordinated throughout. Coordinating the timing of different projects in the same location is particularly important, since it helps us to minimize service disruptions.

Capital projects are non-routine expenditures that generally cost more than \$100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least \$5,000. All land is capitalized as a fixed asset, regardless of cost.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The Fiscal Year 2012 capital budget is significantly higher than any of the subsequent years because it includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change. The CIP is a dynamic plan that can change significantly from year to year. At the discretion of the City Council, new projects can even be added to the capital budget after it has been adopted.





The 10-year Capital Improvement Program totals \$463,953,385. For FY 2012 alone, budgeted capital projects total \$158,055,797. This document provides detailed information about each project in the CIP, including scope, schedule, project costs, funding sources, and future operating costs. It is intended to be a communication device, informing stakeholders of the city's plans for capital investment.

FY 2012-2021 CIP BY FUNDING SOURCE		
<u>Funding Source</u>	<u>10-Year Total</u>	<u>Pct. of Total</u>
G.O. Bonds	\$85,644,380	18.5%
Impact Fees	\$86,867,811	18.7%
MDA Bonds	\$16,780,125	3.6%
Operating	\$137,348,674	29.6%
Outside Sources	\$16,334,322	3.5%
Prop. 400	\$30,954,966	6.7%
Revenue Bonds	\$38,421,613	8.3%
Transportation Sales Tax	\$51,601,494	11.1%
Total	\$463,953,385	100.0%

FINANCIAL POLICIES

The City of Peoria Principles of Sound Financial Management establish guidelines for the city's overall fiscal planning and management, including the Capital Improvement Program. This document is available in its entirety on the city's website (PeoriaAz.gov) under the Finance Department. Several of the policies relate directly to the CIP, most notably Policy 8 – Capital Improvement Program. Below are some excerpts from this policy.

- The city manager will annually submit a financially balanced, multi-year Capital Improvement Program for review by the City Council (8.01).
- The Capital Improvement Program shall provide an estimate of each project's costs, anticipated sources of revenue for financing the project, and

an estimate of each project on city revenues and operating budgets (8.02).

- The city will match programs and activities identified in the Capital Improvement Program with associated funding sources (8.03).
- Efforts will be made to allocate sufficient funds in the multi-year capital plan and operating budgets for condition assessment, preventative and major maintenance, and repair and replacement of critical infrastructure assets (8.04).
- The city's objective is to incorporate "Pay-As-You-Go" funding (available cash) in the annual Capital Improvement Program. This will supplement funding from other sources such as IGAs, bonds, impact fees, and grants (8.05).
- When current revenues or resources are available for capital improvement projects, consideration will be given first to those capital assets with the shortest useful life and/or to those capital assets whose nature makes them comparatively more difficult to finance with bonds or lease financing (8.06).
- The first year of the adopted capital plan will be the capital budget for that fiscal year (8.07).
- Periodic status reports will be presented to City Council to share project progress and identify significant issues associated with a project (8.08).
- Within 90 days of the completion of a capital project, any remaining appropriated funds for the project will revert to the fund balance of the funding source (8.09).
- The Capital Improvement Program will be updated annually as a multi-departmental effort (8.10).



CIP DEVELOPMENT PROCESS

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identify and prioritize projects, estimate project costs, determine available resources, balance project requests within the available resources, and, ultimately, submit a recommended program to the City Council.

The Office of Management and Budget coordinates the annual update of the 10-year CIP as part of the annual budget process. Department staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the city manager, deputy city managers, and the directors of city departments that have a significant stake in the delivery of capital projects. The CIP Management Committee is responsible for evaluating project requests in light of available resources and for developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects carefully coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.

The following is an overview of the CIP development process:



September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project requests are submitted to the Office of Management and Budget. Staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – March. The CIP Management Committee meets regularly to review the proposed plan, making necessary adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

April – May. The City Council receives the CIP and offers its recommendations during its budget study sessions.

June. The City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.



CIP PROJECT PROGRAMMING

Capital improvements are the “bricks and mortar” from which the City of Peoria delivers services to residents and businesses within its borders. By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers.
- Parks, trails, open space, right-of-way landscaping, and sports facilities.
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls.
- Storm drains, channels, and retention basins.
- Water and wastewater treatment plants, pipes, storage facilities, and pump stations.
- Information technology infrastructure and major software applications.

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the city’s General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.) provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council’s Policy Goals provide near-term direction to staff. The six broad policy goals are: (1) Community Building, (2) Enhance Current Services, (3) Preserve Natural Environment, (4) Total Planning, (5) Economic Development, and (6) Leadership and Image.

Notable projects planned for the next three years that address capital needs identified by all these sources include the following:

- Creation of an **Economic Development Opportunity Fund** for the purpose of investing in business attraction activities in university recruitment, health care recruitment, and the development of targeted investment zones.
- Continuation of the successful **Community Works Program**, which provides funding for projects that have a local benefit or that may arise during the fiscal year but are not identified in the capital budget.

<u>Project Type</u>	<u>10-Year Total</u>	<u>Pct. of Total</u>
Drainage	\$13,805,736	3.0%
Economic Development	\$9,989,518	2.2%
Operational Facilities	\$28,399,839	6.1%
Parks	\$72,522,157	15.6%
Public Safety	\$15,492,573	3.3%
Streets & Traffic Control	\$144,999,980	31.3%
Wastewater	\$56,647,719	12.2%
Water	\$122,095,863	26.3%
Total	\$463,953,385	100.0%



- Construction of **Centennial Plaza** on the City Hall campus. This new gathering place will commemorate Arizona's February 2012 centennial with a decades walk feature, outdoor event space, and shaded amphitheater.
- Development of **Community Park #2** at the southeast corner of 83rd and Olive avenues. Planned amenities include six baseball/softball fields, four regulation soccer fields, a lake, skate court, dog park, picnic areas, splash park, and playgrounds.



- An 11,000 square foot addition to the **Community Center** that will include a game room, exercise room, and classroom.

- New connections along the **New River Trail** from Beardsley Road to Deer Valley Road and from Northern Avenue to Olive Avenue.
- Replacement of the Police Department's **Computer Automated Dispatch** system.
- Demolition of the existing roadway and the construction of two lanes in each direction along **Lake Pleasant Parkway** from Westwing Parkway to the soon-to-be-completed Loop 303. Final design and right-of-acquisition are now underway, and construction is expected to begin in FY 2012.
- Widening of the **intersections** along 75th Avenue at Peoria Avenue, Cactus Road, and Thunderbird Road. These intersections will be widened to their ultimate configuration of three through lanes, two left turn lanes, and a right

turn lane at each leg. From a safety and congestion relief standpoint, these are the highest priority intersections in Peoria.

- Widening of **91st Avenue** to a five-lane roadway section (2:1:2) from Butler Drive to Mountain View Road. This will relieve the bottleneck that exists adjacent to the undeveloped areas.
- A new two-lane roadway that will **reduce truck traffic** on Beardsley Road between 111th Avenue and 99th Avenue.

The preferred alignment is an extension of 112th Avenue from Rose Garden Lane north along the east bank of the Agua Fria River to Pinnacle Peak Road and 107th Avenue.

- A program to **bury overhead power lines** in older sections of the community. A consultant has been engaged to inventory existing overhead power lines and prioritize them for placement underground.
- Repair and rehabilitation of **trunk sewer lines** to ensure continuous and reliable service.
- Construction of two sections of **sanitary sewer line** (21- and 18-inch) along Lake Pleasant Parkway from Dynamite Road to the Loop 303.
- Construction of new **24-inch waterlines** along Lake Pleasant Parkway (Dynamite Road to the Loop 303) and Lone Mountain Road (El Mirage Road to the Loop 303).



OPERATING BUDGET IMPACT

The Capital Improvement Program has direct and sometimes significant impacts on Peoria’s operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also consider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure



that we properly account for operating budget impacts of all capital projects.

Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

OPERATIONAL IMPACTS BY PROJECT TYPE

Project Type	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Drainage	\$23,300	\$23,300	\$23,300	\$23,300	\$23,300
Operational Facilities	\$180,100	\$180,100	\$180,100	\$305,100	\$305,100
Parks	\$843,980	\$845,580	\$845,580	\$845,580	\$899,280
Public Safety	\$167,000	\$257,000	\$257,000	\$257,000	\$257,000
Streets & Traffic	\$351,846	\$564,846	\$600,966	\$602,966	\$602,966
Wastewater	\$22,000	\$47,000	\$65,100	\$65,100	\$65,100
Water	\$134,000	\$206,025	\$299,125	\$527,725	\$604,325
Total	\$1,722,226	\$2,123,851	\$2,271,171	\$2,626,771	\$2,757,071



Financing the CIP

The Capital Improvement Program for fiscal years 2012-2021 is a \$464 million investment in 175 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own Principals of Sound Financial Management. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP is based on financial projections by staff in the Office of Management and Budget. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources. The major sources used to pay for CIP projects are discussed in this section.



GENERAL OBLIGATION BONDS

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that the debt is backed by all the revenues and resources of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go



financing refers to cash-based sources such as operating revenues and impact fees.)

- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.



Debt Policies

The Principles of Sound Financial Management include policies governing the use of property-tax supported bonds:

- Tax supported bonds are bonds for which funds used to make annual debt service expenditures

are derived from ad valorem (property) tax revenue of the city (11.07a).

- The target for the maturity of general obligation bonds will typically be between 20 and 30 years. The target for the "average weighted maturities" for general obligation bonds of the city will be 12.5 years (11.07b).
- Generally, the city will structure general obligation bond issues to create level debt service payments over the life of the issue (11.07c).
- Debt supported by the city's general fund will not exceed 10 percent of the annual general fund revenues (11.07d).
- Secondary property tax rates will be determined each year as part of the budgetary process (pursuant to state law) to pay the necessary debt service payments of general obligation bonds currently outstanding or expected to be issued within the fiscal year (11.07e).
- In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20 percent limitation and 6 percent limitation of the total secondary assessed valuation of taxable property in the city (11.07f).
- Reserve funds, when required, will be provided to adequately meet debt service requirements in subsequent years (11.07g).
- Interest earnings on bond fund balances will only be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project (11.07h).
- The term of any bond will not exceed the useful life of the capital project/facility or equipment for which borrowing is intended (11.07i).



Assessed Valuation

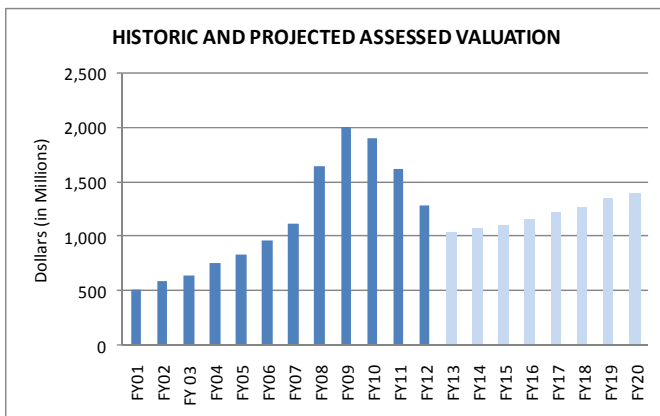
As mentioned above, it is the secondary levy that is used to pay the principal and interest on general obligation bonds. The secondary property tax is unlimited in that a city may levy the amount necessary to meet its debt service obligations. The secondary assessed value of a property is calculated by multiplying that property’s full cash value, as determined by the county assessor, by an assessment (varies by property class). Thus, Peoria’s secondary assessed valuation is the sum of the secondary assessed valuation of all properties within the incorporated area of Peoria. The city’s secondary property tax levy, then, is the secondary assessed valuation multiplied by the secondary property tax rate. For FY 2012, Peoria’s secondary assessed valuation is \$1.3 billion and the secondary levy is \$16 million.

Assessed valuation is highly susceptible to swings in the real estate market. The severe economic recession that began in 2008 has decimated commercial and residential property values in the Phoenix metropolitan area, leading to dramatic declines in assessed valuation for cities like Peoria. Secondary assessed valuation peaked at almost \$2 billion in FY 2009, but will have fallen by 36 percent by FY 2012 to \$1.3 billion. City forecasts show another 18 percent drop in FY 2013 to just over \$1 billion, which means the city will have lost nearly half of its assessed valuation over a four-year period.



This loss of secondary assessed valuation means the city cannot support the level of G.O.-bonded projects once programmed in the CIP, as property tax revenues would not be sufficient to pay the debt service. Indeed, G.O. bonds account for \$86 million, or 19 percent, of the \$463 million FY 2012-2021 CIP—compared to \$319 million, or 32 percent, of the \$1 billion FY 2009-2018 CIP. To look at it another way, the G.O.-bond supported portion of the CIP has decreased by 73 percent since FY 2009.

Numerous G.O. bond-funded capital projects have been either eliminated from the CIP or pushed back to achieve a balanced program. For example, during this year’s CIP balancing process, five G.O. bond-funded projects were eliminated, including the Joint Training Fire Facility, Sun Aire Estates Privacy Wall (Phase III), Esquire Manor Reconstruction, Development Services Building Shell Improvements, and Pinnacle Peak Road and 67th Avenue Channel to New River. Several drainage projects were pushed back, including storm drains on Mountain View Road, 91st Avenue, and 87 Avenue. Finally, the city opted to upgrade rather than replace the Asset Management System, and changed the funding source for the Arterial Street Overlay Program from G.O. bonds to the Streets Fund.





General Obligation Debt Limitations

The Arizona Constitution limits a city's bonded indebtedness (outstanding principal) to 20 percent or 6 percent of its secondary assessed valuation, depending on the type of project involved. Projects in the 20 percent category include water, sewer, drainage, artificial lighting, open space preserves, parks, playgrounds and recreational facilities, public safety and emergency services facilities, and streets and transportation. Projects in the 6 percent category include economic development, historic preservation and cultural facilities, general government facilities, and libraries.

The table below shows the city's estimated constitutional debt limitation as of July 1, 2011. Available borrowing capacity has decreased significantly over the last two years, as secondary assessed valuation has been adjusted downward, re-

flecting the area's weak housing market, and the city sold an additional \$29 million in new bonds in June 2010. Available capacity in the 20 percent category is now \$102 million, compared to \$196 million in FY 2010, while available capacity in the 6 percent category is now \$74 million, compared to \$109 million in FY 2010.

Forecasts show available capacity in both categories decreasing still further in FY 2013. The city is expecting an additional 18 percent drop in secondary assessed valuation, and plans to issue \$15.5 million in new G.O. bonds. As the table below indicates, available capacity is projected to increase beginning in FY 2014 and each year thereafter through FY 2016, reflecting gradual increases in secondary assessed valuation combined with little to no new debt issues.

CONSTITUTIONAL DEBT LIMITATION			
As of July 1, 2011			
6% Bonds		20% Bonds	
Secondary Assessed Valuation	\$1,276,866,735	Secondary Assessed Valuation	\$1,276,866,735
Allowable 6% Debt Capacity	\$76,612,004	Allowable 20% Debt Capacity	\$255,373,347
Less 6% Bonds Outstanding	<u>(\$2,535,000)</u>	Less 20% Bonds Outstanding	<u>(\$153,710,000)</u>
Unused 6% Debt Capacity	\$74,077,004	Unused 20% Debt Capacity	\$101,663,347

PROJECTED CONSTITUTIONAL CAPACITY AFTER PLANNED BOND SALES								
(All Dollars in Thousands)								
Fiscal Year	Planned Bond Sales		Projected Capacity before Bond Sales		Principal Outstanding on Planned Bond Sales		Projected Capacity after Planned Bond Sales	
	6%	20%	6%	20%	6%	20%	6%	20%
2012	\$8,411	\$7,045	\$74,045	\$101,557	\$8,411	\$7,045	\$65,633	\$94,511
2013	\$0	\$4,537	\$60,985	\$61,974	\$8,157	\$11,369	\$52,828	\$50,605
2014	\$0	\$1,136	\$64,063	\$76,297	\$7,889	\$12,357	\$56,173	\$63,939
2015	\$0	\$1,651	\$66,552	\$92,308	\$7,609	\$13,956	\$58,943	\$78,351
2016	\$0	\$1,618	\$69,512	\$111,768	\$7,314	\$15,504	\$62,197	\$96,264



Voter Authorization

Regardless of whether or not the city has available revenues or constitutional capacity to issue and pay for new bonds, the city must have authorization from the voters through a citywide bond referendum in order to issue G.O. bonds for capital projects. Peoria voters have authorized the use of bonds for various capital needs in bond elections held in 1985, March 1990, September 1994, September 1996, September 2000, May 2005, and November 2008. In the most recent bond election, held November 4, 2008, voters authorized the use of \$378 million in bonds in three categories: Streets, Bridges, Traffic Control and Transportation, and Drainage (\$277 million); Public Safety, Technology, and Municipal Operations (\$60 million); and Parks, Recreation, and Trails (\$41 million).

Bond sale proceeds must be used for the purposes specified in the bond election publicity pamphlet and ballot. Unspent bond proceeds in one category may be used to pay for projects in that same category, but may not be used to pay for projects in another category. The city takes very seriously its responsibility to properly apply voter authorization, and has systems in place to track the use of voter authorization by category. The table below shows the remaining voter authorization for G.O. bonds by category. The remaining authorization numbers reflect unused authorization from the

September 2000, May 2005, and November 2008 bond elections.

Property Tax Rate

This 10-year plan was developed under the assumption that the existing secondary property tax rate of \$1.25 per \$100 of assessed valuation will not change. The last time the secondary property tax rate changed was in FY 2008 when it increased to \$1.25 from \$1.20. Prior to that time, the rate held steady at \$1.30 from FY 1999 to FY 2006.

Schedule 8 in the Annual Program Budget for FY 2011 shows the original issue amount, outstanding principal amount, and debt service requirements for the city's general obligation bonds.



ESTIMATED AVAILABLE G.O. BOND VOTER AUTHORIZATION

Project Type	Total Authorized	Authorization Used to Date	Authorization	Proposed Uses	Authorization
			Available June 30, 2011	FY 2012-2021	Available June 30, 2021
Drainage	\$114,196,146	(\$42,399,270)	\$71,796,876	(\$15,351,521)	\$56,445,355
Facilities	\$36,807,309	\$(585)	\$36,806,724	(\$10,000,160)	\$26,806,564
Parks	\$105,939,195	(\$25,911,003)	\$80,028,192	(\$26,022,210)	\$54,005,982
Public Safety	\$94,060,376	(\$29,820,206)	\$64,240,170	(\$10,028,511)	\$54,211,659
Streets	\$394,517,489	(\$74,337,637)	\$320,179,852	(\$44,193,400)	\$275,986,452
Total	\$1,016,000,000	(\$172,468,701)	\$573,051,814	(\$105,595,802)	\$467,456,012



REVENUE BONDS

The city uses revenue bonds to support major capital improvements in its water and wastewater systems. Revenue bonds are secured by water and wastewater utility rate revenues rather than the full faith and credit of the city. As such, revenue bonds typically carry a slightly higher interest rate than general obligation bonds. Like G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a city-wide bond referendum.

There are no legal or statutory limits on the amount of revenue bonds that may be issued. However, there are other constraints that limit the amount of revenue bonds that city can sell. For example, the issue will be required to have a coverage ratio of at least 1.25, which means that the projected net revenues from the project must be at least 125 percent of the highest maximum debt service requirement on outstanding bonds plus the debt service on new bonds to be issued. In addition, each of the outstanding bond issues must have a debt service reserve requirement sufficient to cover at least one year of debt service.

Included under revenue bonds, though technically not “bonds” at all, are loan agreements with the Water Infrastructure Finance Authority of Arizona, or WIFA. WIFA is a program created by the State of Arizona, pursuant to federal regulations regarding water pollution and safe drinking water law, to provide financing to local communities for water and wastewater projects. Like revenue bonds, these loan agreements are backed by water and wastewater utility rate revenues. The city has entered into loan agreements with WIFA to finance the construction and/or expansion of the Greenway Water Treatment Plant, Beardsley Water Reclamation Facility, and Butler Water Reclamation Facility, as well as other water and wastewater projects.



The city does not plan to issue additional revenue bonds or enter into new WIFA loan agreements until FY 2019. Schedule 8 in the Annual Program Budget for FY 2011 shows the original issue amount, outstanding principal amount, and debt service requirements for the city’s water and wastewater revenue bonds, including WIFA loan agreements.

Debt Policies

The Principles of Sound Financial Management include policies governing the use of revenue bonds:

- Revenue bonds of the city will be analyzed carefully by the Finance Department for fiscal soundness. Part of this analysis shall include a feasibility report prepared by an independent consultant prior to the issuance of utility-supported revenue bonds to ensure the generation of sufficient revenues to meet debt service requirements, compliance with existing bond covenants, and to protect the bondholders.
- Revenue bonds should typically be structured to provide level debt service over the life of the issue.
- Debt service reserve funds should be provided when required by rating agencies, bond insurers, or existing bond covenants.



- Interest earnings on the reserve fund balances will be used to pay debt service on the bonds unless otherwise committed for other uses or purposes of the project.
- The term of any revenue bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.
- The target for the term of revenue bonds will typically be between 20 and 30 years. The target for the average weighted maturities for revenue bonds of the city will be 12.5 years.

MUNICIPAL DEVELOPMENT AUTHORITY BONDS

For certain projects, the city uses bonds issued by non-profit Peoria Municipal Development Authority to pay for capital improvements. MDA bonds are secured by the city's excise tax and other undesignated revenues. The use of property taxes for this purpose is specifically prohibited. MDA bonds typically carry a higher interest rate than general obligation bonds, but they are advantageous in that they are not subject to constitutional debt limits or coverage ratios and they do not require voter approval.

Under this method of financing, the city acquires the desired facilities from the non-profit corporation by means of a lease-purchase contract. The MDA issues its own bonds to obtain the funds necessary for the construction of the facilities. The facilities financed with the MDA bonds are then leased to the city for lease-rental payments that mirror the semi-annual interest and principal payments on the bonds.

The city is planning to use MDA bonds to finance improvements to the Peoria Sports Complex related to the ongoing negotiations with the Padres and Mariners to renew their leases beyond 2013. The cost of these improvements is estimated at \$16.6 million. Once issued, the bonds will be repaid using the city's half-cent sales tax revenues.

The Peoria Municipal Development Authority has issued bonds twice in recent years for high-profile projects around the city. In March 2006, the MDA issued \$6.7 million in bonds to finance the construction of the Peoria Center for the Performing Arts. These bonds are being repaid with the city's half-cent sales tax revenues and with the 1 percent charge to capital projects for public art. In February 2008, the Peoria MDA issued \$47 million for the construction of the missing segment of Happy Valley Road from 91st Avenue to Ter-

ramar Boulevard and for the widening of 83rd Avenue from Williams Road to Calle Lejos. These bonds are being repaid with the city's transportation sales tax revenues.

Schedule 8 in the Annual Program Budget for FY 2011 shows the original issue amount, outstanding principal amount, and debt service requirements for MDA bonds.





DEVELOPMENT IMPACT FEES

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project, cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, neighborhood parks, community parks, trails, open space, libraries, law enforcement, fire protection, general government, water expansion, wastewater expansion, water resource, water reuse irrigation, and solid waste. Impact fees are an important source of revenue for the FY 2012-2021 CIP, and help to ensure that residential and commercial growth in Peoria pays for itself. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.



The Arizona State Legislature approved—and the governor signed into law—SB 1525, which changes the way cities assess, collect, use, and administer development impact fees. This law is certain to have implications for the future of Peoria’s Capital Improvement Program. Prior to the January 1, 2012, effective date, staff will determine what changes, if any, will be required to comply with the new law and how this will affect projects programmed in the CIP.

OPERATING FUND REVENUES

Where possible, the city uses available cash, or “Pay-As-You-Go” funding, to pay for capital projects. Pay-As-You-Go funding comes from several operating funds, including the general fund, the water and wastewater utility funds, and the streets fund. Each year, the city identifies one-time, non-recurring revenues from these funds that can be used to support capital needs. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city’s half-cent sales tax fund also can be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of public safety projects have been supported by this revenue source over the years.

INTERGOVERNMENTAL AND GRANT REVENUES

Peoria’s grants coordinator and intergovernmental affairs staff work with city departments and outside agencies to aggressively pursue grants and other outside funding sources to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County, the Maricopa County Department of Transportation, the Arizona Department of Transportation, and other agencies. The Engineering, Public Works-Utilities, and Governmental Affairs departments work closely with



the Maricopa Association of Governments, the Water and Infrastructure Financing Authority of Arizona, and other agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

Over the last two years, Peoria has been very successful in securing or advancing outside funding for transportation projects. Nearly \$70 million in federal stimulus dollars awarded to either the city or to ADOT have been or are being put to work all around the city on projects such as the Beardsley Road Extension, the widening of Loop 101 traffic interchanges at Union Hills Drive and Olive Avenue, the Grand Avenue widening, and pavement preservation projects in various locations. Federal Congestion Mitigation and Air Quality (CMAQ) money has paid for almost 100 percent of the construction costs for the 84th Avenue streetscape and the 91st and Olive intersection improvements.



The city also has received significant outside dollars for water and wastewater projects. The United States Department of the Interior awarded \$1.8 million in federal stimulus-funded Challenge Grants to Peoria for water resources sustainability enhancements. These enhancements include constructing an additional recharge basin to bank re-

claimed water from the city's water reclamation facility, converting a well system from potable to non-potable water, and constructing a reclaimed water pipeline and water measuring devices. In addition, Peoria received \$10 million in reduced-interest WIFA loans and \$1.4 million in principal forgiveness from the 2009 federal stimulus program. These loans have paid for several projects in the CIP, including trunk sewer repairs on Northern Avenue, new water lines at several locations, and upgrades to several well sites and the Beardsley Water Reclamation Facility.

TRANSPORTATION SALES TAX

In 2004, the City Council appointed a 23-member Citizen Transportation Committee to evaluate Peoria's future transportation requirements and consider the various alternatives for funding these improvements. Based on its review, the committee put forward a recommendation to the City Council to increase the city sales tax by three-tenths of a percent to pay for transportation needs. The City Council referred this recommendation to the voters, who, on September 13, 2005, approved Proposition 300 increasing the city sales tax for transportation purposes.

Transportation sales tax revenues are deposited into a separate fund from which expenditures are made for various transportation purposes. Consistent with the Citizen Transportation Committee's original recommendation, the city earmarks in its forecasts each year \$1 million for pavement maintenance, \$1.6 million for transit operations, and \$500,000 for operational support. Any unspent monies in these three areas are allocated to street capital projects, along with the balance of revenues collected. The transportation sales tax fund also pays the debt service on the MDA bonds issued for the construction of Happy Valley Road and the widening of 83rd Avenue from Williams to Calle Lejos, which is approximately \$4 million per year.



The Happy Valley Road and the 83rd Avenue widening are the most significant projects completed to date using primarily transportation sales tax revenues. Other completed projects that have been funded at least partially with this source include the Traffic Management



intersection improvements, and public transit systems.

Peoria has five projects in the arterial component of the RTP, known as the Arterial Life Cycle Program, or ALCP: Lake Pleasant Parkway, Happy Valley Road, the Beardsley Connector,

Center, ITS Workstations at the Peoria Sports Complex, 84th Avenue Streetscape, and 87th Avenue half-street improvements from Olive Avenue to Hatcher Road. This fund also supports a number of ongoing programs, including the Traffic Signal Program, Traffic Signal Interconnect Program, and Bridge Maintenance Program. Over the next three years, the transportation sales tax will help pay for several key projects, including the reconstruction and widening of Lake Pleasant Parkway from West Wing Parkway to the new Loop 303, the widening of 91st Avenue between Butler Drive and Mountain View Road, and intersection improvements along 75th Avenue at Thunderbird Road, Peoria Avenue, and Cactus Road.

75th Avenue and Thunderbird Road intersection improvements, and the widening of 83rd Avenue from Butler Drive to Mountain View Road. Regional revenues have been allocated to each of these projects, and the city is required to match these revenues with a contribution of no less than 30 percent of the total project costs. The source of the regional revenues programmed in the ALCP for all of Peoria's projects except for the Beardsley Connector is the half-cent county transportation sales tax. The Beardsley Connector received federal surface transportation program funds rather than the county sales tax.

COUNTY SALES TAX (PROP. 400 REIMBURSEMENTS)

On November 2, 2004, Maricopa County voters approved Proposition 400, which authorized a 20-year continuation of the half-cent sales tax for transportation projects. By state law, use of the revenues from this sales tax must be consistent with the Regional Transportation Plan (RTP) adopted by the Maricopa Association of Governments (MAG) Regional Council November 25, 2003. The RTP provides a blueprint for future transportation investments in the region through FY 2026, including freeways and other routes on the state highway system, major arterial streets and

To receive disbursements of county transportation sales tax through the ALCP, a city must first expend its own sources on an eligible project and then request reimbursement for those expenditures. To date, Peoria has been reimbursed \$27 million for Lake Pleasant Parkway and \$11.6 million for Happy Valley Road. Since these two projects were constructed in advance of the scheduled reimbursements, the city has allocated these reimbursement dollars toward other capital projects that would have used the same sources for which the original projects were reimbursed. For example, the city is using reimbursement dollars from Lake Pleasant Parkway, which was largely funded with G.O. bonds, to pay for Community Park #2, which otherwise would have used G.O. bonds.



Capital Improvement Program FY 2012-2021

Summary by Funding Source

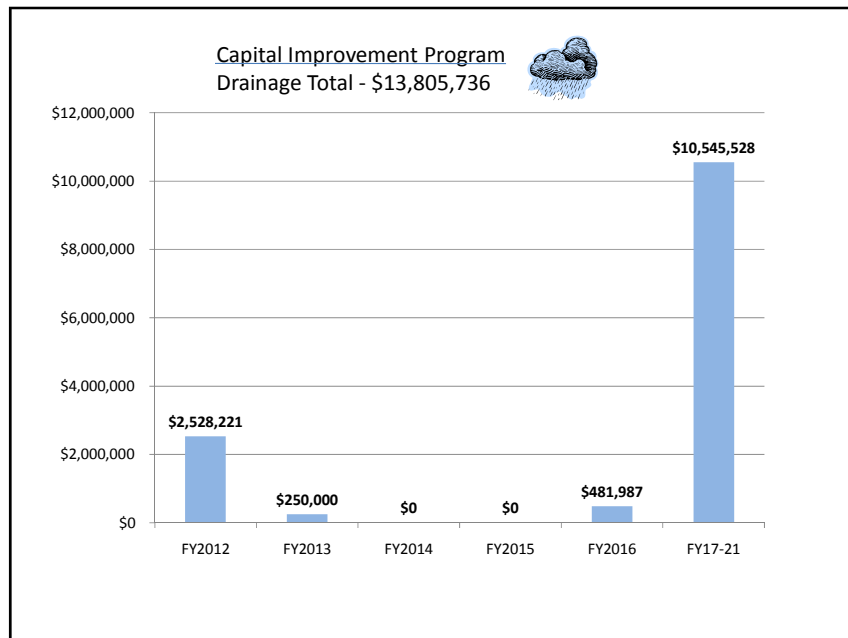
Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$8,436,750	\$60,550	\$60,550	\$294,550	\$0	\$234,000	\$9,086,400
1210 - Half Cent Sales Tax	\$64,543	\$0	\$0	\$0	\$0	\$0	\$64,543
1970 - Municipal Office Complex Rsv	\$473,350	\$0	\$0	\$0	\$0	\$0	\$473,350
2050 - Water	\$5,767,742	\$2,061,366	\$8,527,519	\$3,692,318	\$5,244,004	\$35,111,770	\$60,404,719
2161 - Water Expansion	\$7,015,020	\$1,627,788	\$735,859	\$2,790,600	\$1,356,441	\$19,679,340	\$33,205,048
2224 - WIFA Bonds DW-038-2009	\$0	\$0	\$0	\$0	\$0	\$38,421,613	\$38,421,613
2400 - Wastewater	\$6,657,110	\$2,259,468	\$2,689,651	\$2,032,725	\$1,502,835	\$16,817,623	\$31,959,412
2510 - Wastewater Expansion	\$3,247,662	\$672,415	\$676,653	\$1,230,111	\$2,136,459	\$7,355,464	\$15,318,764
3400 - IT Reserve	\$0	\$400,000	\$381,900	\$803,800	\$0	\$0	\$1,585,700
4210 - GO Bonds 2007	\$5,342,089	\$0	\$0	\$0	\$0	\$0	\$5,342,089
4220 - GO Bonds 2009	\$18,793,275	\$0	\$0	\$0	\$0	\$0	\$18,793,275
4231 - MDA Bonds 2009 - Sports Complex	\$16,780,125	\$0	\$0	\$0	\$0	\$0	\$16,780,125
4240 - GO Bonds 2010	\$12,014,407	\$0	\$0	\$0	\$0	\$0	\$12,014,407
4250 - Proposed GO Bonds	\$15,456,652	\$0	\$0	\$0	\$0	\$0	\$15,456,652
4550 - County Transportation Tax	\$30,280,428	\$674,538	\$0	\$0	\$0	\$0	\$30,954,966
4555 - Federal Funded CIP Projects	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
4810 - Capital Projects-Outside Srces	\$1,598,448	\$1,941,534	\$3,032,560	\$2,602,730	\$129,566	\$6,429,484	\$15,734,322
4970 - Proposed GO Bonds	\$0	\$5,032,934	\$1,136,250	\$1,651,366	\$1,618,237	\$24,599,170	\$34,037,957
7000 - Highway User	\$5,016,082	\$3,533,730	\$2,778,188	\$3,736,900	\$2,423,900	\$16,285,750	\$33,774,550
7001 - Streets Dev Zone 1	\$584,678	\$357,930	\$0	\$2,082,901	\$0	\$0	\$3,025,509
7002 - Streets Dev Zone 2	\$4,116,474	\$0	\$0	\$0	\$0	\$0	\$4,116,474
7010 - Transportation Sales Tax	\$11,221,603	\$13,226,330	\$10,092,340	\$2,684,901	\$1,209,000	\$13,167,320	\$51,601,494
7901 - Neighborhood Park Dev Zone 1	\$1,296,434	\$25,200	\$155,522	\$584,756	\$0	\$213,142	\$2,275,054
7904 - Neighborhood Park Dev Zone 2	\$0	\$25,200	\$0	\$0	\$238,908	\$2,047,400	\$2,311,508
7905 - Neighborhood Park Dev Zone 3	\$1,067,674	\$25,200	\$0	\$0	\$0	\$2,806,860	\$3,899,734
7910 - Citywide Park/Rec Facility Dev	\$0	\$0	\$0	\$0	\$0	\$8,039,897	\$8,039,897
7915 - Open Space Dev	\$1,306,166	\$52,200	\$0	\$0	\$0	\$52,200	\$1,410,566
7920 - River Corridors & Trails Dev	\$793,585	\$52,200	\$0	\$0	\$0	\$254,897	\$1,100,682
7930 - Law Enforcement Dev	\$0	\$107,288	\$5,875,053	\$0	\$0	\$0	\$5,982,341
7935 - Fire & Emergency Svc Dev	\$70,000	\$0	\$0	\$0	\$0	\$6,056,734	\$6,126,734
7940 - General Government Dev	\$55,500	\$0	\$0	\$0	\$0	\$0	\$55,500
Total	\$158,055,797	\$32,135,871	\$36,142,045	\$24,187,658	\$15,859,350	\$197,572,664	\$463,953,385



Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The City partners with the development community to ensure that onsite drainage issues are addressed during the development process. The City's Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding provided by such outside sources as the Flood Control District of Maricopa County. The city has partnered with the Flood Control District on several large projects in recent years, including the drainage improvements along Rose Garden Lane and at 83rd Avenue and Pinnacle Peak Road. The FY 2012 capital budget includes funding for drainage improvements along Pinnacle Peak Road from 99th Avenue to the Agua Fria River—another joint project with the Flood Control District.





Drainage

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$315,555	\$0	\$0	\$0	\$0	\$0	\$315,555
4240 - GO Bonds 2010	\$1,957,000	\$0	\$0	\$0	\$0	\$0	\$1,957,000
4810 - Capital Projects-Outside Srces	\$255,666	\$0	\$0	\$0	\$0	\$0	\$255,666
4970 - Proposed GO Bonds	\$0	\$250,000	\$0	\$0	\$481,987	\$10,545,528	\$11,277,515
Total - Drainage	\$2,528,221	\$250,000	\$0	\$0	\$481,987	\$10,545,528	\$13,805,736



Drainage

87th Av Storm Drain; Hatcher Rd to Monroe St

Project Number: EN00257

Council District: Pine

Project Location: 87th Av from Hatcher Rd to Monroe St & Mtn View Rd from 87th Av to 85th Av

This project provides for the design, utility relocation, extension and burying overhead lines as determined, construction and construction administration for the storm drain on 87th Av from Hatcher Rd to Monroe St and along Mountain View Rd from 87th Av to 85th Av. The purpose is to capture the drainage along 87th Av and the contributing drainage area north of Olive Av to reduce the impact of the storm water reaching and overwhelming Olive Av. The improvements will consist of storm drains, laterals and catch basins which are an extension of the overall drainage system. The project also includes the mill & overlay of the existing pavement from curb to curb throughout the project limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$403,648	\$403,648
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,904,152	\$2,904,152
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$61,200	\$61,200
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$33,078	\$33,078
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,402,078	\$3,402,078

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$5,697	\$5,697
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$5,697	\$5,697



Drainage

91st Av Storm Drain; Olive Av to Mountain View Rd

Project Number: EN00231

Council District: Pine

Project Location: 91st Av from Olive Av to Mtn View Rd

This project provides for the design, utility relocation, extension and burying overhead lines as determined, construction and construction administration of the 91st Av storm drain from Olive Av to Mtn View Rd. The purpose is to capture the drainage along 91st Av north of Olive Av and from Mountain View Rd which reaches 91st Av to reduce the impact of the storm water reaching and overwhelming the intersection. Improvements will include extension of the storm drain and catch basins on 91st Av to convey the storm drainage to the Olive Storm Drain. Removal of drainage valley gutters, which interfere with the convenient travel along 91st Av, will be reconfigured in the design process. The project also includes the mill & overlay of the existing pavement from curb to curb throughout project limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$350,000	\$350,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,467,000	\$2,467,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,000	\$72,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$28,170	\$28,170
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,917,170	\$2,917,170

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$5,763	\$5,763
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$5,763	\$5,763

Glendale-Peoria ADMP Update

Project Number: EN00139

Council District: Various

Project Location: Varney Tract

This project will update the Glendale-Peoria Area Drainage Master Plan (ADMP) to update various areas of the City. One such area is the Varney Tract Area. The Varney Tract area update is for addressing citizen complaints along 81st Av south of Cactus Rd. Other ADMP updates will be coordinated with the Flood Control District of Maricopa County at a later date. The studies will determine whether the existing drainage facilities in the area are adequate to handle the additional run-off and make recommendations for drainage improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	GO Bonds 2010	Carryover	\$247,000	\$0	\$0	\$0	\$0	\$0	\$247,000
Study	Proposed GO Bonds	Base	\$0	\$250,000	\$0	\$0	\$242,400	\$0	\$492,400
Total Budget			\$247,000	\$250,000	\$0	\$0	\$242,400	\$0	\$739,400



Drainage

Mountain View Rd Drainage; 91st Av to 89th Av

Project Number: EN00130

Council District: Pine

Project Location: Mtn View Rd from 91st Av to 89th Av

This project is for the design, utility relocation, extension and burying overhead lines, as determined, construction and construction administration for a storm drainage project to capture the drainage along Mountain View Rd, east of 91st Av, to reduce the impact of the storm water reaching and overwhelming the 91st Av & Mountain View Rd intersection. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system, and the mill & overlay of the existing roadway from curb to curb throughout the project limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,055,000	\$1,055,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$66,000	\$66,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$12,050	\$12,050
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,283,050	\$1,283,050

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$4,002	\$4,002
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$4,002	\$4,002

New River Mitigation Site

Project Number: PW00180

Council District: Mesquite

Project Location: New River at Jomax Rd

This will be for the purchase of land for replacement of habitat expected to be disturbed when erosion control and channelization projects are pursued in New River from the Skunk Creek Confluence to the New River Dam. The project will also include fencing to prohibit public access and patrolling for damage and litter/vandalism abatement. Maintenance of the fence, litter pick-up and patrolling will be an ongoing expense. The City will collect proceeds from development, including CIP projects, as related bank and channel improvements to New River are made. After an accumulation of enough proceeds, segmented purchases will be made from a larger parcel which is reserved to meet the overall mitigation purposes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Outside Sources	Carryover	\$55,876	\$0	\$0	\$0	\$0	\$0	\$55,876
Construction	Outside Sources	Carryover	\$99,790	\$0	\$0	\$0	\$0	\$0	\$99,790
Total Budget			\$155,666	\$0	\$0	\$0	\$0	\$0	\$155,666

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$400	\$400	\$400	\$400	\$400	\$2,000	\$4,000
Total Operating Impacts	\$400	\$400	\$400	\$400	\$400	\$2,000	\$4,000



Drainage

Pinnacle Peak Channel; 87th Av to Agua Fria

Project Number: EN00134

Council District: Mesquite

Project Location: Pinnacle Peak Rd from 87th Av to Agua Fria

This project is for the design, right of way, utility relocation, extensions and burying overhead lines as determined, construction, and construction administration for storm drainage facilities to capture the drainage from the contributing area north of Pinnacle Peak Road from 87th Avenue to the Agua Fria. This project will reduce the impact of the storm runoff reaching and overwhelming developments south of Pinnacle Peak Rd. The improvements will consist of channels, culverts, storm water storage basins, storm drains, laterals and catch basins which are an extension of the overall drainage system. Right of way will be needed for the storm drainage facilities including the storm water storage basins. Phase I of the project will extend from 99th Av to the Agua Fria River as a joint project with the Flood Control District of Maricopa County. Phase II will address the section from 91st Av to 87th Av, again as a joint project with the Flood Control District of Maricopa County. Phase II is in the out years, after the Camino North development (The Meadows) completes the intervening segment of drainage from 91st Av to 99th Av. This project will be closely coordinated with the phased Pinnacle Peak Road street projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	GO Bonds 2010	Carryover	\$455,000	\$0	\$0	\$0	\$0	\$0	\$455,000
Construction	GO Bonds 2010	Carryover	\$1,075,000	\$0	\$0	\$0	\$0	\$0	\$1,075,000
Study	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$32,021	\$32,021
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$96,064	\$96,064
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$829,999	\$829,999
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$97,300	\$97,300
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$9,261	\$9,261
Total Budget			\$1,530,000	\$0	\$0	\$0	\$0	\$1,064,645	\$2,594,645

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$95,611	\$180,611
Total Operating Impacts	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$95,611	\$180,611



Drainage

Rose Garden Ln Basin

Project Number: PW00184

Council District: Mesquite

Project Location: Agua Fria River at 113th Av

This project is for construction, and construction administration of a drainage basin in the Agua Fria River at the outlet of the Rose Garden Channel. The improvements will consist of basin excavation and fine grading. The project will also include minor drainage improvements to combat channel erosion adjacent to undeveloped properties.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Outside Sources	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	GO Bonds 2010	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$3,900	\$3,900	\$3,900	\$3,900	\$3,900	\$19,500	\$39,000
Total Operating Impacts	\$3,900	\$3,900	\$3,900	\$3,900	\$3,900	\$19,500	\$39,000

Union Hills Drainage Channel

Project Number: EN00137

Council District: Mesquite

Project Location: Union Hills Dr from 107th Av to 111th Av

This project provides for the study, design, utility relocation, extension and burying overhead lines as determined, construction and construction administration for a storm drainage project to capture the drainage from determined storm water outfalls located in Sun City, and drainage along Union Hills Dr. from the vicinity of 107th Av and Union Hills Dr. The improvements will reduce the impact of the storm water reaching and overwhelming the roadway and particularly the 107th Av & Union Hills Dr intersection. The improvements will consist of channel improvements, box culverts, storm drains, laterals and catch basins which are an extension of the overall drainage system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	GO Bonds 2010	Carryover	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$215,829	\$0	\$215,829
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,810,084	\$1,810,084
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$21,600	\$50,400	\$72,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$2,158	\$18,101	\$20,259
Total Budget			\$80,000	\$0	\$0	\$0	\$239,587	\$1,878,585	\$2,198,172



Drainage

Washington Street Storm Drainage Alley

Project Number: EN00286

Council District: Acacia

Project Location: Alley south of Washington St; Grand Av frontage road to 83rd Av

This project provides for the utility relocation, extension and burying overhead lines as determined, construction and construction administration for drainage and alley reconstruction between the Grand Av frontage road and 83rd Av. The improvements include burying overhead utilities, drainage improvements and reconstruction of the alley.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General	Carryover	\$315,555	\$0	\$0	\$0	\$0	\$0	\$315,555
Total Budget			\$315,555	\$0	\$0	\$0	\$0	\$0	\$315,555

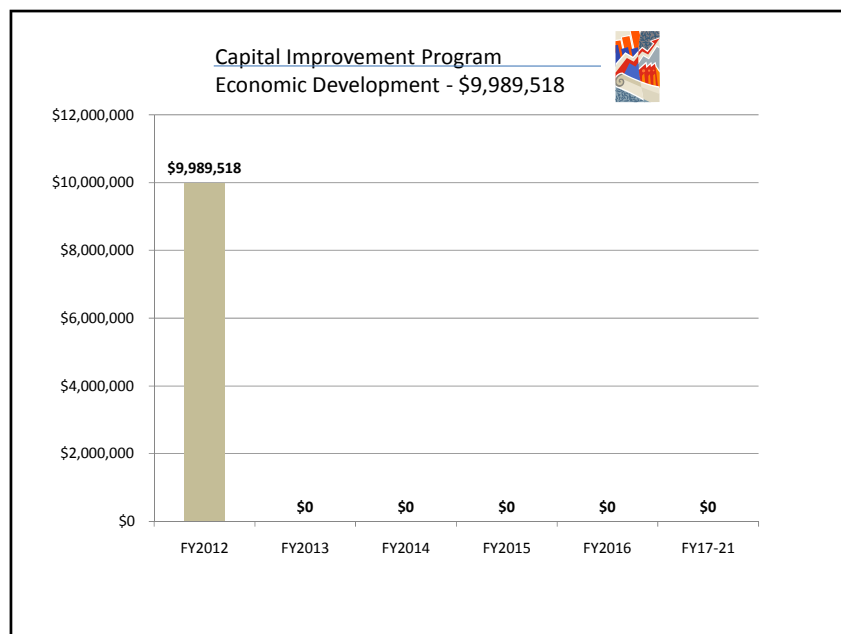
Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000		
Total Operating Impacts	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000		



Economic Development

Economic development is one of the City Council’s six policy goals. Economic development projects in the capital plan are meant to further the Economic Development Department’s mission “to build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.” Key priorities include creating employment corridors and jobs, securing direct investment in the city, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by the general fund, general obligation bonds, and county transportation sales tax reimbursements. The four projects in FY 2012 include the new Economic Development Opportunity Fund, façade improvements to privately owned businesses in Old Town, strategic land assembly to expedite redevelopment, and way-finding and branding of the Entertainment District.





Economic Development

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$989,518	\$0	\$0	\$0	\$0	\$0	\$989,518
4250 - Proposed GO Bonds	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
4550 - County Transportation Tax	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
Total - Economic Development	\$9,989,518	\$0	\$0	\$0	\$0	\$0	\$9,989,518



Economic Development

Economic Development Opportunity Fund

Project Number: ED00007

Council District: Various

Project Location: Various

The purpose of this fund is to enable EDS to pursue the stated initiatives in the EDIS. Funds from this account will be used to invest in development projects related to business attraction activities in university recruitment, health care recruitment, and the development of the city's targeted investment zones. The primary uses of the fund will be to a) fill gaps in private development project financing that make the project improbable without public support to fill those financing gaps, and b) create opportunities for private development to occur.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	County Transportation T	Base	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
Total Budget			\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000

Entertainment District Improvements

Project Number: ED00002

Council District: Willow

Project Location: 83rd Avenue South of Bell Road

As part of the newly adopted EDIS, this project addresses the Entertainment District target area within the Investment Zones Initiatives and involves the revitalization of Peoria's Entertainment District consistent with the Peoria Sports Complex Area Urban Design Plan (adopted by council in July 2010). This project will be completed in four phases; Phase I (FY11) is the design and development package with Gensler which includes identity creation concepts, all way finding signage designs and placements, and pedestrian connectivity improvements including hardscape and landscape enhancements. The \$785,587 in carryover is to complete the project scope in FY12.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	General	Carryover	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
Construction	General	Carryover	\$780,587	\$0	\$0	\$0	\$0	\$0	\$780,587
Total Budget			\$785,587	\$0	\$0	\$0	\$0	\$0	\$785,587



Economic Development

Land Assembly Opportunity Fund

Project Number: ED00003

Council District: Various

Project Location: Citywide

As part of the newly adopted EDIS, this project addresses the University Recruitment, Healthcare and Strategic Land Assembly initiatives and is consistent with the Old Town Peoria Revitalization Plan. This EDIS initiative seeks to strategically obtain or facilitate control of critical business development parcels to provide shovel-ready sites for development in the following areas: the Loop 303 corridor, Old Town redevelopment, and key parcels along the Loop 101 frontage. This project involves opportunity-based land acquisition activities throughout the city, including voluntary acquisitions in fee, by option, or other arrangement to establish site control for the purpose of disposition to, or joint venture with, a developer for redevelopment purposes. Each land acquisition will comport with a pre-established redevelopment strategy to ensure a larger exit strategy is known and accepted.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Proposed GO Bonds	Carryover	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Total Budget			\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000

Old Town Commercial Rehabilitation

Project Number: ED00006

Council District: Acacia

Project Location: Targeted areas in Old Town Peoria

As part of the newly adopted EDIS, this project addresses the University Recruitment and the Old Town Investment Zones initiatives. This program involves the design and construction of façade and parking area improvements to privately owned businesses within the Old Town Target Area. Improvements for the initial 20 properties will be funded as a 100% City grant, but will be protected through a 20-year easement to the City. A pivotal part of attracting a private college or university to Old Town via the Peoria Place development is to improve and enhance the physical appearance of the adjacent Old Town area. Phase I (FY11) is targeted for Wagoner Plaza 1 and 2. The \$203,931 in carryover is to complete construction of the Phase I work.

Budget by Fiscal Year

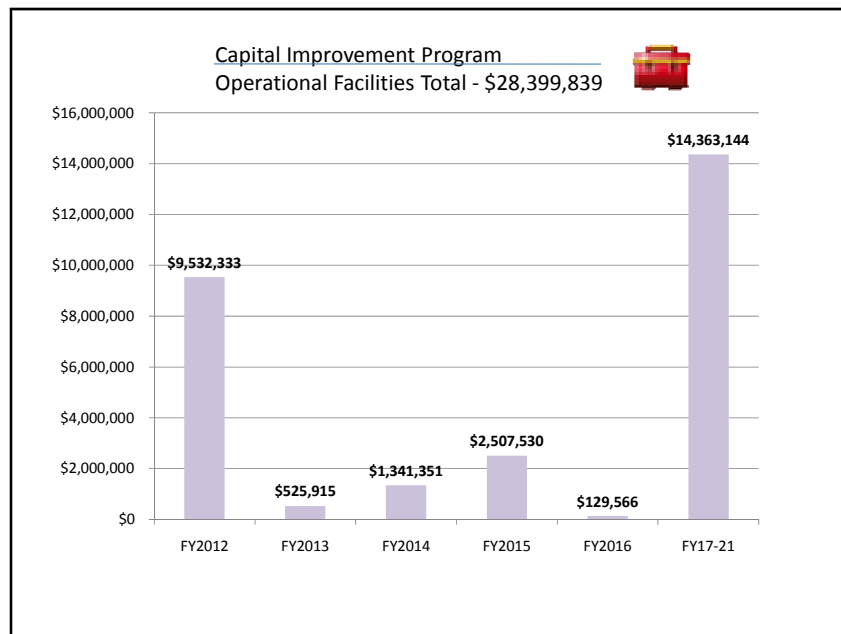
Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General	Carryover	\$203,931	\$0	\$0	\$0	\$0	\$0	\$203,931
Total Budget			\$203,931	\$0	\$0	\$0	\$0	\$0	\$203,931



Operational Facilities

Operational facilities are the “bricks and mortar” from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources include general obligation bonds, development impact fees, operating funds, and outside sources. Projects in the 10-year program include replacement of the HVAC systems at the Peoria Sports Complex, replacement of network infrastructure at locations around the city, upgrade of the city’s asset management system, a transit park-and-ride lot and transit center, and renovations to the Council Chambers and the Main Library.





Operational Facilities

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$1,920,185	\$0	\$0	\$0	\$0	\$0	\$1,920,185
1970 - Municipal Office Complex Rsv	\$473,350	\$0	\$0	\$0	\$0	\$0	\$473,350
2050 - Water	\$228,706	\$0	\$0	\$0	\$0	\$0	\$228,706
2161 - Water Expansion	\$165,547	\$0	\$0	\$0	\$0	\$0	\$165,547
2400 - Wastewater	\$265,881	\$0	\$0	\$0	\$0	\$0	\$265,881
2510 - Wastewater Expansion	\$66,612	\$0	\$0	\$0	\$0	\$0	\$66,612
3400 - IT Reserve	\$0	\$400,000	\$381,900	\$803,800	\$0	\$0	\$1,585,700
4210 - GO Bonds 2007	\$119,761	\$0	\$0	\$0	\$0	\$0	\$119,761
4220 - GO Bonds 2009	\$403,022	\$0	\$0	\$0	\$0	\$0	\$403,022
4231 - MDA Bonds 2009 - Sports Complex	\$449,095	\$0	\$0	\$0	\$0	\$0	\$449,095
4240 - GO Bonds 2010	\$268,240	\$0	\$0	\$0	\$0	\$0	\$268,240
4250 - Proposed GO Bonds	\$2,810,427	\$0	\$0	\$0	\$0	\$0	\$2,810,427
4550 - County Transportation Tax	\$848,038	\$0	\$0	\$0	\$0	\$0	\$848,038
4810 - Capital Projects-Outside Srces	\$0	\$50,165	\$959,451	\$1,602,730	\$129,566	\$6,429,484	\$9,171,396
4970 - Proposed GO Bonds	\$0	\$75,750	\$0	\$101,000	\$0	\$7,933,660	\$8,110,410
7000 - Highway User	\$589,269	\$0	\$0	\$0	\$0	\$0	\$589,269
7001 - Streets Dev Zone 1	\$39,255	\$0	\$0	\$0	\$0	\$0	\$39,255
7002 - Streets Dev Zone 2	\$164,520	\$0	\$0	\$0	\$0	\$0	\$164,520
7010 - Transportation Sales Tax	\$457,411	\$0	\$0	\$0	\$0	\$0	\$457,411
7901 - Neighborhood Park Dev Zone 1	\$98,074	\$0	\$0	\$0	\$0	\$0	\$98,074
7905 - Neighborhood Park Dev Zone 3	\$40,274	\$0	\$0	\$0	\$0	\$0	\$40,274
7915 - Open Space Dev	\$22,000	\$0	\$0	\$0	\$0	\$0	\$22,000
7920 - River Corridors & Trails Dev	\$47,166	\$0	\$0	\$0	\$0	\$0	\$47,166
7940 - General Government Dev	\$55,500	\$0	\$0	\$0	\$0	\$0	\$55,500
Total - Operational Facilities	\$9,532,333	\$525,915	\$1,341,351	\$2,507,530	\$129,566	\$14,363,144	\$28,399,839



Operational Facilities

Arts Distribution FY2012

Project Number: AT02012

Council District: N/A

Project Location:

Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program ... shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Arts	County Transportation T	Base	\$226,154	\$0	\$0	\$0	\$0	\$0	\$226,154
Arts	Municipal Office Compl	Base	\$2,350	\$0	\$0	\$0	\$0	\$0	\$2,350
Arts	Water	Base	\$48,369	\$0	\$0	\$0	\$0	\$0	\$48,369
Arts	Water Expansion	Base	\$68,520	\$0	\$0	\$0	\$0	\$0	\$68,520
Arts	Wastewater	Base	\$60,156	\$0	\$0	\$0	\$0	\$0	\$60,156
Arts	Wastewater Expansion	Base	\$31,511	\$0	\$0	\$0	\$0	\$0	\$31,511
Arts	GO Bonds 2007	Base	\$32,601	\$0	\$0	\$0	\$0	\$0	\$32,601
Arts	GO Bonds 2009	Base	\$161,922	\$0	\$0	\$0	\$0	\$0	\$161,922
Arts	MDA Bonds 2009 - Spor	Base	\$164,110	\$0	\$0	\$0	\$0	\$0	\$164,110
Arts	General	Base	\$56,685	\$0	\$0	\$0	\$0	\$0	\$56,685
Arts	Proposed GO Bonds	Base	\$89,775	\$0	\$0	\$0	\$0	\$0	\$89,775
Arts	General Government De	Base	\$500	\$0	\$0	\$0	\$0	\$0	\$500
Arts	Highway User	Base	\$49,269	\$0	\$0	\$0	\$0	\$0	\$49,269
Arts	Streets Dev Zone 1	Base	\$5,455	\$0	\$0	\$0	\$0	\$0	\$5,455
Arts	Streets Dev Zone 2	Base	\$39,520	\$0	\$0	\$0	\$0	\$0	\$39,520
Arts	Transportation Sales Tax	Base	\$72,741	\$0	\$0	\$0	\$0	\$0	\$72,741
Arts	Neighborhood Park Dev	Base	\$11,719	\$0	\$0	\$0	\$0	\$0	\$11,719
Arts	Neighborhood Park Dev	Base	\$10,274	\$0	\$0	\$0	\$0	\$0	\$10,274
Arts	Open Space Dev	Base	\$4,000	\$0	\$0	\$0	\$0	\$0	\$4,000
Arts	River Corridors & Trails	Base	\$7,464	\$0	\$0	\$0	\$0	\$0	\$7,464
Arts	GO Bonds 2010	Base	\$73,320	\$0	\$0	\$0	\$0	\$0	\$73,320
Total Budget			\$1,216,415	\$0	\$0	\$0	\$0	\$0	\$1,216,415

Asphalt Replacement-Southern MOC

Project Number: PW01199

Council District: Pine

Project Location: Southern Municipal Operation Center

Asphalt replacement at aprons and parking areas to support heavy equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,500	\$2,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$252,500	\$252,500



Operational Facilities

Asset Management System Upgrade

Project Number: IT00004

Council District: Various

Project Location: City Hall Campus

This is to request funding for upgrading the city's existing asset management/work order system (Hansen).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Proposed GO Bonds	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Budget			\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000



Operational Facilities

Chargeback Distribution FY2012

Project Number: CB02012

Council District: N/A

Project Location:

Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Chargebacks	County Transportation T	Base	\$371,884	\$0	\$0	\$0	\$0	\$0	\$371,884
Chargebacks	Municipal Office Compl	Base	\$13,000	\$0	\$0	\$0	\$0	\$0	\$13,000
Chargebacks	Water	Base	\$60,337	\$0	\$0	\$0	\$0	\$0	\$60,337
Chargebacks	Water Expansion	Base	\$97,027	\$0	\$0	\$0	\$0	\$0	\$97,027
Chargebacks	Wastewater	Base	\$85,725	\$0	\$0	\$0	\$0	\$0	\$85,725
Chargebacks	Wastewater Expansion	Base	\$35,101	\$0	\$0	\$0	\$0	\$0	\$35,101
Chargebacks	GO Bonds 2007	Base	\$87,160	\$0	\$0	\$0	\$0	\$0	\$87,160
Chargebacks	GO Bonds 2009	Base	\$241,100	\$0	\$0	\$0	\$0	\$0	\$241,100
Chargebacks	MDA Bonds 2009 - Spor	Base	\$284,985	\$0	\$0	\$0	\$0	\$0	\$284,985
Chargebacks	General	Base	\$44,000	\$0	\$0	\$0	\$0	\$0	\$44,000
Chargebacks	Proposed GO Bonds	Base	\$300,652	\$0	\$0	\$0	\$0	\$0	\$300,652
Chargebacks	General Government De	Base	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
Chargebacks	Highway User	Base	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Chargebacks	Streets Dev Zone 1	Base	\$33,800	\$0	\$0	\$0	\$0	\$0	\$33,800
Chargebacks	Streets Dev Zone 2	Base	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Chargebacks	Transportation Sales Tax	Base	\$384,670	\$0	\$0	\$0	\$0	\$0	\$384,670
Chargebacks	Neighborhood Park Dev	Base	\$86,355	\$0	\$0	\$0	\$0	\$0	\$86,355
Chargebacks	Neighborhood Park Dev	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Chargebacks	Open Space Dev	Base	\$18,000	\$0	\$0	\$0	\$0	\$0	\$18,000
Chargebacks	River Corridors & Trails	Base	\$39,702	\$0	\$0	\$0	\$0	\$0	\$39,702
Chargebacks	GO Bonds 2010	Base	\$194,920	\$0	\$0	\$0	\$0	\$0	\$194,920
Total Budget			\$2,578,418	\$0	\$0	\$0	\$0	\$0	\$2,578,418



Operational Facilities

City Parks Parking Lots - Asphalt Replacement

Project Number: PW00995

Council District: Various

Project Location: Various locations

This project will repair asphalt and concrete deterioration, apply TRMSS rubber seal, and restripe city park parking lots commensurate with the findings of a pavement maintenance assessment. Parks identified as requiring near-term maintenance include Deer Village, Windrose, Parkridge, Alta Vista, Westgreen, Sunnyslope, and Monroe. Parks that may be deferred until FY2013 include Apache, Sweetwater, and Arrowhead Shores. Between years of funding, qualified Public Works Streets maintenance staff will conduct pavement maintenance assessments of the balance of the park assets, establishing an ongoing three to six-year cycle of treatments for all parks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Proposed GO Bonds	Base	\$0	\$75,000	\$0	\$100,000	\$0	\$350,000	\$525,000
Arts	Proposed GO Bonds	Base	\$0	\$750	\$0	\$1,000	\$0	\$3,500	\$5,250
Total Budget			\$0	\$75,750	\$0	\$101,000	\$0	\$353,500	\$530,250

Citywide Security Enhancements

Project Number: PW00506

Council District: Various

Project Location: Citywide

This project addresses security issues that are recommended by the Citywide Security Committee. Those issues which have been identified by the Committee include replacement and security enhancements for two entry gates at MOC (\$80,000), new fire station cameras (all stations \$95,000), and the balance is to replace existing cameras and support equipment at the end of useful life (\$75,000).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	General	Carryover	\$24,500	\$0	\$0	\$0	\$0	\$0	\$24,500
Equipment	County Transportation T	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$274,500	\$0	\$0	\$0	\$0	\$0	\$274,500



Operational Facilities

Community Works Program

Project Number: COP0001

Council District: Various

Project Location: Citywide

The City of Peoria Community Works Program provides an annual budget for projects that have a local benefit or that may arise during the fiscal year and are not identified in the city's annual capital improvement program (CIP). Below is a list of projects planned for FY 2012:

- Thunderbird Road Sidewalk - 67th Av to 69th Dr (\$94,000)
- Peoria Av Sidewalks - 99th Av to New River bridge (\$63,000)
- Fire Access Gate - 109th Av north of Northern Av (\$5,000)
- Plant Salvage Nursery (\$15,000)
- Neighborhood Traffic Management Program (\$50,000)
- Peoria High School Pedestrian Refuge Island (\$125,000)
- Deer Valley Rd Striping - 75th Av to 83rd Av (\$10,000)
- Peoria Elementary School Sidewalk Widening (\$25,000)
- Ira Murphy Sidewalk Widening (\$15,000)
- Quick Response Projects (\$98,000)
- Neighborhood Livability Program (\$50,000)
- Right-of-Way Enhancements:
 - 83rd Av and Pinnacle Peak Rd Retention Basin (\$50,000)
 - Country Meadows Townhomes @ Northeast Corner of Northern Av and 107th Av (\$80,000)
 - 83rd Av and Village Pkwy Trail Connection (\$50,000)
- Playground Shade Canopies:
 - Westwing Park (\$16,000)
 - Parkridge (\$21,000)
- Little League Spectator Improvements:
 - Shade Canopies at Murphy and Varney (\$105,000)
 - Two Sets of Bleachers at Shawn Green Field (\$15,000)
- Little League Fence Improvements:
 - Permanent Outfield Fence at Murphy Park (\$9,000)
 - Permanent Outfield Fence at Varney Park South (\$9,000)
- Rio Vista Community Park Improvements:
 - Shade Coverage of Toddler Swings (\$16,000)
 - Shade Coverage of Swings (\$12,000)
 - Resurface Splash Park (\$30,000)
 - Anti-Slip Application at Splash Park and Median Improvements (\$37,000)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General	Carryover	\$315,000	\$0	\$0	\$0	\$0	\$0	\$315,000
Construction	General	Carryover	\$460,000	\$0	\$0	\$0	\$0	\$0	\$460,000
Construction	Highway User	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	General	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Total Budget			\$1,775,000	\$0	\$0	\$0	\$0	\$0	\$1,775,000



Operational Facilities

Council Chambers ADA Enhancements

Project Number: PW10300

Council District: Acacia

Project Location: Municipal Office Complex

This project provides Americans with Disabilities Act (ADA) enhancements to the City of Peoria Council Chambers. The improvements include a new accessible ramp and ADA door operator serving the main lobby entrance, accessible sweep ramps providing access to the podium, plumbing fixture modifications, and assisted listening device replacement. Landscape replacement and door operator integration with the access control system have been included. A second phase of the project will include modifications to the staff and podium portions of the existing dais in support of conducting Council study sessions. A redesign of any portion of the staff dais and/or speaking podium necessitates an upgrade of the dais and control room audio visual control system that was installed in 1991. Other technology improvements include the addition of LCD monitors within the Chambers to enhance visibility of multi-media presentations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Municipal Office Compl	Carryover	\$235,000	\$0	\$0	\$0	\$0	\$0	\$235,000
Construction	Municipal Office Compl	Base	\$223,000	\$0	\$0	\$0	\$0	\$0	\$223,000
Total Budget			\$458,000	\$0	\$0	\$0	\$0	\$0	\$458,000

Fleet Evaporative Cooler Upgrade

Project Number: PW11180

Council District: Acacia

Project Location: 8850 N. 79th Ave.

Replace four (4) 25,000 cfm evaporative coolers on Fleet roof. Project also includes extending ducts drops and installation of diffusers to distribute air so it will reach shop bays.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General	Base	\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000
Total Budget			\$60,000	\$0	\$0	\$0	\$0	\$0	\$60,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$100	\$100	\$100	\$100	\$500	\$900
Total Operating Impacts	\$0	\$100	\$100	\$100	\$100	\$500	\$900



Operational Facilities

Interactive Voice Response System Replacement

Project Number: MS00002

Council District: Citywide

Project Location: City Hall

The Interactive Voice Response System is used to answer customer phone calls about their utility accounts. It provides account information, accepts payments, and processes certain types of service requests. The current system was installed in 1999 and is outdated. Newer technology has features like voice recognition and "screen pop" capability. The "screen pop" feature keeps the customer's account information with the telephone call as it is routed, and brings up the account instantly on screen if the call is transferred to a Customer Service Representative. This means the customer does not need to repeat their account information when they speak to the Customer Service Representative (CSR).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Wastewater	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Equipment	Water	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Equipment	General	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Total Budget			\$360,000	\$0	\$0	\$0	\$0	\$0	\$360,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
Total Operating Impacts	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000

Municipal Courts Expansion

Project Number: PW00360

Council District: Acacia

Project Location: Municipal Office Complex

The 2003 Municipal Office Complex Master Plan identified a need to add additional space to support effective operation of the Municipal Court. Staff is updating the Courts Master Plan that is anticipated to result in the need for an additional 17,000 square feet of building space to support the operation of the Courts administration along with that of the City Prosecutor. As part of this project, the floor plan of this building will be updated to accommodate changes in technology, security needs, and update key building systems to current code requirements. This request does not include emergency power for building.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General Government De	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Budget			\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	\$850,000	\$1,700,000
Total Operating Impacts	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	\$850,000	\$1,700,000



Operational Facilities

Network Infrastructure Replacement - Butler WRF

Project Number: IT00013

Council District: Acacia

Project Location: Butler Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Butler Treatment Facility will require replacement in FY15 and FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$0	\$0	\$93,800	\$0	\$0	\$93,800
Total Budget			\$0	\$0	\$0	\$93,800	\$0	\$0	\$93,800

Network Infrastructure Replacement - Beardsley WRF

Project Number: IT00011

Council District: Mesquite

Project Location: Beardsley Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Beardsley Treatment Facility will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$0	\$80,400	\$0	\$0	\$0	\$80,400
Total Budget			\$0	\$0	\$80,400	\$0	\$0	\$0	\$80,400



Operational Facilities

Network Infrastructure Replacement - DCSB

Project Number: IT00015

Council District: Acacia

Project Location: DCSB

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Development and Community Services Building (DCSB) will require replacement in FY15 and FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$0	\$0	\$214,000	\$0	\$0	\$214,000
Total Budget			\$0	\$0	\$0	\$214,000	\$0	\$0	\$214,000

Network Infrastructure Replacement - Fire Stations

Project Number: IT00009

Council District: Various

Project Location: Fire Stations

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the fire stations will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$0	\$140,700	\$0	\$0	\$0	\$140,700
Total Budget			\$0	\$0	\$140,700	\$0	\$0	\$0	\$140,700



Operational Facilities

Network Infrastructure Replacement - Greenway WTF

Project Number: IT00010

Council District: Willow

Project Location: Greenway Water Treatment Plant

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Greenway Water Treatment Plant will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$0	\$93,800	\$0	\$0	\$0	\$93,800
Total Budget			\$0	\$0	\$93,800	\$0	\$0	\$0	\$93,800

Network Infrastructure Replacement - Jomax WTF

Project Number: IT00012

Council District: Mesquite

Project Location: Jomax Water Treatment Facility

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Jomax Water Treatment Facility will require replacement in FY14 and FY19.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$0	\$67,000	\$0	\$0	\$0	\$67,000
Total Budget			\$0	\$0	\$67,000	\$0	\$0	\$0	\$67,000



Operational Facilities

Network Infrastructure Replacement - MOC

Project Number: IT00014

Council District: Acacia

Project Location: MOC

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Infrastructure in the Municipal Operations Center (MOC) will require replacement in FY15 and FY20.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$0	\$0	\$96,000	\$0	\$0	\$96,000
Total Budget			\$0	\$0	\$0	\$96,000	\$0	\$0	\$96,000

Network Infrastructure Replacement - Tech Center

Project Number: IT00008

Council District: Acacia

Project Location: Technology Center

Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

Core infrastructure in the Technology Center Data Center will require replacement in FY13 and FY18.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Total Budget			\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000



Operational Facilities

Peoria Transit Center

Project Number: PW00325

Council District: Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit center located in Peoria. Under this plan, the City of Peoria is responsible for the siting study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Outside Sources	Base	\$0	\$50,165	\$0	\$0	\$0	\$0	\$50,165
Land	Outside Sources	Base	\$0	\$0	\$782,876	\$0	\$0	\$0	\$782,876
Design	Outside Sources	Base	\$0	\$0	\$156,575	\$0	\$0	\$0	\$156,575
Construction	Outside Sources	Base	\$0	\$0	\$0	\$1,559,505	\$0	\$0	\$1,559,505
Chargebacks	Outside Sources	Base	\$0	\$0	\$20,000	\$43,225	\$0	\$0	\$63,225
Total Budget			\$0	\$50,165	\$959,451	\$1,602,730	\$0	\$0	\$2,612,346

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$125,000	\$625,000	\$750,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$125,000	\$625,000	\$750,000

Radio Console Replacements

Project Number: IT00016

Council District: Various

Project Location: PSAB

The Regional Wireless Consortium (RWC) will be upgrading equipment for compliance with FCC changes and the dispatch consoles in the Police Department will require replacement in order to operate on the RWC network.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	IT Reserve	Base	\$0	\$0	\$0	\$400,000	\$0	\$0	\$400,000
Total Budget			\$0	\$0	\$0	\$400,000	\$0	\$0	\$400,000



Operational Facilities

Renovate Council Chambers

Project Number: PW00510

Council District: Acacia

Project Location: Municipal Office Complex

The purpose of this project is to renovate and replace building systems in the City of Peoria Council Chambers. After 20 years of continuous use improvements are anticipated to include: additional accessibility (ADA) enhancements; interior systems refurbish/replacement; exterior painting; mechanical system refurbish/replacement; lighting system upgrades for energy efficiency; and fire alarm system upgrades. This project does not include Channel 11 broadcast provisions, major audio visual equipment, or building re-roofing. Execution of the project may be combined with the renovation of the Main Library for greatest efficiency.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,280,000	\$1,280,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$53,820	\$53,820
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$12,800	\$12,800
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,346,620	\$1,346,620

Renovate Main Library

Project Number: PW00509

Council District: Acacia

Project Location: Municipal Office Complex

The purpose of this project is to renovate and replace building systems in the City of Peoria Main Library. After 20 years of continuous use improvements are anticipated to include: interior systems refurbish/replacement; exterior painting; mechanical system refurbish/replacement; lighting system upgrades for energy efficiency; and fire alarm system upgrades. This project does not include library computer or server upgrades, replacement or expansion of existing library collections and shelving systems, major audio visual equipment, or building re-roofing. Execution of the project may be combined with the renovation of the Council Chambers for greatest efficiency.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$5,850,000	\$5,850,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,540	\$72,540
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$58,500	\$58,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$5,981,040	\$5,981,040



Operational Facilities

Replace/Upgrade HVAC Systems at Team Clubhouses

Project Number: PW00511

Council District: Willow

Project Location: Peoria Sports Complex

This project is to replace/upgrade the HVAC systems in the Mariners' and Padres' clubhouses. These systems are beyond their useful life.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Proposed GO Bonds	Carryover	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
Equipment	Proposed GO Bonds	Base	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Total Budget			\$2,220,000	\$0	\$0	\$0	\$0	\$0	\$2,220,000

Storage Area Network Replacement

Project Number: IT00006

Council District: Various

Project Location: City Hall Campus

This request will enable the IT Department to replace the existing Storage Area Network (SAN) to meet the current and projected demands for data storage in the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	General	Base	\$340,000	\$0	\$0	\$0	\$0	\$0	\$340,000
Total Budget			\$340,000	\$0	\$0	\$0	\$0	\$0	\$340,000



Operational Facilities

Transit Park and Ride Lot

Project Number: PW00335

Council District: Acacia

Project Location: TBD

The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a Park & Ride lot located in Peoria. Under this plan, the City of Peoria is responsible for the siting study. The Transit Park and Ride lot is envisioned for capital budget purposes as a 4-acre, 300-vehicle facility with an 80/20 mix of covered and non-covered parking spaces. The facility assumes minor adjacent offsite development, drainage basins, landscaping, signage, and security.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Outside Sources	Base	\$0	\$0	\$0	\$0	\$129,566	\$0	\$129,566
Land	Outside Sources	Base	\$0	\$0	\$0	\$0	\$0	\$2,138,675	\$2,138,675
Design	Outside Sources	Base	\$0	\$0	\$0	\$0	\$0	\$376,407	\$376,407
Construction	Outside Sources	Base	\$0	\$0	\$0	\$0	\$0	\$3,914,402	\$3,914,402
Total Budget			\$0	\$0	\$0	\$0	\$129,566	\$6,429,484	\$6,559,050

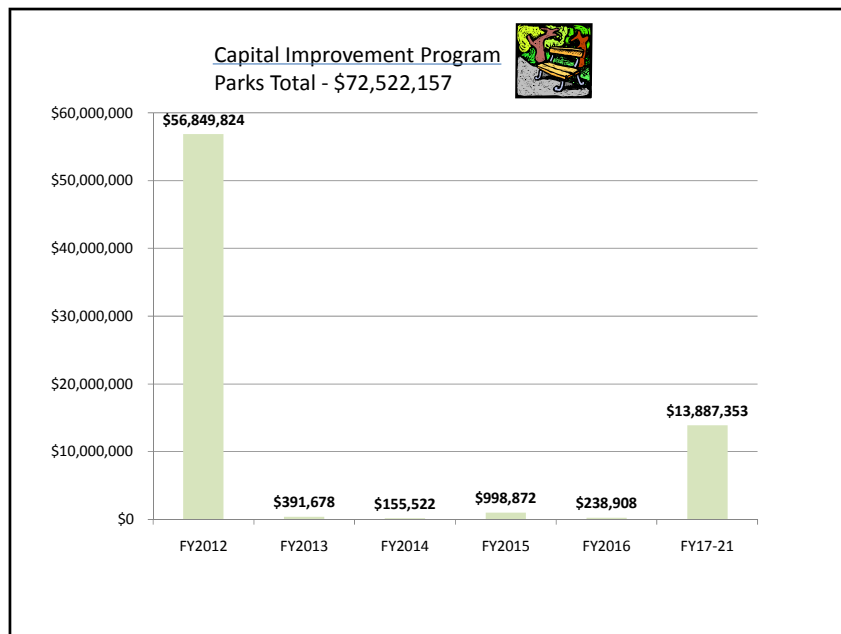
Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$450,000	\$450,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$450,000	\$450,000



Parks, Trails, Open Space, and Libraries

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista Community Park offers lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the city's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. The 10-year program emphasizes trail connectivity and provides for additional community parks in the southern and northern areas of the city. Although neighborhood parks are often built as development occurs, the plan also addresses certain areas where neighborhood parks are still needed. Also within the program are projects to facilitate the purchase and designation of land as open space.





Parks - Community

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
4240 - GO Bonds 2010	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
4250 - Proposed GO Bonds	\$4,766,147	\$0	\$0	\$0	\$0	\$0	\$4,766,147
4550 - County Transportation Tax	\$13,900,000	\$0	\$0	\$0	\$0	\$0	\$13,900,000
7910 - Citywide Park/Rec Facility Dev	\$0	\$0	\$0	\$0	\$0	\$8,039,897	\$8,039,897
Total - Parks - Community	\$19,666,147	\$0	\$0	\$0	\$0	\$8,039,897	\$27,706,044



Parks - Neighborhood

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$262,877	\$0	\$0	\$0	\$0	\$0	\$262,877
4210 - GO Bonds 2007	\$290,000	\$0	\$0	\$0	\$0	\$0	\$290,000
4220 - GO Bonds 2009	\$604,950	\$0	\$0	\$0	\$0	\$0	\$604,950
4240 - GO Bonds 2010	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
4250 - Proposed GO Bonds	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
4970 - Proposed GO Bonds	\$0	\$0	\$0	\$414,116	\$0	\$0	\$414,116
7901 - Neighborhood Park Dev Zone 1	\$1,198,360	\$0	\$155,522	\$584,756	\$0	\$187,942	\$2,126,580
7904 - Neighborhood Park Dev Zone 2	\$0	\$0	\$0	\$0	\$238,908	\$2,022,200	\$2,261,108
7905 - Neighborhood Park Dev Zone 3	\$1,027,400	\$0	\$0	\$0	\$0	\$2,781,660	\$3,809,060
7915 - Open Space Dev	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Total - Parks - Neighborhood	\$5,033,587	\$0	\$155,522	\$998,872	\$238,908	\$4,991,802	\$11,418,691



Parks - Other

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$4,500,752	\$0	\$0	\$0	\$0	\$0	\$4,500,752
4231 - MDA Bonds 2009 - Sports Complex	\$16,331,030	\$0	\$0	\$0	\$0	\$0	\$16,331,030
4240 - GO Bonds 2010	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
4250 - Proposed GO Bonds	\$3,191,411	\$0	\$0	\$0	\$0	\$0	\$3,191,411
7901 - Neighborhood Park Dev Zone 1	\$0	\$25,200	\$0	\$0	\$0	\$25,200	\$50,400
7904 - Neighborhood Park Dev Zone 2	\$0	\$25,200	\$0	\$0	\$0	\$25,200	\$50,400
7905 - Neighborhood Park Dev Zone 3	\$0	\$25,200	\$0	\$0	\$0	\$25,200	\$50,400
7915 - Open Space Dev	\$0	\$52,200	\$0	\$0	\$0	\$52,200	\$104,400
7920 - River Corridors & Trails Dev	\$0	\$52,200	\$0	\$0	\$0	\$52,200	\$104,400
Total - Parks - Other	\$26,023,193	\$180,000	\$0	\$0	\$0	\$180,000	\$26,383,193



Parks - Trails & Open Space

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$268,478	\$0	\$0	\$0	\$0	\$0	\$268,478
4210 - GO Bonds 2007	\$575,000	\$0	\$0	\$0	\$0	\$0	\$575,000
4240 - GO Bonds 2010	\$1,866,167	\$0	\$0	\$0	\$0	\$0	\$1,866,167
4250 - Proposed GO Bonds	\$1,188,667	\$0	\$0	\$0	\$0	\$0	\$1,188,667
4550 - County Transportation Tax	\$98,000	\$0	\$0	\$0	\$0	\$0	\$98,000
4810 - Capital Projects-Outside Srces	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
4970 - Proposed GO Bonds	\$0	\$211,678	\$0	\$0	\$0	\$472,957	\$684,635
7915 - Open Space Dev	\$884,166	\$0	\$0	\$0	\$0	\$0	\$884,166
7920 - River Corridors & Trails Dev	\$746,419	\$0	\$0	\$0	\$0	\$202,697	\$949,116
Total - Parks - Trails & Open Space	\$6,126,897	\$211,678	\$0	\$0	\$0	\$675,654	\$7,014,229



Parks - Community

Community Park #2

Project Number: CS00034

Council District: Acacia

Project Location: 83rd Ave and Olive Ave

This project involves the design and development of the city's second Community Park located at the southeast corner of 83rd Avenue and Olive Avenue. A master plan concept was shared with City Council that identified the development of approximately 80 acres of area, including 60 acres from the former Robertson farm parcel, and an additional 20 acres of area south of the Butler Water Reclamation facility. The master plan included six baseball/softball fields with associated restrooms, concessions, spectator areas, parking, etc., four lighted and regulation size soccer fields and support facilities, a five-acre lake, skate court, dog park, picnic areas, splash park area, playgrounds, and community/historic gardens area. and infrastructure and landscaping for the site. The park area plans are to use reclaimed water from the adjacent Butler Water Reclamation facility for irrigation purposes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Proposed GO Bonds	Carryover	\$4,766,147	\$0	\$0	\$0	\$0	\$0	\$4,766,147
Construction	GO Bonds 2010	Carryover	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Construction	County Transportation T	Base	\$13,900,000	\$0	\$0	\$0	\$0	\$0	\$13,900,000
Total Budget			\$19,666,147	\$0	\$0	\$0	\$0	\$0	\$19,666,147

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Personal OPS	\$0	\$446,871	\$446,871	\$446,871	\$446,871	\$2,234,355	\$4,021,839
Non-Pers OPS	\$0	\$462,334	\$462,334	\$462,334	\$462,334	\$2,311,670	\$4,161,006
Total Operating Impacts	\$0	\$446,871	\$446,871	\$446,871	\$446,871	\$2,234,355	\$8,182,845



Parks - Community

Community Park #3 (Phase I)

Project Number: CS00059

Council District: Mesquite

Project Location: BLM Land Adjacent to the Agua Fria River

This project is for the development of a third Community Park, which will be coordinated with development needs in the northern portion of the City. The BLM site is a 160 acre parcel. Fifty percent of the land is situated within the Agua Fria river floodway and/or flood plain and is undevelopable. 60 – 80 acres can be utilized for the construction of a community park, and portions of that area have cultural resources and artifacts. There are two to three large washes that bisect the parcel and Lone Mountain Parkway is also planned to bisect the parcel. Approximately 30-40 acres should be fully developable. Community Park #3 will be developed in phases and typical planned improvements include lighted sports fields and support amenities, a pool, dog park, skate court facilities, playgrounds, splash pads, picnicking areas, etc. A future phase will include a recreation center, which is consistent with the PROST master plan. Requested funding for FY2015-17 is for design, infrastructure, and Phase I improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Citywide Park/Rec Facili	Base	\$0	\$0	\$0	\$0	\$0	\$1,200,000	\$1,200,000
Construction	Citywide Park/Rec Facili	Base	\$0	\$0	\$0	\$0	\$0	\$6,600,000	\$6,600,000
Chargebacks	Citywide Park/Rec Facili	Base	\$0	\$0	\$0	\$0	\$0	\$161,897	\$161,897
Arts	Citywide Park/Rec Facili	Base	\$0	\$0	\$0	\$0	\$0	\$78,000	\$78,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$8,039,897	\$8,039,897

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Personal OPS							
Non-Pers OPS							
Total Operating Impacts							



Parks - Neighborhood

99th Ave and Olive Nodal Park

Project Number: CS00088

Council District: Pine

Project Location: 99th Avenue and Olive Avenue

Formerly known as 99th Avenue and Olive Neighborhood Park, this project is to construct an access point to the New River Trail system with comfort facilities such as a restroom, drinking fountain, and resting areas. Since this is also near an equestrian area in our community, facilities will also include services that accommodate those wishing to access the trail on horseback.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Neighborhood Park Dev	Base	\$0	\$0	\$125,000	\$0	\$0	\$0	\$125,000
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$562,000	\$0	\$0	\$562,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$398,000	\$0	\$0	\$398,000
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$29,272	\$17,136	\$0	\$0	\$46,408
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$12,136	\$0	\$0	\$12,136
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$1,250	\$5,620	\$0	\$0	\$6,870
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$3,980	\$0	\$0	\$3,980
Total Budget			\$0	\$0	\$155,522	\$998,872	\$0	\$0	\$1,154,394

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$20,000	\$100,000	\$120,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$20,000	\$100,000	\$120,000

Aloravita Neighborhood Park

Project Number: CS00130

Council District: Mesquite

Project Location: Patriot American - Northern Peoria

This project is approximately 10 acres and includes design and construction of a typical neighborhood park as development of this area occurs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$196,020	\$0	\$196,020
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$1,960,200	\$1,960,200
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$40,928	\$40,928	\$81,856
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$1,960	\$19,602	\$21,562
Total Budget			\$0	\$0	\$0	\$0	\$238,908	\$2,020,730	\$2,259,638

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$164,536	\$164,536
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$134,400	\$134,400
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$138,942	\$138,942
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$164,536	\$437,878



Parks - Neighborhood

Camino a Lago Park #1

Project Number: CS00054

Council District: Mesquite

Project Location: 98th Ave & Lake Pleasant Parkway

This project is for the basic park development (6.1 acres) in the Camino a Lago area, located directly north of the Sunrise Mountain Branch Library. The park and library share the same parking lot and approximately one acre of grass area has been developed to date. This funding request is to complete the neighborhood park improvements once the master plan for the park is developed with neighborhood input. Planned improvements may include to include infrastructure and amenities such as utilities, restroom, landscaping, play equipment, picnic shelters, and turf areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Neighborhood Park Dev	Carryover	\$651,860	\$0	\$0	\$0	\$0	\$0	\$651,860
Equipment	Neighborhood Park Dev	Base	\$26,500	\$0	\$0	\$0	\$0	\$0	\$26,500
Construction	Neighborhood Park Dev	Base	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000
Total Budget			\$1,028,360	\$0	\$0	\$0	\$0	\$0	\$1,028,360

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Personal OPS	\$0	\$33,500	\$33,500	\$33,500	\$33,500	\$167,500	\$301,500
Non-Pers OPS	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000
Total Operating Impacts	\$0	\$33,500	\$33,500	\$33,500	\$33,500	\$167,500	\$436,500

Camino a Lago Park #2 (North)

Project Number: CS00086

Council District: Mesquite

Project Location: Northern Camino a Lago Area (south of Pinnacle Peak Rd.)

This project involves development of a neighborhood park in the North section of the proposed Camino a Lago site (now identified as The Meadows). Basic park development will include infrastructure and amenities such as utilities, restroom, landscaping, play equipment, picnic shelters, hard surface courts, and multi-purpose turf areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$147,015	\$147,015
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$40,927	\$40,927
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$1,470	\$1,470
Total Budget			\$0	\$0	\$0	\$0	\$0	\$189,412	\$189,412

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$55,568	\$55,568
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$97,200	\$97,200
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$151,942	\$151,942
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$55,568	\$304,710



Parks - Neighborhood

Osuna Park Renovations

Project Number: CS00095

Council District: Acacia

Project Location: Osuna Park

This project is to provide park improvements to Osuna Park including recontouring the park area, abandoning and relocating utilities, adding a plaza area and other improvements adjacent to the Community Theater, and constructing an outdoor venue in the park. City Council recently reviewed the Osuna Park Master Plan and the design/consultant team is preparing plans to develop construction documents.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Proposed GO Bonds	Carryover	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	GO Bonds 2009	Carryover	\$604,950	\$0	\$0	\$0	\$0	\$0	\$604,950
Construction	GO Bonds 2007	Carryover	\$290,000	\$0	\$0	\$0	\$0	\$0	\$290,000
Total Budget			\$1,394,950	\$0	\$0	\$0	\$0	\$0	\$1,394,950

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$52,500	\$105,000
Total Operating Impacts	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$52,500	\$105,000

Palo Verde Park

Project Number: CS00113

Council District: Mesquite

Project Location: Palo Verde

This project is for the development of a four acre neighborhood park in the Palo Verde Open Space parcel located at 73rd Ave. and Briles. Public meetings have been held to seek input and identify the recreational and park needs for the Terramar community. Staff is currently wrapping up the input process and moving forward with design and development of the park. Park development is anticipated to be completed in fall 2011.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Open Space Dev	Carryover	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
Construction	General	Carryover	\$262,877	\$0	\$0	\$0	\$0	\$0	\$262,877
Total Budget			\$662,877	\$0	\$0	\$0	\$0	\$0	\$662,877

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$8,750	\$8,750	\$8,750	\$8,750	\$8,750	\$43,750	\$87,500
Total Operating Impacts	\$8,750	\$8,750	\$8,750	\$8,750	\$8,750	\$43,750	\$87,500



Parks - Neighborhood

Scotland Yard Neighborhood Park (93rd Av & Cholla)

Project Number: CS00123

Council District: Palo Verde

Project Location: 93rd Avenue and Cholla

Standard neighborhood park improvements include: playgrounds, picnic areas, walking paths, irrigated turf, landscaping, off-street parking and miscellaneous improvements. The city intends to build this park with many new environmental technologies. The park is expected to be complete in fall 2011.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Neighborhood Park Dev	Carryover	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000
Construction	GO Bonds 2010	Carryover	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
Total Budget			\$920,000	\$0	\$0	\$0	\$0	\$0	\$920,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$52,500	\$105,000
Total Operating Impacts	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$52,500	\$105,000

Vistancia Neighborhood Park #2

Project Number: CS00124

Council District: Mesquite

Project Location: Vistancia

This project is for the development of a 4.5 acre neighborhood park in the north Vistancia planning area, adjacent to Lake Pleasant Elementary School. Neighborhood park improvements include restrooms, off-street parking, picnic areas, and other site amenities. A lighted basketball court is also planned as part of the joint use agreement in an IGA with PUSD. The public input process was been completed and design is in progress. Design will be completed by fall 2010 and construction will be completed by summer 2011.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Neighborhood Park Dev	Carryover	\$1,027,400	\$0	\$0	\$0	\$0	\$0	\$1,027,400
Total Budget			\$1,027,400	\$0	\$0	\$0	\$0	\$0	\$1,027,400

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$9,650	\$9,650	\$9,650	\$9,650	\$9,650	\$48,250	\$96,500
Total Operating Impacts	\$9,650	\$9,650	\$9,650	\$9,650	\$9,650	\$48,250	\$96,500



Parks - Neighborhood

Vistancia Neighborhood Park #3

Project Number: CS00135

Council District: Mesquite

Project Location: North Vistancia

This park will be the third neighborhood park in the Vistancia development. This park will consist of 8-10 acres including standard amenities such as turf, playground, ramadas, a restroom, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$148,500	\$148,500
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$1,782,000	\$1,782,000
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$81,855	\$81,855
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$19,305	\$19,305
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,781,660	\$2,781,660

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0		
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0		
Capital OPS	\$0	\$0	\$0	\$0	\$0		
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0		



Parks - Other

Centennial Plaza

Project Number: CS00134

Council District: Acacia

Project Location: Municipal Office Complex

This project involves the development of land between the Public Safety Administration Building and the Development and Community Services Building on the Municipal Office Campus to commemorate Arizona's 100th anniversary. It is consistent with the 2003 DFDG Municipal Center Master Plan. The project includes enhanced wayfinding for the municipal campus, as well as the conversion of the municipal campus and Roundtree Ranch Park to reclaimed water from the Butler Reclamation facility. A storm water retention basin also will be part of the project improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	GO Bonds 2010	Carryover	\$1,900,000	\$0	\$0	\$0	\$0	\$0	\$1,900,000
Construction	General	Base	\$135,000	\$0	\$0	\$0	\$0	\$0	\$135,000
Total Budget			\$2,035,000	\$0	\$0	\$0	\$0	\$0	\$2,035,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$150,000
Total Operating Impacts	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$150,000

Community Center Building Addition

Project Number: CS00070

Council District: Acacia

Project Location: 83rd Ave & Washington

This project involves the addition of a 10,000 square foot facility and renovates the existing Community Center in Old town Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Proposed GO Bonds	Carryover	\$3,191,411	\$0	\$0	\$0	\$0	\$0	\$3,191,411
Construction	GO Bonds 2010	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	General	Carryover	\$3,960,900	\$0	\$0	\$0	\$0	\$0	\$3,960,900
Total Budget			\$7,252,311	\$0	\$0	\$0	\$0	\$0	\$7,252,311

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$59,550	\$59,550	\$59,550	\$59,550	\$59,550	\$297,750	\$595,500
Total Operating Impacts	\$59,550	\$59,550	\$59,550	\$59,550	\$59,550	\$297,750	\$595,500



Parks - Other

Peoria Parks, Trails, and Open Space Master Plan

Project Number: CS00067

Council District: Citywide

Project Location: Citywide

This project is for an update to the comprehensive Parks, Trail and Open Space Master Plan (PROST) to guide and assist with development and prioritization, especially in the Northern portion of the City. The project will include a thorough inventory analysis, benchmarking study, community input surveys, public meeting and comments to help direct the future program and development of Parks, Recreation, Open Spaces, and Trails.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	River Corridors & Trails	Base	\$0	\$52,200	\$0	\$0	\$0	\$52,200	\$104,400
Study	Open Space Dev	Base	\$0	\$52,200	\$0	\$0	\$0	\$52,200	\$104,400
Study	Neighborhood Park Dev	Base	\$0	\$25,200	\$0	\$0	\$0	\$25,200	\$50,400
Study	Neighborhood Park Dev	Base	\$0	\$25,200	\$0	\$0	\$0	\$25,200	\$50,400
Study	Neighborhood Park Dev	Base	\$0	\$25,200	\$0	\$0	\$0	\$25,200	\$50,400
Total Budget			\$0	\$180,000	\$0	\$0	\$0	\$180,000	\$360,000

Sports Complex Field Lighting

Project Number: CS00092

Council District: Willow

Project Location: Sports Complex

This project provides funding for lighting of four to five fields at the Sports Complex.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General	Carryover	\$159,000	\$0	\$0	\$0	\$0	\$0	\$159,000
Total Budget			\$159,000	\$0	\$0	\$0	\$0	\$0	\$159,000



Parks - Other

Sports Complex Improvements

Project Number: CS00022

Council District: Willow

Project Location: Sports Complex

This project is for the stadium improvements and expansion, including Sports Complex Stadium facilities, grounds, and asphalt improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Other	General	Carryover	\$15,000	\$0	\$0	\$0	\$0	\$0	\$15,000
Construction	General	Carryover	\$230,852	\$0	\$0	\$0	\$0	\$0	\$230,852
Construction	MDA Bonds 2009 - Spor	Base	\$16,331,030	\$0	\$0	\$0	\$0	\$0	\$16,331,030
Total Budget			\$16,576,882	\$0	\$0	\$0	\$0	\$0	\$16,576,882

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$178,700	\$278,700
Total Operating Impacts	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$178,700	\$278,700



Parks - Trails & Open Space

83rd Av & Village Pkwy Trail Connection

Project Number: EN00363

Council District: Ironwood

Project Location: 83rd Avenue & Village Pkwy

This project provides for the design, construction and post design services for the acquisition of a 20-foot easement along parcel 200-30-981, construction of a 10-foot wide concrete trail connecting the 83rd Avenue sidewalk with the New River trail, trail lighting and landscaping. The project also includes the installation of landscaping and an irrigation system along 83rd Avenue adjacent to the APS substation frontage and parcel 200-30-981.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	County Transportation T	Base	\$10,500	\$0	\$0	\$0	\$0	\$0	\$10,500
Construction	County Transportation T	Base	\$87,500	\$0	\$0	\$0	\$0	\$0	\$87,500
Total Budget			\$98,000	\$0	\$0	\$0	\$0	\$0	\$98,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
		\$700	\$700	\$700	\$700		
Total Operating Impacts		\$700	\$700	\$700	\$700		

Agua Fria Trails - CAP to Tierra del Rio

Project Number: CS00049

Council District: All

Project Location: Along the Agua Fria corridor

This project includes the development of more than five miles of trail along the Agua Fria River between Happy Valley Road and the CAP. This path will connect Peoria parks (Community Park #3) and open spaces (Calderwood Butte) as well as provide a regional connection with the White Tanks Mountain open space in Maricopa County and a future connection along the Agua Fria River to Lake Pleasant. This project has both local and regional significance. The project will be completed in phases, and the funding identified in the current program will connect the first three miles of path between Jomax Road. and Dixileta Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	River Corridors & Trails	Base	\$0	\$0	\$0	\$0	\$0	\$183,300	\$183,300
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$427,700	\$427,700
Chargebacks	River Corridors & Trails	Base	\$0	\$0	\$0	\$0	\$0	\$17,564	\$17,564
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$40,980	\$40,980
Arts	River Corridors & Trails	Base	\$0	\$0	\$0	\$0	\$0	\$1,833	\$1,833
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$4,277	\$4,277
Total Budget			\$0	\$0	\$0	\$0	\$0	\$675,654	\$675,654

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$240,000	\$240,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$140,000	\$140,000
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$240,000	\$405,000



Parks - Trails & Open Space

Agua Fria/Open Space Land Acquisition

Project Number: CS00089

Council District: Mesquite

Project Location: SR 74 to Dove Valley, Dove Valley to Jomax

Open Space Land Acquisition is vital to prepare and plan for and this project will protect cultural resources and encourage preservation of open space in the northern section of the city. Much of the land of interest is State Lands. The division of Planning and Sustainability is in the process of completing a study of what parcels should be acquired and what strategies for open space preservation should be implemented.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Open Space Dev	Carryover	\$550,833	\$0	\$0	\$0	\$0	\$0	\$550,833
Land	GO Bonds 2010	Carryover	\$1,199,167	\$0	\$0	\$0	\$0	\$0	\$1,199,167
Land	Open Space Dev	Base	\$333,333	\$0	\$0	\$0	\$0	\$0	\$333,333
Land	Proposed GO Bonds	Base	\$666,667	\$0	\$0	\$0	\$0	\$0	\$666,667
Total Budget			\$2,750,000	\$0	\$0	\$0	\$0	\$0	\$2,750,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
<hr/>							
Total Operating Impacts							

Loop 303 Trail Underpasses

Project Number: EN00287

Council District: Mesquite

Project Location: Twin Buttes Wash, Caterpillar Tank Wash, and Agua Fria Overbank

This project provides funding for the construction of three trail crossings under the Loop 303 according to the City of Peoria Trail Master Plan and in accordance with the IGAs between the City and ADOT.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General	Carryover	\$243,478	\$0	\$0	\$0	\$0	\$0	\$243,478
Total Budget			\$243,478	\$0	\$0	\$0	\$0	\$0	\$243,478



Parks - Trails & Open Space

New River Trail - BLM

Project Number: EN00371

Council District: Mesquite

Project Location: New River - Fletcher Hts 1A to River Stone Estates

This project provides for the acquisition of ROW from the BLM, purchase of two five acre parcels, environmental investigation and clean-up, design, construction and construction administration of a temporary concrete trail extending from Fletcher Hts 1A to River Stone Estates. The concrete trail will follow the alignment of the west bank of the New River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Proposed GO Bonds	Base	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Land Acquisi	Proposed GO Bonds	Base	\$112,000	\$0	\$0	\$0	\$0	\$0	\$112,000
Construction	Proposed GO Bonds	Base	\$0	\$187,800	\$0	\$0	\$0	\$0	\$187,800
Chargebacks	Proposed GO Bonds	Base	\$0	\$22,000	\$0	\$0	\$0	\$0	\$22,000
Arts	Proposed GO Bonds	Base	\$0	\$1,878	\$0	\$0	\$0	\$0	\$1,878
Total Budget			\$222,000	\$211,678	\$0	\$0	\$0	\$0	\$433,678

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$1,600	\$1,600	\$1,600	\$8,000	\$12,800
Total Operating Impacts	\$0	\$0	\$1,600	\$1,600	\$1,600	\$8,000	\$12,800

New River Trail - Grand Avenue Underpass

Project Number: CS00084

Council District: Palo Verde

Project Location: Grand Avenue

This project is for the development of trail underpasses at Grand Avenue along the New River to ensure connectivity with existing trail on both sides of Grand Avenue. Project requires coordination between ADOT, Railroad and FCDMC and any easements to complete the grade separated underpass.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	GO Bonds 2007	Carryover	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Budget			\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000



Parks - Trails & Open Space

New River Trail - Northern to Olive Avenue

Project Number: CS00125

Council District: Pine

Project Location: 99th Avenue and Northern Avenue

This project is a one mile trail on the west bank of New River, located between Olive and Northern Ave. The project includes a 10 - foot wide path and landscaping along the entire section. The path is partially funded in FY12 with TERC funding through ADOT.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	River Corridors & Trails	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Construction	Outside Sources	Carryover	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	GO Bonds 2010	Carryover	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Construction	Proposed GO Bonds	Base	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Budget			\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
Total Operating Impacts	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000

New River Trail - Olive Avenue Underpass

Project Number: CS00142

Council District: Pine

Project Location: Olive Avenue at New River

The project is for an underpass located at Olive Avenue on the west side of New River. The underpass will allow for a safe crossing of Olive Avenue and will provide uninterrupted use along the trail alignment. Design of this project is complete and ready for bid based on Federal funding requirements. Construction of this underpass is planned in 2011.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	GO Bonds 2010	Carryover	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Total Budget			\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000



Parks - Trails & Open Space

New River Trail - Peoria Avenue Underpass

Project Number: CS00065

Council District: Pine

Project Location: Peoria Av at New River

The project is for the construction of an underpass on the west bank of New River at Peoria Avenue. The project has been designed and is ready for bid and construction.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Total Budget			\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000

New River Trail - Williams Rd to Happy Valley Rd

Project Number: CS00128

Council District: Mesquite

Project Location: East side of New River between Pinnacle Peak and Happy Valley Road

This project is for the construction of low water crossing of New River near the Williams Road alignment to connect to the City of Glendale's NRT path between Williams Rd. and Pinnacle Peak and to complete several missing gaps between Pinnacle Peak Rd. and Happy Valley Road. Once the path is on the east side of the river at Williams Rd., it would be located in the City of Glendale north to Pinnacle Peak Rd. North of Pinnacle Peak Road is within the Peoria jurisdiction, and the NRT will continue one more mile and connect several existing path segments between Pinnacle Peak and Happy Valley Road that have been constructed as development has occurred. This will close a 1.5 mile missing gap between Williams Road and the newly constructed underpass at Happy Valley Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	River Corridors & Trails	Base	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	Proposed GO Bonds	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000



Parks - Trails & Open Space

Skunk Creek Trailhead @ 83rd Avenue

Project Number: CS00091

Council District: Willow

Project Location: 83rd Avenue & Skunk Creek

This project is for a use easement from the Flood Control District of Maricopa County at SEC 83rd Avenue and Skunk Creek for development of a trail head & rest area for users of the Skunk Creek/ACDC Trail.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	River Corridors & Trails	Carryover	\$346,419	\$0	\$0	\$0	\$0	\$0	\$346,419
Construction	GO Bonds 2010	Carryover	\$102,000	\$0	\$0	\$0	\$0	\$0	\$102,000
Construction	GO Bonds 2007	Carryover	\$375,000	\$0	\$0	\$0	\$0	\$0	\$375,000
Total Budget			\$823,419	\$0	\$0	\$0	\$0	\$0	\$823,419

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500	\$40,500
Total Operating Impacts	\$0	\$4,500	\$4,500	\$4,500	\$4,500	\$22,500	\$40,500

Sports Complex Trail

Project Number: CS00146

Council District: Ironwood

Project Location: N of Skunk Creek 75th to 83rd

This project is for landscape and trail improvements on the north bank of Skunk Creek wash between 83rd Avenue and that path that currently exists at the apartment complex east of the Peoria Sports Complex. This connection will provide for a loop trail system between 75th and 83rd Avenue around the Skunk Creek (New River East) corridor.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	River Corridors & Trails	Carryover	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Construction	GO Bonds 2010	Carryover	\$420,000	\$0	\$0	\$0	\$0	\$0	\$420,000
Total Budget			\$645,000	\$0	\$0	\$0	\$0	\$0	\$645,000

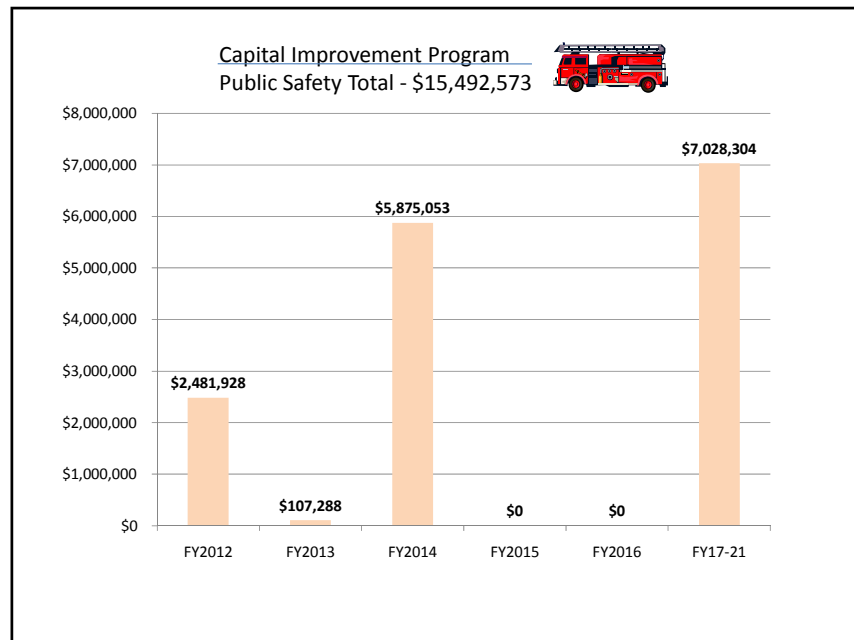
Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500	\$67,500
Total Operating Impacts	\$0	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500	\$67,500



Public Safety

Peoria's public safety functions include not only the Police and Fire departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as public safety projects. Public safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public safety projects in the 10-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. A variety of needs are addressed in this plan, including replacement of an aging computer aided dispatch system, expansion of the Pinnacle Peak Public Safety Facility, and security enhancements to the Public Safety Administration Building.





Public Safety

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$124,385	\$0	\$0	\$0	\$0	\$0	\$124,385
1210 - Half Cent Sales Tax	\$64,543	\$0	\$0	\$0	\$0	\$0	\$64,543
4240 - GO Bonds 2010	\$2,223,000	\$0	\$0	\$0	\$0	\$0	\$2,223,000
4970 - Proposed GO Bonds	\$0	\$0	\$0	\$0	\$0	\$971,570	\$971,570
7930 - Law Enforcement Dev	\$0	\$107,288	\$5,875,053	\$0	\$0	\$0	\$5,982,341
7935 - Fire & Emergency Svc Dev	\$70,000	\$0	\$0	\$0	\$0	\$6,056,734	\$6,126,734
Total - Public Safety	\$2,481,928	\$107,288	\$5,875,053	\$0	\$0	\$7,028,304	\$15,492,573



Public Safety

CAD Replacement

Project Number: PD00013

Council District: Acacia

Project Location: PSAB

Upgrade or replacement of the Computer Automated Dispatch (CAD), Mobile Digital Computers (MDC) and Records software.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	GO Bonds 2010	Carryover	\$1,793,000	\$0	\$0	\$0	\$0	\$0	\$1,793,000
Total Budget			\$1,793,000	\$0	\$0	\$0	\$0	\$0	\$1,793,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$167,000	\$167,000	\$167,000	\$167,000	\$835,000	\$1,503,000
Total Operating Impacts	\$0	\$167,000	\$167,000	\$167,000	\$167,000	\$835,000	\$1,503,000

Fire Station #8

Project Number: FD00008

Council District: Mesquite

Project Location: Undetermined

This project provides funding to construct a fire station in the northwest section of the city. The facility would mirror our prototypical neighborhood fire station and be programmed at approximately 10,800 square feet. Total construction cost is estimated at \$6.006 million. This cost includes administrative fees, engineering and design, furniture, fixtures, and equipment. Land will need to be purchased by the City. Apparatus cost for one fire pumper is included as well as costs for one traffic signal. This building is priced to include a LEED silver certification level consistent with City sustainability objectives.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Fire & Emergency Svc	Base	\$0	\$0	\$0	\$0	\$0	\$320,000	\$320,000
Equipment	Fire & Emergency Svc	Base	\$0	\$0	\$0	\$0	\$0	\$580,000	\$580,000
Design	Fire & Emergency Svc	Base	\$0	\$0	\$0	\$0	\$0	\$524,235	\$524,235
Construction	Fire & Emergency Svc	Base	\$0	\$0	\$0	\$0	\$0	\$4,450,765	\$4,450,765
Chargebacks	Fire & Emergency Svc	Base	\$0	\$0	\$0	\$0	\$0	\$131,985	\$131,985
Arts	Fire & Emergency Svc	Base	\$0	\$0	\$0	\$0	\$0	\$49,749	\$49,749
Total Budget			\$0	\$0	\$0	\$0	\$0	\$6,056,734	\$6,056,734

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$2,714,000	\$2,714,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$400,000	\$400,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$2,714,000	\$3,114,000



Public Safety

Pinnacle Peak Public Safety Facility Expansion

Project Number: PD00021

Council District: Mesquite

Project Location: Pinnacle Peak Public Safety

This project provides funding for additional space for the Police Department on the campus of the Pinnacle Peak Public Safety Facility. In 2008, the city completed the expansion of the site's parking facilities, which included masterplanning a building pad for a future flex office building fronting Lake Pleasant Parkway. The building is envisioned as an open office shell with restroom and office core allowing for a maximized density of office cubicles. The building will be home to police employees providing service to the northern reaches of the city. A deceleration lane and traffic signal are included in this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Law Enforcement Dev	Base	\$0	\$0	\$198,052	\$0	\$0	\$0	\$198,052
Design	Law Enforcement Dev	Base	\$0	\$50,000	\$625,281	\$0	\$0	\$0	\$675,281
Construction	Law Enforcement Dev	Base	\$0	\$0	\$4,951,668	\$0	\$0	\$0	\$4,951,668
Chargebacks	Law Enforcement Dev	Base	\$0	\$50,535	\$50,535	\$0	\$0	\$0	\$101,070
Arts	Law Enforcement Dev	Base	\$0	\$6,753	\$49,517	\$0	\$0	\$0	\$56,270
Total Budget			\$0	\$107,288	\$5,875,053	\$0	\$0	\$0	\$5,982,341

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$90,000	\$90,000	\$90,000		
Total Operating Impacts	\$0	\$0	\$90,000	\$90,000	\$90,000		

PSAB Security Enhancements

Project Number: PD00018

Council District: Acacia

Project Location: 83rd Avenue and Cinnabar/PSAB Building

The lobby of the Public Safety Administration Building needs to have substantial modifications to enhance the security of the building, as well as protect the employees who work the front desk. The enhancements include the repositioning of the front desk, the Records Conference Room, and the Station Officer area for a total of 2,800 square feet of remodeling. The plan calls for the front desk to be repositioned and have bullet-resistant glass installed to ensure the facility is secure.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$670,000	\$670,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$202,000	\$202,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$69,570	\$69,570
Total Budget			\$0	\$0	\$0	\$0	\$0	\$971,570	\$971,570



Public Safety

Records Management Info System/CAD Upgrade

Project Number: PD00007

Council District: Acacia

Project Location: 83rd Ave and Cinnabar

Upgrade of the Computer Automated Dispatch (CAD) and Records Management System (CRIMES) computer software to include TDD interface, visual GIS maps or other visual wall displays, accident diagrams and graphic displays of jurisdictional mapping to include house addresses for setting up perimeters for critical incidents. CAD update should incorporate technology to allow it to be a stand alone system which would speed up response.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Half Cent Sales Tax	Carryover	\$64,543	\$0	\$0	\$0	\$0	\$0	\$64,543
Total Budget			\$64,543	\$0	\$0	\$0	\$0	\$0	\$64,543

Self Contained Breathing Apparatus

Project Number: FD00100

Council District: Various

Project Location: City-wide

The communications systems for the air packs are in the final stages of completion by the manufacturer and will be installed on our existing units once they are ready. The air pack communications will work in concert with our radio systems, giving our firefighters the ability to talk with one another during fire ground operations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	General	Carryover	\$124,385	\$0	\$0	\$0	\$0	\$0	\$124,385
Total Budget			\$124,385	\$0	\$0	\$0	\$0	\$0	\$124,385

Support Services Facility - Land Acquisition

Project Number: FD00102

Council District: Mesquite

Project Location: Pinnacle Peak Public Safety Building

This project will provide funding for the land purchase for the future Support Services Facility.

Budget by Fiscal Year

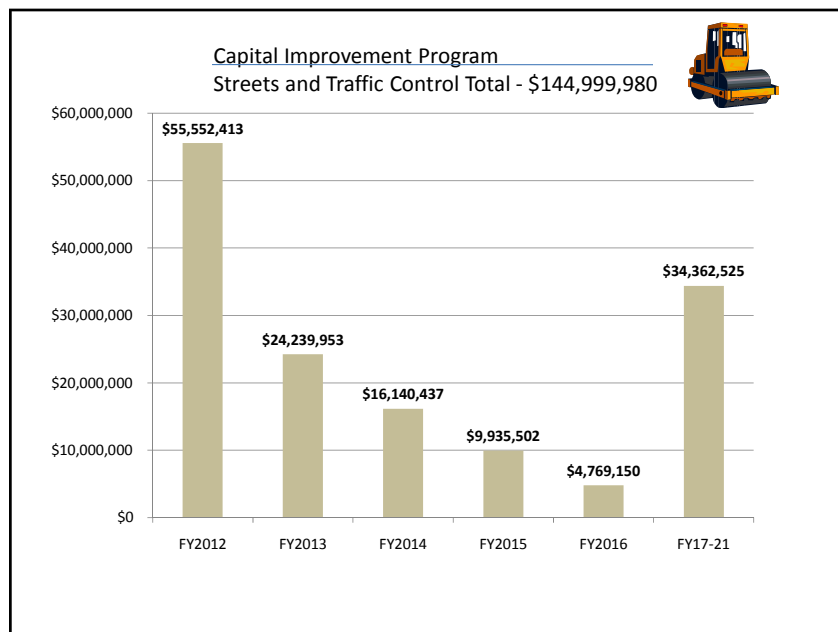
Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Fire & Emergency Svc	Carryover	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Land	GO Bonds 2010	Carryover	\$430,000	\$0	\$0	\$0	\$0	\$0	\$430,000
Total Budget			\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000



Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the city.

Transportation projects in the city's 10-year plan are funded from operating revenues, general obligation bonds, development impact fees, the city's three-tenths of a cent transportation sales tax, and reimbursements from Maricopa County's half-cent transportation sales tax. Major projects in the plan include the Agua Fria Truck Road Reliever, improvements to Lake Pleasant Parkway from Westwing Parkway to the new Loop 303, the widening of 83rd Avenue and 91st Avenue in southern Peoria, and intersection improvements along 75th Avenue at Thunderbird Road, Cactus Road, and Peoria Avenue.





Streets

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
1000 - General	\$55,000	\$60,550	\$60,550	\$294,550	\$0	\$234,000	\$704,650
2050 - Water	\$419,614	\$0	\$0	\$0	\$0	\$0	\$419,614
2400 - Wastewater	\$419,614	\$0	\$0	\$0	\$0	\$0	\$419,614
4210 - GO Bonds 2007	\$4,357,328	\$0	\$0	\$0	\$0	\$0	\$4,357,328
4220 - GO Bonds 2009	\$17,785,303	\$0	\$0	\$0	\$0	\$0	\$17,785,303
4240 - GO Bonds 2010	\$1,950,000	\$0	\$0	\$0	\$0	\$0	\$1,950,000
4550 - County Transportation Tax	\$9,434,390	\$674,538	\$0	\$0	\$0	\$0	\$10,108,928
4555 - Federal Funded CIP Projects	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
4810 - Capital Projects-Outside Srces	\$101,182	\$1,191,369	\$1,427,109	\$0	\$0	\$0	\$2,719,660
4970 - Proposed GO Bonds	\$0	\$4,495,506	\$1,136,250	\$1,136,250	\$1,136,250	\$4,675,455	\$12,579,711
7000 - Highway User	\$4,426,813	\$3,533,730	\$2,778,188	\$3,736,900	\$2,423,900	\$16,285,750	\$33,185,281
7001 - Streets Dev Zone 1	\$545,423	\$357,930	\$0	\$2,082,901	\$0	\$0	\$2,986,254
7002 - Streets Dev Zone 2	\$3,951,954	\$0	\$0	\$0	\$0	\$0	\$3,951,954
7010 - Transportation Sales Tax	\$9,441,192	\$12,098,330	\$9,432,800	\$2,284,901	\$202,000	\$8,753,320	\$42,212,543
Total - Streets	\$53,487,813	\$22,411,953	\$14,834,897	\$9,535,502	\$3,762,150	\$29,948,525	\$133,980,840



Traffic Control

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
4810 - Capital Projects-Outside Srces	\$741,600	\$700,000	\$646,000	\$0	\$0	\$0	\$2,087,600
7010 - Transportation Sales Tax	\$1,323,000	\$1,128,000	\$659,540	\$400,000	\$1,007,000	\$4,414,000	\$8,931,540
<i>Total - Traffic Control</i>	\$2,064,600	\$1,828,000	\$1,305,540	\$400,000	\$1,007,000	\$4,414,000	\$11,019,140



Streets

103rd Av & Northern Av Partial Reconstruction

Project Number: PW11140

Council District: Pine

Project Location: 103rd Av & Northern Av

This project provides funding to replace asphalt on Northern Av 250 feet in each direction from the centerline of 103rd Avenue and to repair 150 feet of 103rd Avenue up to the first intersection.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Carryover	\$392,462	\$0	\$0	\$0	\$0	\$0	\$392,462
Total Budget			\$392,462	\$0	\$0	\$0	\$0	\$0	\$392,462

67th Av & Cactus Rd Intersection Improvements

Project Number: EN00078

Council District: Willow

Project Location: 67th Av & Cactus Rd (west leg)

This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria's share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$245,000	\$245,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$145,000	\$145,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,229,000	\$1,229,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$13,740	\$13,740
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,730,740	\$1,730,740

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000



Streets

67th Av & Peoria Av Intersection Improvements

Project Number: EN00080

Council District: Willow

Project Location: 67th Av & Peoria Av (west leg)

This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$245,000	\$245,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$140,000	\$140,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,110,000	\$1,110,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$12,500	\$12,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,605,500	\$1,605,500

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000



Streets

67th Av & Thunderbird Rd Intersection Improvements

Project Number: EN00077

Council District: Willow

Project Location: 67th Av and Thunderbird Rd (west leg)

This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria's share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,058,000	\$1,058,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$11,780	\$11,780
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,885,780	\$1,885,780

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000



Streets

75th Av & Cactus Rd Intersection Improvements

Project Number: EN00088

Council District: Palo Verde

Project Location: 75th Av & Cactus Rd

This project provides for the design, ROW acquisition, utility relocations, extensions, burying overhead power lines as determined, construction and construction administration, for additional capacity improvements to the intersection and vicinity. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Transportation Sales Tax	Base	\$190,000	\$0	\$0	\$0	\$0	\$0	\$190,000
Land	Transportation Sales Tax	Base	\$0	\$1,100,000	\$0	\$0	\$0	\$0	\$1,100,000
Design	Transportation Sales Tax	Base	\$650,000	\$0	\$0	\$0	\$0	\$0	\$650,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$4,580,000	\$0	\$0	\$0	\$4,580,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$7,200	\$30,000	\$0	\$0	\$0	\$37,200
Arts	Transportation Sales Tax	Base	\$0	\$0	\$45,800	\$0	\$0	\$0	\$45,800
Total Budget			\$840,000	\$1,107,200	\$4,655,800	\$0	\$0	\$0	\$6,603,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$17,000	\$17,000	\$85,000	\$119,000
Total Operating Impacts	\$0	\$0	\$0	\$17,000	\$17,000	\$85,000	\$119,000

75th Av & Deer Valley Rd Intersection Improvements

Project Number: EN00290

Council District: Mesquite

Project Location: 75th Av & Deer Valley Rd

There is currently a significant travel delay in the AM peak for commuters travelling eastbound on Deer Valley and turning right to go southbound on 75th Ave. to the Loop 101 interchange. There is only one right turn lane in the current configuration and the backup can be extreme. The City of Glendale and Peoria have developed a design concept to provide two eastbound through lanes and add a second eastbound to southbound right turn lane. This concept includes relocating the return and reconstructing the handicap ramp at the southwest corner, reconstructing the handicap ramp at the northwest corner, installing a new A pole, adding new signal heads, changing the pedestrian heads to countdown heads, obliterating the existing striping on Deer Valley Road from approximately 300' west of the New River bridge to approximately 500' east of 75th Avenue and restriping. No right-of-way acquisition will be required. This concept will improve the travel delays significantly.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Transportation Sales Tax	Carryover	\$240,000	\$0	\$0	\$0	\$0	\$0	\$240,000
Total Budget			\$240,000	\$0	\$0	\$0	\$0	\$0	\$240,000



Streets

75th Av & Peoria Av Intersection Improvements

Project Number: EN00081

Council District: Acacia

Project Location: 75th Av & Peoria Av

This project provides for the design, ROW acquisition, utility relocations, extensions, burying overhead power lines as determined, construction and construction administration, for additional capacity improvements to the intersection and vicinity. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Transportation Sales Tax	Base	\$175,000	\$0	\$0	\$0	\$0	\$0	\$175,000
Land	Transportation Sales Tax	Base	\$0	\$180,000	\$0	\$0	\$0	\$0	\$180,000
Design	Transportation Sales Tax	Base	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$4,500,000	\$0	\$0	\$0	\$4,500,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$7,200	\$30,000	\$0	\$0	\$0	\$37,200
Arts	Transportation Sales Tax	Base	\$0	\$0	\$45,000	\$0	\$0	\$0	\$45,000
Total Budget			\$975,000	\$187,200	\$4,575,000	\$0	\$0	\$0	\$5,737,200

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$17,000	\$17,000	\$85,000	\$119,000
Total Operating Impacts	\$0	\$0	\$0	\$17,000	\$17,000	\$85,000	\$119,000



Streets

75th Av & Thunderbird Rd Intersection Improvement

Project Number: EN00089

Council District: Willow

Project Location: 75th Av & Thunderbird Rd

This project includes conducting a traffic study, design, ROW acquisition, utility relocation, extensions and burying overhead power lines as determined, construction, and construction administration for capacity improvements to the intersection and vicinity to accommodate additional turn lanes (both right and left), additional through lanes, raised medians for access control, traffic signal modification/upgrades, interconnect conduit and ITS facilities, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, sidewalks, pedestrian access ramps, landscaping, and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Transportation Sales Tax	Carryover	\$138,500	\$0	\$0	\$0	\$0	\$0	\$138,500
Land	County Transportation T	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	Transportation Sales Tax	Carryover	\$137,663	\$0	\$0	\$0	\$0	\$0	\$137,663
Construction	County Transportation T	Carryover	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Construction	Transportation Sales Tax	Base	\$1,160,000	\$0	\$0	\$0	\$0	\$0	\$1,160,000
Construction	Outside Sources	Base	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Construction	County Transportation T	Base	\$1,840,000	\$0	\$0	\$0	\$0	\$0	\$1,840,000
Total Budget			\$4,916,163	\$0	\$0	\$0	\$0	\$0	\$4,916,163

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$19,000	\$19,000	\$19,000	\$19,000	\$95,000	\$171,000
Total Operating Impacts	\$0	\$19,000	\$19,000	\$19,000	\$19,000	\$95,000	\$171,000



Streets

83rd Av & BNSF Railroad Crossing Removal

Project Number: EN00208

Council District: Acacia

Project Location: 83rd Av & BNSF Railroad Crossing Removal

This project provides for the design, utility relocation, extensions and burying overhead lines, as determined, construction and construction management of the potential removal of the existing 83rd Avenue BNSF Railroad crossing and traffic signal at 83rd Av & Grand Av. The improvements include eliminating the existing railroad crossing, the north leg of the intersection to Grand Avenue and provide a new cul-de-sac for business access. The existing traffic signal at 83rd & Peoria would remain. The existing 83rd Av and Grand Av intersection will become a "T" intersection. This provides for a decorative entry feature median to Old Town. The north side of Grand will get new curb and gutter with decorative sidewalk and the extension of the wrought iron fencing constructed as part of the pedestrian project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$202,171	\$202,171
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,405,705	\$1,405,705
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,000	\$72,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$16,079	\$16,079
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,695,955	\$1,695,955

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$4,240	\$4,240
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$4,240	\$4,240



Streets

83rd Av Street and Drainage Improvements

Project Number: EN00313

Council District: Acacia

Project Location: 83rd Av; Butler Dr to Mountain View Rd

This project will provide for the design, right of way acquisition, utility relocations, extensions, and burying overhead power lines as determined, construction/reconstruction, and construction administration of the 83rd Av street widening to two lanes each direction with bike lanes and raised landscape median. Improvements include street lighting, water lines, storm drain, utility sleeves and ITS improvements from Butler Dr to Mountain View Rd. Also included are the north half-street improvements on Butler Dr from 83rd Av to 79th Av adjacent to the proposed Community Park #2 (CS00034).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Wastewater	Carryover	\$14,000	\$0	\$0	\$0	\$0	\$0	\$14,000
Design	Water	Carryover	\$14,000	\$0	\$0	\$0	\$0	\$0	\$14,000
Design	County Transportation T	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Design	GO Bonds 2009	Carryover	\$14,000	\$0	\$0	\$0	\$0	\$0	\$14,000
Construction	Wastewater	Carryover	\$405,614	\$0	\$0	\$0	\$0	\$0	\$405,614
Construction	Water	Carryover	\$405,614	\$0	\$0	\$0	\$0	\$0	\$405,614
Construction	Streets Dev Zone 1	Carryover	\$269,053	\$0	\$0	\$0	\$0	\$0	\$269,053
Construction	County Transportation T	Carryover	\$3,610,370	\$0	\$0	\$0	\$0	\$0	\$3,610,370
Construction	GO Bonds 2009	Carryover	\$1,209,175	\$0	\$0	\$0	\$0	\$0	\$1,209,175
Total Budget			\$6,191,826	\$0	\$0	\$0	\$0	\$0	\$6,191,826

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$450,000
Total Operating Impacts	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$450,000

84th Av Streetscape

Project Number: PW00207

Council District: Acacia

Project Location: 84th Av; Peoria Av to Monroe St

This project is for the aesthetic improvements to 84th Av from Peoria Av to Monroe St, which will improve pedestrian and neighborhood character. This project provides for the construction and construction administration for recommended improvements. The improvements consist of sidewalks, landscaped roadway medians, landscape, landscape irrigation, utility relocations and undergrounding, roadway resurfacing and pedestrian amenities.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Transportation Sales Tax	Carryover	\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000
Total Budget			\$160,000	\$0	\$0	\$0	\$0	\$0	\$160,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000



Streets

87th Av & Peoria Av Intersection Alignment

Project Number: PW00109

Council District: Acacia

Project Location: 87th Av and Peoria Av Intersection

This project is for the right-of-way acquisition, design, utility relocations, extensions, and burying overhead power lines, construction and construction management for the re-alignment and construction of the street improvements for the south leg of the 87th Av and Peoria Av intersection. Improvements will consist of acquiring two parcels, paving, curb, gutter, sidewalk, relocation of SRP irrigation and structure, other utilities, traffic signal modification and upgrades, and pavement signing and striping.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$123,000	\$123,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$255,000	\$255,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,575,000	\$1,575,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$18,300	\$18,300
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,016,300	\$2,016,300

91st Av Butler Dr to Mountain View Rd

Project Number: EN00177

Council District: Pine

Project Location: 91st Ave: Butler Dr to Mountain View Rd

This project provides for design, ROW acquisition, utility relocation, extensions and burying overhead power lines, as determined, construction and construction administration for the widening of unimproved sections of 91st Av between Butler Dr to Mountain View Rd to accommodate a four-lane roadway section, including bike lanes, street lights, traffic signals, landscape/irrigation, paving, striping and signage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Transportation Sales Tax	Base	\$0	\$351,630	\$0	\$0	\$0	\$0	\$351,630
Land	Streets Dev Zone 1	Base	\$0	\$351,630	\$0	\$0	\$0	\$0	\$351,630
Design	Transportation Sales Tax	Base	\$276,370	\$0	\$0	\$0	\$0	\$0	\$276,370
Design	Streets Dev Zone 1	Base	\$276,370	\$0	\$0	\$0	\$0	\$0	\$276,370
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$2,021,956	\$0	\$0	\$2,021,956
Construction	Streets Dev Zone 1	Base	\$0	\$0	\$0	\$2,021,956	\$0	\$0	\$2,021,956
Chargebacks	Transportation Sales Tax	Base	\$0	\$6,300	\$0	\$40,725	\$0	\$0	\$47,025
Chargebacks	Streets Dev Zone 1	Base	\$0	\$6,300	\$0	\$40,725	\$0	\$0	\$47,025
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$20,220	\$0	\$0	\$20,220
Arts	Streets Dev Zone 1	Base	\$0	\$0	\$0	\$20,220	\$0	\$0	\$20,220
Total Budget			\$552,740	\$715,860	\$0	\$4,165,802	\$0	\$0	\$5,434,402

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$35,000	\$175,000	\$210,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$35,000	\$175,000	\$210,000



Streets

ADA Sidewalk Ramps

Project Number: PW00025

Council District: Various

Project Location: Various street intersections

This project will provide for the design, construction administration, removal and reconstruction of sidewalk ramps throughout the City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	General	Base	\$55,000	\$55,000	\$55,000	\$55,000	\$0	\$0	\$220,000
Chargebacks	General	Base	\$0	\$5,000	\$5,000	\$5,000	\$0	\$0	\$15,000
Arts	General	Base	\$0	\$550	\$550	\$550	\$0	\$0	\$1,650
Total Budget			\$55,000	\$60,550	\$60,550	\$60,550	\$0	\$0	\$236,650

Agua Fria Crossing; Deer Valley Road

Project Number: EN00213

Council District: Mesquite

Project Location: Deer Valley Rd @ Agua Fria River

Maricopa County Department of Transportation is the lead agency for the design, ROW acquisition and construction for the proposed Agua Fria River crossing on the Deer Valley Rd/Williams Rd alignment between 109th Ave and El Mirage Rd. This project provides an additional east-west corridor across the Agua Fria River. This project is the City's contribution for the construction of the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$505,000	\$505,000



Streets

Agua Fria Truck Road Reliever

Project Number: EN00271

Council District: Mesquite

Project Location: 112th Av - Rose Garden Ln to 107th Av/Pinnacle Peak Rd

This project provides for the design, ROW acquisition, agency and stakeholder coordination, utility relocation, extension and burying overhead power lines as determined, construction and construction management of the selected truck road reliever to be constructed in the NW portion of the City. Improvements will include one lane in each direction, intersection improvements at Rose Garden Ln and Pinnacle Peak Rd, signal construction at 107th Ave and Pinnacle Peak Rd.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	GO Bonds 2007	Carryover	\$1,356,249	\$0	\$0	\$0	\$0	\$0	\$1,356,249
Design	GO Bonds 2007	Carryover	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	GO Bonds 2009	Base	\$7,861,198	\$0	\$0	\$0	\$0	\$0	\$7,861,198
Total Budget			\$9,717,447	\$0	\$0	\$0	\$0	\$0	\$9,717,447

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$54,000	\$54,000	\$54,000	\$54,000	\$270,000	\$486,000
Total Operating Impacts	\$0	\$54,000	\$54,000	\$54,000	\$54,000	\$270,000	\$486,000

Arterial Street Overlay Program - Asphalt Rubber

Project Number: PW00992

Council District: Various

Project Location: Various Locations

This project will provide for the systematic overlay of approximately two miles of arterial streets each year. This project consists of applying a thin rubber asphalt overlay to existing arterial streets to extend pavement life and improve drive characteristics. Project will also include repair of broken concrete, asphalt edge milling, crack fill, and raising valve and manholes to the new asphalt grade. Rubber asphalt overlays provide a better driving surface and extend asphalt life by up to ten years beyond current life cycle.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$0	\$900,000	\$0	\$900,000	\$0	\$2,250,000	\$4,050,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$450,000	\$450,000
Arts	Highway User	Base	\$0	\$9,000	\$0	\$9,000	\$0	\$22,500	\$40,500
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$4,500	\$4,500
Total Budget			\$0	\$909,000	\$0	\$909,000	\$0	\$2,727,000	\$4,545,000



Streets

Beardsley Rd Extension

Project Number: PW00152

Council District: Ironwood/Mesquite

Project Location: Beardsley Rd; Loop 101 - 83rd Av

This project provides for the construction and construction administration for the extension and widening of Beardsley Rd from 83rd Av across New River, the bridge over New River, bank protection and trails, the new trailhead, the new southbound frontage road, and the Texas U-turn interchange at Loop 101 and Union Hills Dr. In addition, it covers the same phases for ancillary projects that are recommended to be completed simultaneously with the Beardsley Extension. The specific projects are as follows: 83rd Av median and landscape; Beardsley Rd to Oraibi Dr; 83rd Av and Lake Pleasant Pkwy intersection and traffic signal modifications; completion of the third lane on Lake Pleasant Pkwy between Beardsley Rd and 83rd Av; the trail connection along New River; and development of a gateway theme at 81st Av & Beardsley Rd and 83rd Av & Union Hills Dr.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	GO Bonds 2009	Carryover	\$1,465,377	\$0	\$0	\$0	\$0	\$0	\$1,465,377
Total Budget			\$1,465,377	\$0	\$0	\$0	\$0	\$0	\$1,465,377

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$400,000
Total Operating Impacts	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$400,000

Beardsley Rd; 99th Av to Lake Pleasant Rd

Project Number: PW00065

Council District: Mesquite

Project Location: Beardsley Rd from 99th Av to Lake Pleasant Rd

This project provides for the design, utility relocation, extensions and burying overhead lines as determined, construction and construction administration of the south half-street improvements of Beardsley Rd between 99th Av alignment to Lake Pleasant Rd, modifications to the drainage improvements at the intersection of LPR & Beardsley Rd, a mill and overlay for the existing section of Beardsley Rd between LPR and 99th Av, signal modifications and construction of additional turn lanes at LPR and Beardsley Rd.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Streets Dev Zone 2	Carryover	\$3,951,954	\$0	\$0	\$0	\$0	\$0	\$3,951,954
Total Budget			\$3,951,954	\$0	\$0	\$0	\$0	\$0	\$3,951,954

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$7,600	\$7,600	\$7,600	\$7,600	\$38,000	\$68,400
Total Operating Impacts	\$0	\$7,600	\$7,600	\$7,600	\$7,600	\$38,000	\$68,400



Streets

Bridge Maintenance and Management Program

Project Number: EN00243

Council District: Various

Project Location: Various

This project will complete the establishment of a bridge maintenance and management program for the City of Peoria. The goal of this program is to prioritize and budget a 10-year program of preventive maintenance of the City's bridges.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Transportation Sales Tax	Carryover	\$19,000	\$0	\$0	\$0	\$0	\$0	\$19,000
Construction	Transportation Sales Tax	Base	\$60,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$1,860,000
Arts	Transportation Sales Tax	Base	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Total Budget			\$79,000	\$202,000	\$202,000	\$202,000	\$202,000	\$1,010,000	\$1,897,000

Dirt Shoulders, Dust Abatement PM-10 Project

Project Number: PW01001

Council District: Various

Project Location: Various locations

This project will provide funding to apply a dust palliative to those road shoulders that have no curbing. Based on the requirement from EPA, we can apply granite, ABC, a liquid application, asphalt millings, chip seal, or pave our arterial shoulders to maintain compliance. There are approximately 50-lane miles of road abutted by dirt shoulders in the city. Areas of focus: FY13-67th Ave south to Happy Valley Rd for 1.76 miles; Lake Pleasant Parkway from L303 to State Route 74 paving of unpaved roads totalling 1.92 miles; FY14-Jomax to Terramar to 83rd Ave, 1.35 miles; Jomax to 107th Ave to Lake Pleasant Parkway, 1.3 miles; New River Rd and Carefree Hwy to city limits, 10.35 miles

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Carryover	\$194,351	\$0	\$0	\$0	\$0	\$0	\$194,351
Construction	Highway User	Base	\$0	\$148,842	\$300,780	\$0	\$0	\$0	\$449,622
Construction	Outside Sources	Base	\$0	\$616,893	\$1,427,109	\$0	\$0	\$0	\$2,044,002
Arts	Highway User	Base	\$0	\$1,488	\$3,008	\$0	\$0	\$0	\$4,496
Total Budget			\$194,351	\$767,223	\$1,730,897	\$0	\$0	\$0	\$2,692,471

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
	\$7,500	\$7,500	\$8,500	\$8,500	\$8,500	\$42,500	\$83,000
Total Operating Impacts	\$7,500	\$7,500	\$8,500	\$8,500	\$8,500	\$42,500	\$83,000



Streets

Downtown Traffic Study

Project Number: EN00250

Council District: Acacia

Project Location: Downtown Peoria

This project provides for the preparation of a traffic study and transportation master plan for the downtown area. The purpose of the study is to develop and evaluate short-term and long-term transportation and parking improvements in the downtown area. The scope of this project will be closely coordinated with the Old Town Revitalization Plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Transportation Sales Tax	Base	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Total Budget			\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000

Grand Av Landscaping; L101-Peoria Av

Project Number: EN00214

Council District: Palo Verde

Project Location: Grand Av from L101 to Peoria Av

This project is for the coordination and installation of conduit sleeves simultaneously with the ADOT funded widening project currently under construction. The sleeves will be utilized for future landscape irrigation, electrical system, lighting system, traffic signal interconnect conduits, and sidewalk improvements (at 91st Avenue) to be constructed with the next phase of the Grand Avenue MIS projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Outside Sources	Carryover	\$61,182	\$0	\$0	\$0	\$0	\$0	\$61,182
Construction	GO Bonds 2009	Carryover	\$61,157	\$0	\$0	\$0	\$0	\$0	\$61,157
Total Budget			\$122,339	\$0	\$0	\$0	\$0	\$0	\$122,339

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$115	\$115	\$115	\$115	\$115	\$575	\$1,150
Total Operating Impacts	\$115	\$115	\$115	\$115	\$115	\$575	\$1,150



Streets

Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)

Project Number: EN00241

Council District: Mesquite

Project Location: LPP between Westwing Pkwy and L303

This project provides for design (Westwing to CAP), ROW acquisition, utility relocation, extensions and burying overhead power lines, as determined, construction and construction administration for the demolition of the existing two lanes and construction of two lanes each direction, bike lanes, median improvements, street lighting, signalization and ITS improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Transportation Sales Tax	Carryover	\$2,186,668	\$0	\$0	\$0	\$0	\$0	\$2,186,668
Land	County Transportation T	Carryover	\$516,608	\$0	\$0	\$0	\$0	\$0	\$516,608
Land	GO Bonds 2009	Carryover	\$2,854,396	\$0	\$0	\$0	\$0	\$0	\$2,854,396
Design	Transportation Sales Tax	Carryover	\$447,991	\$0	\$0	\$0	\$0	\$0	\$447,991
Design	Federal Funded CIP Proj	Carryover	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Design	County Transportation T	Carryover	\$468,953	\$0	\$0	\$0	\$0	\$0	\$468,953
Construction	Transportation Sales Tax	Base	\$2,000,000	\$10,000,000	\$0	\$0	\$0	\$0	\$12,000,000
Construction	Proposed GO Bonds	Base	\$0	\$3,770,550	\$0	\$0	\$0	\$0	\$3,770,550
Construction	GO Bonds 2010	Base	\$1,840,000	\$0	\$0	\$0	\$0	\$0	\$1,840,000
Construction	GO Bonds 2009	Base	\$4,320,000	\$0	\$0	\$0	\$0	\$0	\$4,320,000
Construction	GO Bonds 2007	Base	\$1,840,000	\$0	\$0	\$0	\$0	\$0	\$1,840,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$144,000	\$0	\$0	\$0	\$0	\$144,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$56,000	\$0	\$0	\$0	\$0	\$56,000
Arts	Transportation Sales Tax	Base	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Arts	Proposed GO Bonds	Base	\$0	\$37,706	\$0	\$0	\$0	\$0	\$37,706
Total Budget			\$17,074,616	\$14,108,256	\$0	\$0	\$0	\$0	\$31,182,872

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$212,000	\$212,000	\$212,000	\$1,060,000	\$1,696,000
Total Operating Impacts	\$0	\$0	\$212,000	\$212,000	\$212,000	\$1,060,000	\$1,696,000

Loop 303 Interchanges

Project Number: EN00242

Council District: Mesquite

Project Location: Loop 303 @ Happy Valley, Lone Mtn, and Lake Pleasant Pkwy

This project provides for the City's contribution to upgrade three L303 interchanges (Happy Valley Pkwy, Lone Mountain Pkwy and Lake Pleasant Pkwy) from a tight diamond interchange, as proposed by ADOT, to a Single-Point Urban Interchange (SPUI) also known as Single-Point Diamond. The costs will cover the estimated difference in the construction costs between the tight diamond and the Single-Point Urban Interchange (SPUI).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	County Transportation T	Carryover	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Total Budget			\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000



Streets

Major Street Repairs

Project Number: PW00027

Council District: Any

Project Location: Various Locations

This project provides for street repairs in response to urgent or unexpected situations or concerns. Improvements typically consist of paving, milling, overlaying, re-surfacing of roadways with minor concrete curb, gutter, valley gutter and apron improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
Arts	Highway User	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$100,000	\$101,000	\$101,000	\$101,000	\$101,000	\$505,000	\$1,009,000

North Peoria Traffic Update Study

Project Number: EN00252

Council District: Mesquite

Project Location: North Peoria

This project provides for preparation of a traffic study to update the Peoria Transportation Needs Study (2004) for the area bounded by Union Hills Dr to the south, Westwing Pkwy on the north, 67th Av on the east and 107th Ave on the west. The purpose of this study is to reevaluate the needs of northern Peoria after several significant transportation projects in the area have been completed (e.g., Happy Valley Rd, Lake Pleasant Pkwy, Beardsley Extension, etc.)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Transportation Sales Tax	Base	\$375,000	\$0	\$0	\$0	\$0	\$0	\$375,000
Total Budget			\$375,000	\$0	\$0	\$0	\$0	\$0	\$375,000

Olive Av & L101 TI Improvements

Project Number: EN00219

Council District: Pine

Project Location: Olive Av & L101 TI Improvements

This project provides funding for city participation in the Arizona Department of Transportation (ADOT) led widening of the Olive Av & Loop 101 Traffic Interchange (TI). The widening will include three thru lanes (WB & EB), right turn lanes (WB to NB & EB to SB) and dual left turn lanes (WB to SB and EB to NB). The City's contribution is for upgrades to the interchange based on City requirements and areas outside of ADOT limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	County Transportation T	Carryover	\$245,459	\$0	\$0	\$0	\$0	\$0	\$245,459
Construction	GO Bonds 2007	Carryover	\$55,115	\$0	\$0	\$0	\$0	\$0	\$55,115
Total Budget			\$300,574	\$0	\$0	\$0	\$0	\$0	\$300,574



Streets

Peoria Av Bus Stop Improvements

Project Number: PW11190

Council District: Acacia, Palo Verde, Pine

Project Location: Peoria Av; 67th Av to 99th Av

The city's Multi-Modal Master Plan created new standards for bus stops in Peoria. These standards outline a hierarchy of different stops to account for different purposes and passenger volumes, and define different amenities to be provided at each type of stop. In addition, the master plan outlines a process for incorporating art into bus stops to make them more attractive, improve the character of the surrounding areas, and help the city create unique identities for specific areas.

This funding request will help to implement the short-term recommendations identified in the city's Multi-Modal Master Plan. The recommendation is to fund improvements to the existing Peoria Avenue Route 106 bus stops to meet the new standards and potentially incorporate public art at key stops.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Transportation Sales Tax	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Total Budget			\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Pinnacle Peak Rd & 102nd Av Widening; 107-99 Av

Project Number: EN00151

Council District: Mesquite

Project Location: Pinnacle Peak Rd from 107th Av to 99th Av & 102nd Av from Planada Dr to PP Rd

This project provides for design and ROW acquisition for the future widening of Pinnacle Peak Road from 99th Avenue to 107th avenue and for local streets on 102nd Avenue and 104th Avenue. The design will include paving, curb, gutter, sidewalks, street lighting, landscaping, pavement markings, and signing. The construction of the roadway improvements is currently unfunded.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	GO Bonds 2010	Carryover	\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000
Total Budget			\$110,000	\$0	\$0	\$0	\$0	\$0	\$110,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$115,000	\$230,000
Total Operating Impacts	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$115,000	\$230,000



Streets

Re-Chip Seal Roads - North Peoria

Project Number: PW00163

Council District: Mesquite

Project Location: 67th Ave. to 107th Ave., Pinnacle Peak to Jomax Road

This project provides for the application of a rubberized chip seal to assist in keeping these dirt roads under control and to help the city in its efforts to meet PM 10 regulations. It is recommended that a rubber chip seal be placed every five years until these roads are properly engineered for water, sewer, drainage, and pavement. Since this project is necessary to meet air quality environmental guidelines, general government funds should support this request.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$0	\$0	\$0	\$400,000	\$0	\$400,000	\$800,000
Arts	Highway User	Base	\$0	\$0	\$0	\$4,000	\$0	\$4,000	\$8,000
Total Budget			\$0	\$0	\$0	\$404,000	\$0	\$404,000	\$808,000

Resurvey Benchmarks

Project Number: PW00137

Council District: Various

Project Location: Various Locations

This project will establish horizontal controls and vertical benchmarks for section and quarter corners within the City of Peoria. The City must establish a grid of monuments completed with second order survey accuracy. Additionally, reference to other datum found within the City namely, FEMA, City of Glendale, City of Phoenix, MCDOT and ADOT datum, shall be corresponded, coordinated and compared with City of Peoria "Inertial System Benchmark Survey".

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	General	Base	\$0	\$0	\$0	\$234,000	\$0	\$234,000	\$468,000
Total Budget			\$0	\$0	\$0	\$234,000	\$0	\$234,000	\$468,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000
Total Operating Impacts	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000



Streets

Rubber Chip Seal - Lake Pleasant Area

Project Number: PW01003

Council District: Mesquite

Project Location: Castle Hot Springs Road / 87th Av/ Chris. Camp Rd. / 11 miles

This rubber chip seal project is on Castle Hot Springs Road from SR-74 north for approximately 5.7 miles at 45 feet wide. In addition, this project will rubber chip seal 87th Avenue from SR-74 to Lake Pleasant Road for approximately 2.2 miles at 30 feet wide. Castle Hot Springs is one lane in each direction with bike lanes and was annexed into the city from the county several years ago. These roads are in need of a surface treatment. The preferred treatment is to apply a rubber chip seal which will give it seven to nine years before another treatment will be needed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$1,400,000	\$0	\$0	\$0	\$0	\$1,400,000	\$2,800,000
Arts	Highway User	Base	\$0	\$0	\$0	\$0	\$0	\$14,000	\$14,000
Total Budget			\$1,400,000	\$0	\$0	\$0	\$0	\$1,414,000	\$2,814,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
	\$0	\$24,531	\$24,531	\$24,531	\$24,531	\$122,655	\$220,779
Total Operating Impacts	\$0	\$24,531	\$24,531	\$24,531	\$24,531	\$122,655	\$220,779

Sidewalks Annual Program

Project Number: PW00046

Council District: Various

Project Location: Various Locations

This program is in response to completing various pedestrian and sidewalk links where deficiencies exist on arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. The improvements will consist of installing concrete sidewalks or temporary asphalt sidewalks, incidental work to accomplish connectivity and may include right-of-way acquisition, utility relocations and/or landscape revisions.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$450,000	\$900,000
Chargebacks	Highway User	Base	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
Arts	Highway User	Base	\$0	\$900	\$900	\$900	\$900	\$4,500	\$8,100
Total Budget			\$90,000	\$100,900	\$100,900	\$100,900	\$100,900	\$504,500	\$998,100



Streets

Street Light Infill Program

Project Number: PW11160

Council District: Various

Project Location: Citywide

This program allows the City to respond to citizen requests for additional street lights in residential areas. Specifically, this program provides for the preparation of the street light layout, coordination with APS and/or SRP, payment to the utility companies for street light design, installation of approved street lights, and payment to the utility company for costs associated with the electrical system upgrades identified by the utility company to support the new street light(s).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
Arts	Highway User	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$100,000	\$101,000	\$101,000	\$101,000	\$101,000	\$505,000	\$1,009,000

Street Lighting Upgrade and Replacement

Project Number: PW00991

Council District: Various

Project Location: Various Locations / See Exhibits

This project supports a systematic approach to maintaining the City's street light infrastructure investment. The maximum anticipated life cycle of a light pole is 30 years. Replacement of all street light poles, mast arms and luminaries is highly recommended at or before that point. Through this project, upgrades will be completed with new poles and concrete base, bolt-on assembly. New technology for energy savings will be integrated where feasible. This project will proceed by subdivision and will include approximately 400 street lights per year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$85,000	\$85,000	\$85,000	\$35,000	\$35,000	\$175,000	\$500,000
Arts	Highway User	Base	\$0	\$850	\$850	\$350	\$350	\$1,750	\$4,150
Total Budget			\$85,000	\$85,850	\$85,850	\$35,350	\$35,350	\$176,750	\$504,150



Streets

Street Maintenance Program

Project Number: PW00138

Council District: Various

Project Location: Citywide

This project provides for scheduled pavement maintenance applications throughout the City and is an integral component of extending the community's infrastructure investment. Improvements consist of pavement sealing or minor resurfacing, crack sealing, patching, milling, preservative applications and replacement of stripes and markings. Incidental street widening and pavement reconstruction may also be necessary.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000	\$20,000,000
Arts	Highway User	Base	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$180,000
Total Budget			\$2,000,000	\$2,020,000	\$2,020,000	\$2,020,000	\$2,020,000	\$10,100,000	\$20,180,000

Thunderbird Rd Widening Rehab; L 101-95th Av

Project Number: EN00011

Council District: Ironwood/Palo Verde

Project Location: Thunderbird Rd; Loop 101 to 95th Av

This project provided for right-of-way acquisition, construction and construction administration required to widen Thunderbird Rd from Loop 101 to 94th Dr. The project consisted of additional thru lanes, a median and bike lanes. Improvements included paving, curb, gutter, sidewalk, driveways, medians, storm drains, street lights, traffic signal interconnect conduit, landscaping, pavement marking & signage, bridge widening and traffic signal modifications. The majority of the construction has been completed. Remaining funding is for project closeout.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	GO Bonds 2007	Carryover	\$240,896	\$0	\$0	\$0	\$0	\$0	\$240,896
Construction	GO Bonds 2007	Carryover	\$365,068	\$0	\$0	\$0	\$0	\$0	\$365,068
Total Budget			\$605,964	\$0	\$0	\$0	\$0	\$0	\$605,964

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Total Operating Impacts							



Streets

Traffic Signal Renovation and Replacement

Project Number: PW00993

Council District: All

Project Location: Various locations

This project involves the systematic replacement of wiring for three (3) to four (4) intersections needed each year due to dry rot deterioration. From 2009 through 2013, the replacement of signal wiring is anticipated to cost \$65,000-\$80,000 per year. In 2013, signal cabinets and controllers will need to be replaced to avoid deterioration-related problems and to incorporate newer technology. This cycle should repeat every ten years to maintain optimum serviceability of our equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Highway User	Base	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$400,000	\$725,000
Construction	Proposed GO Bonds	Base	\$0	\$625,000	\$625,000	\$625,000	\$625,000	\$0	\$2,500,000
Arts	Highway User	Base	\$0	\$650	\$650	\$650	\$650	\$4,000	\$6,600
Arts	Proposed GO Bonds	Base	\$0	\$6,250	\$6,250	\$6,250	\$6,250	\$0	\$25,000
Total Budget			\$65,000	\$696,900	\$696,900	\$696,900	\$696,900	\$404,000	\$3,256,600

Utility Undergrounding Program

Project Number: CD00003

Council District: Various

Project Location: Various

This project provides for the removal of existing overhead utilities, the burying of overhead power lines, and the installation of street lights, as needed. In FY2011, the City hired a consultant to develop a master plan for the program identifying requirements and priorities. The \$500,000 request for FY2012 is to implement the first project identified in the master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	County Transportation T	Carryover	\$190,000	\$0	\$0	\$0	\$0	\$0	\$190,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$500,000	\$500,000	\$500,000	\$2,500,000	\$4,000,000
Construction	County Transportation T	Base	\$500,000	\$500,000	\$0	\$0	\$0	\$0	\$1,000,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$5,000	\$5,000	\$5,000	\$25,000	\$40,000
Arts	County Transportation T	Base	\$0	\$5,000	\$0	\$0	\$0	\$0	\$5,000
Total Budget			\$690,000	\$505,000	\$505,000	\$505,000	\$505,000	\$2,525,000	\$5,235,000



Streets

Westgreen Estates Unit 9 Soundwall

Project Number: EN00324

Council District: Pine

Project Location: Sun Valley Elementary School Basin south boundary

This project provides for the design, TCE acquisition, construction, and construction administration for the building of a Westfield Estates Unit 9 sound wall. This wall extends approximately 400 linear feet westerly along the PUSD storm water basin south boundary from the L101 right-of-way to 95th Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	County Transportation T	Carryover	\$14,000	\$0	\$0	\$0	\$0	\$0	\$14,000
Design	County Transportation T	Base	\$74,000	\$0	\$0	\$0	\$0	\$0	\$74,000
Construction	Outside Sources	Base	\$0	\$574,476	\$0	\$0	\$0	\$0	\$574,476
Construction	County Transportation T	Base	\$0	\$104,295	\$0	\$0	\$0	\$0	\$104,295
Chargebacks	County Transportation T	Base	\$0	\$64,200	\$0	\$0	\$0	\$0	\$64,200
Arts	County Transportation T	Base	\$0	\$1,043	\$0	\$0	\$0	\$0	\$1,043
Total Budget			\$88,000	\$744,014	\$0	\$0	\$0	\$0	\$832,014



Traffic Control

ITS Equipment Upgrade

Project Number: EN00348

Council District: Various

Project Location: Northern Av, Olive Av, Peoria Av

This project provides for the design and construction to upgrade the existing cabinets, traffic controllers and also to upgrade the existing loop detection to video detection to improve the overall communication within the City's network.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Transportation Sales Tax	Base	\$0	\$54,000	\$0	\$0	\$0	\$0	\$54,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$190,000	\$0	\$0	\$0	\$190,000
Construction	Outside Sources	Base	\$0	\$0	\$646,000	\$0	\$0	\$0	\$646,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$5,460	\$15,640	\$0	\$0	\$0	\$21,100
Arts	Transportation Sales Tax	Base	\$0	\$540	\$1,900	\$0	\$0	\$0	\$2,440
Total Budget			\$0	\$60,000	\$853,540	\$0	\$0	\$0	\$913,540

Traffic Management Center

Project Number: EN00171

Council District: Acacia

Project Location: Development Services Building

The City of Peoria will design and construct a Traffic Management Center (TMC) in the new Development Services building (DSB).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Transportation Sales Tax	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Total Budget			\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$475,000	\$0	\$475,000	\$950,000
Total Operating Impacts	\$0	\$0	\$0	\$475,000	\$0	\$475,000	\$950,000



Traffic Control

Traffic Signal Emergency Operations ITS

Project Number: EN00225

Council District: Pine, Palo Verde

Project Location: Thunderbird Rd, 83rd Av, 75th Av

This ITS project will include the installation of additional fiber optic conduit, cable, communication lines, and computer networking equipment along Thunderbird Road, 83rd Avenue, and 75th Avenue, as well as the installation of ITS equipment (e.g. Closed Circuit Television cameras) at key locations throughout the City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Transportation Sales Tax	Carryover	\$390,000	\$0	\$0	\$0	\$0	\$0	\$390,000
Construction	Outside Sources	Carryover	\$700,000	\$0	\$0	\$0	\$0	\$0	\$700,000
Total Budget			\$1,090,000	\$0	\$0	\$0	\$0	\$0	\$1,090,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000

Traffic Signal Interconnect Project (TSIP)

Project Number: PW00133

Council District: All

Project Location: Citywide

The project provides for extension of the Traffic Signal Interconnect Project (TSIP) fiber optic system to provide communications to the City's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (e.g. CCTV cameras, Dynamic Message Signs). The fiber optics communication system will aid in maintaining the coordination of the City's traffic signals, as well as obtaining valuable intersection information from a central location.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Transportation Sales Tax	Base	\$0	\$25,000	\$6,000	\$0	\$25,000	\$50,000	\$106,000
Construction	Transportation Sales Tax	Base	\$0	\$275,000	\$44,000	\$0	\$175,000	\$350,000	\$844,000
Construction	Outside Sources	Base	\$0	\$700,000	\$0	\$0	\$0	\$0	\$700,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$25,000	\$1,500	\$0	\$5,000	\$10,000	\$41,500
Arts	Transportation Sales Tax	Base	\$0	\$3,000	\$500	\$0	\$2,000	\$4,000	\$9,500
Total Budget			\$0	\$1,028,000	\$52,000	\$0	\$207,000	\$414,000	\$1,701,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$3,000	\$3,000	\$3,000	\$3,000	\$5,000	\$25,000	\$42,000
Total Operating Impacts	\$3,000	\$3,000	\$3,000	\$3,000	\$5,000	\$25,000	\$42,000



Traffic Control

Traffic Signal Program

Project Number: EN00170

Council District: Citywide

Project Location: Citywide

The Traffic Signal Program (TSP) provides funding for traffic studies, design, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals, the purchase of miscellaneous traffic signal equipment, intelligent transportation system (ITS) equipment, speed display signs, CCTV, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Transportation Sales Tax	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Outside Sources	Carryover	\$41,600	\$0	\$0	\$0	\$0	\$0	\$41,600
Construction	Transportation Sales Tax	Base	\$733,000	\$674,000	\$366,300	\$366,300	\$733,000	\$3,665,000	\$6,537,600
Chargebacks	Transportation Sales Tax	Base	\$0	\$59,260	\$30,000	\$30,000	\$59,670	\$298,350	\$477,280
Arts	Transportation Sales Tax	Base	\$0	\$6,740	\$3,700	\$3,700	\$7,330	\$36,650	\$58,120
Total Budget			\$824,600	\$740,000	\$400,000	\$400,000	\$800,000	\$4,000,000	\$7,164,600

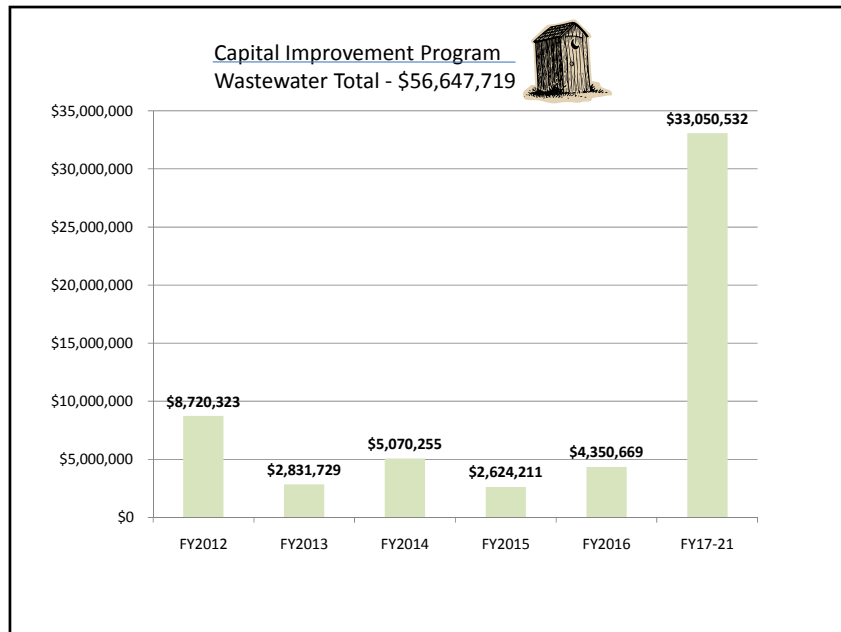
Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000



Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The 10-year program includes funding for a new reclaimed water line on 83rd Avenue, a new sewer line along Lake Pleasant Parkway, and inspection and rehabilitation of trunk sewer lines throughout the city.





Wastewater

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
2050 - Water	\$324,690	\$249,846	\$2,151,451	\$300,000	\$1,025,000	\$7,342,541	\$11,393,528
2161 - Water Expansion	\$0	\$0	\$0	\$0	\$0	\$3,284,904	\$3,284,904
2400 - Wastewater	\$5,244,583	\$1,984,468	\$2,272,151	\$1,500,000	\$1,275,669	\$15,452,623	\$27,729,494
2510 - Wastewater Expansion	\$3,151,050	\$597,415	\$646,653	\$824,211	\$2,050,000	\$6,970,464	\$14,239,793
Total - Wastewater	\$8,720,323	\$2,831,729	\$5,070,255	\$2,624,211	\$4,350,669	\$33,050,532	\$56,647,719



Wastewater

81st Ave, Reclaimed Waterline, North of Olive Ave

Project Number: UT00318

Council District: Acacia

Project Location: 81st Ave North of Olive Avenue

The project will expand the reclaimed water system in Old Town Peoria by installing of new 4-inch reclaimed waterline on 81st Avenue from Olive Avenue north approx. 550 LF to supply the Round Tree Ranch Park water meter. In the future, this line can be extended further north to supply right-of-way and HOA landscaping areas. This project will also fund the work necessary to convert the Park to reclaimed water, including:

- Installing regulatory signage and new reclaimed valves box lids, etc.
- Installing new reclaimed water meters
- Testing the systems to ensure there are no cross-connections to the potable water system
- Public education and outreach

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Base	\$23,000	\$0	\$0	\$0	\$0	\$0	\$23,000
Construction	Water	Base	\$69,000	\$0	\$0	\$0	\$0	\$0	\$69,000
Total Budget			\$92,000	\$0	\$0	\$0	\$0	\$0	\$92,000

83rd Av Reclaimed Water Line

Project Number: UT00305

Council District: Acacia

Project Location: 83rd Av; Butler Dr to Mountain View Rd

This project will install a reclaimed waterline on 83rd Avenue. Section C1 will install a 12-inch reclaimed waterline from Community Park No. 2 to Olive Avenue and includes a reclaimed water system booster pump station at Community Park No. 2. Section C2 will continue the 12" reclaimed waterline across Olive Avenue and extend it to the City Campus at Mountain View Road, continuing west to Centennial Park. Connection to the City Campus irrigation system is not included.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Carryover	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Construction	Water	Carryover	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Total Budget			\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000



Wastewater

85th Avenue Reclaimed Waterline-Mnt View to Grand

Project Number: UT00310

Council District: Acacia

Project Location: 85th Avenue Mountain View to Grand

The project will expand the reclaimed water system in Old Town Peoria by installing approx. 4,170 LF of new 12-inch reclaimed waterline on 85th Avenue from Mountain View Road to Grand Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Wastewater	Base	\$0	\$0	\$33,698	\$0	\$0	\$0	\$33,698
Design	Water	Base	\$0	\$0	\$101,093	\$0	\$0	\$0	\$101,093
Construction	Wastewater	Base	\$0	\$0	\$255,279	\$0	\$0	\$0	\$255,279
Construction	Water	Base	\$0	\$0	\$765,838	\$0	\$0	\$0	\$765,838
Chargebacks	Wastewater	Base	\$0	\$0	\$12,375	\$0	\$0	\$0	\$12,375
Chargebacks	Water	Base	\$0	\$0	\$37,125	\$0	\$0	\$0	\$37,125
Arts	Wastewater	Base	\$0	\$0	\$2,890	\$0	\$0	\$0	\$2,890
Arts	Water	Base	\$0	\$0	\$8,669	\$0	\$0	\$0	\$8,669
Total Budget			\$0	\$0	\$1,216,967	\$0	\$0	\$0	\$1,216,967

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS				\$2,000	\$2,000	\$10,000	
Total Operating Impacts				\$2,000	\$2,000	\$10,000	

Agua Fria Lift Station; Water Campus Land Purchase

Project Number: UT00284

Council District: Mesquite

Project Location: CAP Canal and Agua Fria River

This project will purchase a 40-acre site for a future a reclamation facility campus. This project site will initially be used for a regional wastewater lift station that will provide service for the portion of the City located north of the Central Arizona Project (CAP) Canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000
Land	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$1,850,000	\$0	\$1,850,000
Land	Wastewater	Base	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
Land	Water	Base	\$0	\$0	\$0	\$0	\$750,000	\$0	\$750,000
Total Budget			\$0	\$0	\$0	\$200,000	\$2,800,000	\$0	\$3,000,000



Wastewater

Beardsley Diversion Structure

Project Number: UT00303

Council District: Mesquite

Project Location: Beardsley Road and 91st Avenue

This project includes the design and construction of a wastewater diversion structure and a flow meter at Beardsley Road and 91st Avenue, where trunk sewers feeding the Beardsley Water Reclamation Facility (WRF) and the Butler Drive WRF intersect. This project includes supervisory control and data acquisition (SCADA) that will allow operators to monitor and control this facility remotely.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Wastewater	Base	\$0	\$28,882	\$0	\$0	\$0	\$0	\$28,882
Design	Water	Base	\$0	\$9,627	\$0	\$0	\$0	\$0	\$9,627
Construction	Wastewater	Base	\$0	\$243,478	\$0	\$0	\$0	\$0	\$243,478
Construction	Water	Base	\$0	\$81,159	\$0	\$0	\$0	\$0	\$81,159
Chargebacks	Wastewater	Base	\$0	\$7,500	\$0	\$0	\$0	\$0	\$7,500
Chargebacks	Water	Base	\$0	\$2,500	\$0	\$0	\$0	\$0	\$2,500
Arts	Wastewater	Base	\$0	\$2,724	\$0	\$0	\$0	\$0	\$2,724
Arts	Water	Base	\$0	\$908	\$0	\$0	\$0	\$0	\$908
Total Budget			\$0	\$376,778	\$0	\$0	\$0	\$0	\$376,778

Beardsley Plant Equipment Upgrade and Expansion

Project Number: UT00314

Council District: Mesquite

Project Location: Beardsley Treatment Plant

This project will replace and update existing equipment identified as reaching the end of their life cycle during FY13-17. The replacement of this equipment will maintain plant reliability and increase efficiencies. FY18-19 will increase plant treatment capacity from 4 Million Gallons per day to 6 Million Gallons per day. The project will entail expanding plant capacity using the current plant process technology at Beardsley. New basins, clarifiers, pump capacity, filters, disinfection systems, recharge capacity, and back up generator power are the main elements of this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Wastewater	Base	\$0	\$0	\$502,500	\$337,500	\$450,000	\$772,500	\$2,062,500
Equipment	Water	Base	\$0	\$0	\$167,500	\$112,500	\$150,000	\$257,500	\$687,500
Design	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$1,113,750	\$1,113,750
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$371,250	\$371,250
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$5,568,750	\$5,568,750
Construction	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$5,568,750	\$5,568,750
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$3,712,500	\$3,712,500
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$56,250	\$56,250
Arts	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$67,500	\$67,500
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$41,250	\$41,250
Total Budget			\$0	\$0	\$670,000	\$450,000	\$600,000	\$17,530,000	\$19,250,000



Wastewater

Beardsley WRF 8" WAS Forcemain Rehabilitation

Project Number: UT00308

Council District: Mesquite

Project Location: Beardsley and 91st Ave to 99th Ave

This project will provide for the design, construction and construction administration for the installation of a new 8" force main which will allow the City to pump waste activated sludge from the existing Beardsley WRF pumping station to the existing manhole at Beardsley and 91st Ave. A new 8" pipeline will be constructed from the Beardsley WRF pumping station to 99th Ave, and the existing 8" pipe line from 99th Ave to the existing manhole at Beardsley Rd and 91st Avenue will be relined. The project will also install a temporary bypass system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$243,816	\$243,816
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$81,272	\$81,272
Construction	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$1,838,818	\$1,838,818
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$612,939	\$612,939
Chargebacks	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$26,663	\$26,663
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$8,888	\$8,888
Arts	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$20,826	\$20,826
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$6,942	\$6,942
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,840,164	\$2,840,164

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS							
Total Operating Impacts							

Butler Air Isolation Valves for Membrane System

Project Number: UT00315

Council District: Acacia

Project Location: Butler Treatment Plant

This project will construct air isolation valves for the Membrane Air Scour system. The valves will allow isolation of each Membrane, facilitating maintenance operations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Base	\$93,060	\$0	\$0	\$0	\$0	\$0	\$93,060
Construction	Water	Base	\$30,690	\$0	\$0	\$0	\$0	\$0	\$30,690
Total Budget			\$123,750	\$0	\$0	\$0	\$0	\$0	\$123,750



Wastewater

Butler Drive Water Reclamation Facility

Project Number: UT00031

Council District: Acacia

Project Location: 79th Avenue and Butler

This project funded the construction of the Butler Drive Water Reclamation Facility, offsite reclaimed water pipelines and an influent pumping station. The plant started operating in July 2008. The remaining funding is needed to close out the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Carryover	\$168,300	\$0	\$0	\$0	\$0	\$0	\$168,300
Total Budget			\$168,300	\$0	\$0	\$0	\$0	\$0	\$168,300

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Total Operating Impacts							

Butler Drive WRF Expansion to 13 MGD

Project Number: UT00225

Council District: Acacia

Project Location: Butler WRF

As growth continues south of Beardsley Road, the Butler Water Reclamation Facility (WRF) treatment capacity will need to be expanded to 13 million gallons per day (MGD). This project will fund the addition of a booster pump at the influent pump station, additional membrane cassettes, one new centrifuge, one new UV module at the WRF, and centrifuge solids building improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Wastewater	Base	\$0	\$0	\$0	\$185,625	\$0	\$0	\$185,625
Design	Water	Base	\$0	\$0	\$0	\$61,875	\$0	\$0	\$61,875
Construction	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$1,732,673	\$1,732,673
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,732,673	\$1,732,673
Arts	Wastewater	Base	\$0	\$0	\$0	\$1,875	\$0	\$17,327	\$19,202
Arts	Water	Base	\$0	\$0	\$0	\$625	\$0	\$17,327	\$17,952
Total Budget			\$0	\$0	\$0	\$250,000	\$0	\$3,500,000	\$3,750,000



Wastewater

Butler Drive WRF Membrane Replacement

Project Number: UT00306

Council District: Acacia

Project Location: Butler Drive Water Reclamation Facility

This project provides for annual contributions to a reserve fund to replace membrane filters at the Butler Drive Water Reclamation Facility (WRF).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Wastewater	Base	\$0	\$0	\$375,000	\$375,000	\$375,000	\$1,500,000	\$2,625,000
Equipment	Water	Base	\$0	\$0	\$125,000	\$125,000	\$125,000	\$500,000	\$875,000
Total Budget			\$0	\$0	\$500,000	\$500,000	\$500,000	\$2,000,000	\$3,500,000

Butler Recharge Well

Project Number: UT00309

Council District: Acacia

Project Location: Butler Water Reclamation Facility

This project will provide for the study, design, construction and construction administration of a new groundwater recharge well at the Butler Water Reclamation Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$82,086	\$82,086
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$246,258	\$246,258
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$483,339	\$483,339
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,450,016	\$1,450,016
Chargebacks	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$14,062	\$14,062
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$42,188	\$42,188
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$5,654	\$5,654
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$16,963	\$16,963
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,340,566	\$2,340,566

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS							
Total Operating Impacts							



Wastewater

Butler Reclaimed Water System Expansion Phase II

Project Number: UT00313

Council District: Acacia

Project Location: Butler Reclamation Facility

This project will construct a new 100,000 gallon concrete reservoir and booster pump station to support expansion of the reclaimed water system in the Old Town area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Wastewater	Base	\$0	\$45,128	\$0	\$0	\$0	\$0	\$45,128
Design	Water	Base	\$0	\$135,384	\$0	\$0	\$0	\$0	\$135,384
Construction	Wastewater	Base	\$0	\$0	\$306,018	\$0	\$0	\$0	\$306,018
Construction	Water	Base	\$0	\$0	\$918,053	\$0	\$0	\$0	\$918,053
Chargebacks	Wastewater	Base	\$0	\$6,300	\$6,300	\$0	\$0	\$0	\$12,600
Chargebacks	Water	Base	\$0	\$18,900	\$18,900	\$0	\$0	\$0	\$37,800
Arts	Wastewater	Base	\$0	\$456	\$3,091	\$0	\$0	\$0	\$3,547
Arts	Water	Base	\$0	\$1,368	\$9,273	\$0	\$0	\$0	\$10,641
Total Budget			\$0	\$207,536	\$1,261,635	\$0	\$0	\$0	\$1,469,171

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS				\$16,100	\$16,100	\$80,500	
Total Operating Impacts				\$16,100	\$16,100	\$80,500	

Jomax Plant Modular Rehabilitation & Expansion

Project Number: UT00317

Council District: Mesquite

Project Location: Jomax Treatment Plant

This project will provide for the rehabilitation and expansion of the existing administration modular building.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$668,964	\$668,964
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,511,891	\$1,511,891
Arts	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$7,529	\$7,529
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$17,588	\$17,588
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,205,972	\$2,205,972



Wastewater

Lake Plsnt Pkwy 21/18-inch Sewer; Dynamite-L303

Project Number: UT00151

Council District: Mesquite

Project Location: Lake Plsnt Pkwy/Dynamite to Loop 303

This project includes the construction of two sections of sanitary sewer line (21 and 18 inch) along Lake Pleasant Parkway from Dynamite Road to Loop 303. This sewer will be required to provide service along the Lake Pleasant Parkway corridor and northern areas of the City located east of the Agua Fria River. Construction will be coordinated with construction of Lake Pleasant Parkway from Dynamite Road to Loop 303.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Wastewater Expansion	Carryover	\$72,772	\$0	\$0	\$0	\$0	\$0	\$72,772
Construction	Wastewater Expansion	Base	\$3,075,887	\$0	\$0	\$0	\$0	\$0	\$3,075,887
Construction	Wastewater	Base	\$2,050,591	\$0	\$0	\$0	\$0	\$0	\$2,050,591
Total Budget			\$5,199,250	\$0	\$0	\$0	\$0	\$0	\$5,199,250

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000
Total Operating Impacts	\$0	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$18,000

Lift Station Reconditioning

Project Number: UT00116

Council District: Various

Project Location: Various Locations

The initial phase of this project will evaluate and construct an odor and corrosion control system at the Butler Influent Pump Station and will address ongoing replacement needs for Lift stations throughout the city.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Base	\$198,000	\$198,000	\$0	\$99,000	\$0	\$297,000	\$792,000
Arts	Wastewater	Base	\$0	\$2,000	\$0	\$1,000	\$0	\$3,000	\$6,000
Total Budget			\$198,000	\$200,000	\$0	\$100,000	\$0	\$300,000	\$798,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$20,000	\$45,000	\$45,000	\$45,000	\$225,000	\$380,000
Total Operating Impacts	\$0	\$20,000	\$45,000	\$45,000	\$45,000	\$225,000	\$380,000



Wastewater

Manhole Rehabilitation

Project Number: UT00307

Council District: Various

Project Location: Various

This project will repair and rehabilitate manholes throughout the City's wastewater collection system. The City currently has over 14,000 manholes with an expected life of 30 to 50 years. This project will progressively increase the number of rehabilitations over the next ten years as the infrastructure ages.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Base	\$123,750	\$148,500	\$173,250	\$198,000	\$222,750	\$1,732,500	\$2,598,750
Arts	Wastewater	Base	\$0	\$1,500	\$1,750	\$2,000	\$2,250	\$17,500	\$25,000
Total Budget			\$123,750	\$150,000	\$175,000	\$200,000	\$225,000	\$1,750,000	\$2,623,750

Miscellaneous Local Wastewater Line Improvements

Project Number: UT00191

Council District: Various

Project Location: Various Locations

This project provides funding to upgrade the City's existing wastewater collection system to ensure its continued operation. These funds may also be used to construct sewer extensions in coordination with street improvement projects. The selection of these projects is coordinated with Utility Operations and City Engineering.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Carryover	\$244,314	\$0	\$0	\$0	\$0	\$0	\$244,314
Construction	Wastewater	Carryover	\$37,072	\$0	\$0	\$0	\$0	\$0	\$37,072
Construction	Wastewater	Base	\$99,000	\$99,000	\$99,000	\$99,000	\$99,000	\$495,000	\$990,000
Arts	Wastewater	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$380,386	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,280,386



Wastewater

Trunk Sewer Rehabilitation

Project Number: UT00296

Council District: Various

Project Location: Citywide

This project will repair and rehabilitate sewer lines 15 inches and larger within the City's wastewater collection system. These lines are classified as trunk sewers, which collect the wastewater from multiple areas. This project will correct deficiencies identified by the Trunk Sewer Inspection project (UT00295).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Carryover	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000
Construction	Wastewater	Base	\$782,496	\$1,173,744	\$489,060	\$0	\$0	\$0	\$2,445,300
Chargebacks	Wastewater	Base	\$0	\$14,400	\$6,000	\$0	\$0	\$0	\$20,400
Arts	Wastewater	Base	\$0	\$11,856	\$4,940	\$0	\$0	\$0	\$16,796
Total Budget			\$1,982,496	\$1,200,000	\$500,000	\$0	\$0	\$0	\$3,682,496

West Agua Fria Wastewater Lines

Project Number: UT00171

Council District: Mesquite

Project Location: Vistancia Development

This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The City is funding over sizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater Expansion	Base	\$2,391	\$591,500	\$640,250	\$816,050	\$0	\$83,000	\$2,133,191
Construction	Wastewater	Base	\$0	\$0	\$0	\$0	\$124,425	\$0	\$124,425
Arts	Wastewater Expansion	Base	\$0	\$5,915	\$6,403	\$8,161	\$0	\$830	\$21,309
Arts	Wastewater	Base	\$0	\$0	\$0	\$0	\$1,244	\$0	\$1,244
Total Budget			\$2,391	\$597,415	\$646,653	\$824,211	\$125,669	\$83,830	\$2,280,169

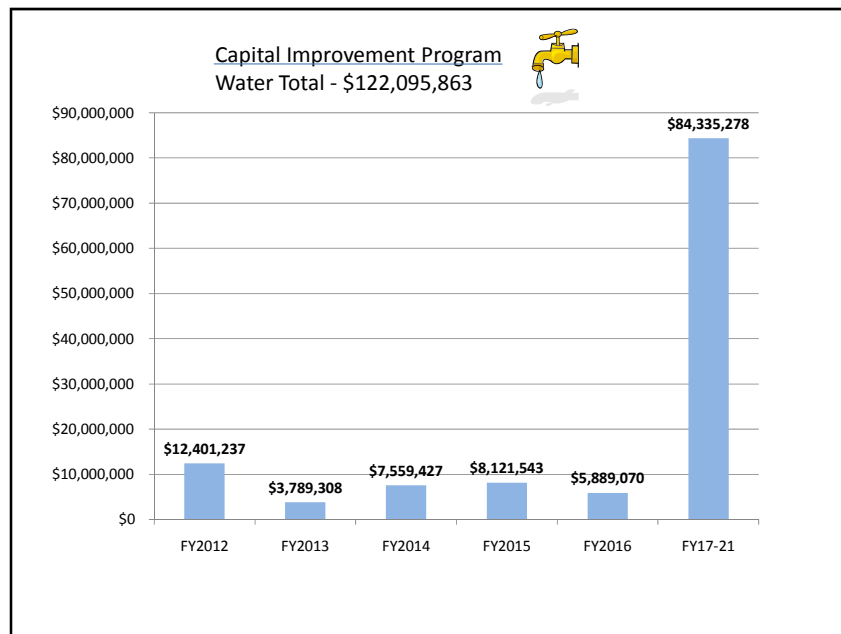
Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Total Operating Impacts							



Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the city's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development impact fees. The 10-year program includes funding for new water lines along Lake Pleasant Parkway and Lone Mountain Road, upgrades to the Pyramid Peak Water Treatment Plant, bromate mitigation at the Greenway Water Treatment Plant, the reconditioning of various water facilities, and the construction of new wells.





Water

Summary by Funding Source

Fund Number and Name	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
2050 - Water	\$4,794,732	\$1,811,520	\$6,376,068	\$3,392,318	\$4,219,004	\$27,769,229	\$48,362,871
2161 - Water Expansion	\$6,849,473	\$1,627,788	\$735,859	\$2,790,600	\$1,356,441	\$16,394,436	\$29,754,597
2224 - WIFA Bonds DW-038-2009	\$0	\$0	\$0	\$0	\$0	\$38,421,613	\$38,421,613
2400 - Wastewater	\$727,032	\$275,000	\$417,500	\$532,725	\$227,166	\$1,365,000	\$3,544,423
2510 - Wastewater Expansion	\$30,000	\$75,000	\$30,000	\$405,900	\$86,459	\$385,000	\$1,012,359
4810 - Capital Projects-Outside Srces	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
Total - Water	\$12,401,237	\$3,789,308	\$7,559,427	\$8,121,543	\$5,889,070	\$84,335,278	\$122,095,863



Water

75 Av 16-inch Waterline, Thunderbird and Cholla

Project Number: UT00143

Council District: Palo Verde/Willow

Project Location: 75th Ave, Thunderbird and Cholla Intersections

This project will construct a 16-inch waterline along 75th Avenue at the intersections with Thunderbird Road and Cactus Road prior to intersection construction to avoid disturbing these intersections when the full 16-inch waterline from Thunderbird to Cholla is constructed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Carryover	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Design	Water	Base	\$0	\$0	\$0	\$40,000	\$0	\$0	\$40,000
Construction	Water	Base	\$173,283	\$0	\$0	\$0	\$0	\$356,099	\$529,382
Chargebacks	Water	Base	\$0	\$0	\$0	\$4,000	\$0	\$6,000	\$10,000
Arts	Water	Base	\$0	\$0	\$0	\$400	\$0	\$3,561	\$3,961
Total Budget			\$193,283	\$0	\$0	\$44,400	\$0	\$365,660	\$603,343

91st Av 24-inch Waterline; Union Hills-Greenway

Project Number: UT00226

Council District: Ironwood

Project Location: 91st Ave, Union Hills Dr to Greenway Rd

This project includes design and construction of a 24-inch waterline in 91st Avenue from Union Hills Drive to Greenway Road. This waterline will be part of a major north/south transmission pipeline.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$530,000	\$530,000
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$5,230,000	\$5,230,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$57,600	\$57,600
Total Budget			\$0	\$0	\$0	\$0	\$0	\$5,967,600	\$5,967,600

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500



Water

Agua Fria Booster/PRV Phase I and II

Project Number: UT00245

Council District: Mesquite

Project Location: North Peoria

This project will provide a pressure reducing valve and booster station to move water to and from pressure zone 4E to both zones 5E and 5W.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water Expansion	Base	\$0	\$0	\$642,761	\$0	\$0	\$0	\$642,761
Construction	Outside Sources	Base	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$1,911,705	\$0	\$0	\$1,911,705
Construction	Water	Base	\$0	\$0	\$0	\$705,101	\$0	\$0	\$705,101
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$68,985	\$0	\$0	\$68,985
Chargebacks	Water	Base	\$0	\$0	\$0	\$25,515	\$0	\$0	\$25,515
Arts	Water Expansion	Base	\$0	\$0	\$6,493	\$19,310	\$0	\$0	\$25,803
Arts	Water	Base	\$0	\$0	\$0	\$7,122	\$0	\$0	\$7,122
Total Budget			\$0	\$0	\$649,254	\$3,737,738	\$0	\$0	\$4,386,992

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS					\$27,600	\$138,000	
Total Operating Impacts					\$27,600	\$138,000	

Condition Assessment of Remote Sites

Project Number: UT00256

Council District: Various

Project Location: Citywide

This project will assess the condition of all water, wastewater and reuse water infrastructure (excluding treatment plants). This work will be completed in the first year of the Integrated Master Plan and will be used to enhance the accuracy of this master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Wastewater	Base	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$300,000
Study	Water	Base	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$300,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$600,000



Water

Data Network for Remote Utility Facilities

Project Number: UT00215

Council District: Various

Project Location: Various locations

This project will upgrade the Utilities Supervisory Control and Data Acquisition (SCADA) network. The SCADA system links control rooms at the water and wastewater treatment plants to unmanned remote sites to monitor and operate these sites. In fiscal years 2009 and 2010, a significant upgrade to the radio system was completed. In fiscal years 2015 and 2016, equipment will be upgraded to current technology.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Wastewater Expansion	Base	\$0	\$0	\$0	\$55,900	\$56,459	\$0	\$112,359
Equipment	Wastewater	Base	\$0	\$0	\$0	\$57,725	\$57,166	\$0	\$114,891
Equipment	Water Expansion	Base	\$0	\$0	\$0	\$55,900	\$56,459	\$0	\$112,359
Equipment	Water	Base	\$0	\$0	\$0	\$57,725	\$57,166	\$0	\$114,891
Total Budget			\$0	\$0	\$0	\$227,250	\$227,250	\$0	\$454,500

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
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Total Operating Impacts							

Desert Harbor-Peoria Sports Complex Well Mixing

Project Number: UT00312

Council District: Ironwood

Project Location: 91st Ave and Greenway to Sports Complex Reservoir

This project will install a waterline to directly connect the Desert Harbor and Arrowhead Shores Wells to the Peoria Sports Complex Reservoir in order to facilitate mixing of the water sources. Permits to cross New River and Loop 101 will be obtained. Easements and Right-of-way exist, however private improvements will need to be restored after construction of the waterline.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$165,281	\$0	\$165,281
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,346,723	\$1,346,723
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$10,550	\$25,000	\$35,550
Arts	Water	Base	\$0	\$0	\$0	\$0	\$1,670	\$13,603	\$15,273
Total Budget			\$0	\$0	\$0	\$0	\$177,501	\$1,385,326	\$1,562,827

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
<hr/>							
Non-Pers OPS							
Total Operating Impacts							



Water

Fire Hydrant Infill

Project Number: UT00204

Council District: Various

Project Location: City Wide

This is an ongoing program to install fire hydrants in areas of the City where fire hydrant spacing exceeds City Infrastructure Guidelines.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Water	Base	\$49,505	\$0	\$49,505	\$0	\$49,505	\$99,010	\$247,525
Arts	Water	Base	\$0	\$0	\$495	\$0	\$495	\$990	\$1,980
Total Budget			\$49,505	\$0	\$50,000	\$0	\$50,000	\$100,000	\$249,505

Greenway Plant Equipment Upgrade

Project Number: UT00316

Council District: Willow

Project Location: Greenway Water Treatment Plant

FY12 will upgrade existing plant equipment and SCADA equipment. This project will also address the need for providing proper personnel access to several plant basins. The main elements of this project are: upgrades to the ozone disinfection system, replacing existing programmable Logic Controllers, and installing access equipment for plant basins. FY15 & FY18 will address ongoing replacement of plant equipment and systems.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Water	Base	\$100,000	\$0	\$0	\$100,000	\$0	\$100,000	\$300,000
Total Budget			\$100,000	\$0	\$0	\$100,000	\$0	\$100,000	\$300,000



Water

Greenway Rd 24-inch Waterline; 91st-79th Av

Project Number: UT00227

Council District: Willow/Ironwood

Project Location: Greenway Road

This project includes design and construction of a 24-inch waterline along the Greenway Road alignment from 91st Avenue to 79th Avenue, crossing Loop 101. This waterline will be a section of a major north-south transmission pipeline.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$2,788,577	\$2,788,577
Construction	WIFA Bonds DW-038-2	Base	\$0	\$0	\$0	\$0	\$0	\$6,551,939	\$6,551,939
Chargebacks	WIFA Bonds DW-038-2	Base	\$0	\$0	\$0	\$0	\$0	\$106,260	\$106,260
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$123,740	\$123,740
Arts	WIFA Bonds DW-038-2	Base	\$0	\$0	\$0	\$0	\$0	\$66,181	\$66,181
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$28,083	\$28,083
Total Budget			\$0	\$0	\$0	\$0	\$0	\$9,664,780	\$9,664,780

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000

Greenway Water Treatment Plant Bromate Mitigation

Project Number: UT00253

Council District: Willow

Project Location: Greenway Water Treatment Plant

This project will install equipment at the Greenway Water Treatment Plant (WTP) to more efficiently treat Bromide in source water. This will allow the plant to increase the amount of ozone used to disinfect water, which in turn will reduce the formation of disinfection by-products (DBPs) that will be regulated more strictly beginning in 2012. This project will allow the Greenway WTP to comply with Stage 2 Disinfection By-Product Rules.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Water	Base	\$546,837	\$0	\$0	\$0	\$0	\$0	\$546,837
Total Budget			\$596,837	\$0	\$0	\$0	\$0	\$0	\$596,837

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$64,000	\$64,000	\$64,000	\$64,000	\$64,000		
Total Operating Impacts	\$64,000	\$64,000	\$64,000	\$64,000	\$64,000		



Water

Greenway WTP 24 MGD Expansion

Project Number: UT00311

Council District: Willow

Project Location: Greenway WTP

This project provides for expansion of the Greenway WTP from 16 MGD to 24 MGD, however the plant was master planned to be expanded to 32 MGD. This project includes sizing some major unit processes an additional 16 MGD for a total capacity of 32 MGD. The plant was planned such that these unit process could only be expanded to 32 MGD. The following unit process were sized for 8 MGD providing a total capacity of 24 MGD: Flocculation basin, final sedimentation basin, filters, chlorination equipment, and ozone production equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	WIFA Bonds DW-038-2	Base	\$0	\$0	\$0	\$0	\$0	\$3,521,584	\$3,521,584
Construction	WIFA Bonds DW-038-2	Base	\$0	\$0	\$0	\$0	\$0	\$27,710,176	\$27,710,176
Chargebacks	WIFA Bonds DW-038-2	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Arts	WIFA Bonds DW-038-2	Base	\$0	\$0	\$0	\$0	\$0	\$315,473	\$315,473
Total Budget			\$0	\$0	\$0	\$0	\$0	\$31,697,233	\$31,697,233

Greenway WTP Fiber Optic Connection

Project Number: UT00301

Council District: Willow

Project Location: Greenway Rd from 75th Ave to the Greenway WTP

This project will install fiber optic cable from the corner of 75th Avenue and Greenway Road east on Greenway Road to connect the Greenway Water Treatment Plant (WTP) to the City's fiber optic network.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Water	Base	\$0	\$297,000	\$0	\$0	\$0	\$0	\$297,000
Arts	Water	Base	\$0	\$3,000	\$0	\$0	\$0	\$0	\$3,000
Total Budget			\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000



Water

Integrated Utility Master Plan

Project Number: UT00271

Council District: Various

Project Location: Citywide

This project will update water, wastewater and reuse master plans. The Integrated Utility Master Plan will identify the amount of potable and reuse water required, the water resources available, and the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection and treatment facility requirements. Because it is so broad in scope, this project will require two years to complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Wastewater	Base	\$37,600	\$141,000	\$56,400	\$0	\$0	\$235,000	\$470,000
Study	Water	Base	\$37,600	\$141,000	\$56,400	\$0	\$0	\$235,000	\$470,000
CB-Chargeba	Wastewater	Base	\$0	\$9,000	\$3,600	\$0	\$0	\$15,000	\$27,600
CB-Chargeba	Water	Base	\$0	\$9,000	\$3,600	\$0	\$0	\$15,000	\$27,600
Total Budget			\$75,200	\$300,000	\$120,000	\$0	\$0	\$500,000	\$995,200

Jomax In-Line Booster Station Upgrades

Project Number: UT00285

Council District: Mesquite

Project Location: Jomax Road and Terramar Blvd

This project includes upgrading the existing Jomax Booster Station from 12 to 18 million gallons per day (MGD) firm capacity. This will involve upgrading pumps 1 and 2 to 100 hp each to match pumps 3 and 4. The project will require a new emergency generator rated at 450 KW. The two 75 KW VFD drives will be replaced with 100 KW constant speed soft start motor controls. A section of the 16" watermain near the turnout will be replaced with 24" pipe and a new 24" MAG meter installed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Base	\$0	\$0	\$129,202	\$0	\$0	\$0	\$129,202
Construction	Water	Base	\$0	\$0	\$1,096,602	\$0	\$0	\$0	\$1,096,602
Chargebacks	Water	Base	\$0	\$0	\$45,000	\$0	\$0	\$0	\$45,000
Arts	Water	Base	\$0	\$0	\$12,258	\$0	\$0	\$0	\$12,258
Total Budget			\$0	\$0	\$1,283,062	\$0	\$0	\$0	\$1,283,062

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$20,100	\$20,100	\$100,500	\$140,700
Total Operating Impacts	\$0	\$0	\$0	\$20,100	\$20,100	\$100,500	\$140,700



Water

Lake Pleasant WTP Turnout Station

Project Number: UT00282

Council District: Mesquite

Project Location: Lake Pleasant Pkwy near the Lake Pleasant WTP

This project includes connection to a City of Phoenix transmission main from the Lake Pleasant Water Treatment Plant (WTP) and an underground take-out metering station, including a vault, a water meter and supervisory control and data acquisition (SCADA) equipment. The budget also includes land acquisition of a one-acre site for a future booster station to serve the northern part of the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Water	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$106,296	\$106,296
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$898,704	\$898,704
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$10,050	\$10,050
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,190,050	\$1,190,050

Lake Plsnt Pkwy 24-inch Waterline; Dynamite-L303

Project Number: UT00148

Council District: Mesquite

Project Location: Lake Pleasant Pkwy, Dynamite Road to Loop 303

This project includes design and construction of a 24-inch waterline along Lake Pleasant Parkway from Dynamite Road to Loop 303. This waterline will be required to provide service to the Lake Pleasant Parkway corridor and the northern areas of the City located east of the Agua Fria River. This waterline will function as a transmission and distribution main. Construction will be coordinated with construction of Lake Pleasant Parkway from Dynamite Road to Loop 303.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water Expansion	Carryover	\$133,772	\$0	\$0	\$0	\$0	\$0	\$133,772
Construction	Water Expansion	Base	\$2,553,635	\$0	\$0	\$0	\$0	\$0	\$2,553,635
Construction	Water	Base	\$1,620,208	\$0	\$0	\$0	\$0	\$0	\$1,620,208
Total Budget			\$4,307,615	\$0	\$0	\$0	\$0	\$0	\$4,307,615

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$500	\$500	\$500	\$500	\$2,500	\$4,500
Total Operating Impacts	\$0	\$500	\$500	\$500	\$500	\$2,500	\$4,500



Water

Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP

Project Number: UT00269

Council District: Mesquite

Project Location: Lake Plsnt Pkwy 24-inch Waterline, Loop 303 - LPWTP

This project includes design and construction of a 24-inch waterline along Lake Pleasant Parkway from Loop 303 to the City of Phoenix Lake Pleasant Water Treatment Plant (WTP). This waterline will serve the northern-most zones within the City and tie into the Lake Pleasant Water Treatment Plant. It will be constructed along the Lake Pleasant Parkway alignment and within the roadway right-of-way and will be coordinated with Lake Pleasant Parkway construction.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,145,317	\$1,145,317
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$650,000	\$650,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$6,112,933	\$6,112,933
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$897,500	\$897,500
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$108,000	\$108,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$72,000	\$72,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$61,747	\$61,747
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$9,000	\$9,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$9,056,497	\$9,056,497

Lone Mtn Pkwy 24-inch Waterline; El Mirage to L303

Project Number: UT00233

Council District: Mesquite

Project Location: Lone Mountain Pkwy, El Mirage Road to Loop 303

This project will install a 24" waterline in Lone Mountain Parkway from the crossing of the Loop 303 Freeway to the existing waterline at El Mirage Road in accordance with the Water Master Plan. Permits to cross several washes and to enter Loop 303 ROW will be obtained. Easements and Right-of-way are expected to be provided by the road project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Carryover	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Construction	Water Expansion	Base	\$2,578,845	\$0	\$0	\$0	\$0	\$0	\$2,578,845
Total Budget			\$2,838,845	\$0	\$0	\$0	\$0	\$0	\$2,838,845

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$500	\$500	\$500	\$500	\$2,500	\$4,500
Total Operating Impacts	\$0	\$500	\$500	\$500	\$500	\$2,500	\$4,500



Water

Miscellaneous Local Waterline Improvements

Project Number: UT00203

Council District: Various

Project Location: Various Locations

This project provides funding to upgrade the City's existing water distribution system to ensure its continued operation. These funds may also be used to construct water extensions in coordination with street improvement projects. The selection of these projects is coordinated with Utility Operations and City Engineering.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Water	Carryover	\$133,381	\$0	\$0	\$0	\$0	\$0	\$133,381
Construction	Water	Base	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,500,000
Arts	Water	Base	\$0	\$1,500	\$1,500	\$1,500	\$1,500	\$7,500	\$13,500
Total Budget			\$283,381	\$151,500	\$151,500	\$151,500	\$151,500	\$757,500	\$1,646,881

New River Agua Fria Underground Storage Project

Project Number: UT00149

Council District: Various

Project Location: NAUSP

This project funds the construction of recharge basin number seven at the New River Agua Fria Underground Storage Project (NAUSP). The facility is being constructed by Salt River Project (SRP) and Peoria has purchased capacity to recharge the effluent from the Butler Drive Water Reclamation Facility at this facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Water Expansion	Carryover	\$297,000	\$0	\$0	\$0	\$0	\$0	\$297,000
Total Budget			\$297,000	\$0	\$0	\$0	\$0	\$0	\$297,000

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$68,000	\$68,000	\$68,000	\$68,000	\$68,000	\$340,000	\$680,000
Total Operating Impacts	\$68,000	\$68,000	\$68,000	\$68,000	\$68,000	\$340,000	\$680,000



Water

Northern Av - 16-inch Waterline, 107 Av - 103 Av

Project Number: UT00138

Council District: Pine

Project Location: Northern Avenue, 107th Avenue to 103rd Avenue

This project includes the design and construction of a 16-inch waterline along Northern Avenue from 107th Avenue to 103rd Avenue. This waterline is required to provide service to the southern areas of the City located east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$110,000	\$0	\$110,000
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,050,000	\$1,050,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$12,000	\$18,000	\$30,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$1,100	\$10,500	\$11,600
Total Budget			\$0	\$0	\$0	\$0	\$123,100	\$1,078,500	\$1,201,600

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037

Council District: All

Project Location: 67th Avenue and Jomax Road

This project is the City of Peoria's share of upgrades to the City of Glendale Pyramid Peak Water Treatment Plant (WTP). Glendale is converting the plant from a chlorine gas disinfection system to onsite generation of chlorine for disinfection and is upgrading part of the original plant equipment. Peoria owns 23% of the Pyramid Peak WTP and is responsible for 23% of the cost of plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Water Expansion	Base	\$22,770	\$22,770	\$22,770	\$34,155	\$512,325	\$683,100	\$1,297,890
Arts	Water Expansion	Base	\$0	\$230	\$230	\$345	\$5,175	\$6,900	\$12,880
Total Budget			\$22,770	\$23,000	\$23,000	\$34,500	\$517,500	\$690,000	\$1,310,770

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$4,025	\$4,025	\$4,025	\$20,125	\$32,200
Total Operating Impacts	\$0	\$0	\$4,025	\$4,025	\$4,025	\$20,125	\$32,200



Water

SCADA Control Optimization

Project Number: UT00252

Council District: Various

Project Location: Various

This project will fund the design and implementation of a system to automate the Utilities Department supervisory control and data acquisition (SCADA) system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Wastewater Expansion	Base	\$0	\$0	\$0	\$350,000	\$0	\$0	\$350,000
Equipment	Wastewater	Base	\$0	\$0	\$0	\$350,000	\$0	\$0	\$350,000
Equipment	Water	Base	\$0	\$0	\$700,000	\$0	\$0	\$0	\$700,000
Total Budget			\$0	\$0	\$700,000	\$700,000	\$0	\$0	\$1,400,000

SCADA Equipment Replacement

Project Number: UT00266

Council District: Various

Project Location: Citywide

This project will replace and upgrade supervisory control and data acquisition (SCADA) equipment at utility sites within the City. As the equipment ages and becomes obsolete, new equipment is needed to maintain the same level of information and service.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Wastewater	Base	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$375,000	\$1,000,000
Equipment	Water	Base	\$375,000	\$375,000	\$375,000	\$375,000	\$375,000	\$1,125,000	\$3,000,000
Total Budget			\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$1,500,000	\$4,000,000

Technology and Security Master Plan

Project Number: UT00304

Council District: Various

Project Location: Various

This project merges three previous master plans into a consolidated plan, linking planning efforts for technology--including Supervisory Control and Data Acquisition (SCADA)--and security into a single master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Wastewater Expansion	Base	\$0	\$75,000	\$0	\$0	\$0	\$75,000	\$150,000
Study	Water Expansion	Base	\$0	\$225,000	\$0	\$0	\$0	\$225,000	\$450,000
Total Budget			\$0	\$300,000	\$0	\$0	\$0	\$300,000	\$600,000



Water

Utility Billing System

Project Number: UT00160

Council District: All

Project Location: City of Peoria

This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other City information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Equipment	Wastewater Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Equipment	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Equipment	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Equipment	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000

Utility Security Upgrades

Project Number: UT00262

Council District: Various

Project Location: Various

This project will implement security enhancements at water and wastewater facilities. These security enhancements will include technological improvements, procedural changes, and physical barriers.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Wastewater	Carryover	\$183,788	\$0	\$0	\$0	\$0	\$0	\$183,788
Construction	Water	Carryover	\$50,126	\$0	\$0	\$0	\$0	\$0	\$50,126
Construction	Wastewater	Base	\$185,644	\$0	\$185,644	\$0	\$0	\$0	\$371,288
Construction	Water	Base	\$61,882	\$0	\$61,882	\$0	\$0	\$0	\$123,764
Arts	Wastewater	Base	\$0	\$0	\$1,856	\$0	\$0	\$0	\$1,856
Arts	Water	Base	\$0	\$0	\$618	\$0	\$0	\$0	\$618
Total Budget			\$481,440	\$0	\$250,000	\$0	\$0	\$0	\$731,440

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$1,000	\$1,000	\$1,000	\$1,000		
Total Operating Impacts	\$0	\$1,000	\$1,000	\$1,000	\$1,000		



Water

Water & Wastewater Rate Study

Project Number: UT00298

Council District: All

Project Location: Citywide

This study will update the City's water, wastewater and solid waste rates. These rates are updated every two years to ensure they cover the cost of operating, maintaining and upgrading the City's water, wastewater and solid waste systems. This study will be coordinated with the Finance Department and the Solid Waste Division.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Wastewater	Base	\$45,000	\$0	\$45,000	\$0	\$45,000	\$90,000	\$225,000
Study	Water	Base	\$45,000	\$0	\$45,000	\$0	\$45,000	\$90,000	\$225,000
Total Budget			\$90,000	\$0	\$90,000	\$0	\$90,000	\$180,000	\$450,000

Water Facility Reconditioning

Project Number: UT00206

Council District: Various

Project Location: City Wide

This project will upgrade and recondition existing water distribution and production facilities. Utilities staff prioritizes projects to be included in this program based on operational needs and facility conditions.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Water	Carryover	\$471,910	\$0	\$0	\$0	\$0	\$0	\$471,910
Construction	Water	Base	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$5,000,000
Arts	Water	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Total Budget			\$971,910	\$505,000	\$505,000	\$505,000	\$505,000	\$2,525,000	\$5,516,910

Water/Wastewater/Solid Waste Expansion Fee Update

Project Number: UT00070

Council District: All

Project Location: City of Peoria

This study will update water, wastewater and solid waste expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department and the Solid Waste Division.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Study	Wastewater Expansion	Base	\$30,000	\$0	\$30,000	\$0	\$30,000	\$60,000	\$150,000
Study	Water Expansion	Base	\$30,000	\$0	\$30,000	\$0	\$30,000	\$60,000	\$150,000
Total Budget			\$60,000	\$0	\$60,000	\$0	\$60,000	\$120,000	\$300,000



Water

Well Head Water Quality Mitigation (W202-W203)

Project Number: UT00272

Council District: Various

Project Location: Citywide

Connect the existing two water wells (Country Club and 89th and Union Hills) with 12" diameter ductile iron pipe, including valves and fittings. The water from each well will be discharged into the tank at the Country Club Well site for mixing and arsenic treatment to meet 2010 water quality requirements. Mill and re-surface one lane on 89th Ave, Country Club Lane, and Union Hills Rd. between Country Club PW& 89th Ave.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Design	Water	Base	\$0	\$291,109	\$0	\$0	\$0	\$0	\$291,109
Construction	Water	Base	\$0	\$0	\$3,112,877	\$0	\$0	\$0	\$3,112,877
Chargebacks	Water	Base	\$0	\$36,000	\$0	\$0	\$0	\$0	\$36,000
Arts	Water	Base	\$0	\$2,911	\$31,129	\$0	\$0	\$0	\$34,040
Total Budget			\$0	\$330,020	\$3,144,006	\$0	\$0	\$0	\$3,474,026

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0		\$73,000	\$73,000	\$365,000	
Total Operating Impacts	\$0	\$0		\$73,000	\$73,000	\$365,000	

Wells - New Construction

Project Number: UT00117

Council District: Various

Project Location: Various Locations

The City uses surface water, a renewable water source, as its primary water supply. However, it is still necessary to drill and equip new wells to meet future water demand. These wells will be "recovery wells" that will recover water available to the City through credits for water reclaimed and recharged to the aquifer at the Butler Drive Water Reclamation Facility and the Beardsley Water Reclamation Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Water Expansion	Carryover	\$115,000	\$0	\$0	\$0	\$0	\$0	\$115,000
Design	Water Expansion	Base	\$150,000	\$0	\$0	\$0	\$150,000	\$150,000	\$450,000
Construction	Water Expansion	Base	\$566,429	\$1,345,225	\$0	\$0	\$566,429	\$3,256,879	\$5,734,962
Chargebacks	Water Expansion	Base	\$0	\$21,111	\$0	\$0	\$28,889	\$71,111	\$121,111
Arts	Water Expansion	Base	\$0	\$13,452	\$0	\$0	\$7,164	\$34,068	\$54,684
Total Budget			\$831,429	\$1,379,788	\$0	\$0	\$752,482	\$3,512,058	\$6,475,757

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$68,000	\$68,000	\$136,000	\$907,000	\$1,179,000
Total Operating Impacts	\$0	\$0	\$68,000	\$68,000	\$136,000	\$907,000	\$1,179,000



Water

West Agua Fria Water Lines

Project Number: UT00170

Council District: Mesquite

Project Location: Vistancia Development

This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia community. The City is funding the over sizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Construction	Water Expansion	Base	\$401,231	\$0	\$33,269	\$693,198	\$0	\$498,661	\$1,626,359
Construction	Water	Base	\$0	\$0	\$0	\$0	\$2,355,703	\$0	\$2,355,703
Arts	Water Expansion	Base	\$0	\$0	\$336	\$7,002	\$0	\$5,037	\$12,375
Arts	Water	Base	\$0	\$0	\$0	\$0	\$23,795	\$0	\$23,795
Total Budget			\$401,231	\$0	\$33,605	\$700,200	\$2,379,498	\$503,698	\$4,018,232

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Total Operating Impacts							

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234

Council District: All

Project Location: Northern Peoria

This project addresses a future shortage of renewable water resources as identified in the Water Resource Master Plan. This project will purchase additional Central Arizona Project (CAP) water rights from the White Mountain Apache Tribe (WMAT).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Other	Water	Base	\$0	\$0	\$0	\$1,420,955	\$355,239	\$1,065,717	\$2,841,911
Total Budget			\$0	\$0	\$0	\$1,420,955	\$355,239	\$1,065,717	\$2,841,911

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$133,000	\$737,000	\$870,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$133,000	\$737,000	\$870,000



Water

Zone 2/3 Booster - Pressure Reducing Valve Station

Project Number: UT00136

Council District: Ironwood

Project Location: Greenway and 91st Ave

This project includes land acquisition, design and construction of the Zone 2/3 Booster-Pressure Reducing Valve Station. The site is located adjacent to the Desert Harbor Well site at Greenway Road and 91st Avenue. This project will coincide with the completion of a 24-inch waterline on 91st Avenue (UT00226) and across Greenway Road (UT00227). This station and the new transmission lines will allow the City to efficiently move large volumes of water into our system to meet the demands of growth and provide redundancy.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Water Expansion	Carryover	\$791	\$0	\$0	\$0	\$0	\$0	\$791
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$330,000	\$330,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$3,170,000	\$3,170,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$86,000	\$86,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$35,000	\$35,000
Total Budget			\$791	\$0	\$0	\$0	\$0	\$3,621,000	\$3,621,791

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$380,500	\$380,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$380,500	\$380,500

Zone 5/6 E - Reservoir, Booster, PRV Site -Phase 1

Project Number: UT00268

Council District: Mesquite

Project Location: Lake Pleasant Parkway and Loop 303

This project will serve Zone 5E and 6E and includes construction of a pressure reducing valve (PRV), a four million gallon per day booster pump station and a one million gallon reservoir.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Water	Base	\$0	\$0	\$0	\$0	\$0	\$192,500	\$192,500
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$519,253	\$519,253
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,237,500	\$1,237,500
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$2,982,685	\$2,982,685
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$70,000	\$70,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$12,500	\$12,500
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$35,321	\$35,321
Total Budget			\$0	\$0	\$0	\$0	\$0	\$5,049,759	\$5,049,759

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS							
Total Operating Impacts							



Water

Zone 5/6E Reservoir/Booster/PRV Site

Project Number: UT00286

Council District: Mesquite

Project Location: Loop 303 and Lake Pleasant Pkwy

This project includes land purchase and construction of an above-ground pressure reducing valve (PRV) station at the Pressure Zone 5E/6E boundary near Loop 303 on Lake Pleasant Parkway. This PRV will be in line with the 24-inch water main that will connect to the City of Phoenix Lake Pleasant Water Treatment Plant to the north. It will allow service to Zone 5E south of Loop 303. The site will be used for a future reservoir booster station to serve Zone 6E.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Land	Water	Base	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$890,000	\$890,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$9,900	\$9,900
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,104,900	\$1,104,900

Operating Impacts	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 17-21	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0		
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0		





Schedules

The Schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 is a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over \$5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Streetlight and Maintenance Improvement Districts revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.





Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/011	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	\$45,270,902	\$96,464,949	\$7,891,864	\$149,627,715
2 Half Cent Sales Tax Fund	\$11,847,247	\$14,337,154	-	\$26,184,401
3 Other Reserve Funds	\$4,260,821	\$37,000	-	\$4,297,821
Total General & Other	\$61,378,970	\$110,839,103	\$7,891,864	\$180,109,937
4 Streets	\$12,780,618	\$11,457,599	\$1,509,337	\$25,747,554
5 Streetlight Improvement Districts	\$6,717	\$483,919	-	\$490,636
6 Maintenance Improvement Districts	-	\$161,834	-	\$161,834
7 Transportation Sales Tax Fund	\$29,798,289	\$8,681,011	-	\$38,479,300
8 Development Fee Funds	\$27,822,204	\$4,865,672	-	\$32,687,876
9 Public Housing	\$460,526	\$2,900	-	\$463,426
10 Section 8 Housing	\$197,788	\$1,320,013	-	\$1,517,801
11 Transit	\$246,898	\$21,093	\$671,103	\$939,094
12 Attorney Grants	-	\$50,183	-	\$50,183
13 Public Safety Grants	\$128,873	\$830,894	-	\$959,767
14 Other Grants	\$5,996,417	\$12,814,342	\$10,000	\$18,820,759
15 Community Service Grants	\$286,197	\$419,700	-	\$705,897
Total Special Revenue Funds	\$77,724,527	\$41,109,160	\$2,190,440	\$121,024,127
16 Water	\$16,822,566	\$32,873,770	\$112,213	\$49,808,549
17 Water Replacement & Reserves	\$8,238,307	\$940,037	\$4,073	\$9,182,417
18 Water Expansion	\$7,776,055	\$1,127,670	-	\$8,903,725
19 Water Bonds	\$38,025	-	-	\$38,025
20 Water Improvement Districts	-	-	-	-
21 Wastewater	\$4,348,188	\$19,187,434	\$2,594,567	\$26,130,189
22 Wastewater Replacement & Reserves	\$7,958,783	\$140,667	-	\$8,099,450
23 Wastewater Expansion	\$3,123,196	\$460,316	-	\$3,583,512
24 Wastewater Bonds	-	-	-	-
25 Wastewater Improvement Districts	\$53,078	\$400	-	\$53,478
26 Residential Solid Waste	\$5,743,454	\$9,882,146	\$10,668	\$15,636,268
27 Commercial Solid Waste	\$2,200,059	\$2,158,500	-	\$4,358,559
28 Solid Waste Reserves	\$3,537,907	\$953,772	\$75,000	\$4,566,679
29 Solid Waste Expansion	\$7,075,767	\$121,500	-	\$7,197,267
30 Sports Complex Operations/Maintenance	\$682,933	\$2,420,000	\$2,056,232	\$5,159,165
31 Sports Complex Equipment Reserves	\$2,066,422	\$290,214	-	\$2,356,636
Total Enterprise Funds	\$69,664,740	\$70,556,426	\$4,852,753	\$145,073,919
32 Fleet Maintenance	(\$157,196)	\$4,855,332	\$16,224	\$4,714,360
33 Fleet Reserve	\$10,337,096	\$1,487,871	\$204,000	\$12,028,967
34 Insurance Reserve	\$4,564,821	\$16,830,215	-	\$21,395,036
35 Facilities Maintenance	\$1,578,308	\$5,285,628	-	\$6,863,936
36 Information Technology	\$379,548	\$6,734,527	\$885,046	\$7,999,121
37 Information Technology Reserve	\$1,672,121	\$550,566	\$1,150,000	\$3,372,687
38 Information Technology Projects	\$1,140,281	\$2,500	-	\$1,142,781
Total Internal Service Funds	\$19,514,979	\$35,746,639	\$2,255,270	\$57,516,888
39 Fireman's Pension	\$152,481	\$1,000	-	\$153,481
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	\$152,481	\$1,000	-	\$153,481
41 General Obligation Bonds	\$35,675,898	\$16,701,825	-	\$52,377,723
42 MDA Bonds	-	\$16,780,125	-	\$16,780,125
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	\$26,279,595	\$11,266,363	-	\$37,545,958
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	\$506,636	\$1,606,948	-	\$2,113,584
Total Capital Projects Funds	\$62,462,129	\$46,355,261	-	\$108,817,390
48 General Obligation Bonds	\$31,236,830	\$16,163,834	-	\$47,400,664
49 MDA Bonds	\$1,744,145	-	\$5,634,463	\$7,378,608
50 Improvement Districts	\$542,619	\$1,819,570	-	\$2,362,189
Total Debt Service Funds	\$33,523,594	\$17,983,404	\$5,634,463	\$57,141,461
All Funds Total	\$324,421,420	\$322,590,993	\$22,824,790	\$669,837,203



Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/12	
\$106,789,658	\$8,436,750	-	\$19,120,000	\$134,346,408	\$214,000	\$134,560,408	\$15,067,307	1
\$1,521,813	\$64,543	\$1,815,666	\$2,000,000	\$5,402,022	\$9,296,862	\$14,698,884	\$11,485,517	2
-	\$473,350	-	\$875,000	\$1,348,350	-	\$1,348,350	\$2,949,471	3
\$108,311,471	\$8,974,643	\$1,815,666	\$21,995,000	\$141,096,780	\$9,510,862	\$150,607,642	\$29,502,295	
\$8,985,794	\$5,016,082	-	\$1,000,000	\$15,001,876	\$120,522	\$15,122,398	\$10,625,156	4
-	-	-	-	-	\$483,919	\$483,919	\$6,717	5
-	-	-	-	-	\$161,834	\$161,834	-	6
\$149,733	\$11,221,603	-	\$1,000,000	\$12,371,336	\$5,545,538	\$17,916,874	\$20,562,426	7
-	\$9,290,511	\$1,834,164	\$2,000,000	\$13,124,675	-	\$13,124,675	\$19,563,201	8
\$327,871	-	-	-	\$327,871	-	\$327,871	\$135,555	9
\$1,320,013	-	-	-	\$1,320,013	-	\$1,320,013	\$197,788	10
\$932,686	-	-	-	\$932,686	-	\$932,686	\$6,408	11
\$50,177	-	-	-	\$50,177	-	\$50,177	\$6	12
\$887,732	-	-	-	\$887,732	-	\$887,732	\$72,035	13
\$2,152,779	-	-	\$10,500,000	\$12,652,779	\$293,029	\$12,945,808	\$5,874,951	14
\$433,361	-	-	-	\$433,361	-	\$433,361	\$272,536	15
\$15,240,146	\$25,528,196	\$1,834,164	\$14,500,000	\$57,102,506	\$6,604,842	\$63,707,348	\$57,316,779	
\$20,701,422	\$5,767,742	\$4,370,469	\$3,000,000	\$33,839,633	\$3,896,367	\$37,736,000	\$12,072,549	16
\$765,337	-	-	\$750,000	\$1,515,337	-	\$1,515,337	\$7,667,080	17
-	\$7,015,020	\$713,925	\$250,000	\$7,978,945	-	\$7,978,945	\$924,780	18
-	-	-	-	-	-	-	\$38,025	19
-	-	-	-	-	-	-	-	20
\$10,332,275	\$6,657,110	\$7,972,575	\$750,000	\$25,711,960	\$63,285	\$25,775,245	\$354,944	21
\$90,033	-	-	\$500,000	\$590,033	-	\$590,033	\$7,509,417	22
-	\$3,247,662	-	\$250,000	\$3,497,662	-	\$3,497,662	\$85,850	23
-	-	-	-	-	-	-	-	24
-	-	-	-	-	-	-	\$53,478	25
\$8,229,973	-	-	\$1,000,000	\$9,229,973	\$82,282	\$9,312,255	\$6,324,013	26
\$2,158,043	-	-	\$1,000,000	\$3,158,043	-	\$3,158,043	\$1,200,516	27
\$150,000	-	-	\$200,000	\$350,000	-	\$350,000	\$4,216,679	28
\$100,000	-	\$5,310	\$200,000	\$305,310	-	\$305,310	\$6,891,957	29
\$4,353,164	-	\$59,837	\$500,000	\$4,913,001	\$109,240	\$5,022,241	\$136,924	30
-	-	-	\$950,000	\$950,000	-	\$950,000	\$1,406,636	31
\$46,880,247	\$22,687,534	\$13,122,116	\$9,350,000	\$92,039,897	\$4,151,174	\$96,191,071	\$48,882,848	
\$4,672,721	-	-	-	\$4,672,721	\$37,412	\$4,710,133	\$4,227	32
\$1,391,998	-	-	\$750,000	\$2,141,998	-	\$2,141,998	\$9,886,969	33
\$16,912,922	-	-	\$2,050,000	\$18,962,922	-	\$18,962,922	\$2,432,114	34
\$5,470,869	-	-	-	\$5,470,869	\$1,351,500	\$6,822,369	\$41,567	35
\$7,702,572	-	-	-	\$7,702,572	\$269,000	\$7,971,572	\$27,549	36
\$525,000	-	-	\$450,000	\$975,000	-	\$975,000	\$2,397,687	37
\$169,236	-	-	\$50,000	\$219,236	\$900,000	\$1,119,236	\$23,545	38
\$36,845,318	-	-	\$3,300,000	\$40,145,318	\$2,557,912	\$42,703,230	\$14,813,658	
\$30,600	-	-	-	\$30,600	-	\$30,600	\$122,881	39
-	-	-	-	-	-	-	-	40
\$30,600	-	-	-	\$30,600	-	\$30,600	\$122,881	
-	\$51,606,423	\$163,602	\$400,000	\$52,170,025	-	\$52,170,025	\$207,698	41
-	\$16,780,125	-	-	\$16,780,125	-	\$16,780,125	-	42
-	-	-	-	-	-	-	-	43
-	\$30,880,428	-	\$1,000,000	\$31,880,428	-	\$31,880,428	\$5,665,530	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	\$1,598,448	-	\$500,000	\$2,098,448	-	\$2,098,448	\$15,136	47
-	\$100,865,424	\$163,602	\$1,900,000	\$102,929,026	-	\$102,929,026	\$5,888,364	
-	-	\$19,161,635	-	\$19,161,635	-	\$19,161,635	\$28,239,029	48
-	-	\$5,678,618	-	\$5,678,618	-	\$5,678,618	\$1,699,990	49
-	-	\$1,815,620	-	\$1,815,620	-	\$1,815,620	\$546,569	50
-	-	\$26,655,873	-	\$26,655,873	-	\$26,655,873	\$30,485,588	
\$207,307,782	\$158,055,797	\$43,591,421	\$51,045,000	\$460,000,000	\$22,824,790	\$482,824,790	\$187,012,413	



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
<i>General Fund</i>						
Taxes						
	Sales Tax-Advertising	\$35,171	\$27,095	\$26,418	\$25,000	\$25,000
	Sales Tax-Constr Contracting	\$6,277,643	\$3,896,903	\$2,527,878	\$2,100,000	\$1,900,000
	Sales Tax-Job Printing	\$17,253	\$12,097	\$10,725	\$6,000	\$7,500
	Sales Tax-Publishing	\$157,166	\$122,537	\$115,727	\$100,000	\$101,194
	Sales Tax-Transp for Hire	\$574	\$2	\$0	\$0	\$0
	Sales Tax-Restaurants/Bars	\$5,023,341	\$5,018,903	\$5,081,970	\$5,210,000	\$5,376,388
	Sales Tax-Rent/Tangible Prop	\$411,270	\$350,306	\$279,100	\$260,000	\$265,200
	Sales Tax-Commercial Rental	\$1,645,700	\$1,701,379	\$1,639,708	\$1,600,000	\$1,668,600
	Sales Tax-Vehicle Rental	\$372,460	\$364,341	\$318,505	\$300,000	\$300,000
	Sales Tax-Hotels/Motels	\$784,971	\$602,617	\$557,261	\$540,000	\$550,800
	Sales Tax-Apts/Rm House/Resid	\$868,623	\$963,493	\$1,061,509	\$1,040,000	\$1,071,200
	Sales Tax-Trailer Courts	\$154,134	\$151,856	\$164,499	\$150,000	\$153,000
	Sales Tax-Retail	\$17,067,298	\$14,828,606	\$14,919,145	\$15,500,000	\$16,048,125
	Sales Tax-Amusements	\$598,976	\$519,362	\$581,939	\$630,000	\$637,520
	Sales Tax-Utilities	\$1,995,238	\$2,071,314	\$2,092,823	\$2,100,000	\$2,125,066
	Sales Tax-Cable T.V.	\$29	\$0	\$0	\$0	\$0
	Sales Tax-Telecommunication	\$829,267	\$798,583	\$780,672	\$785,000	\$810,070
	Sales Tax-Penalties/Interest	\$190,337	\$117,559	\$92,846	\$110,000	\$110,000
	Sales Tax Recoveries	\$901,351	\$584,110	\$507,410	\$400,000	\$400,000
	Use Tax	\$551,086	\$333,202	\$208,125	\$200,000	\$200,000
	Property Tax	\$2,975,900	\$2,691,525	\$3,188,468	\$2,895,298	\$2,412,743
	Govt Prop Lease Excise Tax Rev	\$134,040	\$110,219	\$109,701	\$0	\$0
	SRP In-lieu Tax	\$41,252	\$28,909	\$32,109	\$32,100	\$25,000
	Utility Franchise	\$2,616,793	\$2,605,367	\$2,613,335	\$2,750,000	\$2,782,825
	Cablevision Franchise	\$1,231,953	\$1,413,814	\$1,342,080	\$1,325,000	\$1,325,000
	Subtotal - Taxes	\$44,881,826	\$39,314,101	\$38,251,954	\$38,058,398	\$38,295,231
	Library Copy/Print Fees - Branch	\$0	\$522	\$4,394	\$3,800	\$4,000
	Court Fines-Public Safety-PD	\$0	\$0	\$98,932	\$166,000	\$168,000
	Court Fines-Public Safety-Attorney	\$0	\$0	\$24,732	\$41,500	\$41,500
	Library Fines and Forfeitures - Branch	\$0	\$19,596	\$90,146	\$72,000	\$75,000
	Subtotal -	\$0	\$20,118	\$218,205	\$283,300	\$288,500
Assessment Revenue						
	Weed Control Assessment	\$149	\$0	\$0	\$0	\$0
Charges for Service						
	Devl Agreement Appl Fee	\$0	\$5,000	\$0	\$0	\$0
	Pawn Shop Transaction Fees	\$81,549	\$97,310	\$98,940	\$110,000	\$110,000
	Planning Appl/Review Fee	\$472,463	\$208,627	\$184,213	\$150,000	\$250,000
	Subdiv Final Plat Fee/App'l	\$73,531	\$45,433	\$20,055	\$20,000	\$21,000
	Engineering Applications	\$23,717	\$16,530	\$13,332	\$10,000	\$10,500
	Plan Check Fees	\$755,455	\$373,465	\$239,961	\$250,000	\$250,000
	Water Inspection Fees	\$218,339	\$70,110	\$32,412	\$50,000	\$52,500
	Sewer Inspection Fees	\$169,290	\$34,242	\$17,991	\$25,000	\$26,250
	Street Inspection Fees	\$536,142	\$171,440	\$76,836	\$110,000	\$115,500
	Grading/Drainage Insp Fees	\$471,945	\$104,005	\$39,570	\$50,000	\$52,500
	Pool Legals/Access Permits	\$20	\$0	\$0	\$0	\$0
	Plan Ch/Inspec Fee-Landscape	\$1,270	\$0	\$0	\$0	\$0
	Eng Plan Check-Grd/Drng	\$146,540	\$80,420	\$63,850	\$66,500	\$69,825
	Eng Plan Chk-Offsite Imp	(\$21,190)	\$0	\$0	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
	Eng Plan Chk-Street Light	\$24,840	\$11,160	\$11,080	\$7,500	\$7,875
	Addressing Fee	\$75,975	\$17,550	\$9,775	\$10,000	\$10,500
	Water Review Fee-Eng	\$105,938	\$76,420	\$51,590	\$50,000	\$52,500
	Sewer Review Fee-Eng	\$90,148	\$67,320	\$34,750	\$35,000	\$36,750
	Street Review Fee-Eng	\$143,808	\$89,726	\$55,720	\$60,000	\$63,000
	Storm Drainage Report-Eng	\$41,010	\$21,903	\$21,370	\$20,000	\$21,000
	Traffic Impact Report-Eng	\$19,270	\$3,645	\$5,300	\$5,000	\$5,250
	Storm Water Mgmt Rpt-Eng	\$24,480	\$14,930	\$9,050	\$10,000	\$10,500
	Retaining Wall Inspection	\$41,020	\$17,358	\$5,925	\$6,000	\$6,300
	Retaining Wall Review Fee	\$19,525	\$6,000	\$2,500	\$4,000	\$4,200
	Traffic Plan Check Fee	\$113,445	\$72,117	\$51,855	\$50,000	\$52,500
	Concrete Inspection	\$375,561	\$130,403	\$47,764	\$50,000	\$52,500
	Fire-Plans Review Fee	\$40,503	\$55,632	\$31,178	\$32,000	\$32,000
	Fire-New Bldg Inspection Fee	\$5,366	\$2,123	\$4,134	\$0	\$0
	Expedited Plan Check Fee	\$89,124	\$28,306	\$160	\$2,000	\$2,100
	Reimb for O/S Inspec O/T	\$27,094	\$20,223	\$13,427	\$5,000	\$5,250
	SLID Appl/Process Fee	\$9,100	\$3,165	\$9,495	\$7,000	\$7,350
	MID Appl/Process Fee	\$20,715	\$6,870	\$11,565	\$7,000	\$7,350
	Filming Application and Fees	\$50	\$50	\$0	\$150	\$0
	Homeowners Assoc Academy Fee	\$760	\$400	\$1,180	\$400	\$400
	Shopping Cart Retrieval Fee Rev	\$5,540	\$2,025	\$30	\$0	\$0
	Fire BC Academy Fee	\$30,830	\$33,825	\$25,329	\$29,925	\$25,000
	Advanced Life Support Fees	\$431,052	\$430,920	\$471,459	\$475,000	\$480,670
	Fire Svc to County Islands	\$7,007	\$7,224	\$13,385	\$113	\$0
	Fire EMT Services	\$50	\$0	\$0	\$382	\$0
	Fire- Commercial Inspections	\$297,484	\$348,834	\$349,815	\$288,000	\$288,000
	Swimming Pool Fees	\$216,918	\$229,927	\$248,951	\$234,254	\$275,029
	Swim Pool Admin Fees-Txb	\$2,000	\$991	\$1,609	\$1,000	\$1,000
	Library non-fine revenues	\$207	\$0	\$0	\$0	\$0
	Rec Revenue-AM/PM Program	\$3,144,208	\$2,799,207	\$1,938,011	\$1,802,332	\$1,874,412
	Rec Revenue-Tot Time Prog	\$288,734	\$350,947	\$409,315	\$415,000	\$452,740
	Rec Revenue-Summer Rec Prg	\$223,826	\$195,545	\$184,314	\$200,000	\$200,000
	Rec Retl-Txb-Summer Rec	\$4,155	\$3,771	\$2,364	\$0	\$0
	Rec Revenue-Summer Camp	\$964,522	\$815,739	\$764,711	\$780,000	\$798,000
	Rec Revenue-SIC	\$228,099	\$230,214	\$223,351	\$270,000	\$230,000
	Rec Revenue-Sports Programs	\$581,197	\$630,819	\$669,399	\$701,693	\$701,693
	Rec Revenue-Senior Program	\$60,106	\$65,458	\$69,337	\$66,000	\$77,406
	Rec Revenue-Adapt Rec Prog	\$76,242	\$81,145	\$88,697	\$72,514	\$80,025
	Rec Revenue-Special Events	\$94,205	\$97,625	\$139,160	\$140,000	\$157,500
	Rec Revenue-Teen Program	\$112,455	\$105,952	\$99,876	\$132,100	\$106,700
	Rec Retl-Txb-Teen Program	\$414	\$285	\$153	\$102	\$0
	Rio Vista Rec Center Memberships	\$448,427	\$765,461	\$758,701	\$714,025	\$755,630
	Rio Vista Retail Sales	\$1,054	\$1,167	\$648	\$7,374	\$7,374
	Rio Vista Program Revenues	(\$39)	\$1,125	\$1,235	\$65,780	\$65,780
	Library Copy/Print Fees - Main	\$375	\$628	\$3,206	\$5,200	\$5,500
	Recycling Program Revenue	\$126	\$773	\$0	\$0	\$0
	Fees for General Services	\$108,820	\$26,962	\$14,597	\$11,000	\$7,500
	Fees for Gen Svcs-Fire	\$848,110	\$615,576	\$423,416	\$433,000	\$0
	Fees for General Svcs-Police	\$53,991	\$39,473	\$73,973	\$30,000	\$0
	Fees For Gen Svcs-CD Dept	\$19,130	\$12,444	\$5,852	\$4,000	\$4,000
	Passport Application fee	\$115,910	\$66,685	\$0	\$0	\$0
	Passport Photo Fees	\$22,396	\$14,596	(\$39)	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
	Lien Filing Fees	\$0	\$0	\$72	\$560	\$0
	Adv Sales-CS Brochure	\$8,140	\$5,730	\$6,293	\$0	\$0
	Allocated Interdept Svc Chrgs	\$13,156,552	\$13,177,886	\$10,915,987	\$11,209,410	\$12,253,488
	Impr Dist Admin Costs	\$97,931	\$0	\$0	\$0	\$0
	CIP Engineering Charges	\$789,890	\$981,951	\$1,913,484	\$1,832,170	\$1,545,000
	CIP Finance Charges	\$0	\$0	\$127,420	\$150,000	\$150,000
	Subtotal - Charges for Service	\$26,636,868	\$23,992,791	\$21,109,090	\$21,273,484	\$21,877,847
	Fines & Forfeitures					
	Court Fines and Forfeitures	\$1,131,831	\$1,158,405	\$972,864	\$941,900	\$960,373
	Traffic School Receipts	\$558,860	\$1,228,316	\$677,459	\$601,200	\$605,000
	Code Enforcement Fines	\$0	\$966	\$65,505	\$140,000	\$63,600
	Deferred Prosecution Fees	\$2,825	\$20,575	\$33,377	\$20,000	\$15,000
	Incarceration Fees	\$215,430	\$138,946	\$109,576	\$155,900	\$150,000
	Enhanced School Zone Fines	\$3,556	\$4,303	\$2,190	\$3,700	\$3,000
	Red Light Process Svc Fee	\$315	\$10,342	\$9,285	\$7,800	\$8,000
	Red Light Admin Fees	\$75,492	\$262,379	\$97,319	\$82,000	\$88,000
	Library Fines and Forfeitures - Main	\$103,186	\$122,968	\$76,837	\$77,000	\$83,000
	False Alarm Fines-Police	\$90,639	\$75,776	\$86,250	\$72,100	\$74,263
	PD Impound Admin Fee	\$220,350	\$265,850	\$175,804	\$175,000	\$100,000
	False Alarm Fines-Fire	\$1,976	\$790	\$5,476	\$0	\$0
	Subtotal - Fines & Forfeitures	\$2,404,459	\$3,289,614	\$2,311,942	\$2,276,600	\$2,150,236
	Interest Income					
	Interest Income	\$3,050,149	\$1,054,211	\$508,055	\$290,000	\$298,700
	Intergovernmental Revenue					
	State Shared Sales Tax	\$12,695,890	\$10,991,095	\$10,137,682	\$10,400,000	\$11,656,003
	Urban Revenue Sharing	\$19,539,768	\$20,395,663	\$17,469,936	\$13,465,561	\$13,003,737
	Peoria Distr Share-Pool	\$173,176	\$190,875	\$181,434	\$181,835	\$181,835
	Intergovtl Partic-Comm Svc	\$14,200	\$0	\$0	\$0	\$0
	Intergovtl Partic-PD	\$23,708	\$0	\$75	\$0	\$0
	Library Intergovtl Revenues	\$40,266	\$56,666	\$94,639	\$73,200	\$65,000
	Grant Revenue	\$0	\$0	\$50,000	\$0	\$0
	Grant Revenue-Comm Svc	\$8,218	\$11,902	\$7,502	\$0	\$0
	Grant Revenue - Police	\$33,218	\$0	\$12,000	\$0	\$0
	Grant Revenue - Federal	\$5,000	\$0	\$9,077	\$0	\$0
	Auto Lieu Tax	\$5,546,558	\$5,018,384	\$4,634,263	\$4,550,000	\$5,195,515
	Subtotal - Intergovernmental Revenue	\$38,080,002	\$36,664,584	\$32,596,608	\$28,670,596	\$30,102,090
	Licenses & Permits					
	Bldg Permit & Insp-Commercial	\$777,264	\$379,504	\$174,200	\$150,000	\$350,000
	Bldg Permit & Insp-Residential	\$1,405,778	\$553,055	\$559,791	\$535,000	\$561,750
	Occupational Business License	\$52,785	\$51,121	\$51,390	\$56,000	\$56,668
	Bingo License Fees	\$10	\$0	\$0	\$0	\$0
	Sales Tax Licenses	\$609,316	\$601,601	\$613,875	\$625,000	\$632,460
	Fire Code Revenues	\$54,359	\$52,850	\$41,710	\$40,000	\$40,000
	Liquor Licenses and Permits	\$85,794	\$74,630	\$75,595	\$73,000	\$73,000
	Alarm Permits	\$110	\$34,096	\$34,470	\$20,000	\$10,000
	Utility Revocable Permits	\$0	\$5,413	\$7,832	\$0	\$0
	Park Permits-Sports Prg	\$29,420	\$31,305	\$29,785	\$29,500	\$29,500
	Field Permits-Sports Prg	\$4,095	\$17,555	\$7,409	\$10,500	\$10,500
	Oversize/Overweight Permit	\$105	\$30	\$0	\$0	\$0
	Off-Track Betting License	\$1,400	\$1,600	\$1,400	\$1,000	\$1,000
	Telecommunications License	\$0	\$0	\$2,500	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
Subtotal - Licenses & Permits		\$3,020,436	\$1,802,759	\$1,599,957	\$1,540,000	\$1,764,878
Miscellaneous Income						
	Misc Police Revenues	\$8,100	\$75,595	\$110,270	\$110,000	\$50,000
	Reimb Revenue-General	\$92,226	\$209,390	\$149,271	\$298,806	\$120,000
	State Fire Reimbursement	\$241,394	\$216,575	\$91,378	\$90,000	\$90,000
	Reimb from Workers Comp	\$28,822	\$11,999	\$71,414	\$0	\$0
	Reimbursement-Jury Duty	\$148	\$956	\$79	\$53	\$0
	Reimbursement for O/T	\$0	\$12,570	\$5,150	\$25,000	\$25,000
	Reimb-Damage to City Prop.	\$182	\$0	\$10	\$0	\$0
	Reimbursement-Legal Services	\$0	\$23,550	\$0	\$0	\$0
	Reimbursement-Garnishments	\$521	\$0	\$0	\$0	\$0
	Reimb-Comm Svcs	\$0	\$0	\$0	\$9,630	\$10,000
	Reimbursement-Claims	\$250,000	\$0	\$0	\$0	\$0
	Reimbursement-Prop Taxes	\$0	\$0	\$1,387	\$0	\$0
	Reimb-Park Maint Fees	\$56,802	\$50,109	\$16,262	\$0	\$0
	Reimbursement-Recording Fees	\$406	\$1,929	\$318	\$3,500	\$3,500
	Reimb Rev-Courier Fees	\$1,026	\$2,808	\$324	\$0	\$0
	Repymt Zone Revenues	\$2,685,421	\$563,691	\$0	\$0	\$0
	Contributions - General	\$15	\$0	\$1,800	\$0	\$0
	Commissions	\$0	\$3,879	\$0	\$0	\$0
	Cash Over/Short	(\$4,344)	(\$456)	(\$2,356)	\$1,113	\$0
	Cash Over/Short-Comm Svcs	(\$6)	(\$75)	(\$6)	\$11	\$0
	Misc A/R Penalties	\$11,926	\$14,549	\$87,092	\$65,000	\$5,000
	Auction Proceeds	\$29,820	\$24,626	\$40,817	\$25,000	\$15,000
	Abandoned Property Revenue	\$0	\$3,507	\$0	\$0	\$0
	Other Revenue	\$440,263	\$491,982	\$55,361	\$60,000	\$10,000
	Southwest Gas Capital Funds	\$0	\$0	\$0	\$420,000	\$420,000
Subtotal - Miscellaneous Income		\$3,842,722	\$1,707,183	\$628,571	\$1,108,113	\$748,500
Rents						
	General Rent Revenue	\$21,454	\$20,360	\$33,426	\$25,000	\$15,000
	Rio Vista Ramada Rentals	\$52,678	\$60,225	\$62,695	\$72,210	\$72,210
	Rio Vista Field Permits/Rental	\$47,843	\$52,599	\$45,656	\$59,700	\$59,700
	Rio Vista Concessions Rent	\$27,621	\$30,532	\$32,039	\$27,100	\$27,100
	Rio Vista Rec Center Rentals	\$50,476	\$87,331	\$123,441	\$167,516	\$167,516
	Rent Rev-Swim Pool	\$15,121	\$17,927	\$14,350	\$21,775	\$24,575
	Rent Rev-Comm Center	\$19,960	\$15,905	\$15,354	\$19,500	\$19,500
	Rent Revenue - Salty Senioritas	\$43,263	\$29,471	\$29,325	\$29,500	\$29,500
	Rent Revenue - Alter Group	\$47,535	\$51,389	\$47,564	\$35,000	\$35,000
	Rent-AZ Broadway Theater(KLOS)	\$18,279	\$0	\$7,331	\$0	\$0
	Rent Revenue - Chili Davis	(\$90)	\$0	\$0	\$0	\$0
	Rent Rev-Fields	\$40	\$0	\$0	\$0	\$0
	Rent Revenue - Arts Ctr Ticket Surchrg	\$14,035	\$1,237	\$10,106	\$0	\$0
Subtotal - Rents		\$358,215	\$366,976	\$421,289	\$457,301	\$450,101
Revenue						
	Engineering Applications	\$0	\$0	\$0	\$0	\$986
	Plan Check Fees	\$0	\$0	\$0	\$0	\$14,778
	Water Inspection Fees	\$0	\$0	\$0	\$0	\$3,871
	Sewer Inspection Fees	\$0	\$0	\$0	\$0	\$1,681
	Street Inspection Fees	\$0	\$0	\$0	\$0	\$7,513
	Grading/Drainage Insp Fees	\$0	\$0	\$0	\$0	\$5,556
	Eng Plan Check-Grd/Drng	\$0	\$0	\$0	\$0	\$7,526
	Eng Plan Chk-Street Light	\$0	\$0	\$0	\$0	\$1,232



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
	Addressing Fee	\$0	\$0	\$0	\$0	\$1,784
	Water Review Fee-Eng	\$0	\$0	\$0	\$0	\$3,888
	Sewer Review Fee-Eng	\$0	\$0	\$0	\$0	\$4,537
	Street Review Fee-Eng	\$0	\$0	\$0	\$0	\$7,501
	Storm Drainage Report-Eng	\$0	\$0	\$0	\$0	\$1,146
	Traffic Impact Report-Eng	\$0	\$0	\$0	\$0	\$566
	Storm Water Mgmt Rpt-Eng	\$0	\$0	\$0	\$0	\$1,106
	Retaining Wall Inspection	\$0	\$0	\$0	\$0	\$834
	Retaining Wall Review Fee	\$0	\$0	\$0	\$0	\$987
	Traffic Plan Check Fee	\$0	\$0	\$0	\$0	\$3,168
	Concrete Inspection	\$0	\$0	\$0	\$0	\$3,618
	Bldg Permit & Insp-Commercial	\$0	\$0	\$0	\$0	\$11,672
	Bldg Permit & Insp-Residential	\$0	\$0	\$0	\$0	\$31,050
	Subtotal - Revenue	\$0	\$0	\$0	\$0	\$115,000
	Revenues					
	Expedited Eng Svc Rev Fees	\$0	\$0	\$630	\$0	\$0
	EMS Contract Misc Fees	\$0	\$0	\$0	\$150,000	\$0
	Training Revenue	\$0	\$2,280	\$0	\$300	\$0
	Diversity Committee Revenue	\$0	\$0	\$0	\$340	\$0
	COBRA Health Ins Contrib	\$0	\$0	\$82	\$83	\$0
	In Kind Revenues	\$0	\$0	\$300	\$0	\$0
	CIP Engineering Charges	\$0	\$0	\$0	\$0	\$85,978
	Library Fines and Forfeitures - Main	\$0	\$0	\$0	\$0	\$12,888
	PD Impound Admin Fee	\$0	\$0	\$0	\$0	\$75,000
	Reimb Revenue-General	\$0	\$0	\$0	\$0	\$200,000
	Subtotal - Revenues	\$0	\$2,280	\$1,012	\$150,723	\$373,866
	Total - General Fund	\$122,274,826	\$108,214,617	\$97,646,683	\$94,108,515	\$96,464,949

Half-Cent Sales Tax Fund

Taxes

Sales Tax-Advertising	\$17,589	\$13,550	\$13,212	\$12,500	\$12,500
Sales Tax-Constr Contracting	\$3,139,370	\$1,948,801	\$1,264,166	\$1,050,000	\$950,000
Sales Tax-Job Printing	\$8,628	\$6,050	\$5,364	\$3,000	\$3,750
Sales Tax-Publishing	\$78,597	\$61,279	\$57,874	\$50,000	\$50,597
Sales Tax-Transp for Hire	\$287	\$1	\$0	\$0	\$0
Sales Tax-Restaurants/Bars	\$1,256,011	\$1,254,901	\$1,270,670	\$1,302,500	\$1,344,097
Sales Tax-Rent/Tangible Prop	\$205,672	\$175,185	\$139,575	\$130,000	\$132,600
Sales Tax-Commercial Rental	\$822,997	\$850,841	\$820,077	\$800,000	\$834,300
Sales Tax-Vehicle Rental	\$186,264	\$182,204	\$159,281	\$150,000	\$150,000
Sales Tax-Hotels/Motels	\$87,230	\$66,966	\$61,926	\$60,000	\$61,200
Sales Tax-Apts/Rm House/Resid	\$434,398	\$481,838	\$530,852	\$520,000	\$535,600
Sales Tax-Trailer Courts	\$77,081	\$75,942	\$82,264	\$75,000	\$76,500
Sales Tax-Retail	\$8,532,958	\$7,415,822	\$7,460,915	\$7,750,000	\$8,024,062
Sales Tax-Amusements	\$149,765	\$129,859	\$145,505	\$157,500	\$159,380
Sales Tax-Utilities	\$997,619	\$1,035,657	\$1,046,411	\$1,050,000	\$1,062,533
Sales Tax-Cable T.V.	\$14	\$0	\$0	\$0	\$0
Sales Tax-Telecommunication	\$414,708	\$399,364	\$390,406	\$392,500	\$405,035
Sales Tax-Penalties/Interest	\$95,709	\$59,536	\$48,529	\$55,000	\$55,000
Sales Tax Recoveries	\$489,567	\$319,096	\$250,696	\$200,000	\$200,000
Use Tax	\$275,475	\$166,625	\$104,081	\$100,000	\$100,000
Subtotal - Taxes	\$17,269,938	\$14,643,516	\$13,851,803	\$13,858,000	\$14,157,154



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
Interest Income						
	Interest Income	\$891,520	\$398,025	\$154,882	\$71,900	\$180,000
Total - Half-Cent Sales Tax Fund		\$18,161,458	\$15,041,542	\$14,006,685	\$13,929,900	\$14,337,154
<hr/>						
<u>Transportation Sales Tax Fund</u>						
Taxes						
	Sales Tax-Advertising	\$10,554	\$8,131	\$7,928	\$7,500	\$7,500
	Sales Tax-Constr Contracting	\$1,854,709	\$1,168,427	\$758,469	\$630,000	\$570,000
	Sales Tax-Job Printing	\$5,178	\$3,630	\$3,218	\$1,800	\$2,250
	Sales Tax-Publishing	\$47,164	\$36,772	\$34,721	\$30,000	\$30,358
	Sales Tax-Transp for Hire	\$172	\$1	\$0	\$0	\$0
	Sales Tax-Restaurants/Bars	\$753,136	\$752,461	\$761,985	\$781,500	\$806,458
	Sales Tax-Rent/Tangible Prop	\$123,405	\$105,116	\$83,693	\$78,000	\$79,560
	Sales Tax-Commercial Rental	\$493,784	\$511,296	\$492,111	\$480,000	\$500,580
	Sales Tax-Vehicle Rental	\$111,701	\$109,282	\$95,577	\$90,000	\$90,000
	Sales Tax-Hotels/Motels	\$104,616	\$80,312	\$74,292	\$72,000	\$73,440
	Sales Tax-Apts/Rm House/Resid	\$260,141	\$288,582	\$318,138	\$312,000	\$321,360
	Sales Tax-Trailer Courts	\$46,213	\$45,553	\$49,355	\$45,000	\$45,900
	Sales Tax-Retail	\$5,120,965	\$4,449,919	\$4,477,202	\$4,650,000	\$4,814,437
	Sales Tax-Amusements	\$89,809	\$77,802	\$87,251	\$94,500	\$95,628
	Sales Tax-Utilities	\$598,571	\$621,475	\$627,847	\$630,000	\$637,519
	Sales Tax-Cable T.V.	\$9	\$0	\$0	\$0	\$0
	Sales Tax-Telecommunication	\$248,845	\$239,643	\$234,275	\$235,500	\$243,021
	Sales Tax-Penalties/Interest	\$0	\$0	\$0	\$33,000	\$33,000
	Sales Tax Recoveries	\$293,744	\$191,368	\$150,536	\$120,000	\$120,000
	Use Tax	\$158,943	\$99,709	\$62,453	\$60,000	\$60,000
	Subtotal - Taxes	\$10,321,657	\$8,789,480	\$8,319,051	\$8,350,800	\$8,531,011
Interest Income						
	Interest Income	\$669,550	\$492,405	\$225,750	\$100,000	\$150,000
Total - Transportation Sales Tax Fund		\$10,991,207	\$9,281,885	\$8,544,800	\$8,450,800	\$8,681,011
<hr/>						
<u>Information Technology Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$9,032,915	\$9,185,929	\$8,409,309	\$6,940,032	\$6,732,027
Interest Income						
	Interest Income	\$75,123	\$46,839	\$20,836	\$6,000	\$2,500
Miscellaneous Income						
	Reimbursement-Jury Duty	\$0	\$132	\$108	\$0	\$0
Revenues						
	Reimb Revenue-General	\$0	\$0	\$10,578	\$9,584	\$0
	Auction Proceeds	\$0	\$0	\$0	\$11,476	\$0
	Other Revenue	\$0	\$0	\$870	\$0	\$0
	Subtotal - Revenues	\$0	\$0	\$11,449	\$21,060	\$0
Total - Information Technology Fund		\$9,108,038	\$9,232,901	\$8,441,703	\$6,967,092	\$6,734,527



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
<i>Economic Development Reserve Fund</i>						
Interest Income						
	Interest Income	\$26,707	\$11,342	\$3,944	\$1,900	\$2,000
Total - Economic Development Reserve Fund		\$26,707	\$11,342	\$3,944	\$1,900	\$2,000
<i>Information Technology Reserve Fund</i>						
Charges for Service						
	Interdepartmental Svc Chg	\$909,183	\$946,124	\$509,100	\$477,800	\$533,066
Interest Income						
	Interest Income	\$139,460	\$71,186	\$25,908	\$8,000	\$17,500
Miscellaneous Income						
	Auction Proceeds	\$29,095	\$7,420	\$7,495	\$0	\$0
Total - Information Technology Reserve Fund		\$1,077,737	\$1,024,730	\$542,502	\$485,800	\$550,566
<i>Facilities Fund</i>						
Charges for Service						
	Interdepartmental Svc Chg	\$6,876,896	\$6,393,996	\$5,746,400	\$5,536,508	\$5,280,628
	CIP Facilities Charges	\$0	\$280,138	\$0	\$0	\$0
	Subtotal - Charges for Service	\$6,876,896	\$6,674,134	\$5,746,400	\$5,536,508	\$5,280,628
Interest Income						
	Interest Income	\$33,923	\$15,348	\$10,748	\$7,000	\$5,000
Miscellaneous Income						
	Reimb Revenue-General	\$352	\$888	\$0	\$0	\$0
	Reimb from Workers Comp	\$4,976	\$4,247	\$2,338	\$0	\$0
	Other Revenue	\$0	\$0	\$331	\$0	\$0
	Subtotal - Miscellaneous Income	\$5,328	\$5,135	\$2,669	\$0	\$0
Revenues						
	Reimbursement-Jury Duty	\$0	\$0	\$36	\$24	\$0
Total - Facilities Fund		\$6,916,147	\$6,694,617	\$5,759,853	\$5,543,532	\$5,285,628
<i>Fleet Maintenance Fund</i>						
Charges for Service						
	Recycling Program Revenue	\$254	\$924	\$506	\$1,055	\$0
	Interdepartmental Svc Chg	\$5,267,631	\$5,168,202	\$4,319,592	\$4,802,807	\$4,855,332
	Subtotal - Charges for Service	\$5,267,885	\$5,169,126	\$4,320,098	\$4,803,862	\$4,855,332
Interest Income						
	Interest Income	\$1,864	\$0	\$0	\$0	\$0
Miscellaneous Income						
	Reimb Revenue-General	\$84	\$0	\$0	\$0	\$0
	Reimb from Workers Comp	\$789	\$4,091	\$3,156	\$0	\$0
	Reimbursement-Jury Duty	\$0	\$0	\$60	\$0	\$0
	Subtotal - Miscellaneous Income	\$873	\$4,091	\$3,216	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
Total - Fleet Maintenance Fund		\$5,270,621	\$5,173,217	\$4,323,314	\$4,803,862	\$4,855,332
<u>Fleet Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$2,093,982	\$2,330,424	\$1,753,714	\$271,406	\$1,452,871
Interest Income						
	Interest Income	\$600,882	\$288,130	\$117,658	\$42,000	\$35,000
Intergovernmental Revenue						
	Grant Revenue - Federal	\$0	\$0	\$196,280	\$0	\$0
Miscellaneous Income						
	Auction Proceeds	\$2,000	(\$5,314)	\$0	\$48,568	\$0
Total - Fleet Reserve Fund		\$2,696,863	\$2,613,241	\$2,067,652	\$361,974	\$1,487,871
<u>Debt Service Fund</u>						
Taxes						
	Property Tax	\$20,210,991	\$24,105,340	\$23,564,788	\$20,124,656	\$15,960,834
	SRP In-lieu Tax	\$214,855	\$316,246	\$211,242	\$105,621	\$30,000
	Subtotal - Taxes	\$20,425,846	\$24,421,586	\$23,776,030	\$20,230,277	\$15,990,834
Assessment Revenue						
	Assessment Principal	\$351,671	\$369,904	\$391,574	\$431,910	\$270,000
	Assessment Interest	\$93,140	\$74,246	\$54,307	\$71,010	\$14,125
	Assessment Penalties	\$1,273	\$0	\$1,183	\$1,207	\$0
	Assessment Admin Charges	\$5	\$0	\$0	\$5	\$800
	Subtotal - Assessment Revenue	\$446,089	\$444,150	\$447,064	\$504,132	\$284,925
Interest Income						
	Interest Income	\$1,129,551	\$656,923	\$222,496	\$80,350	\$173,150
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$0	\$100,000	\$0	\$0
	Repymt Zone Revenues	\$1,675,245	(\$138,060)	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$1,675,245	(\$138,060)	\$100,000	\$0	\$0
Total - Debt Service Fund		\$23,676,732	\$25,384,600	\$24,545,589	\$20,814,759	\$16,448,909
<u>Bond Fund</u>						
Interest Income						
	Interest Income	\$1,070,500	\$1,374,625	\$537,708	\$131,000	\$178,000
Revenues						
	Interest Income	\$0	\$0	\$0	\$500	\$0
	Reimb Revenue-General	\$0	\$0	\$3,231,502	\$0	\$0
	Subtotal - Revenues	\$0	\$0	\$3,231,502	\$500	\$0
Bond Proceeds						
	Bond Proceeds	\$47,000,000	\$68,440,000	\$29,170,000	\$1,530,185	\$33,303,950
	Bond Proceeds -	\$273,310	\$808,192	\$495,890	\$0	\$0
	Subtotal - Bond Proceeds	\$47,273,310	\$69,248,192	\$29,665,890	\$1,530,185	\$33,303,950



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
Total - Bond Fund		\$48,343,809	\$70,622,816	\$33,435,100	\$1,661,685	\$33,481,950
<u>Commercial Sanitation Fund</u>						
Charges for Service						
	Utility Late Fee Charges	\$7,282	\$3,597	\$2,614	\$3,500	\$3,500
	Field Trip Svc Fee-Utilities	\$10,265	\$11,054	\$12,311	\$13,500	\$13,500
	Recycling Program Revenue	\$8,716	\$1,874	\$4,262	\$1,500	\$1,500
	Commercial Sanitation Fees	\$1,095,556	\$1,062,144	\$998,522	\$950,000	\$950,000
	Roll-Off Sanitation Fees	\$322,196	\$495,732	\$561,741	\$480,000	\$470,000
	San Fees-Comm Multi-Fam Clc	\$616,913	\$651,815	\$718,029	\$715,000	\$720,000
	Subtotal - Charges for Service	\$2,060,929	\$2,226,216	\$2,297,479	\$2,163,500	\$2,158,500
Interest Income						
	Interest Income	\$33,758	\$22,868	\$15,445	\$12,000	\$0
Miscellaneous Income						
	Reimb from Workers Comp	\$0	\$986	\$0	\$0	\$0
Revenues						
	Reimbursement-Jury Duty	\$0	\$0	\$0	\$60	\$0
Total - Commercial Sanitation Fund		\$2,094,687	\$2,250,070	\$2,312,924	\$2,175,560	\$2,158,500
<u>Residential Sanitation Fund</u>						
Charges for Service						
	Utility Late Fee Charges	\$49,424	\$55,910	\$54,366	\$56,000	\$56,000
	Recycling Program Revenue	\$291,736	\$341,651	\$324,540	\$460,000	\$425,000
	Special Haul Fees	\$30,869	\$27,720	\$26,335	\$26,000	\$26,000
	San Fees-Res Multi-Fam Clc	\$227,267	\$225,153	\$222,253	\$222,000	\$222,000
	San Fees-Automated Clc	\$8,408,912	\$8,287,053	\$8,802,271	\$8,950,000	\$9,050,000
	Allocated Interdept Svc Chrgs	\$98,528	\$108,118	\$98,536	\$118,939	\$91,146
	Subtotal - Charges for Service	\$9,106,737	\$9,045,605	\$9,528,300	\$9,832,939	\$9,870,146
Interest Income						
	Interest Income	\$35,692	\$12,546	\$19,996	\$15,445	\$12,000
Miscellaneous Income						
	Reimb from Workers Comp	\$0	\$1,665	\$0	\$0	\$0
Total - Residential Sanitation Fund		\$9,142,429	\$9,059,815	\$9,548,297	\$9,848,384	\$9,882,146
<u>Sanitation Equipment Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$818,609	\$973,054	\$614,302	\$649,695	\$953,772
Interest Income						
	Interest Income	\$252,823	\$140,739	\$49,979	\$15,000	\$0
Miscellaneous Income						
	Auction Proceeds	(\$2,182)	\$0	\$250	\$113,885	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
Total - Sanitation Equipment Reserve Fund		\$1,069,250	\$1,113,793	\$664,531	\$778,580	\$953,772
<u>Sports Complex Fund</u>						
Charges for Service						
	Sports Complex Program Revenue	\$249,308	\$172,801	\$136,087	\$140,000	\$145,000
	Ticket Sales-Spring Trg	\$546,498	\$490,752	\$453,908	\$465,000	\$465,000
	Ticket Sales-Premium	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
	Ticket Sales- Facility Surchg	\$201,529	\$175,643	\$171,599	\$175,000	\$175,000
	Ticket.com Annual Fee	\$20,000	\$10,000	\$10,000	\$10,000	\$10,000
	Ticket.com Convenience Fee	\$69,862	\$48,671	\$55,460	\$55,000	\$55,000
	Program Sales	\$63,866	\$50,398	\$11,889	\$12,000	\$12,000
	Adv Sales-BB Std/Sp Trng	\$360,365	\$283,990	\$294,417	\$294,000	\$300,000
	Adv Sales-BB Std-Non Sp Trn	\$1,200	\$1,035	\$6,743	\$5,000	\$8,000
	Interdepartmental Svc Chg	\$107,799	\$111,214	\$68,177	\$59,100	\$76,239
	Subtotal - Charges for Service	\$1,650,427	\$1,374,504	\$1,238,280	\$1,245,100	\$1,276,239
Interest Income						
	Interest Income	\$53,654	\$41,472	\$15,724	\$9,775	\$9,975
Miscellaneous Income						
	Reimbursement-Jury Duty	\$0	\$760	\$480	\$0	\$0
	Other Revenue	\$8,090	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$8,090	\$760	\$480	\$0	\$0
Rents						
	General Rent Revenue	\$33,434	\$36,076	\$33,993	\$34,000	\$25,000
	Genl Rent Rev-Sp Cmplx	\$107,157	\$71,324	\$64,490	\$50,000	\$60,000
	Rent Revenue - Chili Davis	\$99,175	\$29,992	\$144,708	\$75,000	\$0
	Rent Rev-Fields	\$141,031	\$147,575	\$150,938	\$155,000	\$150,000
	Rent Rev-Fld/Clh/Padres	\$65,336	\$67,734	\$70,358	\$70,000	\$70,000
	Rent Rev-Fld/Clh/Mariners	\$95,200	\$98,650	\$68,848	\$64,000	\$64,000
	Rent Rev-Stadium	\$59,436	\$101,592	\$66,530	\$55,000	\$60,000
	Rent Rev-Novelties/Sp Tr	\$184,509	\$138,644	\$188,235	\$185,000	\$170,000
	Rent Rev/Stad Concssn/Sp Tr	\$621,484	\$554,051	\$522,595	\$535,000	\$550,000
	Rent Rev/Stad Conc/Non Sp Tr	\$33,876	\$59,728	\$33,326	\$40,000	\$35,000
	Rent Rev-Parking/Sp Tr	\$283,200	\$244,494	\$227,839	\$240,000	\$240,000
	Rent Rev-Parking/Non Sp Tr	\$3,241	\$5,647	\$0	\$0	\$0
	Subtotal - Rents	\$1,727,079	\$1,555,508	\$1,571,860	\$1,503,000	\$1,424,000
Revenues						
	In Kind Revenues	\$0	\$47,050	\$58,108	\$0	\$0
Total - Sports Complex Fund		\$3,439,250	\$3,019,295	\$2,884,451	\$2,757,875	\$2,710,214

Streets Fund

Taxes

Sales Tax-Utilities \$2,993,427 \$3,107,554 \$3,139,823 \$3,150,000 \$3,187,599

Charges for Service

Street Sign Revenue \$6,172 \$3,631 \$28,551 \$70,500 \$15,000
Street Light Shields/Relocation Fee \$0 \$225 \$450 \$150 \$0
Street Subsidy \$1,030 \$1,260 \$0 \$0 \$0
Street Mnt Fees-Solid Waste \$22,536 \$0 \$6,248 \$0 \$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
	Street Cut Surcharge	(\$666)	\$18,550	(\$1,521)	\$1,000	\$2,000
	Fog Seal Revenues	\$33,569	\$15,747	\$1,505	\$2,312	\$10,000
	Allocated Interdept Svc Chrgs	\$290,000	\$295,000	\$295,000	\$295,000	\$295,000
	Subtotal - Charges for Service	\$352,640	\$334,413	\$330,234	\$368,962	\$322,000
	Interest Income					
	Interest Income	\$573,123	\$301,279	\$111,928	\$80,000	\$120,000
	Intergovernmental Revenue					
	Highway User Revenue	\$9,488,625	\$8,287,891	\$7,852,103	\$7,632,000	\$7,828,000
	DEMA Reimbursements	\$34,384	\$0	\$0	\$0	\$0
	Subtotal - Intergovernmental Revenue	\$9,523,008	\$8,287,891	\$7,852,103	\$7,632,000	\$7,828,000
	Miscellaneous Income					
	Reimb Revenue-General	\$0	\$0	\$0	\$695	\$0
	Reimb-Damage to City Prop.	\$0	\$0	\$973	\$75	\$0
	Repymt Zone Revenues	\$11,698	\$0	\$0	\$0	\$0
	Other Revenue	\$0	\$0	\$0	\$4,984	\$0
	Subtotal - Miscellaneous Income	\$11,698	\$0	\$973	\$5,754	\$0
	Rents					
	Rent Revenue - Temp Traffic Signals	\$0	\$28,858	\$0	\$0	\$0
	Revenues					
	CIP Engineering Charges	\$0	\$0	\$114,840	\$85,000	\$0
	Total - Streets Fund	\$13,453,897	\$12,059,994	\$11,549,900	\$11,321,716	\$11,457,599

Transit Fund

	Charges for Service					
	Transit Collections	\$35,843	\$37,231	\$32,218	\$21,767	\$0
	Advertising-Bus Shelters	\$19,749	\$13,283	\$13,588	\$5,000	\$0
	Subtotal - Charges for Service	\$55,592	\$50,514	\$45,806	\$26,767	\$0
	Interest Income					
	Interest Income	\$33,529	\$11,638	\$1,631	\$263	\$2,600
	Intergovernmental Revenue					
	Local Transportation Aid	\$666,237	\$640,826	\$375,639	\$0	\$0
	Grant Revenue - Federal	\$41,496	\$53,545	\$152,526	\$0	\$0
	Subtotal - Intergovernmental Revenue	\$707,733	\$694,371	\$528,165	\$0	\$0
	Miscellaneous Income					
	Reimb Revenue-General	\$0	\$0	\$19,798	\$113,320	\$0
	Reimb from Workers Comp	\$789	\$0	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$789	\$0	\$19,798	\$113,320	\$0
	Revenues					
	Reimb Revenue-General	\$0	\$0	\$0	\$0	\$18,493
	Total - Transit Fund	\$797,643	\$756,522	\$595,400	\$140,350	\$21,093

Wastewater Fund

	Charges for Service					
	Utility Late Fee Charges	\$71,349	\$80,413	\$75,616	\$84,000	\$84,000
	Wastewater Fees	\$14,779,071	\$14,533,353	\$15,369,030	\$15,100,000	\$16,600,000



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
	EPA Mandate Fee	\$572,667	\$713,501	\$828,357	\$855,000	\$860,000
	Interdepartmental Svc Chg	\$89,427	\$153,249	\$85,808	\$67,925	\$64,367
	Allocated Interdept Svc Chrgs	\$0	\$0	\$1,715,009	\$1,864,054	\$1,573,434
	Subtotal - Charges for Service	\$15,512,514	\$15,480,517	\$18,073,820	\$17,970,979	\$19,181,801
	Interest Income					
	Interest Income	\$215,832	\$417,586	\$98,317	\$49,400	\$96,300
	Miscellaneous Income					
	Reimb Revenue-General	\$101	\$42	\$717,733	\$50,000	\$50,000
	Reimb from Workers Comp	\$0	\$3,157	\$0	\$0	\$0
	Donations of Capital Assets	\$7,496,785	\$3,868,855	\$23,584,042	\$0	\$0
	Subtotal - Miscellaneous Income	\$7,496,887	\$3,872,054	\$24,301,775	\$50,000	\$50,000
	Bond Proceeds					
	Forgiveness of Contracts Pay	\$0	\$0	\$632,338	\$0	\$0
	Total - Wastewater Fund	\$23,225,232	\$19,770,157	\$43,106,250	\$18,070,379	\$19,328,101

Water Fund

Charges for Service

Reclaimed Water Fees	\$544,675	\$537,542	\$519,694	\$475,000	\$630,000
Water Fees	\$28,830,814	\$28,217,263	\$28,545,844	\$28,100,000	\$30,050,000
Utility Late Fee Charges	\$115,747	\$122,856	\$113,495	\$120,000	\$118,000
New Service Fee-Water	\$286,243	\$302,016	\$302,836	\$305,000	\$335,000
Water Meter Charges	\$334,603	\$169,860	\$130,664	\$135,000	\$135,000
Disconnect/Reconnect Fees	\$404,338	\$393,000	\$387,780	\$410,000	\$390,000
Damaged Property Fees	\$67,890	\$12,247	\$13,025	\$12,000	\$12,000
Water Meter Tests	\$0	\$0	\$0	\$100	\$100
Utility Delinquent Letter Fee	\$48,368	\$47,362	\$49,153	\$52,500	\$53,000
Utilities Tampering Fees	\$31,740	\$21,225	\$6,245	\$10,000	\$10,000
Field Trip Svc Fee-Utilities	\$2,198	\$2,392	\$3,272	\$3,000	\$3,000
Quintero WTP Fees	\$797,631	\$93,689	\$362,408	\$600,000	\$600,000
Fees for General Services	\$8,646	\$10,210	\$8,580	\$4,000	\$4,000
Lien Filing Fees	\$3,132	\$742	\$1,384	\$900	\$1,000
Interdepartmental Svc Chg	\$233,148	\$201,045	\$123,310	\$80,632	\$88,037
Allocated Interdept Svc Chrgs	\$1,644,875	\$1,700,342	\$17,670	\$0	\$17,670
Subtotal - Charges for Service	\$33,354,047	\$31,831,792	\$30,585,360	\$30,308,132	\$32,446,807

Interest Income

Interest Income	\$1,186,009	\$574,576	\$241,395	\$140,000	\$197,000
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Intergovernmental Revenue

Grant Revenue	\$0	\$3,000	\$0	\$0	\$0
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Miscellaneous Income

Reimb Revenue-General	\$364,576	\$146,601	\$332,268	\$165,000	\$165,000
Reimb from Workers Comp	\$0	\$6,181	\$6,181	\$6,000	\$5,000
Reimbursement-Jury Duty	\$0	\$48	\$0	\$0	\$0
Donations of Capital Assets	\$8,543,781	\$6,365,991	\$26,003,039	\$0	\$0
Auction Proceeds	\$0	\$5,998	\$25	\$9,517	\$0
Other Revenue	\$0	\$0	\$2	\$0	\$0
Subtotal - Miscellaneous Income	\$8,908,357	\$6,524,819	\$26,341,515	\$180,517	\$170,000



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
Revenue						
	Non-Potable Water Fees	\$0	\$0	\$0	\$16,000	\$195,000
Bond Proceeds						
	Forgiveness of Contracts Pay	\$0	\$0	\$747,400	\$0	\$0
Total - Water Fund		\$43,448,413	\$38,934,187	\$57,915,670	\$30,644,649	\$33,008,807

Impact Fees Fund

Charges for Service

Neighborhood Park Dev Fees	\$1,321,508	\$414,964	\$618,336	\$420,000	\$524,475
Citywide Park/Rec Fac Dev Fee	\$1,623,647	\$353,790	\$391,806	\$366,000	\$402,975
Open Space Dev Fee	\$303,600	\$48,240	\$55,431	\$45,000	\$55,485
River Corridors/Trails Dev Fee	\$398,354	\$66,950	\$96,759	\$61,000	\$78,975
Library Dev Fees	\$501,209	\$99,061	\$109,019	\$88,000	\$112,185
Law Enforcement Dev Fees	\$2,056,086	\$260,634	\$318,921	\$171,814	\$192,608
Fire & Emergency Dev Fees	\$1,459,487	\$394,285	\$470,248	\$259,000	\$291,003
Streets Dev Fee	\$8,327,804	\$3,240,755	\$3,800,379	\$1,951,000	\$2,661,167
Intersection Dev Fee	\$622,646	\$184,554	\$141,101	\$52,200	\$158,091
General Government Dev Fee	\$1,413,319	\$326,373	\$391,226	\$225,000	\$241,603
Water Expansion Fees	\$3,297,819	\$1,073,071	\$898,045	\$889,732	\$851,386
Water Resource Project Fee	\$659,750	\$321,008	\$258,463	\$251,748	\$229,284
Wastewater Buy-In Fees	\$524	\$0	\$0	\$0	\$0
Wastewater Expansion Fees	\$1,863,749	\$447,047	\$460,210	\$458,568	\$443,316
Solid Waste Dev Fees	\$458,804	\$110,359	\$120,700	\$115,000	\$121,500
Subtotal - Charges for Service	\$24,308,307	\$7,341,091	\$8,130,644	\$5,354,062	\$6,364,053

Interest Income

Interest Income	\$3,857,473	\$1,486,011	\$550,274	\$249,382	\$211,505
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Total - Impact Fees Fund \$28,165,780 \$8,827,102 \$8,680,919 \$5,603,444 \$6,575,558

Improvement District Fund

Assessment Revenue

Assessment Principal	\$954,358	\$1,235,399	\$1,297,782	\$1,393,434	\$1,225,000
Assessment Interest	\$393,938	\$516,246	\$467,946	\$477,295	\$302,595
Assessment Penalties	\$8,299	\$4,702	\$1,221	\$4,385	\$0
Assessment Admin Charges	\$661	\$285	\$155	\$1,500	\$2,300
Subtotal - Assessment Revenue	\$1,357,255	\$1,756,632	\$1,767,104	\$1,876,614	\$1,529,895

Interest Income

Interest Income	\$111,195	\$20,372	\$7,731	\$3,640	\$4,600
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Revenues

Interest Income	\$0	\$112	\$0	\$0	\$0
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Total - Improvement District Fund \$1,468,451 \$1,777,115 \$1,774,835 \$1,880,254 \$1,534,495

Insurance Reserve Fund

Charges for Service

Health Clinic Fees	\$0	\$0	\$0	\$0	\$10,000
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Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
	Interdepartmental Svc Chg	\$2,814,229	\$2,799,204	\$2,294,682	\$2,065,677	\$2,619,860
	Subtotal - Charges for Service	\$2,814,229	\$2,799,204	\$2,294,682	\$2,065,677	\$2,629,860
	Interest Income					
	Interest Income	\$375,031	\$200,681	\$96,576	\$64,500	\$75,000
	Miscellaneous Income					
	Reimb Revenue-General	\$29,114	\$0	\$502,089	\$0	\$0
	Reimb-Damage to City Prop.	\$151,199	\$151,231	\$121,092	\$63,770	\$0
	Subtotal - Miscellaneous Income	\$180,313	\$151,231	\$623,181	\$63,770	\$0
	Revenues					
	Employee Health Ins Contrib	\$0	\$0	\$872,477	\$1,900,000	\$2,040,402
	COBRA Health Ins Contrib	\$0	\$0	\$143,219	\$260,000	\$0
	Employer Health Ins Contrib	\$0	\$0	\$5,668,060	\$10,180,000	\$11,131,370
	Employer Workers Comp Contrib	\$0	\$0	\$0	\$735,614	\$951,583
	Interest Income	\$0	\$0	\$4,182	\$2,000	\$2,000
	Reimb Revenue-General	\$0	\$0	\$0	\$16,000	\$0
	Subtotal - Revenues	\$0	\$0	\$6,687,938	\$13,093,614	\$14,125,355
	Total - Insurance Reserve Fund	\$3,369,573	\$3,151,116	\$9,702,376	\$15,287,561	\$16,830,215

Housing Fund

	Interest Income					
	Interest Income	\$18,009	\$3,742	\$1,592	\$800	\$2,900
	Intergovernmental Revenue					
	HUD Operating Subsidy - CY	\$145,841	\$158,627	\$177,710	\$280,000	\$0
	HUD Admin Fees-Portable	\$74,952	\$80,448	\$97,324	\$0	\$0
	Grant Revenue - Federal	\$654,375	\$641,417	\$657,243	\$328,443	\$653,040
	Subtotal - Intergovernmental Revenue	\$875,168	\$880,492	\$932,277	\$608,443	\$653,040
	Miscellaneous Income					
	Other Revenue	\$4,055	\$3,881	\$180,888	\$0	\$0
	Rents					
	Housing Rent	\$146,682	\$104,158	\$88,553	\$0	\$0
	Total - Housing Fund	\$1,043,914	\$992,274	\$1,203,310	\$609,243	\$655,940

Grant Fund

	Interest Income					
	Interest Income	\$4,263	\$5,591	\$2,170	\$100	\$2,000
	Intergovernmental Revenue					
	Intergovtl Participation	\$0	\$0	\$0	\$0	\$10,000,000
	Grant Revenue	\$1,200,173	\$616,081	\$509,391	\$529,033	\$436,644
	Grant Revenue - Federal	\$2,203,917	\$2,261,852	\$2,419,932	\$1,911,797	\$2,346,187
	Seizure Revenue	\$147,180	\$600,627	\$134,288	\$344,738	\$430,473
	Subtotal - Intergovernmental Revenue	\$3,551,270	\$3,478,560	\$3,063,610	\$2,785,568	\$13,213,304
	Revenues					
	Grant Revenue	\$0	\$0	\$0	(\$3,375)	\$71,673
	Grant Revenue - Federal	\$0	\$13,720	\$805,152	\$1,102,828	\$0
	Reimb Revenue-General	\$0	\$30,000	\$60,000	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Estimate	FY 2012 Budget
	Subtotal - Revenues	\$0	\$43,720	\$865,152	\$1,099,453	\$71,673
	Total - Grant Fund	\$3,555,534	\$3,527,871	\$3,930,932	\$3,885,121	\$13,286,977
<hr/>						
<i>Other Fund</i>						
Taxes						
	Street Light ID Tax	\$556,960	\$560,183	\$446,207	\$460,533	\$483,919
	Maintenance ID Tax	\$135,139	\$68,071	\$171,484	\$151,052	\$161,834
	Subtotal - Taxes	\$692,100	\$628,254	\$617,691	\$611,585	\$645,753
Charges for Service						
	CFD Appl/Process Fee	\$0	\$25,000	\$0	\$0	\$0
	Utility Late Fee Charges	\$1,066	\$1,629	\$1,020	\$1,155	\$1,000
	Storm Water Fee	\$656,254	\$728,265	\$782,366	\$800,000	\$800,000
	Interdepartmental Svc Chg	\$1,022,525	\$896,596	\$729,574	\$1,304,279	\$1,216,415
	Subtotal - Charges for Service	\$1,679,845	\$1,651,490	\$1,512,959	\$2,105,434	\$2,017,415
Fines & Forfeitures						
	JCEF Revenue	\$25,072	\$28,217	\$27,937	\$30,000	\$20,000
	Court Enhancement Fee	\$237,200	\$395,620	\$201,414	\$207,000	\$200,000
	Subtotal - Fines & Forfeitures	\$262,272	\$423,837	\$229,352	\$237,000	\$220,000
Interest Income						
	Interest Income	\$1,332,312	\$753,701	\$372,281	\$111,279	\$170,823
Intergovernmental Revenue						
	State Ins Dept Rebate	\$386	\$0	\$674	\$613	\$0
	Intergovtl Partic-	\$0	\$12,837,089	\$0	\$0	\$0
	Grant Revenue	\$0	\$3,500	\$1,250	\$0	\$0
	Muni Court Allocation (FTG)	\$21,208	\$16,642	\$20,466	\$8,231	\$0
	Subtotal - Intergovernmental Revenue	\$21,594	\$12,857,231	\$22,390	\$8,844	\$0
Miscellaneous Income						
	Reimb Revenue-General	\$4,266,490	\$3,554,210	\$2,150,748	\$1,263,086	\$1,598,448
	Reimbursement for O/T	\$0	\$2,179	\$0	\$0	\$0
	Contributions - General	\$9,500	\$10,326	\$3,135	\$5,170	\$4,700
	Contributions-Fire	\$25,712	\$0	\$300	\$7,500	\$7,500
	Contributions-Comm. Svcs.	\$6,400	\$0	\$0	\$0	\$0
	Contributions-Library	\$1,180	\$5,040	\$3,900	\$2,000	\$0
	Commissions	\$3,417	\$4,164	\$3,576	\$2,564	\$0
	Other Revenue	\$1,885	\$0	\$1,951	\$2,242	\$0
	Subtotal - Miscellaneous Income	\$4,314,584	\$3,575,919	\$2,163,610	\$1,282,562	\$1,610,648
Revenues						
	Grant Revenue - Federal	\$0	\$0	\$0	\$910,000	\$997,000
	Reimb Revenue-General	\$0	\$0	\$0	\$13,371,000	\$10,196,040
	Subtotal - Revenues	\$0	\$0	\$0	\$14,281,000	\$11,193,040
	Total - Other Fund	\$8,302,707	\$19,890,431	\$4,918,282	\$18,637,704	\$15,857,679
<hr/>						
	Total - All Funds Revenue	\$391,120,906	\$378,425,249	\$358,105,903	\$278,770,639	\$322,590,993



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
General & Other							
General Fund							
<u>City Attorney</u>							
	Civil	\$1,970,838	\$2,129,846	\$1,978,755	\$1,966,935	\$2,146,520	\$1,992,017
	Victims' Assistance Prg	\$202,977	\$227,089	\$208,384	\$211,575	\$211,175	\$217,912
	Criminal	\$710,789	\$764,482	\$742,739	\$731,508	\$727,774	\$751,438
	Sub-total:	\$2,884,604	\$3,121,417	\$2,929,878	\$2,910,018	\$3,085,469	\$2,961,367
<u>City Clerk</u>							
	City Clerk	\$715,431	\$721,417	\$1,023,725	\$1,161,878	\$1,014,078	\$960,843
	Records & Information Mgt	\$286,349	\$298,819	\$255	\$0	\$0	\$0
	Elections	\$56,400	\$167,732	\$0	\$0	\$0	\$0
	Sub-total:	\$1,058,180	\$1,187,968	\$1,023,980	\$1,161,878	\$1,014,078	\$960,843
<u>City Manager</u>							
	City Manager's Office	\$1,582,011	\$1,668,312	\$1,315,128	\$1,153,114	\$1,158,214	\$1,142,750
	Sub-total:	\$1,582,011	\$1,668,312	\$1,315,128	\$1,153,114	\$1,158,214	\$1,142,750
<u>Community Services</u>							
	CAPA Administration	\$322,707	\$330,312	\$101	\$0	\$0	\$0
	Arts Commission	\$190,886	\$132,303	\$202,549	\$221,398	\$239,903	\$205,737
	Community Services Administration	\$796,994	\$796,944	\$872,535	\$668,711	\$668,083	\$632,103
	Swimming Pools	\$1,006,533	\$980,203	\$901,362	\$921,001	\$921,001	\$933,282
	Am/Pm Program	\$2,455,776	\$2,219,635	\$1,829,810	\$2,069,699	\$1,920,839	\$1,752,390
	Little Learners Program	\$236,662	\$283,476	\$314,670	\$328,112	\$352,324	\$371,874
	Summer Recreation Program	\$434,146	\$345,211	\$336,331	\$385,444	\$385,444	\$387,388
	Summer Camp Program	\$972,536	\$933,680	\$762,496	\$867,053	\$862,609	\$809,007
	Special Interest Classes	\$349,715	\$351,686	\$314,981	\$284,670	\$275,170	\$275,399
	Sports Programs	\$788,521	\$824,700	\$930,100	\$792,625	\$779,791	\$792,862
	Senior Program	\$220,866	\$213,932	\$189,621	\$184,326	\$182,731	\$190,621
	Adaptive Recreation Program	\$194,653	\$202,707	\$185,206	\$157,577	\$157,577	\$169,557
	Special Events Program	\$705,420	\$794,373	\$261,401	\$245,837	\$282,883	\$302,349
	Teen Program	\$420,287	\$385,599	\$356,832	\$350,593	\$350,593	\$378,710
	Community Center	\$493,170	\$508,779	\$392,404	\$527,325	\$526,339	\$500,239
	Community Park	\$1,031,220	\$1,007,550	\$1,016,186	\$952,853	\$952,853	\$990,326
	Rio Vista Rec Center	\$1,562,262	\$1,461,716	\$1,324,428	\$1,216,302	\$1,215,555	\$1,228,772
	Main Library	\$3,182,746	\$3,028,286	\$2,894,499	\$2,663,456	\$2,631,700	\$2,393,126
	Branch Library	\$702,628	\$1,265,543	\$1,366,021	\$1,419,402	\$1,455,984	\$1,556,012
	Parks North	\$1,982,934	\$1,697,008	\$1,605,612	\$1,817,863	\$1,786,550	\$1,856,622
	Parks South	\$2,489,647	\$1,646,380	\$1,449,807	\$1,830,104	\$1,794,409	\$1,670,033
	Parks Administration	\$1,293,269	\$984,042	\$331,447	\$0	\$0	\$0
	Contracted Landscape Maintenance	\$0	\$1,103,713	\$1,082,110	\$1,067,630	\$1,067,630	\$1,119,223
	Sub-total:	\$21,833,578	\$21,497,778	\$18,920,510	\$18,971,981	\$18,809,968	\$18,515,632
<u>Economic Development Services</u>							
	Economic Development Services Ad	\$601,298	\$735,667	\$569,502	\$566,349	\$576,349	\$384,662
	Business and Real Estate Developme	\$0	\$0	\$338,496	\$584,534	\$564,534	\$723,297
	Building Development	\$2,649,907	\$2,351,483	\$1,852,056	\$1,492,755	\$1,469,625	\$1,451,742
	Site Development	\$1,360,451	\$1,148,497	\$851,900	\$767,240	\$781,052	\$769,210
	Sub-total:	\$4,611,656	\$4,235,647	\$3,611,954	\$3,410,878	\$3,391,560	\$3,328,911
<u>Engineering</u>							
	Engineering Admin	\$1,058,565	\$1,289,437	\$1,058,669	\$756,897	\$739,882	\$639,156
	Capital Engineering	\$1,304,110	\$1,300,991	\$1,303,253	\$1,313,676	\$1,248,038	\$1,229,088
	Design and Construction	\$0	\$0	\$601,640	\$666,739	\$664,336	\$682,015



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
	Eng Inspection Svc	\$1,426,814	\$1,335,795	\$1,145,142	\$1,104,099	\$1,090,811	\$909,920
	Sub-total:	\$3,789,489	\$3,926,222	\$4,108,703	\$3,841,411	\$3,743,067	\$3,460,179
	<u>Finance</u>						
	Finance Admin	\$296,615	\$321,338	\$307,721	\$287,588	\$284,023	\$285,577
	Financial Services	\$1,403,371	\$1,545,705	\$1,344,267	\$1,381,465	\$1,367,798	\$1,397,265
	Tax Audit & Collections	\$921,400	\$978,528	\$987,551	\$904,026	\$904,026	\$1,156,884
	Materials Management	\$1,050,438	\$1,086,335	\$971,182	\$747,417	\$733,467	\$602,705
	Treasury Management	\$301,094	\$351,295	\$345,317	\$344,695	\$339,262	\$341,728
	Inventory Control	\$492,886	\$535,686	\$530,570	\$448,687	\$474,829	\$386,243
	Sub-total:	\$4,465,804	\$4,818,888	\$4,486,608	\$4,113,878	\$4,103,405	\$4,170,402
	<u>Finance Utilities</u>						
	Customer Service	\$1,454,451	\$1,526,136	\$1,501,245	\$1,498,816	\$1,852,358	\$1,642,582
	Revenue Administration	\$608,904	\$715,860	\$713,167	\$582,406	\$570,519	\$475,422
	Meter Services	\$2,364,950	\$2,388,602	\$1,589,190	\$1,598,712	\$1,583,139	\$2,359,391
	Utility Billing	\$1,004,758	\$1,078,991	\$1,034,989	\$1,041,868	\$724,512	\$728,950
	Sub-total:	\$5,433,063	\$5,709,589	\$4,838,592	\$4,721,802	\$4,730,528	\$5,206,345
	<u>Fire</u>						
	Fire Admin	\$773,497	\$691,858	\$672,725	\$597,123	\$597,123	\$459,510
	Fire Prevention	\$1,516,805	\$1,352,030	\$1,116,289	\$986,300	\$986,300	\$1,016,466
	Fire Support Services	\$812,519	\$785,278	\$633,302	\$681,371	\$680,371	\$752,551
	Emergency Medical Services	\$436,229	\$839,991	\$399,274	\$434,287	\$434,287	\$510,031
	Fire Training	\$287,767	\$399,188	\$499,478	\$535,746	\$551,433	\$518,974
	Emergency Management	\$134,612	\$364,212	\$201,530	\$201,799	\$201,789	\$271,301
	Fire Operations	\$15,142,744	\$16,485,832	\$16,185,175	\$15,105,164	\$15,105,086	\$16,018,262
	Sub-total:	\$19,104,173	\$20,918,390	\$19,707,772	\$18,541,790	\$18,556,389	\$19,547,095
	<u>Governmental Affairs</u>						
	Governmental Affairs	\$411,968	\$442,829	\$514,154	\$1,132,437	\$1,132,010	\$1,125,439
	Sub-total:	\$411,968	\$442,829	\$514,154	\$1,132,437	\$1,132,010	\$1,125,439
	<u>Human Resources</u>						
	Safety Management	\$252,906	\$260,514	\$267,197	\$0	\$0	\$0
	Human Resources	\$2,479,409	\$2,517,994	\$2,284,920	\$2,396,210	\$2,409,008	\$2,316,165
	Sub-total:	\$2,732,315	\$2,778,508	\$2,552,117	\$2,396,210	\$2,409,008	\$2,316,165
	<u>Management and Budget</u>						
	Management and Budget	\$908,279	\$940,541	\$956,828	\$913,113	\$913,844	\$917,364
	Development Agreement Administrat	\$174,133	\$152,503	\$206	\$0	\$0	\$0
	Sub-total:	\$1,082,412	\$1,093,043	\$957,034	\$913,113	\$913,844	\$917,364
	<u>Mayor and Council</u>						
	Mayor & City Council	\$1,110,225	\$1,196,400	\$1,120,343	\$647,390	\$647,390	\$604,452
	Sub-total:	\$1,110,225	\$1,196,400	\$1,120,343	\$647,390	\$647,390	\$604,452
	<u>Municipal Court</u>						
	Municipal Court	\$2,175,590	\$2,492,447	\$2,095,461	\$1,990,676	\$1,989,427	\$1,821,218
	Sub-total:	\$2,175,590	\$2,492,447	\$2,095,461	\$1,990,676	\$1,989,427	\$1,821,218
	<u>Non-Departmental</u>						
	Non-Departmental	\$1,715,370	\$2,312,917	\$1,637,192	\$1,314,008	\$1,488,136	\$1,427,136
	Gen Fund Capital Projects	\$10,563,166	\$4,134,697	\$4,655,077	\$14,413,322	\$7,382,884	\$8,856,750
	Sub-total:	\$12,278,536	\$6,447,615	\$6,292,269	\$15,727,330	\$8,871,020	\$10,283,886
	<u>Office of Communications</u>						
	Public Information Office	\$571,357	\$637,772	\$672,639	\$811,479	\$818,164	\$695,650
	Peoria Channel 11	\$687,581	\$473,524	\$449,960	\$418,214	\$408,168	\$400,357
	Sub-total:	\$1,258,938	\$1,111,296	\$1,122,598	\$1,229,693	\$1,226,332	\$1,096,007
	<u>Planning and Community Development</u>						



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
	Neighborhood Coordination	\$488,746	\$576,054	\$523,950	\$518,632	\$495,939	\$519,253
	Community Dev Administration	\$656,558	\$662,207	\$513,049	\$364,106	\$350,226	\$269,669
	Planning	\$1,310,702	\$1,183,795	\$769,107	\$895,312	\$765,618	\$719,879
	Systems Planning	\$0	\$0	\$346,400	\$636,586	\$386,666	\$623,042
	Sub-total:	\$2,456,006	\$2,422,056	\$2,152,505	\$2,414,636	\$1,998,449	\$2,131,843
	<u>Police</u>						
	Neighborhood Services	\$961,500	\$999,219	\$1,652,226	\$1,683,113	\$1,705,543	\$1,760,656
	Police Administration	\$1,941,362	\$2,263,539	\$1,825,457	\$1,754,765	\$1,739,236	\$1,751,838
	Criminal Investigation	\$3,883,181	\$4,366,297	\$4,161,555	\$3,719,375	\$3,644,843	\$3,653,051
	Patrol Services - South	\$15,049,818	\$15,486,459	\$11,060,715	\$10,926,943	\$10,968,588	\$10,842,395
	Patrol Services - North	\$0	\$0	\$3,930,034	\$6,028,017	\$5,974,598	\$5,899,200
	Operations Support	\$3,594,529	\$4,954,976	\$4,502,322	\$2,412,243	\$2,445,608	\$3,537,052
	Pd Technical Support	\$4,849,563	\$3,549,655	\$3,265,552	\$3,524,911	\$3,480,452	\$3,063,052
	Staff Services	\$1,313,942	\$1,007,402	\$1,337,269	\$1,228,758	\$1,131,091	\$1,066,329
	Pd Communications	\$2,475,614	\$2,835,318	\$2,866,546	\$2,685,301	\$2,754,606	\$2,692,458
	Strategic Planning	\$74,699	\$814,265	\$710,452	\$667,634	\$691,734	\$939,012
	Sub-total:	\$34,144,208	\$36,277,129	\$35,312,128	\$34,631,060	\$34,536,299	\$35,205,043
	<u>Public Works</u>						
	Public Works Administration	\$470,182	\$617,660	\$645,914	\$549,037	\$547,859	\$431,467
	Sub-total:	\$470,182	\$617,660	\$645,914	\$549,037	\$547,859	\$431,467
	General Fund Total:	\$122,882,938	\$121,963,193	\$113,707,649	\$120,458,332	\$112,864,316	\$115,226,408
	Half Cent Sales Tax Fund						
	<u>Non-Departmental</u>						
	Half Cent Sales Tax	\$4,706,370	\$2,697,415	\$2,414,470	\$2,296,401	\$5,478,068	\$3,402,022
	Half Cent Sales Tax Fund Total:	\$4,706,370	\$2,697,415	\$2,414,470	\$2,296,401	\$5,478,068	\$3,402,022
	Other Reserve Funds						
	<u>Economic Development Services</u>						
	Economic Development	\$6,400	\$136,705	\$63,525	\$0	\$0	\$0
	<u>Non-Departmental</u>						
	Muni Off Complex Reserve	\$64,477	\$653,437	\$3,248,375	\$1,131,714	\$507,579	\$473,350
	Other Reserve Funds Total:	\$70,877	\$790,142	\$3,311,900	\$1,131,714	\$507,579	\$473,350
	General & Other Total:	\$127,660,185	\$125,450,751	\$119,434,019	\$123,886,447	\$118,849,963	\$119,101,780
	Special Revenue Funds						
	Attorney Grants						
	<u>City Attorney</u>						
	Victims' Rights Imp Grant	\$765	\$1,977	\$1,400	\$200	\$1,400	\$0
	St Anti-Racketeering-Cao	\$32,385	\$9,417	\$10,778	\$50,310	\$42,706	\$50,177
	Attorney Grants Total:	\$33,150	\$11,394	\$12,178	\$50,510	\$44,106	\$50,177
	Community Service Grants						
		\$0	\$8,723	\$273	\$0	\$0	\$0



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
<u>Community Services</u>							
	Adult Day Prg Grant	\$389,011	\$425,870	\$398,450	\$421,727	\$417,669	\$433,361
	Library Svc & Technology Grant	\$7,006	\$43,575	\$15,000	\$0	\$16,542	\$0
	Citizen Donations-Cs	\$7,482	\$3,933	\$8,611	\$11,499	\$1,043	\$0
	Teen Council	\$1,878	\$462	\$1,324	\$4,500	\$557	\$0
	Community Service Grants Total:	\$405,377	\$482,563	\$423,660	\$437,726	\$435,811	\$433,361
Development Fee Funds							
<u>Non-Departmental</u>							
	Streets Dev Zone 1	\$37,335	\$1,148	\$3,970	\$259,455	\$20,292	\$584,678
	Streets Dev Zone 2	\$4,797,208	\$6,840,077	\$1,925,436	\$6,921,766	\$2,157,360	\$5,740,248
	Intersection Dev Zone 1	\$370,305	\$27,572	\$116,132	\$0	\$0	\$0
	Intersection Dev Zone 2	\$491,563	\$204,166	\$300,000	\$98,000	\$98,000	\$80,850
	Neighbrhd Park Dev Zone 1	\$40,004	\$439,669	\$3,458	\$1,371,913	\$138,102	\$1,341,759
	Neighbrhd Park Dev Zone 2	\$342,967	\$172,588	\$269,006	\$59,063	\$59,293	\$19,425
	Neighborhood Park Dev Zone 3	\$2,055,116	\$42,465	\$3,710	\$1,074,694	\$945	\$1,067,674
	Ctywd Park/Rec Fac Dev	\$2,950,413	\$76,130	\$160,354	\$1,038,167	\$223,093	\$0
	Open Space Dev	\$58,653	\$56,450	\$94,325	\$1,353,936	\$354,450	\$1,315,406
	River Corridors/Trails Dev	\$455,013	\$230,850	\$10,096	\$716,231	\$28,831	\$813,730
	Library Dev	\$862,263	\$6,287,513	\$344,585	\$218,267	\$212,538	\$14,855
	Law Enforcement Dev	\$214,284	\$1,749,573	\$1,134,213	\$23,459	\$8,680	\$13,020
	Fire & Emerg Svc Dev	\$2,311,062	\$1,722,128	\$807,222	\$70,000	\$0	\$70,000
	General Govt Dev	\$1,176,242	\$1,638,243	\$2,389,552	\$985,884	\$701,718	\$63,030
	Development Fee Funds Total:	\$16,162,428	\$19,488,572	\$7,562,060	\$14,190,835	\$4,003,302	\$11,124,675
Other Grants							
		\$15,000	\$28,895	\$0	\$0	\$0	\$0
<u>Community Services</u>							
	Percent For The Arts	\$0	\$107,647	\$85,192	\$267,000	\$112,000	\$395,000
	Prop 302 Grant Program	\$62,565	\$65,731	\$31,832	\$33,168	\$31,193	\$0
<u>Finance</u>							
	Dept of Interior Challenge Grant	\$0	\$0	\$658,788	\$1,316,885	\$1,102,828	\$0
<u>Governmental Affairs</u>							
	Federal Dept of Energy Grant	\$0	\$0	\$116,690	\$0	\$1,191,810	\$0
<u>Human Resources</u>							
	Employee Wellness Prg	\$8,869	\$6,783	\$759	\$10,000	\$9,038	\$10,000
<u>Mayor and Council</u>							
	Citizen Donations-Mayoral	\$1,169	\$2,753	\$3,504	\$2,500	\$582	\$0
<u>Municipal Court</u>							
	Jud Coll Enh Fund-Local	\$0	\$0	\$0	\$0	\$218,385	\$0
	Municipal Court Enhancement Fd	\$3,851	\$50,002	\$13,909	\$69,610	\$9,607	\$473,777



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
<u>Non-Departmental</u>							
	Employee Event Fund	\$5,000	\$0	\$629	\$5,000	\$0	\$0
<u>Planning and Community Development</u>							
	Comm Dev Block Grant	\$621,786	\$627,035	\$828,627	\$1,544,458	\$700,855	\$1,274,002
<u>Public Works</u>							
	ADEQ Recycling Grant	\$261,728	\$0	\$0	\$0	\$0	\$0
		\$0	\$4,997	\$0	\$0	\$0	\$0
	Other Grants Total:	\$979,968	\$893,842	\$1,739,930	\$3,248,621	\$3,376,298	\$2,152,779
Public Housing							
<u>Planning and Community Development</u>							
	Public Housing Project	\$151,487	\$245,619	\$198,980	\$327,871	\$327,871	\$327,871
	Public Housing Total:	\$151,487	\$245,619	\$198,980	\$327,871	\$327,871	\$327,871
Public Safety Grants							
<u>Fire</u>							
	Fed Assist to Firefighters Grt	\$0	\$0	\$0	\$300,000	\$300,000	\$300,000
	Homeland Security Grant - MMRS	\$0	\$0	\$71,593	\$0	\$41,511	\$129,300
	Citizen Donations-Fire	\$3,140	\$30,427	\$9,289	\$7,500	\$7,500	\$7,500
<u>Police</u>							
	Az Auto Theft Grant	\$0	\$12,700	\$3,031	\$0	\$0	\$0
	St Anti-Racketeering-Pd	\$80,732	\$597,696	\$121,865	\$228,020	\$336,980	\$375,290
	Federal Forfeiture	\$34,801	\$2,000	\$2,000	\$0	\$0	\$5,000
	GITEM Grant	\$0	\$70,942	\$68,696	\$17,224	\$17,224	\$18,840
	Fifty in Twelve DUI Grant	\$0	\$10,037	\$10,066	\$0	\$0	\$0
	xx	\$0	\$30,000	\$0	\$0	\$0	\$0
	Victims Of Crime Act Grant	\$21,080	\$41,226	\$46,068	\$41,200	\$46,068	\$0
	Justice Assistance Grant	\$20,488	\$13,877	\$38,362	\$16,667	\$244,620	\$0
	Opep Grant - Cfda 20.600	\$105,121	\$88,671	\$124,211	\$43,060	\$134,060	\$47,102
	Bulletproof Vest Partnership	\$2,841	\$13,772	\$6,068	\$0	\$0	\$0
	St Anti-Racketeering - PD	\$11,716	\$12,000	\$13,500	\$0	\$10,800	\$0
	Federal DEA IGA	\$15,854	\$16,329	\$30,451	\$0	\$39,668	\$0
	Homeland Security CFDA#	\$434,103	\$1,019,072	\$862,709	\$0	\$196,600	\$0
	Citizen Donations-Pd	\$283	\$2,873	\$330	\$1,500	\$2,550	\$1,500
	Police Explorer Trust Fd	\$840	\$0	\$622	\$3,200	\$1,490	\$3,200
	Public Safety Grants Total:	\$730,999	\$1,961,620	\$1,408,861	\$658,371	\$1,379,071	\$887,732
Section 8 Housing							
<u>Planning and Community Development</u>							
	Sect 8 Housing	\$650,140	\$761,907	\$652,982	\$879,728	\$634,140	\$653,040
	Capital Fund Prog (Hud)	\$242,082	\$136,611	\$194,533	\$270,400	\$59,077	\$263,889
	Home Grant	\$451,897	\$14,309	\$32,964	\$505,530	\$58,456	\$403,084
	Section 8 Housing Total:	\$1,344,119	\$912,827	\$880,478	\$1,655,658	\$751,673	\$1,320,013



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
Streets							
<u>Engineering</u>							
	Traffic Engineering	\$1,875,706	\$2,265,417	\$1,519,470	\$1,346,552	\$1,286,777	\$1,116,425
<u>Public Works</u>							
	Streets Admin	\$927,445	\$892,130	\$862,119	\$808,844	\$828,323	\$803,704
	Signs And Striping	\$1,219,969	\$1,249,542	\$1,080,884	\$1,027,234	\$1,031,465	\$1,103,046
	Traffic Signal Maintenance	\$2,152,943	\$2,260,298	\$2,327,664	\$2,461,724	\$2,449,787	\$2,530,145
	Street Maintenance	\$2,906,967	\$2,863,052	\$2,504,196	\$2,646,845	\$2,650,570	\$2,737,838
	Sweeper Operations	\$963,762	\$943,634	\$704,817	\$751,210	\$719,970	\$694,636
	Streets Debt Service	\$470,560	\$470,160	\$3,090,918	\$0	\$0	\$0
	Streets Oper Capital Projects	\$3,048,347	\$7,505,721	\$3,119,959	\$3,907,587	\$3,319,081	\$5,016,082
	Streets Total:	\$13,565,699	\$18,449,953	\$15,210,027	\$12,949,996	\$12,285,973	\$14,001,876
Transit							
<u>Public Works</u>							
	Transit Division	\$1,365,792	\$1,166,371	\$1,009,685	\$1,006,618	\$999,251	\$932,686
	Hb2565 Transp Grant	\$3,061	\$272,766	\$212,653	\$0	\$0	\$0
	Transit Total:	\$1,368,853	\$1,439,137	\$1,222,337	\$1,006,618	\$999,251	\$932,686
Transportation Sales Tax Fund							
<u>Non-Departmental</u>							
	Transportation Sales Tax	\$334,205	\$3,691,016	\$2,705,039	\$8,825,746	\$3,622,932	\$11,371,336
	Transportation Sales Tax Fund Total:	\$334,205	\$3,691,016	\$2,705,039	\$8,825,746	\$3,622,932	\$11,371,336
	Special Revenue Funds Total:	\$35,076,285	\$47,576,544	\$31,363,550	\$43,351,952	\$27,226,288	\$42,602,506
Enterprise Funds							
Commercial Solid Waste							
<u>Public Works</u>							
	Commercial Collection	\$1,604,751	\$1,852,108	\$1,889,270	\$2,035,336	\$2,034,336	\$2,158,043
	Solid Waste Admin	\$0	\$0	\$42	\$0	\$0	\$0
	Commercial Solid Waste Total:	\$1,604,751	\$1,852,108	\$1,889,312	\$2,035,336	\$2,034,336	\$2,158,043
Residential Solid Waste							
<u>Public Works</u>							
	Solid Waste Admin	\$640,258	\$670,919	\$571,848	\$654,214	\$670,930	\$580,951
	Residential Collection	\$7,013,498	\$7,749,154	\$4,559,443	\$4,896,734	\$4,899,205	\$5,069,054
	Residential Recycling	\$0	\$0	\$3,110,792	\$2,301,855	\$2,036,038	\$2,253,456
	Environmental Services	\$2,271,898	\$593,205	\$430,118	\$338,267	\$335,635	\$326,512
	Residential Solid Waste Total:	\$9,925,654	\$9,013,278	\$8,672,201	\$8,191,070	\$7,941,808	\$8,229,973
Solid Waste Expansion							
<u>Public Works</u>							
	Solid Waste Expansion	\$2,312,949	\$216,355	\$114,248	\$100,000	\$63,829	\$105,310



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
	Solid Waste Expansion Total:	\$2,312,949	\$216,355	\$114,248	\$100,000	\$63,829	\$105,310
	Solid Waste Reserves						
	<u>Public Works</u>						
	Solid Waste Eq't Reserve	\$31,329	\$1,560,555	\$1,474,396	\$826,200	\$740,382	\$150,000
	Solid Waste Reserves Total:	\$31,329	\$1,560,555	\$1,474,396	\$826,200	\$740,382	\$150,000
	Sports Complex Equipment Reserves						
	<u>Community Services</u>						
	Sports Complex Capital Reserve	\$27,954	\$0	\$0	\$0	\$0	\$0
	Sports Complex Improvement Reser	\$193,619	\$0	\$34,413	\$0	\$0	\$0
	Complex Eq't Reserve	\$63,774	\$84,386	\$0	\$142,900	\$0	\$0
	Sports Complex Equipment Reserves Total:	\$285,347	\$84,386	\$34,413	\$142,900	\$0	\$0
	Sports Complex Operations/Maintenance						
	<u>Community Services</u>						
	Complex Operations/Maint	\$6,215,573	\$4,009,890	\$3,848,187	\$3,547,238	\$3,614,580	\$3,655,677
	Spring Training	\$0	\$660,826	\$577,872	\$697,487	\$598,769	\$697,487
	Complex Debt Service	\$152,078	\$147,306	\$143,456	\$159,780	\$163,590	\$59,837
	Sports Complex Operations/Maintenance Total:	\$6,367,651	\$4,818,022	\$4,569,515	\$4,404,505	\$4,376,939	\$4,413,001
	Wastewater						
	<u>Public Works</u>						
	Beardsley Water Reclamation Facility	\$2,430,136	\$2,392,414	\$1,726,211	\$1,784,805	\$1,784,805	\$1,834,138
	Ww Collection/Prevention	\$5,589,290	\$2,851,330	\$1,264,617	\$1,414,035	\$1,414,225	\$1,432,107
	Wastewater Environmental	\$822,405	\$778,204	\$614,831	\$870,164	\$872,471	\$894,551
	Jomax Water Reclamation Facility	\$1,616,657	\$1,698,378	\$1,151,916	\$1,344,522	\$1,344,522	\$1,296,599
	Butler Water Reclamation Facility	\$1,163,481	\$4,207,753	\$4,587,595	\$5,138,745	\$5,521,907	\$4,874,880
	Ww Oper Capital Projects	\$2,387,993	\$11,563,967	\$2,437,563	\$6,757,738	\$3,358,330	\$6,657,110
	Ww Debt Service	\$2,089,069	\$4,532,967	\$5,768,876	\$8,704,301	\$8,797,375	\$7,972,575
	Wastewater Total:	\$16,099,031	\$28,025,015	\$17,551,608	\$26,014,310	\$23,093,635	\$24,961,960
	Wastewater Bonds						
	<u>Public Works</u>						
	Prp W/S Rev Bonds 2003 (Ww)	\$50,859,148	\$0	\$0	\$0	\$0	\$0
	WIFA Bonds CW-017-2009	\$0	\$801,108	\$3,311,588	\$43,817	\$292,452	\$0
	WIFA Bonds CW-018-2009	\$0	\$8,485	\$1,269,741	\$0	\$0	\$0
	WIFA Bonds CW-041-2009	\$0	\$333,472	\$3,417,942	\$0	\$45,776	\$0
	Wastewater Bonds Total:	\$50,859,148	\$1,143,065	\$7,999,270	\$43,817	\$338,228	\$0
	Wastewater Expansion						
	<u>Public Works</u>						
	Ww Expansion (Unz)	\$2,879,810	\$543,365	\$366,389	\$182,568	\$258,963	\$3,247,662



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
Wastewater Expansion Total:		\$2,879,810	\$543,365	\$366,389	\$182,568	\$258,963	\$3,247,662
Wastewater Replacement & Reserves							
<u>Public Works</u>							
	Ww Eq't Reserve	\$55,497	\$496	\$0	\$0	\$0	\$90,033
	Ww Replacement	\$14,000	\$298,948	\$0	\$0	\$0	\$0
Wastewater Replacement & Reserves Total:		\$69,497	\$299,444	\$0	\$0	\$0	\$90,033
Water							
<u>Public Works</u>							
	Utilities-Water/Ww Admin	\$1,830,077	\$1,701,273	\$1,263,983	\$1,328,538	\$1,325,078	\$1,378,076
	Utilities Operations Admin	\$1,849,558	\$1,906,944	\$1,705,290	\$1,721,705	\$1,721,704	\$1,809,240
	Greenway Potbl Wtr Trt Plant	\$3,149,434	\$3,350,164	\$3,274,089	\$3,404,961	\$3,404,960	\$3,334,858
	Quintero Treatment Plant	\$904,863	\$671,611	\$523,043	\$510,757	\$510,757	\$475,576
	Production Svcs	\$3,196,945	\$3,275,015	\$3,080,384	\$4,011,703	\$4,034,412	\$3,936,011
	Distribution Services	\$3,006,259	\$2,475,913	\$1,914,025	\$2,196,133	\$2,191,715	\$2,028,899
	Blue Staking	\$375,016	\$398,137	\$388,643	\$417,794	\$416,785	\$304,826
	Water Resources/Conservation	\$1,426,545	\$1,220,702	\$1,083,239	\$1,230,683	\$1,202,987	\$1,088,792
	Water Supply	\$4,491,049	\$4,704,423	\$4,870,355	\$5,221,458	\$5,003,959	\$5,096,519
	Utilities Engineering	\$1,115,160	\$1,426,623	\$721,857	\$0	\$0	\$0
	Drinking Water Environmental	\$1,387,455	\$1,332,885	\$1,516,814	\$1,505,957	\$1,487,049	\$1,248,625
	Wtr Oper Capital Projects	\$12,082,170	\$5,849,466	\$3,572,143	\$4,934,015	\$3,684,691	\$5,767,742
	Water Debt Service	\$5,263,438	\$5,274,368	\$4,397,652	\$4,404,701	\$3,752,860	\$4,370,469
	Ww Collection/Prevention	\$0	\$0	\$112	\$0	\$0	\$0
Water Total:		\$40,077,969	\$33,587,523	\$28,311,631	\$30,888,405	\$28,736,957	\$30,839,633
Water Bonds							
<u>Public Works</u>							
	W/S Rev Bonds 2003 (Wtr)	\$0	\$0	\$9,228	\$0	\$0	\$0
	WIFA Bonds DW-038-2009	\$0	\$497,482	\$7,177,597	\$10,500	\$339,155	\$0
	WIFA Bonds DW-Pinnacle Pk Water	\$0	\$0	\$1,504,705	\$0	\$0	\$0
Water Bonds Total:		\$0	\$497,482	\$8,691,531	\$10,500	\$339,155	\$0
Water Expansion							
<u>Public Works</u>							
	Wtr Expansion	\$13,123,449	\$1,474,067	\$775,969	\$1,553,073	\$1,506,113	\$7,015,020
	Wtr Resources Project	\$8,529,684	\$5,067,374	\$90	\$1,271,477	\$310,000	\$713,925
Water Expansion Total:		\$21,653,133	\$6,541,441	\$776,059	\$2,824,550	\$1,816,113	\$7,728,945
Water Replacement & Reserves							
<u>Public Works</u>							
	Wtr Eq't Reserve	\$204,689	\$942	\$0	\$23,800	\$23,800	\$44,801
	Storm Drain - NPDES	\$471,915	\$492,303	\$496,383	\$628,082	\$628,082	\$720,536
Water Replacement & Reserves Total:		\$676,604	\$493,244	\$496,383	\$651,882	\$651,882	\$765,337



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
Enterprise Funds Total:		\$152,842,873	\$88,675,284	\$80,946,955	\$76,316,043	\$70,392,227	\$82,689,897
Internal Service Funds							
Facilities Maintenance							
<u>Engineering</u>							
	Design & Construction	\$627,757	\$618,218	(\$55,787)	\$0	\$0	\$0
<u>Public Works</u>							
	Facilities Admin	\$571,197	\$528,916	\$524,127	\$341,970	\$341,985	\$351,272
	Custodial Services	\$1,745,117	\$1,304,972	\$956,042	\$1,106,034	\$1,095,241	\$1,448,190
	Nighttime Facilities Services	\$0	\$446,552	\$685,657	\$699,431	\$709,080	\$693,855
	Building Maintenance	\$904,987	\$848,508	\$842,493	\$265,717	\$254,292	\$0
	Utility Management	\$1,075,391	\$1,095,820	\$1,005,433	\$1,087,064	\$978,431	\$1,027,879
	Facilities Operating Projects	\$0	\$0	\$0	\$661,720	\$617,238	\$681,142
	Technical Operations	\$1,537,054	\$1,556,971	\$1,392,800	\$1,309,742	\$1,431,804	\$1,268,531
Facilities Maintenance Total:		\$6,461,503	\$6,399,957	\$5,350,765	\$5,471,678	\$5,428,071	\$5,470,869
Fleet Maintenance							
<u>Public Works</u>							
	Fleet Maintenance	\$5,444,826	\$5,398,349	\$4,226,714	\$4,713,700	\$4,713,700	\$4,672,721
Fleet Maintenance Total:		\$5,444,826	\$5,398,349	\$4,226,714	\$4,713,700	\$4,713,700	\$4,672,721
Fleet Reserve							
<u>Public Works</u>							
	Fleet Reserve	\$1,763,238	\$974,114	\$1,243,949	\$1,137,276	\$1,099,805	\$1,316,998
	Streets/Transit Equipment Reserve	\$1,054,601	\$75,603	\$483,388	\$0	\$252,195	\$75,000
Fleet Reserve Total:		\$2,817,839	\$1,049,718	\$1,727,337	\$1,137,276	\$1,352,000	\$1,391,998
Information Technology							
<u>Information Technology</u>							
	IT Operations	\$3,851,766	\$3,843,342	\$3,284,960	\$2,657,238	\$2,745,998	\$2,635,064
	IT Development Services	\$4,473,311	\$4,577,798	\$4,372,481	\$4,243,975	\$4,249,377	\$4,196,421
	Radio System Operations	\$356,946	\$417,015	\$834,220	\$927,257	\$887,907	\$871,087
Information Technology Total:		\$8,682,023	\$8,838,155	\$8,491,661	\$7,828,470	\$7,883,282	\$7,702,572
Information Technology Projects							
<u>Information Technology</u>							
	IT Projects	\$1,643,300	\$1,015,800	\$726,577	\$976,596	\$580,356	\$169,236
Information Technology Projects Total:		\$1,643,300	\$1,015,800	\$726,577	\$976,596	\$580,356	\$169,236
Information Technology Reserve							
<u>Information Technology</u>							
	Res For System Comp Eq	\$176,011	\$206,033	\$203,356	\$195,000	\$200,144	\$340,000
	Res For Personal Comp Eq	\$777,970	\$978,485	\$100,327	\$202,700	\$224,200	\$185,000



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
Information Technology Reserve Total:		\$953,981	\$1,184,517	\$303,683	\$397,700	\$424,344	\$525,000
Insurance Reserve							
<u>City Attorney</u>							
	Insurance Prem/Deduct	\$2,041,409	\$1,744,848	\$2,159,869	\$2,372,660	\$2,343,975	\$2,783,123
	Risk Management	\$262,531	\$214,124	\$214,808	\$206,430	\$215,090	\$203,146
<u>Human Resources</u>							
	Workers Compensation Self-Insuranc	\$0	\$0	\$356,296	\$936,520	\$754,500	\$950,000
	Health Self-Insurance	\$0	\$0	\$4,888,572	\$10,197,952	\$12,302,000	\$12,976,653
Insurance Reserve Total:		\$2,303,940	\$1,958,972	\$7,619,544	\$13,713,562	\$15,615,565	\$16,912,922
Internal Service Funds Total:		\$28,307,412	\$25,845,469	\$28,446,280	\$34,238,982	\$35,997,318	\$36,845,318
Trust & Agency Funds							
Agency Funds							
<u>Planning and Community Development</u>							
	Neighborhood Pride Nfp Trust	\$0	\$0	\$0	\$0	\$8,612	\$0
Agency Funds Total:		\$0	\$0	\$0	\$0	\$8,612	\$0
Fireman's Pension							
<u>Fire</u>							
	Vol Firefighter Pension Trust	\$34,475	\$30,691	\$25,500	\$30,600	\$30,600	\$30,600
Fireman's Pension Total:		\$34,475	\$30,691	\$25,500	\$30,600	\$30,600	\$30,600
Trust & Agency Funds Total:		\$34,475	\$30,691	\$25,500	\$30,600	\$39,212	\$30,600
Capital Projects Funds							
Capital Projects - Streets/Economic Developmen							
<u>Engineering</u>							
	County Transportation Tax	\$1,004,598	\$2,785,243	\$4,580,844	\$8,325,509	\$1,086,113	\$30,280,428
	Federal Funded CIP Projects	\$0	\$0	\$912	\$14,904,000	\$1,307,000	\$600,000
<u>Non-Departmental</u>							
	Streets Capital Proj	\$1,329,826	\$0	\$0	\$0	\$0	\$0
Projects - Streets/Economic Development Total:		\$2,334,424	\$2,785,243	\$4,581,756	\$23,229,509	\$2,393,113	\$30,880,428
Facility Projects							
<u>Non-Departmental</u>							
	Theatre Finance Proceeds	\$679	\$0	\$0	\$0	\$0	\$0
Facility Projects Total:		\$679	\$0	\$0	\$0	\$0	\$0
General Obligation Bonds							
<u>Non-Departmental</u>							
	GO Bonds 2003	\$383,604	\$233,886	\$0	\$0	\$0	\$0
	GO Bonds 2007	\$18,590,484	\$11,525,382	\$4,186,872	\$2,615,843	\$1,327,636	\$5,342,089



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
	GO Bonds 2009	\$15,625,459	\$21,088,386	\$8,774,974	\$13,573,377	\$4,367,638	\$18,793,275
	GO Bonds 2010	\$0	\$719,301	\$6,353,720	\$9,341,156	\$10,360,146	\$12,014,407
	Proposed GO Bonds	\$0	\$0	(\$2,500)	\$25,601,858	\$880,782	\$15,620,254
	General Obligation Bonds Total:	\$34,599,547	\$33,566,955	\$19,313,066	\$51,132,234	\$16,936,202	\$51,770,025
	Improvement Districts						
	<u>Non-Departmental</u>						
	Park West I.D.#0601 Capital	\$2,519,957	\$0	\$0	\$0	\$0	\$0
	Improvement Districts Total:	\$2,519,957	\$0	\$0	\$0	\$0	\$0
	MDA Bonds						
		\$0	\$0	\$0	\$0	\$0	\$16,780,125
	<u>Non-Departmental</u>						
	Proposed MDA Bonds	\$8,465,753	\$23,351,999	\$12,841,291	\$4,506,000	\$3,487,533	\$0
	Proposed HELP Loan	\$316,207	\$430,295	\$0	\$0	\$0	\$0
	MDA Bonds Total:	\$8,781,960	\$23,782,293	\$12,841,291	\$4,506,000	\$3,487,533	\$16,780,125
	Outside Source Fund						
	<u>Non-Departmental</u>						
	Capital Prj-Outside Sources	\$4,204,419	\$3,514,031	\$2,022,978	\$5,399,964	\$1,263,086	\$1,598,448
	Outside Source Fund Total:	\$4,204,419	\$3,514,031	\$2,022,978	\$5,399,964	\$1,263,086	\$1,598,448
	Capital Projects Funds Total:	\$52,440,986	\$63,648,522	\$38,759,092	\$84,267,707	\$24,079,934	\$101,029,026
	Debt Service Funds						
	General Obligation Bonds						
	<u>Finance</u>						
	Go Bonds Debt Service	\$21,559,646	\$16,639,739	\$33,646,277	\$28,406,177	\$24,425,589	\$19,161,635
	General Obligation Bonds Total:	\$21,559,646	\$16,639,739	\$33,646,277	\$28,406,177	\$24,425,589	\$19,161,635
	Improvement Districts						
	<u>Finance</u>						
	Parks West I.D. #0601 Debt Svc	\$158,407	\$471,266	\$474,841	\$473,638	\$473,638	\$476,525
	<u>Non-Departmental</u>						
	N Val Pwr Cnt Id 8801 Ds	\$461,192	\$469,654	\$661,295	\$477,915	\$477,915	\$477,330
	Bell Rd Id 8802 Ds	\$531,908	\$542,424	\$570,427	\$574,520	\$574,520	\$576,040
	75 Ave/Paradise Ln Id 9303 Ds	\$347,928	\$315,161	\$315,161	\$315,162	\$315,172	\$0
	83rd Ave Id 9601 Ds	\$194,990	\$191,550	\$295,927	\$189,580	\$189,580	\$90,305
	Arrhd Ftn Cnt Id 9603 Ds	\$297,551	\$300,105	\$395,007	\$294,460	\$294,460	\$195,420
	Sunnyboy Id 9002 Ds	\$13,668	\$14,507	\$211,509	\$0	\$0	\$0
	N Beardsley Id 9602 Ds	\$243	\$0	\$0	\$0	\$0	\$0



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Budget	FY 2011 Estimate	FY 2012 Budget
	Improvement Districts Total:	\$2,005,887	\$2,304,665	\$2,924,166	\$2,325,275	\$2,325,285	\$1,815,620
	MDA Bonds						
	<u>Finance</u>						
	Mda Debt Service	\$3,807,130	\$7,279,870	\$7,699,085	\$7,926,817	\$7,926,814	\$5,678,618
	MDA Bonds Total:	\$3,807,130	\$7,279,870	\$7,699,085	\$7,926,817	\$7,926,814	\$5,678,618
	Debt Service Funds Total:	\$27,372,663	\$26,224,273	\$44,269,528	\$38,658,269	\$34,677,688	\$26,655,873
	City Total:	\$423,734,879	\$377,451,533	\$343,244,923	\$400,750,000	\$311,262,630	\$408,955,000



Schedule 4 - Transfers

Transfers From Fund ↓	Transfers To →	General Fund	Sports Complex	Water Op Fund	Wastewater Op Fund	Fleet Equip Reserve	Fleet Services
General		-	-	-	-	\$204,000	-
Percent for the Arts		-	-	-	-	-	-
Half Cent Sales Tax		\$5,273,380	\$2,030,506	-	-	-	-
Sports Complex		-	-	-	-	-	-
Water		\$1,267,764	-	-	\$2,560,723	-	-
Wastewater		\$12,780	-	-	-	-	-
Residential Solid Waste		\$76,500	-	-	-	-	-
Fleet Services		-	-	-	-	-	-
Facilities Maintenance		\$1,119,006	\$25,726	\$112,213	\$33,844	-	\$16,224
Information Technology		\$19,000	-	-	-	-	-
IT Project		-	-	-	-	-	-
Highway User		\$3,000	-	-	-	-	-
Transportation Sales Tax		-	-	-	-	-	-
Municipal Court Enhancement Fd		\$50,000	-	-	-	-	-
Street Light Districts		-	-	-	-	-	-
Maintenance Imprvmnt Districts		\$161,834	-	-	-	-	-
		\$7,983,264	\$2,056,232	\$112,213	\$2,594,567	\$204,000	\$16,224



Schedule 4 - Transfers

Information Technology	IT Reserve and Project	Solid Waste/ Storm Water	MDA Debt	Streets Fund	Transit Fund	Other Funds	Total Transferred
-	-	-	-	-	-	\$10,000	\$214,000
-	-	-	\$243,029	-	-	-	\$243,029
\$868,646	-	-	\$1,124,330	-	-	-	\$9,296,862
-	-	-	\$109,240	-	-	-	\$109,240
-	-	-	\$67,880	-	-	-	\$3,896,367
-	-	-	\$50,505	-	-	-	\$63,285
-	-	-	\$5,782	-	-	-	\$82,282
-	-	-	\$37,412	-	-	-	\$37,412
-	-	\$14,741	-	\$25,418	\$4,328	-	\$1,351,500
-	\$250,000	-	-	-	-	-	\$269,000
-	\$900,000	-	-	-	-	-	\$900,000
-	-	-	\$117,522	-	-	-	\$120,522
-	-	-	\$3,878,763	\$1,000,000	\$666,775	-	\$5,545,538
-	-	-	-	-	-	-	\$50,000
-	-	-	-	\$483,919	-	-	\$483,919
-	-	-	-	-	-	-	\$161,834
\$868,646	\$1,150,000	\$14,741	\$5,634,463	\$1,509,337	\$671,103	\$10,000	\$22,824,790



Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2008	BUDGET FY 2009	BUDGET FY 2010	BUDGET FY 2011	PROJECTED FY 2012
Fiscal Year Budget Amount	\$690,000,000	\$680,000,000	\$535,000,000	\$455,000,000	\$460,000,000
Qualifiable Exclusions (estimated)	\$323,824,937	\$312,396,753	\$249,754,550	\$187,869,250	\$184,661,244
Total Estimated Expenditures	\$366,175,063	\$367,603,247	\$285,245,450	\$267,130,750	\$275,338,756
Expenditure Limitation	\$639,664,707	\$688,862,608	\$723,170,421	\$749,417,190	\$733,909,330
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	\$1,250,895,733	\$1,499,682,407	\$1,685,613,231	\$1,527,629,952	\$1,269,864,634
Maximum Allowable Primary Tax Levy	\$3,242,322	\$3,583,480	\$3,874,799	\$4,072,846	\$4,248,967
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]					
	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	\$1,642,187,476	\$1,994,591,924	\$1,895,163,851	\$1,614,279,143	\$1,276,866,735
A. Secondary Property Tax Levy	\$20,527,343	\$24,932,399	\$23,689,548	\$20,178,489	\$15,960,834
B. Primary Property Tax Levy	\$3,002,150	\$2,849,397	\$3,202,665	\$2,902,497	\$2,412,743
Total Property Tax Levy Amount	\$23,529,493	\$27,781,796	\$26,892,213	\$23,080,986	\$18,373,577
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	\$2,852,042	\$2,706,927	\$3,042,532	\$2,757,372	\$2,292,106
Prior Year's	\$150,107	\$142,470	\$160,133	\$145,125	\$120,637
B. Secondary Property Tax	\$19,500,976	\$23,685,779	\$22,505,071	\$19,169,565	\$15,162,792
Prior Year's	\$1,026,367	\$1,246,620	\$1,184,477	\$1,008,924	\$798,042
Total Current Year's Collections	\$22,353,019	\$26,392,706	\$25,547,603	\$21,926,937	\$17,454,898
Total Prior Year's Collections	\$1,176,475	\$1,389,090	\$1,344,611	\$1,154,049	\$918,679
Total Property Tax Levy Collected	\$23,529,493	\$27,781,796	\$26,892,213	\$23,080,986	\$18,373,577
City of Peoria Tax Rate					
A. Primary Property Tax Rate	\$0.2400	\$0.1900	\$0.1900	\$0.1900	\$0.1900
B. Secondary Property Tax Rate	\$1.2500	\$1.2500	\$1.2500	\$1.2500	\$1.2500
Total Property Tax Rate	\$1.4900	\$1.4400	\$1.4400	\$1.4400	\$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
Secondary assessed valuation	\$1,276,866,735
Bond Indebtedness Limitation	\$255,373,347
Debt Outstanding as of 07/01/11	\$163,010,000
Principal Payments FY12	(\$9,785,375)
Proposed Debt FY12	\$16,360,223
Estimated Debt outstanding FY12	\$169,584,848
Remaining limitation available	\$85,788,499
6% Bonds	
Secondary assessed valuation	\$1,276,866,735
Bond Indebtedness Limitation	\$76,612,004
Debt Outstanding as of 07/01/11	\$4,570,000
Principal Payments FY12	(\$2,035,000)
Proposed Debt FY12	0
Estimated Debt outstanding FY12	\$2,535,000
Remaining limitation available	\$74,077,004

Truth in Taxation Calculation

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
\$2,902,497	=	\$0.2337
\$1,242,215,054		
Current AV-Existing Property		\$1,242,215,054
Prior year Levy		\$2,902,497
Prior Year Tax Rate		\$0.1900
Rate to Receive Prior Year Levy		\$0.2337
New property valuation		\$27,649,580
Growth in Levy-New Property		\$64,605
Increase-Exclusive of New Property		(\$554,359)



Schedule 6 - Personnel Summary By Department

Department	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
City Attorney	26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk	9.00	9.00	9.00	0.00	9.00	-1.00	8.00
City Manager	8.00	7.00	6.00	0.00	6.00	0.00	6.00
Community Services	165.19	146.97	131.47	0.00	131.47	-2.40	129.07
Economic Development Services	41.00	31.30	27.80	0.20	28.00	-2.00	26.00
Engineering	43.00	43.75	39.75	-0.50	39.25	-6.00	33.25
Finance	43.00	40.75	37.75	3.00	40.75	-3.00	37.75
Finance Utilities	45.00	43.00	42.00	-3.00	39.00	-3.00	36.00
Fire	173.00	167.00	164.00	0.00	164.00	-2.00	162.00
Governmental Affairs	3.00	3.00	9.00	0.00	9.00	0.00	9.00
Human Resources	19.00	19.00	18.00	0.00	18.00	-1.00	17.00
Information Technology	47.00	44.00	41.60	1.00	42.60	-3.60	39.00
Management and Budget	9.00	8.00	7.00	0.00	7.00	0.00	7.00
Mayor and Council	6.00	6.00	0.00	0.00	0.00	0.00	0.00
Municipal Court	22.00	22.00	21.00	0.90	21.90	-1.00	20.90
Office of Communications	7.00	6.00	8.00	0.00	8.00	-1.00	7.00
Planning and Community Development	20.30	16.80	15.50	0.00	15.50	-3.00	12.50
Police	295.50	299.00	287.00	1.00	288.00	1.00	289.00
Public Works	274.75	256.50	241.00	1.00	242.00	-6.75	235.25
City Totals:	1,256.74	1,195.07	1,131.87	3.60	1,135.47	-34.75	1,100.72

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
City Attorney									
General Fund									
1000 - 0200 Civil									
	Assistant City Attorney	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Chief Asst. City Attorney	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Law Office Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Assistant	Full	0.00	3.00	3.00	0.00	3.00	-1.00	2.00
	Legal Specialist	Full	2.00	2.00	2.00	0.00	2.00	1.00	3.00
	Paralegal	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Department IT Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Deputy City Attorney	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Legal Secretary	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Deputy City Attorney	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			15.00	15.00	15.00	0.00	15.00	0.00	15.00
1000 - 0210 Victims' Assistance Prg									
	Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0230 Criminal									
	Assistant City Prosecutor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Assistant	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Paralegal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Assistant City Prosecutor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Secretary	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Legal Specialist	Part	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	7.00	7.00	0.00	7.00	0.00	7.00
Insurance Reserve Fund									
3200 - 3610 Risk Management									
	Claims Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Specialist	Part	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Attorney Totals:		26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk									
General Fund									
1000 - 0150 City Clerk									
	Administrative Assistant II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Chief Deputy City Clerk	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Clerk Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Position Reduction - Backfill	Full	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
	Records Assistant	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Assistant City Clerk	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Citizen Information Specialist	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	6.00	9.00	0.00	9.00	-1.00	8.00
1000 - 0160 Records & Information Mgt									
	Deputy City Clerk	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Records Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
			3.00	2.00	0.00	0.00	0.00	0.00	0.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 0170 Elections									
	City Clerk Specialist	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	0.00	0.00	0.00	0.00	0.00
	City Clerk Totals:		9.00	9.00	9.00	0.00	9.00	-1.00	8.00
City Manager									
General Fund									
1000 - 0020 City Manager's Office									
	Assistant to the City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy City Manager	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Executive Assistant	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			8.00	7.00	6.00	0.00	6.00	0.00	6.00
	City Manager Totals:		8.00	7.00	6.00	0.00	6.00	0.00	6.00
Community Services									
General Fund									
1000 - 0039 Commun & Pub Affairs Admin									
	Communications & Public Affairs Direct	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Deputy Director	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	1.00	0.00	0.00	0.00	0.00	0.00
1000 - 0042 Arts Commission									
	Cultural Arts Coordinator	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
			0.50	0.50	0.50	0.00	0.50	0.00	0.50
1000 - 1400 Community Services Administration									
	Administrative Assistant II	Part	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Community Services Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep I	Full	0.00	0.00	1.40	0.00	1.40	-1.00	0.40
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Sr Management Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Part	1.00	0.50	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
			7.00	6.50	5.90	0.00	5.90	-1.00	4.90
1000 - 1410 Swimming Pools									
	Aquatics Maintenance Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Aquatics Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Part	0.50	0.63	0.63	0.00	0.63	0.00	0.63
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.50	2.63	2.63	0.00	2.63	0.00	2.63
1000 - 1420 Am/Pm Program									
	Customer Services Rep II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Financial Systems Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Coordinator	Full	2.00	2.00	1.50	-0.50	1.00	0.00	1.00
	Recreation Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	5.00	3.00	3.00	0.00	3.00	0.00	3.00
	Recreation Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Customer Services Representative	Part	0.75	0.75	0.00	0.00	0.00	0.00	0.00
	Customer Services Representative	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.75	9.75	8.50	-0.50	8.00	0.00	8.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 1430 Little Learners Program									
	Recreation Coordinator	Full	0.00	0.00	0.00	0.25	0.25	0.00	0.25
	Recreation Specialist I	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Recreation Specialist II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Recreation Aide	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Recreation Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.25	3.25	0.00	3.25
1000 - 1450 Summer Camp Program									
	Customer Services Rep II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	2.00	2.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Representative	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	3.00	0.00	3.00	0.00	3.00
1000 - 1470 Special Interest Classes									
	Recreation Coordinator	Part	0.52	0.52	0.52	0.00	0.52	0.00	0.52
	Special Interest Class Spvvr	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.52	1.52	1.52	0.00	1.52	0.00	1.52
1000 - 1480 Sports Programs									
	Recreation Coordinator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	0.00	4.00	0.00	4.00
1000 - 1490 Senior Program									
	Recreation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	0.50	0.25	0.25	0.00	0.25	0.00	0.25
			1.50	1.25	1.25	0.00	1.25	0.00	1.25
1000 - 1500 Adaptive Recreation Program									
	Recreation Coordinator	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Supervisor	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Specialist	Part	0.50	0.50	0.00	0.00	0.00	0.00	0.00
			1.50	1.50	1.00	0.00	1.00	0.00	1.00
1000 - 1510 Special Events Program									
	Recreation Coordinator	Full	2.00	0.00	0.00	0.25	0.25	0.00	0.25
	Marketing Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Special Events Coordinator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Special Events Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			4.00	2.00	0.00	0.25	0.25	0.00	0.25
1000 - 1520 Teen Program									
	Recreation Programmer	Full	1.00	1.00	0.00	0.00	0.00	1.00	1.00
	Teen Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	1.00	0.00	1.00	1.00	2.00
1000 - 1530 Community Center									
	Administrative Assistant II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 1531 Community Park									
	Parks & Sports Equip. Mechanic	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Parks & Sports Fac Worker III	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Mechanic	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	P/T Groundskeeper	Part	0.96	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Maint. Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	0.00	3.00	0.00	0.00	0.00	0.00	0.00
	Small Engine Mechanic	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			7.96	7.00	6.00	0.00	6.00	0.00	6.00
1000 - 1532 Rio Vista Rec Center									
	Custodian	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Customer Services Rep I	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Recreation Coordinator	Part	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Programmer	Part	1.75	1.75	1.75	0.00	1.75	0.00	1.75
	Rio Vista Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Fitness Coordinator	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	P/T Custodian	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	3.00	2.40	0.00	0.00	0.00	0.00	0.00
			11.75	9.65	9.25	0.00	9.25	0.00	9.25
1000 - 1540 Main Library									
	Customer Services Rep I	Full	0.00	0.00	0.60	0.00	0.60	0.00	0.60
	Librarian	Full	1.00	1.00	1.00	0.00	1.00	2.00	3.00
	Librarian	Part	0.00	2.75	2.75	0.00	2.75	-1.25	1.50
	Library Assistant I	Part	0.00	0.00	2.74	-0.68	2.06	-0.69	1.37
	Library Assistant II	Part	0.00	0.00	1.36	0.00	1.36	0.00	1.36
	Library Assistant III	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Library Assistant III	Part	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Library Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Services Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Specialist	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Library Technology Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sr Librarian	Full	3.00	3.00	3.00	0.00	3.00	-1.00	2.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Circulation Service Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Library Assistant	Full	6.00	6.00	0.00	0.00	0.00	0.00	0.00
	Library Assistant	Part	1.00	1.50	0.00	0.00	0.00	0.00	0.00
	Library Clerk	Part	0.00	4.10	0.00	0.00	0.00	0.00	0.00
	Library Operations Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Library Specialist	Part	0.00	0.00	0.50	0.00	0.50	-0.50	0.00
	Library Supervisor	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Part-time Librarian	Part	2.75	0.00	0.00	0.00	0.00	0.00	0.00
	Part-time Library Assistant	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Part-time Library Clerk	Part	4.10	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	0.00	0.60	0.00	0.00	0.00	0.00	0.00
			22.35	21.95	21.95	-0.68	21.27	-2.44	18.83



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 1550 Branch Library									
	Branch Library Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Librarian	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
	Librarian	Part	0.00	1.05	1.05	0.00	1.05	0.00	1.05
	Library Assistant I	Part	0.00	0.00	2.64	0.68	3.32	0.00	3.32
	Library Assistant II	Part	0.00	0.00	0.63	0.00	0.63	0.00	0.63
	Library Services Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Specialist	Full	0.00	0.00	3.00	-1.00	2.00	0.00	2.00
	Sr Librarian	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
	Branch Librarian	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Circulation Service Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Library Assistant	Full	2.00	3.00	0.00	0.00	0.00	0.00	0.00
	Library Clerk	Part	0.00	3.27	0.00	0.00	0.00	0.00	0.00
	Part-time Librarian	Part	2.10	0.00	0.00	0.00	0.00	0.00	0.00
	Part-time Library Clerk	Part	3.27	0.00	0.00	0.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	0.00	0.00	-1.00	1.00	0.00	0.00	0.00
			13.37	14.32	11.32	0.68	12.00	0.00	12.00
1000 - 1560 Parks North									
	Administrative Assistant II	Full	0.00	0.00	0.75	0.00	0.75	0.00	0.75
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker I	Part	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Worker III	Full	0.00	0.00	9.00	0.00	9.00	0.00	9.00
	Parks Manager	Full	0.00	0.00	0.35	0.00	0.35	0.00	0.35
	Parks Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.50	0.50	0.00	0.00	0.00	0.00	0.00
	Groundskeeper	Part	0.00	0.50	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Maint. Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	0.00	9.00	0.00	0.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	9.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
			12.50	13.00	13.60	0.00	13.60	0.00	13.60
1000 - 1570 Parks South									
	Administrative Assistant II	Full	0.00	0.00	0.75	0.00	0.75	0.00	0.75
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker I	Part	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Parks & Sports Fac Worker III	Full	0.00	0.00	8.00	0.00	8.00	0.00	8.00
	Parks Manager	Full	0.00	0.00	0.35	0.00	0.35	0.00	0.35
	Parks Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.50	0.50	0.00	0.00	0.00	0.00	0.00
	Groundskeeper	Part	0.00	0.50	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Maint. Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	0.00	9.00	0.00	0.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	10.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
			13.50	13.00	12.60	0.00	12.60	0.00	12.60
1000 - 1590 Parks Administration									
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Construction Project Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Construction Superintendent	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Groundskeeper	Part	1.60	0.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Park Ranger	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			10.60	2.00	0.00	0.00	0.00	0.00	0.00
1000 - 1600 Contracted Landscape Maintenance									
	Administrative Assistant II	Full	0.00	0.00	0.25	0.00	0.25	0.00	0.25
	Parks Manager	Full	0.00	0.00	0.30	0.00	0.30	0.00	0.30
	Right of Way Contract Coord.	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Right of Way Contract Supvsr	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	ROW Contract Compliance Officer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.55	0.00	1.55	0.00	1.55



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
Sports Complex Fund									
2000 - 2000 Complex Operations/Maint									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Tech	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Irrigation Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Marketing & Sponsorship Coord	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Parks & Sports Fac Worker III	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Full	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Sports Complex Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Ops Coordinator	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sports Complex Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Building Maintenance Worker	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Building Utility Worker	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Groundskeeper	Full	5.00	5.00	0.00	0.00	0.00	0.00	0.00
	Marketing Supervisor	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Mnt Wrk	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sports Maintenance Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sports Operations Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sports Operations Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			19.00	18.00	15.50	0.00	15.50	0.00	15.50
Adult Day Program Fund									
7180 - 7250 Adult Day Prg Grant									
	Recreation Coordinator	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Specialist I	Part	0.00	0.00	2.22	0.00	2.22	0.74	2.96
	Recreation Specialist II	Part	0.00	0.00	1.43	0.00	1.43	-0.70	0.73
	Recreation Supervisor	Full	0.00	0.25	0.25	0.00	0.25	0.00	0.25
	Recreation Aide	Part	2.96	2.22	0.00	0.00	0.00	0.00	0.00
	Recreation Specialist	Part	1.43	1.43	0.00	0.00	0.00	0.00	0.00
			5.89	5.40	5.40	0.00	5.40	0.04	5.44
	Community Services Totals:		165.19	146.97	131.47	0.00	131.47	-2.40	129.07
Economic Development Services									
General Fund									
1000 - 0351 Economic Development Administration									
	Economic Development Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	0.00	0.50	0.00	0.50	0.00	0.50
	Associate Engineer	Part	0.00	0.80	0.00	0.00	0.00	0.00	0.00
	Associate Planner	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Business Analyst	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Business Development Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Part	0.00	0.50	0.00	0.00	0.00	0.00	0.00
	Development Plan Reviewer	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Economic Development Analyst	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Economic Development Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Engineering Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Planning Technician	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Permit Specialist	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	13.30	2.50	0.00	2.50	0.00	2.50



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 0352 Economic Development									
	Business Development Specialist	Full	0.00	0.00	1.00	-1.00	0.00	1.00	1.00
	Economic Development Coordinator	Full	0.00	0.00	1.00	0.00	1.00	1.00	2.00
	Economic Development Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Business Attraction Recruiter	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Business Retention Specialist	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Economic Development Analyst	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	4.00	0.00	4.00	0.00	4.00
1000 - 0650 Building Safety									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Building Inspector I	Full	0.00	0.00	2.00	0.00	2.00	-1.00	1.00
	Building Inspector II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Building Inspector III	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Building Safety Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Safety Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Development Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Development Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner I	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Plans Examiner II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Building Inspection Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Building Inspector	Full	6.00	2.00	0.00	0.00	0.00	0.00	0.00
	Permit Assistant	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
	Permit Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Plans Examiner	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Senior Building Inspector	Full	6.00	5.00	0.00	0.00	0.00	0.00	0.00
	Senior Permit Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Plans Examiner	Full	3.00	2.00	0.00	0.00	0.00	0.00	0.00
			25.00	18.00	14.00	0.00	14.00	-1.00	13.00
1000 - 0810 Development Engineering									
	Associate Engineer	Full	1.00	0.00	1.00	1.00	2.00	0.00	2.00
	Associate Planner	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Part	0.00	0.00	0.50	0.00	0.50	0.00	0.50
	Development Plan Reviewer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Site Development Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Assistant City Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Associate Engineer	Part	0.00	0.00	0.80	-0.80	0.00	0.00	0.00
	Civil Engineer	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Engineering Supervisor	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Permit Specialist	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Planning Technician	Full	0.00	0.00	1.00	0.00	1.00	-1.00	0.00
	Senior Civil Engineer	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Engineering Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Permit Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.00	0.00	7.30	0.20	7.50	-1.00	6.50
Economic Development Services Totals:			41.00	31.30	27.80	0.20	28.00	-2.00	26.00
Engineering									
General Fund									
1000 - 0750 Engineering Admin									
	Engineering Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Property Management Agent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Real Property Administrator	Full	0.00	1.00	1.00	-0.25	0.75	0.00	0.75
	Engineering Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Real Property Administrator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			7.00	7.00	6.00	-0.25	5.75	-1.00	4.75



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 0812 Capital Engineering									
	Assistant City Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Associate Engineer	Full	1.00	0.00	1.00	0.00	1.00	0.00	1.00
	Civil Engineer	Full	4.00	6.00	3.00	-0.25	2.75	0.00	2.75
	Engineering Supervisor	Part	0.00	0.75	0.75	0.00	0.75	0.00	0.75
	Engineering Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sr Civil Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Permit Specialist	Full	1.00	2.00	0.00	0.00	0.00	0.00	0.00
			10.00	13.75	9.75	-0.25	9.50	0.00	9.50
1000 - 0813 Design and Construction									
	Civil Engineer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Construction Project Coordinator	Full	0.00	3.00	2.00	0.00	2.00	-1.00	1.00
	Design & Construction Div Mgr	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Parks Projects Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			0.00	5.00	6.00	0.00	6.00	-1.00	5.00
1000 - 0820 Eng Inspection Svc									
	Engineering Inspection Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Engineering Inspector	Full	0.00	0.00	8.00	0.00	8.00	-3.00	5.00
	Lead Engineering Inspector	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Off-Site Inspection Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Off-Site Inspector	Full	8.00	8.00	0.00	0.00	0.00	0.00	0.00
	Senior Off-Site Inspector	Full	3.00	2.00	0.00	0.00	0.00	0.00	0.00
			12.00	11.00	11.00	0.00	11.00	-3.00	8.00
Public Works-Facilities Fund									
3250 - 3710 Design & Construction									
	Construction Project Coordinator	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Design and Construction Division Mana	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	0.00	0.00	0.00	0.00	0.00	0.00
Streets Fund									
7000 - 7043 Traffic Engineering									
	Assistant City Traffic Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Traffic Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Transportation Planning Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Engineering Technician	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
	Traffic Signal System Specialist	Full	2.00	1.00	1.00	0.00	1.00	-1.00	0.00
			10.00	7.00	7.00	0.00	7.00	-1.00	6.00
	Engineering Totals:		43.00	43.75	39.75	-0.50	39.25	-6.00	33.25
Finance									
General Fund									
1000 - 0400 Finance Admin									
	Finance & Accounting Asst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Finance Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 0410 Financial Services									
	Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Technician II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Accounting Technician III	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Financial Services Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Financial Systems Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Payroll Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Payroll Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Accountant	Full	3.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Accountant	Part	0.00	0.75	0.75	0.00	0.75	0.00	0.75
	Accounting Specialist	Full	3.00	2.00	0.00	0.00	0.00	0.00	0.00
	Payroll Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Accounting Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			14.00	12.75	12.75	0.00	12.75	0.00	12.75
1000 - 0420 Sales Tax & Audit									
	Accounting Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Associate Sales Tax Auditor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Customer Services Rep III	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Revenue Collection Specialist	Full	0.00	0.00	1.00	2.00	3.00	0.00	3.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sales Tax Auditor	Full	3.00	3.00	3.00	0.00	3.00	-1.00	2.00
	Business License Inspector	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Representative	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Revenue Collections Spec	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Customer Services Rep	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			9.00	9.00	9.00	3.00	12.00	-1.00	11.00
1000 - 0440 Materials Management									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Buyer I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Buyer II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Contract Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Officer	Full	4.00	2.00	1.00	0.00	1.00	0.00	1.00
	Materials Management Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Business Analyst	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Buyer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Materials Manager	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Procurement Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			10.00	9.00	7.00	0.00	7.00	-1.00	6.00
1000 - 0490 Treasury Management									
	Sr Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Treasury Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0500 Inventory Control									
	Buyer I	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Storekeeper I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Storekeeper II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Inventory Control Supervisor	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Procurement Specialist	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Storekeeper	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Storekeeper Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			6.00	6.00	5.00	0.00	5.00	-1.00	4.00
	Finance Totals:		43.00	40.75	37.75	3.00	40.75	-3.00	37.75



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
Finance Utilities									
General Fund									
1000 - 0450 Customer Service									
	Customer Services Rep I	Full	0.00	0.00	12.00	0.00	12.00	0.00	12.00
	Lead Customer Services Rep	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Customer Services Representative	Full	13.00	13.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Customer Services Rep	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
			16.00	15.00	14.00	1.00	15.00	0.00	15.00
1000 - 0460 Revenue Administration									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Revenue Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Cost and Rate Analyst	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Financial Systems Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Revenue Administrator	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
			6.00	6.00	5.00	0.00	5.00	-1.00	4.00
1000 - 0470 Meter Services									
	Administrative Assistant I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Lead Water Meter Technician	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Position Reduction - Backfill	Full	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
	Utility Services Supervisor	Full	0.00	1.00	1.00	0.00	1.00	-0.30	0.70
	Water Meter Technician I	Full	0.00	0.00	6.00	2.00	8.00	-1.00	7.00
	Water Meter Technician II	Full	0.00	0.00	4.00	-2.00	2.00	0.00	2.00
	Meter Services Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	9.00	9.00	0.00	0.00	0.00	0.00	0.00
	Water Service Field Representative	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			15.00	14.00	14.00	0.00	14.00	-2.30	11.70
1000 - 0480 Revenue Recovery									
	Customer Services Rep II	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Lead Customer Services Rep	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Services Supervisor	Full	0.00	1.00	1.00	-1.00	0.00	0.30	0.30
	Accounting Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Accounting Technician I	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Billing & Collection Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Representative	Full	3.00	3.00	0.00	0.00	0.00	0.00	0.00
	Revenue Collection Specialist	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Senior Customer Services Rep	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			8.00	8.00	9.00	-4.00	5.00	0.30	5.30
	Finance Utilities Totals:		45.00	43.00	42.00	-3.00	39.00	-3.00	36.00

Fire

General Fund

1000 - 1200 Fire Admin

	Administrative Assistant II	Full	0.00	0.00	2.00	-1.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	2.00	0.00	0.00	0.00	0.00	0.00
	Fire Administrative Services Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Management Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			8.00	6.00	5.00	-1.00	4.00	-1.00	3.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 1210 Fire Prevention									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Fire and Life Safety Educ Spec	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Fire Marshal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Prevention Inspector	Full	2.00	4.00	3.00	0.00	3.00	0.00	3.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Fire and Life Safety Ed Spec	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Fire Inspector	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Fire Protection Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Permit Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Plans Examiner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Plans Examiner	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			12.00	9.00	8.00	0.00	8.00	0.00	8.00
1000 - 1220 Fire Support Services									
	Administrative Assistant I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Automotive Technician II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Deputy Fire Chief	Full	1.00	0.00	1.00	0.00	1.00	0.00	1.00
	Fire Physical Resources Spvrs	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Fire Inventory Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Mechanic	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Senior Mechanic	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			6.00	5.00	5.00	1.00	6.00	0.00	6.00
1000 - 1230 Emergency Medical Services									
	EMS Chief	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	EMS Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1240 Fire Training									
	Fire Captain	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Training Chief	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1250 Emergency Management									
	Emergency Preparedness Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	1.00	0.00	1.00
1000 - 1260 Fire Operations									
	Deputy Fire Chief	Full	1.00	4.00	3.00	0.00	3.00	0.00	3.00
	Fire Battalion Chief	Full	6.00	3.00	3.00	0.00	3.00	0.00	3.00
	Fire Battalion Support Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Fire Captain	Full	33.00	33.00	33.00	0.00	33.00	0.00	33.00
	Fire Engineer	Full	32.00	32.00	32.00	0.00	32.00	0.00	32.00
	Firefighter	Full	64.00	64.00	64.00	0.00	64.00	0.00	64.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	-1.00	0.00
			142.00	142.00	141.00	0.00	141.00	-1.00	140.00
	Fire Totals:		173.00	167.00	164.00	0.00	164.00	-2.00	162.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
Governmental Affairs									
General Fund									
1000 - 0025 Governmental Affairs									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Council Assistant	Full	0.00	0.00	4.00	-1.00	3.00	0.00	3.00
	Council Assistant to Mayor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Council Office & Grant Prg Mgr	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Executive Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Grants Coordinator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			3.00	3.00	9.00	0.00	9.00	0.00	9.00
	Governmental Affairs Totals:		3.00	3.00	9.00	0.00	9.00	0.00	9.00
Human Resources									
General Fund									
1000 - 0060 Safety Management									
	Safety & Training Officer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Safety Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	0.00	0.00	0.00	0.00	0.00
1000 - 0070 Human Resources									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Benefits Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Compensation Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Employment Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Analyst	Full	3.00	2.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Manager	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Human Resources Specialist	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Position Reduction - Backfill	Full	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
	Sr Human Resources Consultant	Full	4.00	3.00	3.00	0.00	3.00	0.00	3.00
	Training & Development Coord.	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Apprenticeship Program Coord.	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Department IT Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Deputy Human Resources Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Human Resource Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			17.00	17.00	18.00	0.00	18.00	-1.00	17.00
	Human Resources Totals:		19.00	19.00	18.00	0.00	18.00	-1.00	17.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
Information Technology									
Information Technology Fund									
3300 - 3750 IT Operations									
	Information Technology Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Operations Division Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Security Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technical Support Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technician I	Full	0.00	0.00	2.00	0.00	2.00	-1.00	1.00
	IT Technician II	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Network Administrator	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Network Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Network Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Position Reduction - Backfill	Full	0.00	0.00	-3.00	3.00	0.00	-1.00	-1.00
	Systems Engineer	Full	2.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	IT Project Coordinator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	IT Technician	Full	3.00	2.00	0.00	0.00	0.00	0.00	0.00
	Network Support Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior IT Technician	Full	5.00	4.00	0.00	0.00	0.00	0.00	0.00
	Sr. Applications Development Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			23.00	21.00	16.00	2.00	18.00	-2.00	16.00
3300 - 3751 IT Development Services									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Application Systems Analyst	Full	0.00	7.00	7.60	-1.00	6.60	-0.60	6.00
	Database Administrator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	GIS Technician II	Full	0.00	0.00	5.00	0.00	5.00	-1.00	4.00
	IT GIS Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT GIS Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Project Manager	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	IT Technical Support Supervisor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Application Systems Analyst	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Applications Development Analyst	Full	7.00	0.00	0.00	0.00	0.00	0.00	0.00
	GIS Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	IT Development Services Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior IT Project Consultant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Applications Development Analyst	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Web Designer/Developer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Webmaster	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			22.00	21.00	23.60	-1.00	22.60	-1.60	21.00
3300 - 3760 Radio System Operations									
	Radio Systems Engineer	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Systems Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
Information Technology Totals:			47.00	44.00	41.60	1.00	42.60	-3.60	39.00

Management and Budget

General Fund

1000 - 0430 Budget Office

Budget Coordinator	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
Cost and Rate Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Management & Budget Director	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
Management Assistant	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
Sr Budget Analyst	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
Budget Analyst	Full	3.00	1.00	0.00	0.00	0.00	0.00	0.00
Budget Director	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Grants Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
		7.00	8.00	7.00	0.00	7.00	0.00	7.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 0431 Development Agreement Administration								
	Development Agreement Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00
			2.00	0.00	0.00	0.00	0.00	0.00
	Management and Budget Totals:		9.00	8.00	7.00	0.00	7.00	0.00
Mayor and Council								
General Fund								
1000 - 0010 Mayor & City Council								
	Administrative Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00
	Council Assistant	Full	4.00	4.00	0.00	0.00	0.00	0.00
			6.00	6.00	0.00	0.00	0.00	0.00
	Mayor and Council Totals:		6.00	6.00	0.00	0.00	0.00	0.00
Municipal Court								
General Fund								
1000 - 0250 Municipal Court								
	Court Administrator	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Judicial Assistant	Full	11.00	11.00	11.00	-1.00	10.00	9.00
	Judicial Assistant Supervisor	Full	2.00	2.00	1.00	0.00	1.00	1.00
	Lead Judicial Assistant	Full	0.00	0.00	3.00	1.00	4.00	4.00
	Municipal Judge	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Municipal Security Guard	Full	0.00	0.00	4.00	0.00	4.00	4.00
	Guard	Full	4.00	0.00	0.00	0.00	0.00	0.00
	Judge Pro Tem	Part	0.00	0.00	0.00	0.90	0.90	0.00
	Judicial Collections Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00
	Security Guard	Full	0.00	3.00	0.00	0.00	0.00	0.00
	Senior Judicial Assistant	Full	2.00	3.00	0.00	0.00	0.00	0.00
	Sr Security Guard	Full	0.00	1.00	0.00	0.00	0.00	0.00
			22.00	22.00	21.00	0.90	21.90	20.00
	Fund							
	8062 - 8062 Municipal Court Enhancement Fd							
	Judge Pro Tem	Part	0.00	0.00	0.00	0.00	0.90	0.90
			0.00	0.00	0.00	0.00	0.90	0.90
	Municipal Court Totals:		22.00	22.00	21.00	0.90	21.90	20.90
Office of Communications								
General Fund								
1000 - 0040 Public Information Office								
	Public Information Manager	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Web Designer/Developer	Full	0.00	0.00	1.00	0.00	1.00	1.00
	Webmaster	Full	0.00	0.00	1.00	0.00	1.00	1.00
	Citizen Information Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00
	Public Affairs Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00
			4.00	3.00	5.00	0.00	5.00	4.00
	1000 - 0041 Peoria Channel 11							
	Video Engineer	Full	0.00	0.00	0.00	1.00	1.00	1.00
	Video Production Administrator	Full	0.00	0.00	0.00	1.00	1.00	1.00
	Video Production Specialist	Full	2.00	2.00	2.00	-1.00	1.00	1.00
	Video Production Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00
			3.00	3.00	3.00	0.00	3.00	3.00
	Office of Communications Totals:		7.00	6.00	8.00	0.00	8.00	7.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
Planning and Community Development									
General Fund									
1000 - 0570 Neighborhood Coordination									
	Administrative Assistant II	Full	0.00	0.00	0.75	0.00	0.75	0.00	0.75
	Neighborhood & Revital. Admin.	Full	0.00	0.00	0.80	0.00	0.80	0.00	0.80
	Neighborhood Imp. Specialist	Full	1.00	1.00	0.53	0.00	0.53	0.00	0.53
	Neighborhood Programs Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Part	0.80	0.80	0.00	0.00	0.00	0.00	0.00
	Neighborhood Services Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Neighborhood Services Manager	Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
			4.05	3.80	3.08	0.00	3.08	0.00	3.08
1000 - 0600 Community Dev Administration									
	Management Analyst	Full	1.00	0.00	0.50	0.00	0.50	0.00	0.50
	Planning & Comm Dev Director	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Community Development Director	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Senior GIS Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr Management Analyst	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	4.00	2.50	0.00	2.50	-1.00	1.50
1000 - 0610 Planning									
	Planner	Full	4.00	2.00	2.00	0.00	2.00	0.00	2.00
	Planning Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Planning Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Position Reduction - Backfill	Full	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
	Sr Planner	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Associate Planner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Parks Project Administrator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Planning Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Principal Planner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.00	8.00	6.00	0.00	6.00	-1.00	5.00
1000 - 0620 Systems Planning									
	Engineering Planning Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sr Planner	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Parks Project Administrator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Utilities Engineering Manager	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			0.00	0.00	2.00	0.00	2.00	0.00	2.00
Community Development Block Grant Fund									
7110 - 7160 Comm Dev Block Grant									
	Administrative Assistant II	Full	0.00	0.00	0.25	0.00	0.25	0.00	0.25
	Neighborhood & Revital. Admin.	Full	0.00	0.00	0.20	0.00	0.20	0.00	0.20
	Neighborhood Imp. Specialist	Full	0.00	0.00	0.47	0.00	0.47	0.00	0.47
	Code Technician	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Neighborhood Services Manager	Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
			0.25	1.00	1.92	0.00	1.92	-1.00	0.92
Planning and Community Development Totals:			20.30	16.80	15.50	0.00	15.50	-3.00	12.50



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
Police									
General Fund									
1000 - 0550 Neighborhood Services									
	Administrative Assistant II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Animal Control Officer	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Code Compliance Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Code Compliance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Code Technician	Full	1.00	0.00	0.00	0.00	0.00	1.00	1.00
	Police Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Officer	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
	Police Special Services Supv	Full	0.00	0.00	1.00	1.00	2.00	0.00	2.00
	Public Education Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Neighborhood Services Manager	Full	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger	Full	0.00	4.00	1.00	-1.00	0.00	0.00	0.00
	Park Ranger Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			8.50	18.00	20.00	0.00	20.00	1.00	21.00
1000 - 1000 Police Administration									
	Accreditation/Compliance Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Deputy Director of Police	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Commander	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
	Police Sergeant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Administrative Services Spvrs	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Crime Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Police Officer	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
	Police Services Officer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Position Reduction - Backfill	Full	0.00	0.00	-1.00	1.00	0.00	0.00	0.00
	Public Education Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			18.00	19.00	10.00	1.00	11.00	0.00	11.00
1000 - 1010 Criminal Investigation									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Civilian Investigator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Pawn Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Investigative Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	22.00	22.00	19.00	0.00	19.00	0.00	19.00
	Police Sergeant	Full	4.00	4.00	4.00	-1.00	3.00	0.00	3.00
	Police Services Officer	Full	3.00	3.00	1.00	0.00	1.00	0.00	1.00
	Victim Assistance Coordinator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Crime Scene Technician	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			34.00	35.00	31.00	-3.00	28.00	1.00	29.00
1000 - 1020 Patrol Services - South									
	Administrative Assistant II	Full	0.00	0.00	2.00	0.00	2.00	-1.00	1.00
	Police Commander	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Police Lieutenant	Full	5.00	5.00	3.00	1.00	4.00	0.00	4.00
	Police Officer	Full	100.00	99.00	63.00	-1.00	62.00	0.00	62.00
	Police Sergeant	Full	15.00	15.00	9.00	-2.00	7.00	0.00	7.00
	Police Services Officer	Full	5.00	5.00	8.00	0.00	8.00	0.00	8.00
	Administrative Assistant	Full	1.00	2.00	0.00	0.00	0.00	0.00	0.00
	Civilian Investigator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Police Support Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Vehicle Impound Coordinator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			128.00	127.00	89.00	-4.00	85.00	-1.00	84.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
1000 - 1021 Patrol Services - North									
	Police Lieutenant	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Police Officer	Full	0.00	0.00	44.00	-1.00	43.00	0.00	43.00
	Police Sergeant	Full	0.00	0.00	8.00	-1.00	7.00	0.00	7.00
			0.00	0.00	54.00	-2.00	52.00	0.00	52.00
1000 - 1025 Operations Support									
	Civilian Investigator	Full	0.00	1.00	0.00	1.00	1.00	1.00	2.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	25.00	25.00	15.00	4.00	19.00	0.00	19.00
	Police Sergeant	Full	5.00	5.00	2.00	2.00	4.00	0.00	4.00
	Vehicle Impound Coordinator	Full	0.00	1.00	0.00	1.00	1.00	0.00	1.00
	Police Services Officer	Full	10.00	5.00	0.00	0.00	0.00	0.00	0.00
	Police Support Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			42.00	38.00	18.00	8.00	26.00	1.00	27.00
1000 - 1030 Pd Technical Support									
	Police Property Evidence Tech	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Police Sergeant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Services Officer	Full	5.00	4.00	2.00	1.00	3.00	-1.00	2.00
	Police Support Assistant	Full	9.00	10.00	6.00	0.00	6.00	0.00	6.00
	Property & Evidence Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	0.00	0.00	2.00	-2.00	0.00	0.00	0.00
	Police Technical Services Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Records Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			17.00	15.00	15.00	-1.00	14.00	-1.00	13.00
1000 - 1040 Staff Services									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	2.00	2.00	-1.00	1.00	0.00	1.00
	Police Lieutenant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Police Sergeant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Bureau Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Police Services Officer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			8.00	7.00	8.00	-1.00	7.00	0.00	7.00
1000 - 1050 Pd Communications									
	Communications Specialist	Full	26.00	26.00	26.00	0.00	26.00	0.00	26.00
	Communications Supervisor	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Police Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Communications Bureau Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Police Support Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			34.00	35.00	34.00	0.00	34.00	0.00	34.00
1000 - 1060 Strategic Planning									
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Crime Analyst	Full	1.00	1.00	2.00	0.00	2.00	0.00	2.00
	Crime Scene Technician	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Management Assistant	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Police Equipment Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Manager	Full	0.00	1.00	0.00	1.00	1.00	0.00	1.00
	Police Sergeant	Full	1.00	1.00	0.00	1.00	1.00	0.00	1.00
	Police Support Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Accreditation/Compliance Coordinator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
	Police Bureau Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			6.00	5.00	8.00	3.00	11.00	0.00	11.00
	Police Totals:		295.50	299.00	287.00	1.00	288.00	1.00	289.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
Public Works									
General Fund									
1000 - 0900 Public Works Administration									
	Dep Director PW - Utilities	Full	0.00	0.00	0.75	0.00	0.75	0.00	0.75
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works & Utilities Dir	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	-1.00	0.00
	Assistant City Engineer	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	1.00	0.50	0.00	0.50	-0.50	0.00
	Public Works Director	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			4.00	5.00	4.25	0.00	4.25	-1.50	2.75
Water Utility Fund									
2050 - 2050 Utilities-Water/Ww Admin									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Dep Director PW - Utilities	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Dept Training & Compliance Spc	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sr Management Analyst	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	2.00	4.00	0.00	0.00	0.00	0.00	0.00
	Deputy Utilities Director	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Deputy Utility Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Management Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Utilities Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			8.00	11.00	5.00	0.00	5.00	0.00	5.00
2050 - 2055 Utilities Operations Admin									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Instrument Control Tech II	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Lead Instrument Control Tech	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Maintenance & Inv. Supt. Asst.	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	SCADA Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Instrumentation Technician	Full	3.00	4.00	0.00	0.00	0.00	0.00	0.00
	Planner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Instrumentation Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Applications Development Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Service Examiner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.00	8.00	9.00	0.00	9.00	0.00	9.00
2050 - 2060 Greenway Potbl Wtr Trt Plant									
	Lead Utility Plant Operator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	3.00	-1.00	2.00	0.00	2.00
	Utility Plant Operator II	Full	0.00	0.00	5.60	1.00	6.60	0.00	6.60
	Utility Treatment Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plant Operations Specialist	Full	6.00	5.00	0.00	0.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	0.00	3.00	0.00	0.00	0.00	0.00	0.00
			8.00	10.00	10.60	0.00	10.60	0.00	10.60
2050 - 2061 Quintero Treatment Plant									
	Utility Plant Operator II	Full	0.00	0.00	0.40	0.00	0.40	0.00	0.40
	Plant Operations Specialist	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	0.40	0.00	0.40	0.00	0.40



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
2050 - 2070 Production Svcs									
	Lead Utility System Operator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Utility Supervisor	Full	0.60	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	0.00	0.00	3.00	1.00	4.00	0.00	4.00
	Senior Equipment Operator	Full	0.40	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Technician	Full	0.20	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	0.60	1.00	0.00	0.00	0.00	0.00	0.00
	Utility System Operator	Full	0.60	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	0.80	3.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	2.20	2.00	0.00	0.00	0.00	0.00	0.00
			5.60	8.20	7.20	1.00	8.20	0.00	8.20
2050 - 2080 Distribution Services									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Lead Utility System Operator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Utilities Operations Manager	Full	0.55	0.55	0.55	0.00	0.55	0.00	0.55
	Utility Supervisor	Full	1.65	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Utility System Operator II	Full	0.00	0.00	4.00	-1.00	3.00	0.00	3.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.10	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Technician	Full	0.55	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	1.65	1.00	0.00	0.00	0.00	0.00	0.00
	Utility System Operator	Full	1.65	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	2.20	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	6.05	4.00	0.00	0.00	0.00	0.00	0.00
			16.40	8.55	10.55	-1.00	9.55	1.00	10.55
2050 - 2090 Blue Staking									
	Utility Locator II	Full	0.00	0.00	3.00	0.00	3.00	-1.00	2.00
	Utility Locator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.00	3.00	-1.00	2.00
2050 - 2120 Water Resources/Conservation									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Environmental Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Water Resources Manager	Full	1.00	1.00	1.00	0.00	1.00	-0.50	0.50
	Water Resources Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Environmental Technician	Full	0.00	0.00	0.50	-0.50	0.00	0.00	0.00
	Recycling Technician	Full	0.00	0.00	0.50	-0.50	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Water Conservation Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Water Conservation Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Water Resources Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Water Resources Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			7.00	5.00	6.00	0.00	6.00	-0.50	5.50
2050 - 2130 Utilities Engineering									
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Assistant City Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Associate Civil Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Construction Superintendent	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Civil Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Engineering Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Utilities Engineering Manager	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			8.00	4.00	0.00	0.00	0.00	0.00	0.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
2050 - 2135 Utilities Environmental									
	Cross Connection Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Quality Assurance Office	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Laboratory Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Programs Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Resources Manager	Full	0.00	0.00	0.00	0.00	0.00	0.25	0.25
	Environmental Program Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Environmental Program Manager	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Water Quality Inspector	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Waste Reduction Administrator	Full	0.00	0.00	1.00	0.00	1.00	-1.00	0.00
	Water Quality Inspector	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
			8.00	8.00	6.00	0.00	6.00	-0.75	5.25
Wastewater Utility Fund									
2400 - 2470 Beardsley Water Reclamation Facility									
	Lead Utility Plant Operator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Treatment Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Plant Operations Specialist	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	2.00	0.00	0.00	0.00	0.00	0.00
	Utility Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			4.00	5.00	4.00	0.00	4.00	0.00	4.00
2400 - 2480 Ww Collection/Prevention									
	Lead Utility System Operator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Utility Supervisor	Full	0.75	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Utility System Operator II	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Senior Equipment Operator	Full	0.50	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Technician	Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	0.75	0.00	0.00	0.00	0.00	0.00	0.00
	Utility System Operator	Full	0.75	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	1.00	3.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	2.75	2.00	0.00	0.00	0.00	0.00	0.00
			7.00	8.25	7.25	0.00	7.25	0.00	7.25
2400 - 2490 Ww Industrial Users									
	Environmental Quality Assurance Office	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Water Quality Inspector	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Water Quality Inspector	Full	2.00	2.00	3.00	0.00	3.00	0.00	3.00
	Water Resources Manager	Full	0.00	0.00	0.00	0.00	0.00	0.25	0.25
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	6.00	0.00	6.00	0.25	6.25
2400 - 2495 Jomax Water Reclamation Facility									
	Utility Plant Operator II	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Utility Treatment Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plant Operations Specialist	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
	Utility Collections & Treatment Supervis	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility System Operator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Treatment Operator	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	3.00	3.00	0.00	3.00	0.00	3.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
2400 - 2496 Butler Water Reclamation Facility									
	Lead Utility Plant Operator	Full	0.00	0.00	2.00	-1.00	1.00	0.00	1.00
	Utility Mechanic II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	0.00	0.00	4.00	1.00	5.00	0.00	5.00
	Utility Treatment Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Instrumentation Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Plant Operations Specialist	Full	2.00	4.00	0.00	0.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Collections & Treatment Supervis	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
			7.00	8.00	9.00	0.00	9.00	0.00	9.00
Commercial Solid Waste Fund									
2590 - 2720 Commercial Collection									
	Equipment Operator	Full	3.00	5.00	5.00	0.00	5.00	0.00	5.00
	Lead Equipment Operator	Full	0.00	0.00	1.00	0.80	1.80	0.00	1.80
	Solid Waste Supervisor	Full	0.20	1.00	1.00	-0.80	0.20	0.00	0.20
	Solid Waste Worker	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Sanitation Worker	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.20	8.00	8.00	0.00	8.00	0.00	8.00
Residential Solid Waste Fund									
2600 - 2750 Solid Waste Admin									
	Administrative Assistant I	Full	0.00	0.00	1.50	0.00	1.50	0.50	2.00
	Programs Assistant	Full	0.00	1.00	0.75	0.00	0.75	0.25	1.00
	Solid Waste Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sanitation Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	3.25	0.00	3.25	0.75	4.00
2600 - 2760 Residential Collection									
	Equipment Operator	Full	26.00	15.00	15.00	1.00	16.00	0.00	16.00
	Equipment Operator	Part	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Lead Equipment Operator	Full	0.00	0.00	2.00	0.20	2.20	0.00	2.20
	Solid Waste Supervisor	Full	2.80	1.00	1.00	-0.20	0.80	0.00	0.80
	Sanitation Worker	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	3.00	2.00	0.00	0.00	0.00	0.00	0.00
			33.80	18.00	18.00	2.00	20.00	0.00	20.00
2600 - 2770 Residential Recycling									
	Equipment Operator	Full	0.00	10.00	10.00	-1.00	9.00	0.00	9.00
	Lead Equipment Operator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Equipment Operator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			0.00	12.00	12.00	-1.00	11.00	0.00	11.00
2600 - 2810 Environmental Services									
	Environmental Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Technician	Full	0.00	0.00	0.50	-0.50	0.00	0.00	0.00
	Equipment Operator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recycling Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Recycling Technician	Full	2.00	2.00	0.50	-0.50	0.00	0.00	0.00
			4.00	3.00	2.00	0.00	2.00	0.00	2.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division	Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012	
Storm Water Drainage System Fund									
2700 - 2900 Storm Drain - NPDES									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Lead Transportation Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	0.00	0.00	0.20	0.00	0.20	0.00	0.20
	Transportation Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Equipment Operator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Storm Water Maintenance Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Street Maintenance Superintendent	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Street Maintenance Worker	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	5.00	4.20	0.00	4.20	0.00	4.20
Fleet Maintenance Fund									
3000 - 3420 Fleet Maintenance									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Automotive Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Automotive Technician II	Full	0.00	0.00	7.00	0.00	7.00	-1.00	6.00
	Dep Director PW - Utilities	Full	0.00	0.00	0.25	0.00	0.25	0.00	0.25
	Fleet Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fleet Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	0.00	0.50	0.00	0.50	0.50	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Mechanic	Full	6.00	7.00	0.00	0.00	0.00	0.00	0.00
	Mechanic Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Mechanic Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Mechanic	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
			15.00	13.00	12.75	0.00	12.75	-0.50	12.25
Public Works-Facilities Fund									
3250 - 3650 Facilities Admin									
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	2.00	0.00	0.00	0.00	0.00	0.00
	Department IT Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Facilities/Transit Operations Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	3.00	0.00	3.00	0.00	3.00
3250 - 3660 Custodial Services									
	Custodian	Full	11.00	11.00	6.00	0.00	6.00	0.00	6.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Lead Custodian	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Custodian	Part	0.00	0.50	0.00	0.00	0.00	0.00	0.00
	P/T Custodian	Part	1.75	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Custodian	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			14.75	13.50	10.00	1.00	11.00	0.00	11.00
3250 - 3661 Nighttime Facilities Services									
	Custodian	Full	3.00	2.00	5.00	-1.00	4.00	0.00	4.00
	Custodian	Part	0.00	1.25	1.75	0.00	1.75	0.00	1.75
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Lead Custodian	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Building Maintenance Worker	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Building Utility Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	P/T Custodian	Part	1.25	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Custodian	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.25	5.25	11.75	-1.00	10.75	0.00	10.75



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
3250 - 3670 Building Maintenance									
	Building Utility Worker	Full	4.00	4.00	0.00	0.00	0.00	0.00	0.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Facilities Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			6.00	6.00	0.00	0.00	0.00	0.00	0.00
3250 - 3690 Facilities Operating Projects									
	Civil Engineer	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Construction Superintendent	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Facilities Project Coordinator	Full	0.00	0.00	1.00	1.00	2.00	0.00	2.00
	Security Coordinator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Construction Project Coordinator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Facilities Maintenance Supervisor	Full	0.00	0.00	1.00	0.00	1.00	-1.00	0.00
			0.00	0.00	5.00	0.00	5.00	0.00	5.00
3250 - 3700 Technical Operations									
	Facilities Operations Technician	Full	4.00	4.00	3.00	0.00	3.00	0.00	3.00
	Facilities Systems Ops Analyst	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Facilities Technical Operations Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	0.00	4.00	0.00	4.00	-1.00	3.00
	Building Automation Technician	Full	1.00	2.00	0.00	0.00	0.00	0.00	0.00
	Building Maintenance Worker	Full	5.00	4.00	0.00	0.00	0.00	0.00	0.00
	Fire and Security Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			12.00	11.00	10.00	0.00	10.00	-1.00	9.00
Streets Fund									
7000 - 7000 Streets Admin									
	Administrative Assistant I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Programs Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	1.00	1.00	0.80	0.00	0.80	0.00	0.80
	Street Maintenance Supervisor	Full	2.00	2.00	3.00	0.00	3.00	-1.00	2.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Streets Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	6.00	6.80	0.00	6.80	-1.00	5.80
7000 - 7010 Signs And Striping									
	Lead Transportation Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Street Maintenance Worker	Full	3.00	4.00	1.00	0.00	1.00	0.00	1.00
	Transportation Mfce Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Transportation Technician I	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Transportation Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Equipment Operator	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Traffic Maintenance Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Street Maint Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Traffic Maintenance Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			9.00	9.00	8.00	0.00	8.00	0.00	8.00
7000 - 7020 Traffic Signal Maintenance									
	Lead Traffic Signal Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician I	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Traffic Signal Technician III	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Senior Traffic Signal Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Street Light Technician	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Traffic Signal Technician	Full	2.00	4.00	0.00	0.00	0.00	0.00	0.00
			5.00	5.00	5.00	0.00	5.00	0.00	5.00



Schedule 7 – Authorized Personnel*

Fund/Dept	Division		Budget FY 2009	Budget FY 2010	Budget FY 2011	Base Change	Revised FY 2011	Change in Position	Budget FY 2012
7000 - 7030 Street Maintenance									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	0.00	0.00	4.00	0.00	4.00	0.00	4.00
	Pavement Maintenance Coordtr	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Public Works Inspector	Full	0.00	0.00	2.00	0.00	2.00	0.00	2.00
	Street Maintenance Worker	Full	6.00	5.00	4.00	0.00	4.00	0.00	4.00
	Transportation Technician II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Inspector	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Off-Site Inspector	Full	0.00	2.00	0.00	0.00	0.00	0.00	0.00
	Pavement Maintenance Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	4.00	4.00	0.00	0.00	0.00	0.00	0.00
	Senior Off-Site Inspector	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			18.00	17.00	16.00	0.00	16.00	0.00	16.00
7000 - 7040 Sweeper Operations									
	Equipment Operator	Full	0.00	0.00	3.00	0.00	3.00	0.00	3.00
	Lead Equipment Operator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Equipment Operator - Str Clean	Full	4.00	3.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			5.00	4.00	4.00	0.00	4.00	0.00	4.00
Transit Fund									
7150 - 7200 Transit Division									
	Transit Dispatcher	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Transit Operations Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Operator I	Part	0.00	0.00	2.25	0.00	2.25	-0.75	1.50
	Transit Operator I	Full	0.00	0.00	3.00	0.00	3.00	-1.00	2.00
	Transit Operator II	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant I	Full	0.00	0.00	0.50	0.00	0.50	-0.50	0.00
	Programs Assistant	Full	0.00	0.00	0.25	0.00	0.25	-0.25	0.00
	Senior Transit Operator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Transit Dispatcher	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Transit Manager	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Transit Operations Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Transit Operator	Full	4.00	3.00	0.00	0.00	0.00	0.00	0.00
	Transit Operator	Part	3.75	3.75	0.00	0.00	0.00	0.00	0.00
			14.75	13.75	10.00	0.00	10.00	-2.50	7.50
	Public Works Totals:		274.75	256.50	241.00	1.00	242.00	-6.75	235.25
	City Totals:		1,256.74	1,195.07	1,131.87	3.60	1,135.47	-34.75	1,100.72
	Full		1,220.00	1,163.00	1,103.35	2.50	1,105.85	-31.60	1,074.25
	Part		36.74	32.07	28.52	1.10	29.62	-3.15	26.47

*Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.



Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 07/01/2011	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Refunding Series 1993	\$9,900,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Series 1998A	\$5,930,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Refunding Series 1998B	\$4,030,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Series 2003	\$27,570,000	\$15,790,000	\$1,030,000	\$620,244	\$0	\$1,400	\$1,651,644
GO Series 2007A	\$94,380,000	\$67,325,000	\$3,045,000	\$2,768,219	\$0	\$1,400	\$5,814,619
GO Series 2007B Refunding	\$18,365,000	\$13,860,000	\$1,500,000	\$524,400	\$0	\$1,400	\$2,025,800
GO Series 2009	\$68,440,000	\$41,435,000	\$1,720,000	\$1,578,965	\$0	\$1,400	\$3,300,365
GO Series 2010	\$29,170,000	\$29,170,000	\$4,040,000	\$1,039,963	\$0	\$1,400	\$5,081,363
Sub-Total Existing GO Debt	\$257,785,000	\$167,580,000	\$11,335,000	\$6,531,791	\$0	\$7,000	\$17,873,791
Proposed Debt:							
Proposed GO Debt	\$16,360,223	\$16,360,223	\$485,375	\$802,469	\$163,602	\$0	\$1,451,446
Total GO Debt	\$274,145,223	\$183,940,223	\$11,820,375	\$7,334,260	\$163,602	\$7,000	\$19,325,237
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Refunding Series 2003							
MDA Refunding Series 2003 (Gen. Gov't)	\$21,934,859	\$3,300,683	\$1,165,470	\$138,328	\$0	\$0	\$1,303,798
MDA Refunding Series 2003 (1993Sunnyboy- Water)	\$1,368,605	\$205,939	\$72,718	\$8,631	\$0	\$0	\$81,349
MDA Refunding Series 2003 (1993 Sunnyboy- Wastewater)	\$346,536	\$52,143	\$18,413	\$2,185	\$0	\$0	\$20,598
MDA Refunding Series 2003 (MSCA- Series 1993B)	\$1,005,000	\$151,230	\$53,399	\$6,338	\$0	\$100	\$59,837
MDA Series 2006 Community Theater	\$6,675,000	\$5,340,000	\$260,000	\$226,057	\$0	\$5,000	\$491,057
MDA Series 2008 Street Capital Projects - TST	\$47,000,000	\$41,485,000	\$2,005,000	\$1,873,763	\$0	\$5,000	\$3,883,763
Total MDA Series 1993	\$78,330,000	\$50,534,995	\$3,575,000	\$2,255,302	\$0	\$10,100	\$5,840,402
Total MDA Debt	\$78,330,000	\$50,534,995	\$3,575,000	\$2,255,302	\$0	\$10,100	\$5,840,402
STREET REVENUE BONDS							
Existing Debt:							
1996 HURF Revenue	\$4,600,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Street Revenue Debt	\$4,600,000	\$0	\$0	\$0	\$0	\$0	\$0
WATER & SEWER REVENUE BONDS							
Existing Debt:							
Wastewater Revolving Debt - 1995 (WIFA)	\$11,405,801	\$3,544,930	\$665,678	\$99,392	\$0	\$500	\$765,570
Wastewater Revolving Debt - 1997 (WIFA)	\$14,330,000	\$5,992,880	\$783,342	\$179,625	\$0	\$500	\$963,467
1998 Revenue Bonds - Water & Sewer Series A	\$16,730,000	\$0	\$0	\$0	\$0	\$0	\$0
2000 Water Revenue Bonds (WIFA)-Phase I	\$20,150,000	\$12,417,412	\$1,037,139	\$448,383	\$0	\$1,000	\$1,486,522
2000 Water Revenue Bonds (WIFA)-Phase II	\$14,500,000	\$9,327,428	\$693,774	\$340,167	\$0	\$1,000	\$1,034,941
2000 Water & Sewer Bonds (WIFA)-Phase III	\$1,964,789	\$1,354,335	\$90,445	\$49,798	\$0	\$1,000	\$141,243
2000 Water & Sewer Revenue Bonds	\$16,590,000	\$0	\$0	\$0	\$0	\$0	\$0
2006 Water Bonds (WIFA)- Drinking Water	\$16,200,000	\$14,894,592	\$0	\$0	\$0	\$0	\$0
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	\$27,183,342	\$23,763,774	\$1,226,096	\$723,512	\$0	\$0	\$1,949,608
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	\$42,741,542	\$39,489,765	\$1,764,750	\$1,239,772	\$0	\$0	\$3,004,522
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	\$8,575,253	\$8,249,274	\$337,323	\$275,336	\$0	\$0	\$612,659
2009 Sewer Revenue Bonds (WIFA) - Section A Sewer Rehab (CW-01)	\$1,577,978	\$1,544,458	\$28,937	\$23,124	\$0	\$0	\$52,061
2009 Water Revenue Bonds (WIFA) - Water Lines/Station Upgrades/	\$8,484,204	\$8,135,022	\$356,166	\$155,578	\$0	\$0	\$511,744
2009 Sewer Revenue Bonds (WIFA) - Sewer Rehab & Operations Bld	\$4,021,623	\$3,856,106	\$168,828	\$73,746	\$0	\$0	\$242,574
2009 Water Revenue Bonds (WIFA) - Beardsley WRF Ph III (CW-01)	\$4,545,000	\$4,380,483	\$169,900	\$137,771	\$0	\$0	\$307,671
WIFA DW-127-2009 Pin Pk Wtr Ln - UT00278	\$1,780,000	\$1,780,000	\$38,751	\$30,889	\$0	\$0	\$69,640
2010 Water & Sewer Revenue Bonds Refunding (Series 1998A and 20	\$15,780,000	\$15,780,000	\$580,000	\$518,875	\$0	\$0	\$1,098,875
Sub-total Existing Water & Sewer Revenue Debt	\$190,370,727	\$119,034,390	\$7,941,129	\$4,295,968	\$0	\$4,000	\$12,241,097
Proposed Debt:							
Proposed Water Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Proposed Wastewater Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Water & Sewer Revenue Bonds	\$190,370,727	\$119,034,390	\$7,941,129	\$4,295,968	\$0	\$4,000	\$12,241,097
IMPROVEMENT DISTRICTS							
Existing Debt:							
ID 8801 (North Valley Power Center)	\$5,015,000	\$885,000	\$425,000	\$51,830	\$0	\$500	\$477,330
ID 8802 (Bell Road)	\$5,610,000	\$1,045,000	\$500,000	\$75,240	\$0	\$800	\$576,040
ID 9002 (Sunnyboy)	\$2,575,000	\$0	\$0	\$0	\$0	\$0	\$0
ID 9303 (East Paradise Lane)	\$2,270,000	\$0	\$0	\$0	\$0	\$0	\$0
ID 9601 (83rd Ave.)	\$2,285,000	\$196,875	\$85,000	\$4,505	\$0	\$800	\$90,305
ID 9603 (Arrowhead Fountains)	\$3,800,000	\$567,500	\$185,000	\$9,620	\$0	\$800	\$195,420
ID 0601	\$4,950,000	\$4,130,000	\$300,000	\$175,525	\$0	\$1,000	\$476,525
Sub-Total Existing I.D. Debt	\$26,505,000	\$6,824,375	\$1,495,000	\$316,720	\$0	\$3,900	\$1,815,620



Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 07/01/2011	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
Proposed I.D. Debt							
Proposed Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub-total Proposed I.D. Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total ID Debt	\$26,505,000	\$6,824,375	\$1,495,000	\$316,720	\$0	\$3,900	\$1,815,620
SPECIAL ASSESSMENTS							
ID 9601	\$1,240,000	\$259,370	\$133,666	\$0	\$0	\$0	\$133,666
Total Special Assessments	\$1,240,000	\$259,370	\$133,666	\$0	\$0	\$0	\$133,666
OTHER DEBT							
Lease Purchase -Modular Office Space	\$360,000	\$0	\$0	\$0	\$0	\$0	\$0
Lease Purchase -Solid Waste Recycling Infrastructure	\$1,235,000	\$0	\$0	\$0	\$0	\$0	\$0
Proposed Refinance of Gila River Indian Community Lease	\$7,700,000	\$7,700,000	\$300,000	\$300,000	\$0	\$0	\$600,000
Total Other Debt	\$1,235,000	\$7,700,000	\$300,000	\$300,000	\$0	\$0	\$600,000
DEVELOPMENT AGREEMENTS							
Existing Debt:							
Westcor Partners, Ltd. (Target)	\$0	\$0	\$700,000	\$7,000	\$0	\$0	\$707,000
Bell 77th	\$0	\$0	\$165,000	\$0	\$0	\$0	\$165,000
DMB Circle Partners	\$0	\$0	\$175,000	\$5,000	\$0	\$0	\$180,000
Target	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DIB Investments (Berge Lexus)	\$0	\$0	\$98,000	\$0	\$0	\$0	\$98,000
BCC Development (Bell Acura)	\$0	\$0	\$97,000	\$0	\$0	\$0	\$97,000
Phoenix Motor Co (Mercedes)	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
Walmart	\$0	\$0	\$360,000	\$0	\$0	\$0	\$360,000
Arizona Motors (Volkswagen)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Infiniti	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Park West	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$1,670,000	\$12,000	\$0	\$0	\$1,682,000
Development Fee Offsets and Reimbursements:							
Camino A Lago Offset - WRF	\$0	\$0	\$12,285	\$0	\$0	\$0	\$12,285
Tierra del Rio Offset - Sanitation	\$0	\$0	\$5,310	\$0	\$0	\$0	\$5,310
Camino A Lago Offset - Streets	\$0	\$0	\$324,090	\$0	\$0	\$0	\$324,090
Tierra del Rio Offset - Streets	\$0	\$0	\$25,530	\$0	\$0	\$0	\$25,530
Sonoran Mountain Ranch Offset - Streets	\$0	\$0	\$8,604	\$0	\$0	\$0	\$8,604
Camino a Lago South Offset - Neighborhood Parks	\$0	\$0	\$45,325	\$0	\$0	\$0	\$45,325
Sonoran Mountain Ranch Offset - Neighborhood Parks	\$0	\$0	\$19,425	\$0	\$0	\$0	\$19,425
Tierra del Rio Offset - Open Space	\$0	\$0	\$9,240	\$0	\$0	\$0	\$9,240
Sonoran Mountain Ranch Offset - Trails	\$0	\$0	\$2,925	\$0	\$0	\$0	\$2,925
Tierra del Rio Offset - Trails	\$0	\$0	\$17,220	\$0	\$0	\$0	\$17,220
Camino a Lago Offset - Library	\$0	\$0	\$9,695	\$0	\$0	\$0	\$9,695
Tierra del Rio Offset - Library	\$0	\$0	\$5,160	\$0	\$0	\$0	\$5,160
Tierra del Rio Offset - Law Enforcement	\$0	\$0	\$13,020	\$0	\$0	\$0	\$13,020
Tierra del Rio Offset - General Government	\$0	\$0	\$7,530	\$0	\$0	\$0	\$7,530
Vistancia Reimbursement - WRF	\$0	\$0	\$101,640	\$0	\$0	\$0	\$101,640
Vistancia Reimbursement - Streets	\$0	\$0	\$1,265,550	\$0	\$0	\$0	\$1,265,550
Vistancia Reimbursement - Intersections	\$0	\$0	\$80,850	\$0	\$0	\$0	\$80,850
Sub-Total Dev. Fee Offsets and Reimb.	\$0	\$0	\$1,953,399	\$0	\$0	\$0	\$1,953,399
Total Development Rebates/Debt			\$3,623,399	\$12,000	\$0	\$0	\$3,635,399
GRAND TOTALS	\$576,425,950	\$368,293,353	\$28,888,569	\$14,514,250	\$163,602	\$25,000	\$43,591,421



Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2012	Comment
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Facilities Maintenance Fund

Public Works

Facilities Operating Projects 542001 \$18,000 Electronic Equipment

Total - Public Works \$18,000

Total - Facilities Maintenance Fund \$18,000

Fed Assist to Firefighters Grt Fund

Fire

Fed Assist to Firefighters Grt 543007 \$250,000 IT Technology Systems

Total - Fire \$250,000

Total - Fed Assist to Firefighters Grt Fund \$250,000

Fleet Reserve Fund

Public Works

Fleet Reserve 542501 \$266,923 Automobiles
 Fleet Reserve 542501 \$100,000 Automobiles
 Fleet Reserve 542502 \$654,114 Trucks and Vans
 Fleet Reserve 542502 \$204,000 Trucks and Vans
 Fleet Reserve 542505 \$91,961 Other Vehicles

Total - Public Works \$1,316,998

Total - Fleet Reserve Fund \$1,316,998

General Fund

Community Services

Parks North 542006 \$11,000 Other Equipment

Total - Community Services \$11,000

Non-Departmental

Non-Departmental 542006 \$150,000 Other Equipment

Total - Non-Departmental \$150,000

Total - General Fund \$161,000

Highway User Fund

Engineering

Traffic Engineering 543001 \$100,000 Street System

Total - Engineering \$100,000

Total - Highway User Fund \$100,000

Homeland Security Grant - MMRS Fund

Fire

Homeland Security Grant - MMRS 542505 \$5,500 Other Vehicles



Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2012	Comment
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Total - Fire \$5,500

Total - Homeland Security Grant - MMRS Fund \$5,500

IT Project Fund

Information Technology

IT Projects	543007	\$136,222	IT Technology Systems
IT Projects	543007	\$17,295	IT Technology Systems
IT Projects	543007	\$15,719	IT Technology Systems

Total - Information Technology \$169,236

Total - IT Project Fund \$169,236

IT Reserve Fund

Information Technology

Res For System Comp Eq	542008	\$175,000	Computer Hardware
Res For System Comp Eq	543007	\$165,000	IT Technology Systems
Res For Personal Comp Eq	542001	\$25,000	Electronic Equipment

Total - Information Technology \$365,000

Total - IT Reserve Fund \$365,000

Percent for the Arts Fund

Community Services

Percent For The Arts	541003	\$50,000	Imp Other Than Land/Buildings
Percent For The Arts	541003	\$243,000	Imp Other Than Land/Buildings
Percent For The Arts	541003	\$82,000	Imp Other Than Land/Buildings

Total - Community Services \$375,000

Total - Percent for the Arts Fund \$375,000

Solid Waste Equipment Reserve Fund

Public Works

Solid Waste Eq Reserve	542501	\$75,000	Automobiles
Solid Waste Eq Reserve	542502	\$75,000	Trucks and Vans

Total - Public Works \$150,000

Total - Solid Waste Equipment Reserve Fund \$150,000

Streets/Transit Equipment Reserve Fund

Public Works

Streets/Transit Equipment Reserve	542501	\$75,000	Automobiles
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Total - Public Works \$75,000

Total - Streets/Transit Equipment Reserve Fund \$75,000



Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2012	Comment
<u>Wastewater Equipment Reserve Fund</u>			
Public Works			
Ww Eq Reserve	542501	\$68,743	Automobiles
Ww Eq Reserve	542502	\$21,290	Trucks and Vans
Total - Public Works		\$90,033	
Total - Wastewater Equipment Reserve Fund		\$90,033	
<hr/>			
<u>Water Fund</u>			
Public Works			
Greenway Potbl Wtr Trt Plant	542001	\$35,000	Electronic Equipment
Total - Public Works		\$35,000	
Total - Water Fund		\$35,000	
<hr/>			
<u>Water Equipment Reserve Fund</u>			
Public Works			
Wtr Eq Reserve	542502	\$44,801	Trucks and Vans
Total - Public Works		\$44,801	
Total - Water Equipment Reserve Fund		\$44,801	
<hr/>			
Total - Operating Capital		\$3,155,568	



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project Type - Drainage

Glendale-Peoria ADMP Update

EN00139SY	GO Bonds 2010	4240-4240-520099	CIPDR	\$247,000
			Project Total	\$247,000

New River Mitigation Site

PW00180LA	Capital Projects-Outside Srces	4810-4810-540000	CIPDR	\$55,876
PW00180CO	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$99,790
			Project Total	\$155,666

Pinnacle Peak Channel; 87th Av to Agua Fria

EN00134LA	GO Bonds 2010	4240-4240-540000	CIPDR	\$455,000
EN00134CO	GO Bonds 2010	4240-4240-543004	CIPDR	\$1,075,000
			Project Total	\$1,530,000

Rose Garden Ln Basin

PW00184CO	GO Bonds 2010	4240-4240-543004	CIPDR	\$100,000
PW00184CO	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$100,000
			Project Total	\$200,000

Union Hills Drainage Channel

EN00137SY	GO Bonds 2010	4240-4240-520099	CIPDR	\$80,000
			Project Total	\$80,000

Total - Drainage ***\$2,212,666***

Project Type - Operational Facilities

Arts Distribution FY2012

AT02012AT	General	1000-0310-525515	CIPOF	\$56,685
AT02012AT	Municipal Office Complex Rsv	1970-1970-525515	CIPOF	\$2,350
AT02012AT	Water	2050-2140-525515	CIPOF	\$48,369
AT02012AT	Water Expansion	2161-2221-525515	CIPOF	\$68,520
AT02012AT	Wastewater	2400-2550-525515	CIPOF	\$60,156
AT02012AT	Wastewater Expansion (Unzoned)	2510-2630-525515	CIPOF	\$31,511
AT02012AT	GO Bonds 2007	4210-4210-525515	CIPOF	\$32,601
AT02012AT	GO Bonds 2009	4220-4220-525515	CIPOF	\$161,922
AT02012AT	Proposed MDA Bond Cap Proj	4231-4231-525515	CIPOF	\$164,110
AT02012AT	GO Bonds 2010	4240-4240-525515	CIPOF	\$73,320
AT02012AT	Proposed GO Bonds	4250-4250-525515	CIPOF	\$89,775
AT02012AT	County Transportation Tax	4550-4550-525515	CIPOF	\$226,154
AT02012AT	Highway User	7000-7050-525515	CIPOF	\$49,269
AT02012AT	Streets Dev Zone 1	7001-7051-525515	CIPOF	\$5,455
AT02012AT	Streets Dev Zone 2	7002-7052-525515	CIPOF	\$39,520
AT02012AT	Transportation Sales Tax	7010-7075-525515	CIPOF	\$72,741
AT02012AT	Neighborhood Park Dev Zone 1	7901-7901-525515	CIPOF	\$11,719
AT02012AT	Neighborhood Park Dev Zone 3	7905-7905-525515	CIPOF	\$10,274
AT02012AT	Open Space Dev	7915-7915-525515	CIPOF	\$4,000
AT02012AT	River Corridors & Trails Dev	7920-7920-525515	CIPOF	\$7,464
AT02012AT	General Government Dev	7940-7940-525515	CIPOF	\$500
			Project Total	\$1,216,415



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project Type - Operational Facilities

Asset Management System Replacement

IT00004EQ	Proposed GO Bonds	4250-4250-543007	CIPOF	\$200,000
			Project Total	\$200,000

Camino a Lago Park #1

CS00054CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPOF	\$651,860
			Project Total	\$651,860

Chargeback Distribution FY2012

CB02012CB	General	1000-0310-525507	CIPOF	\$44,000
CB02012CB	Municipal Office Complex Rsv	1970-1970-525507	CIPOF	\$13,000
CB02012CB	Water	2050-2140-525507	CIPOF	\$60,337
CB02012CB	Water Expansion	2161-2221-525507	CIPOF	\$97,027
CB02012CB	Wastewater	2400-2550-525507	CIPOF	\$85,725
CB02012CB	Wastewater Expansion (Unzoned)	2510-2630-525507	CIPOF	\$35,101
CB02012CB	GO Bonds 2007	4210-4210-525507	CIPOF	\$87,160
CB02012CB	GO Bonds 2009	4220-4220-525507	CIPOF	\$241,100
CB02012CB	Proposed MDA Bond Cap Proj	4231-4231-525507	CIPOF	\$284,985
CB02012CB	GO Bonds 2010	4240-4240-525507	CIPOF	\$194,920
CB02012CB	Proposed GO Bonds	4250-4250-525507	CIPOF	\$300,652
CB02012CB	County Transportation Tax	4550-4550-525507	CIPOF	\$371,884
CB02012CB	Highway User	7000-7050-525507	CIPOF	\$40,000
CB02012CB	Streets Dev Zone 1	7001-7051-525507	CIPOF	\$33,800
CB02012CB	Streets Dev Zone 2	7002-7052-525507	CIPOF	\$125,000
CB02012CB	Transportation Sales Tax	7010-7075-525507	CIPOF	\$384,670
CB02012CB	Neighborhood Park Dev Zone 1	7901-7901-525507	CIPOF	\$86,355
CB02012CB	Neighborhood Park Dev Zone 3	7905-7905-525507	CIPOF	\$30,000
CB02012CB	Open Space Dev	7915-7915-525507	CIPOF	\$18,000
CB02012CB	River Corridors & Trails Dev	7920-7920-525507	CIPOF	\$39,702
CB02012CB	General Government Dev	7940-7940-525507	CIPOF	\$5,000
			Project Total	\$2,578,418

City Wide Security Study and Implementation

PW00506EQ	General	1000-0310-542006	CIPOF	\$24,500
PW00506EQ	County Transportation Tax	4550-4550-542006	CIPOF	\$250,000
			Project Total	\$274,500

Council Chambers ADA Enhancements

PW10300CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$458,000
			Project Total	\$458,000

Economic Development Opportunity Fund

ED00007CO	County Transportation Tax	4550-4550-540500	CIPOF	\$6,000,000
			Project Total	\$6,000,000

Entertainment District Improvements

ED00002DS	General	1000-0310-543004	CIPOF	\$5,000
ED00002CO	General	1000-0310-543004	CIPOF	\$780,587
			Project Total	\$785,587



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project Type - Operational Facilities

Fleet Evaporative Cooler Upgrade

PW11180EQ	General	1000-0310-542006	CIPOF	\$60,000
			Project Total	\$60,000

Interactive Voice Response System Replacement

MS00002EQ	General	1000-0310-542007	CIPOF	\$120,000
MS00002EQ	Water	2050-2140-543007	CIPOF	\$120,000
MS00002EQ	Wastewater	2400-2550-543007	CIPOF	\$120,000
			Project Total	\$360,000

Land Assembly Opportunity Fund

ED00003LA	Proposed GO Bonds	4250-4250-540000	CIPOF	\$3,000,000
			Project Total	\$3,000,000

Municipal Courts Expansion

PW00360CO	General Government Dev	7940-7940-540500	CIPOF	\$50,000
			Project Total	\$50,000

Old Town Commercial Rehabilitation

ED00006CO	General	1000-0310-540500	CIPOF	\$203,931
			Project Total	\$203,931

Replace/upgrade HVAC systems at team clubhouses

PW00511CO	Proposed GO Bonds	4250-4250-540500	CIPOF	\$220,000
PW00511EQ	Proposed GO Bonds	4250-4250-540500	CIPOF	\$2,000,000
			Project Total	\$2,220,000

Storage Area Network (SAN) Replacement

IT00006EQ	General	1000-0310-543007	CIPOF	\$340,000
			Project Total	\$340,000

Washington Street Storm Drainage Alley

EN00286CO	General	1000-0310-543004	CIPOF	\$315,555
			Project Total	\$315,555

Total - Operational Facilities ***\$18,714,266***

Project Type - Parks

Agua Fria/Open Space Land Acquisition

CS00089LA	GO Bonds 2010	4240-4240-540000	CIPPK	\$1,199,167
CS00089LA	Proposed GO Bonds	4250-4250-540000	CIPPK	\$666,667
CS00089LA	Open Space Dev	7915-7915-540000	CIPPK	\$884,166
			Project Total	\$2,750,000

Camino a Lago Park #1

CS00054EQ	Neighborhood Park Dev Zone 1	7901-7901-542003	CIPPK	\$26,500
CS00054CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$350,000
			Project Total	\$376,500



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project_Type - Parks

Centennial Plaza

CS00134CO	General	1000-0310-543005	CIPPK	\$135,000
CS00134CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$1,900,000
			Project Total	\$2,035,000

Community Center Building Addition

CS00070CO	General	1000-0310-540500	CIPPK	\$3,960,900
CS00070CO	GO Bonds 2010	4240-4240-540500	CIPPK	\$100,000
CS00070CO	Proposed GO Bonds	4250-4250-540500	CIPPK	\$3,191,411
			Project Total	\$7,252,311

Community Park #2

CS00034CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$1,000,000
CS00034CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$4,766,147
CS00034CO	County Transportation Tax	4550-4550-543005	CIPPK	\$13,900,000
			Project Total	\$19,666,147

Community Works Program

COP0001CO	General	1000-0310-543005	CIPPK	\$960,000
			Project Total	\$960,000

Loop 303 Trail Underpasses

EN00287CO	General	1000-0310-543005	CIPPK	\$243,478
			Project Total	\$243,478

New River Trail - BLM

EN00371SY	Proposed GO Bonds	4250-4250-520099	CIPPK	\$110,000
EN00371LA	Proposed GO Bonds	4250-4250-540000	CIPPK	\$112,000
			Project Total	\$222,000

New River Trail - Grand Avenue Underpass

CS00084CO	GO Bonds 2007	4210-4210-543005	CIPPK	\$200,000
			Project Total	\$200,000

New River Trail - Northern to Olive Avenue

CS00125CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$125,000
CS00125CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$50,000
CS00125CO	Capital Projects-Outside Srces	4810-4810-543005	CIPPK	\$500,000
CS00125CO	River Corridors & Trails Dev	7920-7920-543005	CIPPK	\$75,000
			Project Total	\$750,000

New River Trail - Olive Avenue Underpass

CS00142CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$20,000
			Project Total	\$20,000

New River Trail - Peoria Avenue Underpass

CS00065CO	General	1000-0310-543005	CIPPK	\$25,000
			Project Total	\$25,000

NRT between Williams Road and Happy Valley Road

CS00128CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$250,000
CS00128CO	River Corridors & Trails Dev	7920-7920-543005	CIPPK	\$100,000
			Project Total	\$350,000



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project Type - Parks

Osuna Park Renovations

CS00095CO	GO Bonds 2007	4210-4210-543005	CIPPK	\$290,000
CS00095CO	GO Bonds 2009	4220-4220-543005	CIPPK	\$604,950
CS00095CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$500,000
Project Total				\$1,394,950

Palo Verde Park

CS00113CO	General	1000-0310-543005	CIPPK	\$262,877
CS00113CO	Open Space Dev	7915-7915-543005	CIPPK	\$400,000
Project Total				\$662,877

Scotland Yard Neighborhood Park (93rd Av & Cholla)

CS00123CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$750,000
CS00123CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$170,000
Project Total				\$920,000

Skunk Creek Trailhead @ 83rd Avenue

CS00091CO	GO Bonds 2007	4210-4210-543005	CIPPK	\$375,000
CS00091CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$102,000
CS00091CO	River Corridors & Trails Dev	7920-7920-543005	CIPPK	\$346,419
Project Total				\$823,419

Sports Complex Field Lighting

CS00092CO	General	1000-0310-543005	CIPPK	\$159,000
Project Total				\$159,000

Sports Complex Improvements

CS00022OT	General	1000-0310-520510	CIPPK	\$15,000
CS00022CO	General	1000-0310-543005	CIPPK	\$230,852
CS00022CO	Proposed MDA Bond Cap Proj	4231-4231-543005	CIPPK	\$16,331,030
Project Total				\$16,576,882

Sports Complex Trail

CS00146CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$420,000
CS00146CO	River Corridors & Trails Dev	7920-7920-543005	CIPPK	\$225,000
Project Total				\$645,000

Vistancia Neighborhood Park #2

CS00124CO	Neighborhood Park Dev Zone 3	7905-7905-543005	CIPPK	\$1,027,400
Project Total				\$1,027,400

Total - Parks **\$57,059,964**

Project Type - Public Safety

CAD Replacement

PD00013EQ	GO Bonds 2010	4240-4240-543007	CIPPS	\$1,793,000
Project Total				\$1,793,000

Records Management Info System/CAD Upgrade

PD00007EQ	Half Cent Sales Tax	1210-0350-543007	CIPPS	\$64,543
Project Total				\$64,543



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project Type - Public Safety

Self Contained Breathing Apparatus

FD00100EQ	General	1000-0310-530023	CIPPS	\$124,385
			Project Total	\$124,385

Support Services Facility - Land Acquisition

FD00102LA	GO Bonds 2010	4240-4240-540000	CIPPS	\$430,000
FD00102LA	Fire & Emergency Svc Dev	7935-7935-540000	CIPPS	\$70,000
			Project Total	\$500,000

Total - Public Safety ***\$2,481,928***

Project Type - Streets

103rd Av & Northern Av Partial Reconstruction

PW11140CO	Highway User	7000-7050-543001	CIPST	\$392,462
			Project Total	\$392,462

75th Av & Cactus Rd Intersection Improvements

EN00088SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$190,000
EN00088DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$650,000
			Project Total	\$840,000

75th Av & Deer Valley Rd Intersection Improvements

EN00290CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$240,000
			Project Total	\$240,000

75th Av & Peoria Av Intersection Improvements

EN00081SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$175,000
EN00081DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$800,000
			Project Total	\$975,000

75th Av & Thunderbird Rd Intersection Improvement

EN00089LA	County Transportation Tax	4550-4550-540000	CIPST	\$100,000
EN00089CO	County Transportation Tax	4550-4550-543001	CIPST	\$3,340,000
EN00089CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$40,000
EN00089LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$138,500
EN00089CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$1,297,663
			Project Total	\$4,916,163

83rd Av & Village Pkwy Trail Connection

EN00363LA	County Transportation Tax	4550-4550-540000	CIPST	\$10,500
EN00363CO	County Transportation Tax	4550-4550-543001	CIPST	\$87,500
			Project Total	\$98,000

83rd Av Street and Drainage Improvements

EN00313DS	GO Bonds 2009	4220-4220-543001	CIPST	\$14,000
EN00313CO	GO Bonds 2009	4220-4220-543001	CIPST	\$1,209,175
EN00313DS	County Transportation Tax	4550-4550-543001	CIPST	\$250,000
EN00313CO	County Transportation Tax	4550-4550-543001	CIPST	\$3,610,370
EN00313CO	Streets Dev Zone 1	7001-7051-543001	CIPST	\$269,053
			Project Total	\$5,352,598



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project Type - Streets

84th Av Streetscape

PW00207CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$160,000
			Project Total	\$160,000

91st Av Butler Dr to Mountain View Rd

EN00177DS	Streets Dev Zone 1	7001-7051-543001	CIPST	\$276,370
EN00177DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$276,370
			Project Total	\$552,740

ADA Sidewalk Ramps

PW00025CO	General	1000-0310-543001	CIPST	\$55,000
			Project Total	\$55,000

Agua Fria Truck Road Reliever

EN00271LA	GO Bonds 2007	4210-4210-540000	CIPST	\$1,356,249
EN00271DS	GO Bonds 2007	4210-4210-543001	CIPST	\$500,000
EN00271CO	GO Bonds 2009	4220-4220-543001	CIPST	\$7,861,198
			Project Total	\$9,717,447

Beardsley Rd Extension

PW00152CO	GO Bonds 2009	4220-4220-543001	CIPST	\$1,465,377
			Project Total	\$1,465,377

Beardsley Rd; 99th Av to Lake Pleasant Rd

PW00065CO	Streets Dev Zone 2	7002-7052-543001	CIPST	\$3,951,954
			Project Total	\$3,951,954

Bridge Maintenance and Management Program

EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$79,000
			Project Total	\$79,000

Community Works Program

COP0001CO	General	1000-0310-543001	CIPST	\$315,000
COP0001CO	Highway User	7000-7050-543001	CIPST	\$500,000
			Project Total	\$815,000

Dirt Shoulders, Dust Abatement PM-10 Project

PW01001CO	Highway User	7000-7050-543001	CIPST	\$194,351
			Project Total	\$194,351

Downtown Traffic Study

EN00250SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$225,000
			Project Total	\$225,000

Grand Av Landscaping; L101-Peoria Av

EN00214CO	GO Bonds 2009	4220-4220-543001	CIPST	\$61,157
EN00214CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$61,182
			Project Total	\$122,339



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project_Type - Streets

Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)

EN00241CO	GO Bonds 2007	4210-4210-543001	CIPST	\$1,840,000
EN00241LA	GO Bonds 2009	4220-4220-540000	CIPST	\$2,854,396
EN00241CO	GO Bonds 2009	4220-4220-543001	CIPST	\$4,320,000
EN00241CO	GO Bonds 2010	4240-4240-543001	CIPST	\$1,840,000
EN00241LA	County Transportation Tax	4550-4550-540000	CIPST	\$516,608
EN00241DS	County Transportation Tax	4550-4550-543001	CIPST	\$468,953
EN00241DS	Federal Funded CIP Projects	4555-4555-543001	CIPST	\$600,000
EN00241LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$2,186,668
EN00241DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$447,991
EN00241CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$2,000,000
Project Total				\$17,074,616

Loop 303 Interchanges

EN00242CO	County Transportation Tax	4550-4550-543001	CIPST	\$125,000
Project Total				\$125,000

Major Street Repairs

PW00027CO	Highway User	7000-7050-543001	CIPST	\$100,000
Project Total				\$100,000

North Peoria Traffic Update Study

EN00252SY	Transportation Sales Tax	7010-7075-520099	CIPST	\$375,000
Project Total				\$375,000

Olive Av & L101 TI Improvements

EN00219CO	GO Bonds 2007	4210-4210-543001	CIPST	\$55,115
EN00219CO	County Transportation Tax	4550-4550-543001	CIPST	\$245,459
Project Total				\$300,574

Peoria Av Bus Stop Improvements

PW11190CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$200,000
Project Total				\$200,000

Pinnacle Peak Rd & 102nd Av Widening; 107-99 Av

EN00151LA	GO Bonds 2010	4240-4240-540000	CIPST	\$110,000
Project Total				\$110,000

Rubber Chip Seal - Lake Pleasant Area

PW01003CO	Highway User	7000-7050-543001	CIPST	\$1,400,000
Project Total				\$1,400,000

Sidewalks Annual Program

PW00046CO	Highway User	7000-7050-543001	CIPST	\$90,000
Project Total				\$90,000

Street Light Infill Program

PW11160CO	Highway User	7000-7050-543001	CIPST	\$100,000
Project Total				\$100,000

Street Lighting Upgrade and Replacement

PW00991CO	Highway User	7000-7050-543001	CIPST	\$85,000
Project Total				\$85,000



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project Type - Streets

Street Maintenance Program

PW00138CO	Highway User	7000-7050-543001	CIPST	\$2,000,000
			Project Total	\$2,000,000

Thunderbird Rd Widening Rehab; L101-95th Av

EN00011LA	GO Bonds 2007	4210-4210-540000	CIPST	\$240,896
EN00011CO	GO Bonds 2007	4210-4210-543001	CIPST	\$365,068
			Project Total	\$605,964

Traffic Management Center

EN00171CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$150,000
			Project Total	\$150,000

Traffic Signal Emergency Operations ITS

EN00225CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$700,000
EN00225CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$390,000
			Project Total	\$1,090,000

Traffic Signal Program

EN00170CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$41,600
EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$783,000
			Project Total	\$824,600

Traffic Signal Renovation and Replacement

PW00993CO	Highway User	7000-7050-543001	CIPST	\$65,000
			Project Total	\$65,000

Utility Undergrounding Program

CD00003SY	County Transportation Tax	4550-4550-520099	CIPST	\$190,000
CD00003CO	County Transportation Tax	4550-4550-543001	CIPST	\$500,000
			Project Total	\$690,000

Westgreen Estates Unit 9 Soundwall

EN00324DS	County Transportation Tax	4550-4550-543001	CIPST	\$88,000
			Project Total	\$88,000

Total - Streets **\$55,626,185**

Project Type - Wastewater

81st Ave, Reclaimed Waterline, North of Olive Ave

UT00318CO	Wastewater	2400-2550-543003	CIPWW	\$23,000
			Project Total	\$23,000

83rd Av Reclaimed Water Line

UT00305CO	Wastewater	2400-2550-543003	CIPWW	\$225,000
			Project Total	\$225,000

83rd Av Street and Drainage Improvements

EN00313CO	Wastewater	2400-2550-543003	CIPWW	\$405,614
EN00313DS	Wastewater	2400-2550-543003	CIPWW	\$14,000
			Project Total	\$419,614



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
<u>Project Type - Wastewater</u>				
<u>Butler Air Isolation Valves for Membrane System</u>				
UT00315CO	Wastewater	2400-2550-543003	CIPWW	\$93,060
			Project Total	\$93,060
<u>Butler Drive Water Reclamation Facility</u>				
UT00031CO	Wastewater	2400-2550-543003	CIPWW	\$168,300
			Project Total	\$168,300
<u>Condition Assessment of Remote Sites</u>				
UT00256SY	Wastewater	2400-2550-520099	CIPWW	\$150,000
			Project Total	\$150,000
<u>Integrated Utility Master Plan</u>				
UT00271SY	Wastewater	2400-2550-520099	CIPWW	\$37,600
			Project Total	\$37,600
<u>Lake Plsnt Pkwy 21/18-inch Sewer; Dynamite-L303</u>				
UT00151CO	Wastewater	2400-2550-543003	CIPWW	\$2,050,591
UT00151CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$3,075,887
UT00151DS	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$72,772
			Project Total	\$5,199,250
<u>Lift Station Reconditioning</u>				
UT00116CO	Wastewater	2400-2550-543003	CIPWW	\$198,000
			Project Total	\$198,000
<u>Manhole Rehabilitation</u>				
UT00307CO	Wastewater	2400-2550-543003	CIPWW	\$123,750
			Project Total	\$123,750
<u>Miscellaneous Local Wastewater Line Improvements</u>				
UT00191CO	Wastewater	2400-2550-520099	CIPWW	\$37,072
UT00191CO	Wastewater	2400-2550-543003	CIPWW	\$343,314
			Project Total	\$380,386
<u>SCADA Equipment Replacement</u>				
UT00266EQ	Wastewater	2400-2550-543007	CIPWW	\$125,000
			Project Total	\$125,000
<u>Trunk Sewer Rehabilitation</u>				
UT00296CO	Wastewater	2400-2550-543003	CIPWW	\$1,982,496
			Project Total	\$1,982,496
<u>Utility Security Upgrades</u>				
UT00262CO	Wastewater	2400-2550-543003	CIPWW	\$369,432
			Project Total	\$369,432
<u>Water & Wastewater Rate Study</u>				
UT00298SY	Wastewater	2400-2550-520099	CIPWW	\$45,000
			Project Total	\$45,000
<u>Water/Wastewater/Solid Waste Expansion Fee Update</u>				
UT00070SY	Wastewater Expansion (Unzoned)	2510-2630-520099	CIPWW	\$30,000
			Project Total	\$30,000



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project_Type - Wastewater

West Agua Fria Wastewater Lines

UT00171CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$2,391
			Project Total	\$2,391
			<i>Total - Wastewater</i>	<i>\$9,572,279</i>

Project_Type - Water

75 Av 16-inch Waterline, Thunderbird and Cholla

UT00143DS	Water	2050-2140-543002	CIPWR	\$20,000
UT00143CO	Water	2050-2140-543002	CIPWR	\$173,283
			Project Total	\$193,283

81st Ave, Reclaimed Waterline, North of Olive Ave

UT00318CO	Water	2050-2140-543002	CIPWR	\$69,000
			Project Total	\$69,000

83rd Av Reclaimed Water Line

UT00305CO	Water	2050-2140-543002	CIPWR	\$225,000
			Project Total	\$225,000

83rd Av Street and Drainage Improvements

EN00313CO	Water	2050-2140-543002	CIPWR	\$405,614
EN00313DS	Water	2050-2140-543002	CIPWR	\$14,000
			Project Total	\$419,614

Butler Air Isolation Valves for Membrane System

UT00315CO	Water	2050-2140-543002	CIPWR	\$30,690
			Project Total	\$30,690

Condition Assessment of Remote Sites

UT00256SY	Water	2050-2140-520099	CIPWR	\$150,000
			Project Total	\$150,000

Fire Hydrant Infill

UT00204CO	Water	2050-2140-543002	CIPWR	\$49,505
			Project Total	\$49,505

Greenway Plant Equipment Upgrade

UT00316EQ	Water	2050-2140-542006	CIPWR	\$100,000
			Project Total	\$100,000

Greenway Water Treatment Plant Bromate Mitigation

UT00253CO	Water	2050-2140-543002	CIPWR	\$546,837
UT00253DS	Water	2050-2140-543002	CIPWR	\$50,000
			Project Total	\$596,837

Integrated Utility Master Plan

UT00271SY	Water	2050-2140-520099	CIPWR	\$37,600
			Project Total	\$37,600



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project_Type - Water

Lake Plsnt Pkwy 24-inch Waterline; Dynamite-L303

UT00148CO	Water	2050-2140-543002	CIPWR	\$1,620,208
UT00148CO	Water Expansion	2161-2221-543002	CIPWR	\$2,553,635
UT00148DS	Water Expansion	2161-2221-543002	CIPWR	\$133,772
Project Total				\$4,307,615

Lone Mtn Pkwy 24-inch Waterline; El Mirage to L303

UT00233DS	Water	2050-2140-543002	CIPWR	\$260,000
UT00233CO	Water Expansion	2161-2221-543002	CIPWR	\$2,578,845
Project Total				\$2,838,845

Miscellaneous Local Waterline Improvements

UT00203CO	Water	2050-2140-543002	CIPWR	\$283,381
Project Total				\$283,381

New River Agua Fria Underground Storage Project

UT00149CO	Water Expansion	2161-2221-543002	CIPWR	\$297,000
Project Total				\$297,000

Pyramid Peak Water Treatment Plant - Upgrades

UT00037CO	Water Expansion	2161-2221-543002	CIPWR	\$22,770
Project Total				\$22,770

SCADA Equipment Replacement

UT00266EQ	Water	2050-2140-543007	CIPWR	\$375,000
Project Total				\$375,000

Utility Security Upgrades

UT00262CO	Water	2050-2140-543002	CIPWR	\$112,008
Project Total				\$112,008

Water & Wastewater Rate Study

UT00298SY	Water	2050-2140-520099	CIPWR	\$45,000
Project Total				\$45,000

Water Facility Reconditioning

UT00206CO	Water	2050-2140-543002	CIPWR	\$971,910
Project Total				\$971,910

Water/Wastewater/Solid Waste Expansion Fee Update

UT00070SY	Water Expansion	2161-2221-520099	CIPWR	\$30,000
Project Total				\$30,000

Wells - New Construction

UT00117CO	Water Expansion	2161-2221-543002	CIPWR	\$681,429
UT00117DS	Water Expansion	2161-2221-543002	CIPWR	\$150,000
Project Total				\$831,429

West Agua Fria Water Lines

UT00170CO	Water Expansion	2161-2221-543002	CIPWR	\$401,231
Project Total				\$401,231



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2012
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Project_Type - Water

Zone 2/3 Booster - Pressure Reducing Valve Station

UT00136LA	Water Expansion	2161-2221-540000	CIPWR	\$791
			Project Total	\$791

Total - Water ***\$12,388,509***

Total FY 12 CIP ***\$158,055,797***



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2012 One-time Cost	FY 2012 Ongoing Cost	FY 2012 Total Cost
General Fund					
City Attorney					
Civil	0200-01	Operating Budget Reduction	(\$1,700)	(\$2,300)	(\$4,000)
Civil	0200-02	Reclass Position - Legal Asst. to Legal Specialist	\$0	(\$4,134)	(\$4,134)
Criminal	0230-01	Paperwork Reduction Savings	\$0	(\$500)	(\$500)
Criminal	0230-02	Travel Cost Reductions	\$0	(\$700)	(\$700)
Criminal	0230-03	Laptop Cellular Internet Access Cost Reduction	\$0	(\$500)	(\$500)
		Total - City Attorney	(\$1,700)	(\$8,134)	(\$9,834)
City Clerk					
City Clerk	0150-02	Records Services	\$0	(\$12,400)	(\$12,400)
City Clerk	0150-03	Legal Notices	\$0	(\$2,100)	(\$2,100)
City Clerk	0150-05	Agenda Manager Conversion	\$10,500	\$0	\$10,500
City Clerk	0150-06	Vacancy Backfill Reduction	\$0	(\$54,000)	(\$54,000)
		Total - City Clerk	\$10,500	(\$68,500)	(\$58,000)
Community Services					
Arts Commission	0042-01	Gallery Operations	\$0	\$11,460	\$11,460
Arts Commission	0042-02	Art Operating and Festival Grants	\$115,000	\$0	\$115,000
Community Services Administration	1400-01	Eliminate Position - Customer Service Rep I	\$0	(\$42,586)	(\$42,586)
Am/Pm Program	1420-01	Declining Enrollment - AM/PM	\$0	(\$224,902)	(\$224,902)
Little Learners Program	1430-01	Increase in PTNB Staff Hours	\$0	\$7,889	\$7,889
Summer Recreation Program	1440-01	Decreasing Participant Numbers	\$0	(\$7,889)	(\$7,889)
Summer Camp Program	1450-01	Declining Enrollment - Summer Camp	\$0	(\$68,305)	(\$68,305)
Special Interest Classes	1470-01	Contractual Changes	\$0	(\$11,500)	(\$11,500)
Senior Program	1490-03	Thursday Senior Tea Dances	\$0	\$9,360	\$9,360
Adaptive Recreation Program	1500-01	Special Olympics PT Staff	\$7,511	\$0	\$7,511
Special Events Program	1510-01	Centennial Events	\$48,546	\$0	\$48,546
Teen Program	1520-01	Teen Programmer Position	\$0	\$27,099	\$27,099
Community Park	1531-01	Budget Reduction	\$0	(\$13,050)	(\$13,050)
Main Library	1540-02	Library Collection Management System	\$0	\$12,888	\$12,888
Main Library	1540-03	Eliminate Library Positions	\$0	(\$193,294)	(\$193,294)
Parks North	1560-01	New Park Inventory - Operating Costs	\$0	\$18,350	\$18,350
Parks North	1560-04	Equipment Replacement	\$11,000	\$0	\$11,000
Parks South	1570-01	New Park Inventory - Operating Costs	\$0	\$19,200	\$19,200
Contracted Landscape Maintenance	1600-04	Centennial Plaza Operating Costs	\$0	\$15,000	\$15,000
		Total - Community Services	\$182,057	(\$440,280)	(\$258,223)



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2012 One-time Cost	FY 2012 Ongoing Cost	FY 2012 Total Cost
Economic Development Services					
Economic Development Services Administration	0351-01	University Recruitment Contract Extension P10-0056	\$30,000	\$0	\$30,000
Business and Real Estate Development	0352-01	Svcs for Financial Analysis, Appraisals, Planning	\$175,000	\$0	\$175,000
Business and Real Estate Development	0352-02	Downgrade Position - Business Attraction Recruiter	\$0	(\$8,596)	(\$8,596)
Building Development	0650-01	Eliminate Position - Building Inspector	\$0	(\$70,786)	(\$70,786)
Building Development	0650-03	Reduce Overall Base Budget	\$0	(\$14,159)	(\$14,159)
Site Development	0810-01	Reduce Planning Technician Position	\$0	(\$60,107)	(\$60,107)
		Total - Economic Development Services	\$205,000	(\$153,648)	\$51,352
Engineering					
Engineering Admin	0750-01	Senior Real Property Administrator	\$0	(\$25,033)	(\$25,033)
Engineering Admin	0750-02	Eliminate Position - Executive Assistant	\$0	(\$74,609)	(\$74,609)
Engineering Admin	0750-03	Reduce Laptop and Desktop computers	\$0	(\$3,786)	(\$3,786)
Capital Engineering	0812-01	Civil Engineer	\$0	(\$22,706)	(\$22,706)
Design and Construction	0813-01	Add Position - Constr Projects Coord - Fixed Term	\$85,978	\$0	\$85,978
Design and Construction	0813-02	Eliminate Position - Construction Projects Coord	\$0	(\$99,149)	(\$99,149)
Design and Construction	0813-03	Computer Software	\$0	(\$1,600)	(\$1,600)
Eng Inspection Svc	0820-01	Eliminate Position - Engineering Inspector	\$0	(\$89,425)	(\$89,425)
Eng Inspection Svc	0820-02	Utility Costs	\$0	(\$1,750)	(\$1,750)
Eng Inspection Svc	0820-03	Eliminate 2 Engineering Inspectors	\$0	(\$131,344)	(\$131,344)
		Total - Engineering	\$85,978	(\$449,402)	(\$363,424)
Finance					
Finance Admin	0400-01	Vacancy Backfill Reduction	\$0	(\$80,000)	(\$80,000)
Materials Management	0440-01	Copier Replacement Request	\$150,000	\$0	\$150,000
Materials Management	0440-02	Eliminate Position - Materials Manager	\$0	(\$121,686)	(\$121,686)
		Total - Finance	\$150,000	(\$201,686)	(\$51,686)
Finance Utilities					
Customer Service	0450-01	Credit Card Service Charges	\$0	\$90,000	\$90,000
Revenue Administration	0460-01	Travel and Training Reductions	\$0	(\$3,440)	(\$3,440)
Revenue Administration	0460-02	Eliminate Position - Revenue Administrator	\$0	(\$86,674)	(\$86,674)
Meter Services	0470-01	Eliminate Positions - Two Water Meter Technician I	\$0	(\$104,370)	(\$104,370)
		Total - Finance Utilities	\$0	(\$104,484)	(\$104,484)
Fire					
Fire Admin	1200-01	Eliminate Position - Management Analyst	\$0	(\$80,803)	(\$80,803)
Fire Operations	1260-01	CAD Dispatching and O&M Fees - PMT	\$0	\$200,000	\$200,000
Fire Operations	1260-02	Eliminate Position - Administrative Assistant II	\$0	(\$47,057)	(\$47,057)
		Total - Fire	\$0	\$72,140	\$72,140



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2012 One-time Cost	FY 2012 Ongoing Cost	FY 2012 Total Cost
Governmental Affairs					
Governmental Affairs	0025-01	Federal and State Outreach	\$115,000	\$0	\$115,000
Governmental Affairs	0025-03	Luke Fighter Country Partnership	\$25,000	\$0	\$25,000
Governmental Affairs	0025-04	Luke Air Force Base representation	\$52,124	\$0	\$52,124
		Total - Governmental Affairs	\$192,124	\$0	\$192,124
Human Resources					
Human Resources	0070-05	Reductions in Operational Costs	\$0	(\$10,964)	(\$10,964)
Human Resources	0070-06	Vacancy Backfill Position Reduction	\$0	(\$57,000)	(\$57,000)
		Total - Human Resources	\$0	(\$67,964)	(\$67,964)
Mayor and Council					
Mayor & City Council	0010-01	Reduction of Overnight Travel and Training	\$0	(\$15,750)	(\$15,750)
		Total - Mayor and Council	\$0	(\$15,750)	(\$15,750)
Municipal Court					
Municipal Court	0250-03	Ongoing costs for ProTem Judges	\$0	\$77,000	\$77,000
Municipal Court	0250-04	Eliminate Position - Judicial Assistant	\$0	(\$63,782)	(\$63,782)
Municipal Court	0250-05	Reduce Wages-Overtime	\$0	(\$1,000)	(\$1,000)
Municipal Court	0250-06	Reduce Contract Labor	\$0	(\$15,120)	(\$15,120)
		Total - Municipal Court	\$0	(\$2,902)	(\$2,902)
Non-Departmental					
Non-Departmental	0300-08	Legal Services	\$0	\$50,000	\$50,000
Non-Departmental	0300-09	Arizona League of Cities Dues increase	\$0	\$11,000	\$11,000
Non-Departmental	0300-11	Reduce Peoria Chamber of Commerce funding	\$0	(\$30,000)	(\$30,000)
Non-Departmental	0300-12	Citywide Cell Phone Stipend Reduction	\$0	(\$31,168)	(\$31,168)
Non-Departmental	0300-13	Reduce Director & DCM Car Allowances	\$0	(\$50,400)	(\$50,400)
Non-Departmental	0300-14	Reduce Overnight Travel/Training Citywide	\$0	(\$13,231)	(\$13,231)
		Total - Non-Departmental	\$0	(\$63,799)	(\$63,799)
Office of Communications					
Public Information Office	0040-01	Eliminate Position - Public Affairs Specialist	\$0	(\$66,973)	(\$66,973)
Peoria Channel 11	0041-01	Reduce Fixed-Term Employees	\$0	(\$15,000)	(\$15,000)
Peoria Channel 11	0041-02	Eliminate contract labor	\$0	(\$10,000)	(\$10,000)
Peoria Channel 11	0041-03	Reduce Professional Services	\$0	(\$12,500)	(\$12,500)
		Total - Office of Communications	\$0	(\$104,473)	(\$104,473)
Planning and Community Development					
Neighborhood Coordination	0570-01	FY12 Neighborhood Grant Funding	\$150,000	\$0	\$150,000
Community Dev Administration	0600-01	Eliminate Position - Executive Assistant	\$0	(\$70,113)	(\$70,113)
Community Dev Administration	0600-02	Reduce Overall Base Budget	\$0	(\$12,737)	(\$12,737)
Planning	0610-02	Backfill Position Reduction	\$0	(\$131,927)	(\$131,927)
Planning	0610-03	Reclass position to Principal Planner	\$0	\$12,792	\$12,792



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2012 One-time Cost	FY 2012 Ongoing Cost	FY 2012 Total Cost
Systems Planning	0620-01	Additional Funding for Energy Efficiency Analyst	\$25,452	\$0	\$25,452
Systems Planning	0620-02	Sustainability Outreach	\$0	\$14,250	\$14,250
Systems Planning	0620-04	Eliminate Valley Metro Rail membership	\$0	(\$50,000)	(\$50,000)
Systems Planning	0620-05	Commuter Rail study	\$0	\$50,000	\$50,000
		Total - Planning and Community Development	\$175,452	(\$187,735)	(\$12,283)
Police					
Neighborhood Services	0550-01	Lot Clean-Up/Abatement	\$65,000	\$0	\$65,000
Police Administration	1000-03	Eliminate Vacant Positions	\$0	(\$135,006)	(\$135,006)
Police Administration	1000-04	FY12 Budget Reductions	\$0	(\$56,000)	(\$56,000)
Criminal Investigation	1010-01	Add Position - Victim Assistance Coordinator	\$0	\$71,673	\$71,673
Operations Support	1025-01	Redlight Enforcement Program	\$0	\$67,097	\$67,097
Operations Support	1025-02	Traffic Enforcement Overtime	\$5,000	\$0	\$5,000
Operations Support	1025-03	Regional Emergency Coordination Team (REACT)	\$204,000	\$75,000	\$279,000
		Total - Police	\$274,000	\$22,764	\$296,764
Public Works					
Public Works Administration	0900-02	Eliminate Position - Administrative Assistant II	\$0	(\$64,020)	(\$64,020)
		Total - Public Works	\$0	(\$64,020)	(\$64,020)
		Total - General Fund	\$1,273,411	(\$1,837,873)	(\$564,462)
<u>Percent for the Arts Fund</u>					
Community Services					
Percent For The Arts	0120-01	Public Art Projects	\$243,000	\$0	\$243,000
Percent For The Arts	0120-02	Small Art Rotating Collection	\$20,000	\$0	\$20,000
		Total - Community Services	\$263,000	\$0	\$263,000
		Total - Percent for the Arts Fund	\$263,000	\$0	\$263,000
<u>Sports Complex Fund</u>					
Community Services					
Complex Operations/Maint	2000-01	Budget Reduction	\$0	(\$12,000)	(\$12,000)
Complex Operations/Maint	2000-02	Sports Complex Electricity Cost Increase	\$80,000	\$0	\$80,000
		Total - Community Services	\$80,000	(\$12,000)	\$68,000
		Total - Sports Complex Fund	\$80,000	(\$12,000)	\$68,000



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2012 One-time Cost	FY 2012 Ongoing Cost	FY 2012 Total Cost
<u>Water Fund</u>					
Public Works					
Utilities Operations Admin	2055-01	Instrumentation and Control System Maintenance	\$0	\$38,000	\$38,000
Greenway Potbl Wtr Trt Plant	2060-01	Greenway Water Treatment Plant Main Breaker	\$35,000	\$0	\$35,000
Greenway Potbl Wtr Trt Plant	2060-02	Bromate Mitigation at Greenway WTP	\$0	\$22,264	\$22,264
Distribution Services	2080-01	Reclassify UT Sys Operator I to Lead Sys Operator	\$0	\$16,000	\$16,000
Distribution Services	2080-02	Purchase GeoResults Licenses-Computer Software	\$0	\$16,400	\$16,400
Blue Staking	2090-01	Reclassify Position to Apprentice	\$0	(\$25,018)	(\$25,018)
Water Resources/Conservation	2120-02	Water Conservation Rebate Program reduction	\$0	(\$15,000)	(\$15,000)
Water Supply	2125-01	Water Resource Reduction	\$0	(\$30,000)	(\$30,000)
Drinking Water Environmental	2135-01	Eliminate Position - Waste Reduction Administrator	\$0	(\$136,388)	(\$136,388)
Drinking Water Environmental	2135-02	Reduce Laboratory Services budget	\$0	(\$20,000)	(\$20,000)
		Total - Public Works	\$35,000	(\$133,742)	(\$98,742)
		Total - Water Fund	\$35,000	(\$133,742)	(\$98,742)
<u>Wastewater Fund</u>					
Public Works					
Beardsley Water Reclamation Facility	2470-01	Beardsley Metered Water	\$0	\$50,000	\$50,000
Beardsley Water Reclamation Facility	2470-02	Wastewater Operator Standby Pay	\$0	\$14,000	\$14,000
Butler Water Reclamation Facility	2496-01	Butler Water Quality Optimization Cost Savings	\$36,000	(\$13,000)	\$23,000
		Total - Public Works	\$36,000	\$51,000	\$87,000
		Total - Wastewater Fund	\$36,000	\$51,000	\$87,000
<u>Residential Solid Waste Fund</u>					
Public Works					
Residential Collection	2760-01	Solid Waste Loose/Bulk Trash Collection Equipment	\$75,000	(\$9,300)	\$65,700
		Total - Public Works	\$75,000	(\$9,300)	\$65,700
		Total - Residential Solid Waste Fund	\$75,000	(\$9,300)	\$65,700
<u>Fleet Services Fund</u>					
Public Works					
Fleet Maintenance	3420-01	Reduce Position - Automotive Technician II	\$0	(\$55,392)	(\$55,392)
		Total - Public Works	\$0	(\$55,392)	(\$55,392)



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2012 One-time Cost	FY 2012 Ongoing Cost	FY 2012 Total Cost
<i>Total - Fleet Services Fund</i>			\$0	(\$55,392)	(\$55,392)
<u>Insurance Reserve Fund</u>					
City Attorney					
Insurance Prem/Deduct	3600-01	Insurance Premium Reduction	\$0	(\$68,000)	(\$68,000)
Insurance Prem/Deduct	3600-02	Witness and Jury Fees	\$11,500	\$0	\$11,500
Insurance Prem/Deduct	3600-03	City Property Insurance Claims	\$239,780	\$0	\$239,780
Insurance Prem/Deduct	3600-04	Legal Services	\$250,000	\$0	\$250,000
Insurance Prem/Deduct	3600-05	Non-City Property Claims	\$0	(\$45,000)	(\$45,000)
		Total - City Attorney	\$501,280	(\$113,000)	\$388,280
<i>Total - Insurance Reserve Fund</i>			\$501,280	(\$113,000)	\$388,280
<u>Facilities Maintenance Fund</u>					
Public Works					
Utility Management	3680-03	Reduce Electrical Expenses	\$0	(\$50,000)	(\$50,000)
Facilities Operating Projects	3690-01	Reclassify Position - Facilities Maint. Supervisor	\$0	(\$15,513)	(\$15,513)
Facilities Operating Projects	3690-02	Replace Portable Sound System	\$18,000	\$0	\$18,000
Facilities Operating Projects	3690-03	Entryway Aesthetics in Front of City Hall	\$40,000	\$0	\$40,000
Technical Operations	3700-01	Eliminate Position - Facilities Technician II	\$0	(\$73,666)	(\$73,666)
		Total - Public Works	\$58,000	(\$139,179)	(\$81,179)
<i>Total - Facilities Maintenance Fund</i>			\$58,000	(\$139,179)	(\$81,179)
<u>Information Technology Fund</u>					
Information Technology					
IT Operations	3750-02	Server Warranty Extensions	\$25,000	\$0	\$25,000
IT Operations	3750-03	Eliminate Position - IT Tech I	\$0	(\$79,415)	(\$79,415)
IT Operations	3750-04	Vacancy Backfill Position Reduction	\$0	(\$75,000)	(\$75,000)
IT Development Services	3751-01	Eliminate Position - GIS Tech II	\$0	(\$79,934)	(\$79,934)
IT Development Services	3751-02	Eliminate Position - Application Analyst	\$0	(\$52,941)	(\$52,941)
Radio System Operations	3760-01	Radio Console Maintenance Contract Reduction	\$0	(\$50,000)	(\$50,000)
		Total - Information Technology	\$25,000	(\$337,290)	(\$312,290)
<i>Total - Information Technology Fund</i>			\$25,000	(\$337,290)	(\$312,290)



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2012 One-time Cost	FY 2012 Ongoing Cost	FY 2012 Total Cost
<u>Highway User Fund</u>					
Engineering					
Traffic Engineering	7043-01	Eliminate Position - Signal System Specialist	\$0	(\$107,217)	(\$107,217)
Traffic Engineering	7043-02	Neighborhood Traffic Management Program	\$0	(\$100,000)	(\$100,000)
		Total - Engineering	\$0	(\$207,217)	(\$207,217)
Public Works					
Streets Admin	7000-01	Eliminate Position - Street Maintenance Supervisor	\$0	(\$104,935)	(\$104,935)
		Total - Public Works	\$0	(\$104,935)	(\$104,935)
		Total - Highway User Fund	\$0	(\$312,152)	(\$312,152)
<u>Public Transit Fund</u>					
Public Works					
Transit Division	7200-01	Transit Division Adjustments	\$0	(\$43,264)	(\$43,264)
		Total - Public Works	\$0	(\$43,264)	(\$43,264)
		Total - Public Transit Fund	\$0	(\$43,264)	(\$43,264)
<u>Adult Day Program Grant Fund</u>					
Community Services					
Adult Day Prg Grant	7250-01	Eliminate Position - Recreation Specialist II	\$0	(\$23,143)	(\$23,143)
Adult Day Prg Grant	7250-02	Add Position - Adult Day Specialist I	\$0	\$15,486	\$15,486
		Total - Community Services	\$0	(\$7,657)	(\$7,657)
		Total - Adult Day Program Grant Fund	\$0	(\$7,657)	(\$7,657)
<u>State Anti-Racketeering - PD Fund</u>					
Police					
St Anti-Racketeering-Pd	7500-01	CALFA Administration	\$7,000	\$0	\$7,000
St Anti-Racketeering-Pd	7500-02	Contract Legal Advisor	\$106,000	\$0	\$106,000
St Anti-Racketeering-Pd	7500-03	Taser Replacement	\$41,000	\$0	\$41,000
St Anti-Racketeering-Pd	7500-04	Transcription Services	\$8,000	\$0	\$8,000
St Anti-Racketeering-Pd	7500-05	Property Room Upgrades	\$55,000	\$0	\$55,000
St Anti-Racketeering-Pd	7500-06	CitizenServe Software for Tracking Code Issues	\$15,060	\$0	\$15,060
St Anti-Racketeering-Pd	7500-07	Policy Updates - Annual Maintenance Fee	\$4,950	\$0	\$4,950
St Anti-Racketeering-Pd	7500-08	Investigative Equipment	\$3,600	\$2,880	\$6,480



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2012 One-time Cost	FY 2012 Ongoing Cost	FY 2012 Total Cost
St Anti-Racketeering-Pd	7500-09	Victim Assistance Coordinator Grant	\$8,600	\$0	\$8,600
St Anti-Racketeering-Pd	7500-10	Patrol Bicycle Program	\$10,000	\$0	\$10,000
St Anti-Racketeering-Pd	7500-11	Urban Patrol Rifles	\$17,000	\$0	\$17,000
St Anti-Racketeering-Pd	7500-12	Expansion of Reserve/Volunteer Programs	\$39,950	\$0	\$39,950
		Total - Police	\$316,160	\$2,880	\$319,040
		Total - State Anti-Racketeering - PD Fund	\$316,160	\$2,880	\$319,040
<u>Municipal Court Enhancement Fd Fund</u>					
Municipal Court					
Municipal Court Enhancement Fd	8062-01	Ongoing Audio Visual Maintenance Fees	\$0	\$15,370	\$15,370
Municipal Court Enhancement Fd	8062-02	Ongoing Photo Red Light Admin and Service Fees	\$0	\$97,000	\$97,000
Municipal Court Enhancement Fd	8062-03	Documents Scanning	\$70,000	\$2,000	\$72,000
		Total - Municipal Court	\$70,000	\$114,370	\$184,370
		Total - Municipal Court Enhancement Fd Fund	\$70,000	\$114,370	\$184,370
		Total - Additions/(Reductions)	\$2,732,851	(\$2,832,599)	(\$99,748)



Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2012	DESCRIPTION		PROJECTED FY2012
SLID 1	Westfield Gardens	\$ 1,265	SLID 142	Ironwood Phase 4A	\$ 533
SLID 2	Autumn Point	\$ 1,362	SLID 143	Ironwood Phase 4B	\$ 639
SLID 3	Vistas Avenida II	\$ 1,028	SLID 144	Crosswinds	\$ 1,883
SLID 4	Cypress Point Estates II @ WBV	\$ 1,660	SLID 145	Sun Cliff III	\$ 745
SLID 5	Shavano	\$ 1,513	SLID 146	Ryland @ Silvercreek	\$ 3,404
SLID 6	Bell Park Central	\$ 2,450	SLID 147	Harbor Shores @ Desert Harbor	\$ 712
SLID 7	Bell Park & Parcels 2B-8	\$ 6,922	SLID 148	Sun Aire Estates, UNIT 6	\$ 1,135
SLID 8	Foxwood Unit Four	\$ 1,513	SLID 149	Silverton 2	\$ 5,319
SLID 9	Vista Crossing	\$ 1,137	SLID 150	Dove Valley Ranch Parcel 6	\$ 5,851
SLID 10	Vista Pinnacle	\$ 2,544	SLID 151	Dove Valley Ranch Parcel 3B	\$ 3,617
SLID 11	North Shores @ Ventana Lakes	\$ 791	SLID 152	Dove Valley Ranch Parcel 3C	\$ 3,298
SLID 12	Vistas @ Desert Harbor Phase I	\$ 1,423	SLID 153	Dove Valley Ranch Parcel 3F	\$ 1,490
SLID 13	Village Terrace	\$ 1,876	SLID 154	Dove Valley Ranch Parcel 2B & 2C	\$ 1,277
SLID 14	The Coves/Ventana Lakes	\$ 3,533	SLID 155	Dove Valley Ranch Parcel 2D	\$ 3,696
SLID 15	Windwood	\$ 832	SLID 156	Dove Valley Ranch Parcel 2E	\$ 2,234
SLID 16	Lakeside Unit 2 @ Ventana Lakes	\$ 2,271	SLID 157	Dove Valley Ranch Parcel 2F	\$ 1,809
SLID 17	Arrowhead Shores I	\$ 2,846	SLID 159	Terramar Parcel 7A	\$ 1,581
SLID 18	Arrowhead Shores II	\$ 2,609	SLID 160	Terramar Parcel 11	\$ 1,481
SLID 19	Westfield Gardens 2	\$ 739	SLID 161	Skyview Place	\$ 1,967
SLID 20	Cactus Point Crossing	\$ 1,643	SLID 162	Arrowhead Shadows	\$ 2,194
SLID 21	Country Meadows Estates	\$ 1,818	SLID 163	Greystone Heritage @ V.L.	\$ 1,265
SLID 22	The Gardens @ V.L. includes North Park	\$ 3,873	SLID 164	Erin Groves	\$ 3,026
SLID 23	Brookside Village I & II	\$ 1,660	SLID 166	Bay Pointe Unit Two @ V.L.	\$ 2,532
SLID 24	Country Meadows Unit 11	\$ 238	SLID 167	Springer Ranch 2	\$ 1,211
SLID 25	Vista Point, Village Terrace II & III @ WBV	\$ 2,734	SLID 171	Greystone II Heritage @ V.L.	\$ 2,304
SLID 26	Calbrisa	\$ 1,952	SLID 172	Erin Groves 2	\$ 1,286
SLID 27	Torrey Pines I & II	\$ 2,925	SLID 176	Twin Palms	\$ 1,286
SLID 28	The Landings @ V.L. includes South Bay	\$ 2,925	SLID 177	Desert Star Subdivision	\$ 7,258
SLID 29	Sweetwater Place	\$ 2,119	SLID 179	Westwing Mountain Parcel 1A	\$ 1,703
SLID 30	Vistas @ Desert Harbor Unit II	\$ 1,581	SLID 183	Westwing Mountain Parcel 4	\$ 320
SLID 31	Westfield Gardens III	\$ 1,277	SLID 185	Westwing Mountain Parcel 6	\$ 426
SLID 32	83rd Ave & Thunderbird	\$ 3,707	SLID 187	Westwing Mountain Parcel 8	\$ 1,277
SLID 33	Crystal Cove	\$ 2,134	SLID 188	Westwing Mountain Parcel 9	\$ 1,490
SLID 34	Villas @ Desert Harbor	\$ 1,040	SLID 189	Westwing Mountain Parcel 10	\$ 1,171
SLID 36	Arrowhead Cove	\$ 1,818	SLID 190	Westwing Mountain Parcel 11	\$ 1,490
SLID 37	Vistas Fairways @ WBV	\$ 2,517	SLID 191	Westwing Mountain Parcel 12	\$ 1,383
SLID 39	Bridlewood	\$ 5,770	SLID 195	South Bay Unit 2 @ Ventana Lakes	\$ 2,128
SLID 40	The Shores @ V.L.	\$ 712	SLID 197	Sun Cliff V	\$ 3,113
SLID 41	Fairway Views @ WBV	\$ 1,739	SLID 198	Fletcher Heights 3A	\$ 11,084
SLID 42	Sweetwater Place II	\$ 681	SLID 199	Fletcher Heights 3B	\$ 3,280
SLID 43	Steeple Hill	\$ 2,185	SLID 201	Central Park Subdivision	\$ 3,298
SLID 44	Paradise Shores	\$ 1,344	SLID 202	Starlight Canyon	\$ 852
SLID 45	Calle Lejos Estates	\$ 1,107	SLID 204	North Ranch	\$ 3,435
SLID 46	Eagle Ridge @ WBV	\$ 2,372	SLID 205	Tuscany Shores - Desert Harbor Parcel 12	\$ 1,265
SLID 47	Olive Park	\$ 984	SLID 206	West Valley Ranch	\$ 1,135
SLID 48	Paseo Verde Estates	\$ 2,567	SLID 208	Sonoran Mountain Ranch Parcel 1	\$ 2,450
SLID 49	The Boardwalk	\$ 2,529	SLID 209	Sonoran Mountain Ranch Parcel 2	\$ 2,529
SLID 50	Parkridge I & II	\$ 11,539	SLID 210	Vistancia Village A Par A37	\$ 870
SLID 51	Scotland Hills @ WBV	\$ 1,423	SLID 211	Vistancia Village A Par A36	\$ 1,186
SLID 54	Wildflower Point I	\$ 1,898	SLID 212	Vistancia Village A Par A33	\$ 1,107
SLID 55	Crystal Bay @ Desert Harbor	\$ 396	SLID 213	Vistancia Village Par A 32	\$ 949
SLID 56	Diamond Cove @ Desert Harbor	\$ 2,089	SLID 214	Vistancia Village A Par A14	\$ 791
SLID 57	Alta Vista Estates	\$ 8,512	SLID 215	Vistancia Village A Par A13	\$ 633
SLID 58	Sweetwater Ridge Amended	\$ 5,258	SLID 216	Vistancia Village Par A12	\$ 1,028
SLID 59	Hunter Ridge	\$ 2,214	SLID 218	Vistancia Village A Par A10B	\$ 949
SLID 60	Arrowhead Horizons	\$ 1,660	SLID 222	Cibola Vista 2	\$ 2,293



Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2012	DESCRIPTION		PROJECTED FY2012
SLID 61	Cactus Place	\$ 633	SLID 223	Cibola Vista 3	\$ 2,293
SLID 62	Legacy Place	\$ 1,589	SLID 224	Cibola Vista 4	\$ 1,818
SLID 63	Granite Run	\$ 3,004	SLID 225	Cibola Vista 5	\$ 3,162
SLID 64	Willow Ridge @ WBV	\$ 3,478	SLID 226	Sonoran Mountain Ranch Parcel 4.1	\$ 2,214
SLID 66	New River Shores	\$ 3,083	SLID 227	Sonoran Mountain Ranch Parcel 4.2	\$ 1,660
SLID 70	Sweetwater Ridge Unit 3	\$ 379	SLID 228	Sonoran Mountain Ranch Parcel 5	\$ 1,581
SLID 71	Teresita	\$ 1,810	SLID 229	Sonoran Mountain Ranch Parcel 6	\$ 2,529
SLID 72	Country Club Estates @ WBV	\$ 949	SLID 230	Sonoran Mountain Ranch Parcel 7	\$ 2,688
SLID 73	Fletcher Heights Phase 1A	\$ 15,742	SLID 231	Sonoran Mountain Ranch Parcel 9A Ph 1	\$ 1,660
SLID 76	Silverton	\$ 5,770	SLID 232	Sonoran Mountain Ranch Parcel 9A Ph 2	\$ 1,107
SLID 77	Deer Village Unit 3	\$ 1,265	SLID 233	Westwing Ph 2 Par 18	\$ 1,905
SLID 78	Deer Village Unit 1	\$ 1,898	SLID 234	Westwing Ph 2 Par 19	\$ 852
SLID 79	Deer Village Unit 2	\$ 2,055	SLID 235	Westwing Ph 2 Par 29	\$ 2,766
SLID 80	Deer Village Unit 4	\$ 1,502	SLID 236	Westwing Ph 2 Par 15	\$ 2,022
SLID 82	Pivotal Peoria Center Tracts C & D	\$ 1,665	SLID 238	Casa Del Rey	\$ 8,615
SLID 83	Fairmont Unit 1	\$ 4,584	SLID 239	Westwing Ph 2 Par 21	\$ 953
SLID 84	Fairmont Unit 2	\$ 2,846	SLID 240	Westwing Ph 2 Par 22	\$ 1,270
SLID 93	Terramar Parcel 1	\$ 4,703	SLID 1000	Sonoran Mountain Ranch Parcel 10	\$ 3,715
SLID 94	Terramar Parcel 2A	\$ 533	SLID 1001	Vistancia Village A Parcel A9	\$ 1,107
SLID 95	Terramar Parcel 3	\$ 2,636	SLID 1002	Fletcher Farms	\$ 1,976
SLID 96	Terramar Parcel 4A	\$ 1,663	SLID 1004	Vistancia Village A Parcel G10	\$ 633
SLID 97	Terramar Parcel 5	\$ 1,502	SLID 1005	Vistancia Phase 2 Parcel A-8	\$ 712
SLID 98	Terramar Parcel 6	\$ 3,435	SLID 1006	Vistancia Phase 2 Parcel A-15	\$ 1,028
SLID 99	Terramar Parcel 7B	\$ 1,900	SLID 1007	Vistancia North Parcel G-11	\$ 475
SLID 101	Terramar Parcel 9A	\$ 1,107	SLID 1008	Riverstone Estates	\$ 10,673
SLID 102	Terramar Parcel 10A	\$ 633	SLID 1009	Vistancia Village A Parcel G3	\$ 1,344
SLID 104	Dove Valley Ranch Parcel 2A	\$ 2,553	SLID 1010	Vistancia Parcel A-7	\$ 475
SLID 107	Fletcher Heights Phase 1B	\$ 8,513	SLID 1011	Varney Village	\$ 238
SLID 108	Fletcher Heights Phase 1C	\$ 3,936	SLID 1012	Vistancia North Parcel G-4	\$ 633
SLID 110	South Bay @ Ventana Lakes	\$ 1,809	SLID 1013	Vistancia A28	\$ 1,739
SLID 114	Fletcher Heights Phase 2A	\$ 10,449	SLID 1014	Vistancia A29	\$ 5,938
SLID 116	Tierra Norte V	\$ 2,668	SLID 1016	Sonoran Mountain Ranch Parcel 14	\$ 1,818
SLID 117	Summersett Village	\$ 8,398	SLID 1025	Rio Estates	\$ 3,610
SLID 119	Dove Valley Ranch Parcel 3A	\$ 1,915			
SLID 121	Dove Valley Ranch Parcels 3D & 3E	\$ 5,000			\$ 483,919
SLID 122	Clearview Estates	\$ 3,830			
SLID 123	Terramar Parcel 2B	\$ 3,298	MID 1	Cactus Point Crossing	\$ 19,062
SLID 125	Terramar Parcel 12	\$ 3,484	MID 2	Westfield Gardens II	\$ 12,024
SLID 126	Terramar Parcel 13	\$ 2,323	MID 3	Bell Park (Parcel 5)	\$ 10,644
SLID 127	Terramar Parcel 14	\$ 1,502	MID 4	Country Meadows	\$ 11,929
SLID 128	Peoria Mountain Vistas	\$ 3,724	MID 5	Crystal Cove	\$ 23,970
SLID 129	Fletcher Heights Phase 2B	\$ 9,680	MID 6	Westfield Gardens III	\$ 12,604
SLID 131	Bay Pointe @ V.L.	\$ 4,912	MID 7	Sweetwater Place	\$ 17,566
SLID 135	Sun Cliff IV	\$ 4,042	MID 10	Tierra Norte III	\$ 22,127
SLID 136	Ironwood Phase 1A	\$ 2,022	MID 69	Stonebridge	\$ 14,224
SLID 137	Ironwood Phase 1B	\$ 1,383	MID 1025	Bedford Village 1 - 82nd Ave and Shangri La	\$ 8,291
SLID 138	Ironwood Phase 2A	\$ 1,065	MID 1044	Bedford Village 2 - 83rd Ave and Shangri La	\$ 9,393
SLID 139	Ironwood Phase 2B	\$ 852			
SLID 140	Ironwood Phase 3A	\$ 533			\$ 161,834
SLID 141	Ironwood Phase 3B	\$ 533			



Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
<i>Fund Balance</i>								
Fund Balance	61,378,970	77,724,527	69,664,740	19,514,979	152,481	62,462,129	33,523,594	324,421,420
<i>Total Fund Balance</i>	61,378,970	77,724,527	69,664,740	19,514,979	152,481	62,462,129	33,523,594	324,421,420
<i>Sources</i>								
Taxes	52,452,385	12,364,363	-	-	-	-	15,990,834	80,807,582
Assessment Revenue	-	-	-	-	-	-	1,814,820	1,814,820
Charges for Service	22,040,103	6,256,982	68,528,751	35,607,139	-	-	-	132,432,975
Fines & Forfeitures	2,522,624	220,000	-	-	-	-	-	2,742,624
Interest Income	515,700	471,105	383,675	139,500	1,000	259,823	177,750	1,948,553
Intergovernmental Revenue	30,102,090	21,766,017	-	-	-	997,000	-	52,865,107
Licenses & Permits	1,807,600	-	-	-	-	-	-	1,807,600
Miscellaneous Income	948,500	30,693	220,000	-	-	11,794,488	-	12,993,681
Rents	450,101	-	1,424,000	-	-	-	-	1,874,101
Bond Proceeds	-	-	-	-	-	33,303,950	-	33,303,950
Transfers In	7,891,864	2,190,440	4,852,753	2,255,270	-	-	5,634,463	22,824,790
<i>Total Sources</i>	118,730,967	43,299,600	75,409,179	38,001,909	1,000	46,355,261	23,617,867	345,415,783
<i>Uses</i>								
Personal Services	76,851,003	4,865,754	12,172,364	7,760,246	30,600	-	-	101,679,967
Contractual Services	26,879,396	10,783,324	32,170,181	23,810,948	-	2,855,583	-	96,499,432
Commodities	4,675,492	889,037	3,266,886	3,329,890	-	-	-	12,161,305
Capital Outlay	8,880,223	24,230,227	21,958,350	1,944,234	-	98,009,841	-	155,022,875
Debt Service	1,815,666	1,834,164	13,122,116	-	-	163,602	26,655,873	43,591,421
Contingency	21,995,000	14,500,000	9,350,000	3,300,000	-	1,900,000	-	51,045,000
Transfers Out	9,510,862	6,604,842	4,151,174	2,557,912	-	-	-	22,824,790
<i>Total Uses</i>	150,607,642	63,707,348	96,191,071	42,703,230	30,600	102,929,026	26,655,873	482,824,790
<i>Estimated Balance 6/30/12</i>	29,502,295	57,316,779	48,882,848	14,813,658	122,881	5,888,364	30,485,588	187,012,413



Schedule 14 - Auditor General Schedule A
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2012

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2011	ACTUAL EXPENDITURES/EXPENSES** 2011	FUND BALANCE/NET ASSETS*** July 1, 2011**	PROPERTY TAX REVENUES 2012	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2012	OTHER FINANCING 2012		INTERFUND TRANSFERS 2012		TOTAL FINANCIAL RESOURCES AVAILABLE 2012	BUDGETED EXPENDITURES/EXPENSES 2012
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 161,183,327	\$ 118,849,963	\$ 61,378,970	Primary: \$ 2,412,743 Secondary: 15,960,834	\$ 108,426,360	\$	\$	\$ 7,891,864	\$ 9,510,862	\$ 170,599,075	\$ 141,096,780
2. Special Revenue Funds	59,987,507	27,226,288	77,724,527		41,109,160			2,190,440	6,604,842	130,380,119	57,102,506
3. Debt Service Funds Available	38,658,269	34,677,688	33,523,594		2,022,570			5,634,463		41,180,627	26,655,873
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	38,658,269	34,677,688	33,523,594		2,022,570			5,634,463		41,180,627	26,655,873
6. Capital Projects Funds	69,083,300	24,079,934	62,462,129		11,444,363	34,910,898	34,910,898			73,906,492	102,929,026
7. Permanent Funds	30,600	39,212	152,481		1,000					153,481	30,600
8. Enterprise Funds Available	87,017,880	70,392,227	69,664,740		70,556,426			4,852,753	4,151,174	140,922,745	92,039,897
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds	87,017,880	70,392,227	69,664,740		70,556,426			4,852,753	4,151,174	140,922,745	92,039,897
11. Internal Service Funds	39,039,117	35,997,318	19,514,979		35,746,639			2,255,270	2,557,912	54,958,976	40,145,318
12. TOTAL ALL FUNDS	\$ 455,000,000	\$ 311,262,630	\$ 324,421,420	\$ 18,373,577	\$ 269,306,518	\$ 34,910,898	\$ 34,910,898	\$ 22,824,790	\$ 22,824,790	\$ 612,101,515	\$ 460,000,000

EXPENDITURE LIMITATION COMPARISON

- Budgeted expenditures/expenses
- Add/subtract: estimated net reconciling items
- Budgeted expenditures/expenses adjusted for reconciling items
- Less: estimated exclusions
- Amount subject to the expenditure limitation
- EEC or voter-approved alternative expenditure limitation

	2011	2012
	\$ 455,000,000	\$ 460,000,000
	455,000,000	460,000,000
	187,869,250	184,661,244
	\$ 267,130,750	\$ 275,338,756
	\$ 749,417,190	\$ 734,047,381

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).



**Schedule 15 - Auditor General Schedule B
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2012**

	<u>2011</u>	<u>2012</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 4,072,846	\$ 4,248,967
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 2,902,497	\$ 2,412,743
B. Secondary property taxes	20,178,489	15,960,834
C. Total property tax levy amounts	\$ 23,080,986	\$ 18,373,577
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 2,757,372	
(2) Prior years' levies	145,125	
(3) Total primary property taxes	\$ 2,902,497	
B. Secondary property taxes		
(1) Current year's levy	\$ 19,169,565	
(2) Prior years' levies	1,008,924	
(3) Total secondary property taxes	\$ 20,178,489	
C. Total property taxes collected	\$ 23,080,986	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.1900	0.1900
(2) Secondary property tax rate	1.2500	1.2500
(3) Total city/town tax rate	1.4400	1.4400

B. Special assessment district tax rates
 Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.



Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
GENERAL FUND			
Local taxes			
General Fund	\$ 35,163,100	\$	\$ 35,882,488
Half Cent Sales Tax Fund	13,858,000		14,157,154
Licenses and permits			
General Fund	1,540,000		1,807,600
Intergovernmental			
General Fund	28,670,596		30,102,090
Charges for services			
General Fund	21,428,007		22,040,103
Fines and forfeits			
General Fund	2,556,100		2,522,624
Interest on investments			
General Fund	313,400		335,700
Half Cent Sales Tax Fund	71,900		180,000
In-lieu property taxes			
Contributions			
Voluntary contributions			
Miscellaneous			
General Fund	1,565,414		1,398,601
Total General Fund	\$ 105,166,517	\$	\$ 108,426,360

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012**

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
SPECIAL REVENUE FUNDS			
Street Fund	\$ 11,321,716	\$	\$ 11,457,599
	\$ 11,321,716	\$	\$ 11,457,599
Transit Fund	\$ 140,350	\$	\$ 21,093
	\$ 140,350	\$	\$ 21,093
Street Light Improvement Districts Fund	\$ 461,033	\$	\$ 483,919
Maintenance Improvement Districts Fund	151,202	\$	161,834
	\$ 612,235	\$	\$ 645,753
Development Fee Fund	\$ 3,778,046	\$	\$ 4,865,672
	\$ 3,778,046	\$	\$ 4,865,672
Public Housing Funds	\$ 280,800	\$	\$ 2,900
Section 8 Housing Fund	328,443	\$	653,040
	\$ 609,243	\$	\$ 655,940
Grant Funds	\$ 5,479,079	\$	\$ 14,782,092
	\$ 5,479,079	\$	\$ 14,782,092
Transportation Sales Tax Fund	\$ 8,450,800	\$	\$ 8,681,011
	\$ 8,450,800	\$	\$ 8,681,011
Total Special Revenue Funds	\$ 30,391,469	\$	\$ 41,109,160

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
DEBT SERVICE FUNDS			
General Obligation Bonds Fund	\$ 185,621	\$	\$ 203,000
	\$ 185,621	\$	\$ 203,000
Improvement Districts Funds	\$ 2,384,736	\$	\$ 1,819,570
	\$ 2,384,736	\$	\$ 1,819,570
Total Debt Service Funds	\$ 2,570,357	\$	\$ 2,022,570
CAPITAL PROJECTS FUNDS			
GO Bonds	\$ 129,000	\$	\$ 178,000
Proposed MDA / Loans	2,000		
	\$ 131,000	\$	\$ 178,000
County Transportation Tax Fund	\$ 13,421,458	\$	\$ 10,269,363
Federal Funded CIP Projects Fund	910,000		997,000
	\$ 14,331,458	\$	\$ 11,266,363
Total Capital Projects Funds	\$ 14,462,458	\$	\$ 11,444,363

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012**

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
PERMANENT FUNDS			
Fireman's Pension Fund	\$ 1,613	\$	\$ 1,000
	\$ 1,613	\$	\$ 1,000
Total Permanent Funds	\$ 1,613	\$	\$ 1,000
ENTERPRISE FUNDS			
Water Fund	\$ 30,514,500	\$	\$ 32,873,770
Water Replacement & Reserves Funds	130,149		135,037
Water Expansion & Improvement Districts Funds	1,206,480		1,127,670
Water Bond Fund	500		
	\$ 31,851,629	\$	\$ 34,136,477
Wastewater Fund	\$ 17,963,054	\$	\$ 19,187,434
Wastewater Replacement & Reserves Funds	107,325		140,667
Wastewater Expansion & Improvmnt Districts Funds	478,918		460,716
	\$ 18,549,297	\$	\$ 19,788,817
Residential Sanitation Fund	\$ 9,848,384	\$	\$ 9,882,146
Commercial Sanitation Fund	2,175,560		2,158,500
Sanitation Reserve Funds	778,580		953,772
Sanitation Expansion Funds	140,000		121,500
	\$ 12,942,524	\$	\$ 13,115,918
Sports Complex Ops/Maintenance Fund	\$ 2,484,800	\$	\$ 2,420,000
Sports Complex Equipment Reserve Fund	273,075		290,214
Storm Water Drainage System Fund	804,655		805,000
	\$ 3,562,530	\$	\$ 3,515,214
Total Enterprise Funds	\$ 66,905,980	\$	\$ 70,556,426

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2012**

SOURCE OF REVENUES	ESTIMATED REVENUES 2011	ACTUAL REVENUES* 2011	ESTIMATED REVENUES 2012
INTERNAL SERVICE FUNDS			
Fleet Maintenance Fund	\$ 4,803,862	\$	\$ 4,855,332
Fleet Reserve Fund	73,568		1,239,803
Streets/Transit Equipment Reserve	288,406		248,068
	\$ 5,165,836	\$	\$ 6,343,203
Insurance Reserve Fund	\$ 2,179,447	\$	\$ 2,679,860
Workmans Comp Self Insurance	753,614		953,583
Health Self Insurance	12,354,500		13,196,772
	\$ 15,287,561	\$	\$ 16,830,215
Facilities Maintenance Fund	\$ 5,543,532	\$	\$ 5,285,628
	\$ 5,543,532	\$	\$ 5,285,628
Information Technology Fund	\$ 6,967,092	\$	\$ 6,734,527
Information Technology Reserve Fund	485,800		550,566
Information Technology Project Fund	2,500		2,500
	\$ 7,455,392	\$	\$ 7,287,593
Total Internal Service Funds	\$ 33,452,321	\$	\$ 35,746,639
TOTAL ALL FUNDS	\$ 252,950,714	\$	\$ 269,306,518

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 17 - Auditor General Schedule D
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2012**

FUND	OTHER FINANCING 2012		INTERFUND TRANSFERS 2012	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund	\$	\$	\$ 7,891,864	\$ 214,000
Half-Cent Sales Tax Fund				9,296,862
Total General Fund	\$	\$	\$ 7,891,864	\$ 9,510,862
SPECIAL REVENUE FUNDS				
Streets Fund	\$	\$	\$ 1,509,337	\$ 120,522
Transit Fund			671,103	
Wellness Program Fund			10,000	
Arts Commission Capital Fund				243,029
Transportation Sales Tax Fund				5,545,538
Municipal Court Allocation Fund				50,000
Street Light Districts Fund				483,919
Maintenance Imprvt Districts Fund				161,834
Total Special Revenue Funds	\$	\$	\$ 2,190,440	\$ 6,604,842
DEBT SERVICE FUNDS				
MDA Debt Service	\$	\$	\$ 5,634,463	\$
Total Debt Service Funds	\$	\$	\$ 5,634,463	\$
CAPITAL PROJECTS FUNDS				
Proposed GO Bonds Future Issue	\$ 16,523,825	\$ 16,523,825	\$	\$
Proposed MDA Bond Cap Proj	16,780,125	16,780,125		
Capital Projects - Outside Sources	1,606,948	1,606,948		
Total Capital Projects Funds	\$ 34,910,898	\$ 34,910,898	\$	\$
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Sports Complex Fund	\$	\$	\$ 2,056,232	\$ 109,240
Water Fund			112,213	3,896,367
Wastewater Fund			2,594,567	63,285
Residential Solid Waste Fund			10,668	82,282
Solid Waste Equipment Reserve Fund			75,000	
Storm Water Drainage System Fund			4,073	
Total Enterprise Funds	\$	\$	\$ 4,852,753	\$ 4,151,174
INTERNAL SERVICE FUNDS				
Fleet Services Fund	\$	\$	\$ 16,224	\$ 37,412
Fleet Reserve Fund			204,000	
Insurance Reserve Fund				
Information Technology Funds			2,035,046	1,169,000
Facilities Maintenance Fund				1,351,500
Total Internal Service Funds	\$	\$	\$ 2,255,270	\$ 2,557,912
TOTAL ALL FUNDS	\$ 34,910,898	\$ 34,910,898	\$ 22,824,790	\$ 22,824,790



Schedule 18 - Auditor General Schedule E
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2012

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2011	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2011	ACTUAL EXPENDITURES/ EXPENSES* 2011	BUDGETED EXPENDITURES/ EXPENSES 2012
GENERAL FUND				
City Attorney	\$ 2,910,018	\$ 53,892	\$ 3,085,469	\$ 2,961,367
City Clerk	1,161,878	(31,500)	1,014,078	960,843
City Manager	1,153,114	5,100	1,158,214	1,142,750
Community Services	18,971,981	162,584	18,809,968	18,515,632
Economic Development Services	3,410,878	10,052	3,391,560	3,328,911
Engineering	3,841,411	99,928	3,743,067	3,460,179
Finance	4,113,878	19,861	4,103,405	4,170,402
Finance Utilities	4,721,802	(88,626)	4,730,528	5,206,345
Fire	18,541,790	255,282	18,556,389	19,547,095
Governmental Affairs	1,132,437	64,903	1,132,010	1,125,439
Human Resources	2,396,210	11,836	2,409,008	2,316,165
Management and Budget	913,113	731	913,844	917,364
Mayor and Council	647,390		647,390	604,452
Municipal Court	1,990,676	13,331	1,989,427	1,821,218
Non-Departmental	34,477,330	13,021,379	8,871,020	29,403,886
Office of Communications	1,229,693	25,819	1,226,332	1,096,007
Planning and Community Development	2,414,636	77,267	1,998,449	2,131,843
Police	34,631,060	86,742	34,536,299	35,205,043
Public Works	549,037		547,859	431,467
Non-Departmental - Half Cent	3,296,401	3,273,297	5,478,068	5,402,022
Economic Dvpmt Svcs - Half Cent	350,000			375,000
Non-Departmental - Other Reserves	1,631,714	(364,998)	507,579	973,350
Total General Fund	\$ 144,486,447	\$ 16,696,880	\$ 118,849,963	\$ 141,096,780
SPECIAL REVENUE FUNDS				
Streets-Engineering	\$ 1,346,552	\$ 24,853	\$ 1,286,777	\$ 1,116,425
Streets-Public Works	12,603,444	21,058	10,999,196	13,885,451
Transportation Sales Tax Fund-Non-Dptl	10,825,746	190,497	3,622,932	12,371,336
Development Fee Funds-Non-Dptl	17,490,835	(656,327)	4,003,302	13,124,675
Public Housing-Planning and Community Dev.	327,871		327,871	327,871
Section 8 Housing-Planning and Community Dev.	1,655,658		751,673	1,320,013
Transit-Public Works	1,006,618	11,332	999,251	932,686
Attorney Grants-City Attorney	50,510	12,724	44,106	50,177
Public Safety Grants-Fire	307,500	159,049	349,011	436,800
Public Safety Grants-Police	350,871	1,170,623	1,030,060	450,932
Other Grants-Community Services	400,168	13,500	143,193	895,000
Other Grants-Finance	1,316,885	(214,055)	1,102,828	
Other Grants-Governmental Affairs		1,200,859	1,191,810	
Other Grants-Human Resources	10,000		9,038	10,000
Other Grants-Mayor and Council	2,500		582	
Other Grants-Municipal Court	69,610	249,805	227,992	473,777
Other Grants-Non-Departmental	10,005,000	(3,188,707)		10,000,000
Other Grants-Planning and Community Dev.	1,544,458	1,198,780	700,855	1,274,002
Community Service Grants-Community Svcs	437,726	41,564	435,811	433,361
Total Special Revenue Funds	\$ 59,751,952	\$ 235,555	\$ 27,226,288	\$ 57,102,506
DEBT SERVICE FUNDS				
General Obligation Bonds-Finance	\$ 28,406,177	\$	\$ 24,425,589	\$ 19,161,635
MDA Bonds-Finance	7,926,817		7,926,814	5,678,618
Improvement Districts-Finance	473,638		473,638	476,525
Improvement Districts-Non-Departmental	1,851,637		1,851,647	1,339,095
Total Debt Service Funds	\$ 38,658,269	\$	\$ 34,677,688	\$ 26,655,873
CAPITAL PROJECTS FUNDS				
General Obligation Bonds-Non-Departmental	\$ 51,632,234	\$ (3,040,427)	\$ 16,936,202	\$ 52,170,025
MDA Bonds-Non-Departmental	4,506,000	(384,507)	3,487,533	16,780,125
Capital Projects - Streets/Economic Development-Et	25,229,509	(12,674,278)	2,393,113	31,880,428
Outside Source Fund-Non-Departmental	5,399,964	(1,585,195)	1,263,086	2,098,448
Total Capital Projects Funds	\$ 86,767,707	\$ (17,684,407)	\$ 24,079,934	\$ 102,929,026



Schedule 18 - Auditor General Schedule E
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2012

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2011	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2011	ACTUAL EXPENDITURES/ EXPENSES* 2011	BUDGETED EXPENDITURES/ EXPENSES 2012
PERMANENT FUNDS				
Fireman's Pension-Fire	\$ 30,600	\$	\$ 30,600	\$ 30,600
Agency Funds-Planning and Community Developme			8,612	
Total Permanent Funds	\$ 30,600	\$	\$ 39,212	\$ 30,600
ENTERPRISE FUNDS				
Water-Public Works	\$ 33,888,405	\$ (962,157)	\$ 28,736,957	\$ 33,839,633
Water Replacement & Reserves-Public Works	2,401,882	99,006	651,882	1,515,337
Water Expansion-Public Works	3,524,550	359,700	1,816,113	7,978,945
Water Bonds-Public Works	10,500	617,839	339,155	
Wastewater-Public Works	27,014,310	(287,235)	23,093,635	25,711,960
Wastewater Replcmt & Reserves-Public Works	500,000			590,033
Wastewater Expansion-Public Works	532,568	106,090	258,963	3,497,662
Wastewater Bonds-Public Works	43,817	418,594	338,228	
Residential Solid Waste-Public Works	9,191,070		7,941,808	9,229,973
Commercial Solid Waste-Public Works	3,035,336		2,034,336	3,158,043
Solid Waste Reserves-Public Works	1,076,200		740,382	350,000
Solid Waste Expansion-Public Works	350,000		63,829	305,310
Sports Complex Ops/Mx-Community Svcs	4,654,505		4,376,939	4,913,001
Sports Complex Equipt Reserves-Community Svcs	442,900			950,000
Total Enterprise Funds	\$ 86,666,043	\$ 351,837	\$ 70,392,227	\$ 92,039,897
INTERNAL SERVICE FUNDS				
Fleet Maintenance-Public Works	\$ 4,713,700	\$ 14,993	\$ 4,713,700	\$ 4,672,721
Fleet Reserve-Public Works	2,387,276	252,195	1,352,000	2,141,998
Insurance Reserve-City Attorney	3,579,090	(51,540)	2,559,065	3,986,269
Insurance Reserve-Human Resources	12,234,472		13,056,500	14,976,653
Facilities Maintenance-Public Works	5,971,678	59,845	5,428,071	5,470,869
Information Technology	7,828,470	217,282	7,883,282	7,702,572
Information Technology Reserve	547,700	26,644	424,344	975,000
Information Technology Projects	1,376,596	(119,284)	580,356	219,236
Total Internal Service Funds	\$ 38,638,982	\$ 400,135	\$ 35,997,318	\$ 40,145,318
TOTAL ALL FUNDS	\$ 455,000,000	\$	\$ 311,262,630	\$ 460,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



**Schedule 19 - Auditor General Schedule F
Summary by Department of Expenditures/Expenses
Fiscal Year 2012**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2011	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2011	ACTUAL EXPENDITURES/ EXPENSES * 2011	BUDGETED EXPENDITURES/ EXPENSES 2012
City Attorney				
General Fund	\$ 2,910,018	\$ 53,892	\$ 3,085,469	\$ 2,961,367
Attorney Grants	50,510	12,724	44,106	50,177
Insurance Reserve	3,579,090	(51,540)	2,559,065	3,986,269
Department Total	\$ 6,539,618	\$ 15,076	\$ 5,688,640	\$ 6,997,813
City Clerk				
General Fund	\$ 1,161,878	\$ (31,500)	\$ 1,014,078	\$ 960,843
Department Total	\$ 1,161,878	\$ (31,500)	\$ 1,014,078	\$ 960,843
City Manager				
General Fund	\$ 1,153,114	\$ 5,100	\$ 1,158,214	\$ 1,142,750
Department Total	\$ 1,153,114	\$ 5,100	\$ 1,158,214	\$ 1,142,750
Community Services				
General Fund	\$ 18,971,981	\$ 162,584	\$ 18,809,968	\$ 18,515,632
Other Grants	400,168	13,500	143,193	895,000
Community Service Grants	437,726	41,564	435,811	433,361
Sports Complex Operations/Maintenance	4,654,505		4,376,939	4,913,001
Sports Complex Equipment Reserves	442,900			950,000
Department Total	\$ 24,907,280	\$ 217,648	\$ 23,765,911	\$ 25,706,994
Economic Development Services				
General Fund	\$ 3,410,878	\$ 10,052	\$ 3,391,560	\$ 3,328,911
Other Reserve Funds	350,000			375,000
Department Total	\$ 3,760,878	\$ 10,052	\$ 3,391,560	\$ 3,703,911
Engineering				
General Fund	\$ 3,841,411	\$ 99,928	\$ 3,743,067	\$ 3,460,179
Streets	1,346,552	24,853	1,286,777	1,116,425
Capital Projects - Streets/Economic Development	25,229,509	(12,674,278)	2,393,113	31,880,428
Department Total	\$ 30,417,472	\$ (12,549,497)	\$ 7,422,957	\$ 36,457,032
Finance				
General Fund	\$ 8,835,680	\$ (68,765)	\$ 8,833,933	\$ 9,376,747
Other Grants	1,316,885	(214,055)	1,102,828	
General Obligation Bonds	28,406,177		24,425,589	19,161,635
MDA Bonds	7,926,817		7,926,814	5,678,618
Improvement Districts	473,638		473,638	476,525
Department Total	\$ 46,959,197	\$ (282,820)	\$ 42,762,802	\$ 34,693,525
Fire				
General Fund	\$ 18,541,790	\$ 255,282	\$ 18,556,389	\$ 19,547,095
Public Safety Grants	307,500	159,049	349,011	436,800
Fireman's Pension	30,600		30,600	30,600
Department Total	\$ 18,879,890	\$ 414,331	\$ 18,936,000	\$ 20,014,495
Governmental Affairs				
General Fund	\$ 1,132,437	\$ 64,903	\$ 1,132,010	\$ 1,125,439
Other Grants		1,200,859	1,191,810	
Department Total	\$ 1,132,437	\$ 1,265,762	\$ 2,323,820	\$ 1,125,439



**Schedule 19 - Auditor General Schedule F
Summary by Department of Expenditures/Expenses
Fiscal Year 2012**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2011	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2011	ACTUAL EXPENDITURES/ EXPENSES * 2011	BUDGETED EXPENDITURES/ EXPENSES 2012
Human Resources				
General Fund	\$ 2,396,210	\$ 11,836	\$ 2,409,008	\$ 2,316,165
Other Grants	10,000		9,038	10,000
Insurance Reserve	12,234,472		13,056,500	14,976,653
Department Total	\$ 14,640,682	\$ 11,836	\$ 15,474,546	\$ 17,302,818
Information Technology				
Information Technology	\$ 7,828,470	\$ 217,282	\$ 7,883,282	\$ 7,702,572
Information Technology Reserve	547,700	26,644	424,344	975,000
Information Technology Projects	1,376,596	(119,284)	580,356	219,236
Department Total	\$ 9,752,766	\$ 124,642	\$ 8,887,982	\$ 8,896,808
Management and Budget				
General Fund	\$ 913,113	\$ 731	\$ 913,844	\$ 917,364
Department Total	\$ 913,113	\$ 731	\$ 913,844	\$ 917,364
Mayor and Council				
General Fund	\$ 647,390	\$	\$ 647,390	\$ 604,452
Other Grants	2,500		582	
Department Total	\$ 649,890	\$	\$ 647,972	\$ 604,452
Municipal Court				
General Fund	\$ 1,990,676	\$ 13,331	\$ 1,989,427	\$ 1,821,218
Other Grants	69,610	249,805	227,992	473,777
Department Total	\$ 2,060,286	\$ 263,136	\$ 2,217,419	\$ 2,294,995
Non-Departmental				
General Fund	\$ 34,477,330	\$ 13,021,379	\$ 8,871,020	\$ 29,403,886
Half Cent Sales Tax Fund	3,296,401	3,273,297	5,478,068	5,402,022
Other Reserve Funds	1,631,714	(364,998)	507,579	973,350
Transportation Sales Tax Fund	10,825,746	190,497	3,622,932	12,371,336
Development Fee Funds	17,490,835	(656,327)	4,003,302	13,124,675
Other Grants	10,005,000	(3,188,707)		10,000,000
General Obligation Bonds	51,632,234	(3,040,427)	16,936,202	52,170,025
MDA Bonds	4,506,000	(384,507)	3,487,533	16,780,125
Outside Source Fund	5,399,964	(1,585,195)	1,263,086	2,098,448
Improvement Districts	1,851,637		1,851,647	1,339,095
Department Total	\$ 141,116,861	\$ 7,265,012	\$ 46,021,369	\$ 143,662,962
Office of Communications				
General Fund	\$ 1,229,693	\$ 25,819	\$ 1,226,332	\$ 1,096,007
Department Total	\$ 1,229,693	\$ 25,819	\$ 1,226,332	\$ 1,096,007
Planning and Community Development				
General Fund	\$ 2,414,636	\$ 77,267	\$ 1,998,449	\$ 2,131,843
Public Housing	327,871		327,871	327,871
Section 8 Housing	1,655,658		751,673	1,320,013
Other Grants	1,544,458	1,198,780	709,467	1,274,002
Department Total	\$ 5,942,623	\$ 1,276,047	\$ 3,787,460	\$ 5,053,729



**Schedule 19 - Auditor General Schedule F
Summary by Department of Expenditures/Expenses
Fiscal Year 2012**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED	ACTUAL EXPENDITURES/ EXPENSES *	BUDGETED EXPENDITURES/ EXPENSES
	2011	2011	2011	2012
Police				
General Fund	\$ 34,631,060	\$ 86,742	\$ 34,536,299	\$ 35,205,043
Public Safety Grants	350,871	1,170,623	1,030,060	450,932
Department Total	\$ 34,981,931	\$ 1,257,365	\$ 35,566,359	\$ 35,655,975
Public Works				
General Fund	\$ 549,037	\$	\$ 547,859	\$ 431,467
Streets	12,603,444	21,058	10,999,196	13,885,451
Transit	1,006,618	11,332	999,251	932,686
Water	33,888,405	(962,157)	28,736,957	33,839,633
Water Replacement & Reserves	2,401,882	99,006	651,882	1,515,337
Water Expansion	3,524,550	359,700	1,816,113	7,978,945
Water Bonds	10,500	1,036,433	339,155	
Wastewater	27,014,310	(287,235)	23,093,635	25,711,960
Wastewater Replacement & Reserves	500,000			590,033
Wastewater Expansion	532,568	106,090	258,963	3,497,662
Wastewater Bonds	43,817		338,228	
Residential Solid Waste	9,191,070		7,941,808	9,229,973
Commercial Solid Waste	3,035,336		2,034,336	3,158,043
Solid Waste Reserves	1,076,200		740,382	350,000
Solid Waste Expansion	350,000		63,829	305,310
Fleet Maintenance	4,713,700	14,993	4,713,700	4,672,721
Fleet Reserve	2,387,276	252,195	1,352,000	2,141,998
Facilities Maintenance	5,971,678	59,845	5,428,071	5,470,869
Department Total	\$ 108,800,391	\$ 711,260	\$ 90,055,365	\$ 113,712,088
TOTAL ALL DEPARTMENT/FUND	\$ 455,000,000	\$	\$ 311,262,630	\$ 460,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



RESOLUTION NO. 2011 - 68

A RESOLUTION OF THE MAYOR AND
COUNCIL OF THE CITY OF PEORIA,
ARIZONA, ADOPTING THE FISCAL YEAR
2012 BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on May 17, 2011 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on June 21, 2011, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 21, 2011 in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on July 5, 2011; and

NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1, with accompanying schedules, are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2012.



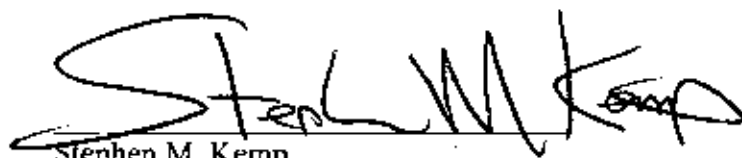
Resolution No. 11-68
Page 2 of 2

PASSED AND ADOPTED by the Mayor and City Council of the City of
Peoria, Arizona this 21st day of June 2011.



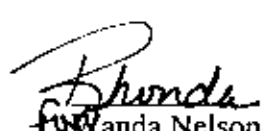
Bob Barrett, Mayor

APPROVED AS TO FORM:



Stephen M. Kemp
City Attorney

ATTEST:



Rhonda Nelson
City Clerk





Glossary

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free-up resources for other purposes.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget

will not include one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report: The official annual financial report of the City. The CAFR represents management's report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.



CAPITAL IMPROVEMENT PROGRAM

BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.

EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.



FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than \$1000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

General Fund: A general purpose fund supported by taxes, fees, and other non-enterprise revenues.

Enterprise Funds: Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the "constitution" for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for a specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.

GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.



MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the break-even sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day to day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property

within the City limits. In Arizona the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.

PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per \$100 of assessed valuation

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as benchmarks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are



allocated to cities and towns based primarily on U.S. Census population figures.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-by-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.



Acronyms

ACLP: Arizona Certified Landscape Professionals	HOA: Homeowners Association
ACMA: Arizona City Manager's Association	IAEI: International Association of Electrical Inspectors
ADEQ: Arizona Department of Environmental Quality	IAPMO: International Association of Plumbing & Mechanical Officials
ADWR: Arizona Department of Water Resources	ICMA: International City Manager's Association
AMMA: Arizona Municipal Management Association	IFMA: International Facility Manager's Association
AMWUA: Arizona Municipal Water Users Association	IMSA: International Municipal Sign Association
APWA: American Public Works Association	ISO: Insurance Service Organization
ARRA: American Recovery and Reinvestment Act of 2009	IT: Information Technology
ASPA: Arizona Society Public Administration	ITE: Institute of Transportation Engineers
AWPCA: Arizona Water & Pollution Control Association	LEED: Leading Through Education & Environmental Design
AWWA: American Water Works Association	MAG: Maricopa Association of Governments
CAFR: Comprehensive Annual Financial Report	MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
CDBG: Community Development Block Grant	MDA: Municipal Development Authority
COJET: Council on Judicial Education & Training	MOC: Municipal Office Complex
CWA: Clean Water Act	MOU: Memorandum of Understanding
DEQ: Department of Environmental Quality	MSCA: Municipal Sports Complex Authority
EEO: Equal Employment Opportunity	NFPA: National Fire Protection Association
EMS: Emergency Medical Services	NPDES: National Pollution Discharge Elimination System
FEMA: Federal Emergency Management Administration	NSPE: National Society for Professional Engineers
FHWA: Federal Highway Administration	NUSA: Neighborhood U.S.A.
FICA: Federal Insurance Contribution Act	OSHA: Occupational Safety & Health Association
FSL: Foundation for Senior Living	RPTA: Regional Public Transit Authority
GAAP: Generally Accepted Accounting Principles	SWPRA: Southwest Public Recycling Association
GASB: Government Accounting Standards Board	TIS: Transportation Infrastructure and Services
GFOA: Government Finance Officer's Association	WRAG: Water Resources Advisory Group
GMA: Groundwater Management Act	WWTP: Wastewater Treatment Plant
GO: General Obligation	
HUD: Federal Department of Housing & Urban Development	
HURF: Highway User Revenue Fund	



Acknowledgements

The development of the FY 2012 budget once again proved to be a considerable undertaking. Responding to our fiscal challenges required teamwork and collaboration, solid communication and a continued commitment to act in the best interests of our residents, businesses, partners and employees. I would like to personally thank those individuals that helped to make this budget a reality.

The preparation of the budget has become a year-long process, involving numerous stakeholders, operational insight, and financial expertise. All along the way, the staff of the Management and Budget Department showed incredible commitment and support to the organization as a whole. Jeff Tyne, who served as the Management and Budget Director for the majority of the budget planning year, provided exceptional leadership in working with the executive team and department heads to tackle a third consecutive year of budget reductions. Barry Houg, budget coordinator, guided the budget process by managing assignments, maintaining numerous automated systems, and spearheading the financial analysis efforts. Alex Munro, senior budget analyst, served as the operating budget lead, offering departmental support and undertaking several important research initiatives. Peter Christensen, senior budget analyst, performed exceptionally well in managing the city's substantial Capital Improvement Program. Howell Lindsay, rate analyst, and the city's Public Works-Utilities Department worked collaboratively to develop a water and wastewater rate structure that met the financial and operational goals of the city in the most efficient and effective way. Mindy Russell, management assistant, has been the linchpin that keeps us all together, providing administrative support, performing key research, and developing an outstanding budget document.

I would like to personally thank City Manager Carl Swenson for his thoughtful leadership and continued guidance over the last year. Special recognition also goes to Deputy City Managers Susan Thorpe and Susan Daluddung for their continued stewardship during this budget process. Also, thanks to our Human Resources Director Wynette Reed, Chief Financial Officer Brent Mattingly, and Public Works-Utilities Director Bill Mattingly, and the rest of the Utilities staff for their contribution in resolving this year's budget deficit. Likewise, all the department directors, cost center managers, and department budget experts have played key roles in developing a balanced spending plan for the upcoming year. Vicki Rios, Kent Meredith, Dan Leahy, Jeanine Jones, Christen Wilcox, Dawn Jenkins, and the rest of the Finance Department staff have been key partners in the development of this budget.

Finally, I would like to express my gratitude to the Peoria City Council. With their continued support and thoughtful direction throughout this process, they have ensured that the fiscal realities of the day have not undermined the excellent quality of life enjoyed by our Peoria citizens.

Katie Gregory
Management and Budget Director

