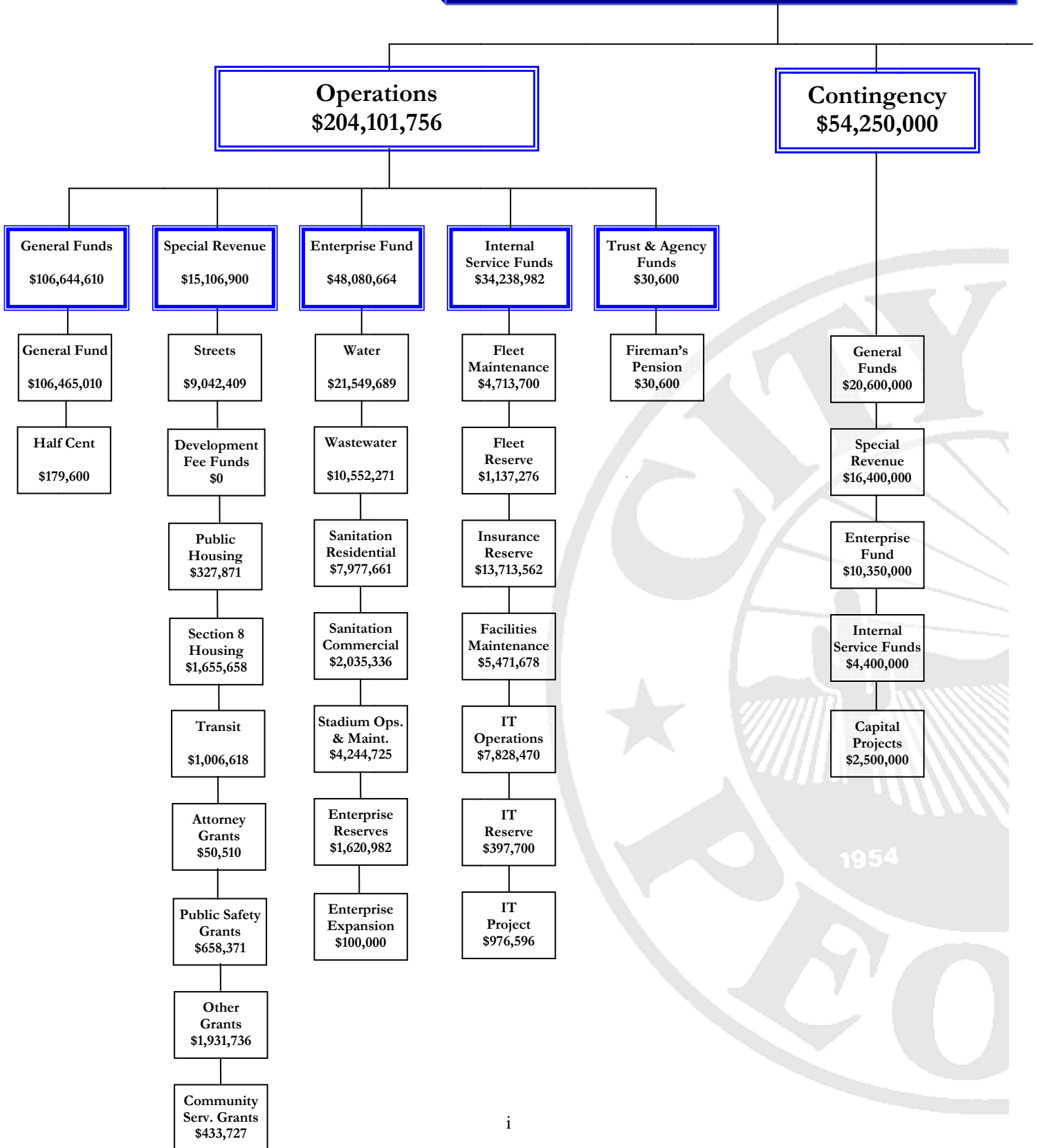


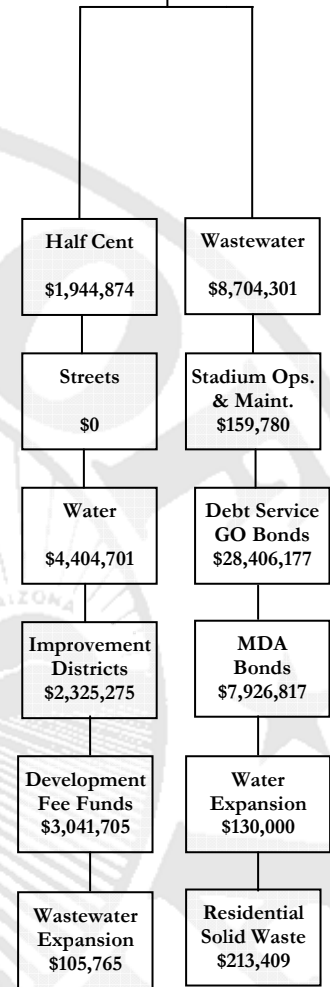


**City of Peoria
Annual Program Budget
Fiscal Year 2011**

Total Fiscal Year 2010 Budget \$455,000,000



Long-Term Debt
\$57,362,804



Capital Projects
\$139,285,440

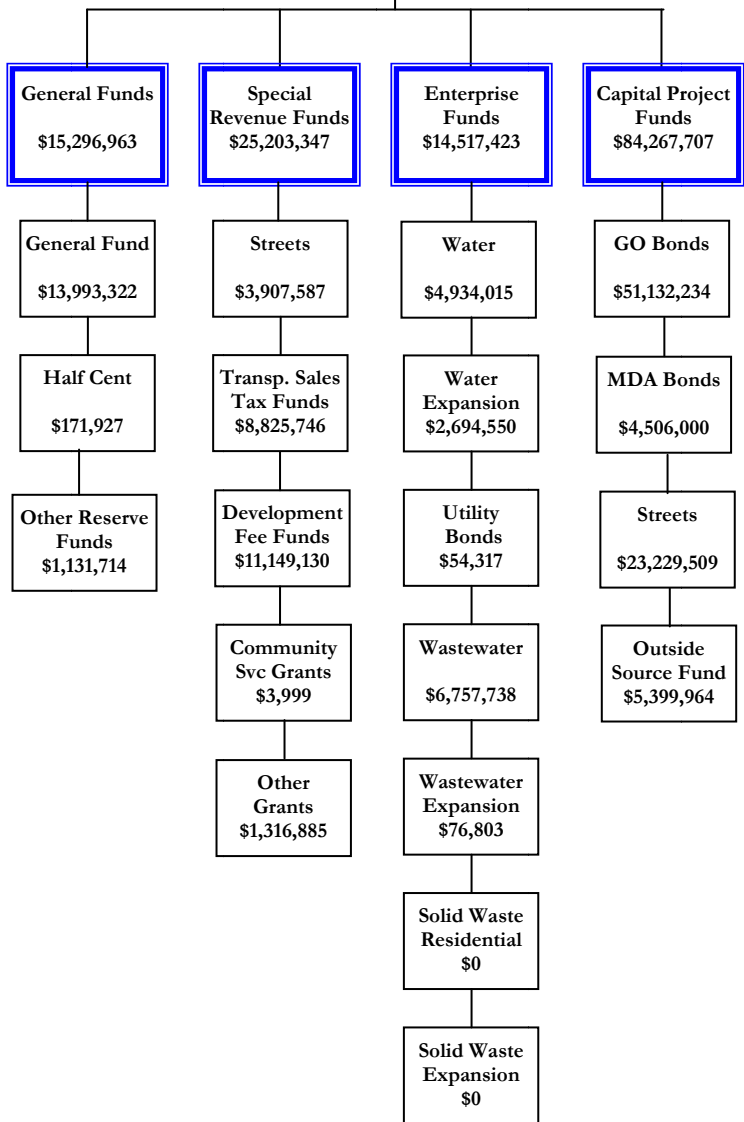




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City of Peoria Annual Program Budget Fiscal Year 2011

Bob Barrett
Mayor

Vicki Hunt
Councilmember

Carlo Leone
Councilmember

Dave Pearson
Councilmember



Cathy Carlat
Councilmember

Joan Evans
Councilmember

Ron Aames
Vice Mayor

Carl Swenson
City Manager

Susan J. Daluddung
Deputy City Manager – Community Building
Susan Thorpe
Deputy City Manager – Operations

George Anagnost
Municipal Judge

J.P. de la Montaigne
Community Services Director

Wynette Reed
Human Resources Director

Thomas Solberg
Fire Chief

Mary Jo Kief
City Clerk

John Imig
Information Technology Director

Bill Mattingly
Public Works/Utility Operations
Director

Stephen M. Kemp
City Attorney

Andrew Granger
Engineering Director

Glen Van Nimwegen
Planning and Community
Development Director

Larry Ratcliff
Police Chief

Brent Mattingly
Finance Director

Jeff Tyne
Management and Budget Director

Scott Whyte
Economic Development Services
Director



Core Values

“The City of Peoria team members share a commitment to provide quality service for our community.”

Professional

Demonstrates professional skills and knowledge needed to perform the job; keeps informed of developments in the professional field and applies this knowledge to the job; encourages and supports the development of subordinate personnel.

Ethical

Maintains the highest standards of personal integrity, truthfulness, honesty, and fairness in carrying out public duties; avoids any improprieties; trustworthy, maintains confidentiality; never uses City position or power for personal gain.

Open

Communicates effectively orally and in writing; involves appropriate individuals and keeps others informed; acts as a team member; participates and supports committees/boards/commissions/task forces; approachable; receptive to new ideas; supports diversity and treats others with respect; actively listens.

Responsive

Consistently emphasizes and supports customer service; takes responsibility to respond to all customers in a prompt, efficient, friendly, and patient manner; represents the City in an exemplary manner with civic groups/organizations and the public.

Innovative

Demonstrates original thinking, ingenuity, and creativity by introducing new ideas or courses of action; supports innovative problem-solving by identifying and implementing better methods and procedures; takes responsible risks; demonstrates initiative and “follows through” on development and completion of assignments.

Accountable

Accepts responsibility; committed to providing quality service to our community; plans, organizes, controls and delegates appropriately; work produced is consistent and completed within required timeframes; implements or recommends appropriate solutions to problems; acknowledges mistakes; manages human and financial resources appropriately.

Mayor and City Council



Mayor Bob Barrett



Vicki Hunt
Acacia District



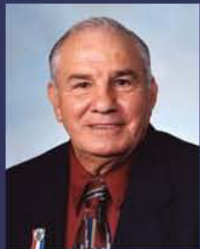
Cathy Carlat
Mesquite District



Dave Pearson
Ironwood District



Ron Aames
Palo Verde District



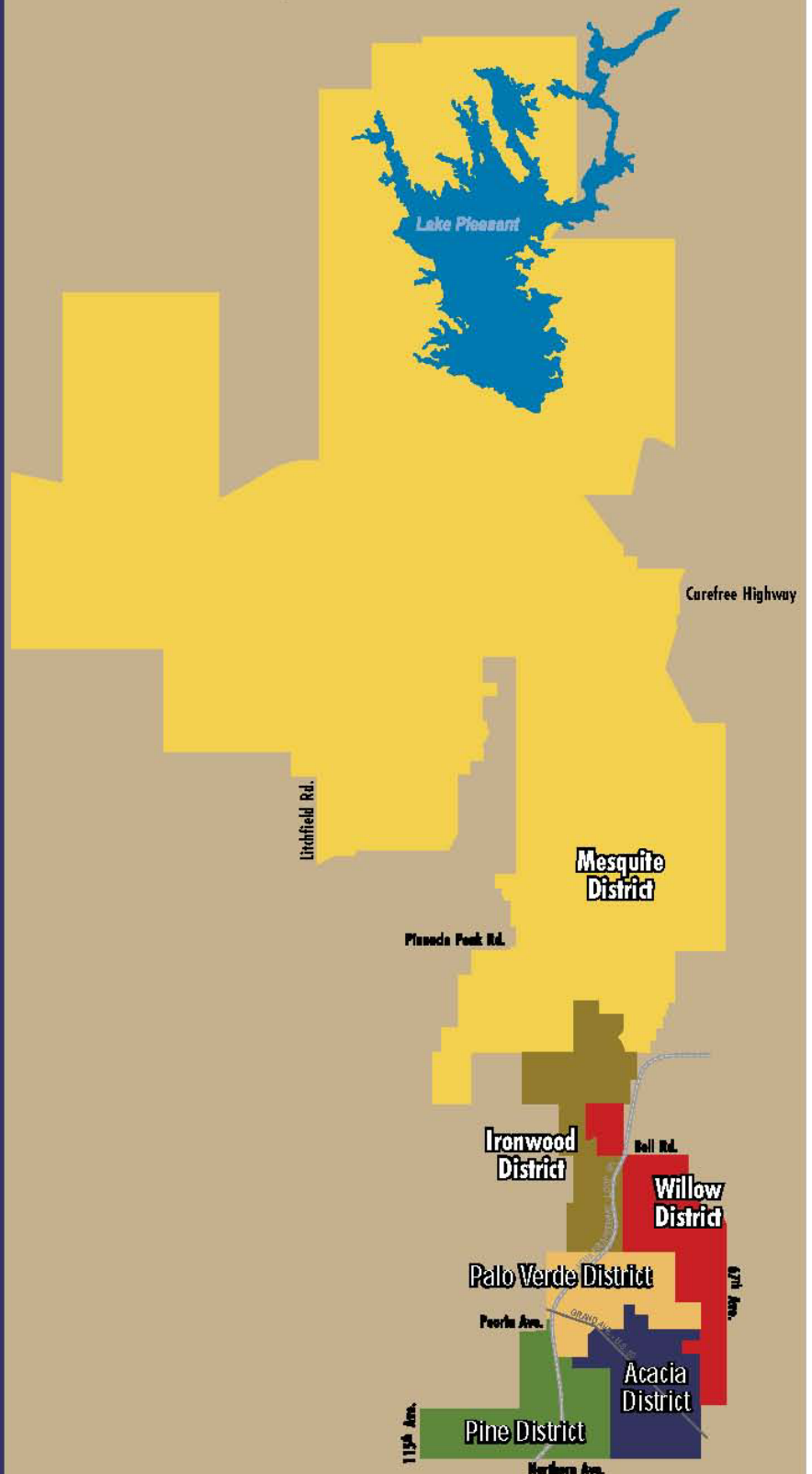
Carlo Leone
Pine District



Joan Evans
Willow District

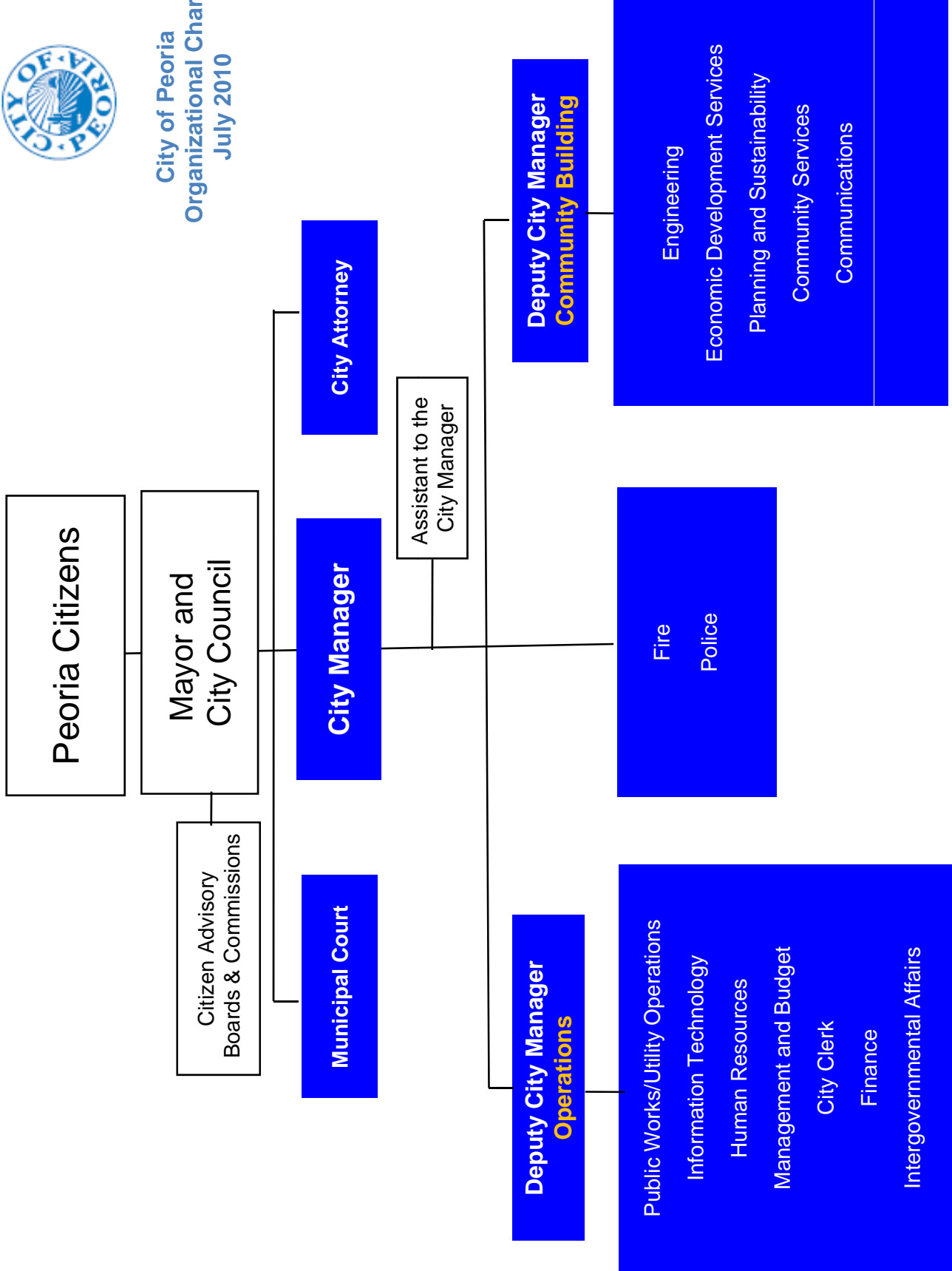
For more information visit
www.peoriaaz.gov/council

City Council Districts





City of Peoria
Organizational Chart
July 2010



Introduction

The City of Peoria is committed to promoting an excellent quality of life for our residents. To do so, we continue to look to engage the citizens in our neighborhoods and ultimately our entire community. The FY 2011 budget includes resources that will enable the City to continue to provide exceptional services and enhance the quality of life for our residents. The following offers a glimpse of Peoria's residents, the recreational and cultural amenities within our borders, discussion on our business environment, and a brief overview of services the City of Peoria provides.

A GLIMPSE OF HISTORY

The first settlers in what is now known as the City of Peoria were farmers from Peoria, Illinois who migrated to this area during the late 19th and early 20th centuries and named this new community after



their hometown. With the Arizona Canal providing irrigation for the area's arid but fertile lands, and with access to railroad lines, these

settlers developed a thriving agricultural community. When Peoria was incorporated in 1954, the city consisted of one square mile of land. The community started to change in the 1960's after Del Webb began developing Sun City, a retirement community west of Peoria. A series of annexations during the 1980's and 1990's designed to preserve desert open space and manage quality growth resulted in expanding Peoria's land area to the 178 square miles it covers today. Not only did the annexations create the fourth largest incorporated area in Arizona, they also included Lake Pleasant, the second largest lake in Arizona and a premier recreational asset.

LOCAL DEMOGRAPHICS

While Peoria has maintained the friendly family character that it developed as a small rural community, it now stands as one of the Valley's most dynamic cities. The combination of safe, well-planned neighborhoods and unlimited recreational and cultural opportunities makes Peoria a prosperous community in which to live, work and play. The Peoria Unified School District and the Deer Valley Unified School District, two of the finest school districts in the state, have contributed to the City's strong educational reputation. The median price of a new home is \$264,440. Our city has one of the lowest unemployment rates in the Phoenix metropolitan area and an affluent, young working community that enjoys the high quality of life they find in Peoria.



Population

As the Valley of the Sun became one of the fastest growing areas in the nation, Peoria welcomed thousands of new residents. Peoria's population rapidly grew from 12,000 in 1980 to an estimated 139,000 in 2005; since then, moderate growth brings the current estimate to just under 160,000. The 2000 Census identified the City of Peoria as the fifth fastest growing city in the nation for cities over 100,000 in population in the 1990's.

Climate

Peoria is part of the "Valley of the Sun" and the climate is warm and semi-arid, featuring low annual rainfall with high temperatures in the summer months. Winters in this desert environment are normally sunny and comfortable with occasional freezing point temperatures during the three coldest months (December, January, and February). Average year-round temperature is in the low 70's.

Amenities

A wide range of facilities can be found in the City of Peoria, including the Community Center and Women's Club, three swimming pools, two libraries, 28 neighborhood parks (including three with dog parks), private golf courses, walking trails, mountain hiking trails, a regional Community Park with a Recreation Center and more. Every square mile in Peoria, a neighbor-



hood park is available with assorted amenities for our residents, families, visitors and kids. These amenities include any or all of the following: walking/jogging paths, basketball courts, volleyball courts, tennis courts, playgrounds, tot turf areas, ramadas, and more. The City's first community park, Rio Vista, features such amenities as an urban lake, a skateboard park, group picnic ramadas, a splash park, baseball and softball fields, and sand volleyball courts.



For the baseball fan, the Peoria Sports Complex, with its 11,000-seat stadium and 13 baseball fields, is the Spring Training home of the Seattle Mariners and San Diego Padres, and also welcomes the Fall League and international teams who compete here during the rest of the year.

Lake Pleasant, annexed by the City in 1996, is the second largest man-made lake in Arizona and is less than 20 miles from the center of town. The 10,000-acre lake is an ideal destination for boating, fishing and water sports enthusiasts. Cultural activities, including symphonies, theatres, art galleries and museums are found throughout the Valley of the Sun.



City Government

The City of Peoria utilizes the Council-Manager form of government. The City Council sets city policy and direction, while the City Manager is responsible for the day to day operations of the city. Peoria's Mayor is elected to 4-year terms to serve the community "at large", while each of the six Council Members is elected to 4-year terms in specific geographic districts. Peoria's



Boards and Commissions are made up of Peoria citizens who wish to serve their community. These volunteers are appointed to review complex issues and provide informed recommendations to the Peoria City Council.

City Services

Peoria's excellent Police and Fire Departments make the city one of the safest in Arizona. The Fire Department operates eight stations throughout the City, including a station at Lake Pleasant. The Police Department provides law enforcement, investigates criminal incidents and traffic accidents, provides traffic safety and enforcement, and provides crime prevention and community-oriented policing services through programs such as the Citizen's Police Academy, Ride Along programs, and School Resource Officers.



Utilities provided by the City include water, wastewater and sanitation service. The Greenway Water Treatment Plant is a state-of-the-art water treatment plant that treats Salt River Project water. The plant also enables the city to further reduce its dependence on groundwater and comply with state law regarding conversion to renewable surface water for most of our water supply. The City's newest facility, the Butler Water Reclamation Plant, will not only serve our residents for many years to come, but allows reclaimed water generated by the plant to provide an additional water resource that can be used for landscape irrigation or groundwater recharge credits.



Business

Peoria's business community is emerging as a leading center, not only in Arizona and the Phoenix metropolitan area, but in the United States as well. The City has attracted major shopping centers, hotels, fine dining, and commercial and light industrial businesses. Mixed-



use development combines residential and commercial activity. In addition, planning is underway for the city's first hospital facility.

Listed below are the top 25 employers in Peoria. As you can see, there are many diverse sectors represented within the City. The largest prod-

uct/service category is education-based activities, totaling 3,776 employees. Also represented are healthcare providers, government agencies, automotive sales, food industry, construction & contractors, general retail services, and manufacturing.

Peoria's Top 25 Employers

Business Name	Product/Service	Estimated # of Employees
Peoria Unified School District	Education	3,776
Bell Road Auto Dealerships (14)*	Automotive Sales	1,636
City of Peoria	Government	1,705
Freedom Plaza / Plaza Del Rio Campus*	Health Care	700
Wal-Mart (2)*	Retail	635
Fry's Food Stores (4)*	Grocery / Retail	533
Target (3)*	Retail	492
Immanuel Care Campus	Health Care	350
Safeway (4)*	Grocery / Retail	301
Good Shepherd Care Center	Health Care	250
Lowe's (2)*	Retail	236
Antigua	Retail / Manufacturing	227
Forum at Desert Harbor	Health Care	218
Home Depot (2)*	Retail	216
Albertson's (2)*	Grocery / Retail	210
Kohl's (2)*	Retail	205
Northern Pipeline	Manufacturing	185
Arizona Retirement Centers (dba Sierra Winds)	Health Care	180
Olive Garden Restaurant	Food Service	158
Oak Craft	Manufacturing	150
Bashas' (2)*	Grocery / Retail	136
Sun Grove Village Care Center	Health Care	120
Red Lobster Restaurant	Food Service	107
Cracker Barrel Old Country Store	Food Service	106
PetSmart (2)*	Retail	85

*Combined businesses / total of all stores

QUALITY OF LIFE

Peoria's place on the national map was first etched when the Peoria Sports Complex—the Spring Training home of Major League Baseball's San Diego Padres and Seattle Mariners—opened in 1994. The Challenger Space Center offers a high-tech environment of space exploration through flight simulations, viewings, and multimedia presentations and has helped to establish our community as a viable learning center. This state-of-the-art learning center joins only 29 other centers operating in the United States and Canada.

For those interested in learning how the city operates, the city offers the Peoria Leadership Institute, a seven-week program (one night per week) that gives an overview of each city department, and detailed discussions about how those departments provide service to the city. The Peoria Leadership Institute is open to any Peoria resident free of charge. In addition, the Police and Fire departments offer Citizen's Academies that provide similar insight into the operations of these vital city departments.

Rio Vista Community Park has been very busy in the six years since it opened. The park hosts amenities such as ramadas for family and group functions, an urban lake, a skateboard park, playground and water splash park, sand volleyball courts, softball/baseball fields, and a community recreation center. The Rio Vista Recreation Center opened in the fall of 2008 and boasts a full-size gymnasium, racquetball courts, meeting and classroom spaces, a large multi-purpose room, a climbing wall, an adventure center and much more. In response to the increased demand for regional recreational facilities, construction will begin within the next two years on

Peoria's second community park. The Sunrise Pool and Family Center includes amenities such as a zero depth entry in the tot area, a water slide, a dive well, an eight-lane competitive racing pool, and two classrooms in the Family Center.

The Sunrise Mountain Branch Library opened in March 2009 with over 3,500 residents in attendance at the Grand Opening event. Since then, the numbers and feedback continue to be impressive. As Peoria continues to provide exceptional customer service, you will see many changes and enhancements throughout the city.

The mountain hiking and river trail system is very popular among Peoria's residents and visitors. The New River trail system is planned to be more than 25 miles in length with more than 18 miles of the trail located within Peoria. Approximately 10 of the 18 miles of trail along the New River corridor have been completed to date. The Skunk Creek Trail in Peoria is approximately 1.5 miles in length and connects the New River Trail with the Arizona Canal Diversion Trail (ACDC). The ACDC continues for several miles east and southeast through Glendale, Phoenix and into Scottsdale. This trail connects to the Peoria Sports Complex, making it a convenient and fun way to see a baseball game along with access to the other entertainment venues around the Sports Complex area.





Peoria at a Glance ...

Form of Government: Council-Manager

Date of Incorporation: June 6, 1954

Fire Protection



Number of Stations.....	8
Number of Employees	162
Avg. Response Time (minutes)	4.31
Number of Incidents:	
Emergency Medical Support	11,690
Fire Calls	1,067
Miscellaneous	547

Police Protection



Number of Employees	
Sworn	187
Non-Sworn	101
Priority 1 Response Time (minutes).....	5.50
Number of calls answered.....	315,907

City Employees

(as of July 1, 2009)



Full-time.....	1,163
Part-time FTE's.....	32
Total authorized FTE's	1,195

Peoria Unified School District



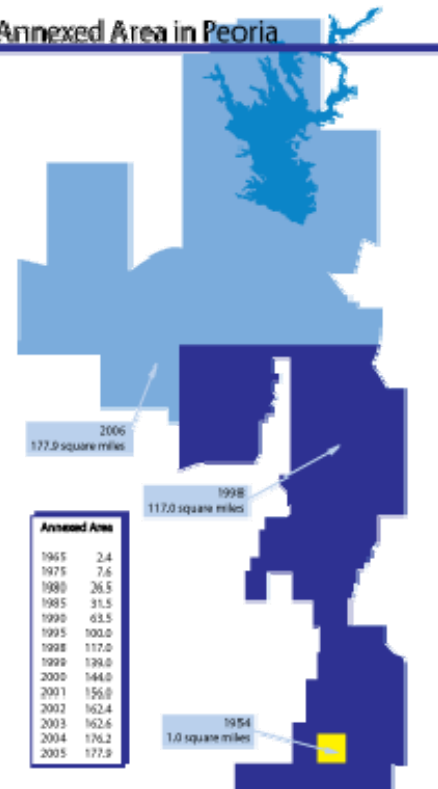
Number of Schools	
Elementary Schools (grades K-8).....	30
High Schools (grades 9-12).....	8
Number of Students	
Elementary	25,500
High School	12,500

Recreation



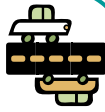
Neighborhood Parks.....	28
Total Park Acreage	322
Miles of Trails	23.5
Playgrounds.....	35
Ramadas	90
Tennis Courts.....	25
Basketball Courts.....	41
Multi-purpose Fields	31
Swimming Pools	3
Volleyball Courts	12
Sports Complex	1
Community Lake.....	1
Urban Lake	1
Skate Park.....	1

Annexed Area in Peoria



Streets and Utilities ...

Streets



Miles of streets maintained:

Arterial (paved)	87.38
Collectors (paved)	68.88
Local (paved)	396.43
Unpaved	1
Streetlights	13,918



Utilities



Number of active customers

Water	46,902
Wastewater	49,923
Solid Waste	48,006

Water Data:

Annual consumption (1,000's gal)	8,674,450
Avg. gal/user/month	14,606
Avg. gal/user/year	175,270
Number of wells in system	31
Available storage capacity	42.0 mil gals

Wastewater data:

Treatment plant capacity	
Beardsley Plant	4.0 mil gal/day
Jomax Plant	2.25 mil gal/day
Butler Plant	10.0 mil gal/day
Annual wastewater treated	
Beardsley Plant	1.007 bil gal
Jomax Plant	0.134 bil gal
Butler Plant	2.732 bil gal

Solid Waste:

.....Residential tonnage processed	48,970
.....Commercial tonnage processed	22,856
.....Recycle tonnage processed	16,084

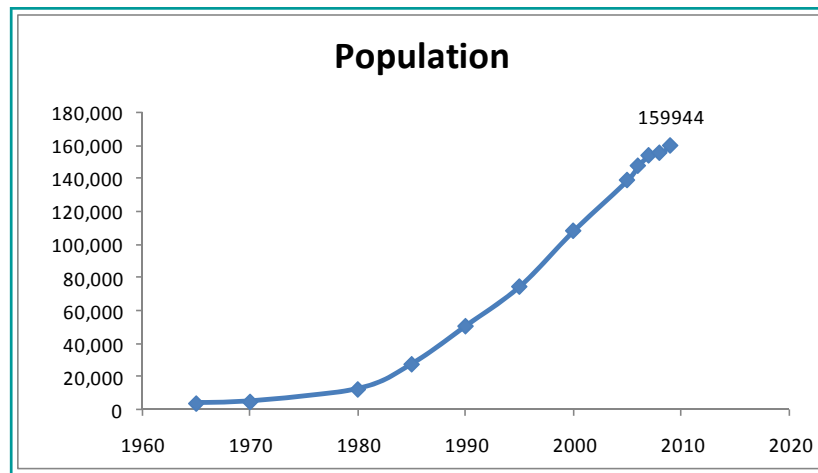


Election Statistics

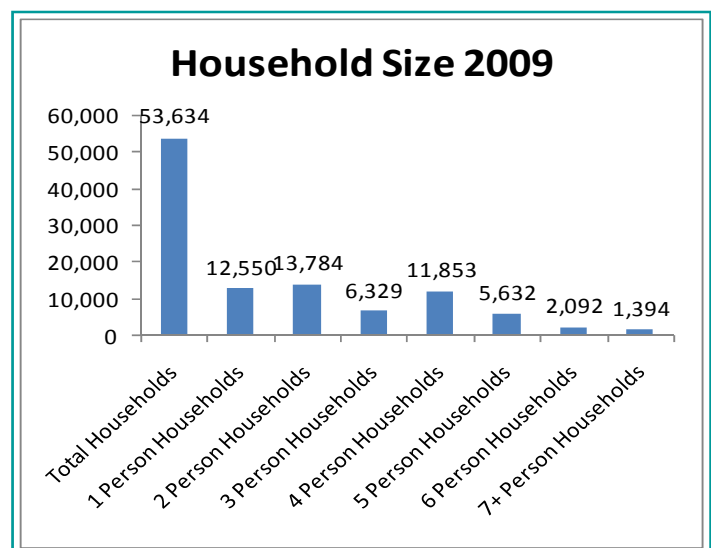
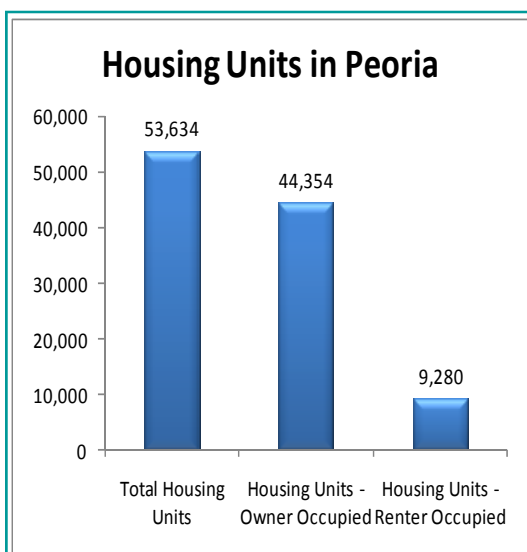
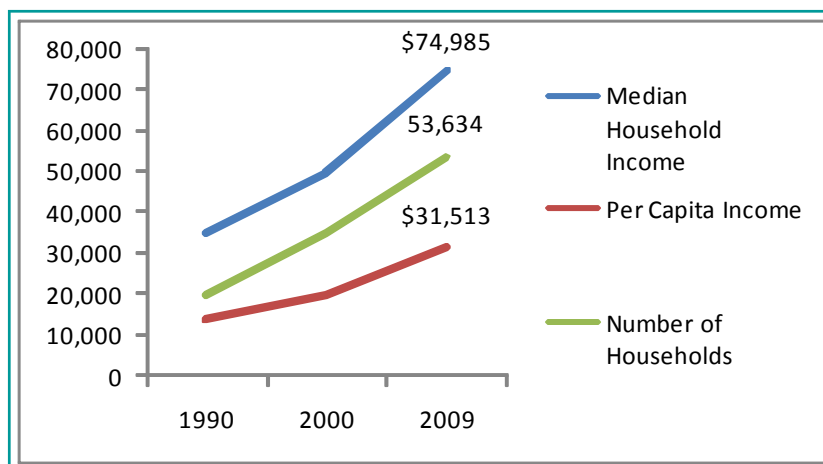
Date	Type of Election	Registered Voters	Votes Cast	% of Registered Voters Voting
November 7, 2006	General	63,544	38,539	60.65%
September 12, 2006	Primary	62,328	15,799	25.35%
November 8, 2005	Special (Mail)	64,018	13,417	20.96%
September 13, 2005	Special	66,276	7,299	11.01%
May 17, 2005	Special	65,998	9,704	14.70%
November 4, 2008	Special Bond/Recall	76,323	61,955	81.17%



About Our People

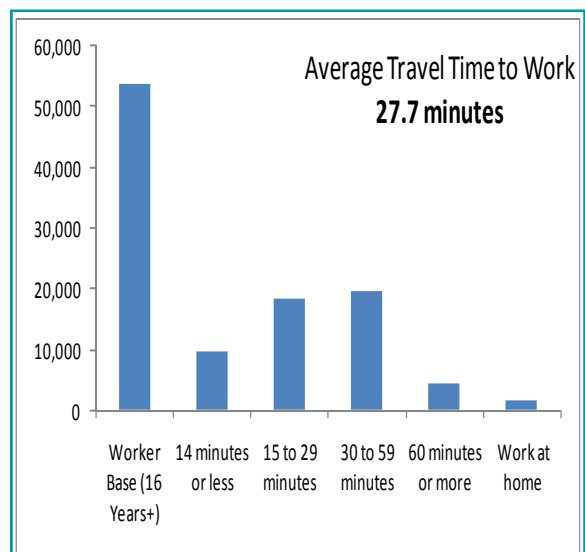
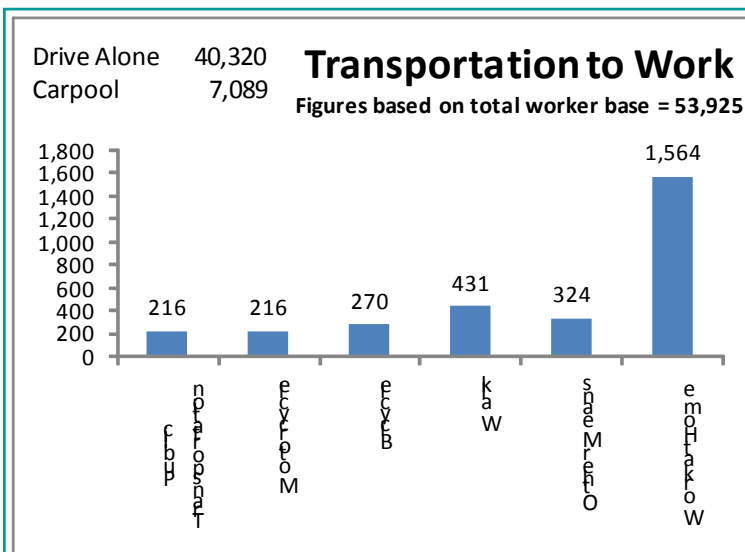
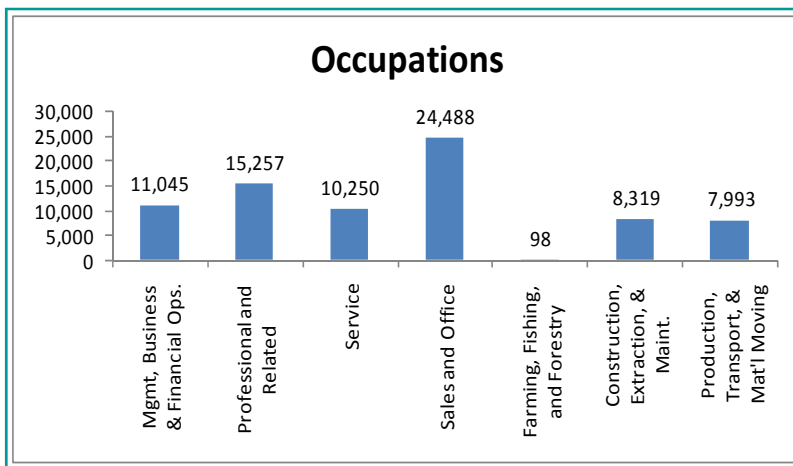
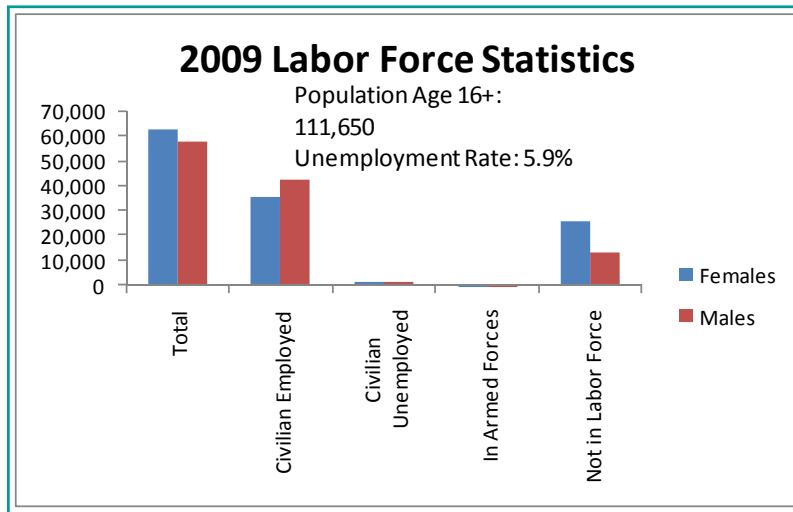


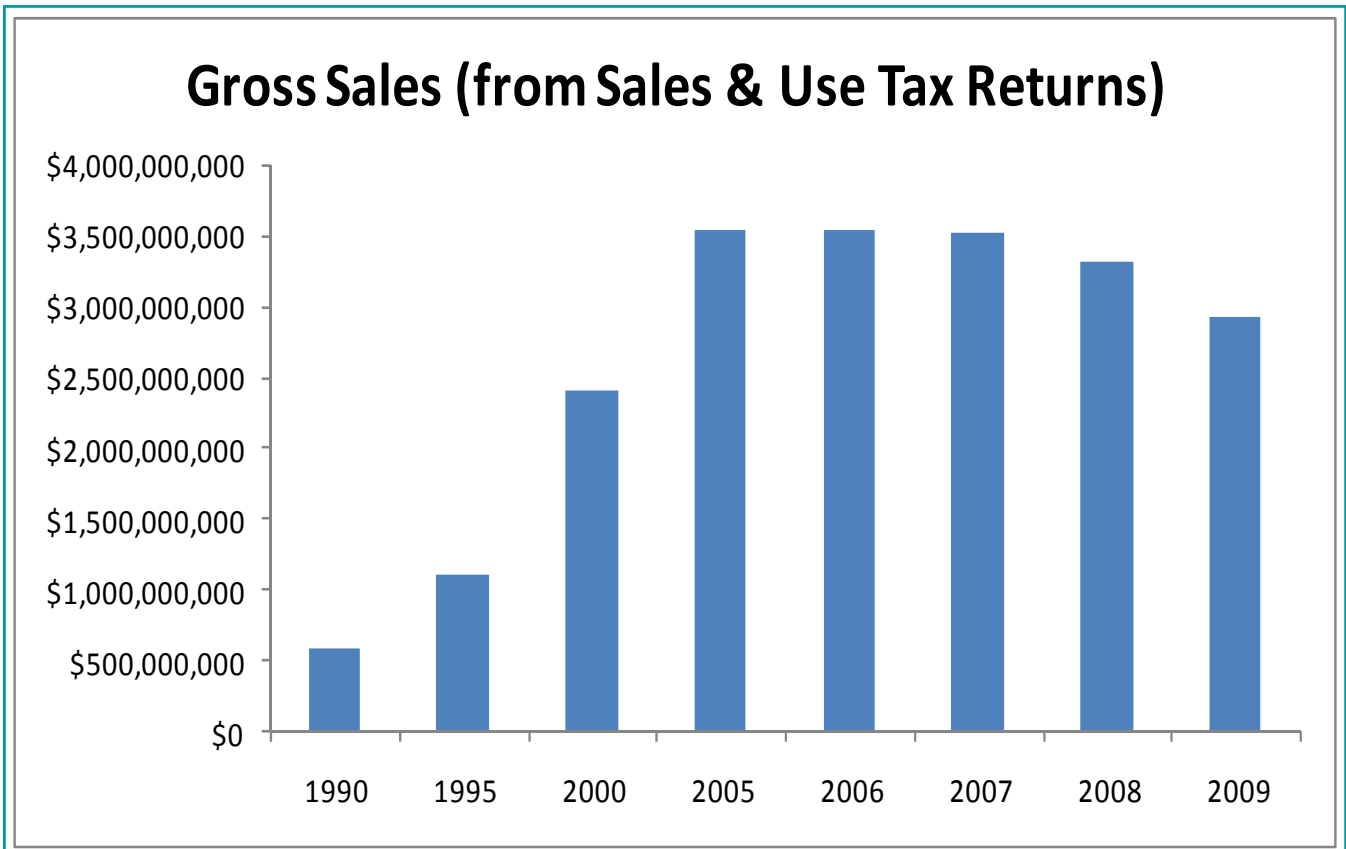
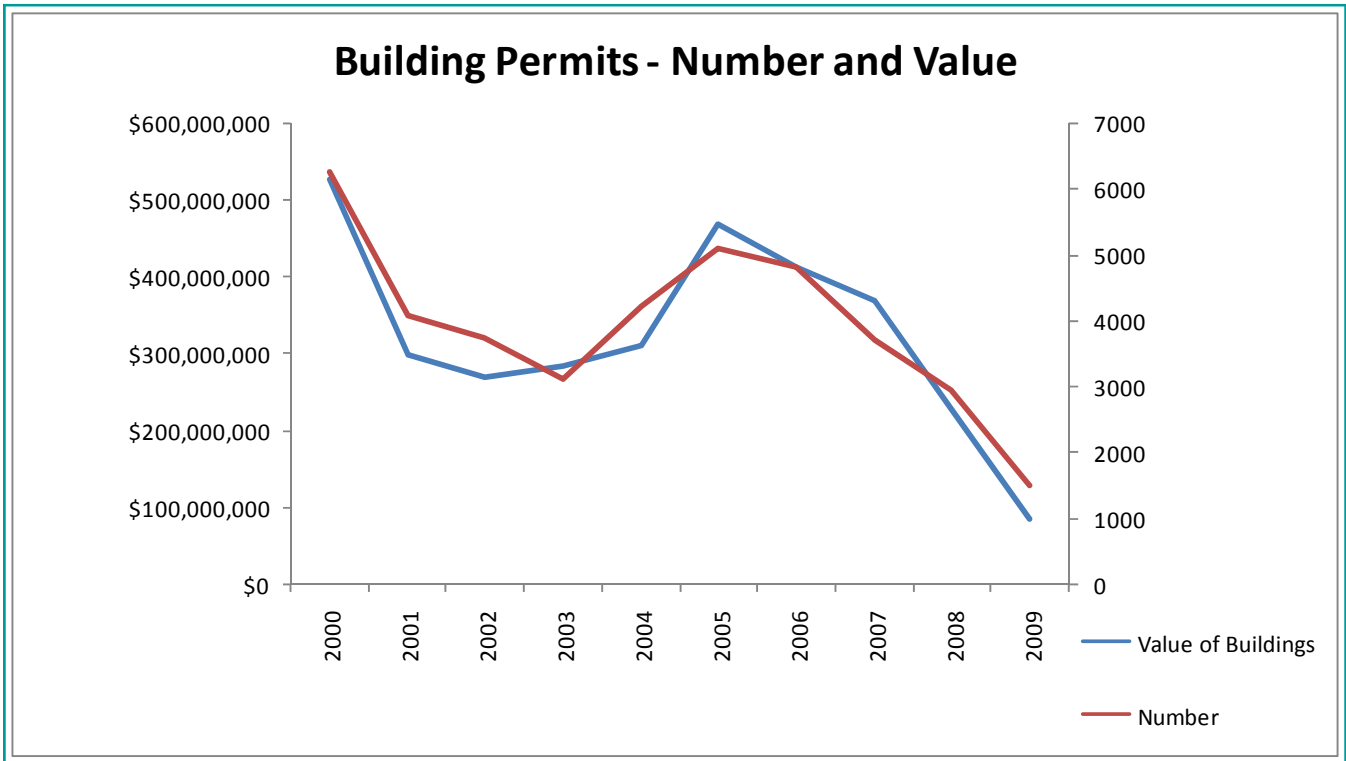
The City's population has grown moderately over the last few years, compared to the dramatic increases experienced between 1980 and 2005.





Peoria's Workforce







How to Make the Most of This Document

This document communicates the visions of the City's leadership, and spells out the organizational and financial operations for each of the City's departments. In an effort to assist users in navigating through the Annual Program Budget, the following guide has been provided:

INTRODUCTION

This section provides a thumbnail sketch of the City of Peoria, including a list of Peoria's Core Values, a look at our Mayor and City Council, a comprehensive organizational chart of the city's management and departments, a profile of the city, some interesting statistics and demographic information, and a copy of the Distinguished Budget Presentation Award for the FY 2010 budget.

CITY MANAGER'S BUDGET MESSAGE

The City Manager's Budget Message provides an overview of the major issues and operational priorities within the FY 2011 Budget.

LONG-RANGE FORECAST

This section offers an overview of the City's financial planning practices, including:

- The financial policies that guide the City's fiscal planning and management.
- The budget policies that are the framework of the budget.
- The long-range outlook for city finances.

BUDGET SUMMARY

This summary offers an overview of the city's finances and examines:

- The budget process, calendar and amendment policy.
- Financial and operational discussions for all major operating funds.
- Historical trends for financial data and personnel.
- Organizational charts showing the City's structure and distribution of funding.

REVENUE SECTION

The Revenue section offers a detailed discussion on the various revenue sources within the City and includes a historical summary of revenue for each fund.

PERFORMANCE MANAGEMENT

The Performance Management section includes an overview of the City's Performance Management program, Department summaries that describe their mission, service activities, key performance indicators as well as funding and staffing levels. The divisions within each department are closely examined, detailing programs, operational goals and additional performance measures for each division.



CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan section focuses on funding for major, one-time infrastructure improvement projects throughout the city. This section includes a project listing of the entire 10-year plan.

SCHEDULES

The Schedules use detailed tables to summarize the City's financial activities in a comprehensive, numeric format.

APPENDIX

The Appendix includes the official budget adoption resolution, a glossary of important financial and budgetary terms, a listing of acronyms found within the document, and the Acknowledgements.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Peoria
Arizona**

For the Fiscal Year Beginning

July 1, 2009

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Peoria, Arizona for its annual budget for the fiscal year beginning July 1, 2009.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.





Budget Message

To Mayor Barrett and Members of the Peoria City Council,

I am pleased to provide you with a recommended FY 2011 Annual Budget and Ten-Year Capital Improvement Program for the City of Peoria. These spending plans reflect a continuing commitment to provide a high level of service to our residents, while preserving our organization's long-term financial viability.

The proposed budget totals \$455 million, which represents a 15% spending drop from the prior year. Within this, the General Fund budget totals \$106.5 million, a drop of 7.4%. The City's capital budget alone will drop 30%, for a total of \$139.3 million.

The 10-year capital program totals \$522 million, a 15% decrease from last year's program. While considerably smaller in size, this nonetheless represents a significant investment in public facilities and infrastructure over the next decade.

With the protracted economic downturn, Peoria's government continues to face an environment of diminishing revenues. Yet at the same time we remain committed to providing quality services to our residents. With this in mind, the development of this budget proved to be a tremendous undertaking. The City staff put considerable effort into developing fiscally responsible solutions for managing the budget gap.

The guiding principles for this budget are the City Council's 24-month policy goals. Their policy statements offer clear and thoughtful direction for approaching community expectations. The following broad policy priorities are reflected throughout the recommended budget:

- Community Building
- Enhancing Current Services
- Preserving our Natural Environment
- Total Planning
- Economic Development
- Leadership and Image



The submitted budget also reflects feedback from our citizens. Results from the recent citywide resident survey show Peoria residents are eager to preserve the high quality of life enjoyed in their neighborhoods. With this in mind, we continue to focus on keeping Peoria communities healthy and viable. The submitted budget directs investments which strengthen the physical and social assets in our neighborhoods.

PEORIA'S FISCAL SITUATION

The City's revenues have continued to be impacted by the regional economy. With a distressed commercial real estate market, an inventory of residential units, and weak consumer spending activity, the City's base industries are expected to struggle over the next year. The result will be limited gains in revenue collections for the City.

Overall General Fund revenues are expected to decline 4% for next year. To make matters worse, recent state legislative actions call for the complete elimination of LTAF funding (lottery proceeds). This move itself will result in a loss of over \$800,000 annually to the City. A continuing decline in property values also has taken its toll, reducing the bonding capacity in the City's capital program.

Fortunately, the City has taken steps to soften the financial impact. By addressing our problems early, and by observing prudent fiscal practices, the City has minimized our financial exposure going forward. Nevertheless, the General Fund faces a structural shortfall of approximately \$7.5 million for the upcoming fiscal year.

BUDGET APPROACH

In this restrained environment, we find that with every round of reductions it becomes more difficult to maintain essential service levels. The budget before you includes numerous cost reduction and efficiency measures by City staff.

Since the summer of 2008, the City has been taking deliberate, progressively stronger steps to respond to the changing situation. That has continued in the current year, as we undertook a reorganization of city departments. The restructuring allows us to consolidate different functions, while maximizing existing resources. Also this year, the City offered a voluntary severance program to city employees, resulting in further annual savings in personnel costs.

Midway through our current fiscal year, reductions were made to departments' operating budgets, which included the elimination of vacant positions. Through these efforts, and by shifting work duties, we've been able to manage effectively without undermining service delivery.

This year, City departments were asked to apply a more strategic approach when evaluating their services. To begin, every work unit conducted a financial analysis to determine the true cost for all services they provide. Using this information, department directors engaged their staff to discuss trends, options and opportunities for addressing citizen needs. From there, department directors developed



their vision and strategies that outline a work plan over the next few years. Departments are continuing to identify performance measures that help the organization base funding decisions on relevant and measurable outcomes.

I am proud of the effort put forth by our employees to find creative solutions to our budget problems. We have continued the successful practice of cross-functional teams to explore new and improved ways to do business. This year, city staff have reduced the number of consultant or other contracts where possible, bringing many of those activities “in-house”. We have also implemented energy saving measures, extended equipment lives, changed training programs and merged communication efforts. Currently, the interdepartmental Revenue Action Team is also exploring new options for obtaining reliable sources of revenue, in ways that minimize the impact to the general Peoria resident. All told, the creative efforts of Peoria employees have resulted in over \$2.5 million in ongoing savings.

WORKFORCE MANAGEMENT STRATEGIES

All of these efforts have helped save the City from more dramatic measures. However, given our deteriorating revenue situation, the City will be forced to address the budget with further workforce changes. As a service-based organization, personnel costs represent 70% of the ongoing operating budget. To fully balance our budget will require further changes to our workforce level.

Once again, the budget reflects very little growth in compensation-related expenses. Fortunately, through efforts to self-insure city medical and workers compensation programs, we expect to experience limited increases to our health care costs for FY 2011.

Overall, the FY 2011 budget proposes 59 fewer positions than in FY 2010 (5% of our workforce). This includes 22 employees who have opted for the city’s voluntary severance program. Another 30 were vacant positions that have been frozen in the recent months. This leaves seven currently filled positions that are scheduled for reduction in the proposed budget.

These reductions come from across all levels of the organization. Similar to last year, it is our hope that many of the individuals in filled positions can be placed elsewhere in the organization. That said, we will make sure that everyone subject to this reduction in force will be treated with the utmost dignity and respect, and will be afforded appropriate transition and career training benefits.

USE OF FUND RESERVES

The Council-adopted *Principles of Sound Financial Management* have established strong policies on reserve levels for our major operating funds. It is important to remember that such reserves are established to address immediate and dramatic fiscal difficulties. A “Rainy Day” fund can be effective at providing the City a few months’ relief, but is ill-equipped to address the structural shortfall seen in the current budget. With this in mind, the budget includes contingency appropriation for emergency events, and does not anticipate use of reserves to address recurring expenses.



TAXES, RATES AND USER FEES

In recognition of the difficult economic circumstances, every effort was put forth to limit the financial burden placed on our residents. As a result, the FY 2011 recommended budget assumes no tax increases for the upcoming year. No rate adjustments are expected for residential and commercial solid waste customers. Utility rates for the City water and wastewater services remain constant as well. However, initial staff forecasts suggest moderate rate increases would be required in these areas in the subsequent fiscal year. Lastly, no fee increases for our residents are included in the proposed budget.

ORGANIZATIONAL DEVELOPMENT

In today's volatile environment, an organization must be thoughtful and intentional about its direction. With this in mind, City staff has developed a more strategic approach in the way we do business. The Organizational Strategic Plan, developed 100% by City employees, provides each employee insight into our long-term vision, organizational values and day-to-day service standards. More importantly, it provides a common foundation upon which each department can develop particular goals, strategies and performance measures.

In following up on our goals, we will continue to cultivate a performance management culture using relevant data to make informed decisions. Performance measures act much like a report card, reflecting what progress the city has made toward achieving its goals. Over the next year, we will offer regular updates on the status of our efforts, and continue to respond to our community's service needs.

BUDGET PRIORITIES

Now more than ever, we are called upon to preserve our community's excellent quality of life. This starts with maintaining our essential public safety services to Peoria citizens. Once again, there are no proposed changes to the number of sworn police officer or firefighter positions.

Over the last few years, there has been a concentrated effort to utilize a "community-based" approach to policing. The consolidation of code enforcement and park ranger activities into the Police department has helped to empower these important functions. The proposed budget continues this trend, offering resources to continue neighborhood enhancement programs.

Also of note are a series of programs geared at preserving Peoria neighborhoods. The successful "Community Works" program will continue, offering small, targeted capital improvements in ways that make an immediate difference. Also, one-time funds were used to provide important renovations to several neighborhood parks. The recommended budget also calls for continuing the Neighborhood Grant program, which partners with neighborhood associations to offer localized improvements. The successful Neighborhood Pride revitalization program continues for its 14th year, offering support to individual property owners in making improvements.



The City's leadership has worked hard to preserve youth-related programs and activities. City recreation programs have offered useful outlets for youths and teens in our community. The City's AM-PM, Aquatics and Summer Recreation programs continue to be affordable and appealing activities. While budget reductions were required in these areas, all efforts were made to maintain the same high level of service. As stated earlier, the proposed budget does not include any increases to recreation fees for residents.

A critical element of the City Council's 24-month policy goals is to advance economic development efforts which will promote the long-term economic prosperity of the area. This is addressed through a multi-pronged approach, which directs funds and locates one-time dollars to promote business attraction to Peoria. Within the operating budget, resources were set aside to further marketing efforts to attract health-care and higher education opportunities. Within the capital plan, various investments will help advance the recent master plans for the Oldtown and Sports Complex/Entertainment District area.

CAPITAL IMPROVEMENT PROGRAM

Each year the Council updates the Capital Improvement Program (CIP). The CIP provides a schedule of planned improvements over the next ten years, and identifies financing sources for capital projects over the entire period.

A number of key revenue sources have been affected by the recent economic downturn. Most notably is the City's secondary property tax levy, which is used to retire debt for general government capital projects. The most recent data suggest citywide assessed valuation will ultimately drop more than 40% over the next few years. Other key financing sources for the CIP, namely transportation sales tax and development impact fees, have also decreased significantly over the last few years. With less available resources, the 10-year CIP has been reduced nearly 50% since FY2009—from \$1 billion to \$522 million.

The significant loss in revenue capacity has been cushioned by federal stimulus funding, as well as earlier-than-anticipated receipt of county transportation sales tax reimbursements. This has allowed the city to accelerate key projects in the first few years of the capital program, most notably Lake Pleasant Parkway, the Agua Fria Truck Road Reliever, and Community Park #2 and related roadway, utility, and drainage projects.

The proposed plan allocates more than \$5 million in FY2011 to economic development purposes. This includes funding for the rehabilitation of commercial properties in Old Town and for the assembly of land to expedite redevelopment in the area. Funding is also included for improvements to the Entertainment District, with the goal of creating a distinct sense of place and a brand identity for this major economic and fiscal center for the City.



CONCLUSION

Our community is in the midst of change, and our organization is responding. Three years ago, our focus was placed on managing growth to our community. Now, we must grapple with how best to preserve the excellent quality of life in our community. Going forward, we will continue to engage with our citizens, partner with our stakeholders, and strategically invest in efforts to strengthen our community.

I would like to take a moment to thank the City Council for their guidance and support throughout the development of this proposed budget. In addition, I would like to thank the Budget Department staff, our Deputy City Managers, Department Directors, the Human Resources Department staff, and all of the employees of the city who have contributed by creativity and sacrifice to make the FY 2011 budget a reality.

Sincerely,

A handwritten signature in black ink that reads "Carl Swenson".

Carl Swenson, City Manager



Long-Range Forecast

The City has an important responsibility to its citizens to carefully account for public funds, to manage its finances wisely, and to plan for the adequate funding of services desired by the public. The City's financial goals are broad, fairly timeless statements of the financial position the City seeks to attain. The City's overall financial goals are:

- To deliver quality services efficiently in an affordable, economical, and cost-effective basis, providing full value for each tax dollar.
- To maintain an adequate financial base to sustain a sufficient level of municipal services, thereby preserving the quality of life in the City of Peoria.
- To have the ability to withstand local and regional economic shocks, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the City's residents.
- To maintain a high bond credit rating to ensure the City's access to the bond markets and to provide assurance to the City's taxpayers that the City government is well managed and financially sound.

Achieving these goals not only helps the City to enhance its financial health, it also enhances the

image and credibility of the City with the public, bond rating agencies, and investors. The City achieves these goals through its strict adherence to fiscal management policies.

FINANCIAL POLICIES

The City's budget is closely aligned with the financial policies established by the Peoria City Council. The Principles of Sound Financial Management are intended to establish guidelines for the City's overall fiscal planning and management. The policies support the continued financial strength and stability of the City of Peoria as reflected in its financial goals.

Fund Balance Objectives

Fund balance is an important indicator of the City's financial position. Adequate fund balances must be maintained to allow the City to continue providing services to the community in case of economic downturns and/or unexpected emergencies or requirements.

General Fund. The City of Peoria's undesignated General Fund balance will be maintained to provide the City with sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue without borrowing.

- The upper goal for the fund balance is 35%, but not less than 10% of the average actual



General Fund revenues for the preceding five fiscal years.

- Funds in excess of the stated goals should not be used to support recurring operating expenditures.
- Funds in excess of upper goal may be considered to supplement “pay as you go” capital outlay expenditures or prepay existing debt.

Half-Cent Sales Tax. The Council has established a special one-half (½) cent sales tax designated primarily for debt service, reserves, and capital needs. These funds must be recorded and expended separately. The one-half (½) cent expenditures and reserves are prioritized as follows:

- First Priority - The debt service for Municipal Development Authority (MDA) bonds for which the payment source is one-half cent sales tax revenues including administrative, accounting and legal costs connected with the bond payment.
- Second Priority – Fund Balance.
 - ✓ Half-Cent Sales Tax debt service reserve should be at least \$1,000,000 for outstanding bonds being paid from the one-half cent sales tax.
 - ✓ One-Half Cent Sales Tax reserve goal is 35% of the average actual revenues for preceding five fiscal years .
- Third Priority – Capital, economic development, and community promotions expenditures.

- Fourth Priority – Specific City operational expenditures may be identified by Council through the annual budget process to be funded through the one-half cent sales tax revenues.

Enterprise Funds. Government enterprises generate revenue to offset the cost of providing certain services including water, wastewater, and sanitation. User charges are established to offset the cost of providing these services. Accounting systems must be established to separate these revenues and expenses. The City’s financial policies establish targets for the enterprise funds as follows:

- The debt service coverage ratio of 1.5 times the amount of the debt service payments, exclusive of expansion fee revenue.
- A minimum cash reserve fund balance for the water and wastewater operating funds equal to 50% of the actual operating revenue for the current fiscal year.
- A minimum cash reserve fund balance for the solid waste operating funds equal to 20% of the actual operating revenue for the current year.

Streets Fund. The City’s Streets Fund supports most activities related to transportation within the City. This includes all street maintenance, traffic signal operations, and street signing activities. Any transit-related operations, however, are supported through a separate Transit Fund. The primary source of revenue for the Streets Fund is collections from the State Highway User Revenue Fund. This includes revenue from the sale of gasoline, diesel fuels and other transportation-related fees. A 3/10 of one cent



(0.3¢) sales tax specifically designated for transportation generates additional revenue for the fund.

Transit Fund. The City's Transit Fund supports all public transit services operated by the City of Peoria, including the citywide Dial-a-Ride bus system, and the City Travel Reduction and Clean Air programs. The majority of funding for transit operations is derived from the state's allocation of Arizona Lottery proceeds, termed the Local Transportation Assistance Fund (LTAF), but this may change as the State of Arizona has stopped the distribution of the LTAF funds since February 2010.

Fiscal Planning

The City of Peoria identifies and allocates resources among numerous and complex competing needs. The primary vehicle for this planning is the preparation, monitoring, and analysis of the City's budget. It is increasingly important to incorporate a long-term perspective and to monitor the performance of the programs competing to receive funding. The fiscal planning process includes the following:

Annual Budget. The City will establish a balanced annual operating budget. Current operating expenditures, including debt service, will be funded with current revenues. The budget will not postpone expenditures, use one-time (non-recurring) sources to fund ongoing (recurring) uses, or use external borrowing for operational requirements.

Long-Range Forecasting. The City will annually update a five-year long-range forecast, incorporating both projected revenues and expenditures for the City's major operating funds. The five-year revenue forecast will only include

revenues that are anticipated to be sustainable over the five-year period. Expenditure projections should include anticipated operating impacts of the adopted capital improvement program.

Insurance Reserves. Insurance reserves shall be maintained at a level which, together with any purchased insurance, will adequately indemnify the City's capital assets and its elected officials, officers and directors against loss. When cost effective, the City will further control its exposure to risk through the use of "hold harmless" agreements in City contracts, and by requiring contractors to carry liability insurance.

Replacement Funds. Provisions will be made in the annual operating budget for sufficient maintenance and replacement dollars to ensure that all capital acquisitions, computer hardware and software, and other equipment are properly maintained and replaced in accordance with approved capital and equipment replacement schedules.

Capital Improvements

The City Manager will submit a ten-year Capital Improvement Program for review by the City Council, pursuant to the timeline established in the budget preparation schedule. The program will be updated annually and include the cost of construction and operating expenditures. No capital improvement projects will be authorized or awarded until the funding sources have been established to finance the project.

When current revenues or resources are available for Capital Improvement Projects, consideration will be given first to those capital assets with the shortest useful life, and for assets



whose nature make them comparatively more difficult to finance with bonds or lease financing.

Control Measures and Compliance

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements and policies and procedures set forth by the City.

- The City’s annual financial statements and bond representations shall fully disclose all significant events and financial obligations and other related issues as provided by the departments to the Chief Financial Officer.
- Accounting and budgeting functions will comply with standards and guidelines issued by the Governmental Accounting Standards Board, the National Council on Governmental Accounting, the American Institute of Certified Public Accountants, and the Government Finance Officers Association.
- The City shall conduct a review of its development impact fees on a regular basis. Periodically, the City will also recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs and recommend adjustments where necessary.
- The City shall comply with all state and federal regulations concerning financial management and reporting.

Debt Management Policy

The Debt Management Policy provides for the preservation and eventual enhancement of the City’s bond ratings, the maintenance of adequate debt service reserves, compliance with

debt instrument covenants and provisions, and required disclosures to investors, underwriters, and rating agencies.

The City utilizes long-term debt to finance capital projects with long useful lives. Financing capital projects with debt provides for an “intergenerational equity”, as the actual users of the capital asset pay for its cost over time.

Long-Term Debt

- The City will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The City will first attempt “pay-as-you-go” capital financing and/or the use of operating funds or impact fees where applicable.
- The issuance of variable rate debt by the City will be subject to the most careful review, and will be issued only in a prudent and fiscally responsible manner.
- The term of any bond or lease obligation issue will not exceed the useful life of the capital project/facility or equipment for which the borrowing is intended.

Short-Term Debt

The City does not intend to issue commercial paper or bond anticipation notes for periods longer for two years, or for the term of a project.



LONG-RANGE FORECAST

According to the Government Finance Officers Association, there are four critical principles which overlay a good budget process:

1. Establish broad goals to guide government decision making.
2. Develop approaches to achieve goals.
3. Develop a budget consistent with approaches to achieve goals.
4. Evaluate performance and make adjustments.

To properly apply these principles requires timely and accurate information regarding the expected conditions and events which can shape our community in the future.

The **Long-Range Financial Forecast** is developed annually at the start of the City's budget process. This forecast offers the City Council and management an extended outlook on the flow of expected revenues and expenditures, and helps to define the critical issues and priorities for the upcoming fiscal year.

Throughout the country, governments have wrestled with the issues of a changing environment. Shifts in demographic and economic conditions, as well as changes in societal values, all impact how governments operate. This is especially notable in growing communities such as Peoria, where the City must continually assess its ability to support important programs and services well into the future. By evaluating important trends and economic conditions, the City is better able to gauge our ability to provide services over an extended period of time.

To assist with this evaluation, the City of Peoria Management and Budget Department has formulated automated forecast models for each of its operating funds. The models attempt to balance planned or anticipated resources against the expected demands for service in the community. The Long-Range plan is designed to address a number of recurring issues, such as:

- How will Peoria meet the continuing challenges of growth?
- What is the impact of potential citizen initiatives and legislative actions which affect Arizona cities?
- How will the City respond to adverse economic or emergency conditions?
- How do we deal with cost increases that exceed the rate of inflation?

These and other questions are incorporated into computer models, which in turn project financial trends for a five-year planning period.

Study Approach and Assumptions

After an extensive review of issues and events which impact our city, the Management & Budget staff presented a "most likely" scenario to Council in November of 2009. Based on this information, Council utilized the results of the long-range forecast to develop guidelines for the FY 2011 budget process. To be useful, a financial plan must establish a balance between expected service activities and the City's ability to support these activities. As a result, useful financial forecasts must include much more than simple exported statistical data. Great care must be given to assessing the long-term impacts of events and conditions.



Financial Projection

The financial projection in the upcoming five-year period is based on a number of meaningful economic and demographic factors, as well as a series of presumptions on expected operational needs. The Management & Budget Department has compiled a set of cost and revenue-related assumptions for developing a financial forecast. These assumptions can strongly influence the results of the forecast model, and must be closely analyzed to ensure the accuracy of the study. Among the primary assumptions utilized in the forecast are economic growth rates, retail sales activity, state-shared revenues, census population, and residential development activity.

Scope of Study

The FY 2011 Long-Range Financial Forecast includes a narrative discussion on the long-range models for each of the operating funds. Specifically, the Management & Budget Department staff undertook extensive reviews of the following funds:

General Fund. The General Fund supports most general government activities, including public safety, development services, parks and recreation and general government functions. The fund is supported by various revenue sources, including sales and property taxes, user fees and state-shared funding.

Streets Fund. The Streets Fund provides for much of the City's street and traffic operations. The fund is largely supported by the State's Highway User Revenues (fuel taxes) as well as the City's 3/10 of one cent transportation sales tax.

Transit Fund. The City's Dial-a-Ride and fixed route transit systems are all funded out of the Transit Fund.

Water Fund. The City's water operations act as a separate enterprise, relying solely on water rates to support their activities.

Wastewater Fund. The City's sewer collection and disposal operations also act as an enterprise, supported by wastewater rates.

Solid Waste Fund. The City's residential and commercial solid waste functions provide for the collection and disposal of refuse within the City of Peoria. The funds rely on user fees to pay for its operations.

Sports Complex Fund. The Sports Complex fund includes monies to support the maintenance, operation and debt requirements related to the City of Peoria Sports Complex. All ticket, rental and concession revenue collected from the complex are placed into this fund. Additional financial support is provided by the City's Half Cent Sales Tax Fund.

Economic Outlook

The local economic outlook is based on several expert forecasting sources, including those from Elliott Pollack, R.L. Brown, Marshall J. Vest, and economists at the Greater Phoenix Blue Chip Consensus. In addition, city staff has undertaken assessments of commercial and residential development activity in Peoria. Over the last two years, aspects of Arizona's economy experienced steep declines. All indications suggest that overall the state economy will see very limited growth over the next twelve months. Other measures of economic conditions bear out the severity of the economic slowdown. Consumer



spending continues to be restrained, affecting the large retail sector in the region. With lackluster employment growth, indications point to limited economic growth over the next few years. The impact of the economic situation, along with expected cost trending, have all been incorporated in the City's financing models.

Within Peoria, the housing and retail sectors appeared to have stabilized, albeit at a much lower base level. Store-to-store sales in the large retail category are very comparable to last year. The large inventory of homes on the resale market will continue to limit home values on the market. Within the commercial real-estate sector, the area is experiencing notably high vacancy rates on various classes of properties. This will further depress market conditions in the foreseeable future. For purposes of the five-year forecast, the Management & Budget Department anticipates low inflation for the planning period. The study of all the indicators also reflects minimal construction activity for the study period.

Operational Impacts of Capital Plan

Within the City of Peoria Capital Improvement Program, an extensive effort by City staff is undertaken to assess the operational impacts of new facilities. In addition, City master plans are also utilized to assess future operational needs. The recurring costs identified in these plans are incorporated into the City's long-term financial models.

The City's Police Department is committed to maintaining its response levels, while continuing its community-based functions for existing areas. Based on that department's operational plans, additional sworn officers and civilian positions will be needed in the future to respond to these demands. Costs to support communica-

tion systems and computer-aided dispatch systems have been incorporated into the long-range forecast.

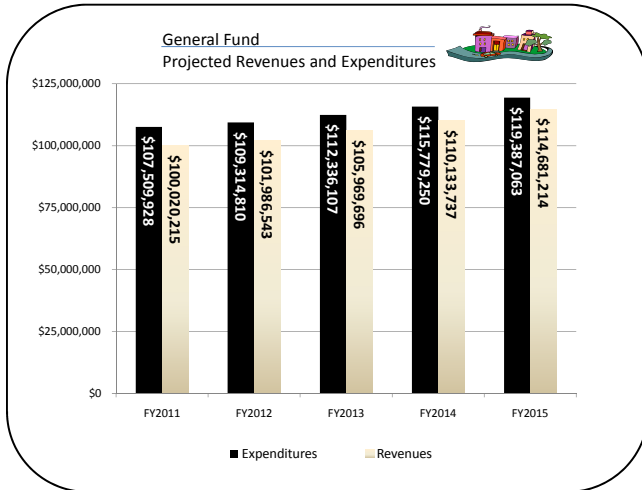
The City's Fire Department will be pressed to maintain its four-minute response time for rural areas of the City. Development trends will be closely monitored to ensure additional firefighters and support staff needs are addressed when appropriate in both the northern and western reaches of the City's planning area during the latter part of the forecast period.

The Community Development Department will continue the highly successful Neighborhood Grant Program, where neighborhood associations may receive funding for neighborhood improvements throughout Peoria. The Community Services Department plans include continuing the connection of trails, opening new neighborhood parks and in 2013 opening a new community park. Costs to support these projects as well as all CIP projects are incorporated in the long-range forecast.

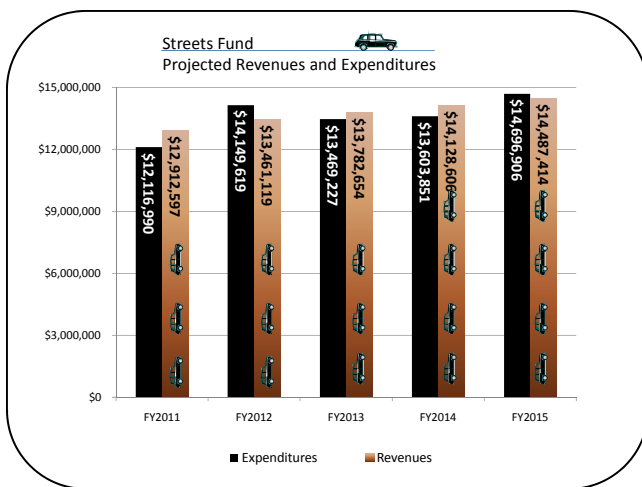
Forecasts of Major Operating Funds

General Fund. The City is thoroughly examining ongoing General Fund requirements and revenue streams over the next few years to ensure current service levels can be sustained. This should enable the City to maintain a strong unreserved fund balance, while further continuing the practice to fund a number of capital projects on a "pay-as-you-go" basis. However, the growth in planned expenditures is expected to exceed the growth in revenues through much of the planning period. For the planning period FY2011-FY2015, the structural deficit has been closed in this budget by reducing ongoing ex-

penditures and identifying additional ongoing revenues.

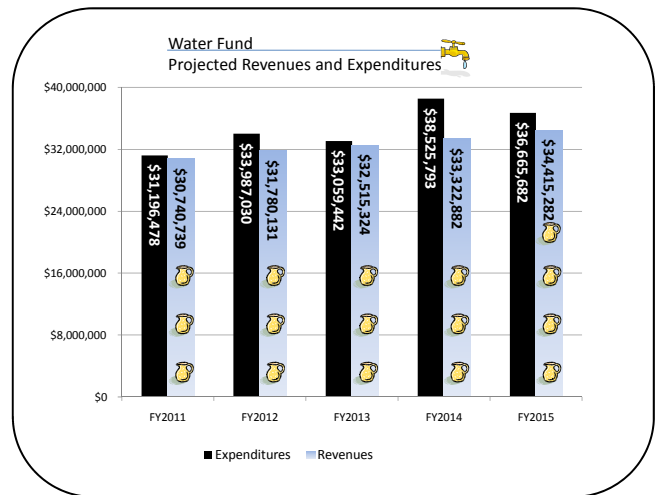


Streets Fund. The City’s Streets Fund consists of proceeds from numerous sources, with HURF as its primary revenue source. Arizona’s Highway User Revenue Fund (HURF) is comprised of revenues including gasoline tax and motor vehicle license taxes and registration fees. These funds are collected and distributed to the State Highway Fund and to local governments. Additionally, contributions from the 0.3¢ transportation sales tax have helped to stabilize this fund. This will allow the Streets Fund to remain financially independent through the planning period.



Water Fund. The City of Peoria provides water service to approximately 47,500 accounts within the city limits. All costs for water service are accounted for in the City’s Water Fund. The fund is responsible for capital facility needs, debt service payments and operating costs for water service-related activities.

The water utility implemented cost reduction strategies and adjusted its capital improvement plan to respond to a challenging budget environment. The City does not plan to adjust water user fees in FY2011 and will continue to review the City’s financial policies for cash reserves and debt coverage. Throughout the planning period, the City is using reserves above the requirement to fund one-time capital projects. Forecasts indicate the Water Fund will be financially self-sustaining into the future.

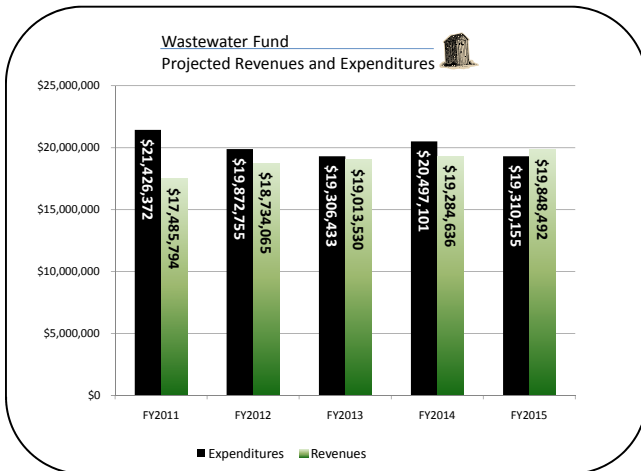


Wastewater Fund. The City provides wastewater services to approximately 50,500 accounts within the city. Costs for these activities are accounted for in the Wastewater Fund. The fund is responsible for supporting the operating costs, capital needs, and debt service requirements for wastewater-related facilities. The fund relies on

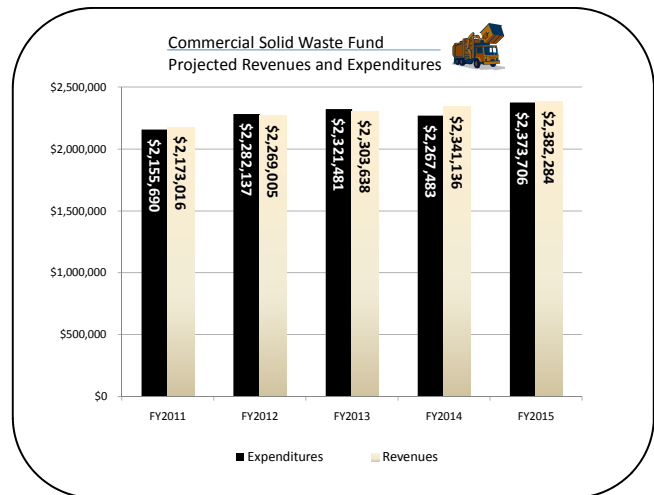


wastewater service charges to support its activities.

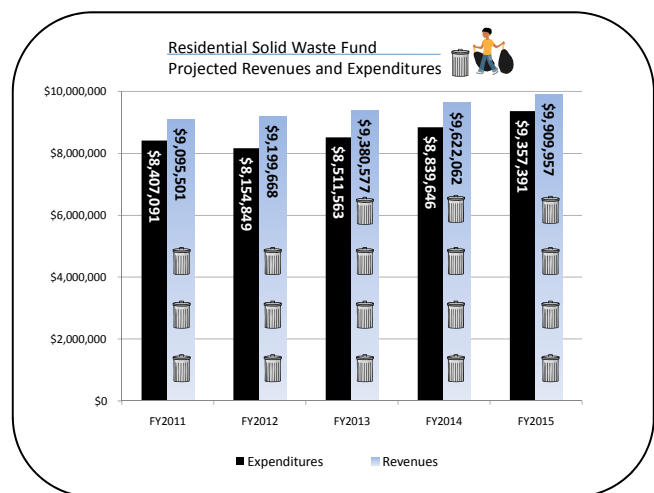
The wastewater utility implemented cost reduction strategies and adjusted its capital improvement plan to respond to a challenging budget environment. The City does not plan to adjust wastewater user fees in FY2011 and will continue to meet the City's financial policies for cash reserves and debt coverage. Forecasts indicate the Wastewater Fund will be financially self-sustaining into the future.



Commercial Solid Waste Fund. The Commercial Solid Waste operation offers both container and roll-off service to Peoria businesses and multi-family developments. Businesses within the City have the option of selecting between the City and private companies for their solid waste services. It is essential for the operation to maintain competitive pricing while also generating sufficient revenues to meet the City's financial policies. The City does not plan to adjust Commercial Solid Waste user fees in FY2011. Forecasts indicate the Commercial Solid Waste Fund will be financially self-sustaining into the future.

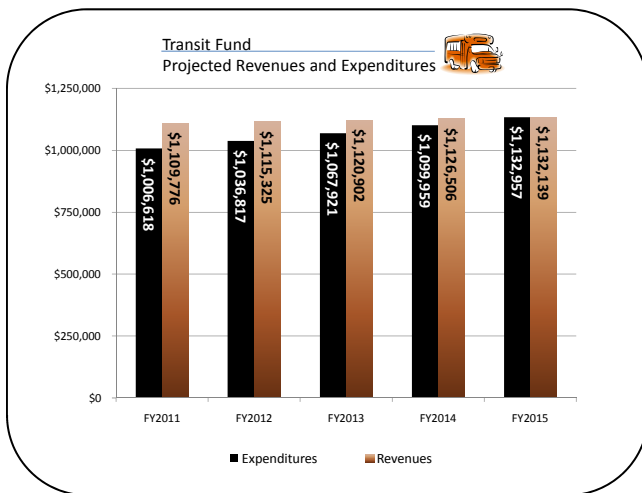


Residential Solid Waste Fund. The Residential Solid Waste operation provides trash collection, recycling, and loose trash pickup for approximately 48,500 residential accounts within the City. The City's Residential Solid Waste operation is the sole provider of service for Peoria residents. The City does not plan rate adjustments to residential service fees for FY2011 and will continue to support its operating costs and meet the City's cash reserve targets. Forecasts indicate the Residential Solid Waste Fund will be financially self-sustaining into the future.





Transit Fund. The transit operation provides a City-wide Dial-A-Ride demand response bus system, a City Travel Reduction Program and a Clean Air Campaign. After the FY2010 budget reductions in this area, the forecast stabilized but was highly reliant on state shared revenue from lottery proceeds (LTAF). Since February 2010, the State of Arizona has elected to stop the distribution of LTAF funds which is approximately \$855,000 per year to the City. Without the LTAF funding source, the City will need to carefully consider operational decisions and/or potential support from other sources to make this fund sustainable.





Budget Summary

BUDGET PROCESS OVERVIEW

Beginning at their annual workshop in October of 2009, the City Council was provided updated information on the City's financial condition including an assessment of the current economic state and a discussion on the long-term financial forecast. Armed with this information, the City Council developed its 24-month policy goals, conveyed in six broad policy statements, which provided key policy directives to the City Manager for consideration during the FY 2011 budget process.

Unlike prior budget cycles, and in recognition of the declining revenues and the protracted nature of the economic downturn, all departments were directed to take a more long-term approach to their operations and budget requests. Each department completed a Strategic Operating Plan that outlined how they intended to meet service expectations within the available resources.

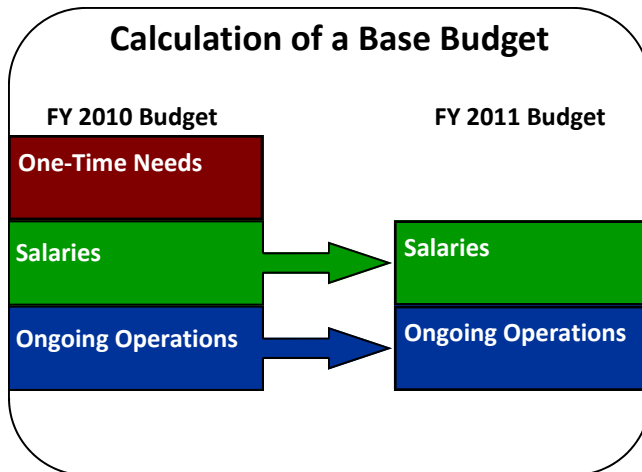
These plans were completed in advance of submitting their FY 2011 budget requests. Elements of the plan included completing a cost of service analysis, establishing operational goals and objectives and identifying key performance indicators that gauge the success of their operational strategies. Each department also outlined their proposed service plan and identified the necessary resources needed to achieve their service objectives.

In February, the Executive Management Team met with Department Directors to review their proposed service plans. Discussion focused on how departments proposed to maintain core service activities, create operational efficiencies and continue to provide excellent customer service for our citizens.

In April, the City Manager brought forward a balanced budget for review by the City Council. As stated in the City's "Principles of Sound Financial Management", a "**balanced budget**" is defined as having ongoing revenues to meet the ongoing expenditures of the City. In addition, the balanced budget will not use one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BUDGET OBJECTIVES

For FY 2011, a "**program and performance based budgeting**" method was utilized throughout the organization. Departments were required to develop strategic operating plans focused on reducing operating budgets while still addressing Council's policy goals. This process focused budget reductions on less essential services without impacting core citizen services. Budgets were developed with a focus on providing "core" services to our residents and



identifying the true cost of providing those services.

A key component to performance based budgeting is tying department performance data to long-term Council and organizational goals. With this in mind, departments were required to develop operating plans that identified key goals, and performance targets that tied their budget requests to desired outcomes.

In some cases, the allotted base budget is not sufficient to support existing department operations. Conversely, in acknowledgment of decreased revenue streams, reductions to budgets may need to be considered. In the case where additional funding is desired, departments may submit a “supplemental” request for **additional** resources. On the other hand, departments may submit a “supplemental” request to **reduce** the budget. All supplemental requests are closely reviewed and must compete for limited funding if applicable. The approved requests are then incorporated into the department base budget.

The City has attempted to create incentives for department staff to save funds for future needs within the agency. As a result, departments not expending their budget appropriation during

the year may request a **carryover**. This allows for any savings achieved through efficiencies this year to be utilized for one-time uses in the next year. Department managers justify carryover requests by proposing uses of funds that are directly related to the needs of the City Council and community. The appropriation for these funds may be used as a one-time source in the upcoming fiscal year’s budget.

BUDGET REVIEW

Once divisions submitted the base, supplemental, and carryover budget requests, Management and Budget staff undertook extensive reviews of various cost factors, as well as individual account activity. Throughout this time, staff closely analyzed and resolved outstanding issues during a series of evaluation sessions with the departments. From there, the Executive Management Team conducted reviews through the months of February and March 2010. These processes ensure that the initial base budget with appropriate reduction or supplemental packages meets City needs and priorities. The City Manager’s recommended balanced budget, delivered with an overview of the City’s financial condition, was presented to the entire City Council. The Council Budget Study Sessions were undertaken this year from April 22nd through April 26th. Upon Council’s revisions to the Manager’s recommended budget, the Management and Budget Office then finalized the proposed tentative budget.

BUDGET ADOPTION

After the initial study sessions, the proposed budget was presented to Council for tentative adoption on June 1, 2010. The adoption of the tentative budget sets the maximum appropriation for the fiscal year. The budget was then



FY 2011 Budget Calendar

<u>Activity</u>	<u>Date</u>
City Manager Budget Kick-Off and Training with Departments Begins	October 8, 2009
City Council Annual Workshop—Goals and Priorities Established	October 24, 2009
Mid-Year Financial Review and Long Range Forecast to City Council	November 17, 2009
Base Budget Estimates, Additions and Reductions Due to Budget Office	February 25, 2010
Department Review Sessions with City Management	Feb. 1, 2010—March 5, 2010
City Manager’s Recommended Budget	March 31, 2010
City Council Budget Study Sessions	April 22, 2010—April 26, 2010
Adopt Tentative Budget	June 1, 2010
Hold Public Hearing on Budget and Property Tax Levy	June 15, 2010
Adopt Final Budget	June 15, 2010
Adopt Property Tax Levy	July 6, 2010

transmitted to the general public in the form of a newspaper insert and public hearing notices. After completing public hearings, the Council adopted a final budget and tax levy consistent with the City Charter and State law. As shown in the calendar below, the FY 2011 final budget was adopted on June 15, 2010 and the property tax levy on July 6, 2010.

STATE LAW

All funds within the City have been set up with expenditure appropriation in the budget. In Arizona, state law requires an adoption of the tentative budget which sets the maximum spending appropriation for the City. Once this amount is set, the City cannot spend over that amount for the fiscal year.

The State of Arizona imposes an expenditure limitation for the annual budget appropriation in municipal governments. The limitation requirements appear in both the State constitution and the Arizona Revised Statutes. Should the State-imposed limit not allow for sufficient funds to meet the City’s needs, the budget law provides four options to potentially solve this problem:

- A local home rule (alternative expenditure limitation)
- A permanent base adjustment
- One-time override
- A capital projects accumulation fund



The voters of the City of Peoria have adopted the Home Rule Option in 1989, 1993, 1997, 2001 and most recently in 2003. In the March 2003 General Election, voters approved the Permanent Base Adjustment, which allowed the City to continue appropriating funds beyond the state limit until a new base adjustment is necessary. The approved increase of \$15 million to the base expenditure limitation was based on actual expenditures in recent years and forecasted expenditures and revenues available. This Permanent Base Adjustment increased the original 1979-80 base from \$3,247,857 to a new base of \$18,247,857. City estimates were calculated from current and anticipated levels of operations, maintenance and capital outlay.

The actual expenditure budgets adopted each year by the City Council will be the statutory limit and may vary from these amounts depending on the available revenues. Finance staff estimates that such an adjustment would allow the city to maintain sufficient spending appropriation for approximately 10 years. The approval of a permanent adjustment eliminated the need for voter approval every four years.

The maximum legal expenditure limit is \$749,417,190 in Fiscal Year 2011. This compares to the total appropriation of \$455,000,000 in the final budget adopted by Council. However, the City estimates that \$188 million would be qualified for exclusions from the expenditure limitation. The budget includes funding for current needs and carryover allowances for the upcoming year.

BUDGET AMENDMENT POLICY

During the fiscal year, the budget is monitored continually by both the Budget Office and individual departments. The City may not exceed

the total expenditure appropriation originally authorized by the City Council. However, the Council may amend the appropriations for a fund during the fiscal year. This may require a corresponding change in another fund to assure compliance with the total legal expenditure limitation.

Current City policy requires Council approval for transfer of expenditure authority between funds, all transfers of expenditure authority over \$50,000, all transfers of funds to or from personnel accounts, and all transfers to or from capital outlay accounts. In addition, expenditures to be supported from reserves or contingency accounts also require City Council approval. The City Manager may authorize transfers within a fund up to \$50,000.

BUDGET BASIS

The City maintains its financial records in accordance with Generally Accepted Accounting Principals (GAAP) for governmental entities. The basic financial statements include government-wide financial statements as well as fund financial statements. The government-wide financial statements are prepared on a full accrual accounting basis and show governmental activities, business-type activities and a total for the government (excluding fiduciary activities). Governmental fund statements are prepared on a modified accrual basis of accounting. Proprietary fund statements are prepared on the full accrual basis.

Under the modified accrual basis of accounting, revenues are recognized when they are "measurable and available". "Measurable" means the amount can be determined and "available" means collectible within the current period or soon thereafter to pay liabilities of the



current period. Expenditures are recorded when the related liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences, claims and judgments which are recognized when the obligations are expected to be liquidated with the expendable available financial resources.

For Enterprise fund types, including the Water, Wastewater, Solid Waste, and Sports Complex Funds, financial records are maintained on an accrual basis of accounting. For budgetary purposes, the City does not recognize non-cash accounting entries, such as depreciation expense, in the Enterprise Funds. Governmental fund types include the General Fund, Special Revenue Funds, Capital Project Funds, Debt Service Funds and Trust and Agency Funds.

The City has attempted to minimize the differences between GAAP (modified accrual) reporting and budget (cash) basis reporting. Variances which have not been eliminated include: (1) non-cash entries such as depreciation and accrued employee compensated absences that are recognized for GAAP but not for budget, and (2) the 45-day encumbrance recognition for budget that is not GAAP. The Comprehensive Annual Financial Report (CAFR) is prepared after the close of each fiscal year and reflects how well the City has met its budget plan after the aforementioned differences are recognized.

PERFORMANCE MANAGEMENT

The City of Peoria is focused on continually improving operational performance. The organization is accountable to its residents by demonstrating progress toward the achievement of goals, objectives and performance measures within every service delivery area. The City has

employed a number of performance management practices to make informed decisions on operational needs and resource allocation.

A more strategic approach was utilized during the FY 2011 budget process. Each department addressed their operational needs through the development of a Strategic Operating Plan departments identified and evaluated their core services, key operational goals and objectives and performance indicators. In addition, each department completed a Strategic Operating Plan to address changes in the economy and reduced workload in specific service areas. Multi-year performance measurement data, coupled with cost of service analysis, ensured that the recommended FY 2011 budget addressed the business needs of the city while focusing on quality and effective service delivery to the citizens.

Since January 2006, the City of Peoria has taken a lead role in the Arizona Consortium for Performance Management. This consortium, sponsored through the International City/County Managers Association (ICMA) Center for Performance Management, includes the membership of 13 other jurisdictions across the state. Data is collected from these partners on a number of municipal service areas and provides a regional snapshot of performance data, level of service analysis and overall operational analysis.

BUDGET SUMMARY

The City of Peoria's FY 2011 annual budget appropriation totals \$455 million. The Operating Budget totals an estimated \$204.1 million, a decrease of 1.59% from the prior year. The table and charts on the following page provide a summary of the sources and uses of funds.



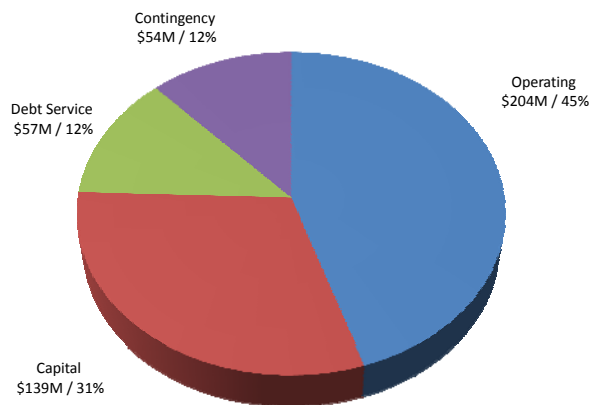
Total Budgeted Uses

In millions

<u>Description</u>	<u>FY08</u>	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>% Change</u>
Operations	\$229.3	\$233.9	\$207.4	\$204.1	-1.59%
Capital	\$356.6	\$340.5	\$199.4	\$139.3	-30.14%
Debt Service	\$54.6	\$52.8	\$66.5	\$57.4	-13.68%
Contingencies	\$49.4	\$52.8	\$61.7	\$54.3	-11.99%
Total Expenditures	\$690.0	\$680.0	\$535.0	\$455.0	-14.95%
Transfers Out	\$24.9	\$17.7	\$32.5	\$31.7	-2.46%

SUMMARY OF EXPENDITURES

In millions



Total FY11 Expenditures—\$455 million

Expenditures

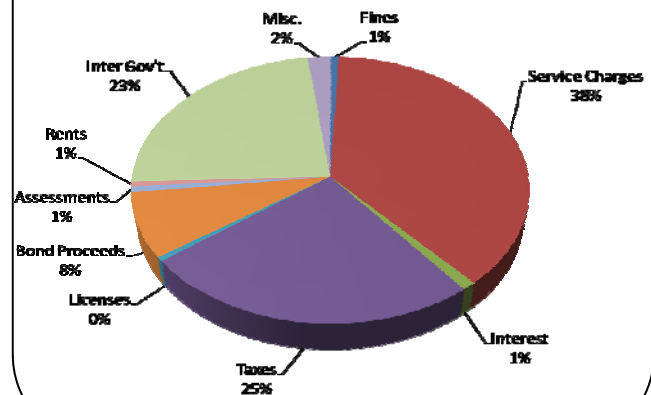
The budget is comprised of four major segments. The operating budget totals \$204.1 million (45% of the total); with debt service at \$57.4 million (13% of total). Approximately \$54.3 million (12%) is also set aside for contingency accounts. The City's capital improvements for the fiscal year total \$139.3 million. This represents nearly 31% of total FY 2011 budget.

Revenues

The FY 2011 estimated revenues total \$332.8 million, which represents a 9% decrease from FY 2010 budgeted revenues. Projected revenues are

SUMMARY OF REVENUES

In millions



Total FY11 Revenues—\$332.8 million

realized from a variety of sources, including sales tax collections, water billings and user fees. The decrease in estimated revenues is largely the result of the economic downturn, notably in the development related and sales tax revenues and lower interest rates on investments.

In FY 2011, the City anticipates revenue from charges for services at \$125 million (38% of total), taxes at \$85 million (25% of total), and Inter-governmental Revenues at \$78 million (24% of total). The remaining categories represent \$45 million (13% of total).



Total Revenues by Type

In millions

<u>Description</u>	<u>FY08</u>	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>	<u>% Change</u>
Fines, Licenses, Permits, & Rents	\$8.9	\$6.6	\$7.8	\$5.8	-25%
Bond Proceeds	\$159.8	\$124.2	\$53.1	\$26.2	-51%
Charges for Services	\$147.8	\$138.0	\$127.3	\$125.3	-2%
Intergovernmental Revenue	\$72.4	\$76.9	\$70.3	\$78.2	-11%
Taxes	\$102.9	\$101.3	\$89.1	\$84.7	-5%
Miscellaneous Revenue	\$18.8	\$21.6	\$10.4	\$9.3	-11%
Interest Income	\$13.4	\$8.8	\$6.2	\$3.4	-45%
Total Revenues	\$524.0	\$477.4	\$364.2	\$332.8	-9%

FINANCIAL RESERVES

The City of Peoria's financial plan continues to emphasize the need for strong financial reserves. The collective ending balance for all funds is projected at \$279.7 million, not including contingency appropriation.

There are many factors to consider when preparing a financial plan. Some of these factors include the fluctuation of revenues due to changes in the economic environment, the changes in population, and the changes in the political envi-

ronment. The City plans on maintaining strong financial reserves. Such a position gives the City flexibility to provide the current level of services being offered to the citizens.

The chart below outlines the financial plan for FY 2011. The total sources are estimated at \$712.1 million and total uses are estimated at \$486.7 million, which includes a contingency/reserve of \$54.3 million. At this point, the City is positioned to sustain fund balances at or near stated reserve requirements.

Financial Plan Summary

In millions

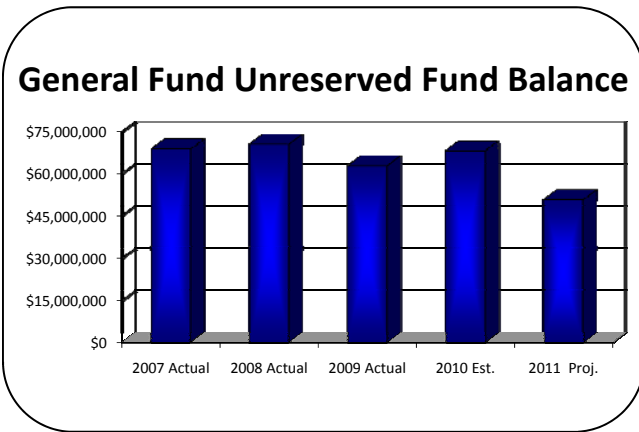
<u>Fund Categories</u>	<u>Estimated</u>	<u>Total</u>	<u>Total</u>	<u>Estimated</u>
	<u>Balance</u>	<u>Sources</u>	<u>Uses</u>	<u>Balance</u>
	<u>7/1/10</u>			<u>6/30/11</u>
General	\$67.9	\$116.5	\$134.0	\$50.4
Special Revenue	\$74.5	\$54.0	\$57.3	\$71.3
Enterprise	\$70.8	\$73.1	\$79.4	\$64.5
Internal Service	\$26.9	\$33.1	\$38.8	\$21.2
Trust, Agency, & Reserve	\$0.2	\$0.0	\$0.0	\$0.1
Capital Project	\$66.4	\$59.2	\$84.3	\$41.3
Debt Service	\$40.9	\$28.7	\$38.7	\$30.9
Total Revenues	\$347.6	\$364.5	\$432.4	\$279.7

*Total Uses and Estimated Balance includes contingency appropriation

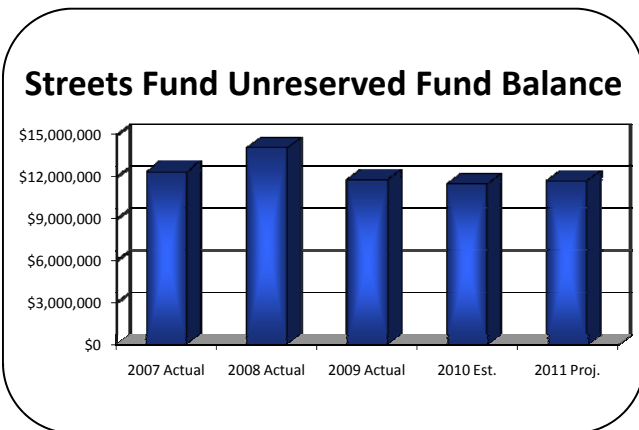


Fund Balance Analysis

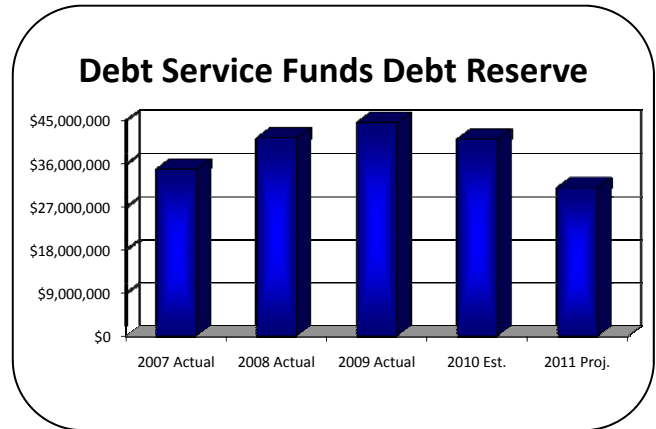
In the General Fund, the fund balance reflects the City's strong growth cycle over the past few years. The reserve goal is equal to the 35% of the average actual General Fund revenues for the preceding five fiscal years. The reason for the declining fund balance is the City utilizes additional funds above the reserve requirement to pay for one-time projects in the following fiscal year.



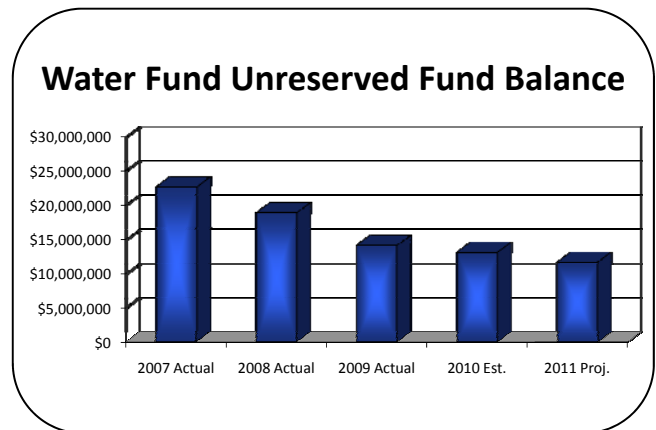
For the Street Operating Fund, a new transportation sales tax was approved by voters and effective as of January 2006. This helped support and maintain the Street Operating Fund. While the FY 2011 balance remains at healthy levels, future projections reflect a declining balance. We will continue to review this fund and make the necessary adjustments.



The reserve requirements are provided to adequately meet debt service payments in subsequent years. While maintaining a healthy reserve requirement as indicated in the Principles of Sound Financial Management, the fund balance in the debt service funds reflects a strong assessed value growth. The 10-year Capital Improvement Plan programs the use of any excess reserve.

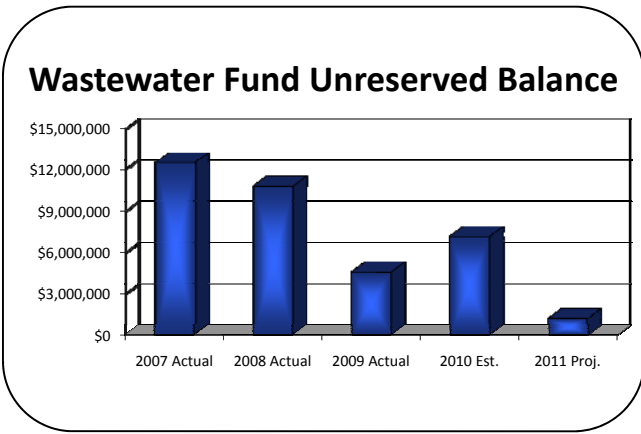


The targeted debt coverage ratio for the Water Fund is 1.5 times the debt service payments and the working capital goal is 50 to 75% of the operating revenues for the current fiscal year. The fund balance now reflects the full impacts of the operational costs for the Butler Water Reclamation Plant project which were included in the existing rates. There are no rate changes proposed for Fiscal Year 2011.

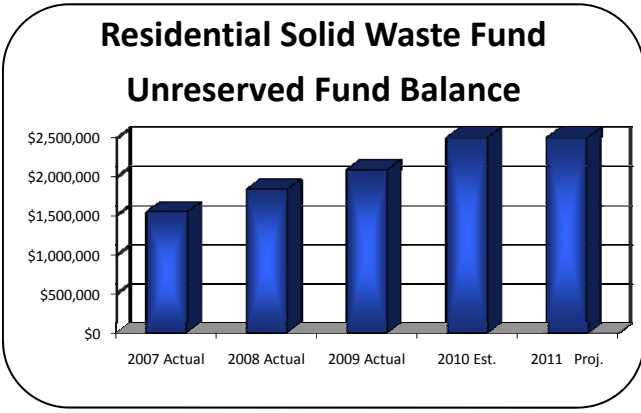




The targeted debt coverage ratio for the Wastewater Fund is 1.5 times the debt service payments and the working capital goal is 50 to 75% of the operating revenues for the current fiscal year. There are no rate increases programmed for Fiscal Year 2011.



The Residential Solid Waste Fund has continued to stabilize after some significant operation requirements which caused this fund balance to decrease over the past few years. The targeted goal for working capital is 20% of actual operating revenues in the current fiscal year. There are no rate increases proposed for FY 2011.

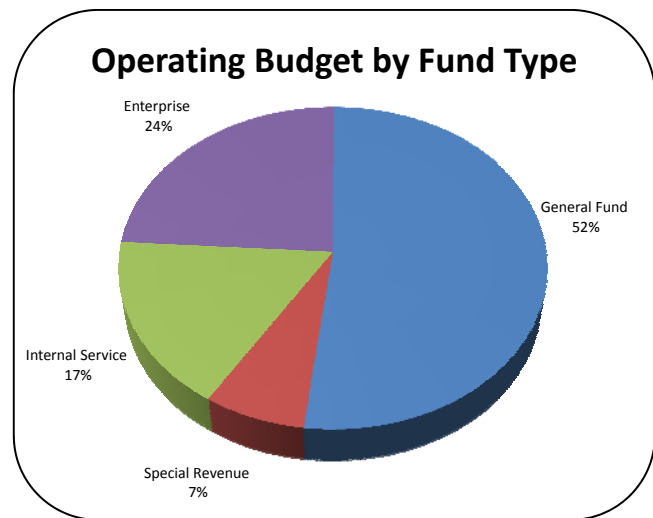


OPERATING BUDGET

The FY 2011 operating budget of \$204.1 million is a decrease of \$3.34 million, a 1.5% drop from

last year's \$207.4 million operating budget amount. Based on the City's projected revenue estimates, the FY 2011 operating budget can be balanced without any increase to City taxes or utility rates.

The General Fund makes up 52% of the total operating budget and is the largest component of the City's organization. Other fund categories include: Enterprise Funds (24%), Internal Service (17%), and Special Revenue (7%).



As stated in the City Manager's Budget Message, this budget was developed being mindful of the serious downturn in the economy. The goal of this budget is to reduce spending, while being responsive to the needs of our citizens by maintaining the basic core service levels—all within the context of a structurally sound budget. This was accomplished through process improvements, modification of the organization, and reductions of ongoing budgets without negatively affecting core services.

Staffing Summary

Every year, City of Peoria departments assess their organizational units to ensure we meet the needs of the community while continuing to provide efficient service. In FY 2011, the reality



of the downturn in the economy was a strategic factor contributing to the decrease in revenue streams. In recognition of this, overall personnel costs were analyzed and measures to control the growth in these areas were implemented early in the process. During FY 2010, many vacant positions were frozen and work duties were shifted to continue service delivery in core areas. For FY 2011, a pay freeze was enacted for all employees. Even with these savings, it was necessary to reduce the workforce.

Overall, the FY 2011 budget has 59 fewer positions throughout City departments than the year before. Most of the positions had been vacant since the previous year, but 22 individuals elected to sign up for the City's Voluntary Severance Program. Throughout the reduction efforts, every attempt has been made to place impacted individuals elsewhere in the organization.

The reduction in force did not affect the provision of public safety services and there were no changes to the number of sworn police or firefighter positions.

Total staffing authorization for benefited positions was granted for 1,131.87 FTEs.

A summary and detail of the City's full-time benefitted positions can be found under the "Schedules" section of this book in Schedule 6 and Schedule 7.

Department Summary

City of Peoria departments aggressively addressed reduced revenue projections and resulting budget shortfalls. Midway through FY 2010, reductions were made to departments' operating budgets, which included the elimination of

vacant positions. Through these efforts, and by shifting work duties, the departments have been able to manage effectively without undermining service delivery. For FY 2011, departments were challenged—and were successful—in finding reductions of ongoing budgets without negatively affecting core services.

The Police Department reduced ongoing budgets by 5.17% with no impact to core services. Since FY 2010, the Park Rangers and Code Compliance Officers have been housed within the Police Department. In addition, the vast majority of supplemental requests were proposed with revenue offsets through the successful application for grant funds, utilization of forfeiture funds, or other revenues (non-General Fund) to help fund supplemental additions. The Redlight Enforcement Program one-time request was funded with the revenue generated by this program. The Arizona Criminal Justice Information System (ACJIS) allows officers to access wants/warrants/contact information on individuals they come into contact with.

The Fire Department's ongoing operating base budget reduction amounted to 2.26%. This decrease will have no impact in the delivery of the Fire Department's essential services.

The City Council identified the advancement of economic development efforts which will promote the long-term economic prosperity of the area in their 24-month policy goals. This is addressed in the budget, which directs funds and allocates one-time dollars to promote business attraction to Peoria. Within the operating budget, resources were set aside to further marketing efforts to attract health-care and higher education opportunities. Within the capital plan, various investments will help advance the



Operating Budget History

	Budget <u>FY 2007</u>	Budget <u>FY 2008</u>	Budget <u>FY 2009</u>	Budget <u>FY 2010</u>	Budget <u>FY 2011</u>
GENERAL FUND					
Mayor & Council	\$1,230,802	\$1,169,727	\$1,223,500	\$1,189,388	\$647,390
City Manager	\$2,076,745	\$2,283,208	\$2,304,732	\$1,815,379	\$2,285,551
Office of Communications	\$2,166,707	\$2,860,546	\$2,511,335	\$989,923	\$1,229,693
Engineering	\$5,043,420	\$6,141,779	\$6,203,459	\$4,505,845	\$3,841,411
Economic Development Services	\$523,081	\$662,706	\$1,265,001	\$4,084,281	\$3,410,878
Human Resources	\$2,680,823	\$2,711,781	\$2,960,278	\$2,788,243	\$2,396,210
City Clerk	\$1,086,098	\$1,117,210	\$1,330,739	\$1,148,103	\$1,161,878
City Attorney	\$2,950,260	\$3,057,601	\$3,071,732	\$3,003,500	\$2,910,018
Municipal Court	\$1,897,407	\$2,406,104	\$2,240,510	\$2,292,519	\$1,990,676
Non-Departmental	\$1,832,824	\$1,507,844	\$1,248,355	\$1,851,654	\$1,734,008
Finance	\$9,330,685	\$11,288,758	\$11,438,336	\$9,552,989	\$8,835,680
Management & Budget	\$954,381	\$1,244,413	\$1,165,440	\$1,003,663	\$913,113
Planning and Sustainability	\$6,374,611	\$6,803,766	\$6,485,802	\$2,228,799	\$2,414,636
Police	\$31,121,898	\$34,845,425	\$37,227,285	\$37,629,801	\$34,631,060
Fire	\$18,454,333	\$20,679,498	\$21,987,381	\$20,025,671	\$18,541,790
Community Services	\$19,758,637	\$21,231,849	\$22,392,891	\$20,222,311	\$18,971,981
Public Works	\$429,930	\$516,440	\$540,799	\$631,252	\$549,037
Half-Cent Sales Tax and Other	\$430,100	\$299,600	\$299,600	\$229,600	\$179,600
SPECIAL REVENUE FUNDS					
Streets Funds	\$9,878,048	\$10,576,831	\$10,731,837	\$9,522,672	\$9,042,409
Housing & Community Dev.	\$1,970,395	\$2,236,227	\$2,059,766	\$1,994,379	\$1,983,529
Transit	\$1,414,205	\$1,503,819	\$1,551,849	\$1,437,142	\$1,006,618
Grants & Miscellaneous	\$2,694,306	\$2,157,292	\$3,085,271	\$4,172,490	\$3,074,344
ENTERPRISE FUNDS					
Water Fund	\$20,489,642	\$22,842,719	\$23,746,845	\$22,522,063	\$21,549,689
Wastewater Fund	\$9,349,463	\$12,027,420	\$12,805,031	\$10,378,843	\$10,552,271
Enterprise Reserves	\$3,195,226	\$3,017,121	\$3,856,627	\$2,537,328	\$1,720,982
Solid Waste Funds	\$9,527,221	\$13,775,977	\$11,157,184	\$9,228,794	\$10,012,997
Sports Complex	\$4,637,814	\$6,147,636	\$5,095,273	\$4,497,802	\$4,244,725
INTERNAL SERVICE FUNDS					
Fleet Maintenance	\$4,214,717	\$5,108,446	\$5,867,199	\$5,025,534	\$4,713,700
Fleet Reserve	\$2,355,936	\$3,014,773	\$5,066,903	\$1,021,333	\$1,137,276
Insurance Reserve	\$3,569,663	\$3,015,485	\$2,800,176	\$2,561,966	\$13,713,562
Facilities Maintenance	\$5,922,048	\$6,947,330	\$6,472,236	\$6,378,392	\$5,471,678
IT Operations	\$8,257,699	\$9,388,139	\$9,271,418	\$8,902,491	\$7,828,470
IT Reserve	\$1,089,041	\$1,615,073	\$1,844,506	\$365,450	\$397,700
IT Projects	\$3,214,396	\$4,889,289	\$2,519,910	\$1,651,095	\$976,596
Trust, Agency & Reserve	\$32,400	\$33,600	\$33,600	\$30,600	\$30,600
Capital / Debt Service	\$383,800	\$175,109	\$0	\$0	\$0
TOTAL	\$202,012,366	\$229,300,541	\$233,862,806	\$207,421,295	\$204,101,756



recent master plans for the Old Town and Sports Complex/Entertainment District area.

A high priority in Community Services is to continue our youth and recreational programs without fee increases to the citizens of Peoria. The Community Services budget also includes all the equipment and supplies required to operate the new branch library. This budget also makes possible additional playground shade structures in a number of parks, and renovates deteriorating playground surfaces.

The Community Development Department budget includes \$150,000 to continue the highly successful Neighborhood Grant Program, where neighborhood associations may receive funding for neighborhood improvements. This program was well received by the public, and was also identified as a Council priority.

Operating Budget Change

In FY 2011, the City's operating budget is \$204.1 million, representing a 1.6% decrease from the operating budget of \$207.4 million of the prior year. The decrease in the funding level reflects fiscal discipline during the current economic decline in relation to the slowdown in development activity and a goal to focus on maintaining basic core services. In total, the operating budget also includes \$3.0 million in one-time expenditures.

GRANT FUNDS

The City applies for various federal, state and local grants to supplement other funding sources in a variety of programs. Some of these grant programs, like Community Block Development (CDBG), are ongoing programs, although an application must be submitted each year to continue the funding. Other grants, like

the U.S. Bureau of Reclamation Challenge Grant, are one-time, project-specific grants. Highlights of the FY 2011 major grants are summarized below.

The City is responsible for administering subsidized housing programs funded through the United States Department of Housing and Urban Development (H.U.D.). The Housing Funds consist of Low Income Public Housing and Section 8. The City now contracts the administration of both of these housing programs to the Housing Authority of Maricopa County. This housing agency has a proven track record with various local and federal housing programs and lends greater efficiencies to the residents served by these programs. FY 2011 housing program budgets total \$1.47 million. The primary revenue source for these programs is Federal subsidy through H.U.D. and reimbursements from other Housing Authorities. The remainders of the revenues are interest and miscellaneous revenues. Total FY 2011 budgeted Housing revenue is estimated at \$1.43 million.

Community Development Block Grant

The Community Development Block Grant Program (CDBG) is federally funded through the United States Department of Housing and Urban Development (H.U.D.). The FY 2011 CDBG budget totals \$1,155,458. These monies will be used for various housing rehabilitation projects as well as housing assistance and social service programs. The City partners with many non-profit agencies to provide critical programs to its residents with funding from this program.

HOME Grant

The HOME grant is also federally funded from H.U.D. This program is designated specifically for carrying out income eligible housing strate-



gies through acquisition, rehabilitation and new construction. The FY 2011 budget for the HOME grant is \$505,530 and will be used mainly to rehabilitate foreclosed housing stock, perform land acquisition and implement programs to assist eligible citizens with home purchases.

State Forfeiture

These monies or other assets are confiscated through criminal prosecution under the State Asset Forfeiture Statutes. The monies are held by the County Attorney's Office until disbursed for authorized expenditures. For FY 2011, the City has budgeted expenditures of \$278,330. These funds are used by the Police Department and the City Attorney's office for training, supplies and equipment.

Bureau of Reclamation

The Utilities Division received a Challenge Grant award in the amount of \$1,693,291. The award will fund three projects.

The Peoria Sports Complex Well Modification project will convert the well system at the Sports Complex from potable to non-potable water, which is an interim step until the City's reclaimed water pipeline can be extended to the area. A reservoir and booster pump system will be installed as part of the project to further reduce the amount of potable water necessary to sustain the turf areas year-round.

The Butler Effluent Line Modifications project scope involves the installation of approximately 3,700 linear feet of new 16-inch ductile iron reclaimed waterline that will connect to an existing 30-inch ductile iron reclaimed water pipeline at the City's Butler Water Reclamation Facility. This new reclaimed waterline will extend to a point where a lake is proposed for the City's fu-

ture Community Park #2, as well as to a point where a future booster pump station is planned. This future booster pump station will distribute reclaimed water to the City's planned Downtown Reuse System, as well as provide irrigation water for Community Park #2.

The Beardsley WRF Recharge Basins project will construct additional recharge capacity at the Beardsley WRF Underground Storage Facility. The project will bank reclaimed water from the city-owned Beardsley Water Reclamation Facility (WRF) underground to earn storage credits used for future exchanges.

INTERNAL SERVICE FUNDS

The Internal Service Funds are a group of funds that account for services provided to other divisions and departments of the City government. The Internal Service Funds consist of Fleet Replacement Reserve, Insurance Reserve, Facilities Maintenance, Fleet Maintenance, Information Technology (IT) and IT Replacement Reserve. These funds are financed by service charges to all other funds, departments and divisions of the City that employ their services.

Fleet Replacement Reserve

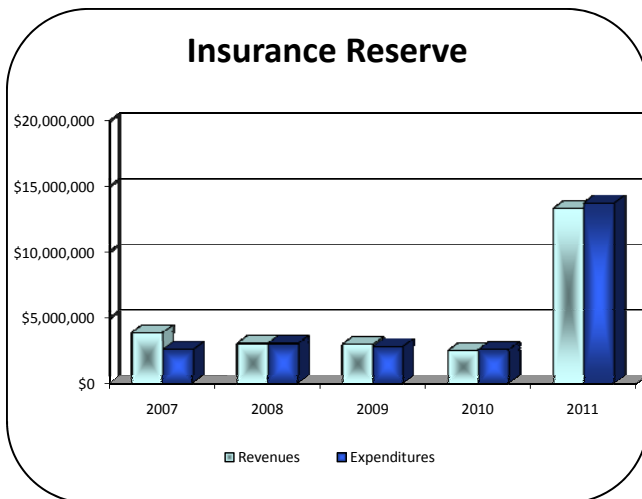
The Fleet Replacement Reserve account is for purchases of City vehicles and accumulates funds to replace vehicles as scheduled. Charges to the other departments are calculated based on the estimated cost of replacement and estimated useful life of the vehicles assigned to the department. Equipment reserves for enterprise operations are now maintained in separate replacement funds for their designated vehicles. In Fiscal Year 2011 the Fleet Reserve Fund anticipates revenues from service charges of \$381,406. No transfers in for the purchase of any new vehicles were approved in the supplemental proc-



ess. Total expenditures are budgeted at \$1,137,276.

Insurance Reserve

The increase in the Insurance Reserve in FY11 reflects the City’s efforts to self-insure employee medical costs. This will result in lower third party administrative costs. The departmental service charges were calculated on a number of pertinent factors such as square footage of facility space occupied, number of employees, past claims history of each division and a workers' compensation insurance type risk factor for each division's employees; these factors are updated each budget year. This fund includes a contingency reserve of \$2,100,000. The total budget for FY 2011 is \$13,713,562.



Facilities Maintenance

Facilities Maintenance, including Facilities Administration and Custodial Services, is a division within the Public Works Department. Facilities Maintenance provides for the maintenance and operation of most municipal facilities. The costs of this division are allocated through service charges to the other divisions, based on square footage of occupied space, maintenance records and custodial requirements of each division. Specific requests for maintenance, capital repairs

or remodeling that are not part of the normal maintenance budgeted by the Facilities Maintenance Division are directly charged to the requesting division. The FY 2011 appropriation totals \$5,471,678.

Fleet Maintenance

As a division of the Public Works Department, Fleet Maintenance is responsible for maintenance and operation of the City’s fleet of vehicles and machinery. Fleet Maintenance uses a direct billing system to charge the other city departments based on the actual services provided to that department during the fiscal year. Fleet Maintenance is also responsible for purchasing new vehicles and tracking fuel for the city fleet. The Fleet Maintenance Fiscal Year 2011 operating budget is \$4,713,700.

Information Technology

The Information Technology Department is responsible for most of the information-based technology systems and services of the City. IT service charges, allocated to the user departments, are calculated for each division using factors such as the number of computer terminals and number of peripheral units. The City maintains a sophisticated local area network that provides distributed data and application servers, an Internet gateway and City web page, financial and payroll functions, discrete law enforcement and judicial networks, as well as specialized applications and data warehousing for the City. In order to protect the hardware investments, the City is budgeting for server warranty extensions at a cost of \$45,000 in FY 2011. The total budget for IT operations in Fiscal Year 2011 is \$7,828,470 and \$397,700 for IT projects.



DEBT SERVICE

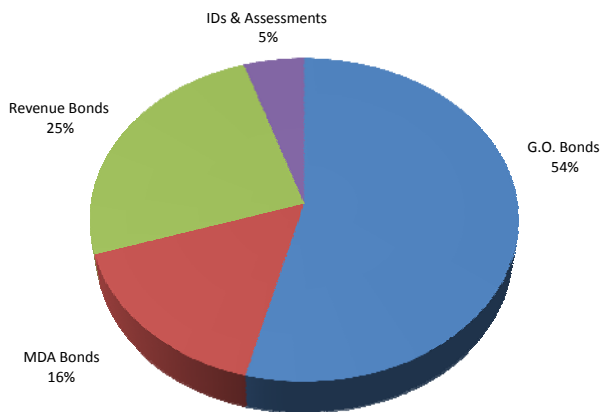
Bond financing is a primary source used to finance long-term capital projects, especially capital infrastructure. The City's debt plan is an integral tool for one of the main financing sources of the Capital Improvement Plan. Outstanding debt, capacity limitations and cash flow analysis servicing capabilities of the City are all reviewed as a part of the capital budgeting process, while the annual debt service payments are incorporated into the operating budget. Depending on the need and the type of project being financed, several types of bonds (as described below) are available. More detail on planned debt service for FY 2011 may be found in Schedule 8 of the "Schedules" section of this document.

limits. Financing for water, sewer, storm sewer, lighting, street and traffic facilities, parks and open space preserves and recreational facilities projects is limited to 20% of the assessed valuation. Financing for all other projects, such as municipal buildings, is limited to 6% of the assessed valuation.

G.O. Bond Ratings

Moody's	Aa1
Standard & Poor's	AA+
Fitch IBCA	AA+

FY 2011 Debt Requirements by Type



Periodically, the City has its general obligation credit reviewed by various national bond rating agencies. In May of 2010, the City's GO Bond ratings were upgraded by Moody's and Fitch IBCA. This upgrade is a reflection the Bond Rating Industry's increased confidence in Municipal Bonds. These rating increases are significant and will generate considerable savings for Peoria taxpayers. The improved bond ratings also enable the City to receive favorable interest rates on future bond sales.

General Obligation Bonds

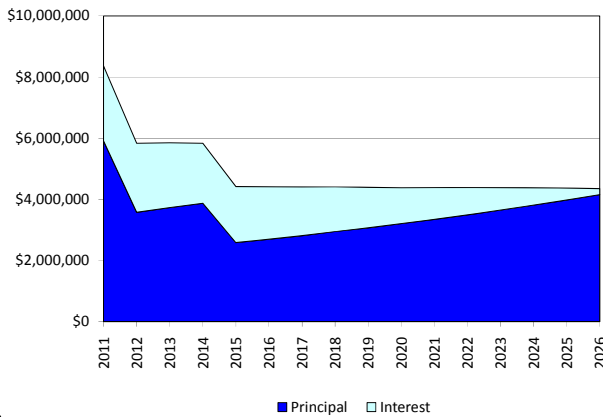
General Obligation (GO) Bonds require voter approval and are backed by the taxing authority of the City. These bonds are generally used to finance projects with strong public support and which do not themselves produce revenues. Arizona law limits the amount of GO bonds the City can have outstanding based on the assessed valuation of the property located within the City

Municipal Development Authority Bonds

Municipal Development Authority (MDA) Bonds do not require voter authorization. These bonds are backed by a long-term lease agreement with the City that in turn is supported by a pledge of the City's sales taxes (and other revenue sources such as franchise taxes and state shared revenues). The amount of MDA Bonds that may be issued is limited only by the market's perception of the City's ability to repay the bonds. These bonds often have restrictive covenants requiring a reserve of pledged revenues equal to some multiple of the maximum debt service payment on the bonds.



MDA Bonds Outstanding



The Peoria Municipal Development Authority is a non-profit corporation created by the City as a financing mechanism for the purpose of financing the construction or acquisition of City capital improvement projects. A significant advantage of the MDA structure is that certain municipal capital needs can be financed without triggering statutory municipal debt bonding approvals.

MDA Bond Ratings

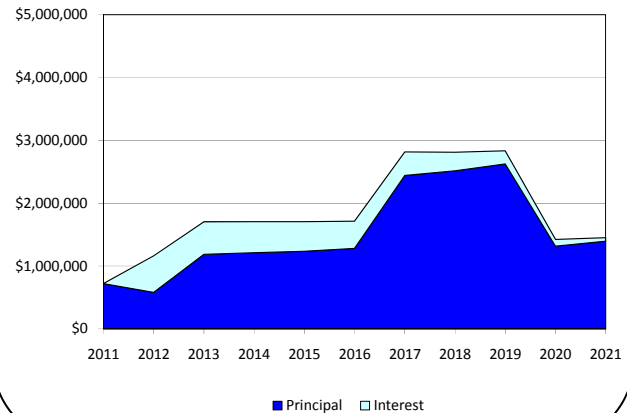
Moody's	Aa2
Standard & Poor's	AA+
Fitch IBCA	AA

Revenue Bonds

Revenue bonds are generally used to finance projects that have an identifiable revenue source. Revenue bonds are often used to finance utility projects, backed by the user fees of the utility. Most Revenue bonds are applied to the City's water and wastewater system. The City also has some outstanding Highway User Revenue Fund (HURF) bonds for street projects that are backed by a pledge of the HURF monies the

City receives from the State. Revenue bonds do require voter approval, and are limited only by the ability of the revenue source to support the debt service.

Revenue Bonds Outstanding

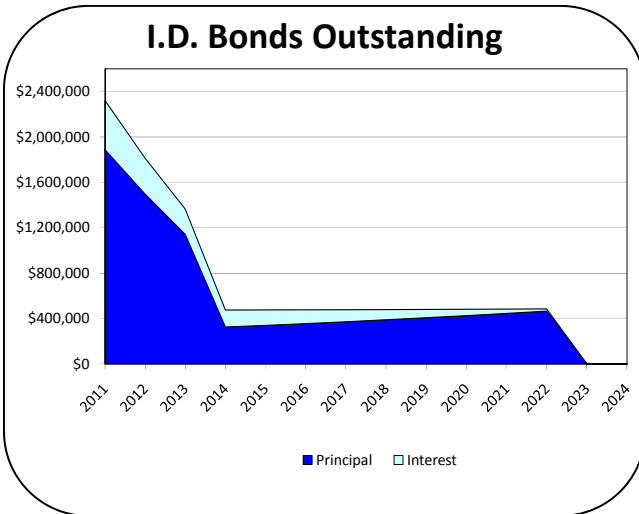


Revenue Bond Ratings

Moody's	A3
Standard & Poor's	AA
Fitch IBCA	AA

Improvement District Bonds

Improvement district bonds are used to finance projects where certain property owners will benefit more than the general public. A majority of the property owners within a proposed Improvement District must approve the formation of the district and the amount of indebtedness. These bonds are repaid by collection of property assessments levied on the property within the district.



Moody's	Aa3
Standard & Poor's	A+
Fitch IBCA	AA

DEBT MANAGEMENT

Proper debt management provides for the protection and eventual enhancement of bond ratings; the maintenance of adequate debt service reserves; and compliance with debt instrument provisions and required disclosures to investors, underwriters and rating agencies. These policy guidelines, as outlined in the Principals of Sound Financial Management, are used when evaluating the purpose, necessity and condition

under which decisions are made to issue debt. They are also meant to supplement the legal framework of public debt law provided by the Arizona Constitution, State Statutes, federal tax laws and the City's current bond resolutions and covenants.

All projects funded with General Obligation bonds or Revenue bonds can only be undertaken after voter approval through a citywide election. On the ballot in the November 2008 General Election, voters authorized bonds totaling \$387 million to fund the building of the infrastructure needed to support our City.

Financial Indicators

The City uses a number of measures to assess its long-term ability to support existing debt. Two of these measures are discussed below.

General Obligation Debt as a Percentage of Assessed Value. The City's ability to repay its long-term debt can be measured by the amount of debt outstanding as a percentage of assessed property valuation. An increase in long-term debt as a percentage of assessed valuation can mean that the City's ability to repay is diminishing. This is especially true when the government relies heavily on property taxes to pay its debt. Each year Maricopa County provides the assessed valuation of property to the city. An increase in property valuation strengthens the

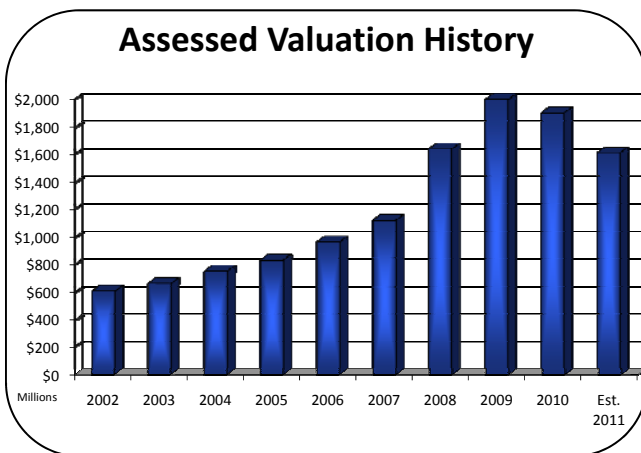
Net General Bonded Debt to Assessed Value / Net Bonded Debt Per Capita

Description	2005	2006	2007	2008	2009	Est. 2010	Proj. 2011
Population	138,045	145,125	153,592	158,227	159,264	159,944	161,524
Secondary Assessed Value (Millions)	\$827	\$964	\$1,116	\$1,642	\$1,995	\$1,895	1,610
Net Bonded Debt (Millions)	\$38	\$27	\$108	\$90	\$183	\$171	\$197
Pct. of Net Bonded Debt to Assessed Value	5%	3%	10%	5%	9%	9%	12%
Net Bonded Debt Per Capita	\$276	\$186	\$704	\$567	\$1,149	\$1,144	\$1,219



City's ability to finance long-term debt. The amount of debt issued and the ability to issue debt are a vital source in funding the City's Capital Improvement Plan. A reasonable level of debt burden is expected in order to meet the needs of a growing city. The City continues to maintain its debt level well below the levels mandated by the Arizona Constitution.

Net Bonded Debt Per Capita. General obligation debt per capita relates debt outstanding to population changes. Long-term debt should not exceed the City's resources for paying the debt. As the population increases, infrastructure and capital needs along with long-term debt can be expected to increase, as is the case for the City of Peoria. Additional General Obligation bonds were issued to finance much-needed infrastructure. The City's ratio of debt per capita is expected to increase in FY 2011 due to the bond sales of just over \$25 million. If general obligation debt is increasing as population stabilizes, this may indicate that the City's ability to repay debt service is diminishing. The City's population is expected to have increased 1% between 2009 and 2010.



Debt Management Policy

The Principles of Sound Financial Management include the city's debt management policy. The following are excerpts from this policy:

- The overall debt management policy of the City is to ensure that financial resources of the City are adequate in any general economic situation to not preclude the City's ability to pay its debt when due.
- The City will not use long-term debt to fund current operations or projects that can be financed from current revenues or resources. The City will first attempt "pay as you go" capital financing.
- The City does not intend to issue bond anticipation notes (BANs) for a period longer than two years. If the BAN is issued for a capital project, the BAN will be converted to a long-term bond or redeemed at its maturity.
- The issuance of variable rate debt by the City will be subject to the most careful review and will be issued only in a prudent and fiscally responsible manner.
- Improvement District (ID) and Community Facility District (CFD) Bonds shall be issued only when there is a general City benefit. Both ID and CFD bonds will be utilized only when it is expected that they will be issued for their full term. It is intended that Improvement District and Community Facility District bonds will be primarily issued for neighborhoods desiring improvements to their property such as roads, water lines, sewer lines, street lights and drainage. The City will review each project through active involvement of City staff and/or selected consultants to pre-



pare projections, review pro-forma information and business plans, perform engineering studies, analyze minimum debt coverage and value to debt ratios and other analysis necessary to consider the proposal against specific criteria.

- Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 5% of the debt service amount of the bonds being refunded, or if savings exceed \$750,000, or for the purposes of modifying restrictive covenants, or to modify the existing debt structure to the benefit of the City.
- The City shall comply with all requirements of Title 15.1 Arizona Revised Statutes and other legal requirements regarding the issuance of

bonds and certificates of the City or its debt issuing authorities.

- The City shall employ the Principles of Sound Financial Management in any request from a City agency or outside jurisdiction or authority for the issuance of debt.
- All departments will provide notice of all significant events and financial and related matters to the Chief Financial Officer and Director of Finance for the City’s annual disclosures to the municipal markets, financial statements and bond representations.
- The City will maintain regular contact with rating agencies through meeting and visits on and off-site. The City will secure ratings on all bonds issued if economically feasible.

Debt Capacity Analysis

20% Limitation

(Water, Sewer, Storm Drain, Streets, Parks and Recreation Projects)

FY 2011 Secondary Assessed Valuation	\$1,610,488,395
Allowable 20% Bonds Outstanding	\$322,097,679
Less 20% Bonds Outstanding	(\$175,520,352)
Unused 20% Debt Capacity	<u>\$146,577,327</u>

6% Limitation

(All Other General Government Projects)

FY 2011 Secondary Assessed Valuation	\$1,610,488,395
Allowable 6% Bonds Outstanding	\$96,629,304
Less 6% Bonds Outstanding	(\$3,565,000)
Unused 6% Debt Capacity	<u>\$93,064,304</u>





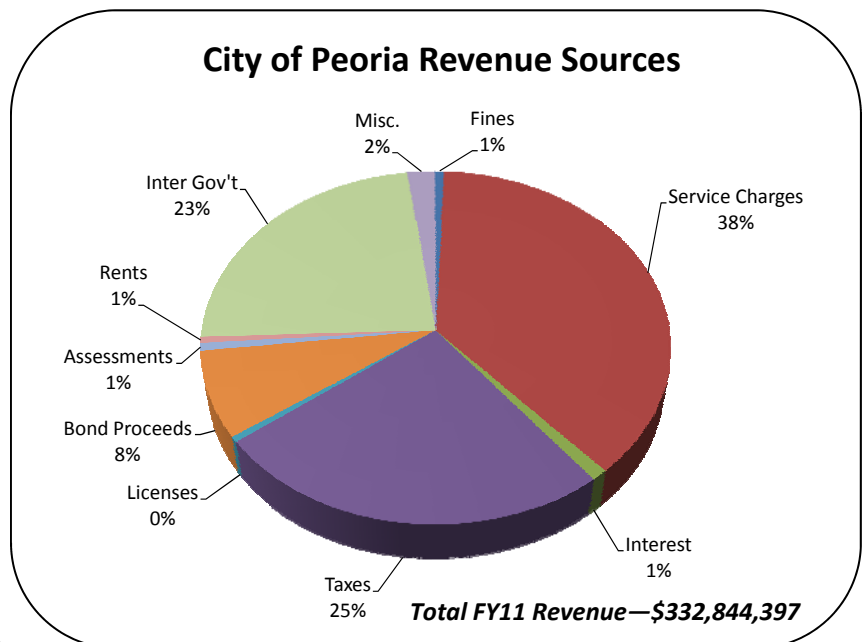
Revenue Summary

Total revenues for Fiscal Year 2011 are estimated at \$332,844,397, an increase of 6% over the prior year's estimate of \$314 million. The increase is largely due to higher federal reimbursements and grant participation in capital projects compared to FY 2010. FY 2011's budgeted revenues reflect a cautious outlook for the economy, which has struggled for the last two years on the state and national levels. Recent indicators point to a gradual improvement in the outlook of consumers and a housing market that is beginning to stabilize. Despite these positive signs, the Arizona economy continues to face challenges with unemployment, depressed home values, minimal wage growth, and with construction and tourism sectors slowly recovering from extended downturns. New residential construction is anticipated to remain largely flat to the previous year, while little commercial development is anticipated.

The revenue forecasts are based on historical data, assumptions on population changes, economic projections, and expected receipts from taxes and other sources. A Revenue Committee, consisting of members from various departments whose activities generate revenues, meets monthly to discuss revenue trends, economic conditions, and the pertinent driving factors behind the reve-

nue activity for the period. All major revenue sources and fund types are identified and reviewed for activity and variances. City revenue estimates are continually updated based on this discussion and analysis, which results in more accurate revenue forecasting.

City revenues can be categorized into ten major sources, as depicted in the graph below. Service charges account for the largest percentage of revenue by source, at an estimated \$125 million, or 38% of total revenues. Of the \$125 million in service charges, enterprise activity represents 52% of that category, or \$65 million in FY 2011 revenue. The bulk of this source is from user rates and fees for city services provided to residents such as water, wastewater and solid waste





services. The second largest revenue source is from City taxes, which accounts for 25% of total revenue. The estimated tax revenue for FY 2011 is \$85 million, which includes collections from City sales tax and property taxes. Sales taxes are estimated at \$56.7 million, or 17% of total tax

revenue. Bond proceeds for General Obligation, Water and Wastewater projects account for \$27 million, or 8% of the total revenue. A detailed description of each of these sources can be found in the following pages.

Total Revenues by Fund

Fund	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Estimate	FY11 Budget
Bond/Debt Service	\$154,929,338	\$72,020,541	\$96,007,416	\$63,884,905	\$48,245,323
Commercial Solid Waste	\$1,880,934	\$2,094,699	\$2,250,070	\$2,292,500	\$2,271,000
Economic Development Rsv	\$34,168	\$26,707	\$11,342	\$4,325	\$0
Facilities	\$5,883,739	\$6,916,147	\$6,694,617	\$5,759,446	\$5,546,508
Fleet Maintenance	\$4,779,730	\$5,270,621	\$5,173,217	\$4,743,675	\$4,802,807
Fleet Reserve	\$2,827,963	\$2,696,863	\$2,613,241	\$2,460,186	\$381,406
General	\$117,022,964	\$125,740,811	\$108,304,863	\$98,345,529	\$93,762,370
Grant	\$3,224,998	\$3,555,534	\$4,113,269	\$4,667,808	\$14,078,668
Half-Cent Sales Tax	\$18,052,341	\$19,609,016	\$15,041,542	\$13,874,261	\$14,038,883
Housing	\$726,011	\$1,043,914	\$992,274	\$733,500	\$1,162,228
Impact Fees	\$43,594,107	\$28,165,780	\$8,827,103	\$6,950,525	\$8,110,035
Improvement Districts	\$1,546,789	\$1,468,451	\$1,777,115	\$1,830,705	\$1,854,422
Information Tech	\$8,239,478	\$9,108,038	\$9,232,901	\$8,433,339	\$6,960,032
Information Tech Rsv	\$940,501	\$1,077,737	\$1,024,730	\$547,350	\$507,800
Insurance Reserve	\$4,041,040	\$3,369,573	\$3,151,116	\$8,178,242	\$13,281,394
Other	\$23,218,503	\$8,305,753	\$19,890,431	\$5,866,849	\$34,967,903
Residential Solid Waste	\$8,465,196	\$9,143,009	\$9,059,815	\$9,611,536	\$9,688,939
Sanitation Equipment Rsv	\$1,199,296	\$1,069,250	\$1,113,793	\$742,990	\$714,695
Sports Complex	\$2,941,789	\$3,439,250	\$2,972,320	\$2,818,853	\$2,813,107
Streets	\$13,586,823	\$13,675,422	\$12,031,137	\$11,298,148	\$11,544,000
Transit	\$813,331	\$797,643	\$756,522	\$630,686	\$52,600
Transportation Sales Tax	\$9,895,031	\$11,853,251	\$9,281,885	\$8,497,763	\$8,607,764
Wastewater	\$15,899,540	\$23,225,285	\$19,770,157	\$19,302,349	\$17,588,979
Water	\$32,353,117	\$43,464,929	\$38,934,205	\$32,145,665	\$31,863,534
Total Revenues	\$476,096,726	\$397,138,226	\$379,025,080	\$313,621,135	\$332,844,397



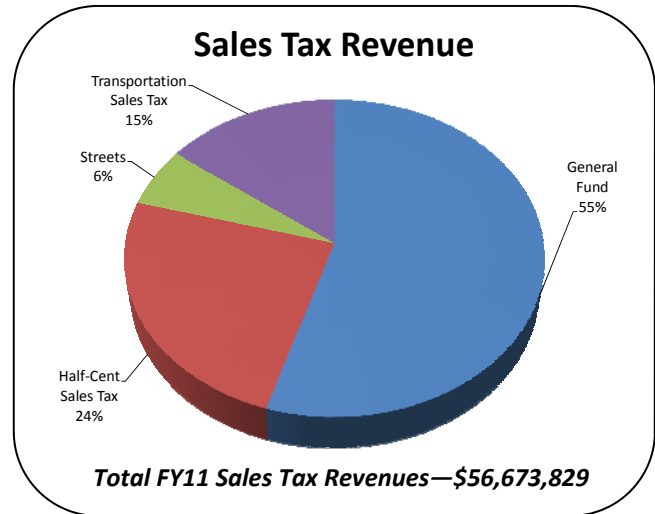
CITY SALES TAX REVENUE

Sources

The Peoria City Sales Tax is a 1.8% tax on most taxable activities within the City, with a 3.3% tax on utilities, a 2.8% tax on restaurants and bars, a 2.8% tax on amusements, and a 5.6% tax on hotels and motels.

Uses

Of the total City Sales Tax, the General Fund receives 1% for various general governmental purposes, 0.3% goes to the Transportation Sales Tax Fund, and the Half-Cent Sales Tax Fund receives 0.5% to be primarily designated by Council for debt service, economic development, and capital needs. Of the 3.3% tax on utilities, Council designated 1.5% to be deposited in the Streets Fund to offset electricity and maintenance of the street lighting system.



Projection

The City is projecting \$56,673,829 in sales tax revenue for FY 2011. This is a 1.4% increase over the FY 2010 estimate of \$55,881,784. The modest increase reflects a slightly improving outlook for recovery in consumer spending and modest growth in population.

City Sales Tax Summary

Fund	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Estimate	FY11 Budget
General	\$38,916,466	\$41,350,873	\$32,464,266	\$30,626,300	\$31,063,182
Half-Cent Sales Tax	\$17,285,292	\$18,717,495	\$14,643,516	\$13,699,261	\$13,858,883
Streets	\$2,710,291	\$3,214,952	\$3,107,554	\$3,300,000	\$3,399,000
Transportation Sales Tax	\$9,549,088	\$11,183,701	\$8,789,480	\$8,256,223	\$8,352,764
Total City Sales Tax	\$68,461,136	\$74,467,022	\$59,004,817	\$55,881,784	\$56,673,829



PROPERTY TAX REVENUE

Sources

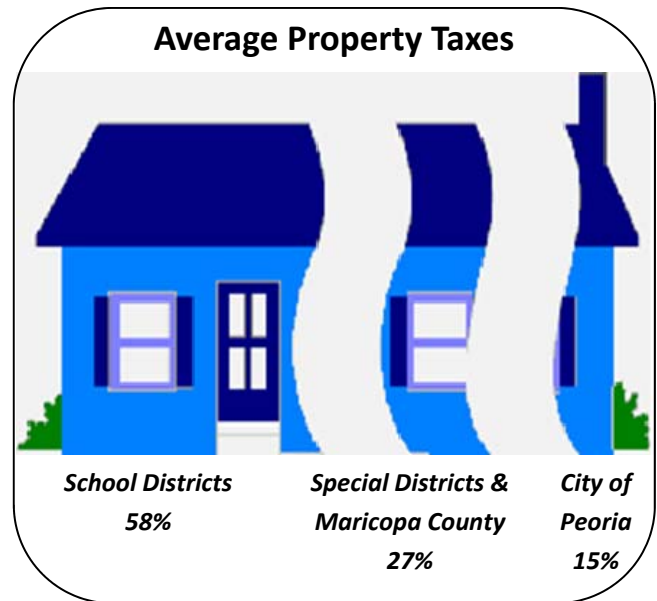
The Property Tax is collected based on the assessed valuation of residential and commercial property in Peoria. In FY 2008, the City Council approved adjusting five cents (\$0.05) from the primary to the secondary tax rate, leaving the combined levy at \$1.49 per \$100 of assessed valuation. In FY 2009, the City Council lowered tax rates, reducing the primary tax rate by \$0.05, resulting in a combined rate of \$1.44, where it remains for FY 2011.

Uses

The Property Tax has two components: the primary property tax can be used for any general government operation and maintenance, while the secondary property tax is used to repay the principal and interest on general obligation bonds. There is a limit on the primary property tax; it may only increase 2% above the city's "annual maximum allowable levy" for the prior year. However, the secondary levy is controlled only by the limits set for the amount of outstanding general obligation debt within the City.

Projection

According to figures provided by the Maricopa County Assessor's office, the City's primary



assessed valuation in FY 2011 is estimated to decline by 10% from the previous year's valuation. Given the lag in assessor rolls and with statutory formulas, the primary valuation has likely stabilized, but is likely to grow slowly in the near term. The primary tax revenue for FY 2011 is estimated at \$2.9 million.

To help support the City's capital improvement program, the secondary tax rate has been set at \$1.25 per \$100 of assessed valuation. With secondary valuations dropping 15% from the previous year, the resulting secondary levy is projected to be \$20.1 million.

Property Tax Rate and Levy

Fund	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Estimate	FY11 Budget
Primary Tax Rate	\$0.28	\$0.24	\$0.19	\$0.19	\$0.19
Secondary Tax Rate	\$1.20	\$1.25	\$1.25	\$1.25	\$1.25
Combined Tax Rate	\$1.48	\$1.49	\$1.44	\$1.44	\$1.44
Primary Tax Levy	\$2,928,526	\$3,002,150	\$2,849,397	\$3,202,665	\$2,895,298
Secondary Tax Levy	\$13,387,442	\$20,527,343	\$24,932,399	\$23,689,548	\$20,131,105
Combined Tax Levy	\$16,316,018	\$23,529,493	\$27,781,796	\$26,892,213	\$23,026,403



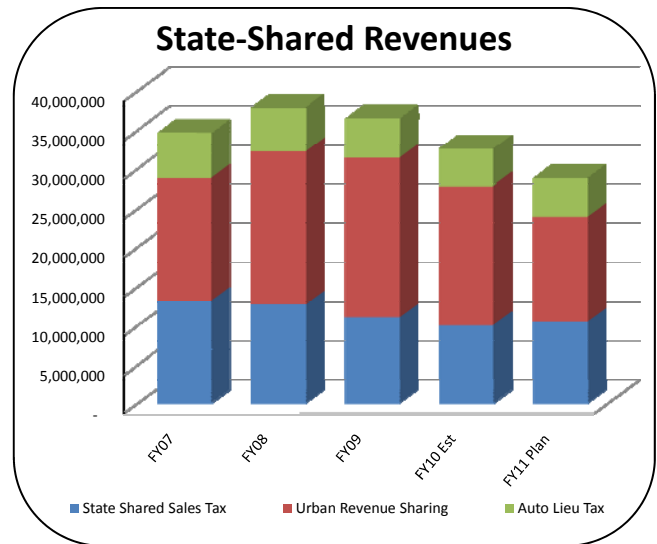
STATE-SHARED REVENUE

Sources

Cities in Arizona receive a portion of certain revenues collected by the State of Arizona. The allocations for these revenues are primarily based on U.S. Census population figures. The largest of the three components, Urban Revenue Sharing, is based on state income tax collections two years prior to their distribution. State Shared Sales Tax revenues reflect monthly distributions of the state's sales tax collections. The third component, Auto Lieu Tax, is based on distributions of the state's vehicle license collections. The allocation basis was last adjusted using the results of the 2005 mid-decade census and will be adjusted again when the 2010 census results are available.

Uses

State-shared revenues represent a significant portion of the General Fund budget. Revenues from these sources can be used for any general government activity.



Projection

In Fiscal Year 2011, the budgeted State Shared revenues are \$28,740,358, representing a 12% decrease from the \$32.5 million estimate for FY 2010. The additional decline in FY 2011 is the result of the anticipated lower population-based distribution to Peoria of state income tax collections from FY 2009. Based on an anticipated slow economic recovery at the state level, distributions of the State Shared Sales Tax revenues are projected to increase modestly in FY 2011.



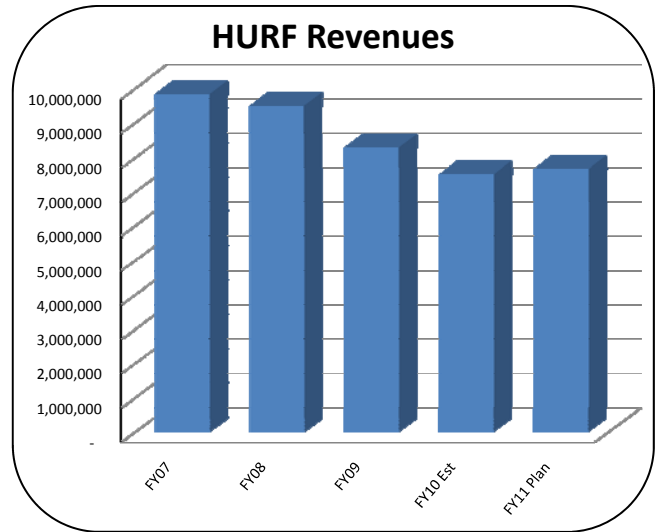
HIGHWAY USER FUND REVENUE

Sources

Highway User Fund (HURF) revenues are primarily generated from the State-collected gasoline tax. Currently, the gas tax is levied at a rate of \$0.18 per gallon and distributed to cities and towns under two formulas. The first formula deposits \$0.13 of the \$0.18 in a fund from which 30% is allocated to cities and towns. One-half of the monies received under this formula are distributed on the basis of the population and the remaining half of the monies are distributed on the basis of "county of origin" of gasoline sales. This portion is then allocated in relation to the population of all incorporated cities and towns in the county.

Uses

HURF revenues are restricted solely for street and highway purposes. Eligible activities for HURF revenues include right-of-way acquisition, street construction, maintenance and improvements, and for debt service on highway



and street bonds. The HURF funds are collected and placed in the City's Streets Fund.

Projection

The Fiscal Year 2011 projection for HURF revenues is \$7,650,000, which is relatively unchanged from the prior year's estimate of \$7.5 million, reflecting moderating fuel consumption by consumers caused both by general economic conditions and conservation decisions due to the price of gasoline.



LICENSE AND PERMIT REVENUE

Sources

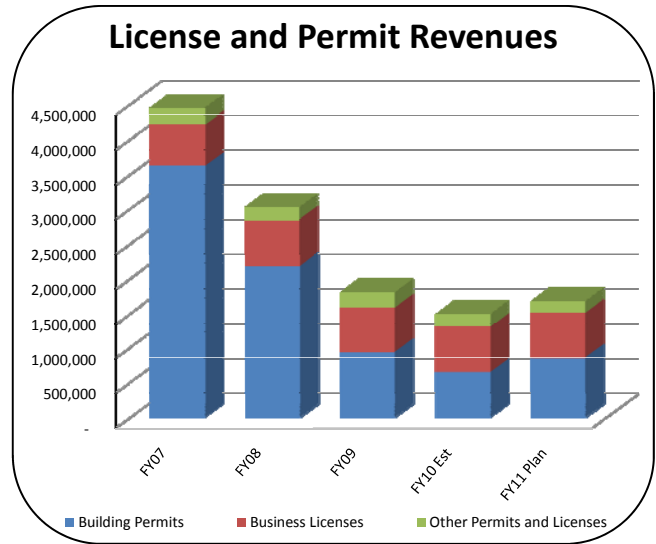
License and Permit revenue includes collections received by the city for the cost of providing services to specific users. Revenues include collections for building permits, business licenses, engineering services and inspections.

Uses

The majority of license and permit revenue is collected by the Planning and Community Development, Economic Development, and Public Works-Utilities departments, and is placed in the City's General Fund.

Projection

Licenses and Permits are projected to generate \$1,674,563 in FY 2011. Building permits are anticipated to contribute \$850,000, or 51% of this total. Sales Tax license and Occupational Busi-



ness license revenues are anticipated to contribute \$660,563, representing 39% of the total. The declines in permit-based revenues reflect the sharp downturn in new construction activity in both the residential and commercial sectors, which is not anticipated to increase markedly.



WATER UTILITY REVENUE

Sources

The revenues to support the City's water utility are mainly generated from user fees for water service. This fund also includes charges for new service installation, new meter charges, disconnect/reconnect services, and meter inspections. However, the largest component of the water utility revenue is the water utility fee. Updates are performed to the City's water rate model to ensure that the user fees are set at the appropriate level to cover the costs of providing water services to the residents of Peoria.

Uses

All revenue collected from water utilities remains in the City's Water Operating Fund. The fund is used to support the Utilities Department's water operations, and to support the debt service payments for the City's water capital improvement program.

Projection

No rate increase is planned for the Water operations in FY 2011. With minimal new residential or commercial development anticipated during the next year, water revenues are projected to remain flat at \$31.7 million in Fiscal Year 2011.

Water Operating Revenue

<u>Description</u>	<u>FY07 Actual</u>	<u>FY08 Actual</u>	<u>FY09 Actual</u>	<u>FY10 Estimate</u>	<u>FY11 Budget</u>
Water Fees	\$26,894,234	\$28,828,834	\$28,217,263	\$29,000,000	\$29,200,000
Quintero WTP Fees	\$442,423	\$797,631	\$93,689	\$695,000	\$600,000
Reclaimed Water Fees	\$330,280	\$544,675	\$537,542	\$550,000	\$560,000
Disconnect/Reconnect Fees	\$463,850	\$420,938	\$393,000	\$400,000	\$390,000
New Service Fee	\$276,042	\$286,187	\$302,016	\$300,000	\$315,000
Reimbursement Revenue	178,390	364,576	146,601	350,000	165,000
Water Meter Charges	\$601,399	\$334,603	\$169,860	\$100,000	\$135,000
Late Fee Charges	\$117,100	\$117,923	\$122,856	\$125,000	\$128,000
Interest Income	\$1,223,747	\$829,554	\$397,478	\$190,000	\$110,000
Delinquent Letter Fee	\$46,247	\$48,366	\$47,362	\$50,000	\$52,500
Damaged Property Fees	\$165,668	\$67,593	\$12,247	\$10,000	\$10,000
Tampering Fees	\$21,900	\$31,815	\$21,225	\$6,300	\$6,400
Field Trip Service Fee	\$928	\$2,198	\$2,392	\$3,000	\$3,000
Lien Filing Fees	\$972	\$3,132	\$760	\$882	\$900
Other Revenues	\$977,493	\$1,653,521	\$1,719,733	\$28,148	\$10,102
Total Water Utility Revenues	\$31,740,672	\$34,331,545	\$32,184,073	\$31,808,330	\$31,685,902



WASTEWATER UTILITY REVENUE

Sources

Wastewater utility revenues are mainly generated from user fees for wastewater collection and treatment service. Revenues also include environmental-based charge to recover the costs of a required wastewater pre-treatment program. The wastewater user charge for residential customers is calculated based on water usage during the winter months, and remains effective for one year.

Uses

All revenues collected from wastewater utilities remain in the City's Wastewater Operating Fund. The fund is used to support the wastewater operations within the Utilities Department.

Projection

No rate increase is planned for Wastewater operations in FY 2011. Projected revenues are \$17.4 million, a drop of \$1.6 million from the



previous year. The drop is due to an anticipated one-time decrease in fee revenues due to decreased consumption during the winter of FY 2010 and non-recurring reimbursement revenues from the one-time level in FY 2010.

Wastewater Operating Revenue

Description	FY07	FY08	FY09	FY10	FY11
	Actual	Actual	Actual	Estimate	Budget
Wastewater Fees	\$14,276,791	\$14,778,086	\$14,533,353	\$15,700,000	\$14,400,000
Late Fee Charges	\$75,225	\$72,395	\$80,413	\$80,000	\$84,000
EPA Mandate Fee	\$488,935	\$572,659	\$713,501	\$825,000	\$855,000
Interest Income	\$729,573	(\$70,750)	\$245,905	\$21,000	\$230,000
Other Revenues	\$0	\$101	\$3,199	\$2,425,009	\$1,869,054
Total Wastewater Revenues	\$15,570,524	\$15,352,491	\$15,576,372	\$19,051,009	\$17,438,054



SOLID WASTE FUND REVENUE

Sources

The City collects user fees and charges for Residential and Commercial Solid Waste services and segregates revenues from each service into its own operating fund. Residential customers receive weekly trash and recycling service as part of the monthly fee. Commercial services are provided to city businesses and multi-family developments based on their individual requirements.

Uses

The revenues collected from the Residential Solid Waste and Commercial Solid Waste activities remain in their own respective funds to recover the costs of each service's operations.

Projection

Total Fiscal Year 2011 revenues for Solid Waste are estimated at \$12.0 million, slightly higher



than the previous year's estimate. Neither fund is adjusting rates in FY 2011 and both anticipate minimal customer growth, contributing to the flat-growth projection. The majority of revenue, 80%, is generated from residential user fees, with \$9.7 million expected in FY 2011. Commercial user fees are estimated to contribute 20%, or \$2.3 million in projected revenues for FY 2011.

Solid Waste Operating Revenues

Fund	FY07 Actual	FY08 Actual	FY09 Actual	FY10 Estimate	FY11 Budget
Commercial Solid Waste	\$1,880,934	\$2,094,699	\$2,249,084	\$2,292,500	\$2,271,000
Residential Solid Waste	\$8,465,196	\$9,143,009	\$9,059,815	\$9,611,536	\$9,688,939
Total Solid Waste Revenues	\$10,346,129	\$11,237,709	\$11,308,899	\$11,904,036	\$11,959,939

Performance Management

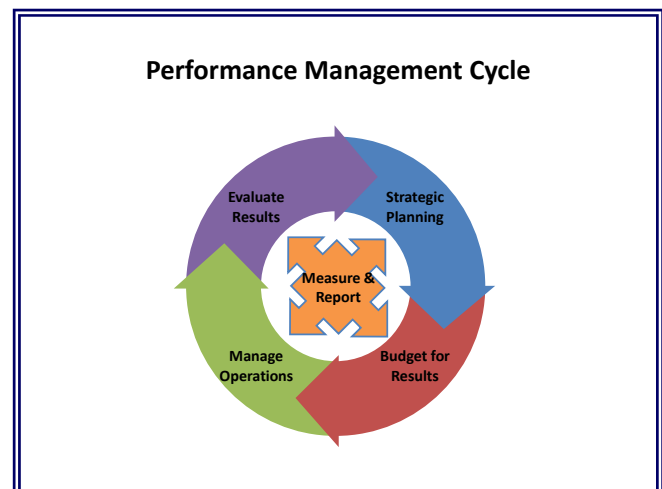
WHY MEASURE PERFORMANCE?

The City of Peoria is focused on providing high quality services to our residents, and to continually improve on our performance as an organization. Yet with diminishing resources and greater demands for certain services, the City is challenged to work under the financial realities of the economic downturn. Peoria staff strive to support core programs and services Peoria residents have come to expect. But how do we know if we are meeting the expectations of our residents? What indicators do we have that tell us how well we are doing? Are we as efficient as we could be at delivering our services? What results are we trying to achieve?

The concept of Performance Management is to develop activities that ensure that goals are being met in an efficient and effective manner. For Peoria, Performance Management is the framework all departments use to communicate their desired results, and to evaluate our success. Through a continuous cycle of planning strategically, budgeting resources, managing our operations and evaluating our results, the City's spending plan will more closely align with community priorities and expectations.

Under the leadership of the City Manager, departments developed Strategic Operating Plans which set specific service objectives based on Community/Council priorities and organizational goals. From there, departments decide on

which data should be used to monitor progress towards achieving these objectives. This data, called "outcome measures", is then used to make informed choices going forward. For that reason, performance management helps the City assist the community in understanding city operations, enhances governmental accountability and effectively allocates limited resources to core service activities.



Transparency and Accountability

Performance Management sets the stage for becoming a more transparent government organization. By sharing our results in various performance reports, we can communicate our progress to employees, the City Council, and Peoria residents. In many ways, performance data acts as a service contract between the City and the community, holding departments and service providers accountable for delivering results.



Efficient Allocation of Resources

With limited amount of dollars available, a “performance-based” budgeting approach helps guide how we will utilize resources to meet goals. This approach focuses on aligning financial decisions with community goals and measurable outcomes. In turn, this helps ensure that residents are receiving the highest value for their dollar.

Service Improvement

In an effort toward continual improvement, departments undertake ongoing evaluations of their performance data. Peoria managers continually evaluate performance trends, compare data to other jurisdictions, and regularly report on performance data. These proactive measures help us to quickly respond and adapt to changes in our community.

STRATEGIC APPROACH

Performance measurement is most effective when integrated as part of an overall strategic approach to operations. As such, the FY2011 budget process was “re-tooled” to place greater emphasis on developing budgets with a *strategic and long-range perspective*. Department spending plans focused on *community and organizational priorities* and on *measurable results* for our citizens. These measurable results are detailed in the following department summaries and individual division details. Special attention is paid to the “key outcome measures” that if achieved, indicate progress towards the overall desired results.

Organizational Priorities

Setting organization-wide objectives often begin with a vision: What should the Community look like in five years? What should be expected in

ten or more years? Well articulated and measurable objectives provide a yardstick by which an organization can establish annual targets. From there, supporting objectives and operational strategies can then be set consistently throughout the organization.

Setting these long-term priorities for the City is one of the most important responsibilities for Peoria’s elected officials. Each year, the City Council reviews and updates their **24-month Council Policy Goals**. These broad policy statements help set the direction for the organization, and act as a touchstone for making financial and operational decisions. Following Council’s review, Department Directors develop service plans with measurable objectives for achieving these goals. The Council Policy Goals for the FY2011 budget year are:

Community Building: Preserve and Expand Our Quality of Life

- Expand Cultural and Entertainment Opportunities
- Strengthen Peoria Neighborhoods
- Provide Superior Quality Parks & Recreation Programs
- Expand Civic and Not-for-Profit Partnerships

Enhance Current Services

- Enhance organizational culture
- Improve cost effectiveness of service delivery
- Develop a business model for future strategic planning
- Pursue grant opportunities and other sources of revenue
- Use technology as feasible to enhance and streamline service delivery
- Become an employer of choice



Preserve Our Natural Environment

- Pursue land banking for parks and open space
- Incorporate open space into our built environment

Total Planning

- Identify key corridors and cores throughout the city & create specific development plans for those areas
- Provide diverse and sustainable residential housing options
- Plan and develop city infrastructure to improve quality of life and coincide with economic development and revitalization efforts
- Pursue cost effective green development

Economic Development

- Strengthen Sister Cities Relationships; Add an Asian City
- Partner with GPEC and other Economic Development Groups
- Assess New Models for Economic Development

Leadership and Image

- Strengthen relationships locally, regionally, nationally and internationally
- Increase outreach efforts, networks and coalitions for leadership
- Lead the effort to retain and enhance the mission of Luke Air Force Base
- Conduct city business with the highest standards of integrity and accountability
- Build greater community relations

Another set of priorities come within the organization itself. Over the past year, City staff have developed an *Organizational Strategic Plan* to offer every employee insight into our long-term vision, values and standards. This plan provides a common foundation upon which to work under. The Strategic Plan identified five focus areas that define the expectations of employees as they conduct business and serve the community. The focus areas are:

- Provide Excellent Customer Service
- Enhance Organizational Development
- Increase Information Sharing
- Promote Sustainability
- Promote Civic Engagement

Each department is responsible for creating strategies that support these tenets.

Department Work Plans

To assist the city leadership in making informed budget recommendations, departments were tasked to develop a *Strategic Operating Plan* (SOP). These plans translate the organizational priorities into various policies, programs, services, and activities. The SOP for each department is considered a longer-term plan, with about a 2-3 year horizon. However, departments will continually reassess their plans annually as part of the budget process.

A major theme in the FY11 budget development was to explore creative ways to reduce costs. Using the Strategic Operating Plans as a guide, departments identified their core services, costed out activities, and addressed future trends in our changing community. In some cases, this approach resulted in varying the way we utilize staff, manage our processes, and conduct our overall business. Yet in doing so, such

changes are not expected to impact our current service levels.

The Strategic Operating Plan process not only helped departments more closely align their goals, objectives and performance measures with the City's broader strategic direction, but it also fostered more data-driven decision making. As we move forward, an even greater focus will be placed on key outcomes and performance measurement.

CASCADING MEASURES

For performance measures to be useful, such data must be used in decision-making. Yet what is relevant to line-level staff may not be critical to elected officials. In recognition of this, the City utilizes a cascading format for tracking and managing data.

At the highest level, termed the *Community level*, measures are aligned with broader community outcomes such as quality of life improvements, crime reduction, neighborhood stabilization and economic development. Measurement is typically provided in the form of outcome measures with performance targets that indicate how well we are doing relative to past performance, such as, violent crimes per 1000/population, citizen satisfaction ratings and the city's overall bond ratings.

The next level of performance monitoring and tracking is the *Executive level*, which focuses on measures that support the achievement of the organizational goals. Performance data at this level often judge department efficiency and workforce effectiveness and help determine if departments are on target in meeting budgetary and service delivery goals. Examples can in-

clude park maintenance cost per acre, turn-around time for plan review, and emergency response times. These executive level measures require regular review and analysis. Therefore, the City is designing a "PeoriaStat" process that brings executive management together on a quarterly basis to review and evaluate performance data.

Lastly, additional performance data is collected at the *Department level* to provide department managers and supervisors performance data that helps guide daily operational decisions. This data often includes workload data related to specific programs, and is valuable for analyzing current trends, staffing and resources needs. Examples may include the number of recreation program registrations, number of permits issued or total visits to the city's website.



The City of Peoria uses performance data as a tool for improving service delivery for our citizens. Below is a selected set of indicators that, when looked at together, provide a snapshot of the health and well being of the City. The measures selected are aligned with the City Council's 24-month Policy Goals and contain a mix of indicators of citizen satisfaction from the National Citizen Survey and from various department outcome measures.



Community Building: Preserve or Expand our Quality of Life

Desired Outcomes	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2011 Target	Target Met or Exceeded
1. Violent crimes per 1000/population	8.43	26*		24	
2. Property crimes per 1000/population	7.93	24.4*		20	
3. % of residents rating the overall quality of life in Peoria as good or excellent	77%	83%		85%	
4. Patrol Response times to critical emergencies from dispatch to arrival	4:42	4:34		4:30	
5. % of residents rating their neighborhood as good or excellent place to live	NA	80%		85%	
6. Residents overall satisfaction with Parks and Recreation in Peoria	65%	77%		80%	
7. Compliance with all Water and Wastewater system regulations	100%	100%		100%	
8. % of residents rating traffic flow on major streets as good or excellent	27%	36%		40%	

*Inclusive of all categories and sub-categories of violent and property crimes, FY09 was not all inclusive.

Enhance Current Services: Financial and Operational Excellence

Desired Outcomes	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2011 Target	Target Met or Exceeded
1. % of residents rating the value of services received for the taxes paid as good or excellent	62%	56%		65%	
2. City General Obligation Bond Rating (S&P/Moody's/Fitch)	AA+/Aa2/AA	AA+/Aa1/AA+		AA+/Aa1/AA+	
3. City Water and Wastewater Bond Ratings	AA/AA-/A2	AA/Aa3/AA		AA/Aa3/AA	

Preserve our Natural Environment

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2011 Target	Target Met or Exceeded
1. % of residents rating the overall quality of Peoria's natural Environment as good or excellent	NA	57%		60%	
2. Residential diversion rate (recycling)	25%	25%		30%	
3. Preserved or developed Park and Open Space acres per 1000/population	NA	NA		TBD	

Total Planning

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2011 Target	Target Met or Exceeded
1. % of residents rating the overall quality of development in Peoria as good or excellent	NA	69%		75%	
2. % of residents saying Peoria is heading in the right direction (good or excellent response)	72%	62%		75%	

Economic Development

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2011 Target	Target Met or Exceeded
Measures to be determined based on recommendations from the <i>Economic Development Implementation Strategy</i> available end of 1 st Quarter, FY11.					

Leadership and Image

<i>Desired Outcomes</i>	FY2009 Actual	FY2010 Actual	FY2011 Actual	FY2011 Target	Target Met or Exceeded
1. % of residents rating Peoria's overall image or reputation as good or excellent	NA	65%		70%	
2. % of residents rating Peoria's Public Information Services as good or excellent	68%	68%		70%	
3. % of residents rating Peoria's Sense of Community as good or excellent	NA	54%		60%	
4. % of residents rating the quality of Peoria's Public Schools as good or excellent	NA	75%		75%	



Mayor and Council

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$676,876	\$732,201	\$741,048	\$741,048	\$286,338	-61.36%
Contractual Services	\$414,830	\$456,081	\$439,515	\$447,623	\$354,727	-19.29%
Commodities	\$19,688	\$10,870	\$8,825	\$5,826	\$8,825	0.00%
Total :	\$1,111,394	\$1,199,152	\$1,189,388	\$1,194,497	\$649,890	-45.36%

Expenditures by Division

Mayor & City Council	\$1,110,225	\$1,196,400	\$1,189,388	\$1,191,997	\$647,390	-45.57%
Citizen Donations-Mayoral	\$1,169	\$2,753	\$0	\$2,500	\$2,500	NA
Total :	\$1,111,394	\$1,199,152	\$1,189,388	\$1,194,497	\$649,890	-45.36%

Staffing by Division

Mayor & City Council	6.00	6.00	6.00	6.00	0.00	-100.00%
Total :	6.00	6.00	6.00	6.00	0.00	-100.00%




Mayor and Council
Mayor & City Council Division

Related Council Goal
Leadership And Image

Performance Management and Resource Summary

The Mayor and Council serve as the elected legislative and policy making body of the City. The Mayor and Council provide a forum for active community participation in formulating broad, community based goals and objectives. The City Manager, City Attorney and City Judge are all appointed by the Mayor and Council. The City Manager reports directly to the Mayor and Council. The other appointed staff report administratively to the City Manager, but work for, and at the discretion of, the Mayor and Council.

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	6.00	6.00	6.00	0.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$676,876	\$732,201	\$741,048	\$286,338
Contractual Services	\$413,661	\$453,329	\$445,123	\$352,227
Commodities	\$19,688	\$10,870	\$5,826	\$8,825
Total:	\$1,110,225	\$1,196,400	\$1,191,997	\$647,390
<i>% Change from Prior Year</i>		7.76%	-0.37%	-45.69%

Performance *spotlight*

Department Mission

To implement and support the Council Goals through leading and coordinating internal and external services; local, regional and national coalition building; and advocacy on behalf of the City.

DEPARTMENT FUNCTIONS

City Manager's Office

The City Manager's office provides management direction and leadership for the organization, aligns service delivery with community needs, Council priorities and organizational goals, advances community relations and civic engagement and implements Council's priorities.

Mayor and Council Support

Mayor and Council Support provides quality constituent services through research and analysis, facilitating communication for the elected officials, and briefing Council members on intergovernmental issues.

Intergovernmental Affairs Office

The Intergovernmental Affairs Office is responsible for coordinating the activities related to research, analysis, lobbying, and tracking of legislative initiatives, serves as the conduit for information on regional planning activities to the mayor and council members, and leads political initiatives for projects of interest, such as supporting Luke Air Force base, for the City.

Key Outcome Measures City Manager's Office

- ❖ % of residents rating Peoria's sense of community as good or excellent
- ❖ % of residents rating the value of services received for the taxes paid as good or excellent
- ❖ % of residents saying Peoria is heading in the right direction



City Manager

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,291,453	\$1,339,957	\$1,094,624	\$1,094,624	\$938,998	-14.22%
Contractual Services	\$272,818	\$308,143	\$271,119	\$261,978	\$205,616	-24.16%
Commodities	\$17,740	\$13,624	\$8,500	\$5,275	\$8,500	0.00%
Capital Outlay	\$0	\$6,588	\$0	\$0	\$0	NA
Total :	\$1,582,011	\$1,668,312	\$1,374,243	\$1,361,877	\$1,153,114	-16.09%

Expenditures by Division

City Manager's Office	\$1,582,011	\$1,668,312	\$1,374,243	\$1,361,877	\$1,153,114	-16.09%
Total :	\$1,582,011	\$1,668,312	\$1,374,243	\$1,361,877	\$1,153,114	-16.09%

Staffing by Division

City Manager's Office	8.00	8.00	7.00	7.00	6.00	-14.29%
Total :	8.00	8.00	7.00	7.00	6.00	-14.29%



City Manager
City Manager's Office Division

Related Council Goal

Enhance Our Current
Services

Performance Management and Resource Summary

The City Manager is responsible for executing the policies of the City Council. The City Manager is the chief administrative officer of the city and has responsibility for overseeing the city's operations and service delivery. Two Deputy City Managers assist the City Manager in overseeing the various departments within the City. The City Manager's Office also provides the functions of intergovernmental relations for the City.



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	8.00	8.00	7.00	6.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,291,453	\$1,339,957	\$1,094,624	\$938,998
Contractual Services	\$272,818	\$308,143	\$261,978	\$205,616
Commodities	\$17,740	\$13,624	\$5,275	\$8,500
Capital Outlay	\$0	\$6,588	\$0	\$0
Total:	\$1,582,011	\$1,668,312	\$1,361,877	\$1,153,114
<i>% Change from Prior Year</i>		<i>5.46%</i>	<i>-18.37%</i>	<i>-15.33%</i>



Governmental Affairs

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$315,644	\$345,867	\$358,484	\$358,484	\$923,609	157.64%
Contractual Services	\$90,007	\$90,517	\$75,122	\$79,890	\$201,298	167.96%
Commodities	\$6,317	\$6,445	\$7,530	\$7,027	\$7,530	0.00%
Total :	\$411,968	\$442,829	\$441,136	\$445,401	\$1,132,437	156.71%

Expenditures by Division

Governmental Affairs	\$411,968	\$442,829	\$441,136	\$445,401	\$1,132,437	156.71%
Total :	\$411,968	\$442,829	\$441,136	\$445,401	\$1,132,437	156.71%

Staffing by Division

Governmental Affairs	3.00	3.00	3.00	3.00	9.00	200.00%
Total :	3.00	3.00	3.00	3.00	9.00	200.00%

Performance *spotlight*

Department Mission

To provide high quality legal services to our clients and achieving the interests of justice, using the most current technology and doing so in a competent, efficient, cost-effective and thoughtful manner.

DEPARTMENT FUNCTIONS

Civil Division

The Civil Division provides civil legal services to the Mayor, City Council, Departments and the City at large in all non-criminal legal service areas. This division includes overall department operations support, including management and legal administration services for the Office of the City Attorney and houses the City's Risk Management services.

Criminal Division

The Criminal Division provides the prosecution and victim assistance services for the City. This division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This division also oversees the Deferred Prosecution Program and the Asset Forfeiture Grant.

Key Outcome Measures City Attorney's Office

- ❖ Customer Service Survey Ratings – Internal Departments
- ❖ % of documents reviewed for content and form prior to Council approval



City Attorney

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,337,375	\$2,524,259	\$2,466,509	\$2,466,509	\$2,474,721	0.33%
Contractual Services	\$2,732,606	\$2,482,493	\$3,048,207	\$2,924,150	\$2,970,622	-2.55%
Commodities	\$133,650	\$85,032	\$102,557	\$110,928	\$94,275	-8.08%
Capital Outlay	\$18,063	\$0	\$0	\$0	\$0	NA
Total :	\$5,221,694	\$5,091,783	\$5,617,273	\$5,501,587	\$5,539,618	-1.38%

Expenditures by Division						
Civil	\$1,970,838	\$2,129,846	\$2,064,468	\$2,052,679	\$1,966,935	-4.72%
Victims' Assistance Prg	\$202,977	\$227,089	\$208,428	\$208,285	\$211,575	1.51%
Criminal	\$710,789	\$764,482	\$730,604	\$723,220	\$731,508	0.12%
Insurance Prem/Deduct	\$2,041,409	\$1,744,848	\$2,375,012	\$2,262,512	\$2,372,660	-0.10%
Risk Management	\$262,531	\$214,124	\$186,954	\$203,309	\$206,430	10.42%
Victims' Rights Imp Grant	\$765	\$1,977	\$1,425	\$1,200	\$200	-85.96%
St Anti-Racketeering-Cao	\$32,385	\$9,417	\$50,382	\$50,382	\$50,310	-0.14%
Total :	\$5,221,694	\$5,091,783	\$5,617,273	\$5,501,587	\$5,539,618	-1.38%

Staffing by Division						
Civil	15.00	15.00	15.00	15.00	15.00	0.00%
Victims' Assistance Prg	2.00	2.00	2.00	2.00	2.00	0.00%
Criminal	7.00	7.00	7.00	7.00	7.00	0.00%
Risk Management	2.00	2.00	2.00	2.00	2.00	0.00%
Total :	26.00	26.00	26.00	26.00	26.00	0.00%



City Attorney
Civil Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

The civil division serves as the general counsel for the City.



Goals, Objectives, and Measures

FY 2009 Actual **FY 2010 Estimate** **FY 2011 Projected**

➤ **Assure that city operations comply with all federal, state and local laws**

◆ **Provide legal services in conceptual legal areas**

✓ Respond to requests for service for legal analysis, advice and answers related to legal issues within 2 weeks of receipt	84%	90%	90%
✓ Work with clients to review, research legal alternatives and prepare specific plans and develop approaches to resolve or prevent legal problems	82%	91%	91%

◆ **Provide general supervision to civil (civil, claim management, and insurance) and criminal (prosecution, deferred prosecution, victim assistance) divisions of the city attorney's office**

✓ Evaluate and modify legal policies of department and review effectiveness of each legal unit through annual reviews	88%	88%	88%
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➤ **Act as General Counsel for the Mayor and City Council, City Manager and Department Directors**

◆ **Provide legal representation for legal advice and answers on legal issues**

✓ Responses to service requests are clear, supported by law, and answer the question(s) asked	95%	95%	95%
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◆ **Provide legal services regarding ordinances, resolutions and other council actions**

✓ Respond to city council requests for ordinances, resolutions for legislative action as requested within 1 week of request	86%	90%	90%
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◆ **Defend and prosecute lawsuits involving the city**

✓ Lawsuits handled in-house.	102	100	100
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	15.00	15.00	15.00	15.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,471,527	\$1,637,513	\$1,615,191	\$1,592,430
Contractual Services	\$414,234	\$441,053	\$387,214	\$319,255
Commodities	\$73,090	\$51,280	\$50,274	\$55,250
Capital Outlay	\$11,987	\$0	\$0	\$0
Total:	\$1,970,838	\$2,129,846	\$2,052,679	\$1,966,935
% Change from Prior Year		8.07%	-3.62%	-4.18%



City Attorney
Victims' Assistance Prg Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

The Victims' Assistance Program provides services to victims of crimes that are prosecuted by the City Attorney's Criminal Division. The program provides statutorily required notification to victims about their legal rights and keeps victims updated about criminal case progress. Victims are offered support and advocacy during the stage of case prosecution and are given information about and referrals to other community agencies.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **To preserve and protect victims' rights during the prosecution of criminal cases**

- ◆ Carry out all prosecutorial statutory mandates to allow victims to fully participate in the criminal justice system.
 - ✓ Number of victim cases 1,261
 - ✓ Number of victims served 1,426
- ◆ Increase quantity and quality of information and support provided to crime victims. 1,450

➤ **To eventually reduce the number of domestic violence victims**

- ◆ Provide enhanced one-on-one service to victims of domestic violence, in order to better evaluate the risk of their situation and to fully explain ways to break the cycle of violence.
 - ✓ Number of domestic violence cases 369
 - ✓ Non-Domestic violence 892
- ◆ Increase community awareness of domestic violence and services available to victims.
 - ✓ Services provided to Victims 6,306
 - ✓ Meetings with Witness/Victims 365
 - ✓ Community Awareness Presentations 5
- ◆ Monitor offender based programs for effectiveness.
 - ✓ Victim Surveys Returned 72
 - ✓ Victim Impact Statements Received 284



Summary of Resources

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.00	2.00	2.00	2.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$131,691	\$145,791	\$147,530	\$143,869
Contractual Services	\$69,224	\$79,041	\$58,605	\$65,711
Commodities	\$2,062	\$2,257	\$2,150	\$1,995
Total:	\$202,977	\$227,089	\$208,285	\$211,575
% Change from Prior Year		11.88%	-8.28%	1.58%




City Attorney
Criminal Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division is responsible for the efficient disposition of criminal cases prosecuted in the Municipal Court. This division also oversees the Deferred Prosecution Program and the Asset Forfeiture Grant.


 Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Dispose of all criminal cases in such a manner that justice may be served			
◆ Zealously represent the interest of the State in all criminal matters.			
✓ Bench Trials	37	67	60
✓ Jury Trials	4	0	5
◆ Critically review and analyze all criminal cases to determine whether there is a reasonable likelihood of successful prosecution.			
✓ Criminal Cases Resulting in Conviction	86%	91%	90%
✓ Criminal Cases Resulting in Plea Agreements	2,189	2,400	2,500
✓ Probation Revocations	59	55	60
✓ Defendants enrolled in deferred prosecution	230	225	230
✓ Successful completion of deferred prosecution	90%	74%	75%
◆ Prepare and file motions and other pleadings.			
◆ Review all documents requesting charges from the General Investigations Bureau and Code Enforcement and make appropriate and timely charging decisions.			
✓ Make Charging Decisions within 2 weeks after report is submitted	25	75%	90%
✓ Long Form Submittals	866	1,100	1,100
◆ Provide discovery and other necessary documents and information to Defendants and/or Defense Attorneys.			
➤ Attend legal education and training			
◆ Provide education to the attorneys, attorneys' staff and police department of new legislation and case law that may affect the prosecution of the cases in Municipal Court.			
✓ Update Memorandums	20	20	24
◆ Render legal advice, assist in providing legal opinions and explain legal precedents and procedures to the Police Department.			
✓ Answers to Legal Questions	1,160	1,500	2,000



City Attorney
Criminal Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	7.00	7.00	7.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$557,744	\$593,454	\$570,997	\$584,314
Contractual Services	\$115,324	\$153,785	\$134,799	\$129,114
Commodities	\$37,721	\$17,243	\$17,424	\$18,080
Total:	\$710,789	\$764,482	\$723,220	\$731,508
<i>% Change from Prior Year</i>		7.55%	-5.40%	1.15%



City Attorney
Insurance Prem/Deduct Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This program accounts for the payment of the City's insurance premiums and deductibles under the City's self-insurance program. The City is currently self-insured up to \$1,000,000 per claim and an aggregate of \$2,500,000 per year. This program is funded through internal service charges to all operating divisions of the City. It is the mission of this program to 1) preserve the City's assets and public service capabilities from loss, destruction, or depletion; 2) protect the City against the financial consequences of accidental losses that are catastrophic in nature, and reassess fluctuations in exposure to loss and available financial resources, including insurance.



Goals, Objectives, and Measures


	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Continue to work with the City's insurance broker and carriers to maintain the best cost/benefit ratio for the City's insurance program			
◆ Provide for self-insurance and excess liability coverage to City programs, facilities, vehicles and personnel.			
✓ Insurance Premiums	1,172,756	\$1,300,000	\$1,000,000
◆ Maintain adequate self-insurance levels to provide for solvency and growth of the insurance reserve fund.			
✓ Self-insurance level per claim	\$500,000	\$1,000,000	\$1,000,000
✓ Self-insurance level adequate	100%	100%	100%
✓ Excess insurance adequate	100%	100%	100%
◆ Demonstrate growth of the insurance reserve fund to provide for the increasing self-insurance requirements of the City.			
✓ Self-insurance level per year	\$40,000,000	\$40,000,000	\$40,000,000
➤ Monitor all insurance deductibles and self-insurance claims to assure the lowest cost to the City			
◆ Review and approve timely payment for legal services related in defense of tort claims and lawsuits against the City.			
✓ Legal services paid	36,160	\$30,000	100,000
✓ Timely payment of expenses	100%	100%	100%
◆ Review and approve timely payment of witness fees, jury fees, and other expenses in those claim lawsuits resulting in trials.			
✓ Litigation expenses paid	10,115	\$126,500	\$95,000
✓ Timely payment of services	100%	100%	100%
◆ Provide information and data for actuarial review and calculation of reserves.			
✓ Review and recommend necessary changes to reserve fund	100%	100%	100%



City Attorney
Insurance Prem/Deduct Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 **Summary of Resources**

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Contractual Services	\$2,035,333	\$1,744,848	\$2,262,512	\$2,372,660
Commodities	\$0	\$0	\$0	\$0
Capital Outlay	\$6,076	\$0	\$0	\$0
Total:	\$2,041,409	\$1,744,848	\$2,262,512	\$2,372,660
<i>% Change from Prior Year</i>		<i>-14.53%</i>	<i>29.67%</i>	<i>4.87%</i>



City Attorney
Risk Management Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This program manages and disposes of claims for damages involving the City. Claims may arise when City property is damaged or when the City causes damages to another party. It is the mission of this program to 1) adjust claims efficiently and fairly; 2) coordinate the use of legal counsel in defending claims that result in litigation, and; 3) work with other City departments to manage and prevent the risk of losses to the City. Although this program is part of the City Attorney's Office, for accounting purposes, it is a division of the Insurance Reserve Fund which is an operating division of the City.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Adjust and dispose of claims**

- ◆ Investigate, analyze, and respond to all external claims within 60 days.
 - ✓ Non-City Claims \$94,440
 - ✓ Respond to external claims in 60 days 100%
- ◆ Process all internal claims expeditiously.
 - ✓ Expeditious internal claim processing 100%
- ◆ Seek resolution of claims that is fair, reasonable, and protects the City's interest.
- ◆ Increase the percentage of subrogation revenues collected from third parties responsible for damages to City property.
 - ✓ City Property Claims \$275,080

➤ **Participate in the City's loss prevention program**

- ◆ Provide quarterly loss history reports to Department/Divisions reflecting status and comprehensive financial analysis of all city-involved claims and losses.
 - ✓ Loss History report 15 working days following quarter end 96%
- ◆ Work with departments incurring high frequency of losses to assist with loss reduction through education on loss control measures respective of their areas.
 - ✓ Paid losses over \$5,000 18
 - ✓ Total lawsuits on annual basis 8

➤ **Coordinate use of legal counsel**


- ◆ Ensure that an attorney is assigned to defend the City within three days of receipt of a lawsuit against the City.
 - ✓ Defense attorney assigned within three days 98%
- ◆ Recommend to City Attorney when an attorney should be assigned to represent the City in responding to a claim that has the potential to result in significant exposure to the City.
 - ✓ Recommendation on significant claims 100%
- ◆ Work closely with in-house attorney responsible for general litigation matters.



City Attorney
Risk Management Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.00	2.00	2.00	2.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$175,851	\$147,501	\$127,409	\$149,798
Contractual Services	\$67,389	\$58,995	\$50,950	\$53,182
Commodities	\$19,291	\$7,629	\$24,950	\$3,450
Total:	\$262,531	\$214,124	\$203,309	\$206,430
<i>% Change from Prior Year</i>		-18.44%	-5.05%	1.54%



City Attorney
Victims' Rights Imp Grant Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Victims' Rights Impound Grant provides financial support for the City Attorney's Victim Assistance Program and the Peoria Police Department. Its only function is to offset the printing and mailing costs for the statutorily required notification letters that must be sent to crime victims.

Goals, Objectives, and Measures

FY 2009 **FY 2010** **FY 2011**
Actual **Estimate** **Projected**

➤ **To continue providing statutorily required notification to crime victims**

◆ **Continue sending out written notification letters to victims.**

✓ Number of letters to victims from from Victim Assistance	3,972	4,100	4,200
✓ Number of victims served	1,426	1,600	1,600

Summary of Resources

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Contractual Services	\$25	\$647	\$70	\$0
Commodities	\$740	\$1,330	\$1,130	\$200
Total:	\$765	\$1,977	\$1,200	\$200
<i>% Change from Prior Year</i>		<i>158.48%</i>	<i>-39.31%</i>	<i>-83.33%</i>




City Attorney
St Anti-Racketeering-Cao Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

This program implements legal proceedings to forfeit property seized as a result of criminal activity in which this property was utilized or acquired and give the interest of ownership to the City. The City Attorney receives twenty percent (20%) of the monies obtained in these cases which may be spent for law enforcement and prosecution uses as determined by the guidelines established by the Attorney General.

 ***Summary of Resources***

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$562	\$0	\$5,382	\$4,310
Contractual Services	\$31,077	\$4,124	\$30,000	\$30,700
Commodities	\$746	\$5,293	\$15,000	\$15,300
Total:	\$32,385	\$9,417	\$50,382	\$50,310
<i>% Change from Prior Year</i>		<i>-70.92%</i>	<i>435.02%</i>	<i>-0.14%</i>

Performance *Spotlight*

Department Mission

To document, maintain and store all records of official city business and provide accurate and timely information to ensure transparency and effective delivery of government services.

DEPARTMENT FUNCTIONS

City Clerk/Official Secretary for the City

The City Clerk serves as the official secretary of the City and is responsible for preparing, posting and recording all actions of the City Council, tracking and routing all city contracts and recordation of official city documents.

Records Management

The Records Management function is responsible for managing City records for all departments, maintaining the electronic data management process and training city staff on retention and disposal requirements.

Municipal Elections

The Municipal Elections division is responsible for administering municipal elections and filings and hosting an early voting satellite office for primary and general elections.

Key Outcome Measures City Clerk

- ❖ 100% compliance with Open Meeting Law requirements
- ❖ Customer Service Survey Ratings



City Clerk

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$654,820	\$733,672	\$717,146	\$717,146	\$706,919	-1.43%
Contractual Services	\$369,156	\$427,462	\$423,457	\$407,258	\$435,459	2.83%
Commodities	\$25,800	\$26,833	\$7,500	\$3,950	\$19,500	160.00%
Capital Outlay	\$8,404	\$0	\$0	\$0	\$0	NA
Total :	\$1,058,180	\$1,187,968	\$1,148,103	\$1,128,354	\$1,161,878	1.20%

Expenditures by Division						
City Clerk	\$715,431	\$721,417	\$842,976	\$1,128,354	\$1,161,878	37.83%
Records & Information Mgt	\$286,349	\$298,819	\$239,987	\$0	\$0	-100.00%
Elections	\$56,400	\$167,732	\$65,140	\$0	\$0	-100.00%
Total :	\$1,058,180	\$1,187,968	\$1,148,103	\$1,128,354	\$1,161,878	1.20%

Staffing by Division						
City Clerk	5.00	5.00	6.00	9.00	9.00	50.00%
Records & Information Mgt	3.00	3.00	2.00	0.00	0.00	-100.00%
Elections	1.00	1.00	1.00	0.00	0.00	-100.00%
Total :	9.00	9.00	9.00	9.00	9.00	0.00%



City Clerk
City Clerk Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

Provides Staff support for all meetings of Council; takes notes, tapes records, and prepares minutes of Council official meetings; publishes and/or records all documents in support of Council action, and ensures compliance with all applicable statutes, policies, or guidelines as pertains to responsibilities.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Connect City Council, City departments and the community and serve as the citizens' link to local government by administering City Council meetings, providing administrative support services for Boards and Commissions and ensuring compliance with Arizona Open Meeting Laws**

◆ **Ensure all City Council agendas, packets, results and minutes are compiled and distributed timely and in compliance with Arizona Open Meeting Laws, City Charter and City Code. This category includes Regular, Study Session, Special, Workshop, Executive and Budget Sessions of the Peoria City Council.**

✓ % of City Council meeting agendas posted 24 hours in advance of the meeting	100%	100%	100%
✓ % of agenda items received late, incomplete or containing errors requiring additional processing	51%	21%	N/A
✓ % of City Council meeting minutes prepared in time for approval at the next regularly scheduled City Council meeting, excluding Executive meeting minutes	29%	25%	25%
✓ % of City Council meeting minutes electronically posted within 2 business days of final approval	100%	100%	100%
✓ % of City Council meeting results electronically posted within 3 business days of the meeting	100%	95%	95%

◆ **Ensure Passport Services are provided to customers in compliance with Federal Law.**

✓ # of passport applications processed	2,480	N/A	N/A
✓ % of passport applicants requesting photo services	51%	N/A	N/A
✓ % of returned customer satisfaction surveys with an average rating of 4 or above	100%	N/A	N/A
✓ % of passport book/passport card customers who are residents of Peoria	53%	N/A	N/A

◆ **Manage and administer City Boards and Commissions effectively and in compliance with Arizona Open Meeting Laws, City Charter and City Code. This category includes the 21 Boards and Commissions, City Council Subcommittees and miscellaneous Ad Hoc Committees.**

✓ # of Board and Commission meeting notices and agendas processed and posted 24 hours in advance of the meeting	145	155	160
✓ % of Board and Commission meeting notices and agendas posted 24 hours in advance of the meeting	98%	99%	99%
✓ % of Board and Commission minutes electronically posted within 2 business days after final approval	95%	93%	95%
✓ % of Board and Commission results electronically posted within 3 business days after the meeting	98%	92%	95%
✓ % of Board and Commission members attending biannual training v. number invited	33%	25%	25%
✓ % of City Staff members attending biannual training v. number invited	20%	44%	40%

◆ **City contracts in compliance with City policies and in a timely manner.**


✓ # of contracts processed (ACON & LCON)	1,158	1,267	1,300
✓ % of contracts processed within 5 days	43%	80%	75%



City Clerk
City Clerk Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.00	5.00	9.00	9.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$428,599	\$474,872	\$717,146	\$706,919
Contractual Services	\$265,248	\$235,963	\$407,258	\$435,459
Commodities	\$21,584	\$10,583	\$3,950	\$19,500
Total:	\$715,431	\$721,417	\$1,128,354	\$1,161,878
<i>% Change from Prior Year</i>		0.84%	56.41%	2.97%



City Clerk
Records & Information Mgt Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

The City's Records and Information Management Program provides direction to departments in the organization, maintenance, storage and disposal of records created or received during the course of business. The division is also responsible for providing efficient information retrieval services for internal and external customers of information under the control of Records Management.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Provide professional Records and Information Management Services for internal and external customers**

◆ Manage City records in compliance with City, State and Federal regulations.			
✓ # of documents indexed and/or scanned into LibertyNet (new)	4,388	3,220	3,500
✓ % of conversion documents indexed and/or scanned into LibertyNet	5%	5%	5%
◆ Manage records retention schedules. Provide records management training.			
✓ % of department record retention schedules reviewed and submitted to Arizona State Library and Public Records (ASLAPR)	0%	1%	25%
✓ % of City Staff members attending quarterly records management training	1%	0%	25%
◆ Provide timely responses to records requests.			
✓ # of records requests received	585	500	600
✓ % of records requests completed within 48 hours	43%	35%	40%
✓ % of records requests received that required record(s) to be pulled from ARSC	32%	40%	30%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	3.00	3.00	0.00	0.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$173,360	\$188,215	\$0	\$0
Contractual Services	\$102,489	\$109,563	\$0	\$0
Commodities	\$2,096	\$1,040	\$0	\$0
Capital Outlay	\$8,404	\$0	\$0	\$0
Total:	\$286,349	\$298,819	\$0	\$0
<i>% Change from Prior Year</i>		4.35%	-100.00%	



City Clerk
Elections Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

Administration and conduct of any Special or Regular Election, including preparation and distribution of Council candidate or political action committee financial reporting documents and other related filings.



Goals, Objectives, and Measures

FY 2009
Actual

FY 2010
Estimate

FY 2011
Projected

- **Administer municipal recall, initiative and referendum elections and redistricting process in compliance with City, State and Federal law including all aspects of campaign finance. (Generally, elections occur every other year and redistricting every 10 years)**
 - ◆ Provide access to the election process for citizens and candidates so that they have equal access and may readily participate in elections and to provide voter assistance and education.
 - ✓ % of initiative, referendum or recall petitions filed and certified 0% 0% 0%
 - ✓ % of candidate packets reviewed with recipient 100% 100% 100%
 - ✓ % of initiative, referendum or recall packets reviewed with recipient 100% 100% 100%
 - ◆ Provide political and campaign committees with information related to campaign finance laws and conduct auditing to ensure campaign finance reporting comply with state law.
 - ✓ % of campaign finance audits completed within one week of filing 67% N/A N/A
 - ✓ % of campaign finance reports requiring amended report to be filed and audited 14% N/A N/A
 - ✓ % of campaign finance reports posted on-line within 24 hours of filing 97% 100% 100%
 - ◆ Provide assistance to lobbyists in understanding and complying with lobbyist rules, regulations, and reporting requirements.
 - ✓ % of lobbyist registrations audited 100% 100% 100%
 - ✓ % of lobbyist expenditure reports audited within one week 0% 0% 0%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	1.00	1.00	0.00	0.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$52,861	\$70,585	\$0	\$0
Contractual Services	\$1,419	\$81,936	\$0	\$0
Commodities	\$2,120	\$15,210	\$0	\$0
Total:	\$56,400	\$167,732	\$0	\$0
<i>% Change from Prior Year</i>		<i>197.40%</i>	<i>-100.00%</i>	

Performance Spotlight

Department Mission

To meet the needs of the citizens of Peoria by developing, implementing and maintaining quality programs, services, events and facilities which are cost effective, creative and responsive to citizen input.

DEPARTMENT FUNCTIONS

Community Services Administration

Community Services Administration is responsible for the overall management direction and support of the Parks, Recreation, Library and Cultural Services and Sports Facilities divisions.

Recreation Programs

The Recreation divisions are responsible for providing programs that offer unique and varied recreational experiences that are fun, safe and cost effective. They are also responsible for daily operations of the Peoria Community Center and Rio Vista Recreation Center.

Programs activities include:

- ✓ Aquatics
- ✓ AM/PM Program
- ✓ Tiny Tots/Lil' Learners Program
- ✓ Summer Recreation
- ✓ Summer Camp
- ✓ Special Interest Classes
- ✓ Youth and Adult Sports Program
- ✓ Teens/Outdoor Recreation Program
- ✓ Senior Program
- ✓ Adaptive Recreation Program
- ✓ Adult Day Program
- ✓ Special Events
- ✓ Facility Rentals

Parks Maintenance

The Parks divisions are responsible to for the operations and maintenance of the City's park, open space, and trail systems and oversee the City's Right-of-Way Maintenance contract. Service areas include:

- ✓ Park Administration
- ✓ Park Maintenance
- ✓ Graffiti Eradication
- ✓ ROW Contract Maintenance

Sports Facilities

The Sports Facilities division is responsible for the operations and maintenance of the Peoria Sports Complex and Rio Vista Community Park and facilitating year round programming including Spring Training for the Seattle Mariners and the San Diego Padres.

Library Services

The Library and Cultural Services Division is responsible for providing materials and services to help community residents obtain information to meet their personal, educational and professional needs. Service activities include:

- ✓ Adult Services and Programs
- ✓ Youth Services and Programs
- ✓ Access Services
- ✓ Technical Services
- ✓ Technology Automation
- ✓ Arts and Cultural Services

Key Outcome Measures Community Services

- ❖ Residents' overall satisfaction with Parks and Recreation in Peoria
- ❖ % of residents rating the overall quality of Peoria's natural environment as good or excellent
- ❖ Total annual circulation in Peoria's Library system



Community Services

Operating Budget Summary

Sort Description	FY 08 Actual	FY 09 Actual	FY 010 Budget	FY 010 Estimate	FY 11 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$13,425,761	\$14,088,943	\$13,505,008	\$13,494,880	\$12,378,792	-8.34%
Contractual Services	\$12,794,719	\$10,804,475	\$10,100,124	\$9,845,624	\$9,341,918	-7.51%
Commodities	\$2,273,211	\$1,795,962	\$1,892,167	\$1,695,131	\$1,962,891	3.74%
Capital Outlay	\$308,749	\$201,238	\$314,500	\$121,711	\$409,900	30.33%
Total :	\$28,802,440	\$26,890,618	\$25,811,799	\$25,157,346	\$24,093,501	-6.66%

Expenditures by Division

CAPA Administration	\$322,707	\$330,312	\$215,697	\$0	\$0	-100.00%
Arts Commission	\$190,886	\$132,303	\$91,969	\$235,049	\$221,398	140.73%
Percent For The Arts	\$0	\$107,647	\$501,843	\$105,000	\$267,000	-46.80%
Community Services Administration	\$796,994	\$796,944	\$694,068	\$890,697	\$668,711	-3.65%
Swimming Pools	\$1,006,533	\$980,203	\$961,589	\$961,589	\$921,001	-4.22%
Am/Pm Program	\$2,455,776	\$2,219,635	\$2,312,741	\$2,205,164	\$2,069,699	-10.51%
Little Learners Program	\$236,662	\$283,476	\$276,071	\$276,071	\$328,112	18.85%
Summer Recreation Program	\$434,146	\$345,211	\$391,226	\$385,742	\$385,444	-1.48%
Summer Camp Program	\$972,536	\$933,680	\$917,317	\$902,318	\$867,053	-5.48%
Special Interest Classes	\$349,715	\$351,686	\$367,560	\$300,252	\$284,670	-22.55%
Sports Programs	\$788,521	\$824,700	\$798,930	\$890,250	\$792,625	-0.79%
Senior Program	\$220,866	\$213,932	\$193,180	\$193,180	\$184,326	-4.58%
Adaptive Recreation Program	\$194,653	\$202,707	\$181,556	\$181,556	\$157,577	-13.21%
Special Events Program	\$705,420	\$794,373	\$493,013	\$298,311	\$245,837	-50.14%
Teen Program	\$420,287	\$385,599	\$409,150	\$399,123	\$350,593	-14.31%
Community Center	\$493,170	\$508,779	\$394,507	\$394,507	\$527,325	33.67%
Community Park	\$1,031,220	\$1,007,550	\$1,042,457	\$1,036,057	\$952,853	-8.60%
Rio Vista Rec Center	\$1,562,262	\$1,461,716	\$1,313,168	\$1,266,831	\$1,216,302	-7.38%
Main Library	\$3,182,746	\$3,018,776	\$2,772,456	\$2,772,456	\$2,663,456	-3.93%
Branch Library	\$702,628	\$1,265,543	\$1,602,989	\$1,582,060	\$1,419,402	-11.45%
Parks North	\$1,982,934	\$1,697,008	\$1,701,389	\$1,697,317	\$1,817,863	6.85%
Parks South	\$2,489,647	\$1,646,380	\$1,614,183	\$1,603,083	\$1,830,104	13.38%
Parks Administration	\$1,293,269	\$984,042	\$353,221	\$345,652	\$0	-100.00%
Contracted Landscape Maintenance	\$0	\$1,103,713	\$1,123,874	\$1,123,874	\$1,067,630	-5.00%
Complex Operations/Maint	\$6,215,573	\$4,009,890	\$3,800,315	\$3,879,114	\$3,547,238	-6.66%
Spring Training	\$0	\$660,826	\$697,487	\$661,500	\$697,487	0.00%
Complex Debt Service	\$0	\$30	\$0	\$0	\$0	NA
Sports Complex Capital Reserve	\$27,954	\$0	\$0	\$0	\$0	NA
Sports Complex Improvement Reserve	\$193,619	\$0	\$0	\$0	\$0	NA
Complex Eq't Reserve	\$63,774	\$84,386	\$57,500	\$57,500	\$142,900	148.52%
Adult Day Prg Grant	\$389,011	\$425,870	\$455,343	\$448,258	\$421,727	-7.38%
Library Svc & Technology Grant	\$7,006	\$43,575	\$0	\$22,503	\$0	NA
Prop 302 Grant Program	\$62,565	\$65,731	\$65,000	\$31,832	\$33,168	-48.97%
Citizen Donations-Cs	\$7,482	\$3,933	\$7,500	\$10,500	\$7,500	0.00%
Teen Council	\$1,878	\$462	\$4,500	\$0	\$4,500	0.00%
Total :	\$28,802,440	\$26,890,618	\$25,811,799	\$25,157,346	\$24,093,501	-6.66%



Staffing by Division

CAPA Administration	2.00	2.00	1.00	0.00	0.00	-100.00%
Arts Commission	0.50	0.50	0.50	0.50	0.50	0.00%
Community Services Administration	7.00	6.50	6.50	7.50	5.90	-9.23%
Swimming Pools	2.50	2.50	2.63	2.63	2.63	0.00%
Am/Pm Program	11.75	11.75	9.75	9.75	8.50	-12.82%
Little Learners Program	3.00	3.00	3.00	3.00	3.00	0.00%
Summer Camp Program	4.00	4.00	4.00	4.00	3.00	-25.00%
Special Interest Classes	1.52	1.52	1.52	1.52	1.52	0.00%
Sports Programs	4.00	4.00	4.00	5.00	4.00	0.00%
Senior Program	1.50	1.50	1.25	1.25	1.25	0.00%
Adaptive Recreation Program	1.50	1.50	1.50	1.50	1.00	-33.33%
Special Events Program	4.00	4.00	2.00	0.00	0.00	-100.00%
Teen Program	2.00	2.00	2.00	2.00	1.00	-50.00%
Community Center	2.00	2.00	2.00	2.00	2.00	0.00%
Community Park	7.96	7.96	7.00	7.00	6.00	-14.29%
Rio Vista Rec Center	11.75	11.25	9.65	9.65	9.25	-4.15%
Main Library	22.35	22.35	21.95	21.95	21.95	0.00%
Branch Library	8.42	13.32	14.32	12.32	11.32	-20.95%
Parks North	12.50	13.00	13.00	13.00	13.60	4.62%
Parks South	13.50	14.00	13.00	13.00	12.60	-3.08%
Parks Administration	11.60	9.00	2.00	2.00	0.00	-100.00%
Contracted Landscape Maintenance	0.00	1.00	1.00	1.00	1.55	55.00%
Complex Operations/Maint	16.00	19.00	18.00	19.00	15.50	-13.89%
Adult Day Prg Grant	5.89	5.89	5.40	5.40	5.40	0.00%
Total :	157.24	163.54	146.97	144.97	131.47	-10.55%



Community Services

Community Services Administration Division

Related Council Goal
Community Building: Preserve and Expand Our Quality of Life

Performance Management and Resource Summary

The Community Services Department is responsible for recreation, library, the Sports Complex, and parks divisions. These areas of responsibility include both programs and facilities. The department is responsible for maintenance which includes parks, right of way, retention basins, and graffiti removal; and programs including after school, aquatics, seniors, adaptive, youth and adult sports, Li! Learners, special interest classes, and summer recreation. The Department is responsible for all planning, development and implementation of new parks and recreational facilities. It is also responsible for the operations and maintenance of the Peoria Sports Complex and the operations and services of our main and branch libraries.



Goals, Objectives, and Measures

	<u>FY 2009 Actual</u>	<u>FY 2010 Estimate</u>	<u>FY 2011 Projected</u>
➤ Provide administrative and financial support functions for the department			
◆ Maintain efficient and effective financial support			
✓ # of check requests processed		630	600
✓ # of invoices processed and paid		3,600	3,500
✓ # of invoices over 45 days outstanding		0	0
✓ Average # of procards processed on a monthly basis	69	50	50
◆ Maintain efficient and effective administrative and HR support			
✓ # of Personnel Action Forms (new hire, short work break, transfers, etc.) processed	1,340	1,200	1,100
✓ # of customer service internet requests for information completed within 24 hours	100%	100%	100%
✓ % of employee evaluations completed on time	77.7%	70%	75%
➤ Administer and evaluate the delivery of services of the department to be financially responsible and beneficial to the citizens			
◆ Develop self-sufficiency in adult and special programs.			
✓ % expenditures versus revenue		180%	140%
✓ % of annual expenditures of authorized operational funds	99%	97%	99%
◆ Provide Community Services staff with professional development opportunities			
✓ % of CS employees attending 4 or more training opportunities	100%	100%	100%
➤ Develop means for enhanced revenues and decreased expenditures to provide quality programs and services			
◆ Develop joint sponsorship opportunities with outside agencies.			
◆ Seek alternative revenues from grants and sponsorships.			
✓ Sponsorship dollars received for Community Services Department		\$30,000	\$10,000
✓ # of grant applications submitted/received	5/3	4/2	4/2



Community Services

Community Services Administration Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	6.50	7.50	5.90

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$542,419	\$583,184	\$709,498	\$530,186
Contractual Services	\$228,739	\$201,869	\$170,243	\$128,825
Commodities	\$25,836	\$11,891	\$10,956	\$9,700
Total:	\$796,994	\$796,944	\$890,697	\$668,711
<i>% Change from Prior Year</i>		<i>-0.01%</i>	<i>11.76%</i>	<i>-24.92%</i>




Community Services
Arts Commission Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Arts Division is responsible for art programs and public art projects that transform public space and celebrate cultural diversity.

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.50	0.50	0.50	0.50

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$36,329	\$42,636	\$45,271	\$46,698
Contractual Services	\$56,495	\$64,361	\$187,928	\$158,400
Commodities	\$7,807	\$2,562	\$1,850	\$16,300
Capital Outlay	\$90,255	\$22,744	\$0	\$0
Total:	\$190,886	\$132,303	\$235,049	\$221,398
<i>% Change from Prior Year</i>		<i>-30.69%</i>	<i>77.66%</i>	<i>-5.81%</i>



Community Services

Swimming Pools Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Aquatics Program provides educational, recreational, and socialization opportunities for the citizens at Peoria, Centennial, and Sunrise Mountain High School pools. The facilities are shared with the Peoria Unified School District, which utilizes the pool from April - May and September - October for physical education classes and swim team competition. The City utilizes the facilities from early May thru September. The operational and maintenance costs of the facilities are shared by the City and School District per an Intergovernmental Agreement.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **To provide affordable, quality swim lessons with certified Water Safety Instructors**

- ◆ Offer a variety of certified classes in which the public can enroll. Classes include, but are not limited to: Parent/Tot, Levels 1-7, Aqua-aerobics, Diving, Adult, Lifeguard Training, and Jr. Lifeguard.

✓ Swim lesson participants	7,353	7,000	7,000
✓ % survey responses rated program above avg - excellent (Swim Lessons)	93%	92%	92%
✓ % of participants indicating they improved their swimming skills (Swim Lessons)	95%	95%	95%
✓ % of returning staff	91%	85%	85%
✓ # of hours volunteered by Jr. Lifeguards	2,617	2,000	1,500
✓ # of full-time staff (FTEs)	2.5	2.5	2.5
✓ # of part-time staff (FTEs)		16	16

➤ **To provide quality recreational swim teams that encourage youth to learn a life-long skill while at the same time encouraging sportsmanship, fitness, and proper stroke techniques**

- ◆ Conduct customer service satisfaction surveys.

✓ % survey responses rated program above avg - excellent (Swim Team)	85%	85%	90%
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- ◆ Offer swim team with qualified coaches, Monday through Friday for eight weeks during the summer for youth.

✓ Swim team Participants	609	609	600
✓ % of survey responses - improved socialization (Swim Team)	98%	98%	95%

➤ **To create a family atmosphere through covered areas, picnic tables and affordable fees for public open swim**

- ◆ Offer open swim seven days per week from Memorial Day through September when school is not in session.

✓ Total open swim attendance	35,742	40,000	35,000
✓ Average open swim attendance/day	268	268	275

- ◆ Market open swim to the public.

✓ % of cost recovery (direct costs)	40%	40%	40%
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- ◆ Maintain the pools to be operational and functional during swim seasons.


✓ % survey responses above ave/excellent - pool facilities	90%	90%	85%
✓ % of days open during season vs. closed for maintenance	100/0	100/0	100/0
✓ # of days used by PUSD swim teams and PE Classes	120	110	120



Community Services
Swimming Pools Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.50	2.50	2.63	2.63

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$616,038	\$624,933	\$636,835	\$605,581
Contractual Services	\$267,614	\$283,157	\$242,009	\$227,370
Commodities	\$102,227	\$72,113	\$82,745	\$88,050
Capital Outlay	\$20,654	\$0	\$0	\$0
Total:	\$1,006,533	\$980,203	\$961,589	\$921,001
<i>% Change from Prior Year</i>		-2.62%	-1.90%	-4.22%



Community Services Am/Pm Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Peoria A.M./P.M. Recreation Program provides an opportunity for children to participate in a variety of activities and to broaden their knowledge in the recreational area in a supervised, safe, and secure environment. The goal of the program is the total well-being of each and every child. Daily core activities, snacks, homework time and recreational classes are provided for all participants. The program is located at elementary schools in the City of Peoria and is licensed by the Arizona Department of Health Services with Arizona Department of Economic Security funding available for the participants who qualify.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Provide a supervised and fun environment before and after school and during school breaks in partnership with the Peoria Unified School District**

◆ All staff and school facilities meet Department of Health Services requirements

✓ # of participants	2778	1,969	1,969
✓ # of school sites	20	21	21
✓ # of weeks	40	40	40
✓ Average number of participants attending per week	1,529	1,057	1,057
✓ Average number of participants per site	76	50	50
✓ # of inspections by DHS during the program	20	21	21
✓ % of sites maintaining license after DHS inspections	100%	100%	100%
✓ # of participants receiving assistance	332	167	167

◆ Program will maintain all Department of Economic Security Licenses.

➤ **Provide a quality program that meets the needs of the parents and participants**

◆ Survey school principals, parents and participants twice a year for customer satisfaction.

✓ % of survey responses - safe environment	100%	100%	95%
✓ % survey responses - had fun in the program	98%	99%	95%
✓ % of survey responses - improved socialization	97%	99%	95%
✓ % of survey responses - cost/value	99%	99%	95%

◆ Review and Implement change based on survey results.

✓ % of survey response rated above avg - excellent - overall program	95%	95%	95%
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◆ Hire, train and retain quality and certified staff.

✓ % of returning staff	93%	98%	95%
✓ # of full-time staff (FTEs)	9	6	6
✓ # of part-time staff (FTEs)	39.25	25.04	25.04

◆ Ensure a high level of satisfaction with program offerings


✓ % of cost recovery (direct costs)	127%	110%	110%
✓ Fee charged (daily vs. weekly range)	\$14D/\$56W	\$14D/\$56W	\$14D/\$56W



Community Services
Am/Pm Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	11.75	11.75	9.75	8.50

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,961,052	\$1,753,392	\$1,807,709	\$1,568,613
Contractual Services	\$244,663	\$252,342	\$230,145	\$269,234
Commodities	\$250,061	\$213,901	\$167,310	\$231,852
Total:	\$2,455,776	\$2,219,635	\$2,205,164	\$2,069,699
<i>% Change from Prior Year</i>		<i>-9.62%</i>	<i>-0.65%</i>	<i>-6.14%</i>



Community Services

Little Learners Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

Little Learners, formerly Tot Time, provides an opportunity for children, ages 4 and 5, to participate in a variety of activities and to expand their horizons in a supervised, safe and secure environment. The program is offered five days per week from 6:00 a.m. - 6:00 p.m. This program is licensed by the Arizona Department of Health Services and held at the City's Women's Club facility.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Provide a supervised and fun environment with activities that will prepare preschool-age participants for kindergarten**

◆ Ensure that all staff are qualified to work for the program and meet all DHS standards.

✓ # of registered participants	76	82	82
✓ # of sites	1	1	1
✓ # of hours program offered to participants	12 per day	12 per day	12 per day
✓ # of inspections by DHS during the program	1	1	1

➤ **Provide a quality program that meets the needs of parents and participants**

◆ Survey parents and participants for customer satisfaction

✓ % survey responses rated above avg - excellent	100%	100%	100%
✓ % survey responses - had fun	100%	100%	100%
✓ % survey responses above ave/excellent - leader/parent relationship	100%	100%	100%
✓ % survey responses above ave/excellent - leader/child relationship	100%	100%	100%
✓ % survey responses - cost/value	100%	100%	100%
✓ % survey responses - acquired pre-K skills	100%	100%	100%
✓ % survey responses - improved socialization	100%	100%	100%

◆ Review and implement change based on survey results

◆ Ensure a high level of satisfaction with program offerings

✓ % of cost recovery (direct costs)	126%	120%	120%
✓ Fee charged (daily vs. weekly range)	\$23D/\$115W	\$24D/\$115W	\$24D/\$115W

◆ Hire, train and retain staff

✓ # of full-time staff (FTEs)	3	3	3
✓ # of part-time staff (FTEs)	3.36	2.98	2.98



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	3.00	3.00	3.00	3.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$172,524	\$216,072	\$204,748	\$229,186
Contractual Services	\$36,638	\$34,814	\$43,503	\$64,916
Commodities	\$27,500	\$32,590	\$27,820	\$34,010
Total:	\$236,662	\$283,476	\$276,071	\$328,112
<i>% Change from Prior Year</i>		19.78%	-2.61%	18.85%



Community Services

Summer Recreation Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Summer Recreation Program offers the children a neighborhood based facility that provides recreational opportunities. The program is offered at several elementary school locations for pre-schoolers and children grades K-5.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Provide a quality program that meets the needs of parents and participants**

◆ **Conduct customer satisfaction surveys.**

✓ Leader/participant ratio	1/23	1/25	1/25
✓ % survey responses - improved socialization	95%	95%	95%
✓ % survey responses - had fun	100%	94%	95%
✓ % survey responses - cost/value	99%	99%	95%

➤ **Provide a supervised and fun environment for children to explore recreational opportunities**

◆ **Evaluate all recreation leaders.**

✓ # of full-time staff (FTEs)	0	0	0
✓ # of part-time staff (FTEs)	9.49	9.49	8.49

◆ **Program recreation activities, field trips and special events**

✓ # of participants	1,380	1,380	1,380
✓ % of cost recovery (direct costs)	59%	33%	33%
✓ average # of enrichment activities/field trips per week	5	5	5
✓ # of sites	9	9	9
✓ Fee charged	\$60R/\$90NR	\$60R/\$90NR	\$60R/\$90NR



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.00	0.00	0.00	0.00
<hr/>				
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$260,047	\$223,304	\$228,629	\$228,504
Contractual Services	\$140,659	\$94,649	\$129,081	\$126,550
Commodities	\$33,440	\$27,259	\$28,032	\$30,390
Total:	\$434,146	\$345,211	\$385,742	\$385,444
<i>% Change from Prior Year</i>		-20.48%	11.74%	-0.08%



Community Services

Summer Camp Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

Peoria Summer Camp is designed to assist parents in need of full-time childcare and provide parents the same level of service as provided during the school year. The program provides summer fun in a secure environment, and features a wide range of on-site and off-site activities. This program is licensed by the Arizona Department of Health Services and has Arizona Department of Economic Security funding available to qualifying parents.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

▶ **Provide a supervised and fun environment for children throughout the summer in partnership with the Peoria Unified School District**

◆ Ensure all staff are qualified to work for the program and meet all DHS requirements.

✓ # of participants receiving assistance	110	90	90
✓ # of registered participants	1,191	1,264	1,264
✓ Average # of staff per # of participants	1/20	1/20	1/20
✓ # of sites	7	7	7
✓ Average # of participants per site	170	180	180
✓ # of full-time staff (FTEs)	2	2	2
✓ # of part-time staff (FTEs)	13.75	13.99	13.99
✓ # of inspections by DHS during the program	7	7	7

▶ **Provide a quality program that meets the needs of parents and participants**

◆ Survey school principals, parents and participants for customer satisfaction.

✓ % survey responses rated the program above avg - excellent	92%	94%	95%
✓ % survey responses above ave/excellent - safe environment	98%	100%	95%
✓ % survey response - had fun in the program	96%	100%	95%
✓ % survey responses - improved socialization	92%	94%	94%
✓ % survey responses above ave/excellent - cost/value	91%	99%	95%

◆ Review and implement needed changes based on evaluations

✓ % of cost recovery (direct costs)	95%	100%	100%
✓ Fee charged (daily vs. weekly range)	\$24D/\$98W	\$24D/\$100W	\$24D/\$100W

◆ Hire, train and retain quality staff

✓ % of returning staff	100%	100%	100%
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	4.00	3.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$683,197	\$644,566	\$610,235	\$582,213
Contractual Services	\$165,175	\$193,717	\$213,038	\$206,793
Commodities	\$124,164	\$95,397	\$79,045	\$78,047
Total:	\$972,536	\$933,680	\$902,318	\$867,053
<i>% Change from Prior Year</i>		<i>-4.00%</i>	<i>-3.36%</i>	<i>-3.91%</i>



Community Services Special Interest Classes Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Special Interest Class Program offers educational, recreational, socialization, leisure and fitness opportunities for the citizens of Peoria. These classes include one-day workshops, six to eight week classes and year-round classes. Classes are divided into various age groups. Classes are offered for special interests such as for home-schooled children and computer classes.



Goals, Objectives, and Measures

➤ **To meet the needs and desires of the citizens of Peoria by developing, implementing, and maintaining quality special interest classes which are cost-effective, creative, safe, responsive to citizen input and meet the needs for all ages**

◆ To offer a wide variety of classes for all age groups

	<u>FY 2009 Actual</u>	<u>FY 2010 Estimate</u>	<u>FY 2011 Projected</u>
✓ SIC Registration	1,792	4,860	5,565
✓ % of new programs to programs offered	10%	15%	15%
✓ Success rate for new classes	78%	81%	84%
✓ % of cost recovery (direct costs)	82%	79%	86%
✓ # of participants	1,792	4,860	5,565
✓ # of sessions	4	4	4
✓ # of classes offered	450	647	700
✓ # of classes with sufficient enrollment	516	460	520

◆ Provide safe instruction, environment and equipment

✓ # of accident reports submitted major/minor	0/0	0/3	0/3
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◆ Survey class participants

✓ % of survey responses yes-knowledgeable instructor	89%	95%	98%
✓ % survey responses yes-enjoy taking class	92%	95%	98%
✓ % survey responses yes-cost/value	86%	90%	90%
✓ % survey responses yes-learn new skills	90%	95%	97%
✓ % survey responses yes-adequate facilities	90%	92%	92%
✓ % survey responses yes-satisfied with registration process	87%	95%	95%
✓ % survey responses yes-recommend class to others	90%	94%	98%
✓ % survey responses rated above avg - excellent - overall program	87%	95%	98%

➤ **To develop a quality quarterly recreation brochure which effectively markets all recreation programs and activities and other City programs and services**

◆ Track effectiveness of brochure response

✓ % of brochure pages dedicated to Community Information	9%	10%	8%
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◆ Work with City staff and community groups to develop brochure

◆ Work with and coordinate the typesetters, printer and post office in production and delivery of brochure

◆ Sell advertising in the quarterly brochure to help offset costs


✓ % of brochure pages sold for ads per brochure	4%	8%	N/A
✓ Revenue generated per page	\$198	\$250	N/A
✓ % of cost recovery per brochure	6%	8%	N/A



Community Services
Special Interest Classes Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	1.52	1.52	1.52	1.52

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$151,712	\$167,293	\$183,066	\$168,114
Contractual Services	\$178,278	\$169,458	\$99,496	\$93,981
Commodities	\$19,725	\$14,936	\$17,689	\$22,575
Total:	\$349,715	\$351,686	\$300,252	\$284,670
<i>% Change from Prior Year</i>		<i>0.56%</i>	<i>-14.63%</i>	<i>-5.19%</i>




Community Services
Sports Programs Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Youth/Adult Sports Program provides recreational, educational, and socialization opportunities for the citizens of Peoria. The Peoria Sports Complex, city parks, and various Peoria Unified School District facilities are utilized to offer more than 40 team and individual sports programs and special events. Participants range in age from 5-70 years.


 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ To provide affordable, quality and diverse recreational sports league and tournament opportunities for youth and adults both male and female			
◆ Offer a wide variety of program opportunities that meet the needs and interests of the participants			
✓ % of cost recovery (direct costs)	91%	78%	75%
✓ % of survey responses above ave/excellent - adult programs	92%	90%	90%
✓ % of surveys returned	60%	65%	65%
✓ % of survey responses above ave/excellent - youth programs	92%	89%	92%
◆ Provide sports programs that encourage and promote lifelong leisure pursuits.			
✓ # of participants - Adult programs	8,352	8,500	8,500
✓ # of participants - Youth programs	6,428	7,600	7,800
✓ % of survey responses - learned/improved skills	91%	92%	92%
✓ % of survey responses - improved socialization skills	92%	92%	92%
✓ % of survey responses - had fun	95%	95%	97%
✓ # of participants - special events	1,141	1,500	1,250
✓ # of Youth Sports offered	24	24	24
✓ # of Youth Leagues offered	21	78	78
✓ # of Adult Sports offered	12	23	23
✓ # of Adult Leagues offered	54	87	85
✓ # of full-time staff (FTEs)	3.0	4.0	4.0
✓ # of part-time staff (FTEs)	2.37	3.89	3.89
➤ To provide quality programs, trained coaches and educated parents that positively impact the participants social, emotional and physical well-being			
◆ Implementation of a national program (PAYS) that educates parents to their roles and responsibilities relative to their child's participation in youth sports programs.			
✓ % of families who have completed the training	66%	77%	75%
◆ Initiate national volunteer coach education and certification program (NYSCA) that holds coaches to a Code of Ethics and is re-newable on an annual basis.			
✓ # of volunteers/volunteer contact hours	606/20,604	1,102/72,732	1,130/74,580
✓ % of coaches certified through the NYSCA program	91%	93%	95%



Community Services
Sports Programs Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	5.00	4.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$406,851	\$443,868	\$534,286	\$449,683
Contractual Services	\$230,173	\$260,728	\$223,340	\$208,086
Commodities	\$151,497	\$120,104	\$132,624	\$134,856
Total:	\$788,521	\$824,700	\$890,250	\$792,625
<i>% Change from Prior Year</i>		4.59%	7.95%	-10.97%



Community Services

Senior Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

Year-round program of social, recreational and wellness activities are scheduled to impact the quality of life for the community's senior adult population. Programs are designed to meet a high level of satisfaction and are offered primarily at the Community Center. In addition to activities, a nutrition program is offered Monday - Friday at the Community Center.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ Offer programs to enhance the quality of life for Senior Adults

◆ Offer a variety of leisure activities

✓ Registered Participants	16,630	16,000	16,500
✓ # of new programs	3	1	1
✓ # of special events offered	31	32	32
✓ # of on-going programs offered	83	80	80
✓ # of classes offered	79	80	80

◆ Ensure a high level of of citizen satisfaction within the Senior Adult program.

✓ % of cost recovery (direct costs)	31%	39%	25%
✓ # of full-time staff (FTEs)	1	1	1
✓ # of part-time staff (FTEs)	.57	.43	.43

◆ Monitor trends and solicit citizen input through surveys to develop new programs.

✓ % survey responses rated above avg - excellent	99%	95%	90%
✓ % survey responses - provided opportunities for socialization	98%	90%	90%
✓ % survey responses - promoted a more active lifestyle	97%	90%	90%

➤ Partner with outside agencies to expand opportunities for Senior Adults

◆ Expand marketing senior services to community

✓ Increase drop off location for senior publications	33	35	35
✓ Increase senior email database	509	470	500

◆ Enhance partnership opportunities with outside agencies

✓ # of partnership agencies	20	22	20
✓ Partnership Program hours	422	300	300



Summary of Resources

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	1.50	1.50	1.25	1.25

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$153,849	\$156,392	\$128,477	\$127,065
Contractual Services	\$52,091	\$46,545	\$50,713	\$44,959
Commodities	\$14,926	\$10,996	\$13,990	\$12,302
Total:	\$220,866	\$213,932	\$193,180	\$184,326
<i>% Change from Prior Year</i>		<i>-3.14%</i>	<i>-9.70%</i>	<i>-4.58%</i>



Community Services Adaptive Recreation Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

Leisure services designed to meet the physical, social and emotional needs of citizens with disabilities and their families. Emphasis is placed on programs which foster social interactions and challenge participants to their full potential, such as Special Olympics.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Develop a variety of programs and services that enhance the quality of life for individuals with disabilities and their families**

◆ Offer a variety of social/recreational programs

✓ % cost recovery (direct costs)	40%	45%	35%
✓ Registered Participants	8,946	8,000	8,100
✓ # of programs offered	14	11	11
✓ # of special events offered	20	10	9
✓ # of full-time staff (FTEs)	2	2	2
✓ # of part-time staff (FTEs)	1.75	1.52	1.42

◆ Develop a formal survey to determine participant satisfaction

✓ % survey responses rated above avg - excellent	97%	96%	96%
✓ % survey response - participation promoted a more active lifestyle	92%	90%	90%
✓ % survey responses - learned/improved skills	87%	90%	90%
✓ % survey responses - improved socialization	92%	90%	90%

◆ Utilize community resources

✓ # of volunteer hours	1,033	1,000	1,100
✓ # of volunteers	116	125	150

➤ **Enhance sports opportunities**

◆ Recruit new local Special Olympic Programs and provide sports training and competition for West Valley Area delegations.

✓ # of athletes participating in Special Olympics	1,180	1,180	1,300
✓ # of registered programs in West Valley Special Olympics	32	34	38
✓ # of sports events for physically challenged	1	0	1



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	1.50	1.50	1.50	1.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$137,575	\$150,502	\$139,102	\$121,467
Contractual Services	\$43,388	\$41,630	\$30,879	\$25,665
Commodities	\$13,690	\$10,575	\$11,575	\$10,445
Total:	\$194,653	\$202,707	\$181,556	\$157,577
<i>% Change from Prior Year</i>		4.14%	-10.43%	-13.21%



Community Services Special Events Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Special Events Program plans and coordinates a variety of events to help build community and support the organization.



Goals, Objectives, and Measures

<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
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➤ **To develop and implement a variety of special events for participants of all ages, including family-oriented events, holiday celebrations and other occasions**

◆ **Generate new ideas to be progressive and innovative with special events through research and networking.**

✓ Number of Events	1	6	6
✓ Citizen Participation	25,000	43,000	45,000
✓ % survey responses rated above avg - excellent	n/a	85%	90%
✓ % of returning participants	n/a	50%	50%
✓ Number of participants per three major events	n/a	37,000	37,000

➤ **Create customized sponsorship proposals for each special event incorporating all salable event assets**

◆ **Re-coup 50% of direct expenses through revenue recovery to include sponsorships, food vendors, gate revenue, crafters and beer sales.**

✓ % cost recovery	50%	50%
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	0.00	0.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$381,784	\$443,526	\$19,010	\$15,125
Contractual Services	\$300,369	\$329,537	\$243,104	\$191,362
Commodities	\$23,267	\$21,310	\$36,197	\$39,350
Total:	\$705,420	\$794,373	\$298,311	\$245,837
<i>% Change from Prior Year</i>		12.61%	-62.45%	-17.59%



Community Services Teen Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The mission of the Teen Program is to provide recreational and educational activities for youth ages 13-18. The program is designed to promote civic pride, build positive self image, provide the opportunity for personal growth and expansion of horizons through interaction with the world around them. The programs offered includes a Summer Recreation Program, Open Gym Program, Trips and Excursions, Teen Advisory Board, mobile recreation opportunities, the Lunch Box Program, Specialty Classes and Workshops.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Plan, develop and implement new programs and events based on participant recommendations**


◆ Evaluate programs and events to receive feedback from participants			
✓ % of survey responses rated programs above avg - excellent	91%	95%	95%
✓ % of survey responses that reported having fun	93%	95%	95%
◆ Offer frequent recreation programming for teen population			
✓ # of participants or event attendees	18,788	18,000	19,500
✓ # of events/programs	35	60	60
✓ # of programming days	175	175	175
◆ Offer frequent outdoor adventure programs			
✓ # of participants registered	183	125	175
✓ # of program opportunities offered	59	75	75
◆ Provide a variety of programs			
✓ % of cost recovery (direct costs)		37%	37%
✓ # of participants		18,000	19,500
✓ # of full-time staff (FTEs)		2	1
✓ # of part-time staff (FTEs)		4.5	4.5
◆ Offer Step OUT program to provide recreational activities for teens in the summer			
✓ # of participants		600	600
✓ # of sites		3	3
✓ # of full-time staff (FTEs)		1	1
✓ # of part-time staff (FTEs)		3.5	3.5
✓ Fee charged		\$60	\$60
➤ Pursue additional funding opportunities for emerging programs			
◆ Seek out grant and sponsorship opportunities			
✓ # of partnerships/sponsoring organizations	15	12	15
✓ # of programs supported by outside organizations	10	8	10
✓ Sponsorship revenue	\$7,000	\$6,000	\$6,500
✓ Value of in-kind donations	\$9,826	\$11,900	\$8,000
✓ % of expenditures recovered through sponsorships		3%	5%



Community Services
Teen Program Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.00	2.00	2.00	1.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$290,432	\$275,914	\$287,025	\$243,786
Contractual Services	\$98,272	\$85,592	\$84,138	\$75,847
Commodities	\$31,583	\$24,094	\$27,960	\$30,960
Total:	\$420,287	\$385,599	\$399,123	\$350,593
<i>% Change from Prior Year</i>		-8.25%	3.51%	-12.16%



Community Services

Community Center Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Community Center and Women’s Club are multi-purpose facilities that provide a multitude of services for citizens. Facilities serve as resources for information, nutrition and assistance as well as a source for multi-faceted recreation and socialization programs. The facilities provide much needed space for public meetings and opportunities for group and individual rentals at affordable prices.



Goals, Objectives, and Measures

FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
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➤ **Measure citizen satisfaction with facility**

◆ **Develop, distribute and analyze a citizen satisfaction survey**

✓ % survey responses rating facility above avg - excellent	100%	96%	95%
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➤ **Coordinate the use of the Community Center and Women's Club**

◆ **Market facility rental information through a variety of publications**

✓ % of quarterly program publications distributed by published date	100%	95%	100%
✓ # of marketing outlets	9	10	10
✓ # of hours scheduled at Women’s Club versus hours available	1,373/2,369	1,496/2,340	2,800/3,175

◆ **Increase the number of hours utilized by the public**

✓ Number of hours utilized by the public	1,681	3,500	3,000
✓ % of front desk coverage	90%	75%	78%
✓ # of rentals booked at the Community Center	32	33	15

➤ **Provide a facility that is used by citizens for recreational opportunities**

◆ **Encourage usage by the public**

✓ # of hours utilized by the public/# of hours available	4,770/5,338	4,800/5,300	4,000/5,300
✓ # of hours utilized by recreation programs	3,433	4,200	4,000



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.00	2.00	2.00	2.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$117,652	\$116,558	\$118,774	\$118,120
Contractual Services	\$368,038	\$388,889	\$272,758	\$405,930
Commodities	\$7,480	\$3,332	\$2,975	\$3,275
Total:	\$493,170	\$508,779	\$394,507	\$527,325
<i>% Change from Prior Year</i>		<i>3.17%</i>	<i>-22.46%</i>	<i>33.67%</i>



Community Services Community Park Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

Rio Vista Community Park is a signature park facility, which includes a four-field softball/ multi-use complex, a skate park, a large group picnic area, volleyball courts, an urban lake and a splash park. This park offers Peoria's citizens a first class facility and will be maintained to the highest horticultural standards.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Coordinate and market park amenities and programs to the public**

◆ **Increase the number of field facility rentals**

✓ Hours of non-profit use-fields	565	700	700
✓ City programs use-fields	5,731	3,500	4,300
✓ Total rental hours	2,281	2,100	2,200
✓ Rental revenue - fields and lights	\$88,899	\$82,100	\$85,100
✓ Rental revenue - volleyball	\$1,905	\$1,200	\$1,700
✓ Ramada rentals/revenue	6,996/\$61,105	7,000/\$60,000	7,000/\$61,000

◆ **Provide exceptional customer service to end users and park patrons**

✓ % of good to excellent on park patron surveys	99%	95%	95%
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➤ **Manage and staff multi-use community park as a destination for year round use**

◆ **Maintain efficient and cost effective operations**

✓ Potable water consumption (millions of gallons)	11.1	8.6	8.9
✓ SRP water consumption (millions of gallons)	42.6	38.6	41.8
✓ Electric consumption (amount spent versus total budgeted)	88,799/66,700	82,988/85,000	85,000/85,000
✓ # of PT employee hours	15,650	12,425	12,000

◆ **Maintain individual park amenities**

✓ Hours of maintenance on park amenities	23,039	20,232	24,000
✓ In-kind maintenance expenditures for community events	\$0	\$0	\$2,000

◆ **Maintain overall safe operations**

✓ # of participant accident reports	9	3	3
✓ # of employee accident reports	2	1	1
✓ # of non-injury incident reports	11	1	1
✓ Vandalism repairs costs/hours spent	0	0	0



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.96	7.96	7.00	6.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$585,480	\$600,453	\$614,012	\$582,140
Contractual Services	\$295,797	\$280,815	\$293,976	\$257,058
Commodities	\$149,943	\$126,282	\$128,069	\$113,655
Total:	\$1,031,220	\$1,007,550	\$1,036,057	\$952,853
% Change from Prior Year		-2.30%	2.83%	-8.03%



Community Services

Rio Vista Rec Center Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Rio Vista Recreation Center is a 51,000 sq. ft. multi-use facility located in the City's signature community park, Rio Vista. The Recreation Center features a climbing wall, gymnasium with two full size basketball courts, two raquetball courts, an Adventure Room, child watch, classrooms, a large multi-purpose room with kitchen facilities, fitness area with cardio and weightlifting machines, an aerobics room and dance room.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ Market Rio Vista Recreation Center to the public

◆ Sell membership to the public

✓ Total number of public who purchased daily membership	32,869	32,000	33,000
✓ Total number of public who purchased monthly membership	10,122	9,000	9,500
✓ Total number of public who purchased a six month membership	2,272	550	600
✓ Total number of public who purchased annual membership	1,969	1,400	1,500
✓ Revenue from membership fees	\$706,580	\$662,000	\$770,000

◆ Reserve available rooms for rental parties

✓ Total hours of rentals in small rooms	267	800	1,000
✓ Total hours of rentals in multi-purpose	550	850	1,000
✓ Revenue from rentals	\$61,830	\$95,000	\$120,000
✓ Surveys returned with a rating of good or better	100%	100%	100%

◆ Provide classes and programs for passholders and visitors

✓ % of cost recovery (direct costs)	58%	68%	75%
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➤ Coordinate programs for all ages in the facility to the public

◆ Schedule member and non-member classes

✓ Total number of member fitness classes	24	28	28
✓ Total number of non-member special interest classes	105	126	150
✓ Total program hours for city programs	243	255	305
✓ Total program hours for city programs vs. total hours available for programming	1,008	160/1,000	172/1,032



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	11.75	11.25	9.65	9.25
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$649,991	\$864,106	\$751,135	\$728,985
Contractual Services	\$802,224	\$518,309	\$441,651	\$413,477
Commodities	\$110,047	\$79,300	\$74,045	\$73,840
Total:	\$1,562,262	\$1,461,716	\$1,266,831	\$1,216,302
<i>% Change from Prior Year</i>		-6.44%	-13.33%	-3.99%



Community Services

Main Library Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Peoria Public Library System provides Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Maintain and enhance utilization of the library and its resources**

◆ Provide appropriate resources of interest for check out for library users.

✓ Library Customer Visits Library System	601,830	598,200	610,000
✓ Library Customer Visits Main Branch	370,017	350,000	340,000
✓ Books per capita	1.45	1.63	1.66
✓ % of customers rated the range of materials as "satisfactory"	93%	92%	92%

◆ Provide access to computer technology and electronic resources

✓ Computer Lab Attendance Library System	119,982	164,000	169,000
✓ Computer Lab Attendance Main Branch	90,414	86,500	87,000
✓ Usage of electronic resources (hits)	119,452	110,000	120,000
✓ % of customers rated their satisfaction with the website as "above average"	99%	75%	82%

◆ Increase use of library materials and services by customers.

✓ Total Cardholders Library System	114,688	117,000	18,500
✓ Total Cardholders Main Branch	71,969	65,000	74,000
✓ Materials Circulated Library System	1,362,919	1,300,000	1,350,000
✓ Materials Circulated Main Branch	937,789	789,000	790,000
✓ Reference Transactions Library System	68,391	133,000	137,000
✓ Reference Transactions Main Branch	42,884	67,800	71,000
✓ Material Utilized In House (Not Checked Out) Library System	116,995	165,000	167,000
✓ Material Utilized In House (Not Checked Out) Main Branch	89,074	86,000	88,000
✓ % of customers rated their satisfaction with overall library services as "above average"	95%		

➤ **Support literacy and education in the community**

◆ Provide facilities that support literacy effort

✓ Program Attendance Library System	31,695	25,400	27,000
✓ Program Attendance Main Branch	21,635	18,165	19,000
✓ Square feet per capita	0.42	0.42	0.42
✓ % of customers rated the range of library programs as "satisfactory"	93%	93%	93%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	22.35	22.35	21.95	21.95
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,546,332	\$1,601,434	\$1,579,181	\$1,567,846
Contractual Services	\$1,274,685	\$1,182,120	\$987,448	\$929,940
Commodities	\$361,086	\$228,869	\$205,827	\$165,670
Capital Outlay	\$643	\$6,353	\$0	\$0
Total:	\$3,182,746	\$3,018,776	\$2,772,456	\$2,663,456
<i>% Change from Prior Year</i>		-5.15%	-8.16%	-3.93%



Community Services

Branch Library Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Peoria Public Library System provides Peoria citizens with information in a variety of formats, including library materials that educate, inform, enrich, inspire and entertain.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Maintain and enhance utilization of the library and its resources**

◆ Provide appropriate resources of interest for check out for library users.

✓ Library customer visits	231,813	275,000	275,000
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◆ Provide access to computer technology and electronic resources

✓ Computer Lab Attendance	29,568	42,000	45,000
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◆ Increase use of library materials and services

✓ Materials circulated	422,252	783,000	800,000
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✓ Materials utilized in house (not checked out)	27,921	69,000	72,000
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✓ Reference transactions	25,507	64,000	68,000
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➤ **Support literacy and education in the community**

◆ Provide literacy programs for young families and adults

✓ Program Attendance	10,060	16,100	18,000
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◆ Provide facilities that support literacy efforts

✓ Total Branch Cardholders	42,719	53,000	55,000
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	8.42	13.32	12.32	11.32
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$477,776	\$694,885	\$1,035,687	\$837,816
Contractual Services	\$201,737	\$435,986	\$407,321	\$479,820
Commodities	\$23,115	\$134,672	\$139,052	\$101,766
Total:	\$702,628	\$1,265,543	\$1,582,060	\$1,419,402
<i>% Change from Prior Year</i>		80.12%	25.01%	-10.28%



Community Services

Parks North Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

This division is responsible for maintaining all landscape and irrigation systems in park areas in the northern portion of the city. In addition, this division is responsible for neighborhood park facilities including playgrounds, courts, restroom buildings and ramadas. This division also maintains City retention basins.

<u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide clean, green and safe parks and retention basins in the northern portion of the City			
◆ Daily - Trash removal, clean and disinfect restrooms and spot clean ramadas			
✓ # of days maintenance standards attained	364	363	364
◆ Weekly - Turf mowed, play equipment inspected, ramadas cleaned and disinfected and sidewalks cleaned			
✓ # of weeks maintenance standards attained	52	52	52
◆ Monthly - Playground sand maintained, parking lots cleaned and retention areas maintained			
✓ # of months maintenance standards attained	12	12	12
➤ To fully satisfy customer service concerns by documenting work requests, response time and customer follow up			
◆ Inspect all customer service requests within two working days and assign work orders with completion dates			
✓ % of customer service requests met within two days	100%	100%	95%
◆ Correct all safety related customer service requests within 24 hours			
✓ % of safety requests met within 24 hours	100%	100%	100%
◆ Complete all routine work order requests within 10 calendar days			
✓ % of routine work requests met within 24 days	100%	100%	95%
◆ Complete all non-routine work order requests within 60 calendar days			
✓ % of non-routine requests met within 45 days	100%	100%	95%
◆ Conduct customer service follow-up communication on all customer contacts within 48 hours of inspecting the request			
✓ % of customer follow-ups	100%	100%	100%
➤ To utilize water conservation practices throughout the parks and landscape system			
◆ Install centralized irrigation and water management systems to help reduce annual water consumption			
✓ Number of parks with water management system	7	8	8
✓ % of water savings (gallons) compared to previous year	5%	5%	5%
◆ Inspect parks and landscaped areas to ensure systems are functioning properly and plant material is appropriate			
✓ Perform weekly inspections of equipment and plant materials	52	52	52



Community Services Parks North Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

➤ **To maintain all public lands efficiently**

◆ **Establish and maintain parks and landscape efficiency standards**

✓ Number of Parks	13	14	14
✓ Acres of Parkland	127.5	147.5	147.5
✓ Number of retention basins (maintained by the City)	15	15	15
✓ Acres of retention basins (maintained by the City)	33.15	33.15	33.15
✓ Number of employees	11	11	11
✓ Acres per full time employees	14.6	16.4	16.4
✓ Cost per acre	10,000	9,076	9,076



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	12.50	13.00	13.00	13.60
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$714,449	\$764,515	\$820,320	\$873,534
Contractual Services	\$1,093,047	\$763,542	\$768,826	\$782,409
Commodities	\$166,828	\$150,849	\$108,171	\$161,920
Capital Outlay	\$8,610	\$18,102	\$0	\$0
Total:	\$1,982,934	\$1,697,008	\$1,697,317	\$1,817,863
<i>% Change from Prior Year</i>		<i>-14.42%</i>	<i>0.02%</i>	<i>7.10%</i>



Community Services Parks South Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

This division is responsible for maintaining all landscape and irrigation systems in park areas in the southern portion of the city. In addition, this division is responsible for neighborhood park facilities including playgrounds, courts, restroom buildings and ramadas. This division is also responsible for graffiti removal citywide.

<u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide clean, green, safe parks and retention basins in the southern portion of the City			
◆ Daily - Trash removal, clean and disinfect restrooms and spot clean ramadas			
✓ # of days maintenance standards attained	364	363	364
◆ Weekly - Turf mowed, play equipment inspected, ramadas cleaned and disinfected and sidewalks cleaned			
✓ # of weeks maintenance standards attained	52	52	52
◆ Monthly - Playground sand maintained, parking lots cleaned and retention areas maintained			
✓ # of months maintenance standards attained	12	12	12
➤ To fully satisfy customer service concerns by documenting work requests, response time and customer follow up			
◆ Inspect all customer service requests within two working days and assign work orders with completion dates			
✓ % of customer service requests met within two days	99%	100%	100%
◆ Correct all safety related customer service requests within 24 hours			
✓ % of safety requests met within 24 hours	100%	100%	100%
◆ Complete all routine work order requests within 10 calendar days			
✓ % of routine work requests met within 24 days	95%	95%	95%
◆ Complete all non-routine work order requests within 60 calendar days			
✓ % of non-routine requests met within 45 days	95%	95%	95%
◆ Conduct customer service follow-up communications on all customer contacts within 48 hours of inspecting the request			
✓ % of customer follow-ups	100%	100%	100%
➤ To utilize water conservation practices throughout the parks and landscape system			
◆ Install centralized irrigation and water management systems to help reduce annual water consumption			
✓ Number of parks with water management system	6	6	6
✓ % of water savings (gallons) compared to previous year	5%	5%	5%
◆ Inspect parks and landscaped areas to ensure systems are functioning properly and plant material is appropriate			
✓ Perform weekly inspections of equipment and plant materials	52	52	52



Community Services Parks South Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

➤ **To maintain all public lands efficiently**

◆ Establish and maintain parks and landscape efficiency standards

✓ Number of Parks	14	14	14
✓ Acres of Parkland	120	120	120
✓ Number of retention basins (maintained by the City)	10	13	13
✓ Number of employees	11	9	9
✓ Acres of retention basins (maintained by the City)	13.7	16.26	16.26
✓ Acres per full time employees	10.82	15.14	15.14
✓ Cost per acre	11,600	10,500	10,500

➤ **Expedite graffiti removal to deter recurrence**

◆ Remove graffiti in a timely manner

✓ Respond to all graffiti hotline messages within one day	99%	95%	95%
✓ Respond to all graffiti work order requests within three days	100%	95%	95%

◆ Implement new and innovative graffiti removal techniques to reduce callbacks

✓ % of customer service calls requiring a second visit	0%	0%	0%
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★ **Summary of Resources**

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	13.50	14.00	13.00	12.60

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$791,869	\$779,152	\$813,420	\$799,032
Contractual Services	\$1,487,393	\$708,046	\$681,913	\$764,757
Commodities	\$203,538	\$140,300	\$107,750	\$266,315
Capital Outlay	\$6,847	\$18,883	\$0	\$0
Total:	\$2,489,647	\$1,646,380	\$1,603,083	\$1,830,104
<i>% Change from Prior Year</i>		<i>-33.87%</i>	<i>-2.63%</i>	<i>14.16%</i>



Community Services Parks Administration Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

This division is responsible for the administration and management of all Capital Improvement Projects for parks, trails, open space and right-of-way.



Goals, Objectives, and Measures

**FY 2009
Actual**

**FY 2010
Estimate**

**FY 2011
Projected**

➤ **Implement the Community Services Dept.'s Capital Improvement Program projects in a timely manner**

◆ **Develop project schedules and program implementation for each project.**

✓ Sustain project schedule with less than 45-day variation to completion date for all projects.	57%	n/a	n/a
✓ Utilize 80% of funding toward project in each year ranging from 60% - 100% for each project.	59%	n/a	n/a

➤ **Provide a presence in the City Parks system to help increase park safety, reduce vandalism, and respond to customer service calls in a timely manner**

◆ **Patrol City parks and trails to identify unsafe conditions and/or suspicious activities.**

✓ Neighborhood Parks - Number of sites	28	n/a	n/a
✓ Neighborhood Parks - Average time in each park per day	7.5 min	n/a	n/a
✓ Community Parks - Number of sites	1	n/a	n/a
✓ Community Parks - Average time in each park per day	6.5 hrs	n/a	n/a
✓ Trails - Number of paved miles	5.5 mi	n/a	n/a
✓ Trails - Average time on each paved mile per day	2.6 min	n/a	n/a

◆ **Maintain a Park Watch Program to monitor neighborhood parks and identify problem areas.**

✓ Number of Park Watch chapters	3	n/a	n/a
✓ Number of Volunteer Hours per Week	76.4	n/a	n/a



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	11.60	9.00	2.00	0.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$834,858	\$807,224	\$191,484	\$0
Contractual Services	\$421,912	\$168,033	\$151,068	\$0
Commodities	\$36,499	\$8,785	\$3,100	\$0
Total:	\$1,293,269	\$984,042	\$345,652	\$0
<i>% Change from Prior Year</i>		-23.91%	-64.87%	-100.00%



Community Services


Contracted Landscape Maintenance Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

This division is responsible for the oversight and management of maintenance contracts in the City of Peoria's right of ways, Maintenance Improvement District (MID) retention basins, fire stations and landscape areas around public facilities. Additional areas of responsibility include management of the City's urban forestry and volunteer groups and projects.


 Goals, Objectives, and Measures	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide safe, clean and aesthetically pleasing landscaping on City maintained property			
◆ Litter removed week days from City Hall campus area			
✓ # days per year litter is removed from City hall campus per contract standards	260	260	260
◆ Litter removed weekly from Old Town area including the Performing Arts Theater and all major (arterial) street ROW areas			
✓ # of weeks per year litter is removed from Old Town area etc per contract standards	52	52	0
◆ Complete monthly scheduled maintenance on developed right of ways, fire stations, MID retention basins, and litter removal on all undeveloped major [arterials] ROW areas			
✓ # of months per year areas are serviced per contract standards	12	12	12
◆ Complete maintenance services on all undeveloped right of ways			
✓ # of times per year areas are serviced per contract standards	8	10	12
➤ Conserve water			
◆ Inspect all water meters assigned to Contracted Landscape Maintenance Section and update as needed			
✓ % of meters inspected assigned to Contract Landscape Maintenance Section	100%	100%	100%
◆ Keep water usage within 5% of established baseline			
✓ Water usage within 5% of established baseline	+12%	1%	5%
➤ Complete customer service requests within established time frames			
◆ Complete all urgent requests with 24 hours			
✓ % of urgent requests completed within 24 hours	100%	100%	100%
◆ Complete all requests related to scheduled maintenance within 24 days			
✓ % of requests related to scheduled maintenance completed within 24 days	95%	100%	95%
◆ Complete all requests related to unscheduled work within 30 days			
✓ % of requests related to unscheduled work completed within 30 days	75%	69%	80%
➤ Maintain a healthy Urban Forest			
◆ Inspect and inventory all city trees every five years (20% annually)			
✓ % of city trees inspected and inventoried every five years	0%	10%	40%
◆ Document recommended tree work			
✓ % of recommended tree work documented	100%	100%	100%
◆ Achieve/maintain Tree City USA status			



Community Services
Contracted Landscape Maintenance Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.00	1.00	1.00	1.55

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$0	\$96,975	\$104,987	\$159,174
Contractual Services	\$0	\$1,003,985	\$1,015,984	\$903,940
Commodities	\$0	\$2,753	\$2,903	\$4,516
Total:	\$0	\$1,103,713	\$1,123,874	\$1,067,630
<i>% Change from Prior Year</i>			<i>1.83%</i>	<i>-5.00%</i>



Community Services

Complex Operations/Maint Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Sports Complex Maintenance and Operations Division is responsible for the maintenance and operations of the Peoria Sports Complex. The complex consists of a 12,000 seat Stadium, 12 major league practice fields, 3 half fields, and meeting rooms. It is the division's desire to operate and maintain the facility with such professionalism as to remain the premier Spring Training facility for the Cactus League.

<u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Manage, maintain and staff multi-use sports facility for year-round use			
◆ Provide exceptional customer service and client services to tenants, partners and end users			
✓ % of client usage surveys with scores good or excellent	100%	100%	100%
✓ % of manager usage surveys with scores good or excellent	100%	100%	100%
◆ Provide mechanical and building maintenance support to Sports Complex			
✓ Preventative maintenance hours: mechanical		656	730
✓ Preventative maintenance hours: utility		705	730
✓ # of work orders		349	390
✓ # of emergencies		15	20
◆ Maintain overall safe operations			
✓ # of participant accident reports	7	6	6
✓ # of employee accident reports	2	4	4
✓ # of non-injury incident reports	5	6	6
◆ Cultivate and manage advertising and sponsorship relationships			
✓ Total Spring Training advertising revenues	\$283,990	\$291,746	\$350,000
✓ % of returning Spring Training sponsors	60%	49%	60%
✓ Average revenue per sponsor	\$5,163	\$4,490	\$5,000
✓ % change of average revenue (current vs previous FY)	-21%	-12.8%	11%
✓ # of new sponsorship opportunities (non-Spring Training)	4	19	20
✓ Total Non-Spring Training advertising revenues	\$1,035	\$4,900	\$10,000
◆ Provide timely and effective fleet mechanical support to Sports Complex and Parks Maintenance equipment			
✓ % Rework – goal of 5% or less		5%	5%
✓ Routine scheduled maintenance completed within eight hours (work time)		100%	100%
✓ Shop Rate for Equipment – Actual vs. booked hours		100%	100%
✓ Unscheduled maintenance/repair completed in 24 hours		82%	82%
✓ Unscheduled maintenance/repair completed in 72 hours		87%	87%
➤ Fulfill partnership obligations with Major League Baseball and other tenants			
◆ Oversee box office, ticketing and concessions operations			
✓ % good or above average on season ticket holder surveys	0%	100%	100%
✓ # of season tickets sold	873	854	875
✓ Total Spring Training ticket revenues	\$490,752	\$453,907	\$475,000
✓ Total Spring Training concession revenues	\$550,991	\$520,517	\$520,000
✓ Total Spring Training parking revenues	\$244,494	\$227,839	\$240,000



Community Services

Complex Operations/Maint Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

➤ **Maintain Sports Complex grounds and fields to Major League specifications**

◆ **Manage and maintain the complex to the highest standards**

✓ Cost per acre to maintain Major League Fields		\$16,252	\$16,252
✓ Cost per acre to maintain Minor League Fields		\$13,538	\$13,538
✓ Water consumption (millions of gallons)	66	65.8	66
✓ Electric consumption (amount spent/total budget)	457,091/400,000	447,760/400,000	447,760/400,000
	0	0	0
✓ Green waste tonnage recycled		460	460
✓ Field maintenance: # of PT hours used/total PT hours	11,004	10,064/9,597	10,064/9,597
✓ Operations: # of PT hours used/total PT hours	4,219	8,390/8,148	8,390/8,148

◆ **Increase usage of the Sports Complex fields and grounds**

✓ Stadium Field usage (per three hour block)	260	252	252
✓ Padres Field 1 and 2 usage (per three hour block)	908	1,099	1,099
✓ Mariners Field 1 and 2 usage (per three hour block)	889	1,047	1,047
✓ Padres Cloverleaf usage (per three hour block)	1,196	1,284	1,284
✓ Mariners Cloverleaf usage (per three hour block)	1,301	1,250	1,250
✓ Parking Lot usage (days)	103	142	142
✓ Stadium Concourse usage (days)	8	50	50

✦ **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	16.00	19.00	19.00	15.50
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,339,747	\$1,450,908	\$1,531,643	\$1,413,971
Contractual Services	\$4,394,414	\$2,317,888	\$2,077,868	\$1,814,395
Commodities	\$369,504	\$241,094	\$255,392	\$318,872
Capital Outlay	\$111,908	\$0	\$14,211	\$0
Total:	\$6,215,573	\$4,009,890	\$3,879,114	\$3,547,238
<i>% Change from Prior Year</i>		<i>-35.49%</i>	<i>-3.26%</i>	<i>-8.56%</i>



Community Services

Adult Day Prg Grant Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

Programs for children and adults with disabilities in which funds are received through the State of Arizona Department of Economic Security, Division of Developmental Disabilities. Programs strive to meet specific goals and objectives for each individual through participation in after school, summer or adult day programs.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Provide opportunities that enhance the recreational and social skills of individuals with disabilities who are clients of DES/DDD**

◆ Offer programs that provide activities in mainstreamed settings and that promote community awareness.

✓ Number of Participants	287	248	255
✓ Number of activities	4	4	4
✓ Total programming hours	3,599	3,690	3,690
✓ % of cost recovery (direct costs)	107%	100%	100%

◆ Develop, distribute and analyze a participant satisfaction survey

✓ % survey responses - learned/improved skills	86%	90%	90%
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◆ Offer community service volunteer projects

✓ # of volunteer hours	1,583	1,700	1,800
✓ # of offsite volunteer projects	11	11	13



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.89	5.89	5.40	5.40
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$329,184	\$340,223	\$400,346	\$381,953
Contractual Services	\$53,503	\$53,671	\$42,862	\$34,549
Commodities	\$6,324	\$2,812	\$5,050	\$5,225
Capital Outlay	\$0	\$29,163	\$0	\$0
Total:	\$389,011	\$425,870	\$448,258	\$421,727
<i>% Change from Prior Year</i>		9.48%	5.26%	-5.92%

Performance *spotlight*

Department Mission

To build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.

DEPARTMENT FUNCTIONS

Economic Development Administration

The Economic Development Administration Division is responsible for the overall leadership and management of the Economic Development Department.

The Economic Development Services Department consists of three key functions:

Business and Real Estate Development

The Business and Real Estate Development division is responsible for developing strategies that attract targeted businesses, help existing businesses grow and expand in Peoria, facilitate redevelopment opportunities in Old Town and other targeted areas, develop Peoria's workforce and create or expand small business.

Building Development

The Building Development Division is responsible for ensuring the public's safety in building construction through building plan review and inspections, as well as educating and providing technical assistance for sustainable building development.

Site Development

The Site Development Division is responsible for reviewing Engineering Site plans for both public and private development to ensure compliance with all city policies and standards as well as issuing permits, inspection services and technical assistance.

Key Outcome Measures Economic Development Department

- ❖ Number of Business retention contacts
- ❖ Total participation in Small Business seminars, workshops and events
- ❖ Turnaround time for plan reviews
- ❖ Customer Service Survey Ratings



Economic Development Services

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$3,430,628	\$3,432,525	\$2,953,232	\$2,935,732	\$2,545,431	-13.81%
Contractual Services	\$1,089,150	\$800,006	\$1,244,542	\$844,120	\$826,176	-33.62%
Commodities	\$95,278	\$78,643	\$51,050	\$30,924	\$31,836	-37.64%
Capital Outlay	\$3,000	\$61,178	\$0	\$0	\$0	NA
Total :	\$4,618,056	\$4,372,352	\$4,248,824	\$3,810,776	\$3,403,443	-19.90%

Expenditures by Division						
Economic Development Services Administr	\$601,298	\$735,667	\$2,020,638	\$482,409	\$566,349	-71.97%
Business and Real Estate Development	\$0	\$0	\$0	\$318,824	\$584,534	NA
Building Development	\$2,649,907	\$2,351,483	\$2,063,643	\$2,116,048	\$1,492,755	-27.66%
Site Development	\$1,360,451	\$1,148,497	\$164,543	\$834,650	\$767,240	366.29%
Economic Development	\$6,400	\$136,705	\$0	\$58,845	\$0	NA
Total :	\$4,618,056	\$4,372,352	\$4,248,824	\$3,810,776	\$3,410,878	-19.72%

Staffing by Division						
Economic Development Services Administr	5.00	5.00	13.30	3.00	2.50	-81.20%
Business and Real Estate Development	0.00	0.00	0.00	3.00	4.00	NA
Building Development	25.00	23.00	18.00	16.00	14.00	-22.22%
Site Development	11.00	9.25	0.00	7.30	7.30	NA
Total :	41.00	37.25	31.30	29.30	27.80	-11.18%




Economic Development Services
Economic Development Services Administration Division

Related Council Goal
Economic Development

Performance Management and Resource Summary

To increase the wealth of the City, its businesses, and its residents.


 <i>Goals, Objectives, and Measures</i>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Generate economic development growth			
◆ New capital investment of \$20 million (non-retail)			
✓ Creation of employment opportunities	750	600	750
◆ New employment payrolls totaling \$7 million			
✓ New Capital Investment-Retail	\$35,688,500	\$40,000,000	\$58,640,000
✓ Creation of retail employment opportunities	840	114	364
◆ Total new jobs of 200			
✓ New capital investment-Old Town	0	\$1,500,000	\$5,000,000
◆ Target 10 qualified prospects			
◆ Host 4-6 small business seminars			
➤ Generate awareness and exposure for the City			
◆ Present to 30 business development targets			
◆ Expand leads database by 100			
◆ Design/participate in 8 promotional events for economic development			
◆ Participate at committee or board level of 3 regional organizations			
✓ Total New Capital Investment	\$70,000,000	\$9,500,000	\$10,368,000
✓ New Annual Taxable Revenues	\$112,000,000	\$15,200,000	\$52,800,000
➤ Create targeted implementation strategies			
◆ Old Town redevelopment			
◆ Sports Complex redevelopment			
➤ Initiate new strategies			
◆ Higher education attraction strategy			
◆ Health care attraction strategy			
◆ Resort destination strategy			



Economic Development Services
Economic Development Services Administration Division

Related Council Goal
Economic Development

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.00	5.00	3.00	2.50

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$456,571	\$579,239	\$240,151	\$283,741
Contractual Services	\$129,619	\$153,469	\$238,284	\$279,658
Commodities	\$15,108	\$2,960	\$3,974	\$2,950
Total:	\$601,298	\$735,667	\$482,409	\$566,349
<i>% Change from Prior Year</i>		22.35%	-34.43%	17.40%



Economic Development Services

Building Development Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

Building Safety is responsible for the review of building, fire protection and civil plans, issuance of building permits and inspection of development projects to ensure conformance to adopted City Codes and policies. The front counter section of the program acts as the one stop shop for development applications.

Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
▶ The City's building inspection program meets industry standards			
◆ Valuation or square feet per inspector meets building safety industry standards			
✓ Commercial valuation per FTE Senior Inspector	\$3.1 M	n/a	n/a
✓ Residential square footage per FTE Residential Inspector	.15 Msf	n/a	n/a
▶ Streamline the plans review process			
◆ Time per inspection stop meets building safety industry standards			
✓ Residential Building Inspector average minutes per stop	11	n/a	n/a
✓ Senior Building Inspector average minutes per stop	31	n/a	n/a
◆ Minimize plan review and permit time.			
✓ Average first review turnaround time for commercial plans (in calendar days)	8	n/a	n/a

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	25.00	23.00	16.00	14.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,981,778	\$1,891,248	\$1,697,232	\$1,192,884
Contractual Services	\$602,617	\$435,719	\$396,716	\$284,271
Commodities	\$65,512	\$24,515	\$22,100	\$15,600
Total:	\$2,649,907	\$2,351,483	\$2,116,048	\$1,492,755
<i>% Change from Prior Year</i>		<i>-11.26%</i>	<i>-10.01%</i>	<i>-29.46%</i>



Economic Development Services

Site Development Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

The Development Engineering Division ensures that projects are developed in accordance with design guidelines, standards, and regulations to ensure high quality, safe development for future residents of the City of Peoria. The division provides the best possible level of service (LOS) within available resources, as measured by average turn-around time for plan review. This Division is responsible for reviewing and approving plats and development and civil drawings, responding to City Departments, City Officials, citizen, developer, and contractor inquiries, collection and maintenance of water, sewer, grading & drainage and paving record drawings, and logging and tracking plan and plat submittals.

Goals, Objectives, and Measures

	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
▶ Maintain the best possible level of service with available resources			
◆ Facilitate timely turn around of development projects			
✓ Average plan review turn around time (days)	21	15	21
✓ Average number of projects assigned to a plan reviewer	16	19	20
✓ Average number of reviews for project approval	3	3	3
◆ Assist developers in the engineering of higher quality plans			
✓ Sections of Infrastructure Guide updated within last year (%)	100%	100%	100%
✓ Percent of plan review checklists updated in last year	80%	100%	100%
◆ Provide quality plan review for each project			
✓ Percent of staff receiving annual ongoing technical and interpersonal training	20%	80%	100%
◆ Adopt standardized designs for routine engineering construction items			
✓ Standardize design for routine construction items	80%	80%	100%

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	11.00	9.25	7.30	7.30
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$992,279	\$962,038	\$679,525	\$676,951
Contractual Services	\$353,514	\$185,070	\$150,275	\$87,003
Commodities	\$14,658	\$1,389	\$4,850	\$3,286
Total:	\$1,360,451	\$1,148,497	\$834,650	\$767,240
<i>% Change from Prior Year</i>		-15.58%	-27.33%	-8.08%

Performance *spotlight*

Department Mission

To provide quality engineering and architectural services to the City through management of the capital improvement program, traffic engineering, property acquisition and right-of-way inspections that will enhance the quality of life for our citizens.

DEPARTMENT FUNCTIONS

Property Acquisition and Administration

The Property Acquisition and Administration Division is responsible for the overall management direction and support to the Engineering Department including the acquisition of real property rights-of-way and easements and technical support to internal and external customers of the Engineering Department.

Engineering Services

The Engineering Services Division is responsible for providing professional engineering services for publicly funded capital infrastructure (streets, traffic control, drainage, water and wastewater projects) including the planning, programming, design and construction management for improvement and expansion of municipal infrastructure.

Architectural Services

The Architectural Services Division is responsible for providing professional architectural services for publicly funded capital facilities (parks, libraries, public safety buildings and courts) including the planning, programming, design and construction management.

Right-of-Way Inspections

The Right-of-Way Inspection Division is responsible for the inspection of private and publicly funded right-of-way infrastructure, including water, wastewater and roadways.

Traffic Engineering

The Traffic Engineering Division is responsible for ensuring compliance with traffic engineering standards, traffic impact study reviews, pavement marking and signing plan reviews, traffic count coordination, traffic investigations, school safe route plans and the Neighborhood Traffic Management Program (NTMP).

Key Outcome Measures Engineering Department

- ❖ % of capital projects completed on time and within budget
- ❖ Customer Satisfaction Survey Ratings
- ❖ % of projects reviewed with the LEED Rating System prior to design
- ❖ % of residents rating traffic flow on major streets as good or excellent



Engineering

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$4,090,724	\$4,323,418	\$4,574,752	\$4,313,955	\$4,041,588	-11.65%
Contractual Services	\$1,811,508	\$2,242,983	\$1,858,660	\$1,393,984	\$994,352	-46.50%
Commodities	\$111,399	\$48,657	\$70,200	\$46,154	\$52,023	-25.89%
Capital Outlay	\$279,321	\$194,799	\$200,000	\$100,000	\$100,000	-50.00%
Total :	\$6,292,952	\$6,809,858	\$6,703,612	\$5,854,093	\$5,187,963	-22.61%

Expenditures by Division						
Engineering Admin	\$1,058,565	\$1,289,437	\$1,370,087	\$1,067,084	\$756,897	-44.76%
Capital Engineering	\$1,304,110	\$1,300,991	\$1,731,153	\$1,404,295	\$1,313,676	-24.12%
Design and Construction	\$0	\$0	\$0	\$604,145	\$666,739	NA
Eng Inspection Svc	\$1,426,814	\$1,335,795	\$1,240,062	\$1,193,380	\$1,104,099	-10.96%
Design & Construction	\$627,757	\$618,218	\$663,867	\$0	\$0	-100.00%
Traffic Engineering	\$1,875,706	\$2,265,417	\$1,698,443	\$1,585,189	\$1,346,552	-20.72%
Total :	\$6,292,952	\$6,809,858	\$6,703,612	\$5,854,093	\$5,187,963	-22.61%

Staffing by Division						
Engineering Admin	7.00	7.00	7.00	8.00	6.00	-14.29%
Capital Engineering	10.00	9.00	13.75	8.75	9.75	-29.09%
Design and Construction	0.00	0.00	5.00	5.00	6.00	20.00%
Eng Inspection Svc	12.00	11.00	11.00	11.00	11.00	0.00%
Design & Construction	4.00	4.00	0.00	0.00	0.00	NA
Traffic Engineering	9.00	9.00	7.00	7.00	7.00	0.00%
Total :	42.00	40.00	43.75	39.75	39.75	-9.14%



Engineering

Engineering Admin Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

The Engineering Administrative Section provides overall management direction and clerical support to the Engineering Department, as well as technical support for real property and Geographic Information System (GIS) mapping for departments throughout the City.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Acquire real property Rights of Way (ROW) and easements for City of Peoria Capital Improvement Projects**

◆ **Acquire real property according to the City of Peoria Capital Improvement Program**

✓ Percent of budgeted acquisitions successfully accomplished within timeframe and budget	75%	85%	90%
✓ Percent of budgeted acquisitions requiring condemnation	1%	1%	3%

➤ **Provide quality technical support to internal and external customers of the Engineering Department**

◆ **Meet customer needs in a timely, professional manner**

✓ Percent of service requests/questions resolved within five business days of receipt	85%	95	95
✓ Percent of data updated/processed within five business days of receipt	95%	95	95



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	7.00	8.00	6.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$782,522	\$842,288	\$810,971	\$609,333
Contractual Services	\$236,147	\$424,273	\$240,313	\$124,204
Commodities	\$39,896	\$22,876	\$15,800	\$23,360
Total:	\$1,058,565	\$1,289,437	\$1,067,084	\$756,897
<i>% Change from Prior Year</i>		<i>21.81%</i>	<i>-17.24%</i>	<i>-29.07%</i>



Engineering

Capital Engineering Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

The Capital Engineering Division oversees contracts, contract management, and inspection for drainage, street improvement, traffic, and water and waste water line projects according to the City of Peoria's Capital Improvement Program.



Goals, Objectives, and Measures

FY 2009
Actual

FY 2010
Estimate

FY 2011
Projected

➤ **Identify needs for drainage, streets, and traffic control projects within the City of Peoria**

- ◆ Incorporate input from Council Members, staff, citizens, contractors, and developers to determine requests for future capital improvement projects

➤ **Implement projects on time and within budget**

- ◆ Assign workload according to results of Willdan study to ensure that civil engineers can provide high quality project management within the designated timeframe

- ✓ Number of CIP projects assigned to each CIP Civil Engineer
- ✓ Percent of CIP projects implemented within FY

10	9	8
90%	87%	90%

- ◆ Schedule projects according to necessity when they can reasonably be expected to be accomplished

- ✓ Number of CIP projects scheduled for current Fiscal Year (FY)
- ✓ Number of CIP projects with Final Completion
- ✓ Value of CIP projects with Final Completion

52	60	51
7	30	40
\$5,468,253	\$107,855,000	\$27,146,000

- ◆ Ensure budget requests are comprehensive, and work within approved budgets

- ✓ Percent of CIP projects completed within 10% of budget
- ✓ Percent of CIP projects with change orders of 10% or less

90%	85%	90%
80%	80%	80%

➤ **Oversee the implementation of linear Capital Improvement projects**

- ◆ Oversee City contracts, contract management, and inspection for linear Capital Improvement projects

- ✓ Number of CIP Projects in Progress
- ✓ Value of CIP Projects in Progress

47	37	51
\$164,647,000	\$51,803,000	\$71,115,000



Summary of Resources

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	10.00	9.00	8.75	9.75
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$990,686	\$1,001,809	\$1,240,294	\$1,116,415
Contractual Services	\$303,778	\$296,803	\$157,926	\$193,493
Commodities	\$9,646	\$2,379	\$6,075	\$3,768
Total:	\$1,304,110	\$1,300,991	\$1,404,295	\$1,313,676
% Change from Prior Year		-0.24%	7.94%	-6.45%



Engineering

Design and Construction Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

To facilitate major and minor facilities related projects throughout the City through the budget process, communicate with customers, and follow through with contracted services.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Encourage employee professional development.**

◆ Seek out training opportunities for division.

✓ Each member of division attends at least one training class per year	100%	100%	100%
✓ Ensure that every employee receives a timely, annual job performance appraisal	100%	100%	100%

➤ **To produce project budgets and schedules that meet customer expectations.**

◆ Prepare monthly project status reports.

✓ Project status reports prepared	6	N/A	N/A
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◆ Provide accurate budgets.

✓ Percent of projects within budget	100%	100%	100%
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◆ Complete projects on schedule.

✓ Percent of projects completed on time	100%	100%	100%
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➤ **Sustainability**

◆ To Design and Construct Buildings with Sustainability Objectives.

✓ Achieve LEED Certification	0%	80%	80%
✓ Employ Green Building Principles	100%	100%	100%

◆ Foster Development of a City Sustainability Ordinance for Municipal and Private Construction.



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.00	0.00	5.00	6.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$0	\$0	\$534,505	\$620,088
Contractual Services	\$0	\$0	\$64,665	\$42,576
Commodities	\$0	\$0	\$4,975	\$4,075
Total:	\$0	\$0	\$604,145	\$666,739
<i>% Change from Prior Year</i>				<i>10.36%</i>



Engineering

Eng Inspection Svc Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

The Engineering Inspection Division ensures quality control and contractor accountability through the inspection of utility permits, traffic control, off-site permits related to the construction of Capital Improvement Program projects, and all development improvements, including water system, sanitary sewer system, grading and drainage, and paving improvements.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Ensure contractor accountability for materials and workmanship on capital and development projects**

◆ **Minimize the number of problems associated with the construction of capital and development projects**

✓ Number of warranty items	10	N/A	N/A
✓ Number of citizen complaints	18	12	25
✓ Number of OSHA violations	0	0	0
✓ Number of accidents in approved traffic control on City streets	6	2	8

◆ **Provide sufficient resources to maintain an acceptable level of service**

✓ Average monthly dollar value of Engineering permits per inspector	\$5,575	N/A	N/A
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Summary of Resources

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	12.00	11.00	11.00	11.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,055,027	\$1,022,850	\$915,252	\$890,694
Contractual Services	\$355,816	\$300,590	\$265,198	\$198,935
Commodities	\$15,971	\$12,355	\$12,930	\$14,470
Total:	\$1,426,814	\$1,335,795	\$1,193,380	\$1,104,099
<i>% Change from Prior Year</i>		-6.38%	-10.66%	-7.48%



Engineering

Traffic Engineering Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

The Traffic Engineering Division ensures safe routes of transportation and improves the quality of life for Peoria residents through the establishment of traffic engineering standards, review of traffic impact studies and marking and signing plans, coordination of traffic counts, traffic investigations, preparation of school safe route plans, representation of City interests on various transportation committees (e.g., MAG ITS, AZTech, Valley Traffic Engineers Committee, etc.), coordination of the Neighborhood Traffic Management Program (NTMP), and by overseeing construction of traffic signals and proper traffic control for the City of Peoria.



Goals, Objectives, and Measures

	<u>FY 2009 Actual</u>	<u>FY 2010 Estimate</u>	<u>FY 2011 Projected</u>
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➤ **Improve traffic safety and quality of life for Peoria residents**

◆ Discourage unnecessary use of residential local and collector streets

<ul style="list-style-type: none"> ✓ Percent of NTMP projects resulting in measured decrease in speed of 10% or volume of 15% 	100%	100%	100%
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◆ Ensure Neighborhood Traffic Management Program (NTMP) projects are implemented in a timely manner and are consistent with City standards

<ul style="list-style-type: none"> ✓ Percent of NTMP projects implemented within 12 months of completed petition verification 	100%	100%	100%
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<ul style="list-style-type: none"> ✓ Percent of projects with two or more features 	<10%	<10%	<10%
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◆ Provide alternative means of addressing resident neighborhood traffic concerns that do not qualify for the NTMP

<ul style="list-style-type: none"> ✓ Consider all citizen requests and provide viable options/alternatives to be pursued 	Yes	Yes	Yes
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<ul style="list-style-type: none"> ✓ Number of neighborhood traffic safety programs organized per year 	0	0	0
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➤ **Create a safe school environment for Peoria students**

◆ Collaborate with the school district and the community to create a safe school environment

<ul style="list-style-type: none"> ✓ Percent of Safe Route to School maps current to two years 	50%	100%	100%
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<ul style="list-style-type: none"> ✓ Percentage decrease in the number of driving parents during pick-up times at a target school 	1%	N/A	N/A
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<ul style="list-style-type: none"> ✓ Percentage increase in the number of walking students at a target school 	6%	N/A	N/A
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<ul style="list-style-type: none"> ✓ Percent of public elementary schools in Peoria for which Traffic Engineering performs parking lot observations during the year 	27%	13%	25%
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<ul style="list-style-type: none"> ✓ Participate in International Walk to School Day with at least one school per year 	2	2	2
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➤ **Provide an efficient and coordinated traffic signal system citywide**

◆ Operate a state-of-the-art traffic signal system

<ul style="list-style-type: none"> ✓ Percent of warranted traffic signals installed 	67%	80%	80%
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<ul style="list-style-type: none"> ✓ Percent of traffic signals communicating with the citywide traffic signal system 	20%	20%	90%
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<ul style="list-style-type: none"> ✓ Percent of traffic signals for which timing has been reviewed and, if necessary, adjusted annually 	85%	80%	80%
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<ul style="list-style-type: none"> ✓ Percent of major corridors for which the traffic signal system is recording average daily traffic counts 	22%	70%	70%
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Engineering
Traffic Engineering Division

Related Council Goal
Total Planning

Performance Management and Resource Summary

➤ **Expand pedestrian and bicycle facilities, resources, and programs**

◆ **Play a leadership role in promoting pedestrian and bicycle facilities, resources, and programs**

✓ Number of bike ride events organized per year	2	2	2
✓ Number of safety and other community outreach programs in which Traffic Engineering participates each year	3	3	3
✓ Number of developed residential areas reviewed for gaps in pedestrian/bicycle facilities	3	7	3
✓ Number of pedestrian/bicycle collision locations reviewed for potential improvements	1	0	0

★ **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	9.00	9.00	7.00	7.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$868,183	\$1,003,499	\$812,933	\$805,058
Contractual Services	\$689,018	\$1,060,685	\$665,882	\$435,144
Commodities	\$39,184	\$6,434	\$6,374	\$6,350
Capital Outlay	\$279,321	\$194,799	\$100,000	\$100,000
Total:	\$1,875,706	\$2,265,417	\$1,585,189	\$1,346,552
<i>% Change from Prior Year</i>		20.78%	-30.03%	-15.05%

Performance *spotlight*

Department Mission

To provide responsible fiscal stewardship and professional financial management with integrity, accountability, and exceptional customer service.

DEPARTMENT FUNCTIONS

Finance Administration

Finance Administration is responsible for the overall leadership and management of the Finance Department while coordinating operations, facilitating financial planning, managing the city’s short-term and long-term debt, helping coordinate the financing of city projects, and providing management with current financial information.

Financial Services

Financial Services is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, city council, and management. Services include:

- ✓ Financial Reporting
- ✓ Payroll
- ✓ Accounts Payable
- ✓ Special Assessments
- ✓ Grant Accounting
- ✓ Accounts Receivable
- ✓ Financial Information System

Materials Management

Materials Management serves as the city’s purchasing and contracting agent and acquires and stocks needed supplies, equipment and services for all city departments.

Sales Tax and Business Licensing

Sales Tax and Licensing administers the sales tax code to ensure compliance through issuing and collecting sales tax permit licenses and fees, collecting sales taxes, conducting audits of businesses, and inspecting business establishments to insure proper licensing.

Revenue Administration

Revenue Administration manages all operations of the Revenue Division and provides professional services to the city’s utility operations and the citizens of Peoria.

Treasury

Treasury is responsible for cash and investment management, banking relations and debt management.

Key Outcome Measures Finance Department

- ❖ Bond Ratings for General Obligation, MDA and Revenue Bonds
- ❖ 100% compliance with City’s Investment Policy
- ❖ Maintain unqualified audit opinion and award of GFOA Certificate of Achievement in Financial Reporting
- ❖ 100% compliance with the Principles of Sound Financial Management
- ❖ Customer Service Survey Ratings

Billing and Collections

Billing and Collections is responsible for generating and distributing billing statements, providing customer service, maintaining customer information, and collecting delinquent amounts due to the city.

Meter Services

Meter Services is responsible for accurately reading water meters each month to ensure timely and correct utility billing.

Customer Service

Customer Service is responsible for collecting water, wastewater and solid waste user fees, processing sales tax and business license applications and tax returns, depositing daily cash receipts, initiating new utility service and termination of service, initiating service orders, meter installations, repairs and replacements, investigating water leaks and customer complaints, and assisting customers in person and over the telephone.



Finance

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$3,174,573	\$3,533,190	\$3,405,320	\$3,404,850	\$3,147,045	-7.58%
Contractual Services	\$1,073,379	\$1,159,259	\$1,046,577	\$1,019,260	\$869,394	-16.93%
Commodities	\$156,952	\$125,867	\$97,371	\$98,359	\$97,439	0.07%
Capital Outlay	\$60,900	\$573	\$0	\$577,055	\$0	NA
Total :	\$4,465,804	\$4,818,888	\$4,549,268	\$5,099,524	\$4,113,878	-9.57%

Expenditures by Division						
Finance Admin	\$296,615	\$321,338	\$315,513	\$312,794	\$287,588	-8.85%
Financial Services	\$1,403,371	\$1,545,705	\$1,419,408	\$1,419,408	\$1,381,465	-2.67%
Sales Tax & Audit	\$921,400	\$978,528	\$970,033	\$917,117	\$904,026	-6.80%
Materials Management	\$1,050,438	\$1,086,335	\$993,418	\$994,295	\$747,417	-24.76%
Treasury Management	\$301,094	\$351,295	\$346,037	\$350,583	\$344,695	-0.39%
Inventory Control	\$492,886	\$535,686	\$504,859	\$528,272	\$448,687	-11.13%
Dept of Interior Challenge Grant	\$0	\$0	\$0	\$577,055	\$0	NA
Total :	\$4,465,804	\$4,818,888	\$4,549,268	\$5,099,524	\$4,113,878	-9.57%

Staffing by Division						
Finance Admin	2.00	2.00	2.00	2.00	2.00	0.00%
Financial Services	14.00	14.00	12.75	12.75	12.75	0.00%
Sales Tax & Audit	9.00	9.00	9.00	9.00	9.00	0.00%
Materials Management	10.00	10.00	9.00	8.00	7.00	-22.22%
Treasury Management	2.00	2.00	2.00	2.00	2.00	0.00%
Inventory Control	6.00	6.00	6.00	6.00	5.00	-16.67%
Total :	43.00	43.00	40.75	39.75	37.75	-7.36%



Finance
Finance Admin Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

The Administration section provides city-wide support to the divisions of the Finance Department, the citizens of Peoria, and all departments in a timely manner.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Maintain the financial stability and long term financial health of the City**

◆ Provide for the timely reporting of financial information to Management and Council.

✓ CAFR completed by November 30	Yes	Yes	Yes
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◆ Maintain compliance with the Principles of Sound Financial Management Policy Document.

✓ Council reviews financial policy bi-annually	No	No	No
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✓ Number of quarters in compliance with fiscal policies regarding debt management	4	4	4
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◆ Maintain the City's General Obligation Bond Ratings.

✓ Standard & Poors	AA+	AA+	AA+
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✓ Moody's Investor Service	Aa2	Aa1	Aa1
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✓ FITCH IBCA	AA	AA+	AA+
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◆ Maintain the City's Water and Wastewater System Bond Ratings.

✓ Standard & Poors	AA	AA	AA
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✓ FITCH IBCA	AA-	AA	AA
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✓ Moody's Investor Service	A2	Aa3	Aa3
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➤ **Generate maximum revenues available under adopted policies, procedures and rate structure**

◆ Maintain a long range financial plan.

✓ Provide a five year Long-Range Financial Plan for review at the Council Retreat.	Yes	Yes	Yes
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◆ Comply with the City's fiscal and investment policies.

✓ City is in compliance with fiscal and investment policies	Yes	Yes	Yes
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◆ Provide for a revenue collection program to maximize collections of monies due to the City.

✓ Ensure sufficient funding is available to meet City programmed operating and capital needs	100%	100%	100%
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➤ **Provide quality service to the City of Peoria citizens and employees**

◆ Respond timely to customer inquiries in all Department Divisions.


✓ All Department Divisions maintain focus on timely response to customer inquiries	Yes	Yes	Yes
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Finance
Finance Admin Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.00	2.00	2.00	2.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$230,603	\$247,171	\$253,017	\$242,399
Contractual Services	\$64,586	\$71,624	\$57,737	\$43,239
Commodities	\$1,426	\$1,970	\$2,040	\$1,950
Capital Outlay	\$0	\$573	\$0	\$0
Total:	\$296,615	\$321,338	\$312,794	\$287,588
<i>% Change from Prior Year</i>		8.34%	-2.66%	-8.06%




Finance
Financial Services Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

Financial Services is responsible for providing accurate and timely financial information to the public, bondholders, grantors, auditors, City Council, and management. The Financial Services Division prepares external financial reports including the Comprehensive Annual Financial Report (CAFR) and other special reports. The division's responsibilities include accounts payable, payroll, special assessments, billing, grant accounting, miscellaneous accounts receivable, fixed asset accounting, and financial accounting and reporting.

 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
<p>➤ To maintain the City's financial reporting integrity, consistency and accuracy and to maintain adequate internal controls</p> <ul style="list-style-type: none"> ◆ Maintain financial reporting in accordance with generally accepted accounting principals (GAAP) and standards set by the Governmental Accounting Standards Board (GASB). <ul style="list-style-type: none"> ✓ Compliance with GAAP and GASB. Yes ◆ Maintain the City's "clean" audit opinion and GFOA Certificate of Achievement for Excellence in Financial Reporting. <ul style="list-style-type: none"> ✓ Clean audit opinion and GFOA Certificate of Achievement for Excellence. Yes 			
<p>➤ Provide accurate and timely financial reports</p> <ul style="list-style-type: none"> ◆ Financial reports are available to departments by the 10th working day of the following month. <ul style="list-style-type: none"> ✓ # of months Department finance reports were available by the 10th working day. 12 ◆ Complete the annual financial audit by October 31 and release the City's Comprehensive Annual Financial Report by November 30. <ul style="list-style-type: none"> ✓ CAFR completed by November 30. Yes 			
<p>➤ Perform all necessary payroll, accounts payable and travel settlement functions effectively, accurately and timely</p> <ul style="list-style-type: none"> ◆ Increase payroll accuracy. <ul style="list-style-type: none"> ✓ # of months payroll processed with less than five errors. 3 ◆ Improve Payback Agreement processing. <ul style="list-style-type: none"> ✓ % of payback agreements calculated within 30 days of error notification. 100% ◆ Timely processing of travel reconciliations. <ul style="list-style-type: none"> ✓ % of total travel reports processed within 30 days of travel completion. 87% ◆ Timely processing of vendor payments. <ul style="list-style-type: none"> ✓ % of total invoices processed within 30 days. 85% ◆ Effective timekeeper and accounts payable training conducted quarterly. <ul style="list-style-type: none"> ✓ Average customer rating on the timekeeper and accounts payable training survey (1-5 scale). 4.7 			
<p>➤ Ensure that PeopleSoft HCM and Financial Systems are performing in a manner that provides accurate and timely information</p> <ul style="list-style-type: none"> ◆ Defined issues are resolved by the anticipated completion dates. <ul style="list-style-type: none"> ✓ % of Critical Tasks resolved within 48 hours. 100% ✓ % of Non-Critical Tasks resolved by defined completion date. 100% ◆ Test and install system upgrades in a timely manner. 			



Finance
Financial Services Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

✓ Test and install vendor issued maintenance packs, bundles, and legal updates within 90 days of release.	30%	50%	100%
◆ Complete IT assigned testing in a timely manner.			
✓ Test system changes within 30 days of assignment.	100%	75%	100%
➤ Ensure special assessment billings, due date notice publications, and collections are accomplished in accordance with applicable state statutes			
◆ Notices, billings, and delinquencies are processed within their respective timelines.			
✓ # of times each year notices, billings, and delinquencies are processed on time.	2	2	2
➤ Perform timely account reconciliations			
◆ Complete all clearing and bank account reconciliations within internal timelines.			
✓ # of months clearing and bank account reconciliations are completed within 30 days of month-end.	10	3	12
◆ Complete all COBRA reconciliations within internal timelines.			
✓ # of months COBRA reconciliations are completed within 30 days of month-end.	8	10	12

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	14.00	14.00	12.75	12.75
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,009,107	\$1,098,428	\$1,061,660	\$1,052,188
Contractual Services	\$357,409	\$402,246	\$328,184	\$300,643
Commodities	\$36,855	\$45,031	\$29,564	\$28,634
Total:	\$1,403,371	\$1,545,705	\$1,419,408	\$1,381,465
<i>% Change from Prior Year</i>		<i>10.14%</i>	<i>-8.17%</i>	<i>-2.67%</i>




Finance
Sales Tax & Audit Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This section's responsibilities are to license businesses, process tax returns, review and audit taxpayers, and insure compliance with the Transaction Privilege (Sales) Tax Codes. This section also responds to taxpayer questions related to the Code for businesses located or operating in the City of Peoria.


 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide education and awareness programs to ensure tax compliance			
◆ Audit local businesses which meet audit criteria.			
✓ # of Sales Tax audits completed.	155	140	140
✓ Audit Recovery revenue per dollar of operating expense.	\$1.03	1.03	1.03
◆ Conduct business license inspections for compliance.			
✓ # Business License on-site inspections completed.	827	500	500
✓ % of businesses inspected operating without license.	6.5%	7%	7%
✓ Revenues from on-site license inspections.	\$83,664	\$50,000	\$50,000
◆ Provide taxpayer education seminars.			
✓ # of taxpayer education seminars completed.	4	2	2
✓ Average customer satisfaction rating on the education seminar survey (1 - 5 scale).	4.80	4.25	4.25
➤ Provide professional, efficient, and responsive service to all customers			
◆ Promptly respond to taxpayer inquiries.			
✓ % of electronically-submitted inquiries responded to within one business day.	97.5%	97 %	97 %
◆ Process license applications in a timely manner.			
✓ # of applications processed.	2,528	2,500	2,500
✓ % of applications approved within 14 business days.	86.1%	80%	80%
◆ Process special regulatory license applications in a timely manner.			
✓ % of liquor licenses processed through City Council within 60 days from receipt from State Liquor Board.	93.9%	95%	95%
✓ % of other specialty regulatory licenses processed through City Council within 45 days.	100%	95%	95%
◆ Ensure tax code is current and all updates are timely.			
✓ All tax code changes promulgated within 60 days of passage by the Municipal Tax Code Commission.	Yes	Yes	Yes
➤ Process all financial transactions accurately and promptly			
◆ Complete tax returns and adjustments by due dates.			
✓ % of monthly closings completed by 5th business day.	91.6%	83%	83%



Finance
Sales Tax & Audit Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	9.00	9.00	9.00	9.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$620,283	\$710,257	\$710,960	\$708,940
Contractual Services	\$228,878	\$205,396	\$155,836	\$144,265
Commodities	\$72,239	\$62,875	\$50,321	\$50,821
Total:	\$921,400	\$978,528	\$917,117	\$904,026
<i>% Change from Prior Year</i>		6.20%	-6.28%	-1.43%




Finance
Materials Management Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

The Materials Management Division serves as the City's inventory, purchasing and contracting agent and acquires needed supplies, equipment and services for all departments/divisions of the City. This process is facilitated by the issuance of solicitations, formulation of contracts, purchase orders and direct purchases. It is this division's responsibility to ensure that the City complies with all applicable statutory requirements for inventory and in the purchasing of supplies, equipment and services.


 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ To concentrate available resources to become an efficient, effective, service oriented division			
◆ Process informal and formal solicitations.			
✓ Solicitations (Formal).	102	90	85
✓ # of formal solicitations (> \$50,000) processed.	102	90	85
✓ % of formal solicitations accepted by Council within 90 days.	98%	98%	95%
✓ Average customer rating on the formal solicitation process survey (1-5 scale).	N/A	4.6	
✓ Solicitations (Informal).	347	320	280
✓ # of informal solicitations (< \$50,000) processed.	347	320	280
✓ % of informal solicitations accepted by Council within 45 days.	95%	98%	95%
✓ Average customer rating on the informal solicitation process survey (1-5 scale).	N/A	4.6	4
◆ Limit the number of protests filed against the City.			
✓ # of protests filed.	14	0	0
✓ % of protests sustained.	0%	0%	0%
➤ To participate in national, statewide, and local cooperatives to increase operational efficiency and to obtain economies of scale by combining like commodities and services with multiple entities			
◆ Expand utilization of cooperative purchase agreements .			
✓ # of cooperative contract transactions.	410	375	350
➤ To provide guidance and advice to departments, vendors and other entities regarding procurement practices and policies			
◆ Provide Procurement and system training classes.			
✓ Average customer rating on the Procurement 101 training survey (1-5 scale).	N/A	4.6	4
✓ Average customer rating on the Performance-based training survey (1-5 scale).	N/A	4	4
➤ To provide centralized and decentralized print, copy bindery, and mail services to support City departments			
◆ Provide effective and timely copy center and mail processing services.			
✓ % of copy requests processed on the same day as request.	N/A	91%	90%
✓ Average customer rating on the Copy Center services survey (1-5 scale).	N/A	4.7	4



Finance
Materials Management Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	10.00	10.00	8.00	7.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$805,867	\$887,116	\$790,130	\$612,248
Contractual Services	\$181,843	\$189,358	\$193,516	\$125,105
Commodities	\$17,832	\$9,862	\$10,649	\$10,064
Capital Outlay	\$44,896	\$0	\$0	\$0
Total:	\$1,050,438	\$1,086,335	\$994,295	\$747,417
<i>% Change from Prior Year</i>		<i>3.42%</i>	<i>-8.47%</i>	<i>-24.83%</i>



Finance

Treasury Management Division

<i>Related Council Goal</i>
Enhance Our Current Services

Performance Management and Resource Summary

The Treasury Division oversees or assists with four responsibilities including: debt management, cash and investment management, banking relations, and revenue forecasting. The Treasury Division works closely with two outside advisors, the City's financial advisor for bond structuring and issuance, and the City's investments advisor for investment of the City's portfolio.

<u>Goals, Objectives, and Measures</u>	<u>FY 2009 Actual</u>	<u>FY 2010 Estimate</u>	<u>FY 2011 Projected</u>
➤ Manage the City's cash and investments according to our investment policy with priorities of legality, safety of principal, liquidity, and yield			
◆ Ensure effective oversight of the City's investment portfolio.			
✓ Portfolio size (millions)	\$349	\$335	\$325
✓ Investment service costs as % of investment portfolio	.01%	.01%	.02%
◆ Ensure all investments comply with City investment policy.			
✓ # of quarters in compliance with investment policy	4	4	4
◆ Provide a quarterly investment report to Council within 60 days of the end of the Quarter.			
✓ # of quarters Council received investment report within 60 days of the end of the Quarter	4	4	4
◆ Analysis of Investment Benchmarks.			
✓ City weighted average maturity/days	251	290	300
✓ Treasury Note Benchmark Return	.50%	0.40%	1.00%
✓ Peoria return	1.68%	0.95%	1.50%
➤ Assist in the accurate forecasting and estimating of City revenues			
◆ Conduct regular revenue meetings to analyze revenue trends.			
✓ # of monthly revenue meetings	9	9	9
◆ Update the Financial Trend Analysis annually.			
➤ Seek optimum debt structures for City financing to mitigate debt service cost while retaining high credit ratings			
◆ Comply with fiscal policies regarding debt management.			
✓ # of quarters in compliance with fiscal policies regarding debt management	4	4	4
◆ Maintain a current and useful debt management profile.			
✓ Debt management profile updated by 12/30 of each year	Yes	Yes	Yes
➤ Effectively manage the City's cash and banking function			
◆ Provide accurate and timely financial information.			
✓ # of months all required journal entries completed by the 8th working day of the following month	11	10	12
◆ Ensure the financial integrity of the City's cash portfolio.			
✓ Maintain sufficient bank balances to meet the City's operational cash flow requirements	Yes	Yes	Yes
◆ Provide efficient and responsive service to all customers.			
✓ % of requests for information or research completed within 10 working days	N/A	100%	100%



Finance
Treasury Management Division


Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

➤ **Provide staff assistance to Council Appointed Boards**

◆ Assist the Finance Director in the effective management and administration of the Municipal Development Authority Board and the Volunteer Firefighter Pension Board.

✓ Public meeting notices, agendas, meeting results and minutes posted in compliance with Open Meeting Laws	Yes	Yes	Yes
✓ Annual Board Reports filed with state agencies as required and on time	Yes	Yes	Yes

 **Summary of Resources**

Authorized Postions # of Full-Time Equivalent	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
	2.00	2.00	2.00	2.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$186,814	\$227,809	\$229,075	\$227,844
Contractual Services	\$110,097	\$120,162	\$119,623	\$115,381
Commodities	\$4,183	\$3,323	\$1,885	\$1,470
Total:	\$301,094	\$351,295	\$350,583	\$344,695
<i>% Change from Prior Year</i>		16.67%	-0.20%	-1.68%



Finance
Inventory Control Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

The Inventory Control Division serves as the City's inventory, purchasing and contracting agent and acquires needed supplies, equipment and services with a focus on Municipal Operations Center divisions. This process is facilitated by the issuance of solicitations, formulation of contracts, purchase orders and direct purchases. It is this division's responsibility to ensure that the City complies with all applicable statutory requirements for inventory and in the purchasing of supplies, equipment and services.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **To maintain a centralized warehouse where City employees are able to obtain commonly and routinely used supplies efficiently at a reduced cost through economies of scale**

◆ **Maintain routine service levels to customers.**

✓ % of stockouts.	0%	.1%	1%
✓ % of inventory discrepancies (average).	.250%	.2%	1%
✓ Item turnover rate.	3.34	2.8	3
✓ Cost of warehousing services per order.		\$71	\$62
✓ Cost of warehousing services as a percentage of total dollars issued.		23.6%	25%
✓ % of customer orders filled and shipped by next business day.			90%

◆ **Expand the warehousing service to other high usage items.**

✓ % of increase in number of different items stocked.	1.9%	4%	2%
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◆ **Establish an improved service level to the customers of Inventory Control.**

✓ Average customer rating on the Inventory Control services survey (1-5 scale).	N/A	4.6	4
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➤ **Establish and maintain improved service levels to the Fleet Services Division to maximize equipment uptime**

◆ **Deliver fleet parts in a timely manner.**

✓ Fleet Services percentage of total parts delivered in 1 hour.	84%	85%	83%
✓ Fleet Services percentage of total parts delivered in 4 hours.	94%	94%	90%
✓ Fleet Services percentage of total parts delivered in 1 Day.	97%	97%	96%

➤ **To provide surplus management for the City of obsolete, damaged or replacement equipment including scrap and to promote recycling**

◆ **Provide cost-effective surplus management.**


✓ # of auctions conducted.	6	11	10
✓ Revenues received from auctions of surplus property.	\$199,837	500,000	250,000
✓ # days surplus inventory in City control.	5	6	7



Finance
Inventory Control Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	6.00	6.00	6.00	5.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$321,899	\$362,408	\$360,008	\$303,426
Contractual Services	\$130,566	\$170,473	\$164,364	\$140,761
Commodities	\$24,417	\$2,805	\$3,900	\$4,500
Capital Outlay	\$16,004	\$0	\$0	\$0
Total:	\$492,886	\$535,686	\$528,272	\$448,687
<i>% Change from Prior Year</i>		<i>8.68%</i>	<i>-1.38%</i>	<i>-15.07%</i>



Finance Utilities

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$2,732,270	\$2,933,956	\$2,899,606	\$2,894,301	\$2,713,116	-6.43%
Contractual Services	\$1,338,306	\$1,595,276	\$1,404,965	\$1,453,151	\$1,340,321	-4.60%
Commodities	\$1,328,094	\$1,178,357	\$699,150	\$691,086	\$668,365	-4.40%
Capital Outlay	\$34,393	\$2,000	\$0	\$8,000	\$0	NA
Total :	\$5,433,063	\$5,709,589	\$5,003,721	\$5,046,538	\$4,721,802	-5.63%

Expenditures by Division						
Customer Service	\$1,454,451	\$1,526,136	\$1,534,584	\$1,543,006	\$1,498,816	-2.33%
Revenue Administration	\$608,904	\$715,860	\$687,229	\$727,247	\$582,406	-15.25%
Meter Services	\$2,364,950	\$2,388,602	\$1,769,170	\$1,690,821	\$1,598,712	-9.63%
Revenue Recovery	\$1,004,758	\$1,078,991	\$1,012,738	\$1,085,464	\$1,041,868	2.88%
Total :	\$5,433,063	\$5,709,589	\$5,003,721	\$5,046,538	\$4,721,802	-5.63%

Staffing by Division						
Customer Service	16.00	16.00	15.00	14.00	14.00	-6.67%
Revenue Administration	6.00	6.00	6.00	6.00	5.00	-16.67%
Meter Services	15.00	15.00	14.00	14.00	14.00	0.00%
Revenue Recovery	8.00	8.00	8.00	9.00	9.00	12.50%
Total :	45.00	45.00	43.00	43.00	42.00	-2.33%



Finance Utilities

Customer Service Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

The section's responsibilities are to collect water, wastewater and sanitation user's fees; process sales tax and business license applications and issue licenses; process & verify sales tax returns; process daily cash receipts and deposit monies into the bank; initiate and process applications for new service and termination of service; initiate service orders for delivery of sanitation containers, meter installations, repairs and replacement, water leaks, and process or investigate customer complaints; answer and assist customers in person and over the phone.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Provide professional, efficient, and responsive service to all customers**

◆ Provide prompt customer service by answering customer questions and concerns by phone, in person, and in writing.

✓ Total incoming calls.	195,484	230,000	230,000
✓ Average number of calls handled daily per CSR.	50.4	54	54
✓ Cost per answered customer call.	\$7.90	\$9.00	\$9.00
✓ % of answered calls that are service-order related.	81%	80%	80%
✓ % of total calls handled by IVR.	61%	55%	55%
✓ Average time to answer incoming calls (min.).	3.5	2.5	3.0

◆ Continuously improve customer service quality.

✓ Average customer rating on Customer Service survey (1-5 scale)	4.5	4.25	4.25
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➤ **Maintain an effective citywide collection program**

◆ Collect outstanding accounts receivables balances.

✓ % of utility quarterly new receivables reduced through payments.	37%	56%	56%
✓ % of utility quarterly new receivables reduced through adjustments (BKs, WO's, etc).	18%	5%	5%
✓ % of utility receivables inventory (@ 90+ days) assigned to outside collections.	46%	30%	30%

◆ Collect outstanding miscellaneous accounts receivables balances.

✓ % of utility quarterly new miscellaneous receivables reduced through payments.	60%	60%	60%
✓ % of utility quarterly new miscellaneous receivables reduced through adjustments (BKs, WO's, etc).	NA	5%	5%
✓ % of utility miscellaneous receivables inventory (@ 90+ days) assigned to outside collections.	4%	2%	2%

➤ **Process all financial transactions accurately and promptly**

◆ Ensure timely and accurate processing of payments and depositing of revenues.


✓ # of cash register and sales tax transactions.	723,289	650,000	650,000
✓ % of bank deposit errors.	.02%	1%	1%
✓ Average # of transactions per cashier per day.	165	80	80



Finance Utilities
Customer Service Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	16.00	16.00	14.00	14.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$804,631	\$827,216	\$775,176	\$775,327
Contractual Services	\$640,375	\$693,715	\$762,630	\$717,789
Commodities	\$9,445	\$5,205	\$5,200	\$5,700
Total:	\$1,454,451	\$1,526,136	\$1,543,006	\$1,498,816
<i>% Change from Prior Year</i>		4.93%	1.11%	-2.86%



Finance Utilities

Revenue Administration Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

The Administration section provides support to the sections of the Revenue Division, the City's utilities, and the citizens of Peoria in a timely and efficient manner. The section's responsibilities include maintaining the division's software systems, overseeing its budget preparation, performing rate and impact fee studies, developing financing plans, and monitoring revenue and expenditure projections.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Provide and maintain effective and efficient technology solutions**

◆ **Improve system performance & responsiveness.**

✓ Average customer rating on the system support survey (1 - 5 scale)	4.67	4.5	4.5
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◆ **Increase customer usage of automated payment solutions.**

✓ % of utility customers paying through automated payment solutions.	17.0%	16.5%	20%
✓ % of utility customers receiving e-bills.	3.3%	5.9%	6.5%
✓ % of taxpayers filing using automated filing solutions.	7.5%	9%	10%

➤ **Develop and cultivate a well-trained, high quality, and professional workforce**

◆ **System training provided to internal staff.**

✓ Average customer rating on the Revenue Administration training survey (1 – 5 scale).	4.5	4.5	4.5
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	6.00	6.00	6.00	5.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$436,249	\$557,691	\$563,783	\$467,120
Contractual Services	\$144,496	\$157,182	\$101,943	\$113,586
Commodities	\$17,909	\$987	\$53,521	\$1,700
Capital Outlay	\$10,250	\$0	\$8,000	\$0
Total:	\$608,904	\$715,860	\$727,247	\$582,406
<i>% Change from Prior Year</i>		<i>17.57%</i>	<i>1.59%</i>	<i>-19.92%</i>




Finance Utilities
Meter Services Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

The Meter Section is responsible for accurately reading water meters each month to ensure timely and correct utility billing. The section is also responsible for providing a high level of customer service while performing the following tasks: turning on and off water services for new or delinquent water accounts, resolving customer complaints, investigating high usage complaints, installing new meters, replacing or repairing malfunctioning or outdated meters, removing water meters for delinquencies, testing meters, and maintaining all water meters, meter vaults, boxes, and lids.

 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide accurate and timely meter readings			
◆ Complete reading cycle by required date.			
✓ # of meters read.	576,903	580,000	580,000
✓ % of routes read by required date.	100%	100%	100%
◆ Accurately read meters.			
✓ % of meter read exceptions resolved within three business days of scheduled read date.	100%	100%	100%
✓ % of accounts requiring field follow-up after initial monthly reading.	.58%	.01%	1%
◆ Perform meter reading in a cost-effective manner.			
✓ Cost per meter to obtain monthly billing reading.	\$0.52	\$0.65	\$0.65
◆ Maintain a random meter test program to ensure meters are functioning accurately.			
✓ # of meters checked.	1,808	6,104	5,000
✓ % of meters sampled testing at accuracy of 98% or better.	97%	99%	97%
✓ % of large meters (3+) meters tested.	100%	100%	100%
✓ % of large meters (3+) that tested within 3% of baseline.	97%	97%	97%
➤ Provide a high level of service to internal and external customers			
◆ Contact customers who request field investigations in a timely manner.			
✓ # of field investigations requested.	244	200	200
✓ % of field investigations customers contacted within 72 hours.	100%	100%	100%
◆ Conduct random internal and external customer satisfaction surveys.			
✓ Average customer satisfaction rating on the field investigation services survey (1 - 5 scale).	5.00	5.00	5.00
◆ Complete service orders by requested dates.			
✓ # of service work orders completed.	41,308	50,000	50,000
✓ % of service work orders completed by requested date.	100%	100%	100%
✓ # of new meters installed.	563	440	400
✓ % of new meter installs completed by requested date.	100%	100%	100%
➤ Develop and cultivate a well-trained, high quality, and professional workforce			
◆ Provide a training and cross-training program for staff to encourage career development.			
✓ % of Meters Utility Workers having ADEQ water and backflow prevention.	33%	28%	36%



Finance Utilities

Meter Services Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

➤ **Promote safety and safe work practices**

◆ **Limit preventable personal injury and motor vehicle accidents.**

✓ # of preventable personal injury accidents and motor vehicle accidents.	3	4	0
✓ # of workdays lost to due to workplace injury.	0	0	0

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	15.00	15.00	14.00	14.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$967,862	\$991,843	\$946,075	\$878,264
Contractual Services	\$342,583	\$470,724	\$360,146	\$307,583
Commodities	\$1,030,362	\$924,035	\$384,600	\$412,865
Capital Outlay	\$24,143	\$2,000	\$0	\$0
Total:	\$2,364,950	\$2,388,602	\$1,690,821	\$1,598,712
<i>% Change from Prior Year</i>		<i>1.00%</i>	<i>-29.21%</i>	<i>-5.45%</i>



Finance Utilities

Revenue Recovery Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

The Revenue Recovery Section is responsible for collection of delinquent amounts due to the City, production and mailing of utility bills and delinquency notices to utility customers, contact with delinquent account holders by phone and correspondence and/or in-person visits. Delinquent amounts referred include: sales tax, general accounts receivable, active and inactive utility accounts, returned check amounts and fees, license fees, audit balances, and other accounts referred for collection action by various departments citywide.

Goals, Objectives, and Measures

➤ **Maintain an efficient, accurate and timely billing and delinquency program for utility customers**

◆ Complete all necessary steps to submit accurate billing information by the scheduled date.

- ✓ % of billing adjustment to billed accounts.
- ✓ % of billed accounts audited for database accuracy.

<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
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.37%	.0008%	.0014%
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6%	43%	20%
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◆ Complete all necessary steps to collect revenue from delinquent utility accounts.

- ✓ % of utility accounts mailed delinquent letters.
- ✓ % of utility accounts disconnected.

7%	7%	7%
----	----	----

1%	.015%	.015%
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	8.00	8.00	9.00	9.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$523,528	\$557,205	\$609,267	\$592,405
Contractual Services	\$210,852	\$273,656	\$228,432	\$201,363
Commodities	\$270,378	\$248,131	\$247,765	\$248,100
Total:	\$1,004,758	\$1,078,991	\$1,085,464	\$1,041,868
<i>% Change from Prior Year</i>		7.39%	0.60%	-4.02%

Performance *spotlight*

Department Mission

The Peoria Fire Department is committed to protecting and caring for our neighbors, our guests, and each other while maintaining the community's trust and respect through superior life safety services.

DEPARTMENT FUNCTIONS

Fire Administration

Fire Administration provides overall leadership and support to the department including strategic planning, budget/financial management, grant administration, community relations, emergency preparedness and homeland security programming, facility and equipment maintenance and fleet services.

Fire Inspections

Fire Inspection provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, citizen safety awareness programs, public fire education, public information services, and fire department community relations events.

Fire Operations

Fire Operations provides fire protection, emergency medical service delivery, technical rescue and hazardous material emergency response.

Fire Training

Fire Training division is responsible for the coordination of fire suppression and rescue training, and employee professional development as well as managing the Emergency Medical supply acquisition, Emergency Medical training and certification requirements, and ambulance transportation coordination.

Key Outcome Measures Fire Department

- ❖ Emergency response time from dispatch to arrival (Fire Suppression, ALS, BLS)
- ❖ % of citizens rating Peoria's Fire Department as good or excellent

Fire

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$15,033,771	\$16,370,517	\$16,400,241	\$16,553,446	\$15,486,953	-5.57%
Contractual Services	\$3,379,963	\$3,583,528	\$3,132,993	\$3,172,396	\$2,646,455	-15.53%
Commodities	\$713,490	\$589,575	\$580,537	\$437,717	\$496,482	-14.48%
Capital Outlay	\$14,564	\$435,887	\$250,000	\$26,036	\$250,000	0.00%
Total :	\$19,141,788	\$20,979,508	\$20,363,771	\$20,189,595	\$18,879,890	-7.29%

Expenditures by Division						
Fire Admin	\$773,497	\$691,858	\$709,079	\$662,785	\$597,123	-15.79%
Fire Prevention	\$1,516,805	\$1,352,030	\$1,149,287	\$1,117,051	\$986,300	-14.18%
Fire Support Services	\$812,519	\$785,278	\$583,336	\$647,872	\$681,371	16.81%
Emergency Medical Services	\$436,229	\$839,991	\$537,102	\$513,012	\$434,287	-19.14%
Fire Training	\$287,767	\$399,188	\$528,518	\$503,808	\$535,746	1.37%
Emergency Management	\$134,612	\$364,212	\$216,912	\$203,412	\$201,799	-6.97%
Fire Operations	\$15,142,744	\$16,485,832	\$16,301,437	\$16,449,882	\$15,105,164	-7.34%
Fed Assist to Firefighters Grt	\$0	\$0	\$300,000	\$0	\$300,000	0.00%
Homeland Security Grant - MMRS	\$0	\$0	\$0	\$53,533	\$0	NA
Vol Firefighter Pension Trust	\$34,475	\$30,691	\$30,600	\$30,600	\$30,600	0.00%
Citizen Donations-Fire	\$3,140	\$30,427	\$7,500	\$7,640	\$7,500	0.00%
Total :	\$19,141,788	\$20,979,508	\$20,363,771	\$20,189,595	\$18,879,890	-7.29%

Staffing by Division						
Fire Admin	6.00	7.00	6.00	6.00	5.00	-16.67%
Fire Prevention	13.00	10.00	9.00	9.00	8.00	-11.11%
Fire Support Services	7.00	6.00	5.00	5.00	5.00	0.00%
Emergency Medical Services	2.00	2.00	2.00	2.00	2.00	0.00%
Fire Training	2.00	2.00	2.00	2.00	2.00	0.00%
Emergency Management	1.00	1.00	1.00	1.00	1.00	0.00%
Fire Operations	142.00	142.00	142.00	142.00	141.00	-0.70%
Total :	173.00	170.00	167.00	167.00	164.00	-1.80%



Fire
Fire Admin Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Administration Division provides leadership, long-range planning, budget development, financial management, personnel, payroll, and contracts administration, interdepartmental coordination, and general customer service, in order to ensure the efficient daily operations of the Fire Department.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected


➤ Provide a full service Fire Department that cost effectively meets and exceeds customer needs			
◆ Coordinate annual budget development and provide timely services within adopted budget.			
✓ Monthly monitor and feedback provided to division managers	100%	100%	100%
◆ Maintain grant program to secure additional resources to fund Fire and EMS programs.			
✓ Number of grant awards received	5	6	4
✓ Dollar amount received	\$525,608	\$360,169	\$140,000
◆ Facilitate the implementation of cross-divisional activities through the coordination of team meetings, team-building, and multi-divisional committees and work teams.			
✓ Provide ten day notice to teams for quarterly meetings (twenty meetings scheduled).	100%	100%	100%
◆ Work with new development, as it occurs, to arrange for provision of fire and EMS services to newly developed areas.			
✓ Number of recognition awards	0	0	0
◆ Maintain quality Insurance Services Office (ISO) rating.			
✓ ISO rating of 3 or better	3	3	3
◆ Ensure performance evaluations are completed in a timely manner.			
✓ Performance evaluations completed 30 days prior to date due	95%	95%	95%
◆ Provide accurate and timely purchasing/AP functions for the department.			
✓ % of bills paid by due date	95%	98%	98%
✓ Reconcile fire department pro cards accurately and timely	98%	99%	98%
➤ Strengthen internal and external communication			
◆ Enhance public accessibility to and utilization of the Fire Department's Internet web site.			
◆ Solicit the input of labor union on department issues, assembling labor/management committees as needed.			
✓ Union grievances resolved at dept level	100%	100%	100%



Fire
Fire Admin Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	6.00	7.00	6.00	5.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$532,145	\$475,279	\$528,042	\$444,125
Contractual Services	\$198,919	\$197,575	\$120,566	\$124,504
Commodities	\$30,114	\$19,004	\$14,177	\$28,494
Capital Outlay	\$12,319	\$0	\$0	\$0
Total:	\$773,497	\$691,858	\$662,785	\$597,123
<i>% Change from Prior Year</i>		<i>-10.55%</i>	<i>-4.20%</i>	<i>-9.91%</i>



Fire

Fire Prevention Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Fire Prevention Division provides inspection services, plan review, issuance of permits, fire code enforcement, fire cause investigations, internal safety investigations, citizen safety awareness programs, public fire education, public information services, and fire department community relations events. The Division is also responsible for coordinating the annual building Fire Inspection Program, the annual fire hydrant maintenance program and monitoring the assessment and evaluation of water systems for fire suppression within the city.



Goals, Objectives, and Measures


	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Achieve fire safety awareness at all levels in the community through public education programs			
◆ Provide fire and life safety education at city and community events.			
✓ Community awareness events held	121	90	90
◆ Conduct Citizen and Youth Fire Academies.			
✓ Citizens attending community events	90,700	90,000	90,000
◆ Utilize firefighters in schools to deliver S.AF.E.T.Y. Program to K-4 students.			
✓ Number of visits by Firefighters	88	85	85
✓ Number of students contacted	16,499	20,000	20,000
✓ Number of students participating in CPR in the Schools Program	200	200	200
✓ Percent of students successfully completing program		98%	98%
➤ Provide fire inspection and investigation services to the citizens and businesses of Peoria			
◆ Complete and issue fire code permits within 10 days of request.			
✓ Number of permits issued	391	300	300
✓ Percent of permits issued within 10 working days	95%	95%	95%
◆ Inspect all commercial structures annually.			
✓ Number of occupancies inspected	2,707	1,900	2,000
✓ Number of hazards identified	4,725	2,600	2,600
✓ Number of hazards abated	4,410	2,200	2,300
◆ Maintain a good closure rate on investigations into the cause of fires.			
✓ Percent of fire investigations cases resulting in determination of origin and cause	85%	75%	75%
◆ Perform requested new construction inspections within 3 days.			
✓ Percent of inspections performed within 3 days	90%	90%	90%
◆ Plan review within 21 work days of submittal.			
✓ Percent completed within 21 days	98%	100%	100%
✓ Plans Reviewed	2,275	1,440	1,400
✓ Site Plan Reviews	172	120	120
✓ New Construction inspections	1,885	720	720



Fire
Fire Prevention Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	13.00	10.00	9.00	8.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,105,569	\$974,464	\$843,976	\$761,682
Contractual Services	\$384,990	\$374,709	\$270,435	\$217,625
Commodities	\$26,246	\$2,856	\$2,640	\$6,993
Total:	\$1,516,805	\$1,352,030	\$1,117,051	\$986,300
<i>% Change from Prior Year</i>		<i>-10.86%</i>	<i>-17.38%</i>	<i>-11.71%</i>



Fire

Fire Support Services Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Support Services Division is responsible for computer aided dispatch coordination and database maintenance; capital construction; facility and equipment maintenance and repair, including fleet.

<u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Effectively manage capital construction and facilities' projects for the Fire Department			
◆ Construct fire department capital improvement projects on time and within budget.			
✓ Projects completed on time and within budget	100%	100%	100%
➤ Effectively manage facilities, fleet, and equipment			
◆ Effective Fleet Maintenance Shop Operations			
✓ Shop Rate for Vehicles – Actual vs. booked hours		100%	100%
✓ % Rework – goal of 5% or less		3%	3%
◆ Timely Fleet Maintenance Shop Service			
✓ Routine scheduled maintenance completed within 8 hours (work time)		100%	100%
✓ Unscheduled maintenance/repair completed in 24 hours		80%	80%
✓ Unscheduled maintenance/repair completed in 72 hours		95%	95%
◆ Minimize fleet apparatus downtime.			
✓ Track fleet apparatus downtime	.036%	3%	3%

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	6.00	5.00	5.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$550,579	\$438,266	\$367,626	\$478,042
Contractual Services	\$241,856	\$223,864	\$237,560	\$185,229
Commodities	\$19,400	\$27,521	\$16,650	\$18,100
Capital Outlay	\$684	\$95,627	\$26,036	\$0
Total:	\$812,519	\$785,278	\$647,872	\$681,371
<i>% Change from Prior Year</i>		<i>-3.35%</i>	<i>-17.50%</i>	<i>5.17%</i>




Fire
Emergency Medical Services Division

Related Council Goal
Community Building: Preserve and Expand Our Quality of Life

Performance Management and Resource Summary

The Emergency Medical Services (EMS) Division is responsible for EMS administration including supply and equipment acquisition, inventory and maintenance, training and certification, EMS records management, agency/community liaison, MMRS (Metropolitan Medical Response Systems) resources, mass casualty and decontamination response, quality assurance, Federal and State regulatory compliance, EMS response at special events and ambulance transportation contract coordination.


 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Manage and coordinate EMS certification and recertification			
◆ Coordinate with DHS to ensure proper training and certification of EMT's and paramedics.			
✓ EMT Certifications Maintained	100%	100%	100%
✓ Paramedic Certifications Maintained	100%	100%	100%
◆ Ensure Paramedics receive a minimum of 30 hours of continuing education per year.			
✓ Percent of paramedics receiving 30 hours of CE	100%	100%	100%
➤ Audit Quality Assurance (QA) of patient care, protocol adherence and medication management			
◆ Conduct 100% QA on two specific illnesses, injuries or treatment modalities per year.			
✓ Number of QA completed	3	4	4
➤ Maintain compliance with federal and state law relative to patient care reporting			
◆ Ensure HIPAA and legal compliance is maintained relative to requests for EMS patient information.			
✓ Ensure all patient care records are maintained with HIPAA compliance	100%	100%	100%
✓ Maintain HIPAA Access Log	Yes	Yes	Yes
✓ Ensure all Records requests meet legal requirements prior to release	100%	100%	100%
✓ Maintain all patient care reports for the time mandated by state law	100%	100%	100%
➤ Maintain all EMS equipment in a constant ready status to ensure critical services are constant			
◆ Ensure zero downtime for equipment by having spare equipment readily available.			
✓ EMS equipment in service	100%	100%	100%
➤ Maintain all Metropolitan Medical Response System (MMRS) equipment in a ready state for immediate deployment			
◆ Ensure all Metropolitan Medical Response System (MMRS) equipment is in a constant ready status for deployment.			
✓ MMRS Equipment in Service	100%	100%	100%



Fire
Emergency Medical Services Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.00	2.00	2.00	2.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$267,596	\$301,204	\$386,431	\$300,523
Contractual Services	\$51,111	\$211,281	\$67,181	\$73,564
Commodities	\$117,522	\$101,814	\$59,400	\$60,200
Capital Outlay	\$0	\$225,692	\$0	\$0
Total:	\$436,229	\$839,991	\$513,012	\$434,287
<i>% Change from Prior Year</i>		<i>92.56%</i>	<i>-38.93%</i>	<i>-15.35%</i>



Fire

Fire Training Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Training Division is responsible for delivering continuing education in fire suppression, rescue, and supervisory and management development.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Maintain certification and readiness of all operational personnel**

◆ **Comply with OSHA/ADOSH training mandates.**

✓ Hours of firefighter training conducted	30,666	20,814	17,640
✓ Percent of companies successfully completing required training	100%	100%	100%

◆ **Provide TRT training annually to certified technicians.**

✓ Percent of available CE hours attended	75%	85%	85%
✓ Total TRT CE hours attended	750	1,680	1,142
✓ Peoria TRT Instructor man hours contributed	113	NA	NA



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.00	2.00	2.00	2.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$140,408	\$239,443	\$309,991	\$347,107
Contractual Services	\$136,777	\$147,011	\$181,637	\$173,984
Commodities	\$10,582	\$12,734	\$12,180	\$14,655
Total:	\$287,767	\$399,188	\$503,808	\$535,746
<i>% Change from Prior Year</i>		38.72%	26.21%	6.34%



Fire

Emergency Management Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Emergency Management Division is responsible for operation of the emergency operations center (EOC) and development, maintenance and implementation of the City's Emergency Operations Plan, city-wide emergency management and disaster preparedness training, homeland security grants management, and management of the Community Emergency Response Team (CERT) and Terrorism Liaison Officer (TLO) programs.


<u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Develop city-wide emergency management program			
◆ Provide city-wide emergency management training			
✓ Number of training and awareness events held	2	4	3
✓ Continually monitor to ensure proper programs and procedures are in place	100%	100%	100%
➤ Maintain a continued emergency response capability to address an all hazard response			
◆ Provide training to support citywide emergency management operations			
✓ Number of training events held	1	2	2
✓ Update the Emergency Management Web page and the public internet as needed	100%	100%	100%
✓ Provide federal or state emergency management training certification, i.e. NIMS, EMI	0	2	1
◆ Ensure that the EOC is consistently ready for a timely opening (within 30 minutes of notification)			
✓ Inspect the EOC, equipment and supplies monthly	9	12	12
✓ Participate in a full-scale emergency operations drill/exercise	1	1	1
✓ Participate in emergency preparedness table-top exercises	1	1	1
◆ Develop an emergency management database that is inclusive of all departments			
✓ Percent of departments completed	100%	100%	100%
◆ Ensure the City of Peoria emergency response effort is supported by a comprehensive emergency operations plan			
✓ Keep the Emergency Operations Plan current and readily available	Yes	Yes	Yes
✓ Number of management and staff trained	75	75	75
✓ Maintain files with modifications/updates	Yes	Yes	Yes
✓ Ensure current copies of the Maricopa County Emergency Operations Plan and the County Resources manual are readily available	Yes	Yes	Yes
✓ Maintain a current Peoria Emergency Management Contact list	Yes	Yes	Yes
◆ Coordinate Citizen's Corps and Community Emergency Response Team (CERT) training			
✓ Number of CERT classes held annually	1	3	2
✓ Number of Citizen Corps meetings held	2	6	4



Fire
Emergency Management Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	1.00	1.00	1.00	1.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$92,085	\$127,098	\$134,955	\$129,648
Contractual Services	\$23,016	\$33,815	\$66,357	\$61,101
Commodities	\$19,511	\$88,732	\$2,100	\$11,050
Capital Outlay	\$0	\$114,568	\$0	\$0
Total:	\$134,612	\$364,212	\$203,412	\$201,799
<i>% Change from Prior Year</i>		<i>170.56%</i>	<i>-44.15%</i>	<i>-0.79%</i>



Fire

Fire Operations Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Operations Division of the Fire Department provides fire protection, emergency medical services, and personnel training. The Operations Division currently staffs seven pumper trucks with paramedic capabilities and two ladder trucks with fire support and technical rescue capabilities (i.e. swift water, trench, confined space and high angle rescue).

Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Provide efficient, effective, and safe fire protection to the City of Peoria			
◆ Maintain average incident response time of 4 minutes or less 90% of the time.			
<input checked="" type="checkbox"/> Average response time enroute to on scene (ladder/engine)	4:34	4:30	4:30
◆ Implement Community Oriented Fire Service Program.			
<input checked="" type="checkbox"/> Duty related injuries	21	26	20
<input checked="" type="checkbox"/> Number of emergency responses - Fire	1,067	1,150	1,200
<input checked="" type="checkbox"/> Number of emergency responses - Advance Life Support (ALS)	6,913	7,300	7,500
<input checked="" type="checkbox"/> Number of emergency responses - Basic Live Support (BLS)	4,777	4,300	4,400
<input checked="" type="checkbox"/> Number of emergency responses - Other	604	500	550
➤ Maintain service provision in remote areas			
◆ Provide specialized response to Lake Pleasant and open desert areas (partnership with CAWRT and State Land Dept.)			
<input checked="" type="checkbox"/> Number of Wildland deployments	13	11	12
<input checked="" type="checkbox"/> Number of responses in Lake Pleasant area	204	215	200
➤ Provide continued professional development of our Fire Department members			
◆ Establish continuous training in the area of supervisory and management development.			
<input checked="" type="checkbox"/> Percent of promoted staff which received Supervisory and Management development training	100%	100%	100%

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	142.00	142.00	142.00	141.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$12,310,914	\$13,783,240	\$13,898,292	\$12,995,226
Contractual Services	\$2,342,276	\$2,368,604	\$2,221,160	\$1,802,948
Commodities	\$487,993	\$333,988	\$330,430	\$306,990
Capital Outlay	\$1,561	\$0	\$0	\$0
Total:	\$15,142,744	\$16,485,832	\$16,449,882	\$15,105,164
<i>% Change from Prior Year</i>		8.87%	-0.22%	-8.17%

Performance *spotlight*

Department Mission

To establish the optimal work environment for obtaining sustained high productivity, continuous improvement, organizational renewal, and exceptional customer service.

DEPARTMENT FUNCTIONS

Benefits and Welfare Programs

The Benefits and Welfare activities include designing and managing employee benefit programs to ensure a reliable and stable workforce, addressing current work-life issues and determining needed changes and assuring full compliance with all applicable laws.

Employee Relations/Labor Relations

Employee Relations/Labor Relations activities include providing employment services to operating departments to ensure that they have diverse competent employees in the positions they need and facilitating positive employer-employee relations with all employee groups.

Compensation and Classification

Compensation and Classification activities include reviewing and identifying proper job classifications and compensation structures that are fiscally sound, easily understandable and provide for fair and equitable pay that acknowledges the contributions of current employees, and positively affects the recruitment efforts of new employees.

Human Capital Management

Human Capital Management activities include management of employee information in the Human Resources Information System as a means to support employer and operational needs.

Training and Organizational Development

Training and Organizational Development includes developing and enhancing the knowledge/skill base of the City's workforce to retain highly qualified employees.

Safety Management

Safety Management activities include coordinating with departments to create a safe and hazard free work environment to reduce the City's liability exposure.

Key Outcome Measures Human Resources Department

- ❖ Employee Customer Service Ratings
- ❖ 100% compliance with all state and federal employment laws



Human Resources

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,730,900	\$2,074,008	\$1,949,990	\$1,949,990	\$1,809,792	-7.19%
Contractual Services	\$920,061	\$648,456	\$679,628	\$5,212,808	\$11,606,890	1607.83%
Commodities	\$90,223	\$62,826	\$69,350	\$54,807	\$124,000	78.80%
Capital Outlay	\$0	\$0	\$101,275	\$0	\$0	-100.00%
Total :	\$2,741,184	\$2,785,290	\$2,800,243	\$7,217,605	\$13,540,682	383.55%

Expenditures by Division						
Safety Management	\$252,906	\$260,514	\$217,152	\$210,007	\$0	-100.00%
Human Resources	\$2,479,409	\$2,517,994	\$2,571,091	\$2,351,420	\$2,396,210	-6.80%
Workmans Comp Self Insurance	\$0	\$0	\$0	\$585,746	\$936,520	NA
Self-Insured Health	\$0	\$0	\$0	\$4,060,432	\$10,197,952	NA
Employee Wellness Prg	\$8,869	\$6,783	\$12,000	\$10,000	\$10,000	-16.67%
Total :	\$2,741,184	\$2,785,290	\$2,800,243	\$7,217,605	\$13,540,682	383.55%

Staffing by Division						
Safety Management	2.00	2.00	2.00	2.00	0.00	-100.00%
Human Resources	17.00	17.00	17.00	17.00	18.00	5.88%
Total :	19.00	19.00	19.00	19.00	18.00	-5.26%




Human Resources
Human Resources Division

<i>Related Council Goal</i>
Enhance Our Current Services

Performance Management and Resource Summary

Human Resources is responsible for recruitment and selection, training and development, employee benefits, classification, compensation, and employee-employer relations.

 <i>Goals, Objectives, and Measures</i>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide proactive and timely services so that operating departments attract, recruit and retain diverse, innovative, efficient and competent employees			
◆ Assist departments to improve their employee diversity composition.			
✓ % of protected class applicants per job posting		56%	50%
◆ Ensure a timely and cost-effective selection process.			
✓ Average number of days to fill a position from request to post to applicant selection.		60	50
➤ Establish an Employee Satisfaction Index to identify programs and services that create a work environment that leads to high productivity and retention making the City of Peoria an Employer of Choice			
◆ Determine and measure progress towards the City of Peoria’s continuous improvement as an Employer of Choice.			
✓ Survey 100% of finalists for all vacancies to establish a baseline why people want to work for the City of Peoria.		100%	100%
✓ Survey 100% of all employees leaving the City of Peoria to establish a baseline why people leave employment with the City of Peoria		5%	50%
✓ Survey 100% of all current employees to establish a baseline why they stay with the City of Peoria		100%	100%
➤ Maintain a workplace that fosters a focus on innovation, quality, opportunity and professional development, mutual respect, health and wellness, commitment to citizens and open dialogue			
◆ Develop and enhance the knowledge base of our workforce.			
✓ Average cost per employee trained		Data Unavail	\$25
✓ Average number of hours of training per FTE		0.35	0.5
✓ # of employees that participate in the education assistance program	45	40	35
◆ Assist departments to implement initiatives that create diversity awareness, support sustainability and allow for innovation and risk within the City’s organizational culture.			



Human Resources

Human Resources Division

Related Council Goal

Enhance Our Current
Services

Performance Management and Resource Summary

<ul style="list-style-type: none"> ✓ % of employees completing diversity training annually 	0%	90%	N/A
<ul style="list-style-type: none"> ✓ Conduct organizational assessments on 10% of the departments annually to ensure performance alignment with City of Peoria strategic goals 		2	2
<ul style="list-style-type: none"> ✓ Integrate sustainability performance into performance evaluations at all levels 		On Hold pending development of new performance eval tool	On Hold pending development o new performance eval tool
<ul style="list-style-type: none"> ✓ % of workforce report requests completed and delivered on time 		Data Unavailable	85%
<ul style="list-style-type: none"> ✓ Conduct needs assessment of City departments to determine types of workforce reports required. 	85%	Data Unavailable	85%
<ul style="list-style-type: none"> ✓ Conduct quarterly workshops on topics such as diversity, sustainability, innovation, taking risk. 		6	12
<ul style="list-style-type: none"> ✓ % of employees participating in targeted topic workshops 		Data Unavailable	25%
<ul style="list-style-type: none"> ◆ Establishment of a public service university with emphasis on change management, leadership management, employee engagement, performance management, talent management and continuous learning. 			
<ul style="list-style-type: none"> ✓ % of eligible managers/supervisors who complete leadership training 		6%	15%
<ul style="list-style-type: none"> ✓ Conduct annual organization training needs assessment to support implementation of organization's culture change 		100%	100%
<ul style="list-style-type: none"> ◆ Administer compensation and classification programs that are fiscally sound, easily understood and provide for fair and equitable salaries in order to acknowledge the contributions of current employees and to positively affect the City's reputation as Employer of Choice. 			
<ul style="list-style-type: none"> ✓ % of job classifications (market) studies per total number of classifications 	94.28%	94.39%	40%
<ul style="list-style-type: none"> ✓ Average time for completing a job classification study 		22 days	20 days
<ul style="list-style-type: none"> ✓ % of employees who leave the City because of dissatisfaction with compensation (exit interview) 		Data Unavail	Pending development o exit interview process
<ul style="list-style-type: none"> ✓ Average relationship across all classifications to market 	35%	AFS 2.5% above; PPOA above 3.2%; PFFA 7.7% above; Unrep 1.4% above	AFS 2.5% above; PPOA 3.2% above; PFFA 7.7% above; Unrep 1.4% above
<ul style="list-style-type: none"> ◆ Administer comprehensive benefit programs that are fiscally sound, easily understood that reward the contributions of existing employees and to serve as a recruitment tool to positively affect the City's reputation as employer of choice. 			
<ul style="list-style-type: none"> ✓ Average cost of benefits per employee as % of salary 	\$1,106	\$437	\$421
<ul style="list-style-type: none"> ✓ Survey 100% of employees to measure satisfaction with employee benefit choices and quality of service 		81.4%	81.4%
<ul style="list-style-type: none"> ◆ Establish a work place that supports the safety and well being of employees. 			



Human Resources

Human Resources Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

✓ Worker's compensation cost per employee	\$177.60	\$26.09	\$67.99
✓ Worker's compensation incident rates	2.51	5.72%	5%
✓ Worker's compensation severity rates	11.36	0.0032	0.0041
✓ % of employees experiencing work related injuries returned to light duty per number of employees injured		95.83%	96%
✓ Review and revise Written Safety Program annually	50%	100%	100%
✓ Review and revise Job Hazard Analysis annually and coordinate with Job Descriptions	100%	100%	100%
✓ Implement and maintain citywide building evacuation plan		90%	100%
✓ # of annual wellness committee events	0	4	6
✓ % of employees participating in wellness committee events	0%		
✓ Survey 100% of employees to measure satisfaction with employee benefit choices and quality of service			

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	17.00	17.00	17.00	18.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,570,123	\$1,895,800	\$1,774,950	\$1,809,792
Contractual Services	\$831,992	\$565,970	\$526,663	\$549,918
Commodities	\$77,294	\$56,223	\$49,807	\$36,500
Total:	\$2,479,409	\$2,517,994	\$2,351,420	\$2,396,210
<i>% Change from Prior Year</i>		1.56%	-6.62%	1.90%

Performance Spotlight

Department Mission

Provide high quality, reliable and secure technology services with a focus on innovation, fiscal responsibility and exceptional customer service.

DEPARTMENT FUNCTIONS

Information Technology Administration

The Information Technology Administration division is responsible for the overall leadership and operational support of the Information Technology Department.

Application System Support

The Application Systems Support function is responsible for application systems and database support for all City departments. This includes enterprise wide systems such as financials, payroll, permitting, work order and asset management, electronic document management; and systems for individual departments including police support systems, library, utility billing, cashiering, sales tax, fire support systems, utilities systems, and database support.

Desktop Support

The Desktop Support function is responsible for providing front line technical support for the City, including the ordering, operations, troubleshooting, and repair of devices and systems. Desktop Support also performs installation, maintenance, and repair of computer software, stand-alone and networked hardware, voice and data networks and peripheral equipment.

Geographic Information Systems

The Geographic Information System (GIS) function is responsible for the development and maintenance of City GIS infrastructure and map viewer application, integrating with City systems to tie assets and data to geographical locations, and mapping support and data services for all City departments.

Network Support

The Network Support function is responsible for providing network services including network infrastructure, engineering, and administration, system backup/restore, telephone infrastructure, and technology infrastructure coordination on building projects.

Key Outcome Measures Information Technology Department

- ❖ 100% network availability during normal operating hours
- ❖ 100% compliance with all network security standards
- ❖ Customer Service Survey Ratings

Project Management

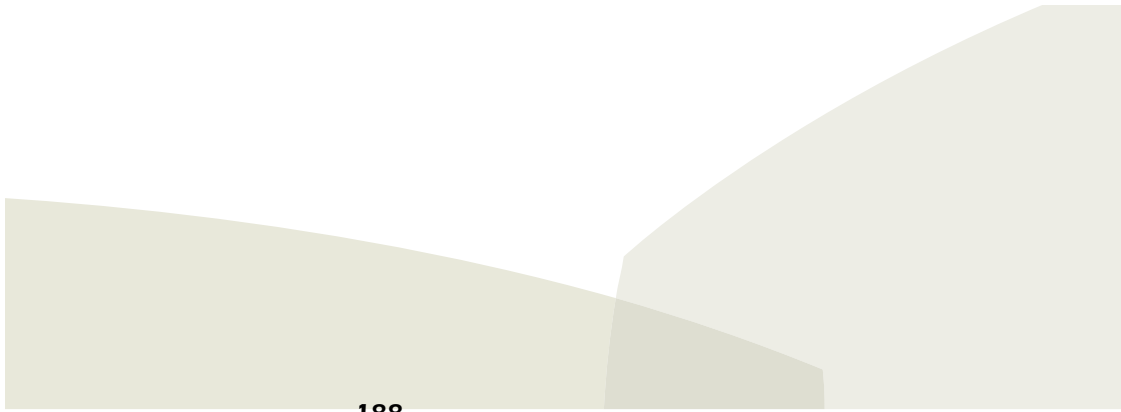
The Project Management function is responsible for providing project management services for city departments and large scale citywide technology implementations.

Radio Support

The Radio Support function is responsible for ensuring all radio systems are operational, meet technical standards, and are in compliance with all regulations.

Security Administration

The Security Administration function is responsible for ensuring compliance with all security requirements and standards, monitoring network and application security, conducting security review and audits and recommending mitigation and improvement activities.





Information Technology

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$4,543,148	\$4,988,183	\$4,528,327	\$4,603,755	\$4,182,234	-7.64%
Contractual Services	\$4,043,497	\$3,796,640	\$4,315,836	\$4,175,829	\$3,657,626	-15.25%
Commodities	\$1,076,373	\$826,355	\$370,580	\$267,210	\$288,610	-22.12%
Capital Outlay	\$1,616,286	\$1,427,295	\$1,704,293	\$890,296	\$1,074,296	-36.97%
Total :	\$11,279,304	\$11,038,473	\$10,919,036	\$9,937,090	\$9,202,766	-15.72%

Expenditures by Division

IT Operations	\$3,851,766	\$3,843,342	\$3,525,848	\$3,472,430	\$2,657,238	-24.64%
IT Development Services	\$4,473,311	\$4,577,798	\$4,322,997	\$4,496,813	\$4,243,975	-1.83%
Radio System Operations	\$356,946	\$417,015	\$1,053,646	\$998,338	\$927,257	-12.00%
Res For System Comp Eqt	\$176,011	\$206,033	\$186,500	\$186,500	\$195,000	4.56%
Res For Personal Comp Eqt	\$777,970	\$978,485	\$178,950	\$116,550	\$202,700	13.27%
IT Projects	\$1,643,300	\$1,015,800	\$1,651,095	\$666,459	\$976,596	-40.85%
Total :	\$11,279,304	\$11,038,473	\$10,919,036	\$9,937,090	\$9,202,766	-15.72%

Staffing by Division

IT Operations	23.00	23.00	21.00	21.00	16.00	-23.81%
IT Development Services	22.00	22.00	21.00	23.00	23.60	12.38%
Radio System Operations	2.00	2.00	2.00	2.00	2.00	0.00%
Total :	47.00	47.00	44.00	46.00	41.60	-5.45%



Information Technology

IT Operations Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

The Operations Division of the Information Technology Department maintains the City's computer systems, enterprise networks and radio systems. This division facilitates training for all departments in the proper use of hardware and software available on the citywide systems. The division is responsible for coordinating the purchase of hardware and desktop software applications for all departments and oversees the PC Replacement Fund which was set up to fund the future replacement of the City's computer systems.



Goals, Objectives, and Measures

	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Ensure the enterprise networks, servers, voice over IP call managers, radio systems and associated peripherals are configured and maintained to obtain maximum performance, minimal downtime and are secure			
◆ Coordinate, track and report network change control activities for scheduled downtime (excluding scheduled upgrades).			
✓ % of availability for major systems (O/S or hardware related)	99.9%	99.9%	99.9%
✓ % of uptime for WAN link reliability (fiber, copper, microwave)	99.9%	99.9%	99.9%
✓ % of uptime for iSeries (Police Dept) availability (O/S or hardware related)	100%	100%	100%
✓ % of uptime for radio microwave	100%	99.9%	99.9%
✓ % of uptime for non-radio microwave (non-licensed/monitored)	99.9%	95%	95%
✓ % of uptime for radio infrastructure	N/A	100%	100%
◆ Complete system backup processes nightly/weekly			
✓ % of system backups completed and verified daily	100%	100%	100%
◆ Ensure system upgrades and patches are kept current			
✓ % of necessary upgrades and/or maintenance packs are installed monthly	100%	100%	100%
✓ % of radio subscriber units having complete preventive maintenance and programming adjustments annually	100%	100%	100%
✓ % of microwave preventive maintenance conducted annually	N/A	100%	100%
◆ Ensure network system security			
✓ % of all servers and network system configurations that meet Arizona DPS, FBI/CJIS, and PCI security compliance standards	96%	92%	100%
➤ Enhance customer satisfaction by providing quality customer service			
◆ Solicit feedback regarding customer satisfaction and service levels through annual survey and department meetings.			
✓ % of customers that rate overall satisfaction with Helpdesk service positively	86%	90%	90%
✓ % of customers that rate overall responsiveness/timeliness of IT Operations services positively	85%	90%	90%
✓ % of follow-up completed on all issues reported in department meetings within 30 days	N/A	100%	100%
◆ Execute and complete operations projects according to the established schedule and budget.			
✓ IT Operations-related and controlled functions of a given project are completed on time	90%	100%	100%
✓ IT Operations-related and controlled costs are completed within budget	100%	100%	100%
◆ Ensure customer satisfaction by measuring service levels and responsiveness.			



Information Technology

IT Operations Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

✓ % of calls to IT that are resolved within the first conversation with the HelpDesk	70%	80%		80%
✓ % of calls to HelpDesk answered in 3 rings or less	90%	90%		90%
✓ % of after hours callbacks conducted within defined service levels	99%	100%		99%
✓ For any incident not resolved on the first call (FCR), % of response time by second level support within target timeframe set in Service Level Statement (SLS) based on incident priority.	N/A	N/A		N/A
✓ % of incidents resolved within target timeframe set in Service Level Statement (SLS) based on incident priority	N/A	80%		80%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	23.00	23.00	21.00	16.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$2,095,617	\$2,414,391	\$2,158,580	\$1,740,438
Contractual Services	\$1,307,654	\$1,230,685	\$1,193,700	\$822,750
Commodities	\$164,335	\$124,353	\$105,150	\$94,050
Capital Outlay	\$284,160	\$73,913	\$15,000	\$0
Total:	\$3,851,766	\$3,843,342	\$3,472,430	\$2,657,238
<i>% Change from Prior Year</i>		<i>-0.22%</i>	<i>-9.65%</i>	<i>-23.48%</i>



Information Technology

IT Development Services Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

The Development Services Division of Information Technology implements new technologies, supports and upgrades existing application systems, and develops web and GIS applications in accordance with established standards.

	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
Goals, Objectives, and Measures	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>
➤ Implement new technologies for all City departments in accordance with established requirements, timeframes, and budgets			
◆ Execute and complete projects according to the established schedule and budget.			
✓ Projects are completed on time.	92%	90%	90%
✓ Projects are completed within budget.	100%	100%	100%
◆ Verify that requirements for all projects are met.			
✓ Sign-off on scope of work and critical success factors is completed during closure of each project.	100%	100%	100%
➤ Improve availability and usability of enterprise GIS for all City Departments			
◆ Develop and enhance interface/integration tools for application systems identified through specific business needs/requirements			
✓ Interfaces developed and implemented for end-users to exchange information with business systems, per required scope	80%	50%	70%
✓ Enhancements to existing tools are implemented as directed through specific business process.	90%	50%	70%
◆ Develop data management tools to increase GIS productivity and allow easier and consistent data management/maintenance.			
✓ Tools are developed/enhanced as need is identified. Prioritization will be developed through GTAG.	80%	30%	70%
✓ New and existing inter/intranet applications (to include ArcIMS and ArcGIS server environs) are designed and implemented to meet defined business requirements.	70%	10%	30%
◆ Provide appropriate customer service handling for all City Departments.			
✓ Users trained for new GIS tools and environments as requested.	100%	90%	90%
✓ Users trained in desktop GIS or other core GIS applications as need or interest arises (1 per calendar minimum).	100%	100%	100%
✓ Upgrades or service packs are implemented within 90 days of release, following adopted IT guidelines.	50%	50%	50%
✓ Map products, tabular data, and maintenance of existing GIS themes are provided upon request for departments lacking GIS expertise	100%	100%	100%
✓ All products are tracked and recorded using standard procedures and tools.	100%	100%	100%
➤ Provide web design, maintenance and support for all City departments			
◆ Develop templates and web applications as requested. Schedule project requests for completion based on the workload.			
✓ New requests are completed according to the schedule.	95%	N/A	N/A
◆ Information is updated promptly with content provided by departments.			
✓ Requests for web content changes are completed within 48 hours.	98%	N/A	N/A
◆ Services are available 24x7 and secure.			
✓ Continuous uptime is maintained for the webserver and supporting services.	98%	99%	99%
✓ All services meeting PCI compliance standards and industry best practices.	100%	100%	100%



Information Technology IT Development Services Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary


➤ Upgrade and support existing application systems to ensure current functionality, reliability, and security				
◆ Complete application and secure database upgrades to ensure current functionality.				
✓ Upgrades are installed for each application system at least once a year and include change control documentation, a project scope, project plan, and system owner sign-off.	54%	80%	65%	
✓ Applicable maintenance packs are installed within 90 days of release and include change control documentation.	71%	75%	70%	
✓ Approved SQL Server upgrades are installed on databases within 2 weeks of the approved target date and include change control documentation, a project scope, and project plan.	75%	95%	95%	
✓ Approved database service packs are installed within 90 days of release and include change control documentation.	70%	85%	75%	
◆ Service Requests				
✓ Service Requests are reviewed within 2 weeks.	100%	99%	99%	
✓ Solutions for approved service requests are provided within 2 weeks of the approved target date. These include reports, research, Access databases, and modifications.	80%	85%	75%	
◆ Ensure reliability of application systems.				
✓ Continuous uptime other than scheduled downtimes is maintained for all applications.	99%	97%	99%	
✓ Ongoing support services are provided for application and database issues. Response time on trouble tickets is within service level statement.	99%	99%	90%	
✓ Resolution of trouble tickets for high priority issues within 7 days.	85%	90%	85%	
✓ Resolution of trouble tickets for medium priority issues within 14 days.	90%	90%	85%	
✓ Resolution of trouble tickets for low priority issues within 21 days.	80%	80%	80%	
◆ Security is reviewed and enforced for all applications				
✓ Security reviews are conducted during implementations and upgrades	100%	100%	100%	
✓ All applications and databases are PCI compliant.	90%	96%	100%	
➤ Continually improve our customer service environment and meet or exceed established service levels				
◆ Solicit feedback regarding customer satisfaction and service levels through annual survey and department meetings.				
✓ Feedback via surveys or telephone calls after service requests or issues are resolved is favorable.	91%	90%	90%	
✓ Follow-up on action items and reported issues during department meetings are provided within 2 weeks.	N/A	100%	100%	



Information Technology
IT Development Services Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	22.00	22.00	23.00	23.60

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$2,100,492	\$2,302,712	\$2,253,251	\$2,253,146
Contractual Services	\$2,210,833	\$2,267,421	\$2,217,802	\$1,977,419
Commodities	\$71,851	\$7,665	\$25,760	\$13,410
Capital Outlay	\$90,135	\$0	\$0	\$0
Total:	\$4,473,311	\$4,577,798	\$4,496,813	\$4,243,975
<i>% Change from Prior Year</i>		2.34%	-1.77%	-5.62%

Performance *spotlight*

Department Mission

Develop an annual, balanced fiscal plan which incorporates Council policy, while maintaining a strong financial position. The department will provide timely, thoughtful, and accurate information to stakeholders, and will maximize the use of organizational resources.

DEPARTMENT FUNCTIONS

Budget Management

Budget Management is responsible for developing an annual operating and capital spending plan that reflects stakeholder interests, while maintaining the City's strong fiscal integrity. Activities include long-range financial forecasting, analyzing, monitoring and reporting on financial resources, and communication and outreach with departments and other interested stakeholders.

Management Support

Management Support is responsible for offering strategic support for important organizational initiatives and providing ad hoc professional analysis. In addition, this division monitors a number of development activities such as Development Agreement obligations and Impact Fee administration.

Key Outcome Measures Management & Budget Department

- ❖ % variance in Budget forecast
- ❖ % variance in key forecast assumptions
- ❖ Annual Budget Survey Ratings



Management and Budget

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
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Expenditures by Category Name

Personal Services	\$889,302	\$917,792	\$878,155	\$878,155	\$801,861	-8.69%
Contractual Services	\$183,215	\$163,476	\$120,258	\$123,205	\$106,002	-11.85%
Commodities	\$9,895	\$11,775	\$5,250	\$5,697	\$5,250	0.00%
Total :	\$1,082,412	\$1,093,043	\$1,003,663	\$1,007,057	\$913,113	-9.02%

Expenditures by Division

Management and Budget	\$908,279	\$940,541	\$1,003,663	\$1,007,057	\$913,113	-9.02%
Development Agreement Administration	\$174,133	\$152,503	\$0	\$0	\$0	NA
Total :	\$1,082,412	\$1,093,043	\$1,003,663	\$1,007,057	\$913,113	-9.02%

Staffing by Division

Management and Budget	7.00	7.00	8.00	7.00	7.00	-12.50%
Development Agreement Administration	2.00	1.00	0.00	0.00	0.00	NA
Total :	9.00	8.00	8.00	7.00	7.00	-12.50%



Management and Budget

Management and Budget Division

Related Council Goal
Total Planning

Performance Management and Resource Summary

The Management and Budget Division provides assistance to the City Council, City Manager, other departments, and citizens through the development, implementation, and monitoring of the City's annual budget. This includes revenue analysis and forecasting, rate modeling, expenditure analysis and monitoring, and compilation of the annual budget, capital improvement plan, and other documents and reports.


<u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Effectively manage the City's planned resources to ensure organizational priorities are met			
◆ Keep variance in cost estimates to within 3%.			
✓ Variance in cost estimates from the original forecast (September) to the final forecast (April study sessions).	-0.1%	-3%	+/- 3%
◆ Maintain a variance of 5% of adopted revenue budget from revenue forecast.			
✓ Accuracy % of Revenue Forecast to adopted Revenue Budget	-5.1%	-3%	+/- 3%
◆ Provide budget services and an input system that are useful, timely, and consistent with the priorities of the organization.			
✓ Overall survey results - Budget input (on a scale 1-5 with 5 as excellent)	3.9	4.5	4.5
✓ Overall survey results - Budget services (on a scale 1-5 with 5 as excellent)	4.3	4.5	4.5
➤ Advise and consult on operational and policy analysis			
◆ Provide accurate and useful analysis on financial, operational, and policy issues.			
➤ Manage resources to effectively address the City's infrastructure needs			
◆ Maintain a variance of 3% of final assessed value from forecast.			
✓ Variance in assessed value from the midyear forecast (November) to the final actuals (February).	12.2%	10.6%	+/- 3%
◆ Improve on the overall use and effectiveness of the CIP input and monitoring systems.			
✓ Overall survey results - CIP input system. (on a scale 1-5 with 5 as excellent)	4.0	4.5	4.5
◆ Ensure an open and collaborative programming of CIP projects.			
✓ Overall survey results - CIP budget services. (on a scale 1-5 with 5 as excellent)	4.1	4.5	4.5
➤ Promote effective city-wide fiscal management practices			
◆ Ensure long-term positive structural balance for all major operating funds.			
✓ % of major operating funds with a positive structural balance.	100%	100%	100%



Management and Budget
Management and Budget Division

Related Council Goal
Total Planning

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	7.00	7.00	7.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$726,927	\$791,788	\$878,155	\$801,861
Contractual Services	\$172,612	\$137,102	\$123,205	\$106,002
Commodities	\$8,740	\$11,650	\$5,697	\$5,250
Total:	\$908,279	\$940,541	\$1,007,057	\$913,113
<i>% Change from Prior Year</i>		<i>3.55%</i>	<i>7.07%</i>	<i>-9.33%</i>

Performance *spotlight*

Department Mission

To ensure the prompt and fair adjudication of all cases and instill public confidence in the Courts through transparency, accessibility, communication and education.

DEPARTMENT FUNCTIONS

Administration and Support

The Administration and Support services provide the overall management direction and support for the court activities while ensuring that all state and local regulatory requirements are met.

Case Management

Case Management is the process of moving a case through the Court system. Activities include pre-adjudication, case adjudication, post-adjudication, issuing protective orders and performing weddings.

Key Outcome Measures Municipal Court

- ❖ 100% compliance with recognized guidelines for timely case processing and management



Municipal Court

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,424,206	\$1,575,905	\$1,562,362	\$1,559,712	\$1,444,072	-7.57%
Contractual Services	\$652,390	\$935,809	\$709,785	\$660,502	\$594,134	-16.29%
Commodities	\$89,571	\$30,735	\$20,372	\$22,896	\$22,080	8.38%
Capital Outlay	\$13,274	\$0	\$0	\$35,800	\$0	NA
Total :	\$2,179,441	\$2,542,449	\$2,292,519	\$2,278,910	\$2,060,286	-10.13%

Expenditures by Division						
Municipal Court	\$2,175,590	\$2,492,447	\$2,292,519	\$2,201,256	\$1,990,676	-13.17%
Municipal Court Enhancement Fd	\$3,851	\$50,002	\$0	\$77,654	\$69,610	NA
Total :	\$2,179,441	\$2,542,449	\$2,292,519	\$2,278,910	\$2,060,286	-10.13%

Staffing by Division						
Municipal Court	22.00	22.00	22.00	22.00	21.00	-4.55%
Total :	22.00	22.00	22.00	22.00	21.00	-4.55%



Municipal Court

Municipal Court Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The mission of the Peoria Municipal Court is to ensure the prompt and fair adjudication of all cases and to improve public confidence in the Courts through transparency, accessibility, communication and education.


Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Provide Public Trust and Confidence			
◆ All who appear before the court are given the opportunity to participate effectively without undue hardship or inconvenience.			
◆ All Defendants are provided a written notice of their legal rights.			
◆ Judges and court personnel shall be courteous and responsive to the public and accord respect to all with whom they come into contact.			
◆ Court security provided to ensure a safe environment for all customers.			
➤ Revision of Court procedures and Documentation to Comply with Administrative Guidelines			
◆ Prompt Implementation of Changes in Law and Procedures.			
✓ Court & customer information forms revised 14 days prior to an effective date.	Yes	Yes	Yes
✓ Court promptly implements changes in laws and procedures as required.	Yes	Yes	Yes
✓ Staff is advised and trained in new processes involving new legislation and new or amended Administrative orders.	Yes	Yes	Yes
➤ Responsible Custodian of Resources			
◆ Expeditious, Timely and Compliant with Schedules.			
✓ Establish and comply with recognized guidelines for timely case processing and management.	Yes	Yes	Yes
✓ Number of cases filed.	38,300	22,300	25,000
✓ Number of cases adjudicated.	30,000	28,000	29,000
✓ Number of DUI's pending over 90 days.	279	190	160
◆ Stewardship of Bonds.			
✓ Disbursement of cash and security bonds with 15 days.	Yes	Yes	Yes
◆ Compliance with Minimum Accounting Standards.			
✓ Daily, monthly, quarterly and annual reconciliation of all court finances.	Yes	Yes	Yes
➤ Current and Proactive Organization			
◆ Staff Development and Training.			
✓ Maintain COJET compliance for all Court staff.	Yes	Yes	Yes
◆ Emerging Technology.			



Municipal Court
Municipal Court Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	22.00	22.00	22.00	21.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,424,206	\$1,554,154	\$1,559,712	\$1,444,072
Contractual Services	\$652,390	\$907,558	\$618,648	\$524,524
Commodities	\$89,571	\$30,735	\$22,896	\$22,080
Capital Outlay	\$9,423	\$0	\$0	\$0
Total:	\$2,175,590	\$2,492,447	\$2,201,256	\$1,990,676
<i>% Change from Prior Year</i>		<i>14.56%</i>	<i>-11.68%</i>	<i>-9.57%</i>

Performance *spotlight*

Department Mission

To enhance and promote the quality of life in our community and within our organization through creative communications.

DEPARTMENT FUNCTIONS

External Communications

External Communications is responsible for creating and distributing information and communications directly to the public or other desired audiences. Products include items such as the Peoria Focus Quarterly Newsletter, citizen outreach through the Peoria Leadership Institute, opinion-editorials in local newspapers, social media postings and specialty publications.

Media Relations

Media Relations is communication with and via the news media and includes researching, developing and distributing news releases and media advisories, responding to media inquiries and interview requests, monitoring news coverage and managing the overall city reputation as presented in the news media.

Video Production Services

Video Production Services includes the broadcasting and recording of City Council and other city meetings, as well as creation and distribution of original programming that showcases the city's people, programs, projects and services such as Focus TV, the Recreation, Education and Culture (REC) Show, and Peoria Pulse.

Online Communications

Online Communications includes information and communications created and distributed via Peoria's Websites. This vehicle has become the central point of information and communication about the city. Primary activities include updating and maintaining City websites and training and supporting City staff on the development of content.

Internal Communications

Internal Communications is the creation and distribution of information to keep city employees informed and engaged. Activities include developing communication materials, advising on communication strategies and supporting city committees and programs.

Key Outcome Measures Office of Communications

- ❖ Customer Service Survey Ratings
- ❖ % increase in website usage



Office of Communications

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$582,619	\$655,562	\$571,333	\$762,165	\$793,757	38.93%
Contractual Services	\$312,925	\$326,135	\$365,890	\$357,459	\$384,236	5.01%
Commodities	\$76,597	\$80,699	\$52,700	\$47,497	\$51,700	-1.90%
Capital Outlay	\$286,797	\$48,900	\$0	\$0	\$0	NA
Total :	\$1,258,938	\$1,111,296	\$989,923	\$1,167,121	\$1,229,693	24.22%

Expenditures by Division						
Public Information Office	\$571,357	\$637,772	\$528,819	\$711,636	\$811,479	53.45%
Peoria Channel 11	\$687,581	\$473,524	\$461,104	\$455,485	\$418,214	-9.30%
Total :	\$1,258,938	\$1,111,296	\$989,923	\$1,167,121	\$1,229,693	24.22%

Staffing by Division						
Public Information Office	4.00	4.00	3.00	5.00	5.00	66.67%
Peoria Channel 11	3.00	3.00	3.00	3.00	3.00	0.00%
Total :	7.00	7.00	6.00	8.00	8.00	33.33%




Office of Communications
Public Information Office Division

Related Council Goal
Leadership And Image

Performance Management and Resource Summary

The Public Information Office communicates news and information about the City of Peoria to internal and external audiences through the news media, print, television, web and electronic sources.

 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide accurate and timely news and information to news media, Peoria’s customers, citizens, elected officials, and employees			
◆ Maintain professional working relationships with print and electronic media, issue news releases and supplemental background information and answer media inquiries promptly and accurately.			
◆ Coordinate news conferences and press meetings and research and answer council, staff, and citizen questions.			
◆ Publish City Talk, the monthly employee newsletter.			
✓ Publish CityTalk Newsletter	12	6	0
➤ Educate Peoria residents about public policy and pertinent information			
◆ Publish Peoria Focus, the citizens quarterly newsletter, and coordinate content and publication of Peoria's web site.			
✓ Publish Peoria Focus	4	4	4
◆ Create unique publications and assist with various departmental publications such as contact brochures, voter information, and Peoria's Annual Report.			
✓ Publish Annual Report	1	1	1
➤ Increase coverage of Peoria news in print and broadcast media			
◆ Assist news media and city departments in coordination and publication/production of newsworthy events and programs.			
➤ Improve the professional appearance of Peoria’s publications and materials			
◆ Coordinate production of departmental brochures, publications, and web pages.			
➤ Assist staff and elected officials with public information needs			
◆ Assist in research for council columns and write news releases and other public information pieces for city departments as requested.			
➤ Develop and foster relationships with news media, management, elected officials, city staff, citizens, and public relations staff in key organizations			
◆ Participate and contribute to professional groups and organizations as available.			




Office of Communications
Public Information Office Division

Related Council Goal
Leadership And Image

Performance Management and Resource Summary

- **Identify and utilize resources and tools to effectively deliver Peoria news and information**
 - ◆ Continue utilization of traditional news media, direct public information, the internet, and pursue emerging technologies such as cable television and fax-back.

- **Act as official spokesperson for City of Peoria as requested**
 - ◆ Respond on behalf of the city to news media interview requests and speak at public forums and organizations as requested.

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	5.00	5.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$321,833	\$380,449	\$475,325	\$508,586
Contractual Services	\$188,678	\$187,882	\$194,395	\$260,293
Commodities	\$60,846	\$69,441	\$41,916	\$42,600
Total:	\$571,357	\$637,772	\$711,636	\$811,479
<i>% Change from Prior Year</i>		<i>11.62%</i>	<i>11.58%</i>	<i>14.03%</i>




Office of Communications
Peoria Channel 11 Division

Related Council Goal
Leadership And Image

Performance Management and Resource Summary

Peoria Channel 11 develops and broadcasts television programming and public service announcements to inform residents about the city and its programs and services.

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	3.00	3.00	3.00	3.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$260,786	\$275,114	\$286,840	\$285,171
Contractual Services	\$124,247	\$138,253	\$163,064	\$123,943
Commodities	\$15,751	\$11,257	\$5,581	\$9,100
Capital Outlay	\$286,797	\$48,900	\$0	\$0
Total:	\$687,581	\$473,524	\$455,485	\$418,214
<i>% Change from Prior Year</i>		<i>-31.13%</i>	<i>-3.81%</i>	<i>-8.18%</i>

Performance Spotlight

Department Mission

To advance and revitalize the community through sustainable planning, preservation and neighborhood programs.

DEPARTMENT FUNCTIONS

Planning & Community Development Administration

The Planning and Community Development administrative division provides overall management direction and support for the Community Development, Systems Planning and Neighborhood Revitalization divisions.

Planning Division

The purpose of the Planning division is to develop and implement the City's current and long range development standards and policies. The Planning Division serves as advisory staff to the Planning and Zoning Commission, the Board of Adjustment, the Design Review Board and the various City hearing officer positions. Activities include:

- ✓ Zoning Cases
- ✓ Subdivision Plat and Site Plan Reviews
- ✓ Design Review
- ✓ Variances
- ✓ Use Permits
- ✓ Sign Permits
- ✓ Zoning Ordinance Amendments
- ✓ Petitions for Annexation
- ✓ General Plan Amendments
- ✓ Special Studies

Neighborhood Revitalization

The purpose of the Neighborhood Revitalization division is to provide programs and services to homeowners, neighborhood associations, and non-profit partners that help revitalize and enhance quality of life in Peoria's older neighborhoods. Services include:

- ✓ Neighborhood Grants
- ✓ HOA Academy
- ✓ Neighborhood Pride Program
- ✓ Homebuyer Assistance
- ✓ Foreclosure Assistance
- ✓ Public Housing Program

Systems Planning and Sustainability

The purpose of the Systems Planning division is to ensure the City's systems infrastructure Master Plans (transportation, utilities, and parks/open space) are well coordinated and support existing development policies.

Key Outcome Measures Planning and Community Development

- ❖ % of residents rating the overall quality of development in Peoria as good to excellent
- ❖ Preserved park/open space (acres/1000 population)
- ❖ Customer Service Survey Ratings



Planning and Community Development

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$1,720,402	\$1,779,853	\$1,573,510	\$1,611,870	\$1,502,200	-4.53%
Contractual Services	\$2,665,581	\$2,385,432	\$4,076,802	\$2,610,120	\$4,397,562	7.87%
Commodities	\$54,184	\$34,353	\$66,782	\$50,243	\$42,861	-35.82%
Capital Outlay	\$133,231	\$7,899	\$0	\$0	\$0	NA
Total :	\$4,573,398	\$4,207,537	\$5,717,094	\$4,272,233	\$5,942,623	3.94%

Expenditures by Division						
Neighborhood Coordination	\$488,746	\$576,054	\$510,170	\$510,141	\$518,632	1.66%
Community Dev Administration	\$656,558	\$662,207	\$564,628	\$488,405	\$364,106	-35.51%
Planning	\$1,310,702	\$1,183,795	\$1,154,001	\$769,342	\$895,312	-22.42%
Systems Planning	\$0	\$0	\$0	\$354,840	\$636,586	NA
Public Housing Project	\$151,487	\$245,619	\$327,871	\$327,871	\$327,871	0.00%
Sect 8 Housing	\$650,140	\$761,907	\$818,094	\$818,094	\$879,728	7.53%
Capital Fund Prog (Hud)	\$242,082	\$136,611	\$431,443	\$161,293	\$270,400	-37.33%
Home Grant	\$451,897	\$14,309	\$416,971	\$132,964	\$505,530	21.24%
Comm Dev Block Grant	\$621,786	\$627,035	\$1,493,916	\$709,283	\$1,544,458	3.38%
Total :	\$4,573,398	\$4,207,537	\$5,717,094	\$4,272,233	\$5,942,623	3.94%

Staffing by Division						
Neighborhood Coordination	4.05	4.05	3.80	3.80	3.08	-18.95%
Community Dev Administration	5.00	5.00	4.00	3.00	2.50	-37.50%
Planning	11.00	9.00	8.00	6.00	6.00	-25.00%
Systems Planning	0.00	0.00	0.00	2.00	2.00	NA
Comm Dev Block Grant	0.25	0.25	1.00	1.20	1.92	92.00%
Total :	20.30	18.30	16.80	16.00	15.50	-7.74%



Planning and Community Development

Neighborhood Coordination Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

The Neighborhood Coordination Division is responsible for implementing programs, projects and services that proactively respond to homeowners associations, neighborhood groups and individual citizens. This division is also responsible for running the Neighborhood Pride Program as well as various federally funded low and moderate income assistance programs.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Offer Federal grants and City programs to assist citizens and not-for-profit entities in developing or maintaining the integrity of homes, neighborhoods and local assistance services**

◆ Provide public outreach and educational opportunities and materials at various forums

✓ Percentage of registrants to available space at HOA Academy classes	90%	100%	90%
✓ Number of Neighborhood Meetings conducted for the purpose of promoting Neighborhood Services Programs	31	21	20

◆ Administer programs designed to allow local agencies and citizens access to Federal grants and City programs

✓ Percentage of projects completed from the HUD Annual Action Plan	71%	93%	75%
✓ Ensure HUD line of credit remains below 1.5 times the current year grant allocation	Yes	Yes	Yes
✓ Number of projects completed utilizing the Neighborhood Pride Program	6	5	5
✓ Number of projects funded through the Neighborhood Grant Program	17	14	13
✓ Number of households assisted through the Emergency Home Repair Program	27	40	20

◆ Oversee the contract administration of the Public Housing Authority

✓ Meet or exceed HUD "Standard Performer Rating"	No	Yes	Yes
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.05	4.05	3.80	3.08

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$302,164	\$371,044	\$297,108	\$244,924
Contractual Services	\$162,515	\$187,096	\$185,483	\$254,463
Commodities	\$24,067	\$17,913	\$27,550	\$19,245
Total:	\$488,746	\$576,054	\$510,141	\$518,632
<i>% Change from Prior Year</i>		17.86%	-11.44%	1.66%




Planning and Community Development
Community Dev Administration Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

Community Development Administration is responsible for the implementation and administration of City zoning, planning and development policies, issuance of building permits and building inspections, enforcement of City codes and management of the Housing program. The department also provides staff support to the City Council, Planning & Zoning Commission, Board of Adjustment, Design Review Board, Board of Appeals, and Neighborhood Pride Committee.


 <i>Goals, Objectives, and Measures</i>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide quality service to the customers of Community Development			
◆ Ensure staff is providing citizens and developers with accurate information and guidance regarding the City's General Plan, ordinances and codes			
✓ Route all policy information within 48 hours of receipt.	100%	100%	100%
✓ Respond to customer and developer concerns within 48 hours.	100%	100%	100%
◆ Ensure that service is provided in a timely manner by continuing to develop better processes and procedures including automation and revisions to existing codes			
◆ Develop administrative consistency throughout the Community Development Department			
✓ Hold management meetings on a biweekly basis.	100%	100%	100%
✓ % of employee evaluations completed.	100%	100%	100%
✓ % of Community Development employees attending at least 1 training opportunity	100%	100%	100%
➤ Ensure that Departmental programs and activities are consistent with the department's mission and are being accomplished within the budgetary limitations and in a timely manner			
◆ Monitor all programs including the 12 month policy agenda, Planning Work Program, 5-year Housing Program and Zucker Study			
✓ Ensure all programs are in compliance as indicated by their specific guidelines.	100%	100%	100%
✓ % of updates to the permitting system occurring before the update is due to take effect	100%	100%	100%
◆ Monitor annual budget to ensure cost effectiveness and efficiency			
◆ Apply for, secure and manage any qualifying state and federal funded grants			
➤ Maintain Community Development information in a Geographic Information System (GIS) compatible with the City's Enterprise system			
◆ Update Community Development data into GIS in a timely fashion			
✓ % of Community Development data entered into GIS within 30 days of data updates	100%	100%	100%



Planning and Community Development
Community Dev Administration Division

Related Council Goal
Total Planning

Performance Management and Resource Summary

 Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.00	5.00	3.00	2.50

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$507,898	\$537,437	\$372,165	\$291,546
Contractual Services	\$134,135	\$120,076	\$106,882	\$61,155
Commodities	\$14,525	\$4,695	\$9,358	\$11,405
Total:	\$656,558	\$662,207	\$488,405	\$364,106
<i>% Change from Prior Year</i>		<i>0.86%</i>	<i>-26.25%</i>	<i>-25.45%</i>



Planning and Community Development

Planning Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

The Planning Division is responsible for the implementation and administration of City zoning, planning and development policies.

<i>Goals, Objectives, and Measures</i>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide timely, consistent Customer Service			
◆ Provide for timely processing of planning applications and planning permits			
✓ Route all planning applications within three (3) days of submittal	100%	100%	100%
✓ Route all pre-application submittals two (2) working days prior to pre-application meeting	100%	100%	100%
✓ Review all business licenses within three (3) days of receipt	95%	100%	100%
◆ Process development applications in a timely manner			
✓ Provide planning review comments within 3 weeks of submittal/resubmittal.	90%	90%	100%
✓ Schedule public hearing cases for Commission consideration within 3 weeks of comment resolution.	90%	100%	100%
◆ Respond/resolve client requests for information in a timely manner			
✓ Respond to inquiries within 24 hours of request.	90%	90%	90%
✓ Resolve inquiries within 72 hours of request.	75%	80%	80%
➤ Ensure responsive and relevant regulations and processes			
◆ Complete zoning code amendments within timeframes established in the 2 Year Long Range Planning Work Program			
✓ Complete text amendments within 3 months of projected deadline.	90%	80%	80%
➤ Oversee the Annual General Plan Amendment process			
◆ Initiate/complete annual process to amend General Plan within timeframe established by Plan			
✓ Complete annual process within 6 months of project initiation.	100%	100%	100%
➤ Oversee Strategic Planning Work Program			
◆ Initiate/complete projects within timeframe established by Program			
✓ Complete Strategic Planning projects within 3 months of the projected deadline	100%	50%	75%

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	11.00	9.00	6.00	6.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$831,629	\$767,295	\$542,127	\$548,688
Contractual Services	\$458,038	\$410,771	\$222,065	\$341,224
Commodities	\$12,803	\$5,729	\$5,150	\$5,400
Capital Outlay	\$8,232	\$0	\$0	\$0
Total:	\$1,310,702	\$1,183,795	\$769,342	\$895,312
<i>% Change from Prior Year</i>		-9.68%	-35.01%	16.37%




Planning and Community Development
Public Housing Project Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

This federally funded program provides decent and safe rental housing for eligible low-income families, the elderly and persons with disabilities.

 ***Summary of Resources***

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Contractual Services	\$151,487	\$245,619	\$327,871	\$327,871
Total:	\$151,487	\$245,619	\$327,871	\$327,871
<i>% Change from Prior Year</i>		<i>62.14%</i>	<i>33.49%</i>	<i>0.00%</i>




Planning and Community Development
Sect 8 Housing Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The federally funded program known as the Section 8 Housing Choice Voucher Program provides rental assistance to low income families by contracting with private owners and subsidizing a portion of the family's monthly rent.

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.00	0.00	0.00	0.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Contractual Services	\$650,140	\$761,907	\$818,094	\$879,728
Total:	\$650,140	\$761,907	\$818,094	\$879,728
<i>% Change from Prior Year</i>		<i>17.19%</i>	<i>7.37%</i>	<i>7.53%</i>




Planning and Community Development
Capital Fund Prog (Hud) Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

This federally funded program assists the Peoria Housing Authority with management improvements and the modernization of public housing developments and scattered site units.

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.00	0.00	0.00	0.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Contractual Services	\$165,350	\$128,496	\$161,293	\$270,400
Commodities	\$0	\$216	\$0	\$0
Capital Outlay	\$76,732	\$7,899	\$0	\$0
Total:	\$242,082	\$136,611	\$161,293	\$270,400
<i>% Change from Prior Year</i>		<i>-43.57%</i>	<i>18.07%</i>	<i>67.65%</i>




Planning and Community Development
Home Grant Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The HOME Investment Partnership Program is a federally funded grant program which helps non-profit agencies and developers expand the supply of affordable housing for low and moderate income persons. HOME projects include land acquisition, development or rehabilitation of affordable multi-family rental units and a homebuyer program.

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.00	0.00	0.00	0.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$5,623	\$1,086	\$0	\$0
Contractual Services	\$445,282	\$10,989	\$132,664	\$505,230
Commodities	\$992	\$2,234	\$300	\$300
Total:	\$451,897	\$14,309	\$132,964	\$505,530
<i>% Change from Prior Year</i>		<i>-96.83%</i>	<i>829.23%</i>	<i>280.20%</i>




Planning and Community Development
Comm Dev Block Grant Division

Related Council Goal

Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

CDBG (Community Development Block Grant) is a federally funded grant program which gives entitlement communities the ability to carry out a wide range of community development activities directed toward revitalizing neighborhoods, economic development and providing improved community facilities and services.

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.25	0.25	1.20	1.92

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$73,088	\$102,991	\$55,375	\$127,039
Contractual Services	\$498,634	\$520,478	\$652,258	\$1,412,719
Commodities	\$1,797	\$3,566	\$1,650	\$4,700
Capital Outlay	\$48,267	\$0	\$0	\$0
Total:	\$621,786	\$627,035	\$709,283	\$1,544,458
<i>% Change from Prior Year</i>		<i>0.84%</i>	<i>13.12%</i>	<i>117.75%</i>

Performance *spotlight*

Department Mission

The Peoria Police Department is committed to partnering with the community to maintain trust, ensure a high quality of life and safety, and preserve life and property.

DEPARTMENT FUNCTIONS

Police Administration

The Office of the Police Chief is responsible for the overall management direction and support of the Police Department including responding to Council and legislative activities, media and community relations, public information and management of the Professional Standards Unit (Internal Affairs).

Patrol Services

Patrol Services is responsible for partnering with the community to provide professional, responsible and proactive law enforcement. Activities include responding to calls, traffic enforcement and accident investigation and reconstruction

Neighborhood Services

The Neighborhood Services division is focused on improving quality of life by creating safer neighborhoods. Activities include the park ranger program, code compliance services and community referral services.

Criminal Investigations

Criminal Investigations is responsible for investigating criminal offenses, following up with victims of crime and working with other agencies to address social and criminal offenses.

Operational Support

Operational Support is responsible for the Tactical Enforcement Unit (SWAT) and the Special Investigations related to traffic, gang and drug concerns.

Youth and Support Services

Youth and Support Services is responsible for the School Resource Officer Program, recruitment and background investigations, firearms training and weapons inventory, property and evidence standards and compliance, records management and Police personnel training.

Communications/911 Call Center

Communications/911 Call Center is responsible for answering and dispatching calls for service and processing warrants in the computer aided dispatch system.

Administrative Support Services

Administrative Support Services is responsible for the department's strategic planning, payroll, budget/financial management, grant administration, crime analysis, fleet, equipment and technology, and accreditation requirements.

Key Outcome Measures Police Department

- ❖ Patrol response times to critical emergencies from dispatch to arrival
- ❖ UCR part 1 crime clearance rate
- ❖ Violent crimes per 1000/population
- ❖ Property crimes per 1000/population
- ❖ % of residents rating their neighborhood as a good to excellent place to live



Police

Operating Budget Summary

<i>Sort Description</i>	<i>FY 08 Actual</i>	<i>FY 09 Actual</i>	<i>FY 010 Budget</i>	<i>FY 010 Estimate</i>	<i>FY 11 Budget</i>	<i>Percent Change</i>
Expenditures by Category Name						
Personal Services	\$25,934,611	\$29,062,634	\$29,365,319	\$29,264,319	\$28,137,200	-4.18%
Contractual Services	\$7,425,141	\$7,087,327	\$7,829,584	\$6,599,056	\$6,048,692	-22.75%
Commodities	\$917,219	\$1,333,716	\$941,605	\$594,186	\$762,431	-19.03%
Capital Outlay	\$595,096	\$724,646	\$720,643	\$787,676	\$33,608	-95.34%
Total :	\$34,872,067	\$38,208,323	\$38,857,151	\$37,245,237	\$34,981,931	-9.97%

Expenditures by Division

Neighborhood Services	\$961,500	\$999,219	\$1,646,565	\$1,670,920	\$1,683,113	2.22%
Police Administration	\$1,941,362	\$2,263,539	\$2,727,372	\$2,071,244	\$1,754,765	-35.66%
Criminal Investigation	\$3,883,181	\$4,366,297	\$4,227,369	\$4,257,065	\$3,719,375	-12.02%
Patrol Services - South	\$15,049,818	\$15,486,459	\$16,302,802	\$10,907,517	\$10,926,943	-32.98%
Patrol Services - North	\$0	\$0	\$0	\$4,089,237	\$6,028,017	NA
Operations Support	\$3,594,529	\$4,954,976	\$4,647,519	\$4,521,234	\$2,412,243	-48.10%
Pd Technical Support	\$4,849,563	\$3,549,655	\$3,726,950	\$3,412,678	\$3,524,911	-5.42%
Staff Services	\$1,313,942	\$1,007,402	\$1,084,957	\$1,322,240	\$1,228,758	13.25%
Pd Communications	\$2,475,614	\$2,835,318	\$2,784,050	\$2,813,859	\$2,685,301	-3.55%
Strategic Planning	\$74,699	\$814,265	\$482,217	\$788,716	\$667,634	38.45%
Az Auto Theft Grant	\$0	\$12,700	\$0	\$10,227	\$0	NA
St Anti-Racketeering-Pd	\$80,732	\$597,696	\$281,150	\$202,600	\$228,020	-18.90%
Federal Forfeiture	\$34,801	\$2,000	\$5,000	\$2,500	\$0	-100.00%
GITEM Grant	\$0	\$70,942	\$17,224	\$17,224	\$17,224	0.00%
Fifty in Twelve DUI Grant	\$0	\$10,037	\$0	\$27,000	\$0	NA
xx	\$0	\$30,000	\$0	\$60,000	\$0	NA
Victims Of Crime Act Grant	\$21,080	\$41,226	\$0	\$46,068	\$41,200	NA
Justice Assistance Grant	\$20,488	\$13,877	\$16,667	\$120,065	\$16,667	0.00%
Opep Grant - Cfda 20.600	\$105,121	\$88,671	\$43,060	\$106,553	\$43,060	0.00%
Bulletproof Vest Partnership	\$2,841	\$13,772	\$0	\$0	\$0	NA
St Anti-Racketeering - PD	\$11,716	\$12,000	\$0	\$13,500	\$0	NA
Federal DEA IGA	\$15,854	\$16,329	\$0	\$16,904	\$0	NA
Gila River Indian Res. Grant	\$0	\$0	\$235,000	\$0	\$0	-100.00%
Homeland Security CFDA#	\$434,103	\$1,019,072	\$624,249	\$767,036	\$0	-100.00%
Citizen Donations-Pd	\$283	\$2,873	\$1,500	\$350	\$1,500	0.00%
Police Explorer Trust Fd	\$840	\$0	\$3,500	\$500	\$3,200	-8.57%
Total :	\$34,872,067	\$38,208,323	\$38,857,151	\$37,245,237	\$34,981,931	-9.97%

Staffing by Division

Neighborhood Services	8.50	8.50	18.00	19.00	20.00	11.11%
Police Administration	18.00	18.00	19.00	11.00	10.00	-47.37%
Criminal Investigation	34.00	35.00	35.00	34.00	31.00	-11.43%
Patrol Services - South	133.00	128.00	127.00	76.00	89.00	-29.92%
Patrol Services - North	0.00	0.00	0.00	47.00	54.00	NA
Operations Support	28.00	42.00	38.00	38.00	18.00	-52.63%



FY 2011 Program Budget
Programs

Pd Technical Support	28.00	15.00	15.00	10.00	15.00	0.00%
Staff Services	9.00	8.00	7.00	11.00	8.00	14.29%
Pd Communications	34.00	35.00	35.00	34.00	34.00	-2.86%
Strategic Planning	2.00	6.00	5.00	10.00	8.00	60.00%
Total :	294.50	295.50	299.00	290.00	287.00	-4.01%



Police

Neighborhood Services Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Neighborhood Services Division works to promote and preserve the integrity and safety of neighborhoods. This work is accomplished by ensuring City code violations are investigated and resolved and by offering programs to revitalize older neighborhoods that are showing signs of deterioration. Neighborhood Services also provides formal and informal training and educational information to Homeowners Associations and individual citizens as well as offering other programs funded by the Federal Government aimed at assisting individual citizens and not-for-profit entities in developing or maintaining the integrity of homes and neighborhood areas.

Goals, Objectives, and Measures

Promote and preserve integrity and safety of neighborhoods

Inspect properties, advise owners of violations and monitor and resolve open cases

	<u>FY 2009 Actual</u>	<u>FY 2010 Estimate</u>	<u>FY 2011 Projected</u>
Number of business days from initial complaint to first inspection	2	1.34	1.50
Average number of inspections per day per officer	33	14	15
Total number of special ordinance inspections (such as graffiti, paint security and signage) per month	1,256	604	500
Percentage of cases resolved through voluntary compliance	87%	98%	90%
Total number of inspections per month	5,203	1,433	1,500

Manage the Animal Control function

To manage the Animal Control function in a timely manner.

PSO's assigned to the Animal Control function will submit completed bite reports within 48 hours of being assigned	85%	80%	80%
Animal Control Officers will issue traps within 72 hours of citizen request	73%	73%	75%

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	8.50	8.50	19.00	20.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$678,752	\$769,870	\$1,376,725	\$1,448,316
Contractual Services	\$255,471	\$219,905	\$286,515	\$217,947
Commodities	\$18,103	\$9,444	\$7,680	\$16,850
Capital Outlay	\$9,174	\$0	\$0	\$0
Total:	\$961,500	\$999,219	\$1,670,920	\$1,683,113
<i>% Change from Prior Year</i>		<i>3.92%</i>	<i>67.22%</i>	<i>0.73%</i>



Police

Police Administration Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Administrative Division is responsible for providing public information assistance/ coordination on Departmental activities, managing utilization of fiscal and material resources, development of sound policies and practices, planning and research activities.

Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Provide guidelines and direction to employees and assist citizens			
◆			
✓ Percent of employee appraisals completed within 30 days of due date	91%	92%	90%
✓ % of total citizen complaints completed within 30 days	100%	80%	80%
✓ % of administrative investigations completed within 60 days	0%	50%	50%
◆ Promote positive image for the Police Department through open media relations and timely notification of significant Police Department events and activities.			
✓ News media releases	147	120	125
✓ News media releases within 24 hours of event	13	12	15
✓ Press Contacts	2,243	1,455	1,500
➤ Manage the Department's Volunteer Program			
◆ To utilize trained volunteers to enhance the level of service to our citizens.			
✓ Volunteer force equivalent to 100% of an FTE	13%	23%	20%
✓ Dollar value of volunteer hours utilized	\$149,312	\$105,000	\$95,000
✓ Total number of Volunteer Hours Utilized	7,733	7,800	7,800
➤ Promote community partnership, education, and positive relations			
◆ Provide the community information/education in crime prevention and reduction.			
✓ Occupied multi-family units certified in "Crime Free Multi-Housing" (CFMH)	37%	45%	40%
✓ Citizen rating of quality of contact with police	NA	60%	65%
✓ Citizen rating of safety in their neighborhood during the day	NA	65%	65%
✓ Citizen rating of safety of their neighborhoods after dark	NA	65%	65%
✓ Citizen rating of safety of business areas during the day	NA	70%	65%
✓ Citizens rating of safety of business areas after dark	NA	65%	65%

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	18.00	18.00	11.00	10.00
<hr/>				
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,718,161	\$1,967,305	\$1,664,983	\$1,319,027
Contractual Services	\$170,426	\$229,511	\$262,133	\$225,978
Commodities	\$52,775	\$66,723	\$144,128	\$209,760
Total:	\$1,941,362	\$2,263,539	\$2,071,244	\$1,754,765
<i>% Change from Prior Year</i>		16.60%	-8.50%	-15.28%



Police

Criminal Investigation Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Criminal Investigations Bureau is comprised of four units; the Crimes Against Person Unit (CAP), the Property Crime Unit (PCU), the Family Crimes Unit (FCU), and the Street Crimes Unit (SCU). The Bureau is responsible for investigating serious crimes against persons and family violence related crimes; handling property crimes; investigating crimes involving domestic violence and sexual misconduct crimes; and handling illegal narcotics activities, and stolen property.



Goals, Objectives, and Measures

FY 2009 **FY 2010** **FY 2011**
Actual **Estimate** **Projected**

➤ **To professionally investigate crimes**

◆ All cases filed to the City/County Attorney are in accordance with established protocols.

✓ Percentage of UCR Part I Crimes assigned to Investigators	10%	41%	35%
✓ Percentage of UCR Part I Crimes cleared	39%	23%	15%
✓ Homicide clearance rate based on population and total count of homicides	0%	36%	50%
✓ Robbery clearance rate based on population and total count of robberies	.23%	47%	15%
✓ Assault clearance rate based on number of cases handled	.73%	63%	50%
✓ Number of stolen vehicles reported	503	234	500
✓ Percentage of stolen vehicles recovered	52.5%	60%	60%
✓ Number of victims served	72	120	120
✓ Services provided to victims	252	275	275



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	34.00	35.00	34.00	31.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$3,390,418	\$3,855,599	\$3,806,300	\$3,331,773
Contractual Services	\$433,814	\$482,150	\$431,381	\$368,802
Commodities	\$29,909	\$28,548	\$19,384	\$18,800
Capital Outlay	\$29,040	\$0	\$0	\$0
Total:	\$3,883,181	\$4,366,297	\$4,257,065	\$3,719,375
<i>% Change from Prior Year</i>		12.44%	-2.50%	-12.63%



Police

Patrol Services - South Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Patrol Services Bureau works in partnership with the community to provide professional and responsible law enforcement services to its citizens by expeditiously responding to calls for service and providing proactive vehicle, foot, and bike patrol to control criminal activity. The Bureau provides traffic enforcement, accident investigation and reconstruction, referral services to the public, Priority 3 call back requests and walk-in assistance to the community.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Immediately respond to all emergency situations and provide a timely response to all other calls for police assistance**

◆ Analyze staffing assignments on an annual basis to ensure maximum service delivery.

✓ Total arrests per 1,000 population	7	19.2	15
✓ Total arrests for UCR Part I Crimes per sworn FTE	.13	15.9	15
✓ UCR Part I Crimes reported per 1,000 population	8.43	26	24
✓ Crimes committed per 1,000 population	28.5	28.5	26
✓ Reduce property crimes per 1,000 persons	.15	7%	5%
✓ Reduce violent crimes per 1,000 persons	.07	4%	2%
✓ Total arrests for UCR Part II drug offenses per 1,000 population	.57	1.5	1.0
✓ Property crimes per 1,000 population	7.93	24.4	20
✓ Priority I response times within 5 minutes	72%	100%	90%
✓ Priority 2 response times within 15 minutes	96%	100%	90%
✓ Priority 3 response times within 45 minutes	97%	60%	50%



Summary of Resources

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	133.00	128.00	76.00	89.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$12,205,972	\$12,829,941	\$8,583,900	\$8,913,885
Contractual Services	\$2,515,752	\$2,455,051	\$2,152,273	\$1,877,816
Commodities	\$328,094	\$201,468	\$171,344	\$135,242
Total:	\$15,049,818	\$15,486,459	\$10,907,517	\$10,926,943
<i>% Change from Prior Year</i>		2.90%	-29.57%	0.18%



Police

Operations Support Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Operations Support Bureau (OSB) works in partnership with the Patrol Services Bureau (PSB) to provide the community professional and responsive law enforcement services. The Bureau consists of the traffic enforcement unit, the Canine Unit, the Targeted Enforcement Unit, and the department's part-time Special Assignment Unit (SAU).



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Reduce traffic accidents by visible and aggressive police presence and to respond in a timely manner citizens traffic concerns**

◆ Deploy personnel to effectively address traffic accidents and traffic enforcement.

✓ Fatal traffic accidents per 1,000 population	.04	.02	.05
✓ Percentage of traffic accident record drawings completed within 45 days	100%	100%	80%
✓ DUI arrests per 1,000 population	2.23	3.26	4.05
✓ Total accidents per 1,000 population	7.10	11.7	15.65

➤ **Utilize all available resources to address customer service related concerns and positively impact neighborhood quality of life issues**

◆ Utilize community policing concepts that educate and facilitate positive relations between the community and the police department.

✓ Targeted Enforcement Unit shall render service on 40 arrests warrants	100%	100%	100%
✓ Targeted Enforcement Unit shall contact 6 sex offenders on a quarterly basis	NA	100%	100%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	28.00	42.00	38.00	18.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$2,975,511	\$4,447,319	\$4,146,161	\$2,255,931
Contractual Services	\$507,880	\$442,858	\$323,885	\$127,337
Commodities	\$111,138	\$64,799	\$51,188	\$28,975
Total:	\$3,594,529	\$4,954,976	\$4,521,234	\$2,412,243
<i>% Change from Prior Year</i>		<i>37.85%</i>	<i>-8.75%</i>	<i>-46.65%</i>



Police

Pd Technical Support Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Support Bureau is responsible for processing and maintaining accurate police records of activities and the timely retrieval and distribution of appropriate records; implementation and updating/support of the Department's automated information systems, effective and efficient evidence and property control; and timely and effective processing of property.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Ensure proper inventory, maintenance, storage, and disposition of acquired property, evidence, and Department equipment in compliance with CALEA standards**

◆ **Ensure integrity of property/evidence/equipment.**

✓ Number of Property/Evidence Items Received	12,209	14,194	13,200
✓ Number of Property/Evidence Items Released	9,471	22,106	20,000
✓ Out-process 2,000 adjudicated items from storage on a quarterly basis	100%	100%	100%

➤ **Maintain an accurate automated and manual records management system**

◆ **Police reports are processed in compliance with department standards.**

✓ Percent of Traffic Citations entered by Records Management	100%	100%	90%
✓ Process all citations within 72 hours		100%	90%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	28.00	15.00	10.00	15.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,705,321	\$783,938	\$842,265	\$1,249,218
Contractual Services	\$2,922,446	\$2,682,331	\$2,564,490	\$2,271,193
Commodities	\$96,480	\$68,386	\$5,923	\$4,500
Capital Outlay	\$125,316	\$15,000	\$0	\$0
Total:	\$4,849,563	\$3,549,655	\$3,412,678	\$3,524,911
<i>% Change from Prior Year</i>		<i>-26.80%</i>	<i>-3.86%</i>	<i>3.29%</i>



Police
Staff Services Division

Related Council Goal
Community Building: Preserve and Expand Our Quality of Life

Performance Management and Resource Summary

The Staff Services Bureau is responsible for managing the recruitment and promotional activities for the Department. The Bureau also oversees the Field Training Program for sworn officers, and ensures all Department training requirements are met for sworn personnel within AZPOST guidelines. The Bureau is responsible for in-service and specialized training for all members of the department, sworn and civilian.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Recruit and retain quality personnel and create a diverse workforce**

◆ To effectively and professionally promote the recruitment and retention process.

✓ Background investigations completed within 60 days	141	95%	95%
✓ Sworn and Civilian FTE's per 1,000 population	1.72	1.81	1.81
✓ Authorized positions filled at all times		90%	90%

➤ **Manage the Department's Training function**

◆ Meet AZPOST Training requirements pertaining to sworn personnel.

✓ Number of proficiency training hours attended per sworn employee (AZPOST Minimum 8-hours every 3-years)	4	16	16
✓ Number of continuing training hours attended per sworn employee (AZPOST Minimum 8 hrs)	23	24	24
✓ Complete of all AZPost training requirements to maintain certifications		95%	95%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	9.00	8.00	11.00	8.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$739,967	\$661,846	\$990,431	\$792,137
Contractual Services	\$431,505	\$234,066	\$216,009	\$312,596
Commodities	\$142,470	\$111,490	\$115,800	\$124,025
Total:	\$1,313,942	\$1,007,402	\$1,322,240	\$1,228,758
<i>% Change from Prior Year</i>		<i>-23.33%</i>	<i>31.25%</i>	<i>-7.07%</i>



Police

Pd Communications Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Communications Bureau is responsible for providing efficient and effective service in the areas of Police telephone, radio, and teletype communication.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Provide accurate, timely, and responsive telecommunications service to the community**

◆ Average dispatch time of Priority 1 Calls does not exceed 2 minutes.

✓ Average dispatch time for Priority 1 Calls(minutes)	1.30	1.38	1.75
✓ Priority 1 Calls, number of calls	6,275	6,493	6,500

◆ Average dispatch time of Priority 2 Calls does not exceed 2 minutes.

✓ Average dispatch time for Priority 2 Calls(minutes)	6.13	6.25	5.00
✓ Priority 2 Calls, number of calls	26,414	24,481	25,000

◆ Average dispatch time of Priority 3 Calls does not exceed 10 minutes.

✓ Average dispatch time for Priority 3 Calls(minutes)	53.39	60.48	40.00
✓ Priority 3 Calls, number of calls	16,037	18,216	18,000

◆ Provide accurate, timely, and responsive telecommunications services to the community.

✓ Total calls processed (includes outgoing calls)	315,907	276,930	281,290
✓ Total 911 calls processed	64,560	61,100	61,000
✓ Percent of 911 calls answered in less than 10 seconds	91%	87%	90%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	34.00	35.00	34.00	34.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$2,303,884	\$2,580,238	\$2,583,611	\$2,443,468
Contractual Services	\$161,920	\$210,301	\$228,198	\$238,833
Commodities	\$9,810	\$44,779	\$2,050	\$3,000
Total:	\$2,475,614	\$2,835,318	\$2,813,859	\$2,685,301
<i>% Change from Prior Year</i>		<i>14.53%</i>	<i>-0.76%</i>	<i>-4.57%</i>



Police
Strategic Planning Division

Related Council Goal
Total Planning

Performance Management and Resource Summary

The Strategic Planning Division is responsible for planning and research activities, analyzing and projecting crime trends, and managing the process of securing international re-accreditation status through the Commission on Accreditation for Law Enforcement Agencies (CALEA).



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Identify significant crime trends and communicate the data to relevant Department personnel and Command Staff**

◆ To compile, input, and analyze current crime statistics, and disseminate information in a timely manner.

✓ Update department statistical site monthly	100%	100%	100%
✓ Number of Crime bulletins disseminated	127	80	100
✓ Attendance at Command Staff meetings to provide briefings on crime issues	12	12	12

➤ **Establish/revise written policy and procedures**

◆ Annually review/update existing policies and procedures in compliance with the Commission on Accreditation for Law Enforcement Agencies (C.A.L.E.A.).

✓ Percent of policies reviewed	45%	100%	100%
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	2.00	6.00	10.00	8.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$67,876	\$794,433	\$770,878	\$611,678
Contractual Services	\$6,755	\$18,646	\$17,838	\$55,956
Commodities	\$68	\$1,186	\$0	\$0
Total:	\$74,699	\$814,265	\$788,716	\$667,634
% Change from Prior Year		990.06%	-3.14%	-15.35%




Police
Victims Of Crime Act Grant Division


Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary


The VOCA Grant provides financial support for the City Attorney’s Victim Assistance Program. Its primary requirement is that the majority of the funding it provides must be used to do direct service work with victims (this includes statutory required victim notification). With a grant match from the City of Peoria it provides monies for the Victim Assistance Coordinator’s salary, printing costs, office supplies, publications, telephone expenses, and trainings.

 ***Goals, Objectives, and Measures***

FY 2009 **FY 2010** **FY 2011**
Actual **Estimate** **Projected**

 **To preserve and protect victims’ rights during the prosecution of criminal cases**

- ◆ Carry out all prosecutorial statutory mandates to allow victims to fully participate in the criminal justice system.
 - ✓ Number of victims served
 - ✓ Services provided to victims
 - ✓ Victim Surveys Returned
 - ✓ Victim Impact Statements Received
- ◆ Increase quantity and quality of information and support provided to crime victims.
 - ✓ Number of letters to victims
 - ✓ Number of phone calls to victims
 - ✓ Community Awareness Presentations

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.00	0.00	0.00	0.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$19,663	\$41,226	\$46,068	\$41,200
Contractual Services	\$1,417	\$0	\$0	\$0
Total:	\$21,080	\$41,226	\$46,068	\$41,200
<i>% Change from Prior Year</i>		<i>95.57%</i>	<i>11.75%</i>	<i>-10.57%</i>

Performance Spotlight

Department Mission

To preserve and enhance the City of Peoria's assets and resources for future generations through sustainable practices, and quality service, operation and maintenance of the City's infrastructure and facilities.

DEPARTMENT FUNCTIONS

PUBLIC WORKS

Public Works Administration

The Public Works administrative division develops, manages, and provides overall management direction and support for the City's Public Works functions.

Solid Waste/Recycling

The Solid Waste division provides curbside collection service for household refuse, recyclables, bulk items, and refuse collection services for our commercial and multi-family customers.

Streets and Storm Drain

The Streets and Storm Drain divisions are responsible for the overall management of the following programs:

- ✓ Signals and Street Lights
- ✓ Signing and Striping
- ✓ Pavement Maintenance
- ✓ Street Sweeping
- ✓ Storm Water Management

Fleet Maintenance

The Fleet Maintenance division is responsible for maintaining and managing the City's vehicle and equipment inventory.

Facilities

The Facilities divisions are responsible for operating and/or maintaining all City buildings, grounds and appurtenances and planning for system and equipment replacements. Service areas include:

- ✓ Custodial
- ✓ Building Maintenance
- ✓ Technical and Utility Management

Transit

The Transit division is responsible for providing on-call transportation services throughout the City to facilitate ADA and non-ADA citizen travel to medical appointments, social activities and shopping.

Key Outcome Measures Public Works

- ❖ Residential Recycling Diversion Rate
- ❖ % of pavement surfaces graded at 70% or better
- ❖ Maintain City's fleet "in-service" at 95% or better
- ❖ 100% compliance with all storm drain requirements

DEPARTMENT FUNCTIONS *UTILITIES*

Utilities Administration

The Utilities Administration division is responsible for providing overall management direction and support to the City's Utilities functions.

Field Operations

Field Operations includes the operation and maintenance of the water distribution, wastewater collection system, wells, reservoirs, booster stations, wastewater lift stations, and utility locating and marking services. Divisions include:

- ✓ Water Production
- ✓ Water Distribution
- ✓ Blue Stake
- ✓ Wastewater Collection

Key Outcome Measures Utilities

- ❖ Experience no service delivery interruptions
- ❖ 100% compliance with all water and wastewater regulations

Water Resources and Environmental

The Water Resources and Environmental division is responsible for managing the City's water resource portfolio and ensuring the City meets Federal, State and Local compliance regulations for water, wastewater, storm water and air quality

- ✓ Water Resources and Conservation
- ✓ Water Supply
- ✓ Environmental (Recycling) Services
- ✓ Water Environmental Programs
- ✓ Wastewater Industrial Users

Treatment Plant Operations

Treatment Plant Operations is responsible for customer service, operational support and overall management of treatment plant operations. The City currently operates and maintains the following treatment facilities:

- ✓ Greenway Water Treatment Plant
- ✓ Quintero Treatment Plant
- ✓ Beardsley Water Reclamation Facility
- ✓ Jomax Water Reclamation Facility
- ✓ Butler Water Reclamation Facility



Public Works

Operating Budget Summary

Sort Description	FY 08 Actual	FY 09 Actual	FY 010 Budget	FY 010 Estimate	FY 11 Budget	Percent Change
Expenditures by Category Name						
Personal Services	\$18,942,535	\$20,675,469	\$19,450,501	\$19,291,030	\$18,020,815	-7.35%
Contractual Services	\$40,258,580	\$39,707,624	\$37,315,018	\$36,377,866	\$37,512,072	0.53%
Commodities	\$9,650,131	\$6,550,515	\$6,690,902	\$6,362,765	\$6,537,042	-2.30%
Capital Outlay	\$4,444,450	\$2,877,447	\$2,807,122	\$2,579,267	\$2,197,276	-21.72%
Total :	\$73,295,696	\$69,811,054	\$66,263,543	\$64,610,928	\$64,267,205	-3.01%

Expenditures by Division

Public Works Administration	\$470,182	\$617,660	\$631,252	\$581,015	\$549,037	-13.02%
Utilities-Water/Ww Admin	\$1,830,077	\$1,701,273	\$1,689,931	\$1,386,751	\$1,328,538	-21.39%
Utilities Operations Admin	\$1,849,558	\$1,906,944	\$1,813,152	\$1,833,944	\$1,721,705	-5.04%
Greenway Potbl Wtr Trt Plant	\$3,149,434	\$3,350,164	\$3,335,347	\$3,334,513	\$3,404,961	2.09%
Quintero Treatment Plant	\$904,863	\$671,611	\$696,057	\$695,858	\$510,757	-26.62%
Production Svcs	\$3,196,945	\$3,275,015	\$3,544,527	\$3,451,463	\$4,011,703	13.18%
Distribution Services	\$3,006,259	\$2,475,913	\$1,914,564	\$2,028,811	\$2,196,133	14.71%
Blue Staking	\$375,016	\$398,137	\$390,201	\$401,544	\$417,794	7.07%
Water Resources/Conservation	\$1,426,545	\$1,220,702	\$1,162,519	\$1,291,294	\$1,230,683	5.86%
Water Supply	\$4,491,049	\$4,704,423	\$5,273,543	\$4,773,959	\$5,221,458	-0.99%
Utilities Engineering	\$1,115,160	\$1,426,623	\$968,464	\$840,118	\$0	-100.00%
Utilities Environmental	\$1,387,455	\$1,332,885	\$1,733,758	\$1,617,420	\$1,505,957	-13.14%
Wtr Eq Reserve	\$204,689	\$942	\$0	\$0	\$23,800	NA
Beardsley Water Reclamation Facility	\$2,430,136	\$2,392,414	\$1,941,381	\$1,750,106	\$1,784,805	-8.07%
Ww Collection/Prevention	\$5,589,290	\$2,851,330	\$1,537,615	\$1,502,651	\$1,414,035	-8.04%
Ww Industrial Users	\$822,405	\$778,204	\$573,200	\$706,995	\$870,164	51.81%
Jomax Water Reclamation Facility	\$1,616,657	\$1,698,378	\$1,341,457	\$1,314,725	\$1,344,522	0.23%
Butler Water Reclamation Facility	\$1,163,481	\$4,207,753	\$4,985,190	\$4,911,788	\$5,138,745	3.08%
Ww Eq Reserve	\$55,497	\$496	\$40,000	\$40,000	\$0	-100.00%
Commercial Collection	\$1,604,751	\$1,852,108	\$1,939,516	\$1,836,218	\$2,035,336	4.94%
Solid Waste Admin	\$635,821	\$670,919	\$650,440	\$644,701	\$654,214	0.58%
Residential Collection	\$6,984,257	\$7,532,146	\$4,219,904	\$4,536,871	\$4,896,734	16.04%
Residential Recycling	\$0	\$0	\$1,960,913	\$2,068,120	\$2,088,446	6.50%
Environmental Services	\$2,271,898	\$593,205	\$458,021	\$456,312	\$338,267	-26.15%
Solid Waste Eq Reserve	\$31,329	\$1,560,555	\$1,749,589	\$1,153,389	\$826,200	-52.78%
Solid Waste Expansion	\$2,312,949	\$216,355	\$83,000	\$88,881	\$100,000	20.48%
Storm Drain - NPDES	\$471,915	\$492,303	\$607,239	\$609,739	\$628,082	3.43%
Fleet Maintenance	\$5,444,826	\$5,398,349	\$5,025,534	\$4,572,688	\$4,713,700	-6.20%
Fleet Reserve	\$1,763,238	\$974,114	\$688,333	\$404,324	\$1,137,276	65.22%
Streets/Transit Equipment Reserve	\$1,054,601	\$75,603	\$333,000	\$870,481	\$0	-100.00%
Facilities Admin	\$571,197	\$528,916	\$444,277	\$499,090	\$341,970	-23.03%
Custodial Services	\$1,745,117	\$1,304,972	\$1,263,398	\$997,684	\$1,106,034	-12.46%
Nighttime Facilities Services	\$0	\$446,552	\$345,509	\$737,852	\$699,431	102.43%
Building Maintenance	\$904,987	\$848,508	\$823,784	\$866,274	\$265,717	-67.74%
Utility Management	\$1,075,391	\$1,095,820	\$1,333,919	\$1,170,286	\$1,087,064	-18.51%
Facilities Operating Projects	\$0	\$0	\$0	\$20,750	\$661,720	NA
Technical Operations	\$1,537,054	\$1,556,971	\$1,503,638	\$1,428,843	\$1,309,742	-12.90%
Streets Admin	\$927,445	\$892,130	\$765,710	\$755,064	\$808,844	5.63%



Signs And Striping	\$1,219,969	\$1,249,542	\$1,179,490	\$1,168,599	\$1,027,234	-12.91%
Traffic Signal Maintenance	\$2,152,943	\$2,260,298	\$2,363,003	\$2,368,783	\$2,461,724	4.18%
Street Maintenance	\$2,906,967	\$2,863,052	\$2,760,390	\$2,774,242	\$2,646,845	-4.11%
Sweeper Operations	\$963,762	\$943,634	\$755,636	\$747,441	\$751,210	-0.59%
Transit Division	\$1,365,792	\$1,166,371	\$1,260,336	\$1,194,535	\$1,006,618	-20.13%
Hb2565 Transp Grant	\$3,061	\$272,766	\$176,806	\$176,806	\$0	-100.00%
ADEQ Recycling Grant	\$261,728	\$0	\$0	\$0	\$0	NA
	\$0	\$4,997	\$0	\$0	\$0	NA
Total :	\$73,295,696	\$69,811,054	\$66,263,543	\$64,610,928	\$64,267,205	-3.01%

Staffing by Division

Public Works Administration	4.00	4.00	5.00	5.00	4.25	-15.00%
Utilities-Water/Ww Admin	8.00	12.00	11.00	5.00	5.00	-54.55%
Utilities Operations Admin	11.00	8.00	8.00	9.00	9.00	12.50%
Greenway Potbl Wtr Trt Plant	8.00	10.00	10.00	10.00	10.60	6.00%
Quintero Treatment Plant	1.00	1.00	1.00	1.00	0.40	-60.00%
Production Svcs	5.60	8.20	8.20	7.20	7.20	-12.20%
Distribution Services	16.40	9.55	8.55	11.55	10.55	23.39%
Blue Staking	3.00	3.00	3.00	3.00	3.00	0.00%
Water Resources/Conservation	7.00	5.00	5.00	7.00	6.00	20.00%
Utilities Engineering	8.00	8.00	4.00	1.00	0.00	-100.00%
Utilities Environmental	7.00	8.00	8.00	6.00	6.00	-25.00%
Beardsley Water Reclamation Facility	4.00	4.00	5.00	4.00	4.00	-20.00%
Ww Collection/Prevention	7.00	10.25	8.25	7.25	7.25	-12.12%
Ww Industrial Users	3.00	3.00	3.00	6.00	6.00	100.00%
Jomax Water Reclamation Facility	4.00	3.00	3.00	3.00	3.00	0.00%
Butler Water Reclamation Facility	7.00	8.00	8.00	9.00	9.00	12.50%
Commercial Collection	5.20	5.20	8.00	8.00	8.00	0.00%
Solid Waste Admin	4.00	4.00	4.00	4.00	3.25	-18.75%
Residential Collection	33.80	19.80	18.00	18.00	18.00	0.00%
Residential Recycling	0.00	12.00	12.00	12.00	12.00	0.00%
Environmental Services	4.00	4.00	3.00	3.00	2.00	-33.33%
Storm Drain - NPDES	5.00	5.00	5.00	5.00	4.20	-16.00%
Fleet Maintenance	15.00	15.00	13.00	12.00	12.75	-1.92%
Facilities Admin	4.00	4.00	4.00	3.00	3.00	-25.00%
Custodial Services	13.50	14.25	13.50	10.00	10.00	-25.93%
Nighttime Facilities Services	7.00	6.25	5.25	13.75	11.75	123.81%
Building Maintenance	6.00	6.00	6.00	0.00	0.00	-100.00%
Facilities Operating Projects	0.00	0.00	0.00	5.00	5.00	NA
Technical Operations	12.00	11.00	11.00	10.00	10.00	-9.09%
Streets Admin	7.00	7.00	6.00	6.00	6.80	13.33%
Signs And Striping	9.00	9.00	9.00	9.00	8.00	-11.11%
Traffic Signal Maintenance	5.00	5.00	5.00	5.00	5.00	0.00%
Street Maintenance	18.00	17.00	17.00	17.00	16.00	-5.88%
Sweeper Operations	5.00	5.00	4.00	4.00	4.00	0.00%
Transit Division	14.50	14.50	13.75	11.75	10.00	-27.27%
Total :	272.00	269.00	256.50	251.50	241.00	-6.04%



Public Works

Public Works Administration Division

<i>Related Council Goal</i>
Total Planning

Performance Management and Resource Summary

The Administrative Division develops, manages, and monitors the general functions, staffing and service levels for each departmental operating division including Fleet, Streets and Drainage, Facilities Management, Transit and Solid Waste. Services are to be provided to citizens and internal customers in a responsive, efficient and professional manner.

<u><i>Goals, Objectives, and Measures</i></u>	<u>FY 2009 Actual</u>	<u>FY 2010 Estimate</u>	<u>FY 2011 Projected</u>
➤ Facilitate communication in the Department			
◆ Conduct weekly staff meetings with the Public Works Management Team.			
✓ Conduct 48 meetings per year	48	48	48
◆ Participate in monthly meetings with the leadership of AFSCME.			
✓ Conduct 12 meetings per year	12	12	12
➤ Encourage employee professional development			
◆ Provide training opportunities for all employees.			
✓ Prepare a training plan for each division	100%	100%	100%
✓ Ensure that every employee receives a timely, annual job performance appraisal	100%	100%	100%
➤ Provide enterprise-wide support of the City's asset management system			
◆ Provide training opportunities.			
✓ Conduct 4 training sessions per year	4	4	4
◆ Identify software needs for the asset management system.			
✓ Prepare annual report with recommendations	100%	100%	100%
➤ Monitor departmental staffing levels			
◆ Prepare weekly vacancy reports.			
✓ Maintain a vacancy rate of less than 5 percent	5%	5%	5%

Summary of Resources

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	5.00	4.25
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$377,379	\$525,558	\$488,834	\$480,271
Contractual Services	\$68,457	\$89,003	\$89,817	\$68,156
Commodities	\$24,346	\$3,099	\$2,364	\$610
Total:	\$470,182	\$617,660	\$581,015	\$549,037
<i>% Change from Prior Year</i>		<i>31.37%</i>	<i>-5.93%</i>	<i>-5.50%</i>




Public Works
Utilities-Water/Ww Admin Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division provides overall management direction and support to Department divisions to accomplish the Department mission in a manner which is true to the City's core values: Professional, Ethical, Open, Responsive, Innovative and Accountable.


 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Provide a safe and reliable water and wastewater system			
◆ Maintain compliance with water and wastewater system regulations			
✓ Number of days system is non-compliant	0	0	0
◆ Experience no system failures			
✓ Number of system failures	0	0	0
◆ Obtain and maintain Arizona Department of Environmental Quality (ADEQ) required operator certification			
✓ Percentage of treatment and field operations staff with ADEQ Grade 1 Certification within one year of hire	100%	100%	100%
✓ Percentage of treatment and field operations staff with ADEQ Grade 2 Certification within two years of hire	88%	100%	100%
➤ Develop a fiscally sound capital improvement program (CIP) and operating budget			
◆ Comply with Principles of Sound Financial Management			
✓ Maintain fund balances at 50% of operating revenue	Yes	Yes	Yes
✓ Maintain debt coverage ratios of 1.5	Yes	Yes	Yes
◆ Maintain budgetary control			
✓ Report expenditures and budget status monthly	7	12	12
➤ Customer service			
◆ Conduct annual customer satisfaction survey			
✓ Satisfactory rating on customer service survey greater than 90%	N/A	N/A	95%
◆ Respond to all emergency customer calls within 4 hours			
✓ Percentage of emergency customer calls returned within 4 hours	100%	93%	100%
◆ Respond to non-emergency customer service calls within one business day.			
✓ Percentage of non-emergency customer service calls returned within one business day.	95%	91%	95%



Public Works
Utilities-Water/Ww Admin Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 ***Summary of Resources***

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	8.00	12.00	5.00	5.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$818,574	\$1,107,153	\$620,680	\$518,936
Contractual Services	\$897,616	\$581,086	\$738,571	\$787,602
Commodities	\$44,172	\$13,034	\$25,000	\$22,000
Capital Outlay	\$69,715	\$0	\$2,500	\$0
Total:	\$1,830,077	\$1,701,273	\$1,386,751	\$1,328,538
<i>% Change from Prior Year</i>		-7.04%	-18.49%	-4.20%





Public Works
Utilities Operations Admin Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division is responsible for customer service, operational support, and management of Utility Treatment Divisions. It provides support to customers and to other Utility Operations Divisions.

 Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Provide reliable water and wastewater treatment systems			
◆ Experience no unplanned service delivery interruptions to customers			
✓ Number of service delivery interruptions due to planning and implementation problems	0	0	0
➤ Operate and maintain supervisory control and data acquisition (SCADA) systems			
◆ Experience no unplanned service delivery interruptions to customers due to SCADA equipment or programming failures			
✓ Number of service delivery interruptions due to SCADA equipment or programming failures	0	0	0
➤ Maintain instrumentation, security and electrical equipment			
◆ Experience no unplanned service delivery interruptions to customers due to instrumentation, electrical or security equipment failure			
✓ Number of service delivery interruptions due to instrumentation, electrical or security equipment failure	0	0	0

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	11.00	8.00	9.00	9.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$915,676	\$999,454	\$931,800	\$931,902
Contractual Services	\$855,181	\$854,691	\$850,038	\$743,403
Commodities	\$72,625	\$36,153	\$52,106	\$46,400
Capital Outlay	\$6,076	\$16,645	\$0	\$0
Total:	\$1,849,558	\$1,906,944	\$1,833,944	\$1,721,705
<i>% Change from Prior Year</i>		<i>3.10%</i>	<i>-3.83%</i>	<i>-6.12%</i>



Public Works
Greenway Potbl Wtr Trt Plant Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division is responsible for treating surface water at the Greenway Water Treatment Plant (WTP) and for managing water supply from Pyramid Peak WTP. This responsibility includes operations, maintenance, and repair of equipment at Greenway WTP.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Operate and maintain Greenway Water Treatment Plant**

◆ Meet customer demand for potable water (estimated at 3,300 million gallons annually)			
✓ Millions of gallons treated and delivered annually	2,969 MG	3,300 MG	3,400 MG
◆ Complete preventative plant maintenance program to prevent system failures			
✓ Number of unplanned service interruptions due to equipment failures	0	0	0
◆ Maintain compliance with water quality regulations			
✓ Number of water quality compliance failures due to treatment process failures	0	0	0
◆ Operate plant efficiently			
✓ Personnel cost per 1,000 gallons	\$0.23	\$0.23	\$0.24
✓ Electricity cost per 1,000 gallons	\$0.12	\$0.13	\$0.12
✓ Chemical cost per 1,000 gallons	\$0.15	\$0.13	\$0.13

➤ **Operate Water System Control Room.**

◆ Meet system-wide customer demand for potable water (estimated at 9,400 million gallons annually)			
✓ Millions of gallons treated and delivered annually	8,735 MG	9,000 MG	9,000 MG
◆ Complete preventative control system maintenance program to prevent system failures			
✓ Number of delivery service interruptions due to control system failures	0	0	0



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	8.00	10.00	10.00	10.60
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$757,366	\$691,302	\$828,451	\$827,608
Contractual Services	\$1,692,024	\$1,825,428	\$1,724,112	\$1,709,603
Commodities	\$700,044	\$751,315	\$781,950	\$787,750
Capital Outlay	\$0	\$82,119	\$0	\$80,000
Total:	\$3,149,434	\$3,350,164	\$3,334,513	\$3,404,961
% Change from Prior Year		6.37%	-0.47%	2.11%



Public Works
Quintero Treatment Plant Division

Related Council Goal
 Enhance Our Current Services

Performance Management and Resource Summary

This division is responsible for the operations and maintenance of the Quintero campus.



Goals, Objectives, and Measures

FY 2009 Actual **FY 2010 Estimate** **FY 2011 Projected**

➤ **Operate and maintain Quintero Treatment Plant**

◆ Meet customer demand for potable water			
✓ Millions of gallons treated and delivered annually	26 MG	18 MG	8 MG
◆ Complete preventative plant maintenance program to prevent system failures			
✓ Number of unplanned service interruptions due to equipment failures	0	0	0
◆ Maintain 100% compliance with water quality regulations			
✓ Number of water quality compliance failures due to treatment process failures	1	0	0
◆ Operate plant efficiently			
✓ Personnel cost per 1,000 gallons	\$3.96	\$3.44	\$5.00
✓ Electricity cost per 1,000 gallons	\$5.46	\$7.78	\$15.00
✓ Chemical cost per 1,000 gallons	\$0.16	\$0.11	\$0.25
✓ Total direct plant operating cost per 1,000 gallons	\$17.37	\$21.86	\$39.64

➤ **Operate Quintero water, wastewater and reuse water systems**

◆ Complete preventative reuse system maintenance program to prevent system failures			
✓ Number of service interruptions due to system failures	0	0	0
◆ Deliver reuse water to Quintero customers			
✓ Millions of gallons of reuse/surface water delivered	212 MG	200 MG	200 MG
✓ Acre feet of reuse/surface water delivered	651 AF	600 AF	600 AF



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	1.00	1.00	1.00	0.40
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$108,465	\$104,621	\$95,614	\$30,858
Contractual Services	\$554,319	\$533,591	\$556,374	\$447,029
Commodities	\$74,693	\$33,399	\$43,870	\$32,870
Capital Outlay	\$167,386	\$0	\$0	\$0
Total:	\$904,863	\$671,611	\$695,858	\$510,757
% Change from Prior Year		-25.78%	3.61%	-26.60%



Public Works
Production Svcs Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division is responsible for operating and maintaining all wells and reservoir storage. Water is supplied to customers on a 24-hour, 365-day/year basis.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Maintain and operate wells, reservoirs and boosters to ensure system integrity and reliability**

◆ **Complete annual maintenance program to prevent system failures**

✓ Rehabilitate two operating wells out of 37 well sites (5%)	2	2	2
✓ Conduct semi-annual maintenance on all booster pumps (94 sites)	100%	100%	100%
✓ Overhaul eight chlorine systems out of 37 well sites (22%)	3	4	8
✓ Clean and inspect two reservoirs out of 25 reservoir sites (8%)	3	4	6



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.60	8.20	7.20	7.20

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$333,946	\$646,006	\$556,674	\$513,536
Contractual Services	\$2,582,061	\$2,519,549	\$2,787,937	\$3,394,434
Commodities	\$178,823	\$109,460	\$106,852	\$103,733
Capital Outlay	\$102,115	\$0	\$0	\$0
Total:	\$3,196,945	\$3,275,015	\$3,451,463	\$4,011,703
<i>% Change from Prior Year</i>		2.44%	5.39%	16.23%



Public Works
Distribution Services Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division is responsible for monitoring, maintaining and repairing the City’s water distribution system, to ensure efficient delivery of potable water to our customers and ensure adequate pressure and flow for fire fighting purposes.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Maintain and operate the water distribution system to ensure efficient delivery of potable water**

◆ **Complete an annual maintenance program in compliance with best practices and industry standards to prevent system failures**

✓ Exercise 33% of the valves in the distribution system (6,744 of 20,231)	6,774	5,389	6,744
✓ Replace broken valves, as identified, within 30 days	16	11	10
✓ Perform 100% maintenance on all 8,047 fire hydrants annually	4,174	7,747	8,047
✓ Fire hydrants repaired or replaced within 14 days compared to total fire hydrants repaired or replaced	139/139	120/120	120/120



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	16.40	9.55	11.55	10.55

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,045,869	\$821,178	\$799,118	\$736,818
Contractual Services	\$1,749,330	\$1,506,108	\$1,109,543	\$1,339,165
Commodities	\$210,098	\$148,627	\$120,150	\$120,150
Capital Outlay	\$962	\$0	\$0	\$0
Total:	\$3,006,259	\$2,475,913	\$2,028,811	\$2,196,133
% Change from Prior Year		-17.64%	-18.06%	8.25%



Public Works
Blue Staking Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division provides marking services to assist excavators with identification of underground facilities. This program assists individuals with complying with state law, avoiding injuries, preventing costly damages and interruptions of facilities, saving time and money, avoiding hazards and elimination of construction delays.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Provide marking services to internal and external customers and assist with the identification of underground facilities**

◆ Respond to 100% of emergency Blue Stake requests within two hours			
✓ Percentage of responses to emergency Blue Stake requests within two hours	100%	100%	100%
◆ Respond to 100% of non-emergency Blue Stake requests within 48 hours			
✓ Percentage of responses to non-emergency Blue Stake requests within 48 hours	100%	100%	100%
◆ No mismarks outside two feet (plus or minus)			
✓ Number of mismarks outside of two feet (plus or minus)	0	0	0



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	3.00	3.00	3.00	3.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$186,956	\$210,657	\$209,887	\$217,310
Contractual Services	\$184,191	\$183,974	\$183,473	\$192,300
Commodities	\$3,869	\$3,506	\$8,184	\$8,184
Total:	\$375,016	\$398,137	\$401,544	\$417,794
% Change from Prior Year		6.17%	0.86%	4.05%





Public Works
Water Resources/Conservation Division

Related Council Goal
Preserve Our Natural Environment

Performance Management and Resource Summary

This division advises the Public Works Director and upper City Management on water resource management and water policy issues and provides water resource and conservation information to the citizens of Peoria.

 Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Manage City's Water Conservation Program			
◆ Provide water conservation education workshops for the public			
✓ Number of workshops provided	10	13	12
✓ Workshop attendance	416	310	300
◆ Sponsor classes for K-4th grade to educate children on the value of water and conservation techniques			
✓ Number of classes provided	14	14	20
◆ Comply with Arizona Department of Water Resources (ADWR) requirement for gallons per capita per day (GPCD), estimated at 162 GPCD			
✓ Incidents of non-compliance	0	0	0
◆ Develop and implement best management practices (BMPs) to meet GPCD requirement (reduce water usage)			
✓ Number of BMPs developed and implemented	8	8	8
◆ Develop one method per year to reduce the percentage of pumped water lost and unaccounted for			
✓ Percentage of total pumped water lost and unaccounted for	0.54%	0.58%	<2%
➤ Manage City's water supply portfolio			
◆ Maintain valid and regulatory compliant Designation of Assured Water Supply			
✓ Incidents of non-compliance	0	0	0
◆ Obtain service area well and recovery permits for all new wells prior to operation and production needs for those wells			
✓ Permits required/permits obtained	1/1	5/5	1/1
◆ Maintain 100% compliance with ADWR permits, plus supply and delivery contracts			
✓ Incidents of non-compliance	0	0	0

 Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	5.00	7.00	6.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$602,272	\$298,052	\$563,194	\$509,168
Contractual Services	\$786,414	\$896,654	\$725,910	\$718,690
Commodities	\$37,859	\$25,996	\$2,190	\$2,825
Total:	\$1,426,545	\$1,220,702	\$1,291,294	\$1,230,683
<i>% Change from Prior Year</i>		-14.43%	5.78%	-4.69%




Public Works
Utilities Engineering Division

Related Council Goal
Total Planning

Performance Management and Resource Summary

Design and Construct water and wastewater systems which will continue to provide reliable potable water and treatment and reuse of wastewater, which meets or exceeds all regulatory criteria.


 Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Provide planning, standards and plan reviews to ensure the safety, reliability and efficiency of the water/wastewater/reuse systems			
◆ Maintain up-to-date design and construction documentation			
✓ Create or update documents related to routine design and construction issues every year	50%	N/A	N/A
◆ Provide high-quality planning and development customer service			
✓ Customer service survey rating for planning and development work (target is 4 on a scale of 1 to 5, with 5 being excellent)	N/A	N/A	N/A
◆ Complete plan reviews promptly			
✓ Number of calendar days to complete first plan reviews	17	N/A	N/A
➤ Provide engineering support and project management to support utility operations and develop a feasible and fiscally responsible ten-year CIP			
◆ Initiate all projects planned for the fiscal year			
✓ Percentage of projects initiated	83%	N/A	N/A
◆ Award project contracts budgeted for the fiscal year			
✓ Percentage of budgeted project funds encumbered	95%	N/A	N/A
◆ Complete CIP and operational projects within amended budget and revised schedule			
✓ Percentage of project completed under amended budget	100%	N/A	N/A
✓ Percentage of project completed within revised schedule	67%	N/A	N/A
➤ Manage utility infrastructure data			
◆ Create GIS and Hansen assets for water/sewer/reuse lines within 30 days of receipt			
✓ Number of days to create GIS and Hansen assets after receipt of permitted or as-built drawings	40 days	N/A	N/A
◆ Maintain water and wastewater flow projections based on geographic information system (GIS) and growth trend data			
✓ Frequency of water and wastewater flow projection updates	twice/year	N/A	N/A



Public Works
Utilities Engineering Division

Related Council Goal
Total Planning

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	8.00	8.00	1.00	0.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$620,834	\$910,902	\$335,039	\$0
Contractual Services	\$481,158	\$509,458	\$500,020	\$0
Commodities	\$13,168	\$6,263	\$5,059	\$0
Total:	\$1,115,160	\$1,426,623	\$840,118	\$0
<i>% Change from Prior Year</i>		27.93%	-41.11%	-100.00%




Public Works
Utilities Environmental Division

Related Council Goal
Preserve Our Natural Environment

Performance Management and Resource Summary

The Environmental Division is responsible for regulatory compliance of the water and wastewater system through testing, analyses and reporting of data.


 Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Ensure drinking water regulatory compliance			
◆ Submit all drinking water reports before regulatory deadlines			
✓ Percentage of drinking water reports submitted days before regulatory deadlines	100%	100%	100%
◆ Collect and analyze all compliance samples before regulatory deadlines			
✓ Percentage of compliance samples collected and analyzed before regulatory deadlines	100%	100%	100%
◆ Develop and deliver annual water quality reports to customers by regulatory deadline of July 1			
✓ Regulatory deadline met	Yes	Yes	Yes
◆ Apply for and renew all State of Arizona and Maricopa County regulatory permits and wastewater discharge permits on time			
✓ Percentage of regulatory permits applied for and renewed on time	100%	100%	100%
➤ Compliance and operational support laboratory analysis			
◆ Complete all analysis within 15 working days			
✓ Percentage of analysis completed within 15 working days	100%	100%	100%
◆ Complete all ADEQ reporting forms by the third of each month			
✓ Percentage of ADEQ reporting forms completed by the third of each month	100%	100%	100%
◆ Complete all analyses within the required holding times and in accordance with Arizona Department of Health Services (ADHS) methods			
✓ Percentage of analyses completed within the required holding times and in accordance with ADHS methods	100%	100%	100%
➤ Prevent backflow and cross connection events			
◆ Ensure all commercial accounts are inspected annually			
✓ Percentage of commercial accounts inspected annually	100%	100%	100%
◆ Complete backflow assembly hazard assessment for 50% of the 1,779 active accounts annually			
✓ Percentage of backflow assembly hazard assessments completed annually	10.4%	2.5%	33.3%
◆ Review all tax and business licenses to determine backflow and pretreatment needs			
✓ Percentage of tax and business licenses reviewed	100%	100%	100%



Public Works
Utilities Environmental Division

Related Council Goal
Preserve Our Natural
Environment

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	8.00	6.00	6.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$483,983	\$429,433	\$519,245	\$532,853
Contractual Services	\$854,359	\$838,314	\$1,014,615	\$895,344
Commodities	\$49,113	\$41,927	\$83,560	\$77,760
Capital Outlay	\$0	\$23,210	\$0	\$0
Total:	\$1,387,455	\$1,332,885	\$1,617,420	\$1,505,957
<i>% Change from Prior Year</i>		<i>-3.93%</i>	<i>21.35%</i>	<i>-6.89%</i>



Public Works
Beardsley Water Reclamation Facility Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division is responsible for treating wastewater for those areas north of Beardsley Road. This includes maintenance and repair of the City's treatment plant equipment.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Operate and maintain the Beardsley Water Reclamation Facility (WRF)**

◆ Meet wastewater treatment demand (estimated at 1,050 million gallons annually)			
✓ Millions of gallons of wastewater treated annually	1,007 MG	1,260 MG	1,200 MG
◆ No environmental compliance failures due to treatment process failures			
✓ Number of compliance failures due to treatment process failures	0	0	0
◆ Complete preventative plant maintenance program to prevent system failures			
✓ Number of unplanned service interruptions due to equipment failures	0	0	0
◆ Operate plant efficiently			
✓ Personnel cost per 1,000 gallons	\$0.34	\$0.27	\$0.28
✓ Electrical cost per 1,000 gallons	\$0.36	\$0.28	\$0.30
✓ Chemical cost per 1,000 gallons	\$0.14	\$0.06	\$0.08
✓ Total direct plant operating cost per 1,000 gallons	\$1.45	\$0.95	\$1.00

➤ **Operate and maintain groundwater recharge basins at the Beardsley Water Reclamation Facility**

◆ Recharge effluent treated by the Beardsley WRF (estimated at 1,050 million gallons annually)			
✓ Million gallons recharged (target is 98% of million gallons treated annually)	963 MG	1,230 MG	1,200 MG
✓ Acre feet of water recharged	2,955 AF	3,700 AF	3,600 AF
◆ Maintain recharge basins at Beardsley WRF efficiently			
✓ Recharge basin maintenance cost/acre foot of recharged water	\$9.53	\$12	\$12



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	4.00	4.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$288,679	\$345,865	\$338,224	\$341,615
Contractual Services	\$1,652,540	\$1,463,788	\$1,103,032	\$1,132,140
Commodities	\$302,582	\$553,730	\$308,850	\$311,050
Capital Outlay	\$186,335	\$29,031	\$0	\$0
Total:	\$2,430,136	\$2,392,414	\$1,750,106	\$1,784,805
<i>% Change from Prior Year</i>		<i>-1.55%</i>	<i>-26.85%</i>	<i>1.98%</i>



Public Works
Ww Collection/Prevention Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division is responsible for the maintenance and operation of the City's wastewater collection system.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Maintain and operate the wastewater collection system to ensure system integrity**

◆ **Complete an annual maintenance program to prevent sanitary sewer overflows (SSO) and other system failures**

✓	Number of miles of sewer lines cleaned per year – 234 miles (33%) out of 708 miles	125	89	234
✓	Number of miles of sewer lines televised per year – 142 miles (20%) out of 708 miles	42	23	142
✓	Number of manholes rehabilitated per year – 20 manholes as identified	23	20	20
✓	Number of manholes sprayed for roach control per year – 4,666 manholes (33%) out of 14,000 manholes	4,704	4,666	4,666

◆ **Remediate SSOs as they occur**

✓	Number of SSOs per 100 miles of sewer - standard is less than one SSO per 100 miles of sewer	5	3	<7
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	10.25	7.25	7.25
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$415,291	\$602,907	\$593,443	\$497,689
Contractual Services	\$5,027,692	\$2,126,239	\$788,554	\$795,738
Commodities	\$146,307	\$122,184	\$120,654	\$120,608
Total:	\$5,589,290	\$2,851,330	\$1,502,651	\$1,414,035
<i>% Change from Prior Year</i>		<i>-48.99%</i>	<i>-47.30%</i>	<i>-5.90%</i>



Public Works
Ww Industrial Users Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This is a regulatory compliance division that performs pretreatment inspections on commercial and industrial accounts to meet wastewater regulations and oversees the backflow prevention program to protect the potable water system.



Goals, Objectives, and Measures

FY 2009 Actual **FY 2010 Estimate** **FY 2011 Projected**

➤ Ensure industrial and commercial activities comply with wastewater pretreatment requirements			
◆ Inspect all permitted industrial user accounts annually			
✓ Percentage of permitted industrial user accounts inspected annually	100%	100%	100%
◆ Inspect all fat, oil and grease (FOG) accounts annually			
✓ Percentage of FOG accounts inspected annually	100%	65.5%	100%
◆ Conduct inspections of all of new facilities			
✓ Percentage of new facilities inspected	100%	100%	100%
◆ Collect and analyze samples from all permitted industrial user facilities annually			
✓ Percentage of permitted industrial user facilities sampled	100%	100%	100%
➤ Ensure wastewater treatment facilities comply with regulatory permit requirements			
◆ Collect and analyze all permitted sampling events before regulatory deadlines			
✓ Percentage of permitted sampling events collected before regulatory deadlines	100%	100%	100%
◆ Submit all compliance reports before regulatory deadlines			
✓ Percentage of compliance reports submitted before regulatory deadlines	100%	100%	100%
◆ Apply for and renew all State of Arizona and Maricopa County regulatory permits on time.			
✓ Percentage of regulatory permits applied for and renewed on time	100%	100%	100%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	3.00	3.00	6.00	6.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$219,009	\$227,177	\$321,645	\$409,379
Contractual Services	\$556,512	\$519,644	\$355,381	\$430,726
Commodities	\$46,884	\$31,382	\$29,969	\$30,059
Total:	\$822,405	\$778,204	\$706,995	\$870,164
<i>% Change from Prior Year</i>		<i>-5.37%</i>	<i>-9.15%</i>	<i>23.08%</i>



Public Works
Jomax Water Reclamation Facility Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division is responsible for operations and maintenance of the Jomax Plant.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Operate and maintain Jomax WRF**

◆ Meet wastewater treatment demand (estimated at 125 million gallons annually)			
✓ Millions of gallons of wastewater treated annually	134 MG	175 MG	185 MG
◆ No environmental compliance failures due to treatment process failures			
✓ Number of compliance failure due to treatment process failures	0	0	0
◆ Complete preventative plant maintenance program to prevent system failures			
✓ Number of unplanned service interruptions due to equipment failures	0	0	0
◆ Operate plant efficiently			
✓ Personnel cost per 1,000 gallons	\$2.90	\$1.57	\$1.49
✓ Electrical cost per 1,000 gallons	\$2.28	\$1.71	\$1.35
✓ Chemical cost per 1,000 gallons	\$0.37	\$0.34	\$0.32

➤ **Operate Jomax Reuse System**

◆ Deliver treated effluent to meet reuse water demand (estimated at 125 million gallons annually)			
✓ Millions of gallons of effluent delivered each year	145MG	160 MG	170 MG
✓ Millions of gallons of surface water delivered each year	391 MG	410 MG	400 MG
◆ Operate the Jomax WRF efficiently			
✓ Operation cost/acre foot water delivered to reuse customers	\$2513	\$2,400	\$2,400



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	3.00	3.00	3.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$385,129	\$386,828	\$271,339	\$265,856
Contractual Services	\$1,012,685	\$1,129,052	\$829,470	\$887,350
Commodities	\$176,797	\$182,499	\$207,784	\$191,316
Capital Outlay	\$42,046	\$0	\$6,132	\$0
Total:	\$1,616,657	\$1,698,378	\$1,314,725	\$1,344,522
% Change from Prior Year		5.05%	-22.59%	2.27%



Public Works
Butler Water Reclamation Facility Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division is responsible for operations and maintenance of the Butler Plant.

Goals, Objectives, and Measures

	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Operate and maintain Butler Drive WRF and Butler Influent Pumping Station (IPS)			
◆ Meet wastewater treatment demand (estimated at 2,900 million gallons annually)			
✓ Millions of gallons of wastewater treated annually	2,732 MG	2,530 MG	2,600 MG
◆ Recharge all treated effluent at the New River/Agua Fria Underground Storage Project (NAUSP)			
✓ Millions of gallons of wastewater recharged annually	2,702 MG	2,380 MG	2,600 MG
◆ No environmental compliance failures due to treatment process failures			
✓ Number of compliance failure due to treatment process failures	0	0	0
◆ Complete preventative plant maintenance program to prevent system failures			
✓ Number of unplanned service interruptions due to equipment failures	0	0	0
◆ Operate plant efficiently			
✓ Personnel cost per 1,000 gallons	\$0.23	\$0.28	\$0.28
✓ Electrical cost per 1,000 gallons	\$0.49	\$0.55	\$0.57
✓ Chemical cost per 1,000 gallons	\$0.15	\$0.19	\$0.18
✓ Total direct plant operating cost per 1,000 gallons	\$1.16	\$1.41	\$1.56
➤ Operate wastewater system and Control Room			
◆ Meet system-wide demand for wastewater treatment (estimated at 3,900 million gallons annually)			
✓ Million of gallons of wastewater treated	3,881 MG	3,950 MG	4,100 MG
◆ Complete preventative control system maintenance program to prevent system failures			
✓ Number of service interruptions due to control system failures	0	0	0

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	8.00	9.00	9.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$458,211	\$641,377	\$735,891	\$714,440
Contractual Services	\$641,942	\$2,963,272	\$3,439,797	\$3,597,805
Commodities	\$63,328	\$597,033	\$686,100	\$696,500
Capital Outlay	\$0	\$6,072	\$50,000	\$130,000
Total:	\$1,163,481	\$4,207,753	\$4,911,788	\$5,138,745
<i>% Change from Prior Year</i>		261.65%	16.73%	4.62%





Public Works
Commercial Collection Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division provides transportation and disposal services to commercial businesses, multi-family accounts and construction companies with the best services available at the most economical prices possible.

 Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Deliver commercial containers to customers			
◆ Deliver commercial containers to customers			
✓ Number of new containers delivered	42	18	6
✓ Number of refurbished front load containers	79	57	130
➤ Commercial and multi-family tonnage			
◆ Commercial and multi-family tonnage - Commercial tonnage collected and processed			
✓ Commercial tonnage collected	11,726	11,250	11,500
✓ Multi-family tonnage collected	7,817	7,431	7,500
✓ Roll-off tonnage collected	3,502	2,460	3,200
➤ Commercial customer base			
◆ Commercial customer base			
✓ Commercial business accounts	332	332	352
✓ Multi-family accounts	89	80	80
✓ Roll-off accounts	136	46	48
◆ Commercial Service Inquiries			
✓ Contact made with current customer base	20%	27%	35%
✓ Contact made with prospective customers	2	17	50
✓ Number of new customers	2	9	20

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.20	5.20	8.00	8.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$356,926	\$428,545	\$621,594	\$552,011
Contractual Services	\$1,186,142	\$1,373,035	\$1,189,679	\$1,459,875
Commodities	\$61,683	\$50,528	\$24,945	\$23,450
Total:	\$1,604,751	\$1,852,108	\$1,836,218	\$2,035,336
<i>% Change from Prior Year</i>		<i>15.41%</i>	<i>-0.86%</i>	<i>10.84%</i>





Public Works
Solid Waste Admin Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division provides clerical support to the field operations of the Solid Waste Division of Public Works, specifically for Residential Collection, Commercial Collection and Environmental Services.

 Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Provide quality service to the citizens, businesses, and internal customers that call to request Solid Waste services			
◆ Answer telephone calls in a professional and courteous manner - Telephone inquiries			
✓ Telephone calls received	25,973	30,584	30,000
✓ Number of recycling calls	2,443	1,670	2,500
✓ Number of requests for "go-back" service	2,297	2,395	2,400
◆ Internet inquiries received			
✓ Number of general inquiries	275	341	370
✓ Number of recycling inquiries	188	146	200
➤ Process work orders pertaining to customer requests and concerns			
◆ Issue work orders at time of request - Work orders issued, processed and closed			
✓ Total work orders issued for Commercial Division	2,851	3,084	3,500
✓ Total work orders issued for Residential Division	7,043	7,027	7,500
✓ Total work orders issued for Environmental Division	1,434	1,132	1,500
✓ Number of Service Requests opened and closed	15,573	12,296	13,000

 **Summary of Resources**

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	4.00	3.25
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$276,496	\$311,079	\$305,474	\$226,287
Contractual Services	\$312,491	\$343,296	\$324,820	\$251,520
Commodities	\$39,358	\$14,544	\$14,407	\$176,407
Capital Outlay	\$7,476	\$2,000	\$0	\$0
Total:	\$635,821	\$670,919	\$644,701	\$654,214
<i>% Change from Prior Year</i>		5.52%	-3.91%	1.48%



Public Works
Residential Collection Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division provides an automated curbside collection of refuse household bulk items, and all other refuse utilizing the latest refuse collection equipment.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **Servicing of residential customers - Provide service to residential customers**

◆ **Servicing of residential customers - Refuse barrel delivery and maintenance**

✓ Number of barrels delivered to new homes	966	642	800
✓ Number of barrels repaired	982	692	1,000
✓ Number of barrels replaced at existing homes	1,547	2,908	3,000

➤ **Disposal of collected refuse and bulk item collection**

◆ **Disposal of collected refuse and bulk item collection - Collection and disposal of refuse**

✓ Total tons of refuse collected	47,159	47,223	50,000
✓ Tons of special haul refuse collected	478	600	700
✓ Tons of loose trash refuse collected	1,399	1,700	1,700

➤ **Maintain special haul and loose trash cleanup programs**

◆ **Maintain special haul and loose trash cleanup programs - Work orders issued, and processed**

✓ For special hauls	1,759	1,783	1,783
✓ Loose Trash participants	10,087	9,000	10,000



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	33.80	19.80	18.00	18.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$2,224,415	\$2,322,376	\$1,390,952	\$1,363,620
Contractual Services	\$4,685,703	\$5,150,341	\$3,083,966	\$3,472,176
Commodities	\$74,139	\$59,429	\$61,953	\$60,938
Total:	\$6,984,257	\$7,532,146	\$4,536,871	\$4,896,734
% Change from Prior Year		7.84%	-39.77%	7.93%





Public Works
Residential Recycling Division

Related Council Goal

Performance Management and Resource Summary

This division provides an automated curbside collection of recyclable household items utilizing the latest collection equipment

 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>
➤ Provide curbside recycle service to residential customers			
◆ Service residential customers - Recycle barrel delivery and maintenance			
✓ Number of barrels delivered to new homes	982	700	784
✓ Number of barrels repaired	62	100	70
✓ Number of barrels replaced at existing homes	176	200	250
➤ Disposal of collected recyclable items			
◆ Collection and disposal of residential recyclables			
✓ Total tons of recyclables and diverted from landfill	16,084	12,953	15,778

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	0.00	12.00	12.00	12.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$0	\$0	\$825,835	\$785,170
Contractual Services	\$0	\$0	\$1,230,985	\$1,293,256
Commodities	\$0	\$0	\$11,300	\$10,020
Total:	\$0	\$0	\$2,068,120	\$2,088,446
<i>% Change from Prior Year</i>				<i>0.98%</i>



Public Works
Environmental Services Division

Related Council Goal
Preserve Our Natural Environment

Performance Management and Resource Summary

The Environmental Services division consists of two (2) programs; Household Hazardous Waste and Recycling. It is collected and disposed by landfilling, incineration, chemical processing and recycling.



Goals, Objectives, and Measures

FY 2009 Actual **FY 2010 Estimate** **FY 2011 Projected**

➤ **Develop public outreach and education programs**

◆ **Develop public outreach and education programs - Public outreach and education through presentations**

✓ Presentations to Peoria Schools	20	25	30
✓ Presentations to Peoria community	20	8	10
✓ Special Event booths	19	27	30

➤ **Provide service to residential customers**

◆ **Recycling barrel delivery and maintenance**

✓ Number of barrels delivered to new homes	1,026	329	675
✓ Number of barrels repaired	62	84	77
✓ Number of barrels replaced at existing homes	176	330	205

➤ **Divert hazardous waste from landfills and desert areas**

◆ **Divert hazardous waste from our landfills and desert areas - Hazardous Waste collection and disposal**

✓ Number of participants at drop off events	1,583	1,520	1,500
✓ Pounds of HHW processed for proper disposal	184,340	115,606	100,000
✓ Average pounds of HHW processed per participant	116	76	68

➤ **Divert recyclable materials from the landfill**

◆ **Divert recyclable materials from the landfill - Collection and transportation of recyclables**

✓ Tons of recyclables diverted to Materials Recovery Facilities	16,084	15,375	15,400
✓ Curbside diversion rate	25%	23%	23%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	3.00	2.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$340,295	\$340,405	\$233,894	\$162,578
Contractual Services	\$576,743	\$237,010	\$210,468	\$161,619
Commodities	\$1,354,860	\$15,790	\$11,950	\$14,070
Total:	\$2,271,898	\$593,205	\$456,312	\$338,267
<i>% Change from Prior Year</i>		<i>-73.89%</i>	<i>-23.08%</i>	<i>-25.87%</i>



Public Works
Storm Drain - NPDES Division

Related Council Goal
Preserve Our Natural
Environment

Performance Management and Resource Summary

This division is responsible to comply with all regulatory authority and employ best management practices in stormwater systems maintenance for the present and future benefit of our residents, our community and the environment.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Ensure that maintenance requirements meet all Federal and State Guidelines**

◆ **Comply with all regulatory authorities and best management practices.**

✓ Assets inspected and maintained in current inventory utilizing asset management technology	897	1,120	875
✓ Non-city pollutant sources reported and investigated	64	38	50
✓ City of Peoria pollutant sources reported and mitigated	139	208	200
✓ Linear feet in system	12,775	15,550	15,550

➤ **To enhance the Stormwater division's knowledge and understanding of safety and to comply with Federal and State guidelines and to stay current with all state of the art components**

◆ **Provide continued training in safety and operations.**

✓ Crew hours spent in training and/or education	35	70	50
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.00	5.00	5.00	4.20
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$284,599	\$259,689	\$359,074	\$266,545
Contractual Services	\$148,042	\$219,535	\$235,971	\$357,150
Commodities	\$33,101	\$11,079	\$14,694	\$4,387
Capital Outlay	\$6,173	\$2,000	\$0	\$0
Total:	\$471,915	\$492,303	\$609,739	\$628,082
<i>% Change from Prior Year</i>		4.32%	23.85%	3.01%





Public Works
Fleet Maintenance Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division provides our customers with the highest quality fleet maintenance services at the lowest possible cost. To recognize that our customers can't do their jobs without their equipment and, therefore, to focus on keeping vehicles on the road and out of the shop – and when in the shop, returned to service as quickly as possible.

 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Maximize the City's fleet availability			
◆ Maintain the City's fleet to maximize availability.			
✓ Maintain the fleet to provide 95% uptime availability.	97.4%	97.9%	98%
✓ Scheduled vs Unscheduled Maintenance 70-30.	74/26	76/24	77/23
✓ Unscheduled maintenance/repair completed in 24 hours	79%	77%	80%
✓ Unscheduled maintenance/repair completed in 72 hours	91%	88%	90%
➤ Proactively maintain the fleet			
◆ Proactively maintain the fleet to reduce unscheduled maintenance.			
✓ Shop Rate for Vehicles – Actual vs. booked hours		98%	99%
✓ % Rework – goal of 5% or less		1.5%	1.5%
✓ Percent of Preventative Maintenance A completed on schedule	81%	95%	90%
✓ Percent of Preventative Maintenance B completed on schedule	97%	98%	95%
✓ Percentage of Preventative Maintenance C completed on schedule	100%	100%	100%
➤ Maintain appropriate fuel inventory to meet City's demand			
◆ Monitor and track fuel consumption against current inventory.			
✓ Gallons of Bio-diesel consumed	301,817	294,347	297,000
✓ Gallons of Unleaded consumed	279,837	266,459	270,000
✓ Gallons of Ethanol consumed	27,864	17,863	20,000
➤ Provide excellent Customer Service			
◆ Monitor Customer Satisfaction			
✓ Annual Customer Satisfaction Survey with department liaisons	95%	97.8%	98%

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	15.00	15.00	12.00	12.75
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,123,416	\$1,265,054	\$780,253	\$951,532
Contractual Services	\$1,357,945	\$1,426,299	\$1,108,995	\$1,030,665
Commodities	\$2,860,453	\$2,597,290	\$2,683,440	\$2,731,503
Capital Outlay	\$103,012	\$109,707	\$0	\$0
Total:	\$5,444,826	\$5,398,349	\$4,572,688	\$4,713,700
<i>% Change from Prior Year</i>		-0.85%	-15.29%	3.08%



Public Works
Facilities Admin Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division acts as a liaison for user departments and provides oversight to Custodial Services, Building Maintenance, Technical Operations and Utility Management for the care and maintenance of city facilities.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **To ensure a high level of quality concerning services, response times, building integrity, and performance of building systems**

◆ **Communicate with customers.**

✓ Customer requests addressed within 48 hours	80%	80%	75%
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➤ **Encourage employee professional development**

◆ **Provide training opportunities for all employees.**

✓ Prepare a training plan for each division	100%	100%	100%
✓ Ensure that every employee receives a timely, annual job performance appraisal	90%	99%	100%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	4.00	4.00	3.00	3.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$377,428	\$333,137	\$329,170	\$260,185
Contractual Services	\$173,373	\$142,907	\$166,838	\$77,843
Commodities	\$20,396	\$52,872	\$3,082	\$3,942
Total:	\$571,197	\$528,916	\$499,090	\$341,970
<i>% Change from Prior Year</i>		-7.40%	-5.64%	-31.48%



Public Works
Custodial Services Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division provides a clean and sanitary environment within all assigned City offices and provides coordination and support for City meetings and events.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Maintain requirements defined in service level descriptors**

◆ **Maintain weekly custodial routine.**

✓ Clean restrooms daily	98%	95%	100%
✓ Clean and Vacuum floors daily and/or weekly	70%	60%	90%
✓ Wash Windows twice a year - contracted	50%	80%	80%
✓ Shampoo Carpets twice a year - contracted	50%	50%	80%
✓ Clean office/cubicles weekly	75%	60%	90%

◆ **Coordinate use of meeting space.**

✓ Meeting set-ups on time and correct	98%	98%	100%
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Summary of Resources


Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	13.50	14.25	10.00	10.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$959,505	\$718,800	\$391,839	\$560,814
Contractual Services	\$617,434	\$476,506	\$501,694	\$442,186
Commodities	\$168,178	\$109,666	\$104,151	\$103,034
Total:	\$1,745,117	\$1,304,972	\$997,684	\$1,106,034
% Change from Prior Year		-25.22%	-23.55%	10.86%




Public Works
Nighttime Facilities Services Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u> <u>Actual</u>	<u>FY 2010</u> <u>Estimate</u>	<u>FY 2011</u> <u>Projected</u>
➤ Meet requirements defined in service level descriptors			
◆ Maintain weekly custodial routine.			
✓ Performed custodial routines as defined in the daily/weekly schedule	70%	75%	80%
◆ Coordinate use of meeting space.			
✓ Meeting set-ups on time and correct	98%	98%	100%
➤ To ensure building integrity and quality operation of building systems			
◆ Perform preventative maintenance as scheduled.			
✓ Preventative maintenance on schedule	70%	75%	80%
◆ Respond to work requests.			
✓ Response to work requests within 48 hours	73%	92%	90%
✓ Response to emergency requests as required	100%	100%	100%
◆ Provide quality workmanship.			
✓ Minimize call backs	<1%	<1%	1%

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	6.25	13.75	11.75
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$0	\$384,427	\$678,331	\$576,385
Contractual Services	\$0	\$53,250	\$58,703	\$123,046
Commodities	\$0	\$8,874	\$818	\$0
Total:	\$0	\$446,552	\$737,852	\$699,431
<i>% Change from Prior Year</i>			65.23%	-5.21%



Public Works
Building Maintenance Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division provides basic building maintenance services which ensure building integrity and functionality of basic building structures, fixtures, and equipment.



Goals, Objectives, and Measures

FY 2009	FY 2010	FY 2011
Actual	Estimate	Projected

➤ **To ensure building integrity**

◆ Perform preventative maintenance as scheduled

✓ Preventative maintenance on schedule	82%	86%	90%
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◆ Respond to work requests

✓ Response to work requests within 48 hours	72%	80%	80%
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✓ Response to emergency requests as required	100%	100%	100%
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◆ Provide quality workmanship

✓ Minimize call backs	<1%	<1%	1%
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	6.00	6.00	0.00	0.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$446,539	\$430,132	\$455,198	\$0
Contractual Services	\$399,792	\$384,002	\$304,117	\$233,566
Commodities	\$58,656	\$34,375	\$72,959	\$32,151
Capital Outlay	\$0	\$0	\$34,000	\$0
Total:	\$904,987	\$848,508	\$866,274	\$265,717
% Change from Prior Year		-6.24%	2.09%	-69.33%



Public Works
Utility Management Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division budgets for all Municipal Office Complex building related utilities in a way that allows focus towards effective management of expenses relating to the operation of quality work space for City operations



Goals, Objectives, and Measures

**FY 2009
Actual**

**FY 2010
Estimate**

**FY 2011
Projected**

➤ **Investigate ways to reduce energy demand**

◆ Provide employee training.

- ✓ Author articles for employee newsletters - quarterly

4

11

10

➤ **Manage budget line items**

◆ Percent of budget expended.

- ✓ Electricity
- ✓ Gas
- ✓ Water
- ✓ Sewage
- ✓ Refuse Collection

68%

70%

100%

87%

90%

100%

70%

75%

100%

70%

75%

100%

52%

75%

100%



Summary of Resources

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Contractual Services	\$1,075,391	\$1,095,820	\$1,170,286	\$1,087,064
Total:	\$1,075,391	\$1,095,820	\$1,170,286	\$1,087,064
<i>% Change from Prior Year</i>		<i>1.90%</i>	<i>6.80%</i>	<i>-7.11%</i>



Public Works
Technical Operations Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division provides a high quality of service concerning building environmental, life-safety, and security systems on City buildings. The emphasis of these services focuses on efficient operation while providing a quality work environment for employees.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Ensure quality efficient operation of building systems**

◆ Perform preventative maintenance as scheduled.

- ✓ Preventative maintenance on schedule
- ✓ Call backs due to poor workmanship

70% 76% 80%
1% <1% 1%

◆ Respond to maintenance requests

- ✓ Response to work requests within 48 hours

80% 85% 85%

◆ Provide emphasis on enhancement of technical skills of employees through training.

- ✓ Percent of employees who have attended at least one training class per year

100% 100% 100%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	12.00	11.00	10.00	10.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$770,864	\$805,398	\$785,256	\$769,744
Contractual Services	\$632,427	\$608,066	\$564,203	\$447,498
Commodities	\$133,763	\$140,549	\$79,384	\$92,500
Capital Outlay	\$0	\$2,959	\$0	\$0
Total:	\$1,537,054	\$1,556,971	\$1,428,843	\$1,309,742
<i>% Change from Prior Year</i>		<i>1.30%</i>	<i>-8.23%</i>	<i>-8.34%</i>



Public Works
Streets Admin Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

Our mission is to provide leadership and top quality administrative support to the field operations of the Streets Division and to provide excellent customer service to all our customers, both internal and external.



Goals, Objectives, and Measures

FY 2009
Actual

FY 2010
Estimate

FY 2011
Projected

➤ **Be proactive; have preventative maintenance schedules to reduce day to day requests**

◆ Prepare preventative maintenance plans annually.

✓ Storm Drains	100%	100%	100%
✓ Signs and Striping	100%	100%	100%
✓ Traffic Signal Maintenance	100%	100%	100%
✓ Street Maintenance	100%	100%	100%
✓ Sweeper Operations	100%	100%	100%

➤ **Encourage employee professional development**

◆ Provide training opportunities for all employees.

✓ Prepare a training plan for each division	100%	100%	100%
✓ Ensure that every employee receives a timely, annual job performance appraisal	100%	100%	100%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	7.00	7.00	6.00	6.80
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$615,332	\$636,097	\$517,630	\$577,559
Contractual Services	\$290,234	\$245,449	\$229,484	\$222,285
Commodities	\$21,879	\$10,583	\$7,950	\$9,000
Total:	\$927,445	\$892,130	\$755,064	\$808,844
<i>% Change from Prior Year</i>		<i>-3.81%</i>	<i>-15.36%</i>	<i>7.12%</i>




Public Works
Signs And Striping Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

Our mission is to provide safe guidance and direction to vehicle and pedestrian traffic through proper placement and maintenance of road signs and pavement markings, and to utilize the best available technology in assuring accuracy and efficiency.


 <u>Goals, Objectives, and Measures</u>	<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
	<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>
➤ Maintain City signs			
◆ Ensure 10-year life cycles are met for sign change outs			
✓ Number of signs in database	19,370	19,774	20,000
✓ Number of signs replaced due to damage	1,959	1,839	950
✓ Number of signs serviced for graffiti removal	283	258	250
✓ Average number of days service requests were "Open/Pending"	1.95	2.44 days	3 days
✓ Number of PM work orders completed	5,900	9,282	10,000
✓ Number of sign fabrications completed	5,393	900	1,200
➤ Maintain quality pavement markings that meet nighttime retro-reflectivity standards			
◆ Stripe long line miles semi-annually.			
✓ Total long line miles in database	608	690	690
✓ Total long line miles required to stripe	1,284	690	690
✓ Total long line miles striped	352	355	700
✓ Long line striping, scheduled days	63	59	60
✓ Long line striping, schedule completed	70%	50%	100%
✓ Average number of days service requests were "Open/Pending"	0	2	2
◆ Ensure 3-year life cycles are met for all crosswalks and arrows.			
✓ Total crosswalks in database	564	1,171	580
✓ Crosswalks maintained this year	180	116	150
✓ Total arrows in database	346	361	360
✓ Legends maintained this year	3	348	350
✓ PM work orders completed	256	51	150
➤ Enhance the Signs & Striping division's knowledge and understanding of safety, comply with Federal and State guidelines and stay current with all state of the art components			
◆ Provide continued training in safety and operations.			
✓ Crew hours spent in training and/or education	35	200	50



Public Works
Signs And Striping Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

 **Summary of Resources**

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	9.00	9.00	9.00	8.00

Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$504,745	\$568,914	\$592,108	\$526,197
Contractual Services	\$464,772	\$468,938	\$374,041	\$300,382
Commodities	\$250,452	\$211,689	\$202,450	\$200,655
Total:	\$1,219,969	\$1,249,542	\$1,168,599	\$1,027,234
<i>% Change from Prior Year</i>		2.42%	-6.48%	-12.10%





Public Works
Traffic Signal Maintenance Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

Our mission is to provide for the public's safety by performing effective, proactive maintenance of the city's Traffic Signals, Street Lights, Fiber Optic Lines, Count Stations and Lighted Metro Signs.

 Goals, Objectives, and Measures	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
➤ Ensure signal operation and maintenance requirements meet all Federal and State Guidelines			
◆ Provide inspections and maintenance on all traffic signals			
✓ Total traffic signals in Database	100	106	108
✓ Preventative maintenance services required per year	1,440	420	420
✓ Preventative maintenance provided per year	1,395	427	476
✓ Total signal devices in Database	2,148	2,148	2,178
◆ Provide inspections and maintenance on all existing street lights.			
✓ Total street lights in Database	13,612	13,751	13,851
✓ Street light preventative maintenance performed	0	1,825	2,000
✓ Total trouble call work orders completed	11	174	150
◆ Respond to street light outages within 10 days.			
✓ Total street light outage work orders completed	1,244	1,652	1,500
➤ Provide utility location service within 3 business days			
◆ Mark within three working days.			
✓ Total requests	4,467	3,149	3,500
✓ Total hours spent on blue stake	274.41	303	250
➤ Enhance the Traffic Signal division's knowledge and understanding of safety, comply with Federal and State guidelines and stay current with all state of the art components			
◆ Provide continued training in safety and operations.			
✓ Crew hours spent in training and/or education	175	431	250

 **Summary of Resources**

Authorized Positions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.00	5.00	5.00	5.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$336,060	\$368,957	\$390,910	\$377,315
Contractual Services	\$1,680,994	\$1,788,585	\$1,854,283	\$1,985,449
Commodities	\$135,418	\$89,986	\$101,324	\$98,960
Capital Outlay	\$471	\$12,770	\$22,266	\$0
Total:	\$2,152,943	\$2,260,298	\$2,368,783	\$2,461,724
<i>% Change from Prior Year</i>		<i>4.99%</i>	<i>4.80%</i>	<i>3.92%</i>



Public Works
Street Maintenance Division

Related Council Goal
Enhance Our Current Services

Performance Management and Resource Summary

This division provides safe and well maintained roadways and sidewalks through the implementation and use of the state of the art equipment, train personnel to change and improve on the latest maintenance techniques and remain dedicated to serving our customers by focusing on the results and working as a team.

Goals, Objectives, and Measures

➤ **Improve preventative maintenance techniques for all City of Peoria streets and sidewalks to achieve best value for quality and longevity**

◆ **Update inventory and condition ratings for pavement management system.**

	FY 2009 Actual	FY 2010 Estimate	FY 2011 Projected
✓ Street centerline miles	536.94	552	522
✓ Street lane miles	1,281	1,344	1,344
✓ Unpaved lane miles	1	1	1
✓ Paved lane miles road condition was assessed	422.95	652	700
✓ Percentage of lane miles assessed in satisfactory or better condition	63%	80%	80%
✓ Percentage of lane miles assessed in less than satisfactory condition	20%	20%	20%
✓ Cost of rehabilitation, repair and maintenance treatments conducted in house	\$2,115,217.01	\$2,786,809	\$2,500,000
✓ Cost of rehabilitation, repair and maintenance treatments conducted by contractor	\$1,969,019.06	\$2,200,000	\$2,000,000

◆ **Respond to service requests and damage/potholes within 5 business days.**

✓ Utility repairs	44	65	55
✓ Pothole repairs	123	1,114	750
✓ Average number of days service requests were "Open/Pending"	1.60 days	1.60 days	2

◆ **Ensure continued training in safety and operations for street maintenance crew.**

✓ Total hours spent in training	0	808	500
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◆ **Maintain and repair sidewalks, curb, gutter and concrete assets and respond to service requests within 5 business days.**

✓ Square yards of concrete repairs	1,930	1,553	1,700
✓ Linear feet of curb and gutter repairs	484	663	400
✓ Average number of days service requests were "Open/Pending"	4.05 days	10 days	5 days

Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	18.00	17.00	17.00	16.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$1,118,217	\$1,194,337	\$1,217,155	\$1,125,322
Contractual Services	\$1,445,405	\$1,386,714	\$1,280,051	\$1,243,303
Commodities	\$325,365	\$282,001	\$277,036	\$278,220
Capital Outlay	\$17,980	\$0	\$0	\$0
Total:	\$2,906,967	\$2,863,052	\$2,774,242	\$2,646,845
<i>% Change from Prior Year</i>		<i>-1.51%</i>	<i>-3.10%</i>	<i>-4.59%</i>



Public Works
Sweeper Operations Division

Related Council Goal
Enhance Our Current
Services

Performance Management and Resource Summary

This division provides safe, clean roadways that will assist in preventing injuries and annoyances arising from street debris, to prevent damage to pedestrians, property and vehicles caused by loose objects, remove debris that could casue hazards, skidding, and obscurities from pavement markings and assist in removing pollutants that can cause damage to the quality of the air and the natural water sources.



Goals, Objectives, and Measures

FY 2009
Actual **FY 2010**
Estimate **FY 2011**
Projected

➤ **Provide optimal environmental and aesthetic benefit by employing the most effective and efficient use of resources to clean city streets**

◆ **Maintain or exceed established BMP intervals for street cleaning**

✓ Tons of debris removed	919.31	849	1,000
✓ Percentage of PM10 routes completed within 10 days	100%	100%	100%
✓ Percentage of Arterial routes completed every 3 weeks	100%	89%	100%
✓ Percentage of residential routes completed every 7 weeks	89%	60%	90%
✓ Total PM work orders completed	25,280	14,000	20,000
✓ Total (non-PM) work orders completed	384	450	300

◆ **Respond to customer service requests for special sweeps within 5 business days**

✓ Total number of special sweep work orders	192	185	200
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◆ **Respond to request for emergency sweeps within the same day, 7 days per week**

✓ Total number of emergency sweep work orders	22	35	25
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◆ **Assist other departments as needed for spills, post-construction or accidents to maintain street quality and aesthetic**

✓ Total number of assist other department work orders	61	42	45
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Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	5.00	5.00	4.00	4.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$320,277	\$410,860	\$272,616	\$265,960
Contractual Services	\$635,322	\$527,656	\$467,795	\$476,210
Commodities	\$8,163	\$5,117	\$7,030	\$9,040
Total:	\$963,762	\$943,634	\$747,441	\$751,210
<i>% Change from Prior Year</i>		<i>-2.09%</i>	<i>-20.79%</i>	<i>0.50%</i>



Public Works

Transit Division Division

Related Council Goal
Community Building:
Preserve and Expand
Our Quality of Life

Performance Management and Resource Summary

The Transit Division operates a City-wide Dial-A-Ride demand response bus system. This division is also responsible for the City's Travel Reduction Program and Clean Air Campaign as mandated for all cities within the Phoenix Metro area.



Goals, Objectives, and Measures

<u>FY 2009</u>	<u>FY 2010</u>	<u>FY 2011</u>
<u>Actual</u>	<u>Estimate</u>	<u>Projected</u>

➤ **Meet or exceed customer service requests**

◆ Ensure service availability during regular and ADA service hours within City's service area.

✓ Total number of trips	50,000	33,000	33,000
✓ Number of Medical campus trips (Dial-A-Ride-Plus)	2,000	4,900	4,900
✓ Number of transfers to Regional transit systems	2,700	2,500	2,500

➤ **Ensure timely and courteous service delivery**

◆ Ensure on-time service performance and service dependability.

✓ Maximize number of on-time pick-ups	95%	95%	95%
✓ Maximize number of on-time drop offs (not to exceed 1 hour in vehicle time)	95%	95%	95%
✓ Minimize number of missed trips (appointment made vehicle did not show)	<1%	<1%	<1%
✓ Number of trip denials (greater than 1 hour difference in desired pick-up time)	<5%	<5%	<5%



Summary of Resources

Authorized Postions	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
# of Full-Time Equivalent	14.50	14.50	11.75	10.00
Expenditure Category	FY 08 Actual	FY 09 Actual	FY 10 Estimate	FY 11 Budget
Personal Services	\$869,782	\$679,248	\$761,417	\$637,564
Contractual Services	\$479,372	\$479,636	\$426,549	\$363,554
Commodities	\$16,638	\$7,487	\$6,569	\$5,500
Total:	\$1,365,792	\$1,166,371	\$1,194,535	\$1,006,618
<i>% Change from Prior Year</i>		-14.60%	2.41%	-15.73%



Overview

Each year, the City of Peoria invests significant time and resources to design, construct, and maintain the infrastructure and facilities needed to deliver municipal services to residents and businesses. Because of the high costs associated with building and maintaining capital assets, the city must carefully balance the need for such assets with our requirements to sustain a strong financial position. This is accomplished through the Capital Improvement Program (CIP)—a 10-year plan for addressing present and future infrastructure needs.

Peoria's CIP is a 10-year balanced plan that addresses projects that are needed, or will be needed, across a broad spectrum of areas. It is balanced because we have identified funding sources based on reliable revenues to support both the capital costs and the operating costs for each project in the 10-year program. Each year, a great deal of effort is put into updating this plan to ensure not only that critical needs are being met, but also that the cost, scope, and timing of all projects are coordinated throughout. Coordinating the timing of different projects in the same area is particularly important, since it helps us to minimize service disruptions and avoid extra costs.

Capital projects are non-routine expenditures that generally cost more than \$100,000 and have a useful life of five years or more. Capital projects include design and construction, as well as

the acquisition of land and the purchase of fixed assets. A fixed asset is any single item or single cohesive system that has a life expectancy of at least one year and a value of at least \$5,000. All land is capitalized as a fixed asset, regardless of cost.

The first year of the program is the only year that is appropriated by the City Council. This becomes the capital budget, which is an important piece of the city's overall annual budget. The FY 2011 capital budget is significantly higher than any of the subsequent years because it includes not only newly funded projects, but also any project costs carried over from the previous year. The last nine years of the CIP are for planning purposes; future funding is not guaranteed and the plan is subject to change.

The CIP is a dynamic plan that can change significantly from year to year. At the discretion of the City Council, new projects can even be added to the capital budget after it has been adopted. For example, two new utility projects were added to the FY 2010 capital budget when the city received a Challenge Grant through the American Recovery and Reinvestment Act of 2009. A new project to construct a secondary access road to Liberty High School was also added in response to congestion and safety concerns.



The 10-year Capital Improvement Program totals \$521,956,122. For FY 2011 alone, budgeted capital projects total \$139,285,440. This document provides detailed information about each project in the CIP, including scope, schedule, project costs, funding sources, and future operating costs. It is intended to be a communication device, informing stakeholders of the city's plans for capital investment.

CIP DEVELOPMENT PROCESS

Capital improvement planning has proven to be a year-round process, with city departments continually re-evaluating and prioritizing their capital needs. However, the process is most involved from October through April. It is during this period that city staff identify and prioritize projects, estimate project costs, determine available resources, balance project requests within the available resources, and, ultimately, submit a recommended program to the City Council.

The Management and Budget Department coordinates the annual update of the 10-year CIP as part of the annual budget process. Department staff also forecast revenues for the various funds used to finance capital projects, and set the financial parameters for the development of the CIP. Capital projects originate in the operating departments, where subject matter experts identify needs based on master planning documents and other technical criteria.

Once project requests have been submitted and the financial parameters established, a preliminary plan is prepared for the review of the CIP Management Committee. This committee is made up of the city manager, deputy city managers, and the directors of city departments that have a significant stake in the delivery of capital projects (including Finance and Budget). The

CIP Management Committee is responsible for evaluating project requests in light of available resources and developing a financially balanced plan that addresses City Council goals and priorities. This group also ensures that projects are properly scoped and that the timing of projects carefully coordinated. Once complete, the city manager forwards the recommended Capital Improvement Program to the City Council for approval.

The following is an overview of the CIP development process:

September – October. Operating departments identify projects, define project scopes, prepare cost estimates, and prioritize projects based on direction received from the city manager and City Council. Department directors review project requests before final submittal.

November – December. Capital project requests are submitted to the Management and Budget Department. Staff use revenue forecasts and financial models to prepare a preliminary CIP.

January – March. The CIP Management Committee meets regularly to review the proposed plan, making necessary adjustments as needed. Budget finalizes the recommended CIP for the consideration of the City Council.

April – May. The City Council receives the CIP and offers its recommendations during its budget study sessions.

June. The City Council approves the Capital Improvement Program at one of its regular meetings, usually on the same day as the adoption of the Tentative Budget.



PROGRAMMING PROJECTS IN THE CIP

Capital improvements are the “bricks and mortar” from which the City of Peoria delivers services to residents and businesses within its borders. By preventing the deterioration of existing infrastructure and by adding new infrastructure in response to growth, capital improvements help to ensure that the city can continue to provide the level of service our customers have come to expect. Many different types of projects make up the Capital Improvement Program, including the following:

- Office buildings, police and fire stations, court facilities, libraries, and recreation centers
- Parks, trails, open space, right-of-way landscaping, and sports facilities
- Roads, bridges, sidewalks, street lights, traffic signals, and sound walls
- Storm drains, channels, retention basins, and drywells
- Water and wastewater treatment plants, pipes, storage facilities, and pump stations
- Information technology infrastructure and major software applications

Specific projects in these broad categories spring from long-range plans, City Council goals and priorities, and staff recommendations. Long-range planning is critical to ensuring a sustainable future for the City of Peoria. Planning efforts such as those encompassed by the city’s General Plan and the various master plans (for parks, trails, streets, water, wastewater, etc.)

FY 2011-2020 CIP BY PROJECT TYPE		
Project Type	10-Year Total	Pct. of Total
Drainage	\$31,441,208	6%
Economic Development	\$5,098,793	1%
Operational Facilities	\$40,794,401	8%
Parks	\$79,695,503	15%
Public Safety	\$22,005,641	4%
Streets & Traffic Control	\$207,001,878	40%
Wastewater	\$32,679,548	6%
Water	\$103,239,150	20%
Total	\$521,956,122	100%

provide helpful guidance to departments in identifying and prioritizing capital projects. Specific sections of the General Plan, such as the Circulation Element, tie directly with the CIP, as do each of the master plans. As such, the CIP is one of the mechanisms by which long-range plans become reality.

The goals and priorities of the City Council are another key source of capital projects. Many of the projects in the CIP, particularly those that benefit a specific neighborhood or area, come directly from the communication of concerned citizens with their elected representatives. The City Council’s Policy Goals provide near-term direction to city staff. The six broad policy goals for 2009-2010 are: (1) Community Building, (2) Enhance Current Services, (3) Preserve Natural Environment, (4) Total Planning, (5) Economic Development, and (6) Leadership and Image.

Notable projects planned for the next three years that address capital needs identified by all these sources include the following:

- Implementation of a program to design and construct façade improvements to privately owned businesses in Old Town, with the goal



of making this area a viable market for future public and private investment.

- Development of Community Park #2 at the southeast corner of 83rd and Olive avenues. Planned amenities include six baseball/softball fields, four regulation soccer fields, a lake, skate court, dog park, picnic areas, splash park, and playgrounds.
- New trail connections along New River from Northern Avenue to Olive Avenue, Bell Road to Union Hills Drive, and Williams Road to Happy Valley Road. Also, construction of trail underpasses at Olive Avenue, Peoria Avenue, and Grand Avenue.
- Replacement of the Police Department's Computer Automated Dispatch system.
- Replacement and/or upgrades to critical information technology infrastructure, including telecommunications systems, backup hardware, the interactive voice response system (IVR), network equipment, and the storage area network (SAN).
- Demolition of the existing roadway and the construction of two lanes in each direction along Lake Pleasant Parkway from Westwing Parkway to the soon-to-be-completed Loop 303. Final design and right-of-acquisition are now underway, and construction is expected to begin in FY 2012.
- Widening of the intersections along 75th Avenue at Peoria Avenue, Cactus Road, and Thunderbird Road. These intersections will be widened to their ultimate configuration of three through lanes, two left turn lanes, and a right turn lane at each leg. From a safety and

congestion relief standpoint, these are the highest priority intersections in Peoria.

- Repair and rehabilitation of trunk sewer lines based on a condition assessment now underway.
- Installation of a 12-inch reclaimed waterline along 83rd Avenue from Community Park #2 to the City Hall campus. This will enable the use of reclaimed water to irrigate the City Hall campus and vicinity, a long-term objective of the Reclaimed Water Master Plan.
- Installation of equipment to more efficiently treat Bromide in source water at the Greenway Water Treatment Plant. This is necessary to meet new water quality requirements.

IMPACT ON THE OPERATING BUDGET

The Capital Improvement Program has direct and sometimes significant impacts on Peoria's operating budget. Upon their completion, most capital projects require ongoing costs for operation and maintenance. New buildings require electricity, water and sewer service, and maintenance and repair. New roads require regular sweeping as well as periodic crack filling and sealing, patching, milling, minor resurfacing, and replacement of stripes and markings. New parks and landscaped rights of way (such as medians and streets shoulders) require irrigation, fertilizing, mowing, and trimming. Some projects, such as a recreation center, require additional employees.

Departments submitting capital projects estimate the operations and maintenance costs of each project based on cost guidelines that are updated each year. The departments also con-



sider any additional revenues or savings the city can reasonably expect to recognize upon completion of the project. For example, membership fees from a new recreation center help to offset the increased operating costs. The net operating costs are included not only in the project request, but also in the long-range forecasts of the respective funds, to ensure that we properly account for operating budget impacts of all capital projects.

Operating budget impact is a key criterion in deciding which projects to fund and when. If the city cannot afford the additional operations and maintenance costs of a project, the project will not be funded until those costs can be absorbed by the operating budget, regardless of the relative merits of the project. Departments must submit a supplemental request to obtain the additional budget needed to operate and maintain capital projects. Supplemental requests for CIP operation and maintenance costs must compete with other requests for funding.

FINANCING THE CIP

The Capital Improvement Program for fiscal years 2011-2020 is a \$522 million investment in 194 different capital projects over the next 10 years. The program represents a significant investment of city resources in infrastructure, facilities, and recreational assets, and is designed to address the highest priority needs of the community. It is both financially feasible and can be accomplished within the suggested time frame.

The 10-year plan relies on several major revenue sources to finance capital projects. The use of these funding sources is governed not only by federal and state law, but also by the city's own Principals of Sound Financial Management, a tool for which Peoria has received high praise

FY 2011-2020 CIP BY FUNDING SOURCE		
Funding Source	10-Year Total	Pct. of Total
G.O. Bonds	\$128,485,498	24%
Impact Fees	\$114,405,160	22%
MDA Bonds	\$21,319,775	4%
Operating	\$114,328,150	22%
Outside Sources	\$52,553,505	10%
Prop. 400	\$29,859,631	6%
Revenue Bonds	\$8,777,317	2%
Transportation Sales Tax	\$52,227,086	10%
Total	\$521,956,122	100%

from creditors and auditors alike. Funding for many of the projects in the CIP comes from more than one source. For example, a single roadway project might be funded with general obligation bonds, impact fees, transportation sales tax, and federal transportation funds.

The amount of revenue available for allocation to projects in the CIP each year is based on financial projections by staff in the Management and Budget Department. To develop these projections, staff vigilantly monitors and analyzes retail sales figures, construction (development) activity, residential and commercial property values, water and wastewater usage, state revenues, interest rates, and local and national economic trends. Much of the work involved in the development of the CIP involves matching identified project needs (and the associated costs) with available funding sources.

The major funding sources used to pay for capital projects in the CIP are discussed in the following pages.

General Obligation Bonds

General Obligation (G.O.) Bonds are a common method used to raise revenues for large-scale



municipal projects. G.O. bonds are backed by the full faith and credit of the city, meaning that the debt is backed by all the revenues and resources of the city. Peoria only issues debt for projects when it truly makes sense to do so. This is determined by a number of different criteria, including the following:

- The useful life of the project will not exceed the term of the bond (usually 20 years).
- Pay-as-you-go financing is either not available or not sufficient to fund the project. (Pay-as-you-go financing refers to cash-based sources such as operating revenues and impact fees.)
- The project will benefit future residents of Peoria, so the use of pay-as-you-go financing will unfairly burden current residents.

In Peoria, G.O. bonds are backed by the city's property tax collections. Beginning in 1980, state law mandated the separation of city property taxes into two components: the primary tax levy and the secondary levy. The primary levy may be imposed for any governmental purpose, but has strict limitations on how much can be levied. The secondary levy may only be used to retire the principal and interest on G.O. bonds issued by the city. As a result, it is the secondary levy that is used to finance many of Peoria's capital projects.

The city's ability to use G.O. bonds requires:

- **Constitutional Capacity** – State law limits debt for operational facilities to 6 percent of the city's secondary assessed property valuation, and 20% for drainage, parks, public safety, streets, wastewater, and water projects.

- **Voter Authorization** – Regardless of available revenues, the city must have permission from the voters through a citywide bond referendum to issue G.O. bonds for capital projects.
- **Property Tax Rate** – This 10-year plan was developed in anticipation that the existing secondary property tax rate would be maintained at \$1.25 per \$100 of assessed valuation.
- **Assessed Valuation** – As property values fluctuate, so too does the city's assessed valuation. Regular updates to fund balance models with recent market and economic data and forecast information are essential to maintaining a balanced program.

Revenue Bonds

The city also uses revenue bonds to support major capital improvements for utilities and streets. Unlike general obligation bonds, revenue bonds are not secured by the city's general taxing authority. Instead, backing comes from specific revenues related to the type of projects being financed. Bond proceeds to support large water and wastewater utility projects are repaid from city utility rate revenues, while the debt service on street projects can be paid from a portion of the city's state Highway User Revenue Fund (HURF) gas tax revenue allocation. As with G.O. bonds, revenue bond-funded projects can only be undertaken if they have voter authorization from a citywide bond referendum.

Development Impact Fees

A development impact fee is a charge on new development to pay for the construction or expansion of off-site capital improvements that are necessitated by and benefit the new development. Impact fees, which are collected when building permits are issued for a given project,



cannot be used for operations, maintenance, or repair of existing facilities. The City of Peoria assesses impact fees for transportation, neighborhood parks, community parks, trails, open space, libraries, law enforcement, fire protection general government, water expansion, wastewater expansion, water resource, water reuse irrigation, and solid waste. Impact fees are an important source of revenue for the FY 2011-2020 CIP, and help to ensure that residential and commercial growth in Peoria pays for itself. Impact fee revenues are subject to fluctuations in economic and market forces. As such, staff regularly updates forecasts of impact fee revenues and the associated fund balance models to reflect the most current economic and development information.

Improvement Districts

With the consent of property owners, the city can issue special improvement district bonds to finance construction projects within a defined area. The property owners in the improvement district are assessed their proportionate share of the project costs on their annual property tax bills. This financing tool directly links the cost of a project to the beneficiaries of the improvements. It is not uncommon for the city to assist in the administration of improvement districts, and, in many cases, the city is one of the property owners in the district.

Operating Fund Revenues

Most revenues not earmarked for specific uses are collected in the city's general fund. This fund is used to support vital government operations such as police and fire service, engineering and building inspection, finance, and city administration. Each year, the city identifies one-time, non-recurring revenues from this fund that may be used to support capital needs.

Operating revenues from the city's water, wastewater, and street operating funds are also set aside to finance specific capital projects. The amount available in these funds for capital projects is limited, however, because of the uncertainty of available revenues and the need to support ongoing operations.

The city's Half-Cent Sales Tax Fund can also be used to support capital projects, provided that such projects are consistent with the City Council policy governing the use of revenues from this tax. A variety of public safety projects have been supported by this revenue source over the years.

Grant and Intergovernmental Revenues

Peoria's grants coordinator works with all departments to aggressively pursue grant funding to help support capital projects. The city frequently shares the costs of capital projects with neighboring cities, the Flood Control District of Maricopa County, the Maricopa County Department of Transportation, the Arizona Department of Transportation, and other agencies. The Engineering, Public Works-Utilities, and Governmental Affairs departments work closely with the Maricopa Association of Governments, the Water and Infrastructure Financing Authority of Arizona, and other governmental agencies to secure pass-through federal funds, low-interest loans, and other favorable funding sources for capital projects.

Over the last two years, Peoria has been very successful in securing or advancing outside funding for transportation projects. Nearly \$70 million in federal stimulus dollars awarded to either the city or to ADOT are at work all around the city on projects such as the Beardsley Road Extension, the widening of Loop 101 traffic



interchanges at Union Hills Drive and Olive Avenue, the Grand Avenue widening, and pavement preservation projects in various locations. Federal Congestion Mitigation and Air Quality (CMAQ) money is paying for almost 100 percent of the construction costs for the 84th Avenue streetscape and the 91st and Olive intersection improvements. Peoria has received \$27.1 million in county transportation sales tax reimbursements to date (for Lake Pleasant Parkway), and is set to receive an additional \$20.2 million (for Happy Valley Road) by the end of FY 2012. Most of this money has been advanced many years—a direct result of other Valley cities deferring projects for lack of financial capacity.

The city also has received significant outside dollars for water and wastewater projects. The United States Department of the Interior awarded \$1.8 million in federal stimulus-funded Challenge Grants to Peoria for water resources sustainability enhancements. These enhancements include constructing an additional recharge basin to bank reclaimed water from the city's water reclamation facility, converting a well system from potable to non-potable water, and constructing a reclaimed water pipeline and water measuring devices. In addition, Peoria received \$10 million in reduced-interest WIFA loans and \$1.4 million in principal forgiveness from the 2009 federal stimulus program. These loans are financing several projects in the CIP, including trunk sewer repairs on Northern Avenue, new water lines at several locations, and upgrades to several well sites and the Beardsley Water Reclamation Facility.

Transportation Sales Tax

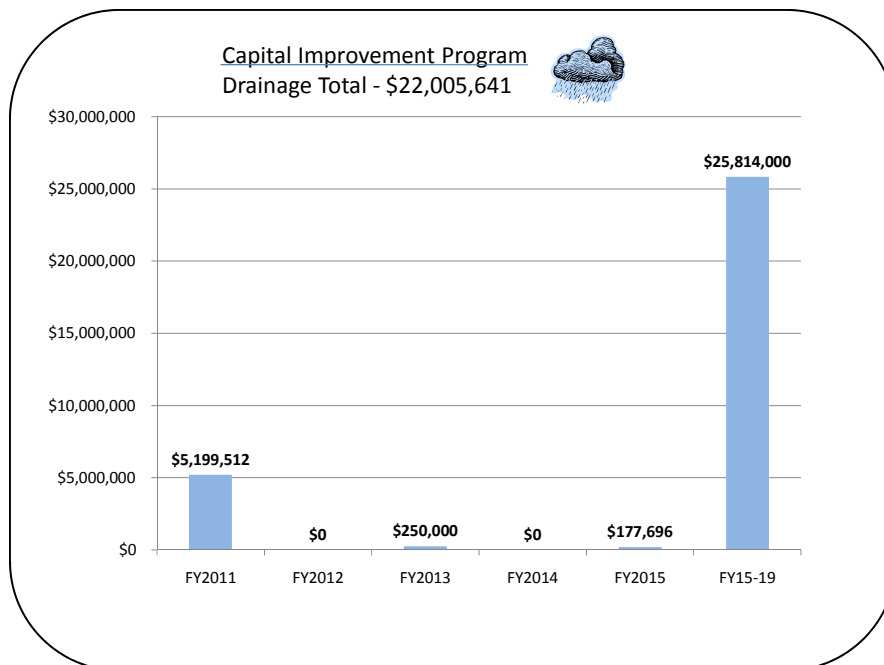
On September 13, 2005, Peoria voters approved Proposition 300, which increased the city sales tax by 3/10 of 1 percent (or .03 percent) to fund

transportation improvements. These improvements include the acquisition of land for and the design and construction of transportation projects in the CIP. The new Happy Valley Road connection between Lake Pleasant Parkway and 75th Avenue, and the widening of 83rd Avenue from Williams Road to Calle Lejos, are examples of projects funded primarily with the transportation sales tax. Other approved uses include street maintenance, fixed-route public transit, and administrative costs.

Drainage

Storm water flows through the City of Peoria typically from the northeast to the southwest. As development occurs, the additional impervious surface area impacts the effective drainage of these flows, driving the need for drainage infrastructure. The City partners with the development community to ensure that onsite drainage issues are addressed during the development process. The City’s Capital Improvement Program addresses regional drainage issues through the drainage projects contained herein.

Drainage projects in the Capital Improvement Program are typically funded from General Obligation Bonds, with additional funding provided by such outside sources as the Flood Control District of Maricopa County. The city has partnered with the Flood Control District on several large projects in recent years, including the drainage improvements along Rose Garden Lane and at 83rd Avenue and Pinnacle Peak Road. The FY 2011 capital budget includes funding for drainage improvements along Pinnacle Peak Road from 99th Avenue to the Agua Fria River – another joint project with the Flood Control District





Drainage

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$354,596	\$0	\$0	\$0	\$0	\$0	\$354,596
4220 - GO Bonds 2009	\$577,101	\$0	\$0	\$0	\$0	\$0	\$577,101
4240 - GO Bonds 2010	\$1,257,149	\$0	\$0	\$0	\$0	\$0	\$1,257,149
4250 - Proposed GO Bonds	\$2,630,000	\$0	\$0	\$0	\$0	\$0	\$2,630,000
4810 - Capital Projects-Outside Srces	\$380,666	\$0	\$0	\$0	\$0	\$7,361,107	\$7,741,773
4970 - Proposed GO Bonds Future Issue	\$0	\$0	\$250,000	\$0	\$177,696	\$18,452,893	\$18,880,589
Total	\$5,199,512	\$0	\$250,000	\$0	\$177,696	\$25,814,000	\$31,441,208



Drainage

87th Av Storm Drain; Hatcher Rd to Monroe St

Project Number: EN00257

Council District: Pine

Project Location: 87th Av from Hatcher Rd to Monroe St & Mtn View Rd from 87th Av to 85th Av

Description: This project provides for the design, utility relocation, extension and burying overhead lines as determined, construction and construction administration for the storm drain on 87th Av from Hatcher Rd to Monroe St and along Mountain View Rd from 87th Av to 85th Av. The purpose is to capture the drainage along 87th Av and the contributing drainage area north of Olive Av to reduce the impact of the storm water reaching and overwhelming Olive Av. The improvements will consist of storm drains, laterals and catch basins which are an extension of the overall drainage system. The project also includes the mill & overlay of the existing pavement from curb to curb throughout the project limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$403,648	\$403,648
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,904,152	\$2,904,152
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$61,200	\$61,200
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$35,036	\$35,036
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,404,036	\$3,404,036

91st Av Storm Drain; Olive Av to Mountain View Rd

Project Number: EN00231

Council District: Pine

Project Location: 91st Av from Olive Av to Mtn View Rd

Description: This project provides for the design, utility relocation, extension and burying overhead lines as determined, construction and construction administration of the 91st Av storm drain from Olive Av to Mtn View Rd. The purpose is to capture the drainage along 91st Av north of Olive Av and from Mountain View Rd which reaches 91st Av to reduce the impact of the storm water reaching and overwhelming the intersection. Improvements will include extension of the storm drain and catch basins on 91st Av to convey the storm drainage to the Olive Storm Drain. Removal of drainage valley gutters, which interfere with the convenient travel along 91st Av, will be reconfigured in the design process. The project also includes the mill & overlay of the existing pavement from curb to curb throughout project limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$350,000	\$350,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,467,000	\$2,467,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,000	\$72,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$34,500	\$34,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,923,500	\$2,923,500

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000



Drainage

Drywell/Drainage Solutions Program

Project Number: PW00185

Council District: Any

Project Location: Various Locations

Description: This program will identify areas with minor drainage issues and provide for the investigation and evaluation of drainage solutions. The improvements may include, but are not limited to, installing drywells, connecting pipes and inlets to the adjacent storm drain systems, re-grading to improve the function of the storm water system or modifying connector pipes and inlets.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2009	Carryover	\$201,000	\$0	\$0	\$0	\$0	\$0	\$201,000
Total Budget			\$201,000	\$0	\$0	\$0	\$0	\$0	\$201,000

Glendale-Peoria ADMP Update

Project Number: EN00139

Council District: Any

Project Location: Varney Tract

Description: This project will update the Glendale-Peoria Area Drainage Master Plan (ADMP) to update various areas of the City. One such area is the Varney Tract Area. The Varney Tract area update is for addressing citizen complaints along 81st Av south of Cactus Rd. Other ADMP updates will be coordinated with the Flood Control District of Maricopa County at a later date. The studies will determine whether the existing drainage facilities in the area are adequate to handle the additional run-off and make recommendations for drainage improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	GO Bonds 2010	Carryover	\$247,000	\$0	\$0	\$0	\$0	\$0	\$247,000
Study	Proposed GO Bonds	Base	\$0	\$0	\$250,000	\$0	\$0	\$242,400	\$492,400
Total Budget			\$247,000	\$0	\$250,000	\$0	\$0	\$242,400	\$739,400



Drainage

Mountain View Rd Drainage; 91st Av to 89th Av

Project Number: EN00130

Council District: Pine

Project Location: Mtn View Rd from 91st Av to 89th Av

Description: This project is for the design, utility relocation, extension and burying overhead lines, as determined, construction and construction administration for a storm drainage project to capture the drainage along Mountain View Rd, east of 91st Av, to reduce the impact of the storm water reaching and overwhelming the 91st Av & Mountain View Rd intersection. The improvements will consist of storm drains, laterals and catch basins, which are an extension of the overall drainage system, and the mill & overlay of the existing roadway from curb to curb throughout the project limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,055,000	\$1,055,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$66,000	\$66,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$14,500	\$14,500
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,285,500	\$1,285,500

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$3,500	\$3,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$3,500	\$3,500



Drainage

New River Mitigation Site

Project Number: PW00180

Council District: Mesquite

Project Location: New River at Jomax Rd

Description: This will be for the purchase of land for replacement of habitat expected to be disturbed when erosion control and channelization projects are pursued in New River from the Skunk Creek Confluence to the New River Dam. The project will also include fencing to prohibit public access and patrolling for damage and litter/vandalism abatement. Maintenance of the fence, litter pick-up and patrolling will be an ongoing expense. The City will collect proceeds from development, including CIP projects, as related bank and channel improvements to New River are made. After an accumulation of enough proceeds, segmented purchases will be made from a larger parcel which is reserved to meet the overall mitigation purposes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Capital Projects-Outside	Carryover	\$55,876	\$0	\$0	\$0	\$0	\$0	\$55,876
Construction	Capital Projects-Outside	Carryover	\$99,790	\$0	\$0	\$0	\$0	\$0	\$99,790
Total Budget			\$155,666	\$0	\$0	\$0	\$0	\$0	\$155,666

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$400	\$400	\$400	\$400	\$400	\$2,000	\$4,000
Total Operating Impacts	\$400	\$400	\$400	\$400	\$400	\$2,000	\$4,000



Drainage

Pinnacle Peak Channel; 87th Av to Agua Fria

Project Number: EN00134

Council District: Mesquite

Project Location: Pinnacle Peak Rd from 87th Av to Agua Fria

Description: This project is for the design, right of way, utility relocation, extensions and burying overhead lines as determined, construction, and construction administration for storm drainage facilities to capture the drainage from the contributing area north of Pinnacle Peak Road from 87th Avenue to the Agua Fria. This project will reduce the impact of the storm runoff reaching and overwhelming developments south of Pinnacle Peak Rd. The improvements will consist of channels, culverts, storm water storage basins, storm drains, laterals and catch basins which are an extension of the overall drainage system. Right of way will be needed for the storm drainage facilities including the storm water storage basins. Phase I of the project will extend from 99th Av to the Agua Fria River as a joint project with the Flood Control District of Maricopa County. Phase II will address the section from 91st Av to 87th Av, again as a joint project with the Flood Control District of Maricopa County. Phase II is in the out years, after the Camino North development (The Meadows) completes the intervening segment of drainage from 91st Av to 99th Av. This project will be closely coordinated with the phased Pinnacle Peak Road street projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Proposed GO Bonds	Carryover	\$455,000	\$0	\$0	\$0	\$0	\$0	\$455,000
Design	Proposed GO Bonds	Carryover	\$480,000	\$0	\$0	\$0	\$0	\$0	\$480,000
Construction	Proposed GO Bonds	Carryover	\$1,615,000	\$0	\$0	\$0	\$0	\$0	\$1,615,000
Construction	GO Bonds 2010	Carryover	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
Study	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$32,021	\$0	\$32,021
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$96,064	\$0	\$96,064
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$829,999	\$829,999
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$48,650	\$48,650	\$97,300
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$961	\$55,000	\$55,961
Total Budget			\$3,000,000	\$0	\$0	\$0	\$177,696	\$933,649	\$4,111,345

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000	\$170,000
Total Operating Impacts	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000	\$170,000



Drainage

Pinnacle Peak Rd & 67th Av Channel to New River

Project Number: EN00119

Council District: Mesquite

Project Location: 67th Av & Pinnacle Peak Rd - 67th Av to New River

Description: This project is for the design, construction, construction administration, utility relocation, extension and undergrounding of utilities as determined, for storm drainage facilities to capture the drainage along Pinnacle Peak Road and 67th Avenue. Runoff from north of Happy Valley Road flows south in poorly defined channels, joining runoff from the east to overwhelm existing drainage facilities southwest of Pinnacle Peak and 67th Avenue. The improvements will consist of channels, box culverts, storm water storage basins, storm drains, laterals and catch basins which are an extension of the overall drainage system. Right of way will be needed to construct the channels, storm drains and storm water basins. This is a Regional Project where we would expect participation from other agencies. This project must be constructed prior to the roadway widening of 67th Avenue between Pinnacle Peak Road and Happy Valley Road. (CIP Project #EN00100)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$923,175	\$923,175
Land	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$923,175	\$923,175
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$683,339	\$683,339
Design	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$683,339	\$683,339
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$5,754,593	\$5,754,593
Construction	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$5,754,593	\$5,754,593
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$184,529	\$184,529
Total Budget			\$0	\$0	\$0	\$0	\$0	\$14,906,743	\$14,906,743

Rose Garden Ln Basin

Project Number: PW00184

Council District: Mesquite

Project Location: Agua Fria River at 113th Av

Description: This project is for construction, and construction administration of a drainage basin in the Agua Fria River at the outlet of the Rose Garden Channel. The improvements will consist of basin excavation and fine grading. The project will also include minor drainage improvements to combat channel erosion adjacent to undeveloped properties.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Capital Projects-Outside	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	GO Bonds 2010	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$3,900	\$3,900	\$3,900	\$3,900	\$3,900	\$19,500	\$39,000
Total Operating Impacts	\$3,900	\$3,900	\$3,900	\$3,900	\$3,900	\$19,500	\$39,000



Drainage

Stormwater Assets Maintenance Program

Project Number: PW11130

Council District: Willow

Project Location: 75th Av, south of Bell Rd & various other locations

Description: Implement a program of repair and replacement for Stormwater assets.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Capital Projects-Outside	Base	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Total Budget			\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000

Union Hills Drainage Channel

Project Number: EN00137

Council District: Mesquite

Project Location: Union Hills Dr from 107th Av to 111th Av

Description: This project provides for the study, design, utility relocation, extension and burying overhead lines as determined, construction and construction administration for a storm drainage project to capture the drainage from determined storm water outfalls located in Sun City, and drainage along Union Hills Dr. from the vicinity of 107th Av and Union Hills Dr. The improvements will reduce the impact of the storm water reaching and overwhelming the roadway and particularly the 107th Av & Union Hills Dr intersection. The improvements will consist of channel improvements, box culverts, storm drains, laterals and catch basins which are an extension of the overall drainage system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Proposed GO Bonds	Base	\$80,000	\$0	\$0	\$0	\$0	\$0	\$80,000
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$215,829	\$215,829
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$1,810,084	\$1,810,084
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$72,000	\$72,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$20,259	\$20,259
Total Budget			\$80,000	\$0	\$0	\$0	\$0	\$2,118,172	\$2,198,172



Drainage

Washington Street Storm Drainage Alley

Project Number: EN00286

Council District: Acacia

Project Location: Alley south of Washington St; Grand Av frontage road to 83rd Av

Description: This project provides for the utility relocation, extension and burying overhead lines as determined, construction and construction administration for drainage and alley reconstruction between the Grand Av frontage road and 83rd Av. The improvements include burying overhead utilities, drainage improvements and reconstruction of the alley.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2009	Carryover	\$368,235	\$0	\$0	\$0	\$0	\$0	\$368,235
Construction	General	Carryover	\$320,000	\$0	\$0	\$0	\$0	\$0	\$320,000
Total Budget			\$688,235	\$0	\$0	\$0	\$0	\$0	\$688,235

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$20,000
Total Operating Impacts	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$10,000	\$20,000

Westbrook Village Ct Verdict Drainage Improvements

Project Number: EN00003

Council District: Ironwood

Project Location: Westbrook Village: Beardsley Rd, 83rd Av to 91st Av

Description: This project is to provide for the construction and construction administration to restore landscaping in the drainage basins removed during construction of the storm drain improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2010	Carryover	\$460,149	\$0	\$0	\$0	\$0	\$0	\$460,149
Construction	GO Bonds 2009	Carryover	\$7,866	\$0	\$0	\$0	\$0	\$0	\$7,866
Construction	General	Carryover	\$34,596	\$0	\$0	\$0	\$0	\$0	\$34,596
Total Budget			\$502,611	\$0	\$0	\$0	\$0	\$0	\$502,611

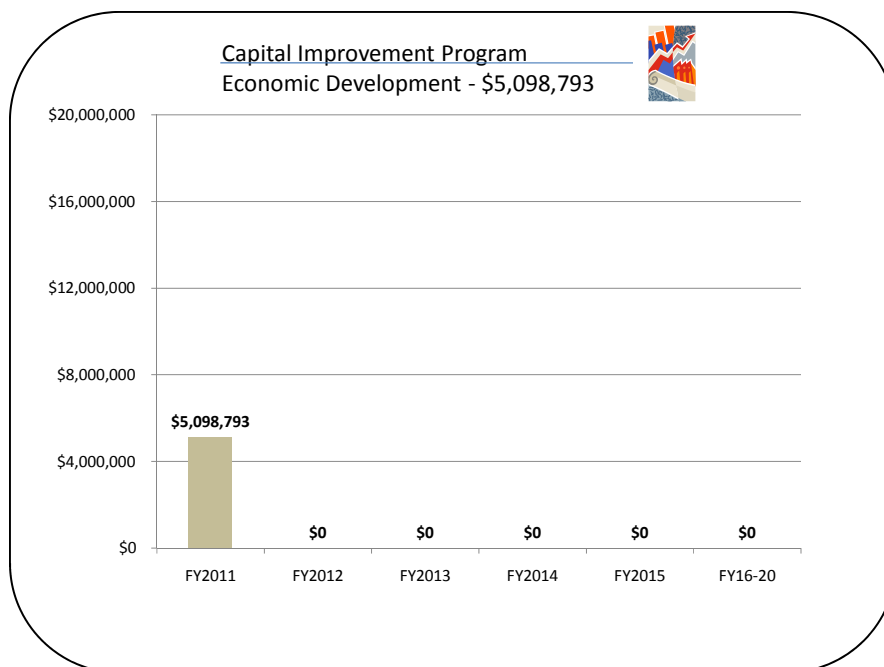
Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$8,693	\$8,693	\$8,693	\$8,693	\$8,693	\$43,303	\$86,769
Total Operating Impacts	\$8,693	\$8,693	\$8,693	\$8,693	\$8,693	\$43,303	\$86,769



Economic Development

Economic development is one of the City Council’s six policy goals for 2009-2010. Economic development projects in the capital plan are meant to further the Economic Development Department’s mission “to build a diversified local economy that will create a strong and sustainable community in which residents are able to work, shop, and be entertained.” Key priorities include creating employment corridors and jobs, securing direct investment in the City, attracting institutions of higher education and health care campuses, and building community in Old Town and the entertainment district.

Economic development projects are supported by operating revenues and general obligation bonds. The three projects in FY 2011 include façade improvements to privately owned businesses in Old Town, strategic land assembly to expedite redevelopment, and way-finding and branding of the Entertainment District.





Economic Development

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$2,098,793	\$0	\$0	\$0	\$0	\$0	\$2,098,793
4250 - Proposed GO Bonds	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Total	\$5,098,793	\$0	\$0	\$0	\$0	\$0	\$5,098,793



Economic Development

Entertainment District Improvements

Project Number: ED00002

Council District: Willow

Project Location: 83rd Avenue south of Bell Road

Description: This project involves the design and installation of improvements to key intersection corners in the Entertainment District. Improvements will include the following: (1) proposed 12' x 24' poster-size electronic media placements; (2) hardscape; and (3) landscape improvements. This project will also include internal way-finding signage along 83rd Avenue, as well as along Arrowhead Fountain Center Drive. Moreover, this project includes as Phase II improvements streetscape enhancements connecting improved key intersections along with gateway monuments and District treatments to create a district identity and unique sense of place.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	General	Carryover	\$32,703	\$0	\$0	\$0	\$0	\$0	\$32,703
Construction	General	Carryover	\$396,040	\$0	\$0	\$0	\$0	\$0	\$396,040
Construction	General	Base	\$495,050	\$0	\$0	\$0	\$0	\$0	\$495,050
Total Budget			\$923,793	\$0	\$0	\$0	\$0	\$0	\$923,793

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$200,000	\$200,000	\$200,000	\$1,000,000	\$1,600,000
Total Operating Impacts	\$0	\$0	\$200,000	\$200,000	\$200,000	\$1,000,000	\$1,600,000

Land Assembly Opportunity Fund

Project Number: ED00003

Council District: Various

Project Location:

Description: This project involves opportunity-based land acquisition activities throughout the city, including voluntary acquisitions in fee, by option, or other arrangement to establish site control for the purpose of disposition to, or joint venture with, a developer for redevelopment purposes. Each land acquisition will comport with a pre-established redevelopment strategy to ensure a larger exit strategy is known and accepted.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Proposed GO Bonds	Base	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Total Budget			\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000



Economic Development

Old Town Commercial Rehabilitation

Project Number: ED00006

Council District: Acacia

Project Location:

Description: This program involves the design and construction of façade improvements to privately owned businesses within the Old Town Target Area. The façade improvements will be funded as a 100% City grant, but will be protected through a façade easement to the City. A pivotal part of attracting a private college or university to Old Town via the Peoria Place development is to improve and enhance the physical appearance of the adjacent Old Town area.

Budget by Fiscal Year

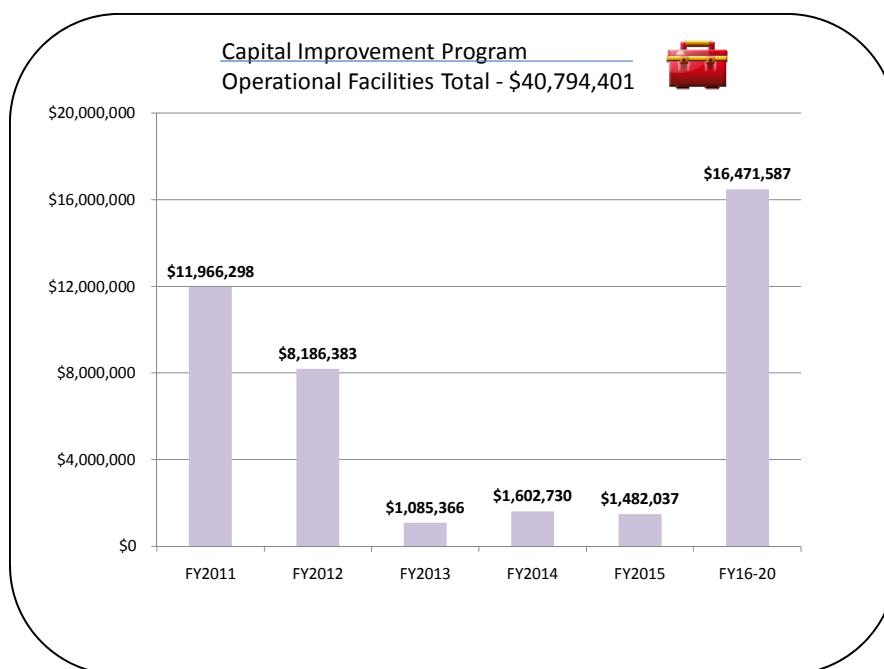
Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	General	Carryover	\$1,175,000	\$0	\$0	\$0	\$0	\$0	\$1,175,000
Total Budget			\$1,175,000	\$0	\$0	\$0	\$0	\$0	\$1,175,000



Operational Facilities

Operational facilities are the “bricks and mortar” from which the City of Peoria provides services to its residents and businesses. Increasingly, operational facilities also include the technology infrastructure and systems that facilitate service delivery in the information age. Projects include the construction of new facilities, as well as the maintenance, rehabilitation, renovation, and expansion of existing facilities.

Operational facilities projects are funded from a variety of different sources, depending on the use of the facility. Sources include general obligation bonds, development impact fees, operating funds, sales tax, and utility charges. Projects in the ten-year program include the Municipal Courts Expansion, a transit park-and-ride lot, HVAC systems replacement at the Peoria Sports Complex, and renovations to the Council Chambers and the Main Library.





Operational Facilities

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$3,354,795	\$340,000	\$0	\$0	\$0	\$0	\$3,694,795
1210 - Half Cent Sales Tax	\$89,439	\$0	\$0	\$0	\$0	\$0	\$89,439
1970 - Municipal Office Complex Rsv	\$1,131,714	\$0	\$0	\$0	\$0	\$0	\$1,131,714
2050 - Water	\$314,767	\$0	\$0	\$0	\$0	\$0	\$314,767
2161 - Water Expansion	\$15,369	\$0	\$0	\$0	\$0	\$0	\$15,369
2224 - WIFA Bonds DW-038-2009	\$500	\$0	\$0	\$0	\$0	\$0	\$500
2400 - Wastewater	\$267,430	\$0	\$0	\$0	\$0	\$0	\$267,430
2454 - WIFA Bonds CW-017-2009	\$434	\$0	\$0	\$0	\$0	\$0	\$434
2510 - Wastewater Expansion (Unzoned)	\$38,879	\$0	\$0	\$0	\$0	\$0	\$38,879
4210 - GO Bonds 2007	\$48,707	\$0	\$0	\$0	\$0	\$0	\$48,707
4220 - GO Bonds 2009	\$3,209,366	\$0	\$0	\$0	\$0	\$0	\$3,209,366
4230 - MDA Bonds	\$106,000	\$0	\$0	\$0	\$0	\$0	\$106,000
4231 - MDA Bonds 2009 - Sports Complex	\$0	\$5,792,833	\$0	\$0	\$0	\$0	\$5,792,833
4240 - GO Bonds 2010	\$301,486	\$0	\$0	\$0	\$0	\$0	\$301,486
4250 - Proposed GO Bonds	\$983,924	\$0	\$75,000	\$0	\$100,000	\$225,000	\$1,383,924
4550 - County Transportation Tax	\$24,942	\$0	\$0	\$0	\$0	\$0	\$24,942
4810 - Capital Projects-Outside Srces	\$33,000	\$0	\$1,009,616	\$1,602,730	\$1,381,037	\$4,266,677	\$8,293,060
4970 - Proposed GO Bonds Future Issue	\$0	\$2,053,550	\$750	\$0	\$1,000	\$11,643,910	\$13,699,210
7000 - Highway User	\$286,638	\$0	\$0	\$0	\$0	\$0	\$286,638
7001 - Streets Dev Zone 1	\$2,568	\$0	\$0	\$0	\$0	\$0	\$2,568
7002 - Streets Dev Zone 2	\$78,496	\$0	\$0	\$0	\$0	\$0	\$78,496



Operational Facilities

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
7010 - Transportation Sales Tax	\$420,666	\$0	\$0	\$0	\$0	\$0	\$420,666
7860 - Dept of Interior Challenge Grant	\$50,650	\$0	\$0	\$0	\$0	\$0	\$50,650
7901 - Neighborhood Park Dev Zone 1	\$77,601	\$0	\$0	\$0	\$0	\$0	\$77,601
7904 - Neighborhood Park Dev Zone 2	\$354	\$0	\$0	\$0	\$0	\$0	\$354
7905 - Neighborhood Park Dev Zone 3	\$45,294	\$0	\$0	\$0	\$0	\$0	\$45,294
7910 - Citywide Park/Rec Facility Dev	\$2,853	\$0	\$0	\$0	\$0	\$0	\$2,853
7915 - Open Space Dev	\$56,578	\$0	\$0	\$0	\$0	\$0	\$56,578
7920 - River Corridors & Trails Dev	\$45,372	\$0	\$0	\$0	\$0	\$0	\$45,372
7925 - Library Dev	\$122	\$0	\$0	\$0	\$0	\$0	\$122
7940 - General Government Dev	\$978,354	\$0	\$0	\$0	\$0	\$336,000	\$1,314,354
Total	\$11,966,298	\$8,186,383	\$1,085,366	\$1,602,730	\$1,482,037	\$16,471,587	\$40,794,401



Operational Facilities

Arts Distribution FY2011

Project Number: AT02011

Council District:

Project Location:

Description: Section 2-129 of the City Code requires that all "capital projects submitted for inclusion in the City's capital improvement program ... shall include an amount equal to 1 percent of the project cost of such capital improvement for public art." This project, whose purpose is purely administrative, holds appropriation for all arts charges. Projects are charged the percent for the arts as qualifying capital expenditures are made throughout the fiscal year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Arts	County Transportation T	Base	\$14,942	\$0	\$0	\$0	\$0	\$0	\$14,942
Arts	Half Cent Sales Tax	Base	\$1,081	\$0	\$0	\$0	\$0	\$0	\$1,081
Arts	Municipal Office Comple	Base	\$11,205	\$0	\$0	\$0	\$0	\$0	\$11,205
Arts	Water	Base	\$44,318	\$0	\$0	\$0	\$0	\$0	\$44,318
Arts	Water Expansion	Base	\$15,369	\$0	\$0	\$0	\$0	\$0	\$15,369
Arts	WIFA Bonds DW-038-2	Base	\$500	\$0	\$0	\$0	\$0	\$0	\$500
Arts	Wastewater	Base	\$41,184	\$0	\$0	\$0	\$0	\$0	\$41,184
Arts	WIFA Bonds CW-017-2	Base	\$434	\$0	\$0	\$0	\$0	\$0	\$434
Arts	Wastewater Expansion (Base	\$379	\$0	\$0	\$0	\$0	\$0	\$379
Arts	GO Bonds 2007	Base	\$18,707	\$0	\$0	\$0	\$0	\$0	\$18,707
Arts	GO Bonds 2009	Base	\$72,212	\$0	\$0	\$0	\$0	\$0	\$72,212
Arts	MDA Bonds	Base	\$44,000	\$0	\$0	\$0	\$0	\$0	\$44,000
Arts	General	Base	\$82,498	\$0	\$0	\$0	\$0	\$0	\$82,498
Arts	Proposed GO Bonds	Base	\$158,830	\$0	\$0	\$0	\$0	\$0	\$158,830
Arts	General Government Dev	Base	\$4,404	\$0	\$0	\$0	\$0	\$0	\$4,404
Arts	Highway User	Base	\$35,904	\$0	\$0	\$0	\$0	\$0	\$35,904
Arts	Streets Dev Zone 1	Base	\$2,568	\$0	\$0	\$0	\$0	\$0	\$2,568
Arts	Streets Dev Zone 2	Base	\$48,496	\$0	\$0	\$0	\$0	\$0	\$48,496
Arts	Transportation Sales Tax	Base	\$44,496	\$0	\$0	\$0	\$0	\$0	\$44,496
Arts	Dept of Interior Challeng	Base	\$12,662	\$0	\$0	\$0	\$0	\$0	\$12,662
Arts	Neighborhood Park Dev	Base	\$11,972	\$0	\$0	\$0	\$0	\$0	\$11,972
Arts	Neighborhood Park Dev	Base	\$354	\$0	\$0	\$0	\$0	\$0	\$354
Arts	Neighborhood Park Dev	Base	\$10,294	\$0	\$0	\$0	\$0	\$0	\$10,294
Arts	Citywide Park/Rec Facili	Base	\$2,853	\$0	\$0	\$0	\$0	\$0	\$2,853
Arts	Open Space Dev	Base	\$7,465	\$0	\$0	\$0	\$0	\$0	\$7,465
Arts	River Corridors & Trails	Base	\$6,264	\$0	\$0	\$0	\$0	\$0	\$6,264
Arts	Library Dev	Base	\$122	\$0	\$0	\$0	\$0	\$0	\$122
Arts	GO Bonds 2010	Base	\$108,068	\$0	\$0	\$0	\$0	\$0	\$108,068
Total Budget			\$801,581	\$0	\$0	\$0	\$0	\$0	\$801,581



Operational Facilities

Asphalt Replacement-Southern MOC

Project Number: PW01199

Council District: Pine

Project Location: Southern Municipal Operation Center

Description: Asphalt replacement at aprons and parking areas to support heavy equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000

Asset Management System Replacement

Project Number: IT00004

Council District: All

Project Location: City Hall Campus

Description: This is to request funding for replacement of the City's existing asset management system (Hansen).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000



Operational Facilities

Chargeback Distribution FY2011

Project Number: CB02011

Council District:

Project Location:

Description: Personnel costs associated with the design, acquisition of land, construction, and inspection of a capital project are charged back to that project. This project, whose purpose is purely administrative, holds appropriation for all chargebacks. Individual capital projects are charged throughout the fiscal year for staff time dedicated to the delivery of those projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Chargebacks	Highway User	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Chargebacks	Water	Base	\$111,949	\$0	\$0	\$0	\$0	\$0	\$111,949
Chargebacks	Wastewater	Base	\$106,246	\$0	\$0	\$0	\$0	\$0	\$106,246
Chargebacks	GO Bonds 2007	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Chargebacks	GO Bonds 2009	Base	\$237,154	\$0	\$0	\$0	\$0	\$0	\$237,154
Chargebacks	MDA Bonds	Base	\$62,000	\$0	\$0	\$0	\$0	\$0	\$62,000
Chargebacks	GO Bonds 2010	Base	\$193,418	\$0	\$0	\$0	\$0	\$0	\$193,418
Chargebacks	Proposed GO Bonds	Base	\$530,094	\$0	\$0	\$0	\$0	\$0	\$530,094
Chargebacks	General	Base	\$291,150	\$0	\$0	\$0	\$0	\$0	\$291,150
Chargebacks	Capital Projects-Outside	Base	\$33,000	\$0	\$0	\$0	\$0	\$0	\$33,000
Chargebacks	General Government Dev	Base	\$95,490	\$0	\$0	\$0	\$0	\$0	\$95,490
Chargebacks	Streets Dev Zone 2	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Chargebacks	Transportation Sales Tax	Base	\$301,170	\$0	\$0	\$0	\$0	\$0	\$301,170
Chargebacks	Dept of Interior Challeng	Base	\$37,988	\$0	\$0	\$0	\$0	\$0	\$37,988
Chargebacks	Neighborhood Park Dev	Base	\$65,629	\$0	\$0	\$0	\$0	\$0	\$65,629
Chargebacks	Neighborhood Park Dev	Base	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000
Chargebacks	Open Space Dev	Base	\$49,113	\$0	\$0	\$0	\$0	\$0	\$49,113
Chargebacks	River Corridors & Trails	Base	\$39,108	\$0	\$0	\$0	\$0	\$0	\$39,108
Chargebacks	County Transportation T	Base	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Total Budget			\$2,288,509	\$0	\$0	\$0	\$0	\$0	\$2,288,509



Operational Facilities

City Parks Parking Lots - Asphalt Replacement

Project Number: PW00995

Council District: All

Project Location: Various locations

Description: This project will repair asphalt and concrete deterioration, apply TRMSS rubber seal, and restripe city park parking lots commensurate with the findings of a pavement maintenance assessment. Parks identified as requiring near term maintenance include Deer Village, Windrose, Parkridge, Alta Vista, Westgreen, Sunnyslope, and Monroe in FY2011. Parks which may be deferred until FY2013 include Apache, Sweetwater, and Arrowhead Shores. Between years of funding, qualified Public Works Streets maintenance staff will conduct pavement maintenance assessments of the balance of the park assets, establishing an ongoing 3 to 6 year cycle of treatments for all parks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Proposed GO Bonds	Base	\$75,000	\$0	\$75,000	\$0	\$100,000	\$225,000	\$475,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$750	\$0	\$1,000	\$2,250	\$4,000
Total Budget			\$75,000	\$0	\$75,750	\$0	\$101,000	\$227,250	\$479,000

City Wide Security Study and Implementation

Project Number: PW00506

Council District: Citywide

Project Location: Citywide

Description: This project request is to initiate a Citywide security study for all City facilities and also addresses implementation in the form of physical modifications and equipment to support ongoing operations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	General	Carryover	\$362,747	\$0	\$0	\$0	\$0	\$0	\$362,747
Total Budget			\$362,747	\$0	\$0	\$0	\$0	\$0	\$362,747

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$500,000
Total Operating Impacts	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$500,000



Operational Facilities

Citywide Telecommunications Infrastructure Upgrade

Project Number: IT00005

Council District: All

Project Location: Citywide

Description: This request will enable the IT Department to upgrade existing telecommunications systems in order to ensure all Voice over Internet Protocol (VoIP) systems are at levels that remain vendor supported for hardware and software.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	General	Base	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Community Works Program

Project Number: COP0001

Council District: All

Project Location: Various

Description: The City of Peoria Community Works Program is a proposed program to provide an annual budget for projects that have a local benefit or that may arise during the fiscal year and are not identified in the City's annual CIP.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Carryover	\$220,734	\$0	\$0	\$0	\$0	\$0	\$220,734
Construction	General	Carryover	\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000
Construction	General	Carryover	\$134,900	\$0	\$0	\$0	\$0	\$0	\$134,900
Construction	General	Base	\$721,000	\$0	\$0	\$0	\$0	\$0	\$721,000
Construction	General	Base	\$654,000	\$0	\$0	\$0	\$0	\$0	\$654,000
Total Budget			\$1,795,634	\$0	\$0	\$0	\$0	\$0	\$1,795,634



Operational Facilities

Council Chambers ADA Enhancements

Project Number: PW10300

Council District: Acacia

Project Location: Municipal Office Complex

Description: This project provides Americans with Disabilities Act (ADA) enhancements to the City of Peoria Council Chambers. The improvements include a new accessible ramp and ADA door operator serving the main lobby entrance, accessible sweep ramps providing access to the podium, plumbing fixture modifications, and assisted listening device replacement. Landscape replacement and door operator integration with the access control system have been included.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Municipal Office Comple	Carryover	\$332,306	\$0	\$0	\$0	\$0	\$0	\$332,306
Total Budget			\$332,306	\$0	\$0	\$0	\$0	\$0	\$332,306

Data Backup System

Project Number: IT00007

Council District: All

Project Location: City Hall Campus

Description: This request will enable the IT Department to purchase necessary systems to provide backups for all data in the City networks.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	General	Base	\$325,000	\$0	\$0	\$0	\$0	\$0	\$325,000
Total Budget			\$325,000	\$0	\$0	\$0	\$0	\$0	\$325,000



Operational Facilities

Enterprise Cashiering System Upgrades

Project Number: MS00003

Council District: Acacia

Project Location: City Hall

Description: The current software for cashiering services will no longer be supported after calendar year 2010. An upgrade or replacement of the software will be required in order to continue taking customer payments for the three City services using the system - Community Development, Utilities, and Sales Tax.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Wastewater Expansion (Carryover	\$38,500	\$0	\$0	\$0	\$0	\$0	\$38,500
Equipment	Water	Carryover	\$38,500	\$0	\$0	\$0	\$0	\$0	\$38,500
Equipment	General	Carryover	\$38,500	\$0	\$0	\$0	\$0	\$0	\$38,500
Total Budget			\$115,500	\$0	\$0	\$0	\$0	\$0	\$115,500

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000
Total Operating Impacts	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000

Interactive Voice Response System Replacement

Project Number: MS00002

Council District: Citywide

Project Location: City Hall

Description: The Interactive Voice Response System is used to answer customer phone calls about their utility accounts. It provides account information, accepts payments, and processes certain types of service requests. The current system was installed in 1999 and is outdated. Newer technology has features like voice recognition and "screen pop" capability. The "screen pop" feature keeps the customer's account information with the telephone call as it is routed, and brings up the account instantly on screen if the call is transferred to a Customer Service Representative. This means the customer does not need to repeat their account information when they speak to the Customer Service Representative (CSR).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Wastewater	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Equipment	Water	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Equipment	General	Carryover	\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000
Total Budget			\$360,000	\$0	\$0	\$0	\$0	\$0	\$360,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000



Operational Facilities

Municipal Courts Expansion

Project Number: PW00360

Council District: Acacia

Project Location: Municipal Office Complex

Description: The 2003 Municipal Office Complex Master Plan identified a need to add additional space to support effective operation of the Municipal Court. Staff is updating the Courts Master Plan that is anticipated to result in the need for an additional 17,000 square feet of building space to support the operation of the Courts administration along with that of the City Prosecutor. As part of this project, the floor plan of this building will be updated to accommodate changes in technology, security needs, and update key building systems to current code requirements. This request does not include emergency power for building. Additional cost for this item is \$750,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	General Government Dev	Carryover	\$438,107	\$0	\$0	\$0	\$0	\$0	\$438,107
Construction	General Government Dev	Carryover	\$22,035	\$0	\$0	\$0	\$0	\$0	\$22,035
Construction	General Government Dev	Carryover	\$418,318	\$0	\$0	\$0	\$0	\$0	\$418,318
Construction	GO Bonds 2009	Carryover	\$2,900,000	\$0	\$0	\$0	\$0	\$0	\$2,900,000
Total Budget			\$3,778,460	\$0	\$0	\$0	\$0	\$0	\$3,778,460

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	\$850,000	\$1,700,000
Total Operating Impacts	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	\$850,000	\$1,700,000

Network Infrastructure Replacement

Project Number: IT00002

Council District: All

Project Location: Citywide

Description: Establish funding for network infrastructure replacement, including all network infrastructure equipment. Network equipment would be replaced as it reaches the end of its useful life (typically five to seven years), or as performance and/or growth issues require to provide acceptable and uninterrupted service to all City departments.

FY11 - PSAB Infrastructure will be over seven years old and service will begin to be negatively impacted as equipment fails due to its age.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	General	Base	\$245,000	\$0	\$0	\$0	\$0	\$0	\$245,000
Total Budget			\$245,000	\$0	\$0	\$0	\$0	\$0	\$245,000



Operational Facilities

Parking Lot/Structure Maint. for City Buildings

Project Number: PW11150

Council District: All

Project Location: City Wide

Description: The City owns and operates 17 facilities other than parks and the Sports Complex. All of these locations have parking lots, including four parking structures at the Municipal Office Complex. The 17 locations include the Municipal Office Complex, Municipal Operations Center, North Branch Library, utility plants, and fire stations. The purpose of this request is to identify maintenance and replacement requirements for these parking facilities into the future. Required funding has not been included in the City operational budget to date. The FY11 funding request is to address immediate needs at the Municipal Office Complex and to conduct a condition assessment of all 17 sites to determine the future funding requirements to avoid early failure of asphalt and to assure an ongoing appropriate level of maintenance. The immediate needs at the Municipal Office Complex include repairs to stairways into the parking structures and restriping of the surface parking areas along with the restriping of the east and west parking structures.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	General	Base	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Construction	General	Base	\$35,000	\$0	\$0	\$0	\$0	\$0	\$35,000
Total Budget			\$65,000	\$0	\$0	\$0	\$0	\$0	\$65,000

Peoria Transit Center

Project Number: PW00325

Council District: Acacia

Project Location: TBD

Description: The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a transit center located in Peoria. Under this plan, the City of Peoria is responsible for the siting study.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Transportation Sales Tax	Carryover	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Land	Capital Projects-Outside	Base	\$0	\$0	\$782,876	\$0	\$0	\$0	\$782,876
Design	Capital Projects-Outside	Base	\$0	\$0	\$206,740	\$0	\$0	\$0	\$206,740
Construction	Capital Projects-Outside	Base	\$0	\$0	\$0	\$1,559,505	\$0	\$0	\$1,559,505
Chargebacks	Capital Projects-Outside	Base	\$0	\$0	\$20,000	\$43,225	\$0	\$0	\$63,225
Total Budget			\$75,000	\$0	\$1,009,616	\$1,602,730	\$0	\$0	\$2,687,346

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$125,000	\$625,000	\$750,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$125,000	\$625,000	\$750,000



Operational Facilities

Reconstruct/Renovate City Office Space

Project Number: PW00320

Council District: Acacia

Project Location: Municipal Office Complex

Description: The 2003 Municipal Center Master Plan anticipated a number of changes in use of space in the City Hall building once the Development Services Building was completed. In addition, the City Hall building support systems will be 17 years old and in need of renovation and/or replacement at that time. Starting in FY07, staff identified funding needs to initiate the design process along with construction activities through FY10. As part of this project, the floor plan of the building will be updated to accommodate changes in technology, security needs, and update key building systems to current code requirement. The City Hall building was also designed and constructed prior to ADA (Americans with Disabilities Act) and, while a significant number of adjustments were made to the building in an attempt to meet the intent of the law, there are areas that do not comply with the law.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Municipal Office Comple	Carryover	\$788,203	\$0	\$0	\$0	\$0	\$0	\$788,203
Construction	Half Cent Sales Tax	Carryover	\$88,358	\$0	\$0	\$0	\$0	\$0	\$88,358
Total Budget			\$876,561	\$0	\$0	\$0	\$0	\$0	\$876,561

Replace/upgrade HVAC systems at team clubhouses

Project Number: PW00511

Council District: Ironwood

Project Location: Peoria Sports Complex

Description: This project is to replace/upgrade the HVAC systems in the Mariners' and Padres' clubhouses. These systems are beyond their useful life.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Proposed GO Bonds	Carryover	\$220,000	\$0	\$0	\$0	\$0	\$0	\$220,000
Equipment	Proposed GO Bonds	Base	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$2,000,000
Chargebacks	Proposed GO Bonds	Base	\$0	\$53,550	\$0	\$0	\$0	\$0	\$53,550
Total Budget			\$220,000	\$2,053,550	\$0	\$0	\$0	\$0	\$2,273,550



Operational Facilities

Sports Complex Asphalt Replacement

Project Number: PW00994

Council District: Mesquite

Project Location: 83rd Avenue and Stadium Way

Description: This project will reconstruct the parking lot by removing existing asphalt, regrading and compacting the base, and placing three inches of new asphalt for 149,000 square feet. Any broken areas will be removed and replaced and new concrete will be added where needed. The entire parking area will be restriped. To preserve the new asphalt, apply a plastic seal and restripe in 2018.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	MDA Bonds 2009 - Spor	Base	\$0	\$80,000	\$0	\$0	\$0	\$0	\$80,000
Construction	MDA Bonds 2009 - Spor	Base	\$0	\$5,648,350	\$0	\$0	\$0	\$0	\$5,648,350
Arts	MDA Bonds 2009 - Spor	Base	\$0	\$64,483	\$0	\$0	\$0	\$0	\$64,483
Total Budget			\$0	\$5,792,833	\$0	\$0	\$0	\$0	\$5,792,833

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$53,700	\$53,700
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$53,700	\$53,700

Storage Area Network (SAN) Replacement

Project Number: IT00006

Council District: All

Project Location: City Hall Campus

Description: This request will enable the IT Department to replace the existing Storage Area Network (SAN) to meet the current and projected demands for data storage in the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	General	Base	\$0	\$340,000	\$0	\$0	\$0	\$0	\$340,000
Total Budget			\$0	\$340,000	\$0	\$0	\$0	\$0	\$340,000



Operational Facilities

Transit Park and Ride Lot

Project Number: PW00335

Council District: Acacia

Project Location: TBD

Description: The Regional Transportation Plan, which is funded by the regional transportation sales tax, includes a Park & Ride lot located in Peoria. Under this plan, the City of Peoria is responsible for the siting study. The Transit Park and Ride lot is envisioned for capital budget purposes as a 4-acre, 300-vehicle facility with an 80/20 mix of covered and non-covered parking spaces. The facility assumes minor adjacent offsite development, drainage basins, landscaping, signage, and security.

Budget by Fiscal Year

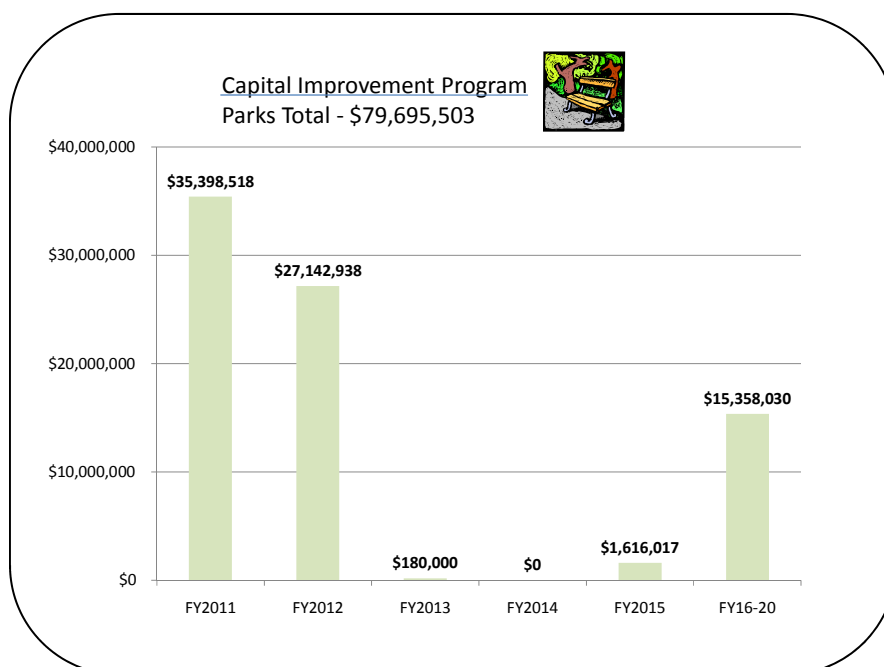
Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$75,000	\$0	\$75,000
Land	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$1,244,680	\$0	\$1,244,680
Equipment	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Design	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$651,926	\$651,926
Construction	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$3,503,394	\$3,503,394
Chargebacks	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$61,357	\$61,357	\$122,714
Total Budget			\$0	\$0	\$0	\$0	\$1,381,037	\$4,266,677	\$5,647,714

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000

Parks, Trails, Open Space and Libraries

Quality of life initiatives, such as those represented by parks, libraries, open space, and trails projects, are an important component of the Capital Improvement Program. Rio Vista Community Park offers lighted ball fields, extensive picnic grounds, shaded playgrounds, a water play area, batting cages, an urban lake, and much, much more. Neighborhood parks provide recreational amenities close to home, while the City's ever-growing network of trails accommodates walkers, joggers, strollers, bicyclists, roller bladers, and equestrians.

Funding for parks, libraries, open space, and trails projects is primarily from general obligation bonds and development impact fees. The ten-year program emphasizes trail connectivity and provides for additional community parks in the southern and northern areas of the City. Although neighborhood parks are often built as development occurs, the plan also addresses certain areas where neighborhood parks are still needed. Also within the program are projects to facilitate the purchase and designation of land as open space, particularly along the river corridors.





Parks - Community

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1210 - Half Cent Sales Tax	\$9,704	\$0	\$0	\$0	\$0	\$0	\$9,704
4210 - GO Bonds 2007	\$17,861	\$0	\$0	\$0	\$0	\$0	\$17,861
4240 - GO Bonds 2010	\$994,753	\$0	\$0	\$0	\$0	\$0	\$994,753
4250 - Proposed GO Bonds	\$5,449,173	\$0	\$0	\$0	\$0	\$0	\$5,449,173
4550 - County Transportation Tax	\$0	\$4,898,684	\$0	\$0	\$0	\$0	\$4,898,684
4551 - Strategic Capital Investment Fund	\$0	\$9,263,000	\$0	\$0	\$0	\$0	\$9,263,000
7910 - Citywide Park/Rec Facility Dev	\$12,314	\$0	\$0	\$0	\$1,081,745	\$6,809,490	\$7,903,549
8010 - Citizen Donations-CS	\$3,999	\$0	\$0	\$0	\$0	\$0	\$3,999
Total	\$6,487,804	\$14,161,684	\$0	\$0	\$1,081,745	\$6,809,490	\$28,540,723



Parks - Library

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
7925 - Library Dev	\$192,210	\$0	\$0	\$0	\$0	\$0	\$192,210
Total	\$192,210	\$0	\$0	\$0	\$0	\$0	\$192,210



Parks - Neighborhood

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$946	\$0	\$0	\$0	\$0	\$0	\$946
4210 - GO Bonds 2007	\$372,485	\$0	\$0	\$0	\$0	\$0	\$372,485
4220 - GO Bonds 2009	\$604,950	\$0	\$0	\$0	\$0	\$0	\$604,950
4240 - GO Bonds 2010	\$1,010,585	\$0	\$0	\$0	\$0	\$0	\$1,010,585
4250 - Proposed GO Bonds	\$735,000	\$0	\$0	\$0	\$0	\$0	\$735,000
4970 - Proposed GO Bonds Future Issue	\$0	\$0	\$0	\$0	\$0	\$816,549	\$816,549
7901 - Neighborhood Park Dev Zone 1	\$1,197,187	\$545,928	\$0	\$0	\$0	\$2,369,311	\$4,112,426
7904 - Neighborhood Park Dev Zone 2	\$35,399	\$0	\$0	\$0	\$0	\$2,259,638	\$2,295,037
7905 - Neighborhood Park Dev Zone 3	\$1,029,400	\$0	\$0	\$0	\$0	\$2,781,660	\$3,811,060
Total	\$4,985,952	\$545,928	\$0	\$0	\$0	\$8,227,158	\$13,759,038



Parks - Other

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$4,410,900	\$0	\$0	\$0	\$0	\$0	\$4,410,900
4231 - MDA Bonds 2009 - Sports Complex	\$0	\$11,020,942	\$0	\$0	\$0	\$0	\$11,020,942
4240 - GO Bonds 2010	\$4,503,626	\$0	\$0	\$0	\$0	\$0	\$4,503,626
4250 - Proposed GO Bonds	\$3,566,934	\$0	\$0	\$0	\$0	\$0	\$3,566,934
7901 - Neighborhood Park Dev Zone 1	\$0	\$0	\$25,200	\$0	\$0	\$25,200	\$50,400
7902 - Neighborhood Park Dev Zone 2	\$0	\$0	\$25,200	\$0	\$0	\$25,200	\$50,400
7905 - Neighborhood Park Dev Zone 3	\$0	\$0	\$25,200	\$0	\$0	\$25,200	\$50,400
7910 - Citywide Park/Rec Facility Dev	\$273,000	\$0	\$0	\$0	\$0	\$0	\$273,000
7915 - Open Space Dev	\$0	\$0	\$52,200	\$0	\$0	\$52,200	\$104,400
7920 - River Corridors & Trails Dev	\$225,000	\$0	\$52,200	\$0	\$0	\$52,200	\$329,400
Total	\$12,979,460	\$11,020,942	\$180,000	\$0	\$0	\$180,000	\$24,360,402



Parks - Trails & Open Space

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$1,205,826	\$0	\$0	\$0	\$0	\$0	\$1,205,826
1210 - Half Cent Sales Tax	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
4210 - GO Bonds 2007	\$1,132,014	\$0	\$0	\$0	\$0	\$0	\$1,132,014
4240 - GO Bonds 2010	\$1,994,808	\$0	\$0	\$0	\$0	\$0	\$1,994,808
4250 - Proposed GO Bonds	\$1,291,667	\$666,667	\$0	\$0	\$0	\$0	\$1,958,334
4810 - Capital Projects-Outside Srces	\$3,400,000	\$0	\$0	\$0	\$0	\$0	\$3,400,000
4970 - Proposed GO Bonds Future Issue	\$0	\$296,402	\$0	\$0	\$0	\$0	\$296,402
7915 - Open Space Dev	\$1,297,358	\$333,333	\$0	\$0	\$0	\$0	\$1,630,691
7920 - River Corridors & Trails Dev	\$421,419	\$117,982	\$0	\$0	\$534,272	\$141,382	\$1,215,055
Total	\$10,753,092	\$1,414,384	\$0	\$0	\$534,272	\$141,382	\$12,843,130



Parks - Community

Community Park #2

Project Number: CS00034

Council District: Acacia

Project Location: 83rd Ave and Olive Ave

Description: This project involves the design and development of the city's second Community Park located at the southeast corner of 83rd Avenue and Olive Avenue. A master plan concept was shared with City Council that identified the development of approximately 80 acres of area, including 60 acres from the former Robertson farm parcel, and an additional 20 acres of area south of the Butler Water Reclamation facility. The master plan included six baseball/softball fields with associated restrooms, concessions, spectator areas, parking, etc., four lighted and regulation size soccer fields and support facilities, a five-acre lake, skate court, dog park, picnic areas, splash park area, playgrounds, and community/or historic gardens area, and infrastructure and landscaping for the site. The park area plans are to use reclaimed water from the adjacent Butler Water Reclamation facility for irrigation purposes.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Proposed GO Bonds	Carryover	\$477,682	\$0	\$0	\$0	\$0	\$0	\$477,682
Design	GO Bonds 2010	Carryover	\$994,753	\$0	\$0	\$0	\$0	\$0	\$994,753
Design	GO Bonds 2007	Carryover	\$17,861	\$0	\$0	\$0	\$0	\$0	\$17,861
Design	Half Cent Sales Tax	Carryover	\$9,704	\$0	\$0	\$0	\$0	\$0	\$9,704
Construction	Proposed GO Bonds	Carryover	\$195,676	\$0	\$0	\$0	\$0	\$0	\$195,676
Construction	Strategic Capital Investm	Base	\$0	\$9,092,905	\$0	\$0	\$0	\$0	\$9,092,905
Construction	County Transportation T	Base	\$0	\$4,807,095	\$0	\$0	\$0	\$0	\$4,807,095
Construction	Proposed GO Bonds	Base	\$4,775,815	\$0	\$0	\$0	\$0	\$0	\$4,775,815
Chargebacks	Strategic Capital Investm	Base	\$0	\$79,745	\$0	\$0	\$0	\$0	\$79,745
Chargebacks	County Transportation T	Base	\$0	\$42,939	\$0	\$0	\$0	\$0	\$42,939
Arts	Strategic Capital Investm	Base	\$0	\$90,350	\$0	\$0	\$0	\$0	\$90,350
Arts	County Transportation T	Base	\$0	\$48,650	\$0	\$0	\$0	\$0	\$48,650
Total Budget			\$6,471,491	\$14,161,684	\$0	\$0	\$0	\$0	\$20,633,175

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$0	\$330,456	\$330,456	\$330,456	\$1,824,762	\$2,816,130
Non-Pers OPS	\$0	\$0	\$342,246	\$342,246	\$342,246	\$1,711,230	\$2,737,968
Capital OPS	\$0	\$0	\$125,000	\$0	\$0	\$100,000	\$225,000
Total Operating Impacts	\$0	\$0	\$330,456	\$330,456	\$330,456	\$1,824,762	\$5,779,098



Parks - Community

Community Park #3 - BLM

Project Number: CS00059

Council District: Mesquite

Project Location: BLM Land Adjacent to the Agua Fria River

Description: This project is for the development of a third Community Park, which will be coordinated with development needs in the northern portion of the City. The BLM site is a 160 acre parcel. Fifty percent of the land is situated within the Agua Fria river floodway and/or flood plain and is undevelopable. 60 – 80 acres can be utilized for the construction of a community park, and portions of that area have cultural resources and artifacts. There are two to three large washes that bisect the parcel and Lone Mountain Parkway is also planned to bisect the parcel. Approximately 30-40 acres should be fully developable. Community Park #3 will be developed in phases and typical planned improvements include lighted sports fields and support amenities, dog park, skate court facilities, playgrounds, splash pads, picnicking areas, etc. A future phase will include a recreation center, which is consistent with the PROST master plan. Requested funding for FY2015-17 is for design and infrastructure only.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Citywide Park/Rec Facili	Base	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000
Construction	Citywide Park/Rec Facili	Base	\$0	\$0	\$0	\$0	\$0	\$6,600,000	\$6,600,000
Chargebacks	Citywide Park/Rec Facili	Base	\$0	\$0	\$0	\$0	\$71,745	\$143,490	\$215,235
Arts	Citywide Park/Rec Facili	Base	\$0	\$0	\$0	\$0	\$10,000	\$66,000	\$76,000
Total Budget			\$0	\$0	\$0	\$0	\$1,081,745	\$6,809,490	\$7,891,235

Rio Vista Park

Project Number: CS00021

Council District: Ironwood

Project Location: Loop 101 & Thunderbird Rd

Description: Remaining funds are to make additions/modifications to the Veterans Memorial Wall to make it more visible from the west side of the monument.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Citizen Donations-CS	Carryover	\$3,999	\$0	\$0	\$0	\$0	\$0	\$3,999
Construction	Citywide Park/Rec Facili	Carryover	\$12,314	\$0	\$0	\$0	\$0	\$0	\$12,314
Total Budget			\$16,313	\$0	\$0	\$0	\$0	\$0	\$16,313



Parks - Library

Branch Library

Project Number: CS00051

Council District: Ironwood

Project Location: Lake Pleasant Parkway & 91st Avenue

Description: The Sunrise Mountain Library was completed in 2009. The remaining funds in this project are to be used to purchase additional books for the library.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Library Dev	Carryover	\$180,000	\$0	\$0	\$0	\$0	\$0	\$180,000
Construction	Library Dev	Carryover	\$12,210	\$0	\$0	\$0	\$0	\$0	\$12,210
Total Budget			\$192,210	\$0	\$0	\$0	\$0	\$0	\$192,210



Parks - Neighborhood

99th Ave and Olive Trail Node

Project Number: CS00088

Council District: Pine

Project Location: 99th Avenue and Olive Avenue

Description: Formerly known as 99th Avenue and Olive Neighborhood Park, this project is to construct an access point to the New River Trail system with comfort facilities such as a restroom, drinking fountain, and resting areas. Since this is also near an equestrian area in our community, facilities will also include services that accommodate those wishing to access the trail on horseback.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$175,000	\$175,000
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$259,500	\$259,500
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$575,500	\$575,500
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$58,544	\$58,544
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$3,345	\$3,345
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$7,505	\$7,505
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,154,394	\$1,154,394

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$60,000	\$60,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$60,000	\$60,000



Parks - Neighborhood

Aloravita Neighborhood Park

Project Number: CS00130

Council District: Mesquite

Project Location: Patriot American - Northern Peoria

Description: This project is approximately 10 acres and includes design and construction of neighborhood park in Patriot American development near 75th Avenue and Pinnacle Vista.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$196,020	\$196,020
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$1,960,200	\$1,960,200
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$81,856	\$81,856
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$21,562	\$21,562
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,259,638	\$2,259,638

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$137,836	\$137,836
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$134,400	\$134,400
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$83,971	\$83,971
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$137,836	\$356,207



Parks - Neighborhood

Camino a Lago Park #1

Project Number: CS00054

Council District: Mesquite

Project Location: 98th Ave & Lake Pleasant Parkway

Description: This project is for the basic park development (6.1 acres) in the Camino a Lago area to include infrastructure and amenities such as utilities, restroom, landscaping, play equipment, picnic shelters, and turf areas. The park is located directly north of the Sunrise Mountain Branch Library. The park and library share the same parking lot and approximately one acre of grass area has been developed to date. Additional landscape and turf improvements are planned in FY11.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Neighborhood Park Dev	Carryover	\$651,860	\$0	\$0	\$0	\$0	\$0	\$651,860
Construction	Neighborhood Park Dev	Base	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Chargebacks	Neighborhood Park Dev	Base	\$0	\$40,928	\$0	\$0	\$0	\$0	\$40,928
Arts	Neighborhood Park Dev	Base	\$0	\$5,000	\$0	\$0	\$0	\$0	\$5,000
Total Budget			\$651,860	\$545,928	\$0	\$0	\$0	\$0	\$1,197,788

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$0	\$23,500	\$23,500	\$23,500	\$117,500	\$188,000
Non-Pers OPS	\$0	\$8,450	\$8,450	\$8,450	\$8,450	\$42,250	\$76,050
Capital OPS	\$0	\$0	\$26,500	\$0	\$0	\$0	\$26,500
Total Operating Impacts	\$0	\$0	\$23,500	\$23,500	\$23,500	\$117,500	\$290,550



Parks - Neighborhood

Camino a Lago Park #2 (North)

Project Number: CS00086

Council District: Mesquite

Project Location: Northern Camino a Lago Area (south of Pinnacle Peak Rd.)

Description: This project involves development of a neighborhood park in the North section of the proposed Camino a Lago site (now identified as The Meadows). Basic park development will include infrastructure and amenities such as utilities, restroom, landscaping, play equipment, picnic shelters, hard surface courts, and multi-purpose turf areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$147,015	\$147,015
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$1,783,292	\$1,783,292
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$81,855	\$81,855
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$19,304	\$19,304
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,031,466	\$2,031,466

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$55,568	\$55,568
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$70,500	\$70,500
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$96,971	\$96,971
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$55,568	\$223,039

Osuna Park Renovations

Project Number: CS00095

Council District: Acacia

Project Location: Osuna Park

Description: This project is to provide park improvements to Osuna Park including recontouring the park area, abandoning and relocating utilities, adding a plaza area and other improvements adjacent to the Community Theater, and constructing an outdoor venue in the park. City Council recently reviewed the Osuna Park Master Plan and the design/consultant team is preparing plans to develop construction documents.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2009	Carryover	\$604,950	\$0	\$0	\$0	\$0	\$0	\$604,950
Construction	GO Bonds 2007	Carryover	\$372,485	\$0	\$0	\$0	\$0	\$0	\$372,485
Construction	Proposed GO Bonds	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Total Budget			\$1,477,435	\$0	\$0	\$0	\$0	\$0	\$1,477,435

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000
Total Operating Impacts	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000



Parks - Neighborhood

Scotland Yard Neighborhood Park (93rd Av & Cholla)

Project Number: CS00123

Council District: Palo Verde

Project Location: 93rd Avenue and Cholla

Description: Standard neighborhood park improvements include: playgrounds, picnic areas, walking paths, irrigated turf, landscaping, off-street parking and miscellaneous improvements. The City intends to build this park with many new environmental technologies. The public meeting process has recently concluded and the design team is moving forward with the design. Construction is anticipated to begin by the fall 2010 and be completed by summer 2011.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Neighborhood Park Dev	Carryover	\$45,327	\$0	\$0	\$0	\$0	\$0	\$45,327
Construction	GO Bonds 2010	Carryover	\$1,010,585	\$0	\$0	\$0	\$0	\$0	\$1,010,585
Construction	Neighborhood Park Dev	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Construction	Proposed GO Bonds	Base	\$235,000	\$0	\$0	\$0	\$0	\$0	\$235,000
Total Budget			\$1,790,912	\$0	\$0	\$0	\$0	\$0	\$1,790,912

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$23,500	\$23,500	\$23,500	\$23,500	\$117,500	\$211,500
Non-Pers OPS	\$0	\$8,750	\$8,750	\$8,750	\$8,750	\$43,750	\$78,750
Total Operating Impacts	\$0	\$23,500	\$23,500	\$23,500	\$23,500	\$117,500	\$290,250

Vistancia Neighborhood Park #2

Project Number: CS00124

Council District: Mesquite

Project Location: Vistancia

Description: This project is for the development of a 4-acre neighborhood park in the north Vistancia planning area, adjacent to Lake Pleasant Elementary School. Neighborhood park improvements include restrooms, off-street parking, picnic areas, and other site amenities. A lighted basketball court is also planned as part of the joint use agreement in an IGA with PUSD. The public input process has been completed and design is currently in progress. Design will be completed by fall 2010 and construction will be completed by summer 2011.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Neighborhood Park Dev	Carryover	\$1,029,400	\$0	\$0	\$0	\$0	\$0	\$1,029,400
Total Budget			\$1,029,400	\$0	\$0	\$0	\$0	\$0	\$1,029,400

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$23,500	\$23,500	\$23,500	\$23,500	\$117,500	\$211,500
Non-Pers OPS	\$9,650	\$9,650	\$9,650	\$9,650	\$9,650	\$48,250	\$96,500
Total Operating Impacts	\$0	\$23,500	\$23,500	\$23,500	\$23,500	\$117,500	\$308,000



Parks - Neighborhood

Vistancia Neighborhood Park #3

Project Number: CS00135

Council District: Mesquite

Project Location: North Vistancia

Description: This park will be the third neighborhood park in the Vistancia development. This park will be adjacent to a school site and consist of 8-10 acres including standard amenities such as turf, playground, ramadas, a restroom, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000
Design	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$148,500	\$148,500
Construction	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$1,782,000	\$1,782,000
Chargebacks	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$81,855	\$81,855
Arts	Neighborhood Park Dev	Base	\$0	\$0	\$0	\$0	\$0	\$19,305	\$19,305
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,781,660	\$2,781,660

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$27,784	\$27,784
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$34,238	\$34,238
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$29,000	\$29,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$27,784	\$91,022

West Wing Park

Project Number: CS00057

Council District: Mesquite

Project Location: West Wing Parkway and High Desert Dr.

Description: WestWing Park was completed in the the summer of 2009. The remaining funds are to be used for lighting to ensure safe recreational areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Neighborhood Park Dev	Carryover	\$35,399	\$0	\$0	\$0	\$0	\$0	\$35,399
Construction	General	Carryover	\$946	\$0	\$0	\$0	\$0	\$0	\$946
Total Budget			\$36,345	\$0	\$0	\$0	\$0	\$0	\$36,345

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Capital OPS	\$7,500	\$0	\$0	\$0	\$0	\$0	\$7,500
Total Operating Impacts	\$7,500	\$0	\$0	\$0	\$0	\$0	\$7,500



Parks - Other

Centennial Plaza

Project Number: CS00134

Council District: Acacia

Project Location: Municipal Office Complex

Description: Previously called Municipal Office Complex Park, this project involves the development of land between the Public Safety Administration Building and the Development and Community Services Building on the Municipal Office Campus. It is consistent with the 2003 DFDG Municipal Center Master Plan. The park will commemorate Arizona's 100th anniversary and will retrofit existing amenities to tie the entire campus landscaping together. A storm water retention basin for the Municipal Complex will also be part of the project improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Proposed GO Bonds	Carryover	\$3,087,934	\$0	\$0	\$0	\$0	\$0	\$3,087,934
Construction	GO Bonds 2010	Carryover	\$320,908	\$0	\$0	\$0	\$0	\$0	\$320,908
Total Budget			\$3,408,842	\$0	\$0	\$0	\$0	\$0	\$3,408,842

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000	\$315,000
Total Operating Impacts	\$0	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000	\$315,000

Community Center Building Addition

Project Number: CS00070

Council District: Acacia

Project Location: 83rd Ave & Washington

Description: This project involves the addition of a 10,000 square foot facility and renovates the existing Community Center in old town Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Citywide Park/Rec Facili	Carryover	\$273,000	\$0	\$0	\$0	\$0	\$0	\$273,000
Construction	GO Bonds 2010	Carryover	\$4,182,718	\$0	\$0	\$0	\$0	\$0	\$4,182,718
Construction	General	Carryover	\$3,960,900	\$0	\$0	\$0	\$0	\$0	\$3,960,900
Total Budget			\$8,416,618	\$0	\$0	\$0	\$0	\$0	\$8,416,618

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$18,832	\$18,832
Non-Pers OPS	\$0	\$59,550	\$59,550	\$59,550	\$59,550	\$297,750	\$535,950
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$18,832	\$554,782



Parks - Other

Peoria Parks, Trails, and Open Space Master Plan

Project Number: CS00067

Council District: Citywide

Project Location: Citywide

Description: This project is for a comprehensive Parks, Trail and Open Space Master Plan (PROST) to guide and assist with development, especially in the Northern portion of the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	River Corridors & Trails	Base	\$0	\$0	\$52,200	\$0	\$0	\$52,200	\$104,400
Study	Open Space Dev	Base	\$0	\$0	\$52,200	\$0	\$0	\$52,200	\$104,400
Study	Neighborhood Park Dev	Base	\$0	\$0	\$25,200	\$0	\$0	\$25,200	\$50,400
Study	Neighborhood Park Dev	Base	\$0	\$0	\$25,200	\$0	\$0	\$25,200	\$50,400
Study	Neighborhood Park Dev	Base	\$0	\$0	\$25,200	\$0	\$0	\$25,200	\$50,400
Total Budget			\$0	\$0	\$180,000	\$0	\$0	\$180,000	\$360,000

Sports Complex Field Lighting

Project Number: CS00092

Council District: Willow

Project Location: Sports Complex

Description: This project provides funding for lighting of four to five fields at the Sports Complex. (Formerly Sunrise Mountain Field Lighting).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	General	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Total Budget			\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000



Parks - Other

Sports Complex Improvements

Project Number: CS00022

Council District: Willow

Project Location: Sports Complex

Description: This project is for the stadium improvements and expansion, including Sports Complex Stadium facilities and grounds improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	General	Carryover	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000
Construction	MDA Bonds 2009 - Spor	Base	\$0	\$10,682,680	\$0	\$0	\$0	\$0	\$10,682,680
Chargebacks	MDA Bonds 2009 - Spor	Base	\$0	\$231,435	\$0	\$0	\$0	\$0	\$231,435
Arts	MDA Bonds 2009 - Spor	Base	\$0	\$106,827	\$0	\$0	\$0	\$0	\$106,827
Total Budget			\$350,000	\$11,020,942	\$0	\$0	\$0	\$0	\$11,370,942

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$25,000	\$25,000	\$25,000	\$125,000	\$200,000
Total Operating Impacts	\$0	\$0	\$25,000	\$25,000	\$25,000	\$125,000	\$200,000

Sports Complex Trail

Project Number: CS00146

Council District: Ironwood

Project Location: N of Skunk Creek 75th to 83rd

Description: This project is for landscape and trail improvements on the north bank of Skunk Creek wash between 83rd Avenue and 75th Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	River Corridors & Trails	Base	\$225,000	\$0	\$0	\$0	\$0	\$0	\$225,000
Construction	Proposed GO Bonds	Base	\$479,000	\$0	\$0	\$0	\$0	\$0	\$479,000
Total Budget			\$704,000	\$0	\$0	\$0	\$0	\$0	\$704,000



Parks - Trails & Open Space

Agua Fria Trails - CAP to Tierra del Rio

Project Number: CS00049

Council District: All

Project Location: Along the Agua Fria corridor

Description: This project includes the development of more than five miles of trail along the Agua Fria River between Happy Valley Road and the CAP. This path will connect Peoria Parks (Community Park #3) and Open Spaces (Calderwood Butte) as well as providing a regional connection with the White Tanks Mtn Open Space in Maricopa County, and a future connection along the Agua Fria River to Lake Pleasant. This project has both local and regional significance.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	River Corridors & Trails	Base	\$0	\$0	\$0	\$0	\$500,000	\$111,000	\$611,000
Chargebacks	River Corridors & Trails	Base	\$0	\$0	\$0	\$0	\$29,272	\$29,272	\$58,544
Arts	River Corridors & Trails	Base	\$0	\$0	\$0	\$0	\$5,000	\$1,110	\$6,110
Total Budget			\$0	\$0	\$0	\$0	\$534,272	\$141,382	\$675,654

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0		
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0		
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0		\$25,000

Agua Fria/Open Space Land Acquisition

Project Number: CS00089

Council District: Mesquite

Project Location: SR 74 to Dove Valley, Dove Valley to Jomax

Description: Open Space Land Acquisition is vital to prepare and plan for and this project will protect cultural resources and encourage preservation of open space in the northern section of the city. Much of the land of interest is State Lands. The division of Planning and Sustainability will conduct a study of what parcels should be acquired and what strategies for open space preservation should be implemented.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Open Space Dev	Carryover	\$217,500	\$0	\$0	\$0	\$0	\$0	\$217,500
Land	GO Bonds 2010	Carryover	\$532,500	\$0	\$0	\$0	\$0	\$0	\$532,500
Land	Open Space Dev	Base	\$333,333	\$333,333	\$0	\$0	\$0	\$0	\$666,666
Land	Proposed GO Bonds	Base	\$666,667	\$666,667	\$0	\$0	\$0	\$0	\$1,333,334
Chargebacks	Proposed GO Bonds	Base	\$0	\$2,400	\$0	\$0	\$0	\$0	\$2,400
Total Budget			\$1,750,000	\$1,002,400	\$0	\$0	\$0	\$0	\$2,752,400



Parks - Trails & Open Space

Loop 303 Trail Underpasses

Project Number: EN00287

Council District: Mesquite

Project Location: Twin Buttes Wash, Caterpillar Tank Wash, and Agua Fria Overbank

Description: This project provides funding for the construction of three trail crossings under the Loop 303 according to the City of Peoria Trail Master Plan and in accordance with the IGAs between the City and ADOT.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Half Cent Sales Tax	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Construction	General	Carryover	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Total Budget			\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000

New River Trail - Bell Road to Union Hills

Project Number: CS00120

Council District: Ironwood

Project Location: Arrowhead Segment - Bell Road to Union Hills

Description: This project is for trail development along the west bank of the New River between Bell Road and Union Hills. A portion of the trail has been built north of Bell Road and underpass benches have been provided at Union Hills and 83rd Avenue Bridges. This segment will link Rio Vista Community Park to neighborhoods north of Greenway Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2010	Carryover	\$1,010,000	\$0	\$0	\$0	\$0	\$0	\$1,010,000
Construction	GO Bonds 2007	Carryover	\$69,457	\$0	\$0	\$0	\$0	\$0	\$69,457
Total Budget			\$1,079,457	\$0	\$0	\$0	\$0	\$0	\$1,079,457

New River Trail - Grand Avenue Underpass

Project Number: CS00084

Council District: Palo Verde

Project Location: Grand Avenue

Description: This project is for the development of trail underpasses at Grand Avenue along the New River to ensure connectivity with existing trail on both sides of Grand Avenue. Project requires coordination between ADOT, Railroad and FCDMC and any easements to complete the grade separated underpass.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2007	Carryover	\$600,288	\$0	\$0	\$0	\$0	\$0	\$600,288
Total Budget			\$600,288	\$0	\$0	\$0	\$0	\$0	\$600,288



Parks - Trails & Open Space

New River Trail - Northern to Olive Avenue

Project Number: CS00125

Council District: Pine

Project Location: 99th Avenue and Northern Avenue

Description: This project is a one mile trail on the west bank of New River, located between Olive and Northern Ave. The project includes a 10 foot wide path and landscaping along the entire section. The path is partially funded in FY12 with TERC funding through ADOT. The project may also include an underpass at Northern Ave. and a low water crossing structure to connect into the Glendale regional trail along New River. Coupled with this project in FY11 is the development of a trailhead located at Olive Ave. to provide offstreet parking and comfort services along the path. The project is requested in FY11 by utilizing federal stimulus funding entirely. Future year funding utilizes a combination of federal funds and matching funds from City of Peoria sources. Design of the trail and landscaping of the one-mile trail segment is complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	River Corridors & Trails	Base	\$75,000	\$0	\$0	\$0	\$0	\$0	\$75,000
Construction	Capital Projects-Outside	Base	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$2,700,000
Construction	Proposed GO Bonds	Base	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Total Budget			\$2,900,000	\$0	\$0	\$0	\$0	\$0	\$2,900,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$180,000
Total Operating Impacts	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$180,000

New River Trail - Olive Avenue Underpass

Project Number: CS00142

Council District: Pine

Project Location: Olive Avenue at New River

Description: The project is for an underpass located at Olive Avenue on the west side of New River. The underpass will allow for a safe crossing of Olive Avenue and will provide uninterrupted use along the trail alignment. Design of this project is complete and ready for bid based on Federal funding requirements. Construction of this underpass is planned in 2011.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Capital Projects-Outside	Base	\$700,000	\$0	\$0	\$0	\$0	\$0	\$700,000
Construction	Proposed GO Bonds	Base	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
Total Budget			\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000



Parks - Trails & Open Space

New River Trail - Peoria Avenue Underpass

Project Number: CS00065

Council District: Pine

Project Location: Peoria Av at New River

Description: The project is for the construction of an underpass on the west bank of New River at Peoria Avenue. The project has been designed and is ready for bid and construction.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2010	Carryover	\$350,308	\$0	\$0	\$0	\$0	\$0	\$350,308
Construction	General	Carryover	\$542,326	\$0	\$0	\$0	\$0	\$0	\$542,326
Total Budget			\$892,634	\$0	\$0	\$0	\$0	\$0	\$892,634

NRT between Williams Road and Happy Valley Road

Project Number: CS00128

Council District: Mesquite

Project Location: East side of New River between Pinnacle Peak and Happy Valley Road

Description: This project is for the construction of low water crossing of New River near the Williams Road alignment to connect to the City of Glendale's NRT path between Williams Rd. and Pinnacle Peak. The NRT will then continue north on the east side of New River and connect with several existing path segments between Pinnacle Peak and Happy Valley Road that have been constructed as development has occurred. This will close a 1.5 mile missing gap between Williams Road and the newly constructed underpass at Happy Valley Road.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	River Corridors & Trails	Base	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Construction	Proposed GO Bonds	Base	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
Chargebacks	River Corridors & Trails	Base	\$0	\$16,982	\$0	\$0	\$0	\$0	\$16,982
Chargebacks	Proposed GO Bonds	Base	\$0	\$41,502	\$0	\$0	\$0	\$0	\$41,502
Arts	River Corridors & Trails	Base	\$0	\$1,000	\$0	\$0	\$0	\$0	\$1,000
Arts	Proposed GO Bonds	Base	\$0	\$2,500	\$0	\$0	\$0	\$0	\$2,500
Total Budget			\$0	\$411,984	\$0	\$0	\$0	\$0	\$411,984



Parks - Trails & Open Space

Palo Verde Park

Project Number: CS00113

Council District: Mesquite

Project Location: Palo Verde

Description: This project is for the development of a four acre neighborhood park in the Palo Verde Open Space parcel located at 73rd Ave. and Briles. Public meetings have been held to seek input and identify the recreational and park needs for the Terramar community. Staff is currently wrapping up the input process and moving forward with design and development of the park. Park development is anticipated to be completed by summer 2011.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Open Space Dev	Carryover	\$746,525	\$0	\$0	\$0	\$0	\$0	\$746,525
Construction	General	Carryover	\$643,500	\$0	\$0	\$0	\$0	\$0	\$643,500
Total Budget			\$1,390,025	\$0	\$0	\$0	\$0	\$0	\$1,390,025

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$8,750	\$8,750	\$8,750	\$8,750	\$43,750	\$78,750
Total Operating Impacts	\$0	\$8,750	\$8,750	\$8,750	\$8,750	\$43,750	\$78,750

Skunk Creek Trailhead @ 83rd Avenue

Project Number: CS00091

Council District: Willow

Project Location: 83rd Avenue & Skunk Creek

Description: This project is for a use easement from the Flood Control District of Maricopa County at SEC 83rd Avenue and Skunk Creek for development of a trail head & rest area for users of the Skunk Creek/ACDC Trail.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	River Corridors & Trails	Carryover	\$346,419	\$0	\$0	\$0	\$0	\$0	\$346,419
Construction	GO Bonds 2010	Carryover	\$102,000	\$0	\$0	\$0	\$0	\$0	\$102,000
Construction	GO Bonds 2007	Carryover	\$462,269	\$0	\$0	\$0	\$0	\$0	\$462,269
Total Budget			\$910,688	\$0	\$0	\$0	\$0	\$0	\$910,688

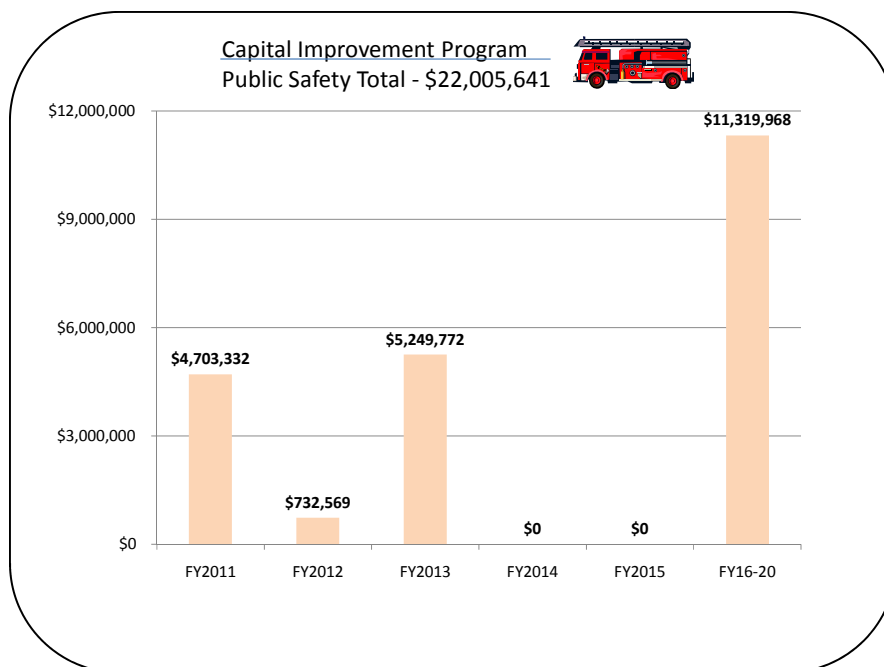
Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000
Total Operating Impacts	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$75,000	\$135,000



Public Safety

Peoria's public safety functions include not only the Police and Fire departments, but also the City Attorney's Office and the Municipal Court. Capital needs for these functions are addressed either as operational facilities, such as the Municipal Court Expansion, or as Public Safety projects. Public Safety projects include police precincts, fire stations, ladder trucks, and training facilities.

Public Safety projects in the ten-year program are funded primarily through operating revenues, general obligation bonds, and development impact fees. A variety of needs are addressed in this plan, including replacement of an aging computer aided dispatch system, expansion of the Pinnacle Peak Public Safety Facility, and land acquisition for a future Fire Support Services Facility.





Public Safety

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$1,101,789	\$0	\$0	\$0	\$0	\$0	\$1,101,789
1210 - Half Cent Sales Tax	\$62,784	\$0	\$0	\$0	\$0	\$0	\$62,784
4240 - GO Bonds 2010	\$467,000	\$0	\$0	\$0	\$0	\$0	\$467,000
4250 - Proposed GO Bonds	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
4970 - Proposed GO Bonds Future Issue	\$0	\$0	\$0	\$0	\$0	\$4,694,587	\$4,694,587
7930 - Law Enforcement Dev	\$1,759	\$732,569	\$5,249,772	\$0	\$0	\$0	\$5,984,100
7935 - Fire & Emergency Svc Dev	\$70,000	\$0	\$0	\$0	\$0	\$6,625,381	\$6,695,381
Total	\$4,703,332	\$732,569	\$5,249,772	\$0	\$0	\$11,319,968	\$22,005,641



Public Safety

800MHz Radios

Project Number: FD00014

Council District: All

Project Location: Citywide

Description: This request completes Phase II of the 800MHz Fire Department communications package. The City has already paid \$1.5 million for its share of the infrastructure for this system. This request funds the capital radio equipment needed to implement the project. The Fire Department will need to purchase 90 portable 800 MHz radios at \$4,500 each, 30 mobile 800 MHz radios at \$9,000 each, and 20 repeaters for front line emergency response apparatus at \$15,000 each.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	General	Base	\$975,000	\$0	\$0	\$0	\$0	\$0	\$975,000
Total Budget			\$975,000	\$0	\$0	\$0	\$0	\$0	\$975,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000	\$54,000
Total Operating Impacts	\$0	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000	\$54,000

CAD Replacement

Project Number: PD00013

Council District: Acacia

Project Location: PSAB

Description: Upgrade or replacement of the Computer Automated Dispatch (CAD), Mobile Digital Computers (MDC) and Records software.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	GO Bonds 2010	Carryover	\$37,000	\$0	\$0	\$0	\$0	\$0	\$37,000
Equipment	Proposed GO Bonds	Base	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Total Budget			\$3,037,000	\$0	\$0	\$0	\$0	\$0	\$3,037,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$167,000	\$167,000	\$167,000	\$167,000	\$835,000	\$1,503,000
Total Operating Impacts	\$0	\$167,000	\$167,000	\$167,000	\$167,000	\$835,000	\$1,503,000



Public Safety

Fire Station #8

Project Number: FD00008

Council District: Mesquite

Project Location: Undetermined

Description: This project provides funding to construct a fire station in the northwest section of the city. The facility would mirror our prototypical neighborhood fire station and be programmed at approximately 10,700 square feet. Total construction cost is estimated at \$4.2 million. This cost includes administrative fees, engineering and design, furniture, fixtures, and equipment. Land will need to be purchased by the City. Apparatus cost for one fire pumper is included. Arts is estimated at 1% of eligible segment costs. Existing design documents will be used but will need to be tailored to the specific site.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$450,000	\$450,000
Equipment	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$723,000	\$723,000
Design	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$265,000	\$265,000
Construction	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$3,500,000	\$3,500,000
Chargebacks	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$131,985	\$131,985
Arts	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$37,650	\$37,650
Total Budget			\$0	\$0	\$0	\$0	\$0	\$5,107,635	\$5,107,635

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$0	\$0	\$0	\$0	\$0	\$4,071,000	\$4,071,000
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$4,071,000	\$4,671,000



Public Safety

Joint Training Fire Facility

Project Number: FD00013

Council District:

Project Location: City of Glendale

Description: This project provides funding for the Peoria Fire Department to partner with other West Valley Fire and Police Departments to design and construct a Western Regional Public Safety Training Facility. The approximately 150,000 square foot facility includes administrative and classroom buildings, physical training facilities, driver training tracks, extensive fire burn props, dormitories, a gymnasium, a cafeteria, and a 500 person auditorium.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$1,502,718	\$1,502,718
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$3,679,071	\$3,679,071
Arts	Fire & Emergency Svc D	Base	\$0	\$0	\$0	\$0	\$0	\$15,028	\$15,028
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$36,791	\$36,791
Total Budget			\$0	\$0	\$0	\$0	\$0	\$5,233,608	\$5,233,608

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$360,000	\$360,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$360,000	\$360,000



Public Safety

Pinnacle Peak Public Safety Facility Expansion

Project Number: PD00021

Council District: Mesquite

Project Location: Pinnacle Peak Public Safety

Description: This project provides funding for a 15,000 square foot single story masonry office building annex on the campus of the Pinnacle Peak Public Safety Facility. In 2008, the City completed the expansion of the site's parking facilities, which included masterplanning a building pad for a future flex office building fronting Lake Pleasant Parkway. The building is envisioned as an open office shell with restroom and office core allowing for a maximized density of office cubicles. The building will be home to police employees providing service to the northern reaches of the City. A deceleration lane and traffic signal are included in this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Law Enforcement Dev	Base	\$0	\$0	\$198,052	\$0	\$0	\$0	\$198,052
Design	Law Enforcement Dev	Base	\$0	\$675,281	\$0	\$0	\$0	\$0	\$675,281
Construction	Law Enforcement Dev	Base	\$0	\$0	\$4,951,668	\$0	\$0	\$0	\$4,951,668
Chargebacks	Law Enforcement Dev	Base	\$0	\$50,535	\$50,535	\$0	\$0	\$0	\$101,070
Arts	Law Enforcement Dev	Base	\$0	\$6,753	\$49,517	\$0	\$0	\$0	\$56,270
Total Budget			\$0	\$732,569	\$5,249,772	\$0	\$0	\$0	\$5,982,341

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$90,000	\$90,000	\$450,000	\$630,000
Total Operating Impacts	\$0	\$0	\$0	\$90,000	\$90,000	\$450,000	\$630,000

PSAB Security Enhancements

Project Number: PD00018

Council District:

Project Location: 83rd Avenue and Cinnabar/PSAB Building

Description: The lobby of the Public Safety Administration Building needs to have substantial modifications to enhance the security of the building, as well as protect the employees who work the front desk. The enhancements include the repositioning of the front desk, the Records Conference Room, and the Station Officer area for a total of 2,800 square feet of remodeling. The plan calls for the front desk to be repositioned and have bullet-resistant glass installed to ensure the facility is secure. The modifications also include funding for bullet-resistant glass at the Pinnacle Peak Public Safety Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$767,054	\$767,054
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$204,000	\$204,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$7,671	\$7,671
Total Budget			\$0	\$0	\$0	\$0	\$0	\$978,725	\$978,725



Public Safety

Records Management Info System/CAD Upgrade

Project Number: PD00007

Council District: Acacia

Project Location: 83rd Ave and Cinnabar

Description: Upgrade of the Computer Automated Dispatch (CAD) and Records Management System (CRIMES) computer software to include TDD interface, visual GIS maps or other visual wall displays, accident diagrams and graphic displays of jurisdictional mapping to include house addresses for setting up perimeters for critical incidents. CAD update should incorporate technology to allow it to be a stand alone system which would speed up response.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Law Enforcement Dev	Carryover	\$1,759	\$0	\$0	\$0	\$0	\$0	\$1,759
Equipment	Half Cent Sales Tax	Carryover	\$62,784	\$0	\$0	\$0	\$0	\$0	\$62,784
Total Budget			\$64,543	\$0	\$0	\$0	\$0	\$0	\$64,543

Self Contained Breathing Apparatus

Project Number: FD00100

Council District: All Districts

Project Location: City-wide

Description: The current inventory of Self Contained Breathing Apparatus (SCBA) was purchased in 2001. The life span on this equipment is approximately eight years. These units are due for replacement at a cost of \$6,500 each. To outfit the entire Fire Department necessitates the purchase of 100 units for a total cost of \$650,000.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	General	Carryover	\$126,789	\$0	\$0	\$0	\$0	\$0	\$126,789
Total Budget			\$126,789	\$0	\$0	\$0	\$0	\$0	\$126,789

Support Services Facility - Land Acquisition

Project Number: FD00102

Council District: Mesquite

Project Location: Pinnacle Peak Public Safety Building

Description: This project will provide funding for the land purchase for the future Support Services Facility.

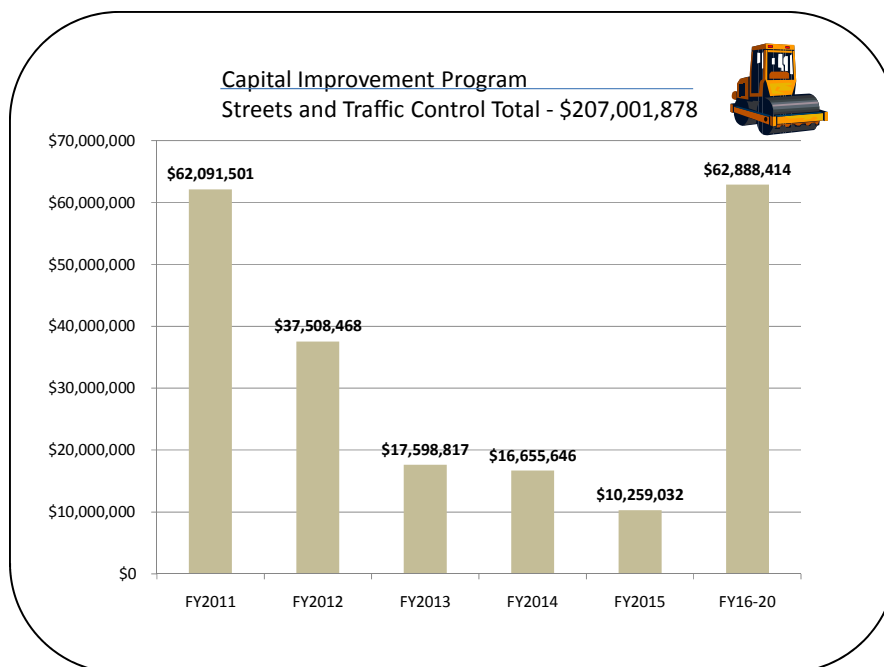
Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Fire & Emergency Svc D	Carryover	\$70,000	\$0	\$0	\$0	\$0	\$0	\$70,000
Land	GO Bonds 2010	Carryover	\$430,000	\$0	\$0	\$0	\$0	\$0	\$430,000
Total Budget			\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000

Streets and Traffic Control

Transportation-related issues are a high priority for the City of Peoria. The Capital Improvement Program addresses traffic congestion by constructing new roadways, adding lanes to existing roadways, widening intersections, and enhancing traffic management systems. The maintenance and preservation of roadways is an important component of the program, which provides the necessary resources for scheduled pavement maintenance applications throughout the City.

Transportation projects within the City's ten-year plan are funded from operating revenues, general obligation and revenue bonds, development impact fees, and contributions from the Maricopa County transportation sales tax. Key projects have been identified to provide more efficient freeway access and to facilitate economic development. These projects include the Beardsley Road Extension and the widening of Lake Pleasant Parkway from Westwing Parkway to the soon-to-be-completed Loop 303. Several key intersections are scheduled to be widened, providing significant congestion relief and improving the safety at those intersections.





Streets

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$894,000	\$60,550	\$60,550	\$60,550	\$294,550	\$234,000	\$1,604,200
2050 - Water	\$445,235	\$0	\$0	\$0	\$0	\$0	\$445,235
2400 - Wastewater	\$445,235	\$0	\$0	\$0	\$0	\$0	\$445,235
4210 - GO Bonds 2007	\$1,044,776	\$4,000,000	\$0	\$0	\$0	\$0	\$5,044,776
4220 - GO Bonds 2009	\$9,181,960	\$12,320,000	\$0	\$0	\$0	\$0	\$21,501,960
4230 - MDA Bonds	\$4,400,000	\$0	\$0	\$0	\$0	\$0	\$4,400,000
4240 - GO Bonds 2010	\$2,003,160	\$0	\$0	\$0	\$0	\$0	\$2,003,160
4250 - Proposed GO Bonds	\$1,753,749	\$0	\$0	\$0	\$0	\$629,838	\$2,383,587
4550 - County Transportation Tax	\$8,300,567	\$574,740	\$2,169,538	\$0	\$0	\$4,628,160	\$15,673,005
4555 - Federal Funded CIP Projects	\$14,904,000	\$2,450,000	\$0	\$0	\$0	\$0	\$17,354,000
4810 - Capital Projects-Outside Srces	\$446,298	\$0	\$574,476	\$225,893	\$0	\$10,711,121	\$11,957,788
4970 - Proposed GO Bonds Future Issue	\$0	\$8,061,310	\$1,289,943	\$2,623,955	\$1,585,750	\$6,473,464	\$20,034,422
7000 - Highway User	\$3,620,949	\$3,827,800	\$2,878,400	\$2,650,248	\$3,282,400	\$14,907,100	\$31,166,897
7001 - Streets Dev Zone 1	\$256,887	\$279,134	\$351,630	\$0	\$2,042,166	\$0	\$2,929,817
7002 - Streets Dev Zone 2	\$4,849,605	\$0	\$0	\$0	\$0	\$10,915,771	\$15,765,376
7010 - Transportation Sales Tax	\$6,721,210	\$5,134,934	\$8,446,280	\$9,447,000	\$2,254,166	\$9,767,960	\$41,771,550
Total	\$59,267,631	\$36,708,468	\$15,770,817	\$15,007,646	\$9,459,032	\$58,267,414	\$194,481,008



Traffic Signals

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
4810 - Capital Projects-Outside Srces	\$1,140,000	\$0	\$700,000	\$646,000	\$0	\$0	\$2,486,000
7010 - Transportation Sales Tax	\$1,683,870	\$800,000	\$1,128,000	\$1,002,000	\$800,000	\$4,621,000	\$10,034,870
Total	\$2,823,870	\$800,000	\$1,828,000	\$1,648,000	\$800,000	\$4,621,000	\$12,520,870



Streets

103rd Av & Northern Av Partial Reconstruction

Project Number: PW11140

Council District: Pine

Project Location: 103rd Av & Northern Av

Description: This project provides funding to replace asphalt on Northern Av 250 feet in each direction from the centerline of 103rd Avenue and to repair 150 feet of 103rd Avenue up to the first intersection.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Base	\$405,000	\$0	\$0	\$0	\$0	\$0	\$405,000
Total Budget			\$405,000	\$0	\$0	\$0	\$0	\$0	\$405,000

67th Av & Cactus Rd Intersection Improvements

Project Number: EN00078

Council District: Willow

Project Location: 67th Av & Cactus Rd (west leg)

Description: This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria's share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$245,000	\$245,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$145,000	\$145,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,229,000	\$1,229,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$14,450	\$14,450
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,731,450	\$1,731,450



Streets

67th Av & Peoria Av Intersection Improvements

Project Number: EN00080

Council District: Willow

Project Location: 67th Av & Peoria Av (west leg)

Description: This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$245,000	\$245,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$140,000	\$140,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,110,000	\$1,110,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$14,400	\$14,400
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,607,400	\$1,607,400

67th Av & Thunderbird Rd Intersection Improvements

Project Number: EN00077

Council District: Willow

Project Location: 67th Av and Thunderbird Rd (west leg)

Description: This project provides for a traffic study, design, utility relocation, burying of overhead power lines, construction, and construction administration for capacity improvements to the intersection consisting of an additional westbound through lane. This project is for the City of Peoria's share of the improvements (west leg primarily) since the intersection is under the control of the City of Glendale. Improvements will include: paving, curb, gutter, raised median, driveways, pavement marking, signing and striping, street lighting, traffic signal relocation, sidewalks, pedestrian access ramps, landscaping, landscape irrigation and utility relocations.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$1,058,000	\$1,058,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$48,000	\$48,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$14,200	\$14,200
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,888,200	\$1,888,200



Streets

67th Av Widening; Pinnacle Peak to Happy Valley

Project Number: EN00100

Council District: Mesquite

Project Location: 67th Av from Pinnacle Peak Rd to Happy Valley Rd

Description: This project provides for the design, ROW acquisition, utility relocation, extension and burying overhead power lines as determined, construction and construction administration for the widening of 67th Avenue between Pinnacle Peak Road and Happy Valley Road to five lanes with bike lanes. The drainage portion of this project is a separate regional drainage project that must be completed prior to the construction of the roadway widening or simultaneously with the construction of the roadway widening.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Streets Dev Zone 2	Base	\$0	\$0	\$0	\$0	\$0	\$1,766,068	\$1,766,068
Land	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$1,766,068	\$1,766,068
Design	Streets Dev Zone 2	Base	\$0	\$0	\$0	\$0	\$0	\$741,845	\$741,845
Design	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$741,845	\$741,845
Construction	Streets Dev Zone 2	Base	\$0	\$0	\$0	\$0	\$0	\$8,203,208	\$8,203,208
Construction	Capital Projects-Outside	Base	\$0	\$0	\$0	\$0	\$0	\$8,203,208	\$8,203,208
Chargebacks	Streets Dev Zone 2	Base	\$0	\$0	\$0	\$0	\$0	\$115,200	\$115,200
Arts	Streets Dev Zone 2	Base	\$0	\$0	\$0	\$0	\$0	\$89,450	\$89,450
Total Budget			\$0	\$0	\$0	\$0	\$0	\$21,626,892	\$21,626,892



Streets

75th Av & Cactus Rd Intersection Improvements

Project Number: EN00088

Council District: Palo Verde

Project Location: 75th Av & Cactus Rd

Description: This project provides for the design, ROW acquisition, utility relocations, extensions, burying overhead power lines as determined, construction and construction administration, for additional capacity improvements to the intersection and vicinity. The improvements include: additional turn lanes (both right and left), additional through lanes determined through an analysis and projection of traffic data, installation of raised medians for access control, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, traffic signal modifications/upgrades, interconnect conduit and ITS facilities, sidewalks, pedestrian access ramps, landscaping and landscaping and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Transportation Sales Tax	Base	\$0	\$190,000	\$0	\$0	\$0	\$0	\$190,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$1,100,000	\$0	\$0	\$0	\$1,100,000
Design	Transportation Sales Tax	Base	\$0	\$650,000	\$0	\$0	\$0	\$0	\$650,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$4,580,000	\$0	\$0	\$4,580,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$48,600	\$7,200	\$30,000	\$0	\$0	\$85,800
Arts	Transportation Sales Tax	Base	\$0	\$6,500	\$0	\$50,000	\$0	\$0	\$56,500
Total Budget			\$0	\$895,100	\$1,107,200	\$4,660,000	\$0	\$0	\$6,662,300

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$17,000	\$85,000	\$102,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$17,000	\$85,000	\$102,000



Streets

75th Av & Peoria Av Intersection Improvements

Project Number: EN00081

Council District: Acacia

Project Location: 75th Av & Peoria Av

Description: This project includes design, ROW, construction, and construction administration for capacity improvements to the intersection and vicinity to accommodate additional turn lanes (both right and left), and add additional through lanes determined through an analysis and projection of traffic data. The improvements are intended to improve safety, efficiency, access and traffic control in the vicinity of the intersection. Improvements will require acquisition of ROW and easements, installation of raised medians, construction of additional turn lanes, lane and route identification, access control and traffic signal timing and coordination. Improvements will include: paving, curb, gutter, driveways, medians, pavement marking, signing and striping, street lighting, sidewalks, pedestrian access ramps, landscaping, landscaping irrigation and utility relocations. The traffic signal will be relocated and modified to direct additional turn lanes and thru lanes. Traffic signal interconnect conduit and related facilities will be included in the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Transportation Sales Tax	Base	\$0	\$175,000	\$0	\$0	\$0	\$0	\$175,000
Land	Transportation Sales Tax	Base	\$0	\$0	\$180,000	\$0	\$0	\$0	\$180,000
Design	Transportation Sales Tax	Base	\$0	\$800,000	\$0	\$0	\$0	\$0	\$800,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$4,500,000	\$0	\$0	\$4,500,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$48,600	\$7,200	\$30,000	\$0	\$0	\$85,800
Arts	Transportation Sales Tax	Base	\$0	\$8,000	\$0	\$45,000	\$0	\$0	\$53,000
Total Budget			\$0	\$1,031,600	\$187,200	\$4,575,000	\$0	\$0	\$5,793,800

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$17,000	\$85,000	\$102,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$17,000	\$85,000	\$102,000



Streets

75th Av & Thunderbird Rd Intersection Improvement

Project Number: EN00089

Council District: Willow

Project Location: 75th Av & Thunderbird Rd

Description: This project includes conducting a traffic study, design, ROW acquisition, utility relocation, extensions and burying overhead power lines as determined, construction, and construction administration for capacity improvements to the intersection and vicinity to accommodate additional turn lanes (both right and left), additional through lanes, raised medians for access control, traffic signal modification/upgrades, interconnect conduit and ITS facilities, paving, curb, gutter, driveways, pavement marking, signing and striping, street lighting, sidewalks, pedestrian access ramps, landscaping, and irrigation.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Transportation Sales Tax	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Design	Transportation Sales Tax	Carryover	\$195,000	\$0	\$0	\$0	\$0	\$0	\$195,000
Construction	Transportation Sales Tax	Carryover	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
Land	Federal Funded CIP Proj	Base	\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000
Design	Federal Funded CIP Proj	Base	\$455,000	\$0	\$0	\$0	\$0	\$0	\$455,000
Construction	Transportation Sales Tax	Base	\$0	\$1,050,000	\$0	\$0	\$0	\$0	\$1,050,000
Construction	Federal Funded CIP Proj	Base	\$1,050,000	\$2,450,000	\$0	\$0	\$0	\$0	\$3,500,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Arts	Transportation Sales Tax	Base	\$0	\$10,500	\$0	\$0	\$0	\$0	\$10,500
Total Budget			\$2,650,000	\$3,610,500	\$0	\$0	\$0	\$0	\$6,260,500

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$19,000	\$19,000	\$19,000	\$95,000	\$152,000
Total Operating Impacts	\$0	\$0	\$19,000	\$19,000	\$19,000	\$95,000	\$152,000



Streets

83rd Av & BNSF Railroad Crossing Removal

Project Number: EN00208

Council District: Acacia

Project Location: 83rd Av & BNSF Railroad Crossing Removal

Description: This project provides for the design, utility relocation, extensions and burying overhead lines, as determined, construction and construction management of the potential removal of the existing 83rd Avenue BNSF Railroad crossing and traffic signal at 83rd Av & Grand Av. The improvements include eliminating the existing railroad crossing, the north leg of the intersection to Grand Avenue and provide a new cul-de-sac for business access to the existing Wendy's and Taco Bell businesses from Peoria Av. The existing traffic signal at 83rd & Peoria would remain. The existing 83rd Av and Grand Av intersection will become a "T" intersection. This provides for a decorative entry feature median to Old Town. The north side of Grand will get new curb and gutter with decorative sidewalk and the extension of the wrought iron fencing constructed as part of the pedestrian project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$202,171	\$0	\$0	\$0	\$202,171
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$1,405,705	\$0	\$0	\$1,405,705
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$72,000	\$0	\$0	\$72,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$2,022	\$15,000	\$0	\$0	\$17,022
Total Budget			\$0	\$0	\$204,193	\$1,492,705	\$0	\$0	\$1,696,898

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$2,120	\$10,600	\$12,720
Total Operating Impacts	\$0	\$0	\$0	\$0	\$2,120	\$10,600	\$12,720



Streets

83rd Av Street and Drainage Improvements

Project Number: EN00313

Council District: Acacia

Project Location: 83rd Av; Butler Dr to Mountain View Rd

Description: This project will provide for the design, right of way acquisition, utility relocations, extensions, and burying overhead power lines as determined, construction/reconstruction, and construction administration of the 83rd Av street widening to two lanes each direction with bike lanes and raised landscape median. Improvements include street lighting, water lines, storm drain, utility sleeves and ITS improvements from Butler Dr to Mountain View Rd. Also included are the north half-street improvements on Butler Dr from 83rd Av to 79th Av adjacent to the proposed Community Park #2 (CS00034).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	County Transportation T	Carryover	\$234,469	\$0	\$0	\$0	\$0	\$0	\$234,469
Construction	GO Bonds 2009	Carryover	\$1,240,542	\$0	\$0	\$0	\$0	\$0	\$1,240,542
Design	Wastewater	Base	\$39,621	\$0	\$0	\$0	\$0	\$0	\$39,621
Design	Water	Base	\$39,621	\$0	\$0	\$0	\$0	\$0	\$39,621
Design	Federal Funded CIP Proj	Base	\$560,000	\$0	\$0	\$0	\$0	\$0	\$560,000
Construction	Wastewater	Base	\$405,614	\$0	\$0	\$0	\$0	\$0	\$405,614
Construction	Water	Base	\$405,614	\$0	\$0	\$0	\$0	\$0	\$405,614
Construction	Streets Dev Zone 1	Base	\$256,887	\$0	\$0	\$0	\$0	\$0	\$256,887
Construction	Federal Funded CIP Proj	Base	\$3,494,000	\$0	\$0	\$0	\$0	\$0	\$3,494,000
Total Budget			\$6,676,368	\$0	\$0	\$0	\$0	\$0	\$6,676,368

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$43,100	\$43,100	\$43,100	\$43,100	\$215,500	\$387,900
Total Operating Impacts	\$0	\$43,100	\$43,100	\$43,100	\$43,100	\$215,500	\$387,900



Streets

83rd Av Widening; Williams Rd to Calle Lejos

Project Number: EN00162

Council District: Mesquite

Project Location: 83rd Av from Williams Rd to Calle Lejos

Description: This project is for the widening and reconstruction of 83rd Av from Williams Rd to Calle Lejos to a 2:1:2 plus bicycle lanes. Pavement drainage will be accommodated through the use of curb, gutter and catch basins. The project will include full pavement replacement for the total length of the project. This project will not be a complete project as defined by the City as it does not include sidewalk, landscape, street lighting or burying of overhead power lines.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Capital Projects-Outside	Carryover	\$116,202	\$0	\$0	\$0	\$0	\$0	\$116,202
Construction	MDA Bonds	Carryover	\$4,400,000	\$0	\$0	\$0	\$0	\$0	\$4,400,000
Total Budget			\$4,516,202	\$0	\$0	\$0	\$0	\$0	\$4,516,202

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$27,897	\$27,897	\$27,897	\$27,897	\$27,897	\$139,486	\$278,971
Total Operating Impacts	\$27,897	\$27,897	\$27,897	\$27,897	\$27,897	\$139,486	\$278,971

84th Av Streetscape

Project Number: PW00207

Council District: Acacia

Project Location: 84th Av: Peoria Av to Monroe St

Description: This project is for the aesthetic improvements to 84th Av from Peoria Av to Monroe St, which will improve pedestrian and neighborhood character. This project provides for the construction and construction administration for recommended improvements. The improvements consist of sidewalks, landscaped roadway medians, landscape, landscape irrigation, utility relocations and undergrounding, roadway resurfacing and pedestrian amenities.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Transportation Sales Tax	Carryover	\$655,506	\$0	\$0	\$0	\$0	\$0	\$655,506
Total Budget			\$655,506	\$0	\$0	\$0	\$0	\$0	\$655,506

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000



Streets

87th Av & Peoria Av Intersection Alignment

Project Number: PW00109

Council District: Acacia

Project Location: 87th Av and Peoria Av Intersection

Description: This project is for the right-of-way acquisition, design, utility relocations, extensions, and burying overhead power lines, construction and construction management for the re-alignment and construction of the street improvements for the south leg of the 87th Av and Peoria Av intersection. Improvements will consist of acquiring two parcels, paving, curb, gutter, sidewalk, relocation of SRP irrigation and structure, other utilities, traffic signal modification and upgrades, and pavement signing and striping.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	County Transportation T	Base	\$0	\$0	\$0	\$0	\$0	\$123,000	\$123,000
Design	County Transportation T	Base	\$0	\$0	\$0	\$0	\$0	\$255,000	\$255,000
Chargebacks	County Transportation T	Base	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000
Arts	County Transportation T	Base	\$0	\$0	\$0	\$0	\$0	\$2,550	\$2,550
Total Budget			\$0	\$0	\$0	\$0	\$0	\$385,550	\$385,550

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$9,000	\$9,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$9,000	\$9,000

91st Av & Olive Av Intersection Improvements

Project Number: PW00245

Council District: Pine

Project Location: 91st Av and Olive Av

Description: This project includes construction and construction administration for capacity improvements to the intersection and vicinity to accommodate additional turn lanes (both right and left), and additional through lanes. The improvements are intended to improve safety, efficiency, access and traffic control in the vicinity of the intersection. Improvements will include a raised median, additional turn lanes, route identification, access control, traffic signal modifications and traffic signal interconnect conduit.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2007	Carryover	\$147,677	\$0	\$0	\$0	\$0	\$0	\$147,677
Total Budget			\$147,677	\$0	\$0	\$0	\$0	\$0	\$147,677

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$13,428	\$13,428	\$13,428	\$13,428	\$13,428	\$67,139	\$134,277
Total Operating Impacts	\$13,428	\$13,428	\$13,428	\$13,428	\$13,428	\$67,139	\$134,277



Streets

91st Av Butler Dr to Mountain View Rd

Project Number: EN00177

Council District: Pine

Project Location: 91st Ave: Butler Dr to Mountain View Rd

Description: This project provides for design, ROW acquisition, utility relocation, extensions and burying overhead power lines, as determined, construction and construction administration for the widening of unimproved sections of 91st Av between Butler Dr to Mountain View Rd to accommodate a five-lane roadway section (2:1:2), including street lights, landscape/irrigation, paving, striping and signage.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Transportation Sales Tax	Base	\$0	\$0	\$351,630	\$0	\$0	\$0	\$351,630
Land	Streets Dev Zone 1	Base	\$0	\$0	\$351,630	\$0	\$0	\$0	\$351,630
Design	Transportation Sales Tax	Base	\$0	\$276,370	\$0	\$0	\$0	\$0	\$276,370
Design	Streets Dev Zone 1	Base	\$0	\$276,370	\$0	\$0	\$0	\$0	\$276,370
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$2,021,956	\$0	\$2,021,956
Construction	Streets Dev Zone 1	Base	\$0	\$0	\$0	\$0	\$2,021,956	\$0	\$2,021,956
Arts	Transportation Sales Tax	Base	\$0	\$2,764	\$0	\$0	\$20,210	\$0	\$22,974
Arts	Streets Dev Zone 1	Base	\$0	\$2,764	\$0	\$0	\$20,210	\$0	\$22,974
Total Budget			\$0	\$558,268	\$703,260	\$0	\$4,084,332	\$0	\$5,345,860

ADA Sidewalk Ramps

Project Number: PW00025

Council District: All

Project Location: Various street intersections

Description: This project will provide for the design, construction administration, removal and reconstruction of sidewalk ramps throughout the City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	General	Carryover	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Construction	General	Base	\$55,000	\$55,000	\$55,000	\$55,000	\$55,000	\$0	\$275,000
Chargebacks	General	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$0	\$20,000
Arts	General	Base	\$0	\$550	\$550	\$550	\$550	\$0	\$2,200
Total Budget			\$85,000	\$60,550	\$60,550	\$60,550	\$60,550	\$0	\$327,200



Streets

Agua Fria Crossing; Deer Valley Road

Project Number: EN00213

Council District: Mesquite

Project Location: Deer Valley Rd @ Agua Fria River

Description: Maricopa County Department of Transportation is the lead agency for the design, ROW acquisition and construction for the proposed Agua Fria River crossing on the Deer Valley Rd/Williams Rd alignment between Lake Pleasant Pkwy and El Mirage Rd. This project provides an additional east-west corridor across the Agua Fria River. This project is the City's contribution for the construction of the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000

Agua Fria Truck Road Reliever

Project Number: EN00271

Council District: Mesquite

Project Location: 112th Av - Rose Garden Ln to 107th Av/Pinnacle Peak Rd

Description: This project provides for the design, ROW acquisition, utility relocation, extension and burying overhead power lines as determined, construction and construction management of the selected truck road reliever to be constructed in the NW portion of the City. Improvements will include one lane in each direction, intersection improvements at Rose Garden Ln and Pinnacle Peak Rd, signal construction and possible lighting and multi-use path.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	GO Bonds 2010	Carryover	\$864,007	\$0	\$0	\$0	\$0	\$0	\$864,007
Land	Proposed GO Bonds	Base	\$1,356,749	\$0	\$0	\$0	\$0	\$0	\$1,356,749
Construction	Proposed GO Bonds	Base	\$0	\$7,861,198	\$0	\$0	\$0	\$0	\$7,861,198
Chargebacks	Proposed GO Bonds	Base	\$0	\$121,500	\$0	\$0	\$0	\$0	\$121,500
Arts	Proposed GO Bonds	Base	\$0	\$78,612	\$0	\$0	\$0	\$0	\$78,612
Total Budget			\$2,220,756	\$8,061,310	\$0	\$0	\$0	\$0	\$10,282,066

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$54,000	\$54,000	\$54,000	\$270,000	\$432,000
Total Operating Impacts	\$0	\$0	\$54,000	\$54,000	\$54,000	\$270,000	\$432,000



Streets

Arterial Street Overlay Program - Asphalt Rubber

Project Number: PW00992

Council District: All

Project Location: Various Locations

Description: This project will provide for the systematic overlay of approximately two miles of arterial streets each year. This project consists of applying a thin rubber asphalt overlay to existing arterial streets to extend pavement life and improve drive characteristics. Project will also include repair of broken concrete, asphalt edge milling, crack fill, and raising valve and manholes to the new asphalt grade. Rubber asphalt overlays provide a better driving surface and extend asphalt life by up to ten years beyond current life cycle.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Carryover	\$330,566	\$0	\$0	\$0	\$0	\$0	\$330,566
Construction	GO Bonds 2010	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Highway User	Base	\$0	\$0	\$450,000	\$0	\$450,000	\$900,000	\$1,800,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$450,000	\$0	\$450,000	\$900,000	\$1,800,000
Arts	Highway User	Base	\$0	\$0	\$4,500	\$0	\$4,500	\$9,000	\$18,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$4,500	\$0	\$4,500	\$9,000	\$18,000
Total Budget			\$380,566	\$0	\$909,000	\$0	\$909,000	\$1,818,000	\$4,016,566

Beardsley Rd Extension

Project Number: PW00152

Council District: Ironwood/Mesquite

Project Location: Beardsley Rd; Loop 101 - 83rd Av

Description: This project provides for the construction and construction administration for the extension and widening of Beardsley Rd from 83rd Av across New River, the bridge over New River, bank protection and trails, the new trailhead, the new southbound frontage road, and the Texas U-turn interchange at Loop 101 and Union Hills Dr. In addition, it covers the same phases for ancillary projects that are recommended to be completed simultaneously with the Beardsley Extension. The specific projects are as follows: 83rd Av median and landscape; Beardsley Rd to Oraibi Dr; 83rd Av and Lake Pleasant Pkwy intersection and traffic signal modifications; completion of the third lane on Lake Pleasant Pkwy between Beardsley Rd and 83rd Av; the trail connection along New River; and development of a gateway theme at 81st Av & Beardsley Rd and 83rd Av & Union Hills Dr.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	County Transportation T	Carryover	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
Design	County Transportation T	Carryover	\$295,725	\$0	\$0	\$0	\$0	\$0	\$295,725
Construction	GO Bonds 2009	Carryover	\$4,748,599	\$0	\$0	\$0	\$0	\$0	\$4,748,599
Total Budget			\$5,084,324	\$0	\$0	\$0	\$0	\$0	\$5,084,324

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$360,000
Total Operating Impacts	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000	\$360,000



Streets

Beardsley Rd; 99th Av to Lake Pleasant Rd

Project Number: PW00065

Council District: Mesquite

Project Location: Beardsley Rd from 99th Av to Lake Pleasant Rd

Description: This project provides for the design, utility relocation, extensions and burying overhead lines as determined, construction and construction administration of the south half-street improvements of Beardsley Rd between 99th Av alignment to Lake Pleasant Rd, modifications to the drainage improvements at the intersection of LPR & Beardsley Rd, a mill and overlay for the existing section of Beardsley Rd between LPR and 95th Av, signal modifications and construction of additional turn lanes at LPR and Beardsley Rd. The improvements will consist of drainage, paving, curb, gutter, sidewalk, streetlights, landscaping, reconstructing the asphalt and sub-base along the south half-street, intersection reconstruction, and traffic signal improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Streets Dev Zone 2	Carryover	\$4,049,605	\$0	\$0	\$0	\$0	\$0	\$4,049,605
Total Budget			\$4,049,605	\$0	\$0	\$0	\$0	\$0	\$4,049,605

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$38,000	\$76,000
Total Operating Impacts	\$7,600	\$7,600	\$7,600	\$7,600	\$7,600	\$38,000	\$76,000

Bell Park Sound Wall

Project Number: EN00246

Council District: Ironwood

Project Location: Union Hills Dr between 84th Av and 83rd Av

Description: This project provides for the construction and construction administration of the sound wall and landscaping along the south side of Union Hills Dr between 83rd Av and 84th Av.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	General	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$250	\$250	\$250	\$250	\$250	\$1,250	\$2,500
Total Operating Impacts	\$250	\$250	\$250	\$250	\$250	\$1,250	\$2,500



Streets

Bridge Maintenance and Management Program

Project Number: EN00243

Council District: Various

Project Location: Various

Description: This project will complete the establishment of a bridge maintenance and management program for the City of Peoria. The goal of this program is to prioritize and budget a 10-year program of preventive maintenance on the City's bridges. The Peoria Av Bridge over New River is the first structure identified for preventive maintenance.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Transportation Sales Tax	Carryover	\$208,665	\$0	\$0	\$0	\$0	\$0	\$208,665
Construction	Capital Projects-Outside	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	Transportation Sales Tax	Base	\$60,000	\$60,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$1,720,000
Arts	Transportation Sales Tax	Base	\$0	\$600	\$2,000	\$2,000	\$2,000	\$10,000	\$16,600
Total Budget			\$368,665	\$60,600	\$202,000	\$202,000	\$202,000	\$1,010,000	\$2,045,265

Cotton Crossing; Monroe St to Mountain View Rd

Project Number: EN00069

Council District: Acacia

Project Location: 83rd Av; Monroe St to Mountain View Rd

Description: The budgeted amount for this project reflects cost sharing in accordance with the executed development agreement.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	County Transportation T	Base	\$5,800,000	\$0	\$0	\$0	\$0	\$0	\$5,800,000
Total Budget			\$5,800,000	\$0	\$0	\$0	\$0	\$0	\$5,800,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$93,000	\$93,000	\$93,000	\$93,000	\$93,000	\$465,000	\$930,000
Total Operating Impacts	\$93,000	\$93,000	\$93,000	\$93,000	\$93,000	\$465,000	\$930,000



Streets

Deer Valley Road Reconstruction & Overlay Project

Project Number: PW01005

Council District: Mesquite

Project Location: Deer Valley from 83rd Ave. to New River Bridge

Description: This project provides for the reconstruction of two and one half lanes on the north side of Deer Valley Road, west from 79th Avenue to 83rd Avenue. Project components include removal and replacement of existing asphalt and base; rubber asphalt overlay of all lanes from the New River Bridge to 83rd Avenue; installation of raised pavement markers, including repainting and thermal plastics; raising of manholes and valves; and repair of monument markers.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2010	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Dirt Roads Chip Seal - North Peoria

Project Number: PW00163

Council District: Mesquite

Project Location: 67th Ave. to 107th Ave., Pinnacle Peak to Jomax Road

Description: This project provides for the application of a rubberized chip seal to assist in keeping these dirt roads under control and to help the city in its efforts to meet PM 10 regulations. It is recommended that a rubber chip seal be placed every five years until these roads are properly engineered for water, sewer, drainage, and pavement. Since this project is necessary to meet air quality environmental guidelines, general government funds should support this request.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Base	\$0	\$0	\$0	\$0	\$400,000	\$400,000	\$800,000
Arts	Highway User	Base	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$8,000
Total Budget			\$0	\$0	\$0	\$0	\$404,000	\$404,000	\$808,000



Streets

Dirt Shoulders, Dust Abatement PM-10 Project

Project Number: PW01001

Council District: All

Project Location: Various locations

Description: This project will provide funding to apply a dust palliative to those road shoulders that have no curbing. Based on the requirement from EPA, we can apply granite, ABC, a liquid application, asphalt millings, chip seal, or pave our arterial shoulders to maintain compliance. There are approximately 50-lane miles of road abutted by dirt shoulders in the city.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Carryover	\$174,783	\$0	\$0	\$0	\$0	\$0	\$174,783
Construction	Highway User	Base	\$0	\$0	\$0	\$224,107	\$0	\$0	\$224,107
Construction	Capital Projects-Outside	Base	\$0	\$0	\$0	\$225,893	\$0	\$0	\$225,893
Arts	Highway User	Base	\$0	\$0	\$0	\$2,241	\$0	\$0	\$2,241
Total Budget			\$174,783	\$0	\$0	\$452,241	\$0	\$0	\$627,024

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
	\$7,500	\$7,500	\$7,500	\$8,500	\$8,500	\$42,500	\$82,000
Total Operating Impacts	\$7,500	\$7,500	\$7,500	\$8,500	\$8,500	\$42,500	\$82,000

Downtown Traffic Study

Project Number: EN00250

Council District: Acacia

Project Location: Downtown Peoria

Description: This project provides for the preparation of a traffic study and transportation master plan for the downtown area. The purpose of the study is to develop and evaluate short-term and long-term transportation and parking improvements in the downtown area. The scope of this project will be closely coordinated with the Old Town Revitalization Plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Transportation Sales Tax	Base	\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000
Total Budget			\$0	\$250,000	\$0	\$0	\$0	\$0	\$250,000



Streets

Esquire Manor Reconstruction

Project Number: EN00236

Council District: Acacia

Project Location: 75th Av to 73rd Av North of Desert Cove

Description: This project provides for the design, utility relocation and extensions as determined, construction and construction administration for the pavement reconstruction and the repair of broken concrete of the streets within Esquire Manor subdivision, including improvements to 73rd Av between Desert Cove Av and Cholla St and Desert Cove Av between 73rd Av and 75th Av. The subdivision is bounded by 75th Av and 73rd Av, Desert Cove Av and south of Cholla St.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$79,634	\$79,634
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$2,198,897	\$2,198,897
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$75,600	\$75,600
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$22,785	\$22,785
Total Budget			\$0	\$0	\$0	\$0	\$0	\$2,376,916	\$2,376,916

Grand Av Landscaping; L101-Peoria Av

Project Number: EN00214

Council District: Palo Verde

Project Location: Grand Av from L101 to Peoria Av

Description: This project is for the coordination and installation of conduit sleeves simultaneously with the ADOT funded widening project currently under construction. The sleeves will be utilized for future landscape irrigation, electrical system, lighting system, traffic signal interconnect conduits, and sidewalk improvements (at 91st Avenue) to be constructed with the next phase of the Grand Avenue MIS projects.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Capital Projects-Outside	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	GO Bonds 2009	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Budget			\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$115	\$115	\$115	\$115	\$115	\$575	\$1,150
Total Operating Impacts	\$115	\$115	\$115	\$115	\$115	\$575	\$1,150



Streets

Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)

Project Number: EN00241

Council District: Mesquite

Project Location: LPP between Westwing Pkwy and L303

Description: This project provides for design (Westwing to CAP), ROW acquisition (Westwing to SR74), utility relocation, extensions and burying overhead power lines, as determined, construction (Westwing to L303) and construction administration for the demolition of the existing two lanes and construction of two lanes each direction, bike lanes, median improvements, street lighting, signalization and ITS improvements for Lake Pleasant Pkwy between Westwing Pkwy (Dynamite Blvd) and the Loop 303.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Transportation Sales Tax	Carryover	\$2,326,994	\$0	\$0	\$0	\$0	\$0	\$2,326,994
Land	County Transportation T	Carryover	\$58,006	\$0	\$0	\$0	\$0	\$0	\$58,006
Land	GO Bonds 2009	Carryover	\$2,000,358	\$0	\$0	\$0	\$0	\$0	\$2,000,358
Design	County Transportation T	Carryover	\$708,367	\$0	\$0	\$0	\$0	\$0	\$708,367
Construction	Transportation Sales Tax	Carryover	\$199,045	\$0	\$0	\$0	\$0	\$0	\$199,045
Land	Federal Funded CIP Proj	Base	\$5,565,000	\$0	\$0	\$0	\$0	\$0	\$5,565,000
Design	Federal Funded CIP Proj	Base	\$3,430,000	\$0	\$0	\$0	\$0	\$0	\$3,430,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$6,325,000	\$0	\$0	\$0	\$6,325,000
Construction	County Transportation T	Base	\$0	\$0	\$1,485,150	\$0	\$0	\$0	\$1,485,150
Construction	GO Bonds 2009	Base	\$0	\$12,000,000	\$0	\$0	\$0	\$0	\$12,000,000
Construction	GO Bonds 2007	Base	\$0	\$3,960,400	\$0	\$0	\$0	\$0	\$3,960,400
Chargebacks	GO Bonds 2009	Base	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$63,250	\$0	\$0	\$0	\$63,250
Arts	GO Bonds 2007	Base	\$0	\$39,600	\$0	\$0	\$0	\$0	\$39,600
Arts	County Transportation T	Base	\$0	\$0	\$14,850	\$0	\$0	\$0	\$14,850
Arts	GO Bonds 2009	Base	\$0	\$120,000	\$0	\$0	\$0	\$0	\$120,000
Total Budget			\$14,287,770	\$16,320,000	\$8,088,250	\$0	\$0	\$0	\$38,696,020

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$212,000	\$212,000	\$1,060,000	\$1,484,000
Total Operating Impacts	\$0	\$0	\$0	\$212,000	\$212,000	\$1,060,000	\$1,484,000



Streets

Liberty H.S. Second Access (95th Av)

Project Number: EN00318

Council District: Mesquite

Project Location: 95th Av; Speckled Gecko Dr to Pinnacle Peak Rd

Description: This project provides for the preparation of legal descriptions and exhibits, in-house design, coordination with the developer of Camino A Lago North, Peoria Unified School District (PUSD), Arizona State Land Department and Maricopa County Department of Transportation, construction and construction administration for the construction of the 95th Av extension improvements consisting of one lane in each direction and a possible multi-use path.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	General	Carryover	\$345,000	\$0	\$0	\$0	\$0	\$0	\$345,000
Total Budget			\$345,000	\$0	\$0	\$0	\$0	\$0	\$345,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000

Loop 303 Interchanges

Project Number: EN00242

Council District: Mesquite

Project Location: Loop 303 @ Happy Valley, Lone Mtn, and Lake Pleasant Pkwy

Description: This project provides for the City's contribution to upgrade three L303 interchanges (Happy Valley Pkwy, Lone Mountain Pkwy and Lake Pleasant Pkwy) from a tight diamond interchange, as proposed by ADOT, to a Single-Point Urban Interchange (SPUI) also known as Single-Point Diamond. The costs will cover the estimated difference in the construction costs between the tight diamond and the Single-Point Urban Interchange (SPUI).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	County Transportation T	Carryover	\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000
Total Budget			\$850,000	\$0	\$0	\$0	\$0	\$0	\$850,000



Streets

Major Street Repairs

Project Number: PW00027

Council District: Any

Project Location: Various Locations

Description: This project provides for street repairs in response to urgent or unexpected situations or concerns. Improvements typically consist of paving, milling, overlaying, re-surfacing of roadways with minor concrete curb, gutter, valley gutter and apron improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Carryover	\$251,292	\$0	\$0	\$0	\$0	\$0	\$251,292
Construction	Highway User	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
Arts	Highway User	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$351,292	\$101,000	\$101,000	\$101,000	\$101,000	\$505,000	\$1,260,292

North Peoria Traffic Update Study

Project Number: EN00252

Council District: Mesquite

Project Location: North Peoria

Description: This project provides for preparation of a traffic study to update the Peoria Transportation Needs Study (2004) for the area bounded by Beardsley Rd to the south, Happy Valley Pkwy on the north, 67th Av on the east and Lake Pleasant Pkwy on the west. The purpose of this study is to reevaluate the needs of northern Peoria after several significant transportation projects in the area have been completed (e.g., Happy Valley Rd, Lake Pleasant Pkwy, Beardsley Extension, etc.)

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Transportation Sales Tax	Base	\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Total Budget			\$0	\$400,000	\$0	\$0	\$0	\$0	\$400,000



Streets

Northern Parkway

Project Number: EN00142

Council District: Acacia/Pine

Project Location: Northern Av From 71st Av to 115th Av

Description: This project provides for the City's contribution towards ROW acquisition and construction to convert the existing Northern Av to an eight-lane, limited access "regionally significant" arterial roadway which will be designated Northern Pkwy. The project will construct overpasses at the intersections of mile roadways, including bridged mainline overpasses, median barriers, exit and entrance ramps, traffic signals, landscape and irrigation, barrier walls, utility relocations, and drainage improvements, paving, curb, gutters, street lighting, pavement markings and signing.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Transportation Sales Tax	Base	\$2,226,000	\$1,048,000	\$0	\$0	\$0	\$0	\$3,274,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$2,991,000	\$2,991,000
Construction	County Transportation T	Base	\$0	\$0	\$0	\$0	\$0	\$4,161,000	\$4,161,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Chargebacks	County Transportation T	Base	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000
Arts	Transportation Sales Tax	Base	\$0	\$0	\$0	\$0	\$0	\$29,910	\$29,910
Arts	County Transportation T	Base	\$0	\$0	\$0	\$0	\$0	\$41,610	\$41,610
Total Budget			\$2,226,000	\$1,058,000	\$10,000	\$10,000	\$10,000	\$7,273,520	\$10,587,520

Olive Av & L101 TI Improvements

Project Number: EN00219

Council District: Pine

Project Location: Olive Av & L101 TI Improvements

Description: This project provides funding for city participation in the Arizona Department of Transportation (ADOT) led widening of the Olive Av & Loop 101 Traffic Interchange (TI). The widening will include three thru lanes (WB & EB), right turn lanes (WB to NB & EB to SB) and dual left turn lanes (WB to SB and EB to NB). The City's contribution is for upgrades to the interchange based on City requirements and areas outside of ADOT limits.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	County Transportation T	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	GO Bonds 2007	Carryover	\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000
Total Budget			\$120,000	\$0	\$0	\$0	\$0	\$0	\$120,000



Streets

Pinnacle Peak Rd & 102nd Av Widening; 107-99 Av

Project Number: EN00151

Council District: Mesquite

Project Location: Pinnacle Peak Rd from 107th Av to 99th Av & 102nd Av from Planada Dr to PP Rd

Description: This project provides for design and ROW acquisition for the future widening of Pinnacle Peak Road from 99th Avenue to 107th avenue and for local streets on 102nd Avenue and 104th Avenue. The design will include paving, curb, gutter, sidewalks, street lighting, landscaping, pavement markings, and signing. The construction of the roadway improvements is currently unfunded.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Transportation Sales Tax	Carryover	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
Land	GO Bonds 2010	Carryover	\$553,252	\$0	\$0	\$0	\$0	\$0	\$553,252
Design	Streets Dev Zone 2	Carryover	\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
Total Budget			\$1,603,252	\$0	\$0	\$0	\$0	\$0	\$1,603,252

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$115,000	\$230,000
Total Operating Impacts	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$115,000	\$230,000

Resurvey Benchmarks

Project Number: PW00137

Council District: All

Project Location: Various Locations

Description: This project will establish horizontal controls and vertical benchmarks for section and quarter corners within the City of Peoria. The City must establish a grid of monuments completed with second order survey accuracy. Additionally, reference to other datum found within the City namely, FEMA, City of Glendale, City of Phoenix, MCDOT and ADOT datum, shall be corresponded, coordinated and compared with City of Peoria "Inertial System Benchmark Survey".

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	General	Carryover	\$214,000	\$0	\$0	\$0	\$0	\$0	\$214,000
Study	General	Base	\$0	\$0	\$0	\$0	\$234,000	\$234,000	\$468,000
Total Budget			\$214,000	\$0	\$0	\$0	\$234,000	\$234,000	\$682,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000
Total Operating Impacts	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$50,000



Streets

Rubber Chip Seal - Lake Pleasant Area

Project Number: PW01003

Council District: Mesquite

Project Location: Castle Hot Springs Road / 87th Av/ Chris. Camp Rd. / 11 miles

Description: This rubber chip seal project is on Castle Hot Springs Road from SR-74 north for approximately 5.7 miles at 45 feet wide. In addition, this project will rubber chip seal 87th Avenue from SR-74 to Lake Pleasant Road for approximately 2.2 miles at 30 feet wide. Castle Hot Springs is one lane in each direction with bike lanes and was annexed into the city from the county several years ago. These roads are in need of a surface treatment. The preferred treatment is to apply a rubber chip seal which will give it seven to nine years before another treatment will be needed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Base	\$0	\$1,400,000	\$0	\$0	\$0	\$1,400,000	\$2,800,000
Arts	Highway User	Base	\$0	\$14,000	\$0	\$0	\$0	\$14,000	\$28,000
Total Budget			\$0	\$1,414,000	\$0	\$0	\$0	\$1,414,000	\$2,828,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
	\$0	\$0	\$24,531	\$24,531	\$24,531	\$122,655	\$196,248
Total Operating Impacts	\$0	\$0	\$24,531	\$24,531	\$24,531	\$122,655	\$196,248

Sidewalks Annual Program

Project Number: PW00046

Council District: All

Project Location: Various Locations

Description: This program is in response to completing various pedestrian and sidewalk links where deficiencies exist on arterial streets due to lack of adjacent development or older developments that did not complete the sidewalk improvements. The improvements will consist of installing concrete sidewalks or temporary asphalt sidewalks, incidental work to accomplish connectivity and may include right-of-way acquisition, utility relocations and/or landscape revisions.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Base	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$450,000	\$900,000
Chargebacks	Highway User	Base	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
Arts	Highway User	Base	\$0	\$900	\$900	\$900	\$900	\$4,500	\$8,100
Total Budget			\$90,000	\$100,900	\$100,900	\$100,900	\$100,900	\$504,500	\$998,100



Streets

Street Light Infill Program

Project Number: PW11160

Council District: All

Project Location: Citywide

Description: This program allows the City to respond to citizen requests for additional street lights in residential areas. Specifically, this program provides for the preparation of the street light layout, coordination with APS and/or SRP, payment to the utility companies for street light design, installation of approved street lights, and payment to the utility company for costs associated with the electrical system upgrades identified by the utility company to support the new street light(s).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Base	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,000,000
Arts	Highway User	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$100,000	\$101,000	\$101,000	\$101,000	\$101,000	\$505,000	\$1,009,000

Street Lighting Upgrade and Replacement

Project Number: PW00991

Council District: All

Project Location: Various Locations / See Exhibits

Description: This project supports a systematic approach to maintaining the City's street light infrastructure investment. The maximum anticipated life cycle of a light pole is 30 years. Replacement of all street light poles, mast arms and luminaries is highly recommended at or before that point. Through this project, upgrades will be completed with new poles and concrete base, bolt-on assembly. New technology for energy savings will be integrated where feasible. This project will proceed by subdivision and will include approximately 400 street lights per year.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Base	\$25,000	\$25,000	\$35,000	\$35,000	\$35,000	\$175,000	\$330,000
Arts	Highway User	Base	\$0	\$250	\$350	\$350	\$350	\$1,750	\$3,050
Total Budget			\$25,000	\$25,250	\$35,350	\$35,350	\$35,350	\$176,750	\$333,050



Streets

Street Maintenance Program

Project Number: PW00138

Council District: All

Project Location: Citywide

Description: This project provides for scheduled pavement maintenance applications throughout the City and is an integral component of extending the community's infrastructure investment. Improvements consist of pavement sealing or minor resurfacing, crack sealing, patching, milling, preservative applications and replacement of stripes and markings. Incidental street widening and pavement reconstruction may also be necessary.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Base	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000	\$20,000,000
Arts	Highway User	Base	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$180,000
Total Budget			\$2,000,000	\$2,020,000	\$2,020,000	\$2,020,000	\$2,020,000	\$10,100,000	\$20,180,000

Sun Air Estates Privacy Wall

Project Number: EN00277

Council District: Pine

Project Location: 95th Av between Olive Av and Peoria Av

Description: This project provides for the design, easement acquisition, construction, and construction management of a six-foot high privacy wall along the west side of 95th Avenue between Mountain View Rd and North Lane adjacent to Sun Air Estates Units 1, 2, 3, 4, and 5.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2010	Carryover	\$285,901	\$0	\$0	\$0	\$0	\$0	\$285,901
Construction	Proposed GO Bonds	Base	\$397,000	\$0	\$0	\$0	\$0	\$629,838	\$1,026,838
Chargebacks	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
Arts	Proposed GO Bonds	Base	\$0	\$0	\$0	\$0	\$0	\$6,298	\$6,298
Total Budget			\$682,901	\$0	\$0	\$0	\$0	\$686,136	\$1,369,037



Streets

Thunderbird Rd Widening Rehab; L101-95th Av

Project Number: EN00011

Council District: Ironwood/Palo Verde

Project Location: Thunderbird Rd; Loop 101 to 95th Av

Description: This project is for right-of-way acquisition, construction and construction administration required to widen Thunderbird Rd from Loop 101 to 94th Dr. The project consists of additional thru lanes, a median and bike lanes. Improvements will include paving, curb, gutter, sidewalk, driveways, medians, storm drains, street lights, traffic signal interconnect conduit, landscaping, pavement marking & signage, bridge widening and traffic signal modifications.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Capital Projects-Outside	Carryover	\$130,096	\$0	\$0	\$0	\$0	\$0	\$130,096
Land	GO Bonds 2009	Carryover	\$1,142,461	\$0	\$0	\$0	\$0	\$0	\$1,142,461
Land	GO Bonds 2007	Carryover	\$640,896	\$0	\$0	\$0	\$0	\$0	\$640,896
Total Budget			\$1,913,453	\$0	\$0	\$0	\$0	\$0	\$1,913,453

Traffic Signal Equipment Replacement

Project Number: PW00993

Council District: All

Project Location: Various locations

Description: This project involves the systematic replacement of wiring for three (3) to four (4) intersections needed each year due to dry rot deterioration. From 2009 through 2013, the replacement of signal wiring is anticipated to cost \$65,000-\$80,000 per year. In 2013, signal cabinets and controllers will need to be replaced to avoid deterioration-related problems and to incorporate newer technology. This cycle should repeat every ten years to maintain optimum serviceability of our equipment.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Highway User	Carryover	\$79,308	\$0	\$0	\$0	\$0	\$0	\$79,308
Construction	Highway User	Base	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$385,000	\$710,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$625,000	\$625,000	\$625,000	\$625,000	\$2,500,000
Arts	Highway User	Base	\$0	\$650	\$650	\$650	\$650	\$3,850	\$6,450
Arts	Proposed GO Bonds	Base	\$0	\$0	\$6,250	\$6,250	\$6,250	\$6,250	\$25,000
Total Budget			\$144,308	\$65,650	\$696,900	\$696,900	\$696,900	\$1,020,100	\$3,320,758



Streets

Utility Undergrounding Program

Project Number: CD00003

Council District:

Project Location: Various

Description: This project provides for the removal of existing overhead utilities, the burying of overhead power lines, and the installation of street lights, as needed. The \$200,000 request for FY2011 is to inventory existing overhead power lines and prioritize them for placement underground.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	County Transportation T	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Construction	Proposed GO Bonds	Base	\$0	\$0	\$0	\$500,000	\$500,000	\$2,500,000	\$3,500,000
Construction	County Transportation T	Base	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$1,000,000
Total Budget			\$200,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$4,700,000

Washington St & 83rd Av Streetscape

Project Number: CD00002

Council District: Acacia

Project Location: Washington St, 83rd Av & Grand Av frontage n/o Madison St; w/o 84th Av to Grand

Description: This project provides funding to widen sidewalks and install aesthetic improvements, including standard benches and planters.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	GO Bonds 2007	Carryover	\$228,914	\$0	\$0	\$0	\$0	\$0	\$228,914
Chargebacks	GO Bonds 2007	Carryover	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
Arts	GO Bonds 2007	Carryover	\$2,289	\$0	\$0	\$0	\$0	\$0	\$2,289
Total Budget			\$236,203	\$0	\$0	\$0	\$0	\$0	\$236,203

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$5,300	\$5,400	\$5,500	\$5,600	\$5,700	\$11,400	\$38,900
Total Operating Impacts	\$5,300	\$5,400	\$5,500	\$5,600	\$5,700	\$11,400	\$38,900



Streets

Westgreen Estates Unit 9 Soundwall

Project Number: EN00324

Council District: Pine

Project Location: Sun Valley Elementary School Basin south boundary

Description: This project provides for the design, TCE acquisition, construction, and construction administration for the building of a Westfield Estates Unit 9 sound wall. This wall extends approximately 400 linear feet westerly along the PUSD storm water basin south boundary from the L101 right-of-way to 95th Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	County Transportation T	Base	\$0	\$74,000	\$0	\$0	\$0	\$0	\$74,000
Construction	Capital Projects-Outside	Base	\$0	\$0	\$574,476	\$0	\$0	\$0	\$574,476
Construction	County Transportation T	Base	\$14,000	\$0	\$104,295	\$0	\$0	\$0	\$118,295
Chargebacks	County Transportation T	Base	\$0	\$0	\$64,200	\$0	\$0	\$0	\$64,200
Arts	County Transportation T	Base	\$0	\$740	\$1,043	\$0	\$0	\$0	\$1,783
Total Budget			\$14,000	\$74,740	\$744,014	\$0	\$0	\$0	\$832,754



Traffic Signals

ITS Equipment Upgrade

Project Number: EN00348

Council District:

Project Location: Northern Av, Olive Av, Peoria Av

Description: This project provides for the design and construction to upgrade the existing cabinets, traffic controllers and also to upgrade the existing loop detection to video detection to improve the overall communication within the City's network.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Transportation Sales Tax	Base	\$0	\$0	\$54,000	\$0	\$0	\$0	\$54,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$0	\$190,000	\$0	\$0	\$190,000
Construction	Capital Projects-Outside	Base	\$0	\$0	\$0	\$646,000	\$0	\$0	\$646,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$5,460	\$15,640	\$0	\$0	\$21,100
Arts	Transportation Sales Tax	Base	\$0	\$0	\$540	\$8,360	\$0	\$0	\$8,900
Total Budget			\$0	\$0	\$60,000	\$860,000	\$0	\$0	\$920,000

Traffic Signal Emergency Operations ITS

Project Number: EN00225

Council District: Pine, Palo Verde

Project Location: Thunderbird Rd, 83rd Av, 75th Av

Description: This ITS project will include the installation of additional fiber optic conduit, cable, communication lines, and computer networking equipment along Thunderbird Road, 83rd Avenue, and 75th Avenue, as well as the installation of ITS equipment (e.g. Closed Circuit Television cameras) at key locations throughout the City of Peoria.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Transportation Sales Tax	Base	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000
Construction	Transportation Sales Tax	Base	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Construction	Capital Projects-Outside	Base	\$700,000	\$0	\$0	\$0	\$0	\$0	\$700,000
Total Budget			\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000
Total Operating Impacts	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$90,000



Traffic Signals

Traffic Signal Interconnect Project (TSIP)

Project Number: PW00133

Council District: All

Project Location: Citywide

Description: The project provides for extension of the Traffic Signal Interconnect Project (TSIP) fiber optic system to provide communications to the City's traffic signals. This funding will provide the additional conduit, fiber optic cable, computer networking equipment, communication lines and ITS equipment (e.g. CCTV cameras, Dynamic Message Signs). The fiber optics communication system will aid in maintaining the coordination of the City's traffic signals, as well as obtaining valuable intersection information from a central location.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Transportation Sales Tax	Carryover	\$429,905	\$0	\$0	\$0	\$0	\$0	\$429,905
Construction	Capital Projects-Outside	Carryover	\$440,000	\$0	\$0	\$0	\$0	\$0	\$440,000
Design	Transportation Sales Tax	Base	\$0	\$0	\$25,000	\$6,000	\$0	\$75,000	\$106,000
Construction	Transportation Sales Tax	Base	\$0	\$0	\$275,000	\$44,000	\$0	\$525,000	\$844,000
Construction	Capital Projects-Outside	Base	\$0	\$0	\$700,000	\$0	\$0	\$0	\$700,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$0	\$25,000	\$1,500	\$0	\$15,000	\$41,500
Arts	Transportation Sales Tax	Base	\$0	\$0	\$3,000	\$500	\$0	\$6,000	\$9,500
Total Budget			\$869,905	\$0	\$1,028,000	\$52,000	\$0	\$621,000	\$2,570,905

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$25,000	\$40,000
Total Operating Impacts	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$25,000	\$40,000



Traffic Signals

Traffic Signal Program

Project Number: EN00170

Council District: Citywide

Project Location: Citywide

Description: The Traffic Signal Program (TSP) provides funding for traffic studies, design, construction and construction administration for various traffic control improvements/enhancements. These improvements may include, but are not limited to, new signals, modification of existing signals, the purchase of miscellaneous traffic signal equipment, intelligent transportation system (ITS) equipment, speed display signs, CCTV, etc.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Transportation Sales Tax	Carryover	\$20,965	\$0	\$0	\$0	\$0	\$0	\$20,965
Construction	Transportation Sales Tax	Base	\$733,000	\$733,000	\$674,000	\$670,000	\$733,000	\$3,665,000	\$7,208,000
Chargebacks	Transportation Sales Tax	Base	\$0	\$59,670	\$59,260	\$59,300	\$59,670	\$298,350	\$536,250
Arts	Transportation Sales Tax	Base	\$0	\$7,330	\$6,740	\$6,700	\$7,330	\$36,650	\$64,750
Total Budget			\$753,965	\$800,000	\$740,000	\$736,000	\$800,000	\$4,000,000	\$7,829,965

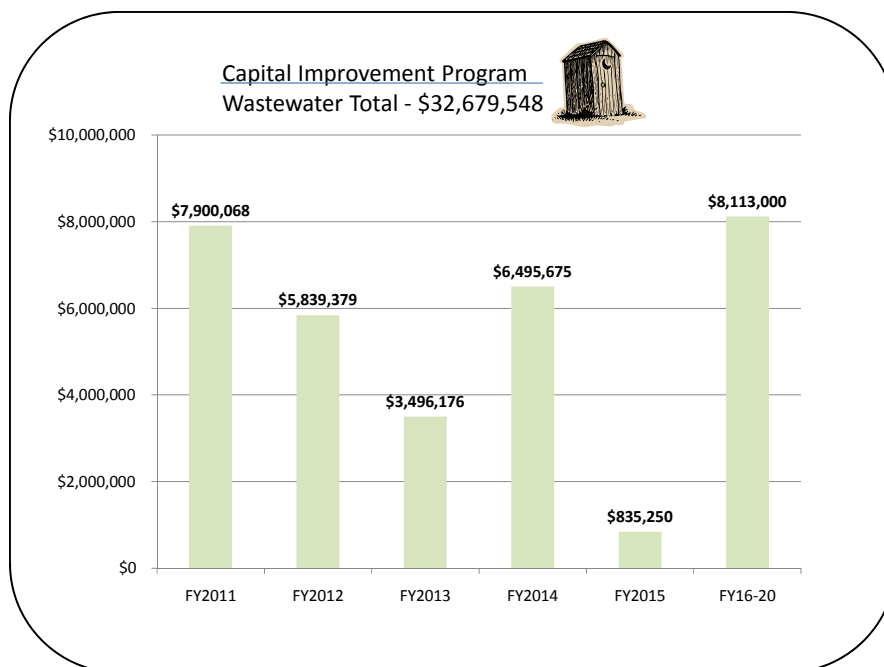
Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000
Total Operating Impacts	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	\$100,000



Wastewater

The measure of success when collecting and treating wastewater is when no one so much as wonders how it is done. It takes a complex network of infrastructure to make this operation seamless. In addition to building and operating large water treatment and reclamation facilities, the City of Peoria ensures that infrastructure is in place from an individual residence or commercial establishment, along roadway alignments, to the treatment facility. Facilities within Peoria also can reuse a portion of flows, providing a new, non-potable water resource opportunity.

Wastewater infrastructure is funded primarily through operating revenues from rate payers, as well as revenue bonds and development impact fees. The ten-year program includes funding for a new reclaimed water line on 83rd Avenue, a new sewer line along Lake Pleasant Parkway, and inspection and rehabilitation of trunk sewer lines throughout the City.





Wastewater

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
2050 - Water	\$1,149,735	\$0	\$0	\$2,250,000	\$250,000	\$1,250,000	\$4,899,735
2161 - Water Expansion	\$0	\$0	\$0	\$0	\$0	\$1,750,000	\$1,750,000
2400 - Wastewater	\$5,674,429	\$2,713,379	\$2,027,876	\$2,276,000	\$551,000	\$3,280,000	\$16,522,684
2454 - WIFA Bonds CW-017-2009	\$43,383	\$0	\$0	\$0	\$0	\$0	\$43,383
2510 - Wastewater Expansion (Unzoned)	\$37,924	\$3,126,000	\$1,468,300	\$1,969,675	\$34,250	\$1,833,000	\$8,469,149
7860 - Dept of Interior Challenge Grant	\$994,597	\$0	\$0	\$0	\$0	\$0	\$994,597
Total	\$7,900,068	\$5,839,379	\$3,496,176	\$6,495,675	\$835,250	\$8,113,000	\$32,679,548



Wastewater

83rd Av Reclaimed Water Line

Project Number: UT00305

Council District:

Project Location: 83rd Av; Butler Dr to Mountain View Rd

Description: This project will install a reclaimed waterline on 83rd Avenue. Section C1 will install a 12-inch reclaimed waterline from Community Park No. 2 to Olive Avenue and includes a reclaimed water system booster pump station at Community Park No. 2. Section C2 will continue the 12" reclaimed waterline across Olive Avenue and extend it to the City Campus at Mountain View Road, continuing west to Centennial Park. Connection to the City Campus irrigation system is not included.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Wastewater	Base	\$55,770	\$0	\$0	\$0	\$0	\$0	\$55,770
Design	Water	Base	\$55,770	\$0	\$0	\$0	\$0	\$0	\$55,770
Construction	Wastewater	Base	\$502,666	\$0	\$0	\$0	\$0	\$0	\$502,666
Construction	Water	Base	\$502,666	\$0	\$0	\$0	\$0	\$0	\$502,666
Total Budget			\$1,116,872	\$0	\$0	\$0	\$0	\$0	\$1,116,872

Agua Fria Lift Station; Water Campus Land Purchase

Project Number: UT00284

Council District: Mesquite

Project Location: CAP Canal and Agua Fria River

Description: This project will purchase a 40-acre site for a future a reclamation facility campus. This project site will initially be used for a regional wastewater lift station that will provide service for the portion of the City located north of the Central Arizona Project (CAP) Canal and east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Wastewater	Base	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
Land	Wastewater Expansion (Base	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
Land	Wastewater	Base	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
Land	Water	Base	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000
Total Budget			\$0	\$0	\$200,000	\$4,500,000	\$0	\$0	\$4,700,000



Wastewater

Beardsley Diversion Structure

Project Number: UT00303

Council District: Mesquite

Project Location: Beardsley Road and 91st Avenue

Description: This project includes the design and construction of a wastewater diversion structure and a flow meter at Beardsley Road and 91st Avenue, where trunk sewers feeding the Beardsley Water Reclamation Facility (WRF) and the Butler Drive WRF intersect. This project includes supervisory control and data acquisition (SCADA) that will allow operators to monitor and control this facility remotely.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Wastewater	Base	\$0	\$0	\$38,509	\$0	\$0	\$0	\$38,509
Construction	Wastewater	Base	\$0	\$0	\$324,637	\$0	\$0	\$0	\$324,637
Chargebacks	Wastewater	Base	\$0	\$0	\$10,000	\$0	\$0	\$0	\$10,000
Arts	Wastewater	Base	\$0	\$0	\$3,730	\$0	\$0	\$0	\$3,730
Total Budget			\$0	\$0	\$376,876	\$0	\$0	\$0	\$376,876

Beardsley Water Reclamation Facility Improvements

Project Number: UT00124

Council District: Mesquite

Project Location: 111th Ave /Beardsley Road

Description: Due to slower growth in the Beardsley service area, the plant capacity will not be increased to six (6) million gallons per day until a later date. In order to maintain reliability and redundancy in the existing facility and to facilitate later expansions, upgrades need to be implemented to modernize existing equipment. These upgrades will be completed in FY09/ FY10 under this project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	WIFA Bonds CW-017-2	Carryover	\$43,383	\$0	\$0	\$0	\$0	\$0	\$43,383
Total Budget			\$43,383	\$0	\$0	\$0	\$0	\$0	\$43,383

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Capital OPS	\$0	\$0	\$0	\$0	\$0	\$745,000	\$745,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$745,000	\$745,000



Wastewater

Beardsley WRF Recharge Basins

Project Number: UT00300

Council District: Mesquite

Project Location: Beardsley WRF

Description: This project will construct additional groundwater recharge capacity at the Beardsley Water Reclamation Facility (WRF).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Dept of Interior Challeng	Carryover	\$190,162	\$0	\$0	\$0	\$0	\$0	\$190,162
Construction	Dept of Interior Challeng	Carryover	\$283,320	\$0	\$0	\$0	\$0	\$0	\$283,320
Construction	Wastewater	Carryover	\$195,772	\$0	\$0	\$0	\$0	\$0	\$195,772
Construction	Water	Carryover	\$288,930	\$0	\$0	\$0	\$0	\$0	\$288,930
Total Budget			\$958,184	\$0	\$0	\$0	\$0	\$0	\$958,184

Butler Drive Water Reclamation Facility

Project Number: UT00031

Council District: Acacia

Project Location: 79th Avenue and Butler

Description: This project funded the construction of the Butler Drive Water Reclamation Facility, offsite reclaimed water pipelines and an influent pumping station. The plant started operating in July 2008. Funding in fiscal year 2011 is needed to close out the project.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Wastewater	Carryover	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000
Land	Wastewater	Base	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
Total Budget			\$1,670,000	\$0	\$0	\$0	\$0	\$0	\$1,670,000



Wastewater

Butler Drive WRF Expansion to 13 MGD

Project Number: UT00225

Council District: Acacia

Project Location: Butler WRF

Description: As growth continues south of Beardsley Road, the Butler Water Reclamation Facility (WRF) treatment capacity will need to be expanded to 13 million gallons per day (MGD). This project will fund the addition of a booster pump at the influent pump station, additional membrane cassettes, one new centrifuge, one new UV module at the WRF, and centrifuge solids building improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Wastewater	Base	\$0	\$0	\$0	\$247,525	\$0	\$0	\$247,525
Construction	Wastewater Expansion (Base	\$0	\$0	\$0	\$0	\$0	\$1,732,673	\$1,732,673
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,732,673	\$1,732,673
Arts	Wastewater Expansion (Base	\$0	\$0	\$0	\$0	\$0	\$17,327	\$17,327
Arts	Wastewater	Base	\$0	\$0	\$0	\$2,475	\$0	\$0	\$2,475
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$17,327	\$17,327
Total Budget			\$0	\$0	\$0	\$250,000	\$0	\$3,500,000	\$3,750,000

Butler Drive WRF Membrane Replacement

Project Number: UT00306

Council District: Acacia

Project Location: Butler Drive Water Reclamation Facility

Description: This project provides for annual contributions to a reserve fund to replace membrane filters at the Butler Drive Water Reclamation Facility (WRF).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Wastewater	Base	\$0	\$0	\$0	\$250,000	\$250,000	\$1,250,000	\$1,750,000
Equipment	Water	Base	\$0	\$0	\$0	\$250,000	\$250,000	\$1,250,000	\$1,750,000
Total Budget			\$0	\$0	\$0	\$500,000	\$500,000	\$2,500,000	\$3,500,000



Wastewater

Butler WRF Effluent Line Modifications

Project Number: UT00299

Council District: Acacia

Project Location: Butler WRF

Description: The Butler WRF Effluent Line Modifications project will tie into an existing 30-inch effluent line leaving the Butler Drive Water Reclamation Facility (WRF) and run a new reclaimed water line to a location in the middle of the planned Community Park No. 2 at 83rd Avenue and Olive.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Dept of Interior Challeng	Carryover	\$224,618	\$0	\$0	\$0	\$0	\$0	\$224,618
Construction	Dept of Interior Challeng	Carryover	\$296,497	\$0	\$0	\$0	\$0	\$0	\$296,497
Construction	Wastewater	Carryover	\$230,489	\$0	\$0	\$0	\$0	\$0	\$230,489
Construction	Water	Carryover	\$302,369	\$0	\$0	\$0	\$0	\$0	\$302,369
Total Budget			\$1,053,973	\$0	\$0	\$0	\$0	\$0	\$1,053,973

Happy Valley Road 8-inch Sewer; 91st to 85th Av

Project Number: UT00277

Council District: Mesquite

Project Location: Happy Valley Rd from 91st Av to 85th Av

Description: This project provides for the design, construction, and construction management of a new 8-inch sewer line to be located within Happy Valley Road from 91st to 85th Avenue.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Wastewater	Carryover	\$67,071	\$0	\$0	\$0	\$0	\$0	\$67,071
Total Budget			\$67,071	\$0	\$0	\$0	\$0	\$0	\$67,071



Wastewater

Lake Plsnt Pkwy 21/18-inch Sewer; Dynamite-L303

Project Number: UT00151

Council District: Mesquite

Project Location: Lake Plsnt Pkwy/Dynamite to Loop 303

Description: This project includes design and construction of two sections of sanitary sewer line (21- and 18-inch) along Lake Pleasant Parkway from Dynamite Road to Loop 303. This sewer will be required to provide service along the Lake Pleasant Parkway corridor and northern areas of the City located east of the Agua Fria River. Construction will be coordinated with construction of Lake Pleasant Parkway from Dynamite Road to Loop 303.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Wastewater Expansion (Carryover	\$27,924	\$0	\$0	\$0	\$0	\$0	\$27,924
Construction	Wastewater Expansion (Base	\$0	\$3,041,852	\$0	\$0	\$0	\$0	\$3,041,852
Construction	Wastewater	Base	\$0	\$1,418,148	\$0	\$0	\$0	\$0	\$1,418,148
Chargebacks	Wastewater Expansion (Base	\$0	\$53,198	\$0	\$0	\$0	\$0	\$53,198
Chargebacks	Wastewater	Base	\$0	\$24,802	\$0	\$0	\$0	\$0	\$24,802
Arts	Wastewater Expansion (Base	\$0	\$30,950	\$0	\$0	\$0	\$0	\$30,950
Arts	Wastewater	Base	\$0	\$14,429	\$0	\$0	\$0	\$0	\$14,429
Total Budget			\$27,924	\$4,583,379	\$0	\$0	\$0	\$0	\$4,611,303

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$2,000	\$2,000	\$2,000	\$10,000	\$16,000
Total Operating Impacts	\$0	\$0	\$2,000	\$2,000	\$2,000	\$10,000	\$16,000

Lift Station Reconditioning

Project Number: UT00116

Council District: Various

Project Location: Various Locations

Description: The City owns and operates sanitary sewer lift stations located at various locations. These stations deliver raw sewage to our Water Reclamation facilities. This project provides funds to upgrade the lift station equipment in order to maintain reliability and provide needed capacity. The FY09/ FY10 funds will be used to add an emergency generator, upgrade equipment and site improvements at the 101st Avenue and Northern lift station site.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Wastewater	Carryover	\$22,289	\$0	\$0	\$0	\$0	\$0	\$22,289
Total Budget			\$22,289	\$0	\$0	\$0	\$0	\$0	\$22,289



Wastewater

Loop 303 Wastewater Line Crossings

Project Number: UT00254

Council District: Mesquite

Project Location: Loop 303- Happy Valley Rd to Lake Pleasant Pkwy

Description: This project will reimburse the Arizona Department of Transportation (ADOT) for the construction of wastewater/reclaimed line segments to cross the Loop 303 at several major interchanges. The project is timed to coordinate with the design and construction of Loop 303. The wastewater/reclaimed line segment locations are as follows: 18-inch sewer at Lake Pleasant Parkway; 12-inch sewer at 96th Avenue; 12-inch sewer at Station 1700; and 12-inch reclaimed line at Lone Mountain Parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Wastewater Expansion (Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Construction	Wastewater	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Total Budget			\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000

Manhole Rehabilitation

Project Number: UT00307

Council District: Citywide

Project Location: Various

Description: This project will repair and rehabilitate manholes throughout the City's wastewater collection system. The City currently has over 14,000 manholes with an expected life of 30 to 50 years. This project will increase the number of rehabilitations to 3% or 450 manholes annually.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Wastewater	Base	\$100,000	\$125,000	\$150,000	\$175,000	\$200,000	\$1,525,000	\$2,275,000
Total Budget			\$100,000	\$125,000	\$150,000	\$175,000	\$200,000	\$1,525,000	\$2,275,000



Wastewater

Miscellaneous Local Wastewater Line Improvements

Project Number: UT00191

Council District: Various

Project Location: Various Locations

Description: This project provides funding to upgrade the City's existing wastewater collection system to ensure its continued operation. These funds may also be used to construct sewer extensions in coordination with street improvement projects. The selection of these projects is coordinated with Utility Operations and City Engineering.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Wastewater	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Wastewater	Base	\$285,149	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000	\$1,185,149
Arts	Wastewater	Base	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000	\$9,000
Total Budget			\$335,149	\$101,000	\$101,000	\$101,000	\$101,000	\$505,000	\$1,244,149

Trunk Sewer Line Inspection

Project Number: UT00295

Council District: All

Project Location: Citywide

Description: This project will inspect all sanitary sewer lines 15 inches and larger within the City's wastewater collection system. This project will be completed in two phases. Phase I will be completed in fiscal year 2010 and will inspect all sewers south of Beardsley Road. Phase II will be completed in fiscal year 2011 and will inspect all sewers north of Beardsley Road, including the Vistancia community.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Wastewater	Carryover	\$245,025	\$0	\$0	\$0	\$0	\$0	\$245,025
Study	Wastewater	Base	\$312,440	\$0	\$0	\$0	\$0	\$0	\$312,440
Total Budget			\$557,465	\$0	\$0	\$0	\$0	\$0	\$557,465



Wastewater

Trunk Sewer Rehabilitation

Project Number: UT00296

Council District: All

Project Location: Citywide

Description: This project will repair and rehabilitate sewer lines 15 inches and larger within the City's wastewater collection system. These lines are classified as trunk sewers, which collect the wastewater from multiple areas. This project will correct deficiencies identified by the Trunk Sewer Inspection project (UT00295).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Wastewater	Base	\$1,927,758	\$990,100	\$990,100	\$495,050	\$0	\$0	\$4,403,008
Chargebacks	Wastewater	Base	\$0	\$30,000	\$0	\$0	\$0	\$0	\$30,000
Arts	Wastewater	Base	\$0	\$9,900	\$9,900	\$4,950	\$0	\$0	\$24,750
Total Budget			\$1,927,758	\$1,030,000	\$1,000,000	\$500,000	\$0	\$0	\$4,457,758

West Agua Fria Wastewater Lines

Project Number: UT00171

Council District: Mesquite

Project Location: Vistancia Development

Description: This project will provide additional wastewater collection capacity throughout the Vistancia community. The Vistancia Utilities Master Plan identified the wastewater trunk sewers that are needed to support the Vistancia wastewater system. The City is funding over sizing of selected wastewater trunk sewers to provide collection system capacity for new development in surrounding areas.

Budget by Fiscal Year

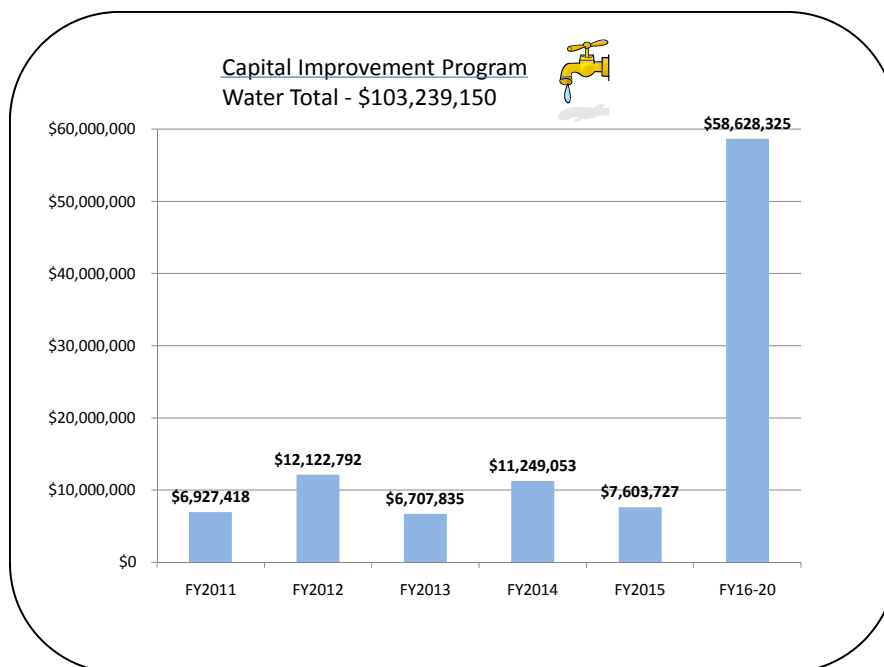
Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Wastewater Expansion (Base	\$0	\$0	\$1,453,762	\$465,025	\$33,911	\$82,178	\$2,034,876
Construction	Wastewater	Base	\$0	\$0	\$198,020	\$0	\$0	\$0	\$198,020
Arts	Wastewater Expansion (Base	\$0	\$0	\$14,538	\$4,650	\$339	\$822	\$20,349
Arts	Wastewater	Base	\$0	\$0	\$1,980	\$0	\$0	\$0	\$1,980
Total Budget			\$0	\$0	\$1,668,300	\$469,675	\$34,250	\$83,000	\$2,255,225



Water

Water operations are considerably more complex than one might imagine. Acquisition of the water itself is only the first step, whether it comes from renewable sources like the Colorado River or the City's own well sites. A successful water operation depends upon large treatment facilities, as well as a network of infrastructure to distribute water to the facilities for treatment and then ultimately to the users.

Like wastewater projects, water infrastructure is funded primarily through operating revenues from user fees, revenue bonds, and development impact fees. The ten-year program includes funding for new water lines along Lake Pleasant Parkway and Lone Mountain Road, upgrades to the Pyramid Peak Water Treatment Plant, and bromate mitigation at the Greenway Water Treatment Plant.





Water

Summary of Funding Sources

Description of Fund	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16-20	Total
1000 - General	\$571,677	\$0	\$0	\$0	\$0	\$0	\$571,677
2050 - Water	\$3,024,278	\$4,155,222	\$2,194,970	\$4,192,671	\$3,395,634	\$23,500,194	\$40,462,969
2161 - Water Expansion	\$1,537,704	\$6,854,916	\$3,706,033	\$5,968,544	\$2,565,593	\$19,410,537	\$40,043,327
2169 - Water Resource Project	\$1,141,477	\$719,154	\$381,832	\$694,338	\$705,000	\$4,189,094	\$7,830,895
2222 - W/S Rev Bonds (Wtr)	\$0	\$0	\$0	\$0	\$0	\$8,723,000	\$8,723,000
2224 - WIFA Bonds DW-038-2009	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
2400 - Wastewater	\$370,644	\$357,500	\$125,000	\$357,500	\$532,153	\$2,341,600	\$4,084,397
2510 - Wastewater Expansion (Unzoned)	\$0	\$30,000	\$300,000	\$30,000	\$405,347	\$445,900	\$1,211,247
2650 - Solid Waste Expansion	\$0	\$6,000	\$0	\$6,000	\$0	\$18,000	\$30,000
7860 - Dept of Interior Challenge Grant	\$271,638	\$0	\$0	\$0	\$0	\$0	\$271,638
Total	\$6,927,418	\$12,122,792	\$6,707,835	\$11,249,053	\$7,603,727	\$58,628,325	\$103,239,150



Water

75 Av 16-inch Waterline, Thunderbird and Cholla

Project Number: UT00143

Council District: Palo Verde/Willow

Project Location: 75th Ave, Thunderbird and Cholla Intersections

Description: This project will construct a 16-inch waterline along 75th Avenue at the intersections with Thunderbird Road and Cactus Road prior to intersection construction to avoid disturbing these intersections when the full 16-inch waterline from Thunderbird to Cholla is constructed.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water	Base	\$20,000	\$0	\$0	\$0	\$40,000	\$0	\$60,000
Construction	Water	Base	\$0	\$173,283	\$0	\$0	\$0	\$356,099	\$529,382
Chargebacks	Water	Base	\$0	\$3,000	\$0	\$0	\$4,000	\$6,000	\$13,000
Arts	Water	Base	\$0	\$1,763	\$0	\$0	\$440	\$3,621	\$5,824
Total Budget			\$20,000	\$178,046	\$0	\$0	\$44,440	\$365,720	\$608,206

91st Av 24-inch Waterline; Union Hills-Greenway

Project Number: UT00226

Council District: Ironwood

Project Location: 91st Ave, Union Hills Dr to Greenway Rd

Description: This project includes design and construction of a 24-inch waterline in 91st Avenue from Union Hills Drive to Greenway Road. This waterline will be part of a major north/south transmission pipeline.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$530,000	\$0	\$530,000
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$5,230,000	\$5,230,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$60,000	\$90,000	\$150,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$5,900	\$53,200	\$59,100
Total Budget			\$0	\$0	\$0	\$0	\$595,900	\$5,373,200	\$5,969,100

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000



Water

99th Avenue & Rose Garden Well Equipping

Project Number: UT00288

Council District: Mesquite

Project Location: 99th Avenue and Rose Garden Alignment

Description: In 2006, the City purchased the property at the intersection of 99th Avenue and Rose Garden for a new well site. In 2007, a new well casing was drilled at the site. Currently, the engineering plans and specification for equipping the well site have been completed and final permits are being obtained.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	WIFA Bonds DW-038-2	Carryover	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
Total Budget			\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$7,100	\$7,100	\$7,100	\$7,100	\$7,100	\$35,500	\$71,000
Non-Pers OPS	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$182,000	\$247,000
Total Operating Impacts	\$7,100	\$7,100	\$7,100	\$7,100	\$7,100	\$35,500	\$318,000

Agua Fria West Booster/PRV Station - Phase I

Project Number: UT00245

Council District: Mesquite

Project Location: North Peoria

Description: This water booster/pressure reducing valve (PRV) station will move water both east/west and north/south in the City's water transmission pipeline system. This facility will be needed when either the Lone Mountain Parkway waterline or the Lake Pleasant Parkway to Loop 303 waterline is constructed. This project includes a design concept report and installation of a PRV at the site.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water Expansion	Base	\$0	\$0	\$0	\$60,000	\$0	\$0	\$60,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$530,000	\$0	\$0	\$530,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$20,000	\$0	\$0	\$20,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$5,900	\$0	\$0	\$5,900
Total Budget			\$0	\$0	\$0	\$615,900	\$0	\$0	\$615,900



Water

CAP Water Rights - GRIC

Project Number: UT00033

Council District: All

Project Location: City of Peoria

Description: This project provides funding to purchase additional water rights to address a future shortage of renewable water resources identified in the Water Resource Master Plan. This water will be used for those areas of the City located outside the Salt River Project member area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Other	Water Resource Project	Base	\$1,141,477	\$719,154	\$381,832	\$694,338	\$705,000	\$2,103,470	\$5,745,271
Other	Water	Base	\$0	\$375,000	\$665,000	\$305,171	\$247,186	\$1,947,624	\$3,539,981
Total Budget			\$1,141,477	\$1,094,154	\$1,046,832	\$999,509	\$952,186	\$4,051,094	\$9,285,252

Condition Assessment of Remote Sites

Project Number: UT00256

Council District: All

Project Location: Various

Description: This project will assess the condition of all water, wastewater and reuse water infrastructure (excluding treatment plants). This work will be completed in the first year of the Integrated Master Plan and will be used to enhance the accuracy of this master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Wastewater	Base	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$300,000
Study	Water	Base	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$300,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$300,000	\$600,000



Water

Data Network for Remote Utility Facilities

Project Number: UT00215

Council District: Various

Project Location: Various locations

Description: This project will upgrade the Utilities Supervisory Control and Data Acquisition (SCADA) network. The SCADA system links control rooms at the water and wastewater treatment plants to unmanned remote sites to monitor and operate these sites. In fiscal years 2009 and 2010, a significant upgrade to the radio system was completed. In fiscal years 2015 and 2016, equipment will be upgraded to current technology.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Wastewater Expansion (Base	\$0	\$0	\$0	\$0	\$55,347	\$55,900	\$111,247
Equipment	Wastewater	Base	\$0	\$0	\$0	\$0	\$57,153	\$56,600	\$113,753
Equipment	Water Expansion	Base	\$0	\$0	\$0	\$0	\$55,347	\$55,900	\$111,247
Equipment	Water	Base	\$0	\$0	\$0	\$0	\$57,153	\$56,600	\$113,753
Total Budget			\$0	\$0	\$0	\$0	\$225,000	\$225,000	\$450,000

Fire Hydrant Infill

Project Number: UT00204

Council District: Various

Project Location: City Wide

Description: This is an ongoing program to install fire hydrants in areas of the City where fire hydrant spacing exceeds City Infrastructure Guidelines.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Construction	Water	Base	\$0	\$49,505	\$0	\$49,505	\$0	\$99,010	\$198,020
Arts	Water	Base	\$0	\$495	\$0	\$495	\$0	\$990	\$1,980
Total Budget			\$50,000	\$50,000	\$0	\$50,000	\$0	\$100,000	\$250,000



Water

Greenway Rd 24-inch Waterline; 91st-79th Av

Project Number: UT00227

Council District: Willow/Ironwood

Project Location: Greenway Road

Description: This project includes design and construction of a 24-inch waterline along the Greenway Road alignment from 91st Avenue to 79th Avenue, crossing Loop 101. This waterline will be a section of a major north-south transmission pipeline.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$840,000	\$840,000
Construction	W/S Rev Bonds (Wtr)	Base	\$0	\$0	\$0	\$0	\$0	\$8,500,000	\$8,500,000
Chargebacks	W/S Rev Bonds (Wtr)	Base	\$0	\$0	\$0	\$0	\$0	\$138,000	\$138,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$92,000	\$92,000
Arts	W/S Rev Bonds (Wtr)	Base	\$0	\$0	\$0	\$0	\$0	\$85,000	\$85,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$8,400	\$8,400
Total Budget			\$0	\$0	\$0	\$0	\$0	\$9,663,400	\$9,663,400

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500

Greenway Water Treatment Plant Bromate Mitigation

Project Number: UT00253

Council District: Willow

Project Location: Greenway Water Treatment Plant

Description: This project will install equipment at the Greenway Water Treatment Plant (WTP) to more efficiently treat Bromide in source water. This will allow the plant to increase the amount of ozone used to disinfect water, which in turn will reduce the formation of disinfection by-products (DBPs) that will be regulated more strictly beginning in 2012. This project will allow the Greenway WTP to comply with Stage 2 Disinfection By-Product Rules.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water	Base	\$112,594	\$0	\$0	\$0	\$0	\$0	\$112,594
Construction	Water	Base	\$0	\$546,837	\$0	\$0	\$0	\$0	\$546,837
Chargebacks	Water	Base	\$0	\$9,000	\$0	\$0	\$0	\$0	\$9,000
Arts	Water	Base	\$0	\$5,468	\$0	\$0	\$0	\$0	\$5,468
Total Budget			\$112,594	\$561,305	\$0	\$0	\$0	\$0	\$673,899

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$64,000	\$64,000	\$64,000	\$64,000	\$320,000	\$576,000
Total Operating Impacts	\$0	\$64,000	\$64,000	\$64,000	\$64,000	\$320,000	\$576,000



Water

Greenway Water Treatment Plant Improvements

Project Number: UT00255

Council District: Willow

Project Location: Greenway Water Treatment Plant

Description: This project is for increased chemical storage capacity needed to perform enhanced coagulation and to meet minimum storage capacities as identified in the Department's Pandemic Response Plan. Additionally, three other plant upgrades to improve reliability include: filter gallery submersible pump, chlorine feed line and a building air conditioner for the finished water pump station motor control center room.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water	Carryover	\$40,527	\$0	\$0	\$0	\$0	\$0	\$40,527
Total Budget			\$40,527	\$0	\$0	\$0	\$0	\$0	\$40,527

Greenway WTP Facility Maintenance

Project Number: UT00287

Council District: Willow

Project Location: Greenway WTP

Description: This project will fund the correction of the two issues at the Greenway Water Treatment Plant. The single-ply membrane roofing system installed on the flat building roof areas is deteriorating and has resulted in numerous leaks and water damage. Attempts to repair the roofing have not been successful. This project will fund the removal and replacement of the existing membrane with a more robust system with a 15-to-20 year warranted life span. This project will also address repairs to the pavement at the site. This pavement has numerous large cracks and has started to settle in a few areas. Repairing the settled areas, cracks and resealing the surface will extend the life of the pavement and avoid greater future repair costs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water	Carryover	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Budget			\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000



Water

Greenway WTP Fiber Optic Connection

Project Number: UT00301

Council District: Willow

Project Location: Greenway Rd from 75th Ave to the Greenway WTP

Description: This project will install fiber optic cable from the corner of 75th Avenue and Greenway Road east on Greenway Road to connect the Greenway Water Treatment Plant (WTP) to the City's fiber optic network.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water	Base	\$0	\$0	\$297,000	\$0	\$0	\$0	\$297,000
Arts	Water	Base	\$0	\$0	\$2,970	\$0	\$0	\$0	\$2,970
Total Budget			\$0	\$0	\$299,970	\$0	\$0	\$0	\$299,970

Happy Valley Rd 16-inch Water; Terramar-LPP

Project Number: UT00199

Council District: Mesquite

Project Location: Happy Valley Road /Lake Plst Blvd-Terramar- LPP

Description: This project includes the design and construction of sections of a 16-inch waterline along Happy Valley Road from Lake Pleasant Parkway to Terramar Blvd. To coordinate with the roadway construction, the Utilities Department will fund the construction of the sections of 16-inch waterline that would not be built by current or future developments along the roadway. In addition, the City of Peoria is building other sections of 16-inch and 12-inch water lines along Happy Valley Road to be reimbursed by developers.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water	Carryover	\$150,859	\$0	\$0	\$0	\$0	\$0	\$150,859
Total Budget			\$150,859	\$0	\$0	\$0	\$0	\$0	\$150,859

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Personal OPS	\$705	\$705	\$705	\$705	\$705	\$3,525	\$7,050
Non-Pers OPS	\$1,058	\$1,058	\$1,058	\$1,058	\$1,058	\$5,290	\$10,580
Total Operating Impacts	\$705	\$705	\$705	\$705	\$705	\$3,525	\$17,630



Water

Hatcher Rd - 8-inch Waterline; 75th to 77th Av

Project Number: UT00098

Council District: Acacia

Project Location: Hatcher/75th-77th Ave.

Description: This project provides for the design and construction of an 8-inch waterline on Hatcher Road from 75th to 77th Avenue. The line is required to supply water and meet fire flows for the mobile home and Jordan Industrial Parks as development continues to occur in the area.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water	Carryover	\$700,000	\$0	\$0	\$0	\$0	\$0	\$700,000
Total Budget			\$700,000	\$0	\$0	\$0	\$0	\$0	\$700,000

Integrated Utility Master Plan

Project Number: UT00271

Council District: All

Project Location: Citywide

Description: This project will update water, wastewater and reuse master plans. The Integrated Utility Master Plan will identify the amount of potable and reuse water required, the water resources available, and the amount of wastewater generated at build-out. These requirements must be identified to determine future water resource, production, distribution, collection and treatment facility requirements. Because it is so broad in scope, this project will require two years to complete.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Wastewater Expansion (Base	\$0	\$0	\$225,000	\$0	\$0	\$225,000	\$450,000
Study	Water Resource Project	Base	\$0	\$0	\$0	\$0	\$0	\$360,000	\$360,000
Study	Water Expansion	Base	\$0	\$360,000	\$225,000	\$0	\$0	\$225,000	\$810,000
Total Budget			\$0	\$360,000	\$450,000	\$0	\$0	\$810,000	\$1,620,000



Water

Jomax In-Line Booster Station Upgrades

Project Number: UT00285

Council District: Mesquite

Project Location: Jomax Road and Terramar Blvd

Description: This project includes upgrading the existing Jomax Booster Station from 12 to 18 million gallons per day (MGD). It includes replacing four existing pumps and motors with larger units and adding a new emergency generator for the increased load. This project also includes replacing a section of the 16-inch water main that connects to the City of Glendale Pyramid Peak Water Treatment Plant (WTP) with a 24-inch water main.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water Expansion	Base	\$0	\$0	\$0	\$173,943	\$0	\$0	\$173,943
Construction	Water Expansion	Base	\$0	\$0	\$0	\$1,931,057	\$0	\$0	\$1,931,057
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$55,000	\$0	\$0	\$55,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$21,500	\$0	\$0	\$21,500
Total Budget			\$0	\$0	\$0	\$2,181,500	\$0	\$0	\$2,181,500

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$38,050	\$76,100	\$380,500	\$494,650
Total Operating Impacts	\$0	\$0	\$0	\$38,050	\$76,100	\$380,500	\$494,650

Lake Pleasant WTP Turnout Station

Project Number: UT00282

Council District: Mesquite

Project Location: Lake Pleasant Pkwy near the Lake Pleasant WTP

Description: This project includes connection to a City of Phoenix transmission main from the Lake Pleasant Water Treatment Plant (WTP) and an underground take-out metering station, including a vault, a water meter and supervisory control and data acquisition (SCADA) equipment. The budget also includes land acquisition of a one-acre site for a future booster station to serve the northern part of the City.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Water	Base	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$106,296	\$106,296
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$898,704	\$898,704
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$10,050	\$10,050
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,190,050	\$1,190,050



Water

Lake Plsnt Pkwy 24-inch Waterline; Dynamite-L303

Project Number: UT00148

Council District: Mesquite

Project Location: Lake Pleasant Pkwy, Dynamite Road to Loop 303

Description: This project includes design and construction of a 24-inch waterline along Lake Pleasant Parkway from Dynamite Road to Loop 303. This waterline will be required to provide service to the Lake Pleasant Parkway corridor and the northern areas of the City located east of the Agua Fria River. This waterline will function as a transmission and distribution main. Construction will be coordinated with construction of Lake Pleasant Parkway from Dynamite Road to Loop 303.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water Expansion	Carryover	\$15,772	\$0	\$0	\$0	\$0	\$0	\$15,772
Construction	Water Expansion	Base	\$0	\$2,844,957	\$0	\$0	\$0	\$0	\$2,844,957
Construction	Water	Base	\$0	\$1,805,043	\$0	\$0	\$0	\$0	\$1,805,043
Chargebacks	Water Expansion	Base	\$0	\$47,722	\$0	\$0	\$0	\$0	\$47,722
Chargebacks	Water	Base	\$0	\$30,278	\$0	\$0	\$0	\$0	\$30,278
Arts	Water Expansion	Base	\$0	\$28,450	\$0	\$0	\$0	\$0	\$28,450
Arts	Water	Base	\$0	\$18,050	\$0	\$0	\$0	\$0	\$18,050
Total Budget			\$15,772	\$4,774,500	\$0	\$0	\$0	\$0	\$4,790,272

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$500	\$500	\$500	\$2,500	\$4,000
Total Operating Impacts	\$0	\$0	\$500	\$500	\$500	\$2,500	\$4,000

Lake Plsnt Pkwy 24-inch Waterline; Loop 303- LPWTP

Project Number: UT00269

Council District: Mesquite

Project Location: Lake Plsnt Pkwy 24-inch Waterline, Loop 303 - LPWTP

Description: This project includes design and construction of a 24-inch waterline along Lake Pleasant Parkway from Loop 303 to the City of Phoenix Lake Pleasant Water Treatment Plant (WTP). This waterline will serve the northern-most zones within the City and tie into the Lake Pleasant Water Treatment Plant. It will be constructed along the Lake Pleasant Parkway alignment and within the roadway right-of-way and will be coordinated with Lake Pleasant Parkway construction.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$1,145,317	\$1,145,317
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$650,000	\$650,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$6,360,000	\$6,360,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$180,000	\$180,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$70,100	\$70,100
Total Budget			\$0	\$0	\$0	\$0	\$0	\$8,405,417	\$8,405,417



Water

Lone Mtn Pkwy 36-inch Waterline; El Mirage to L303

Project Number: UT00233

Council District: Mesquite

Project Location: Lone Mountain Pkwy, El Mirage Road to Loop 303

Description: This project includes the design and construction of a 36-inch waterline along Lone Mountain Parkway from Loop 303 to El Mirage Road. It will tie into an existing 36-inch waterline that is being installed by ADOT at Loop 303 and Lone Mountain Parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water	Base	\$260,000	\$0	\$0	\$0	\$0	\$0	\$260,000
Construction	Water Expansion	Base	\$0	\$2,540,000	\$0	\$0	\$0	\$0	\$2,540,000
Chargebacks	Water Expansion	Base	\$0	\$42,000	\$0	\$0	\$0	\$0	\$42,000
Arts	Water Expansion	Base	\$0	\$25,400	\$0	\$0	\$0	\$0	\$25,400
Total Budget			\$260,000	\$2,607,400	\$0	\$0	\$0	\$0	\$2,867,400

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$500	\$500	\$500	\$2,500	\$4,000
Total Operating Impacts	\$0	\$0	\$500	\$500	\$500	\$2,500	\$4,000

Loop 303 Waterline Crossings

Project Number: UT00249

Council District: Mesquite

Project Location: Loop 303- Happy Valley Rd to Lake Pleasant Pkwy

Description: This project will repay the Arizona Department of Transportation (ADOT) for the construction of waterline segments to cross the Loop 303 at several major interchanges. The project is timed to coordinate with the design and construction of Loop 303. The waterline segment locations are as follows: 16-inch and 36-inch waterline at Lake Pleasant Parkway, 54-inch casing for future 24-inch or 36-inch waterline at 96th Avenue, 30-inch casing for future 16-inch waterline at Station 1700, 16-inch and 36-inch waterline at Lone Mountain Parkway.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water Expansion	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Construction	Water	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Total Budget			\$20,000	\$0	\$0	\$0	\$0	\$0	\$20,000



Water

Miscellaneous Local Waterline Improvements

Project Number: UT00203

Council District: Various

Project Location: Various Locations

Description: This project provides funding to upgrade the City's existing water distribution system to ensure its continued operation. These funds may also be used to construct water extensions in coordination with street improvement projects. The selection of these projects is coordinated with Utility Operations and City Engineering.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water	Carryover	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000
Construction	Water	Base	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,500,000
Total Budget			\$250,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000	\$1,600,000

New River Agua Fria Underground Storage Project

Project Number: UT00149

Council District: All

Project Location: NAUSP

Description: This project funds the construction of recharge basin number seven at the New River Agua Fria Underground Storage Project (NAUSP). The facility is being constructed by Salt River Project (SRP) and Peoria has purchased capacity to recharge the effluent from the Butler Drive Water Reclamation Facility at this facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water Expansion	Carryover	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
Total Budget			\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$68,000	\$68,000	\$68,000	\$68,000	\$68,000	\$340,000	\$680,000
Total Operating Impacts	\$68,000	\$68,000	\$68,000	\$68,000	\$68,000	\$340,000	\$680,000



Water

Northern Av - 16-inch Waterline, 107 Av - 103 Av

Project Number: UT00138

Council District: Pine

Project Location: Northern Avenue, 107th Avenue to 103rd Avenue

Description: This project includes the design and construction of a 16-inch waterline along Northern Avenue from 107th Avenue to 103rd Avenue. This waterline is required to provide service to the southern areas of the City located east of the Agua Fria River.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$110,000	\$110,000
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$1,050,000	\$1,050,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$11,600	\$11,600
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,201,600	\$1,201,600

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500

Pyramid Peak Water Treatment Plant - Upgrades

Project Number: UT00037

Council District: All

Project Location: 67th Avenue and Jomax Road

Description: This project is the City of Peoria's share of upgrades to the City of Glendale Pyramid Peak Water Treatment Plant (WTP). Glendale is converting the plant from a chlorine gas disinfection system to onsite generation of chlorine for disinfection and is upgrading part of the original plant equipment. Peoria owns 23% of the Pyramid Peak WTP and is responsible for 23% of the cost of plant improvements.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water Expansion	Carryover	\$480,603	\$0	\$0	\$0	\$0	\$0	\$480,603
Construction	Water Expansion	Base	\$0	\$182,084	\$1,131,129	\$399,931	\$488,127	\$0	\$2,201,271
Arts	Water Expansion	Base	\$0	\$1,821	\$11,311	\$3,999	\$4,881	\$0	\$22,012
Total Budget			\$480,603	\$183,905	\$1,142,440	\$403,930	\$493,008	\$0	\$2,703,886

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$4,025	\$4,025	\$20,125	\$28,175
Total Operating Impacts	\$0	\$0	\$0	\$4,025	\$4,025	\$20,125	\$28,175



Water

SCADA Control Optimization

Project Number: UT00252

Council District: Various

Project Location: Various

Description: This project will fund the design and implementation of a system to automate the Utilities Department supervisory control and data acquisition (SCADA) system.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Wastewater Expansion (Base	\$0	\$0	\$0	\$0	\$350,000	\$0	\$350,000
Equipment	Wastewater	Base	\$0	\$0	\$0	\$0	\$350,000	\$0	\$350,000
Equipment	Water	Base	\$0	\$0	\$0	\$700,000	\$0	\$0	\$700,000
Total Budget			\$0	\$0	\$0	\$700,000	\$700,000	\$0	\$1,400,000

SCADA Equipment Replacement

Project Number: UT00266

Council District: Various

Project Location: Citywide

Description: This project will replace and upgrade supervisory control and data acquisition (SCADA) equipment at remote utility sites within the City. As the equipment ages and becomes obsolete, new equipment is needed to maintain the same level of service.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Wastewater	Base	\$0	\$125,000	\$125,000	\$125,000	\$125,000	\$500,000	\$1,000,000
Equipment	Water	Base	\$0	\$375,000	\$375,000	\$375,000	\$375,000	\$1,500,000	\$3,000,000
Total Budget			\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$2,000,000	\$4,000,000

Security Master Plan

Project Number: UT00257

Council District: Various

Project Location: City Wide

Description: This project will assess the treatment plant and remote facility security. Potential threats will be identified and appropriate security upgrades will be designed and prioritized. A plan for implementing these upgrades (including technological, procedural, and physical barriers) will be devised.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Wastewater	Carryover	\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000
Total Budget			\$25,000	\$0	\$0	\$0	\$0	\$0	\$25,000



Water

Sports Complex Well Modifications

Project Number: UT00297

Council District: Willow

Project Location: Sports Complex

Description: This project is divided into two phases. Phase I is installation of an online arsenic detection system. This system will allow staff to continuously monitor the arsenic levels at the well to ensure federal limits are never exceeded. Phase II will install new equipment to allow the well site to provide non-potable irrigation water to the Sports Complex facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Dept of Interior Challeng	Carryover	\$271,638	\$0	\$0	\$0	\$0	\$0	\$271,638
Construction	Water	Carryover	\$158,416	\$0	\$0	\$0	\$0	\$0	\$158,416
Construction	General	Carryover	\$571,677	\$0	\$0	\$0	\$0	\$0	\$571,677
Total Budget			\$1,001,731	\$0	\$0	\$0	\$0	\$0	\$1,001,731

Stone Well Site Rehabilitation

Project Number: UT00289

Council District: Acacia

Project Location: Stone Street and 83rd Avenue

Description: The Stone Street well/reservoir/booster site will undergo a significant upgrade consisting of the replacement of many original functional systems to meet current Peoria standards. The project will also include installing SCADA controls and monitoring devices that allow the City to operate the site more efficiently. The plans for the upgrades have already been completed and only need to be submitted to obtain final permits. The City has already discussed the scope of work with one of our existing Job Order Contactors and has obtained a preliminary construction cost estimate.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	WIFA Bonds DW-038-2	Carryover	\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000
Total Budget			\$5,000	\$0	\$0	\$0	\$0	\$0	\$5,000



Water

Technology and Security Master Plan

Project Number: UT00304

Council District: Citywide

Project Location: Various

Description: This project merges three previous master plans into a consolidated plan, linking planning efforts for technology--including Supervisory Control and Data Acquisition (SCADA)--and security into a single master plan.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Wastewater Expansion (Base	\$0	\$0	\$75,000	\$0	\$0	\$75,000	\$150,000
Study	Water Expansion	Base	\$0	\$0	\$225,000	\$0	\$0	\$225,000	\$450,000
Total Budget			\$0	\$0	\$300,000	\$0	\$0	\$300,000	\$600,000

Utility Billing System

Project Number: UT00160

Council District: All

Project Location: City of Peoria

Description: This project will replace the existing utility billing system with a new customer information system (CIS) for utility billing and revenue collection. This system will interface with other City information systems, such as meter reading, fixed asset accounting, financial accounting and e-government software. The current utility billing system needs to be replaced to handle new accounts as the number of customers increases.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Equipment	Wastewater	Base	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$1,500,000
Equipment	Water	Base	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$3,500,000	\$3,500,000



Water

Utility Security Upgrades

Project Number: UT00262

Council District: Various

Project Location: Various

Description: This project will implement security enhancements at water and wastewater facilities. These security enhancements will include technological improvements, procedural changes, and physical barriers.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Wastewater	Carryover	\$185,644	\$0	\$0	\$0	\$0	\$0	\$185,644
Construction	Water	Carryover	\$61,882	\$0	\$0	\$0	\$0	\$0	\$61,882
Construction	Wastewater	Base	\$0	\$185,644	\$0	\$185,644	\$0	\$0	\$371,288
Construction	Water	Base	\$0	\$61,882	\$0	\$61,882	\$0	\$0	\$123,764
Arts	Wastewater	Base	\$0	\$1,856	\$0	\$1,856	\$0	\$0	\$3,712
Arts	Water	Base	\$0	\$618	\$0	\$618	\$0	\$0	\$1,236
Total Budget			\$247,526	\$250,000	\$0	\$250,000	\$0	\$0	\$747,526

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$1,000	\$1,000	\$1,000	\$5,000	\$8,000
Total Operating Impacts	\$0	\$0	\$1,000	\$1,000	\$1,000	\$5,000	\$8,000

Water & Wastewater Rate Study

Project Number: UT00298

Council District: All

Project Location: Citywide

Description: This study will update the City's water, wastewater and solid waste rates. These rates are updated every two years to ensure they cover the cost of operating, maintaining and upgrading the City's water, wastewater and solid waste systems. This study will be coordinated with the Finance Department and the Solid Waste Division.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Wastewater	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Study	Water	Carryover	\$10,000	\$0	\$0	\$0	\$0	\$0	\$10,000
Study	Wastewater	Base	\$0	\$45,000	\$0	\$45,000	\$0	\$135,000	\$225,000
Study	Water	Base	\$0	\$45,000	\$0	\$45,000	\$0	\$135,000	\$225,000
Total Budget			\$20,000	\$90,000	\$0	\$90,000	\$0	\$270,000	\$470,000



Water

Water Facility Reconditioning

Project Number: UT00206

Council District: Various

Project Location: City Wide

Description: This project will upgrade and recondition existing water distribution and production facilities. Utilities staff prioritizes projects to be included in this program based on operational needs and facility conditions.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water	Carryover	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000
Construction	Water	Base	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000	\$5,000,000
Arts	Water	Base	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$45,000
Total Budget			\$650,000	\$505,000	\$505,000	\$505,000	\$505,000	\$2,525,000	\$5,195,000

Water/Wastewater/Solid Waste Expansion Fee Update

Project Number: UT00070

Council District: All

Project Location: City of Peoria

Description: This study will update water, wastewater and solid waste expansion fees. These fees are required to be updated every two years to ensure that they accurately recover the cost of constructing infrastructure required by new development. The project will be coordinated with the Finance Department and the Solid Waste Division.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Solid Waste Expansion	Base	\$0	\$6,000	\$0	\$6,000	\$0	\$18,000	\$30,000
Study	Wastewater Expansion (Base	\$0	\$30,000	\$0	\$30,000	\$0	\$90,000	\$150,000
Study	Water Expansion	Base	\$0	\$30,000	\$0	\$30,000	\$0	\$90,000	\$150,000
Total Budget			\$0	\$66,000	\$0	\$66,000	\$0	\$198,000	\$330,000



Water

Well Head Water Quality Mitigation

Project Number: UT00272

Council District: Various

Project Location: Citywide

Description: This project will design and construct water treatment equipment to mitigate water quality issues at City wells. The well sites requiring this equipment will be determined based on water system needs.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water	Base	\$0	\$0	\$198,020	\$0	\$0	\$0	\$198,020
Construction	Water	Base	\$0	\$0	\$0	\$1,980,198	\$0	\$0	\$1,980,198
Arts	Water	Base	\$0	\$0	\$1,980	\$19,802	\$0	\$0	\$21,782
Total Budget			\$0	\$0	\$200,000	\$2,000,000	\$0	\$0	\$2,200,000

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$33,000	\$66,000	\$330,000	\$429,000
Total Operating Impacts	\$0	\$0	\$0	\$33,000	\$66,000	\$330,000	\$429,000

Wells - New Construction

Project Number: UT00117

Council District: Various

Project Location: Various Locations

Description: The City uses surface water, a renewable water source, as its primary water supply. However, it is still necessary to drill and equip new wells to meet future water demand. These wells will be "recovery wells" that will recover water available to the City through credits for water reclaimed and recharged to the aquifer at the Butler Drive Water Reclamation Facility and the Beardsley Water Reclamation Facility.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water Expansion	Base	\$0	\$150,000	\$0	\$150,000	\$0	\$450,000	\$750,000
Construction	Water Expansion	Base	\$346,535	\$566,429	\$1,345,225	\$566,429	\$1,345,225	\$4,389,737	\$8,559,580
Chargebacks	Water Expansion	Base	\$0	\$28,889	\$21,111	\$28,889	\$21,111	\$128,889	\$228,889
Arts	Water Expansion	Base	\$0	\$7,164	\$13,452	\$7,164	\$13,452	\$48,396	\$89,628
Total Budget			\$346,535	\$752,482	\$1,379,788	\$752,482	\$1,379,788	\$5,017,022	\$9,628,097

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$68,000	\$68,000	\$952,000	\$1,088,000
Total Operating Impacts	\$0	\$0	\$0	\$68,000	\$68,000	\$952,000	\$1,088,000



Water

West Agua Fria Water Lines

Project Number: UT00170

Council District: Mesquite

Project Location: Vistancia Development

Description: This project provides for additional transmission capacity in the water system throughout the Vistancia community. The Vistancia Utilities Master Plan identifies the water transmission mains that are needed to supply the Vistancia community. The City is funding the over sizing of selected transmission mains to provide water distribution capacity for new development in surrounding areas.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Construction	Water Expansion	Carryover	\$384,003	\$0	\$0	\$0	\$0	\$0	\$384,003
Construction	Water Expansion	Base	\$0	\$0	\$726,540	\$1,965,081	\$265,495	\$1,025,345	\$3,982,461
Arts	Water Expansion	Base	\$0	\$0	\$7,265	\$19,651	\$2,655	\$10,253	\$39,824
Total Budget			\$384,003	\$0	\$733,805	\$1,984,732	\$268,150	\$1,035,598	\$4,406,288

White Mountain Apache Tribe Water Rights Purchase

Project Number: UT00234

Council District: Citywide

Project Location: Northern Peoria

Description: This project addresses a future shortage of renewable water resources as identified in the Water Resource Master Plan. This project will purchase additional Central Arizona Project (CAP) water rights from the White Mountain Apache Tribe (WMAT).

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Other	Water Resource Project	Base	\$0	\$0	\$0	\$0	\$0	\$1,725,624	\$1,725,624
Other	Water	Base	\$0	\$0	\$0	\$0	\$1,420,955	\$0	\$1,420,955
Total Budget			\$0	\$0	\$0	\$0	\$1,420,955	\$1,725,624	\$3,146,579

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$665,000	\$665,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$665,000	\$665,000



Water

Zone 2/3 Booster - Pressure Reducing Valve Station

Project Number: UT00136

Council District: Ironwood

Project Location: Greenway and 91st Ave

Description: This project includes land acquisition, design and construction of the Zone 2/3 Booster-Pressure Reducing Valve Station. The site is located adjacent to the Desert Harbor Well site at Greenway Road and 91st Avenue. This project will coincide with the completion of a 24-inch waterline on 91st Avenue (UT00226) and across Greenway Road (UT00227). This station and the new transmission lines will allow the City to efficiently move large volumes of water into our system to meet the demands of growth.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Study	Water Expansion	Carryover	\$791	\$0	\$0	\$0	\$0	\$0	\$791
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$330,000	\$0	\$330,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$3,170,000	\$3,170,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$36,000	\$50,000	\$86,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$3,300	\$31,700	\$35,000
Total Budget			\$791	\$0	\$0	\$0	\$369,300	\$3,251,700	\$3,621,791

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$304,400	\$304,400
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$304,400	\$304,400

Zone 3/2 Flow Metering and PRVs

Project Number: UT00302

Council District: Mesquite

Project Location: Desert Harbor/Arrowhead Honda/Arrowhead Shores

Description: This project will add metering and full remote monitoring and control capabilities to three existing pressure reducing valves (PRVs) in the potable water distribution system. The PRVs will be integrated into the supervisory control and data acquisition (SCADA) system and will be operated remotely from the Greenway Control Center.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Design	Water	Base	\$37,152	\$0	\$0	\$0	\$0	\$0	\$37,152
Construction	Water	Base	\$312,848	\$0	\$0	\$0	\$0	\$0	\$312,848
Total Budget			\$350,000	\$0	\$0	\$0	\$0	\$0	\$350,000



Water

Zone 5/6 E - Reservoir, Booster, PRV Site -Phase 1

Project Number: UT00268

Council District: Mesquite

Project Location: Lake Pleasant Parkway and Loop 303

Description: This project will serve Zone 5E and includes construction of a pressure reducing valve (PRV), a four million gallon per day booster pump station and a one million gallon reservoir.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Water	Base	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
Design	Water	Base	\$0	\$0	\$0	\$0	\$0	\$420,000	\$420,000
Construction	Water	Base	\$0	\$0	\$0	\$0	\$0	\$4,080,000	\$4,080,000
Chargebacks	Water	Base	\$0	\$0	\$0	\$0	\$0	\$120,000	\$120,000
Arts	Water	Base	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000
Total Budget			\$0	\$0	\$0	\$0	\$0	\$5,265,000	\$5,265,000

Zone 5/6E Reservoir/Booster/PRV Site

Project Number: UT00286

Council District: Mesquite

Project Location: Loop 303 and Lake Pleasant Pkwy

Description: This project includes land purchase and construction of an above-ground pressure reducing valve (PRV) station at the Pressure Zone 5E/6E boundary near Loop 303 on Lake Pleasant Parkway. This PRV will be in line with the 24-inch water main that will connect to the City of Phoenix Lake Pleasant Water Treatment Plant to the north. It will allow service to Zone 5E south of Loop 303. The site will be used for a future reservoir booster station to serve Zone 6E.

Budget by Fiscal Year

Category	Funding Source	Carryover / Base	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Land	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
Design	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
Construction	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$890,000	\$890,000
Chargebacks	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000
Arts	Water Expansion	Base	\$0	\$0	\$0	\$0	\$0	\$9,900	\$9,900
Total Budget			\$0	\$0	\$0	\$0	\$0	\$1,104,900	\$1,104,900

Operating Impacts	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 16-20	Total
Non-Pers OPS	\$0	\$0	\$0	\$0	\$0	\$57,000	\$57,000
Total Operating Impacts	\$0	\$0	\$0	\$0	\$0	\$57,000	\$57,000





Schedules

The Schedules summarize the City's financial activities in a comprehensive, numeric format. These include detailed tables on the following functions:

- Schedule 1 starts with beginning balances for each fund and tracks the money coming in, tracks the money going out, and arrives at a projected ending balance for each fund.
- Schedule 2 is a multi-year look at all revenues (money in).
- Schedule 3 is a multi-year look at all operating, day-to-day expenditures (money out).
- Schedule 4 is an examination of transfers or charges for services performed by departments within the city for other city departments.
- Schedule 5 is a list of the City's tax levy and rate.
- Schedule 6 is a multi-year listing of personnel by department.
- Schedule 7 is a multi-year look at personnel by position.
- Schedule 8 a list of the City's debt obligations and payment requirements.
- Schedule 9 is a list of operating capital expenditures over \$5,000.
- Schedule 10 is a list of the City's Capital Improvement Projects for the upcoming year.
- Schedule 11 is a summary of new budget requests, called "supplementals."
- Schedule 12 is a list of projected Maintenance Improvement District revenues.
- Schedule 13 is a view of Sources and Uses by fund type and account category.
- Schedule 14 is State of Arizona Auditor General Schedule A which shows the estimated revenues and expenditures.
- Schedule 15 is State of Arizona Auditor General Schedule B which summarizes the tax levy and tax rate information.
- Schedule 16 is State of Arizona Auditor General Schedule C which is a summary of the fund type of revenues other than property taxes.
- Schedule 17 is State of Arizona Auditor General Schedule D which shows the fund type of other financing sources/uses and interfund transfers.
- Schedule 18 is State of Arizona Auditor General Schedule E which summarizes by the department of expenditures within each fund type.
- Schedule 19 is State of Arizona Auditor General Schedule F which is a summary of fund expenditures/expenses by department.





Schedule 1 - All Funds Summary

FUND NAME	ESTIMATED BALANCE 7/1/010	PROJECTED REVENUES	TRANSFERS IN	TOTAL SOURCES
1 General Fund	53,683,715	93,762,370	8,634,001	156,080,086
2 Half Cent Sales Tax Fund	9,371,987	14,038,883	-	23,410,870
3 Other Reserve Funds	4,855,738	35,000	-	4,890,738
Total General & Other	67,911,440	107,836,253	8,634,001	184,381,694
4 Streets	11,452,419	11,544,000	1,835,135	24,831,554
5 Streetlight Improvement Districts	7,367	460,633	-	468,000
6 Maintenance Improvement Districts	306	151,052	-	151,358
7 Transportation Sales Tax Fund	22,533,521	8,607,764	7,000,000	38,141,285
8 Development Fee Funds	34,353,895	6,346,535	-	40,700,430
9 Public Housing	266,482	282,000	-	548,482
10 Section 8 Housing	88,318	1,656,158	-	1,744,476
11 Transit	-82,343	52,600	1,120,618	1,090,875
12 Attorney Grants	200	50,310	-	50,510
13 Public Safety Grants	569,178	606,325	-	1,175,503
14 Other Grants	5,324,861	13,825,520	10,000	19,160,381
15 Community Service Grants	12,574	418,907	10,320	441,801
Total Special Revenue Funds	74,526,778	44,001,804	9,976,073	128,504,655
16 Water	13,097,328	31,685,902	399,601	45,182,831
17 Water Replacement & Reserves	11,223,784	975,562	14,969	12,214,315
18 Water Expansion	8,567,753	1,098,000	-	9,665,753
19 Water Bonds	10,500	-	-	10,500
20 Water Improvement Districts	-	-	-	-
21 Wastewater	7,076,524	17,438,054	2,720,297	27,234,875
22 Wastewater Replacement & Reserves	8,512,018	150,925	-	8,662,943
23 Wastewater Expansion	2,095,543	465,000	-	2,560,543
24 Wastewater Bonds	73,450	-	-	73,450
25 Wastewater Improvement Districts	53,228	500	-	53,728
26 Residential Solid Waste	3,514,655	9,688,939	169,833	13,373,427
27 Commercial Solid Waste	1,964,443	2,271,000	28,022	4,263,465
28 Solid Waste Reserves	5,172,353	714,695	-	5,887,048
29 Solid Waste Expansion	7,249,935	200,000	-	7,449,935
30 Sports Complex Operations/Maintenance	360,095	2,531,000	2,308,707	5,199,802
31 Sports Complex Equipment Reserves	1,836,071	282,107	6,308	2,124,486
Total Enterprise Funds	70,807,680	67,501,684	5,647,737	143,957,101
32 Fleet Maintenance	-582,337	4,802,807	530,375	4,750,845
33 Fleet Reserve	11,252,491	381,406	-	11,633,897
34 Insurance Reserve	10,887,377	13,281,394	-	24,168,771
35 Facilities Maintenance	1,046,278	5,546,508	181,378	6,774,164
36 Information Technology	870,585	6,960,032	895,437	8,726,054
37 Information Technology Reserve	1,606,846	507,800	17,700	2,132,346
38 Information Technology Projects	1,774,837	5,000	-	1,779,837
Total Internal Service Funds	26,856,077	31,484,947	1,624,890	59,965,914
39 Fireman's Pension	177,036	2,000	-	179,036
40 Agency Funds	-	-	-	-
Total Trust & Agency Funds	177,036	2,000	-	179,036
41 General Obligation Bonds	42,092,985	26,469,858	-	68,562,843
42 MDA Bonds	3,738,498	771,000	-	4,509,498
43 HURF Bonds	-	-	-	-
44 Capital Projects - Streets/Economic Development	20,561,657	26,518,000	-	47,079,657
45 Improvement Districts	-	-	-	-
46 Facility Projects	-	-	-	-
47 Outside Source Fund	-	5,399,964	-	5,399,964
Total Capital Projects Funds	66,393,140	59,158,822	-	125,551,962
48 General Obligation Bonds	35,048,872	20,461,105	-	55,509,977
49 MDA Bonds	5,314,600	42,000	5,809,925	11,166,525
50 Improvement Districts	553,449	2,355,782	-	2,909,231
Total Debt Service Funds	40,916,921	22,858,887	5,809,925	69,585,733
All Funds Total	347,589,072	332,844,397	31,692,626	712,126,095



Schedule 1 - All Funds Summary

OPERATIONS	CAPITAL PROJECTS	LONG-TERM DEBT	CONTINGENCY	TOTAL EXPENDITURE	TRANSFERS OUT	TOTAL USES	ESTIMATED BALANCE 6/30/11	
106,465,010	13,993,322	-	18,750,000	139,208,332	346,266	139,554,598	16,525,488	1
179,600	171,927	1,944,874	1,000,000	3,296,401	9,721,228	13,017,629	10,393,241	2
-	1,131,714	-	850,000	1,981,714	-	1,981,714	2,909,024	3
106,644,610	15,296,963	1,944,874	20,600,000	144,486,447	10,067,494	154,553,941	29,827,753	
9,042,409	3,907,587	-	1,000,000	13,949,996	182,084	14,132,080	10,699,474	4
-	-	-	-	-	460,533	460,533	7,467	5
-	-	-	-	-	151,052	151,052	306	6
-	8,825,746	-	2,000,000	10,825,746	5,945,963	16,771,709	21,369,576	7
-	11,149,130	3,041,705	3,300,000	17,490,835	7,000,000	24,490,835	16,209,595	8
327,871	-	-	-	327,871	-	327,871	220,611	9
1,655,658	-	-	-	1,655,658	-	1,655,658	88,818	10
1,006,618	-	-	-	1,006,618	-	1,006,618	84,257	11
50,510	-	-	-	50,510	-	50,510	-	12
658,371	-	-	-	658,371	-	658,371	517,132	13
1,931,736	1,316,885	-	10,100,000	13,348,621	243,779	13,592,400	5,567,981	14
433,727	3,999	-	-	437,726	-	437,726	4,075	15
15,106,900	25,203,347	3,041,705	16,400,000	59,751,952	13,983,411	73,735,363	54,769,292	
21,549,689	4,934,015	4,404,701	3,000,000	33,888,405	2,676,968	36,565,373	8,617,458	16
651,882	-	-	1,750,000	2,401,882	-	2,401,882	9,812,433	17
-	2,694,550	130,000	700,000	3,524,550	-	3,524,550	6,141,203	18
-	10,500	-	-	10,500	-	10,500	-	19
-	-	-	-	-	-	-	-	20
10,552,271	6,757,738	8,704,301	1,000,000	27,014,310	68,831	27,083,141	151,734	21
-	-	-	500,000	500,000	-	500,000	8,162,943	22
-	76,803	105,765	350,000	532,568	-	532,568	2,027,975	23
-	43,817	-	-	43,817	-	43,817	29,633	24
-	-	-	-	-	-	-	53,728	25
7,977,661	-	213,409	1,000,000	9,191,070	200,949	9,392,019	3,981,408	26
2,035,336	-	-	1,000,000	3,035,336	46,713	3,082,049	1,181,416	27
826,200	-	-	250,000	1,076,200	-	1,076,200	4,810,848	28
100,000	-	-	250,000	350,000	-	350,000	7,099,935	29
4,244,725	-	159,780	250,000	4,654,505	114,770	4,769,275	430,527	30
142,900	-	-	300,000	442,900	-	442,900	1,681,586	31
48,080,664	14,517,423	13,717,956	10,350,000	86,666,043	3,108,231	89,774,274	54,182,827	
4,713,700	-	-	-	4,713,700	37,145	4,750,845	-	32
1,137,276	-	-	1,250,000	2,387,276	-	2,387,276	9,246,621	33
13,713,562	-	-	2,100,000	15,813,562	3,796,345	19,609,907	4,558,864	34
5,471,678	-	-	500,000	5,971,678	-	5,971,678	802,486	35
7,828,470	-	-	-	7,828,470	700,000	8,528,470	197,584	36
397,700	-	-	150,000	547,700	-	547,700	1,584,646	37
976,596	-	-	400,000	1,376,596	-	1,376,596	403,241	38
34,238,982	-	-	4,400,000	38,638,982	4,533,490	43,172,472	16,793,442	
30,600	-	-	-	30,600	-	30,600	148,436	39
-	-	-	-	-	-	-	-	40
30,600	-	-	-	30,600	-	30,600	148,436	
-	51,132,234	-	500,000	51,632,234	-	51,632,234	16,930,609	41
-	4,506,000	-	-	4,506,000	-	4,506,000	3,498	42
-	-	-	-	-	-	-	-	43
-	23,229,509	-	2,000,000	25,229,509	-	25,229,509	21,850,148	44
-	-	-	-	-	-	-	-	45
-	-	-	-	-	-	-	-	46
-	5,399,964	-	-	5,399,964	-	5,399,964	-	47
-	84,267,707	-	2,500,000	86,767,707	-	86,767,707	38,784,255	
-	-	28,406,177	-	28,406,177	-	28,406,177	27,103,800	48
-	-	7,926,817	-	7,926,817	-	7,926,817	3,239,708	49
-	-	2,325,275	-	2,325,275	-	2,325,275	583,956	50
-	-	38,658,269	-	38,658,269	-	38,658,269	30,927,464	
204,101,756	139,285,440	57,362,804	54,250,000	455,000,000	31,692,626	486,692,626	225,433,469	



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Estimate	FY 2011 Budget
<i>General Fund</i>						
Taxes						
	Sales Tax-Advertising	\$31,443	\$35,937	\$27,095	\$24,000	\$24,000
	Sales Tax-Constr Contracting	\$8,205,112	\$6,967,753	\$3,896,903	\$2,500,000	\$2,246,200
	Sales Tax-Job Printing	\$9,246	\$18,607	\$12,097	\$10,000	\$10,000
	Sales Tax-Publishing	\$161,989	\$171,986	\$122,537	\$115,000	\$116,258
	Sales Tax-Transp for Hire	\$140	\$574	\$2	\$0	\$0
	Sales Tax-Restaurants/Bars	\$4,816,987	\$5,448,576	\$5,018,903	\$5,050,000	\$5,211,286
	Sales Tax-Rent/Tangible Prop	\$473,347	\$450,588	\$350,306	\$270,000	\$272,953
	Sales Tax-Commercial Rental	\$1,382,841	\$1,767,529	\$1,701,379	\$1,620,000	\$1,668,600
	Sales Tax-Vehicle Rental	\$302,287	\$392,412	\$364,341	\$346,800	\$346,800
	Sales Tax-Hotels/Motels	\$798,419	\$836,752	\$602,617	\$550,000	\$561,550
	Sales Tax-Apts/Rm House/Resid	\$783,437	\$942,956	\$963,493	\$1,020,000	\$1,040,400
	Sales Tax-Trailer Courts	\$147,090	\$166,579	\$151,856	\$160,000	\$160,000
	Sales Tax-Retail	\$17,142,958	\$18,458,903	\$14,828,606	\$14,600,000	\$14,906,600
	Sales Tax-Amusements	\$581,894	\$639,219	\$519,362	\$550,000	\$606,016
	Sales Tax-Utilities	\$1,806,519	\$2,142,889	\$2,071,314	\$2,100,000	\$2,206,969
	Sales Tax-Cable T.V.	\$355	\$55	\$0	\$500	\$0
	Sales Tax-Telecommunication	\$721,572	\$860,374	\$798,583	\$800,000	\$825,550
	Sales Tax-Penalties/Interest	\$135,210	\$205,064	\$117,559	\$110,000	\$110,000
	Sales Tax Recoveries	\$1,032,649	\$1,202,733	\$584,110	\$600,000	\$550,000
	Use Tax	\$382,970	\$641,389	\$333,202	\$200,000	\$200,000
	Property Tax	\$2,895,470	\$2,975,900	\$2,691,525	\$3,202,665	\$2,895,298
	Govt Prop Lease Excise Tax Rev	\$0	\$134,040	\$110,219	\$106,593	\$0
	SRP In-lieu Tax	\$46,082	\$41,252	\$28,909	\$46,000	\$25,000
	Utility Franchise	\$2,642,150	\$2,616,793	\$2,605,367	\$2,800,000	\$2,942,626
	Cablevision Franchise	\$1,367,916	\$1,231,953	\$1,413,814	\$1,365,000	\$1,365,000
	Subtotal - Taxes	\$45,868,084	\$48,350,811	\$39,314,101	\$38,146,558	\$38,291,106
	Library Copy/Print Fees - Branch	\$0	\$0	\$522	\$3,000	\$3,000
	Court Fines-Public Safety-PD	\$0	\$0	\$0	\$62,000	\$0
	Court Fines-Public Safety-Attorney	\$0	\$0	\$0	\$15,000	\$0
	Library Fines and Forfeitures - Branch	\$0	\$0	\$19,596	\$70,000	\$65,000
	Subtotal -	\$0	\$0	\$20,118	\$150,000	\$68,000
Assessment Revenue						
	Weed Control Assessment	\$0	\$149	\$0	\$0	\$0
Charges for Service						
	Devl Agreement Appl Fee	\$0	\$0	\$5,000	\$0	\$0
	Pawn Shop Transaction Fees	\$62,130	\$81,549	\$97,310	\$94,000	\$94,000
	Planning Appl/Review Fee	\$523,258	\$472,463	\$208,627	\$150,000	\$250,000
	Subdiv Final Plat Fee/App'l	\$123,757	\$73,531	\$45,433	\$18,000	\$20,000
	Engineering Applications	\$25,130	\$23,717	\$16,530	\$10,000	\$10,000
	Plan Check Fees	\$1,023,728	\$755,455	\$373,465	\$200,000	\$200,000
	Water Inspection Fees	\$637,074	\$218,339	\$70,110	\$25,000	\$30,000
	Sewer Inspection Fees	\$538,579	\$169,290	\$34,242	\$20,000	\$25,000
	Street Inspection Fees	\$892,689	\$536,142	\$171,440	\$105,000	\$110,000
	Grading/Drainage Insp Fees	\$551,667	\$471,945	\$104,005	\$32,000	\$36,000
	Pool Legals/Access Permits	\$0	\$20	\$0	\$0	\$0
	Plan Ch/Inspec Fee-Landscape	\$18,000	\$1,270	\$0	\$0	\$0
	Eng Plan Check-Grd/Drng	\$294,891	\$146,540	\$80,420	\$75,000	\$75,000
	Eng Plan Chk-Offsite Imp	(\$191,852)	(\$21,190)	\$0	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 20010 Estimate	FY 2011 Budget
	Eng Plan Chk-Street Light	\$44,280	\$24,840	\$11,160	\$7,500	\$7,500
	Addressing Fee	\$90,986	\$75,975	\$17,550	\$10,000	\$10,000
	Water Review Fee-Eng	\$269,622	\$105,938	\$76,420	\$50,000	\$50,000
	Sewer Review Fee-Eng	\$224,912	\$90,148	\$67,320	\$35,000	\$35,000
	Street Review Fee-Eng	\$309,962	\$143,808	\$89,726	\$55,000	\$55,000
	Storm Drainage Report-Eng	\$82,905	\$41,010	\$21,903	\$20,000	\$20,000
	Traffic Impact Report-Eng	\$20,150	\$19,270	\$3,645	\$3,500	\$6,500
	Storm Water Mgmt Rpt-Eng	\$37,400	\$24,480	\$14,930	\$10,000	\$10,000
	Retaining Wall Inspection	\$73,346	\$41,020	\$17,358	\$10,000	\$12,000
	Retaining Wall Review Fee	\$31,500	\$19,525	\$6,000	\$2,000	\$2,000
	Traffic Plan Check Fee	\$219,033	\$113,445	\$72,117	\$75,000	\$75,000
	Concrete Inspection	\$505,272	\$375,561	\$130,403	\$59,000	\$59,000
	Fire-Plans Review Fee	\$0	\$40,503	\$55,632	\$40,000	\$40,000
	Fire-New Bldg Inspection Fee	\$0	\$5,366	\$2,123	\$4,000	\$0
	Expedited Plan Check Fee	\$82,613	\$89,124	\$28,306	\$2,000	\$2,000
	Reimb for O/S Inspec O/T	\$21,288	\$27,094	\$20,223	\$20,000	\$20,000
	SLID Appl/Process Fee	\$33,885	\$9,100	\$3,165	\$3,000	\$3,000
	MID Appl/Process Fee	\$35,850	\$20,715	\$6,870	\$3,000	\$3,000
	Filming Application and Fees	\$1,652	\$50	\$50	\$0	\$0
	Homeowners Assoc Academy Fee	\$0	\$760	\$400	\$400	\$400
	Shopping Cart Retrieval Fee Rev	\$0	\$5,540	\$2,025	\$0	\$0
	Fire BC Academy Fee	\$11,730	\$30,830	\$33,825	\$25,000	\$25,000
	Advanced Life Support Fees	\$322,366	\$431,052	\$430,920	\$500,000	\$505,469
	Fire Svc to County Islands	\$8,960	\$7,007	\$7,224	\$7,000	\$0
	Fire EMT Services	\$2,872	\$50	\$0	\$0	\$0
	Fire- Commercial Inspections	\$300,326	\$297,484	\$348,834	\$280,000	\$288,000
	Swimming Pool Fees	\$194,398	\$216,918	\$229,927	\$227,089	\$234,254
	Swim Pool Admin Fees-Txb	\$2,538	\$2,000	\$991	\$10	\$1,000
	Library non-fine revenues	\$0	\$207	\$0	\$0	\$0
	Rec Revenue-AM/PM Program	\$2,685,349	\$3,144,208	\$2,799,207	\$2,012,000	\$2,012,000
	Rec Revenue-Tot Time Prog	\$274,271	\$288,734	\$350,947	\$415,000	\$415,000
	Rec Revenue-Summer Rec Prg	\$225,586	\$223,826	\$195,545	\$230,121	\$242,388
	Rec Retl-Txb-Summer Rec	\$4,482	\$4,155	\$3,771	\$0	\$0
	Rec Revenue-Summer Camp	\$1,011,671	\$964,522	\$815,739	\$920,000	\$927,600
	Rec Revenue-SIC	\$218,796	\$228,099	\$230,214	\$242,700	\$300,000
	Rec Revenue-Sports Programs	\$489,010	\$581,197	\$630,819	\$649,470	\$701,693
	Rec Revenue-Senior Program	\$61,915	\$60,106	\$65,458	\$66,000	\$66,000
	Rec Revenue-Adapt Rec Prog	\$83,726	\$76,242	\$81,145	\$87,500	\$72,514
	Rec Revenue-Special Events	\$117,337	\$94,205	\$97,625	\$118,611	\$117,800
	Rec Revenue-Teen Program	\$107,413	\$112,455	\$105,952	\$116,900	\$132,100
	Rec Retl-Txb-Teen Program	\$0	\$414	\$285	\$100	\$0
	Rio Vista Rec Center Memberships	\$0	\$448,427	\$765,461	\$784,745	\$714,025
	Rio Vista Retail Sales	\$0	\$1,054	\$1,167	\$4,000	\$7,374
	Rio Vista Program Revenues	\$0	(\$39)	\$1,143	\$47,400	\$65,780
	Library Services Revenues	\$9,400	\$0	\$0	\$0	\$0
	Library Copy/Print Fees - Main	\$903	\$375	\$628	\$2,000	\$2,000
	Recycling Program Revenue	\$299	\$126	\$773	\$0	\$0
	Fees for General Services	\$256,233	\$108,820	\$26,962	\$7,500	\$7,500
	Fees for Gen Svcs-Fire	\$1,857,596	\$848,110	\$615,576	\$423,000	\$0
	Fees for General Svcs-Police	\$608,605	\$53,991	\$39,473	\$45,000	\$0
	Fees For Gen Svcs-CD Dept	\$0	\$19,130	\$12,444	\$6,000	\$4,000
	Passport Application fee	\$123,708	\$115,910	\$66,685	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 20010 Estimate	FY 2011 Budget
	Passport Photo Fees	\$21,505	\$22,396	\$14,596	\$30	\$0
	Lien Filing Fees	\$0	\$0	\$18	\$0	\$0
	Adv Sales-CS Brochure	\$14,156	\$8,140	\$5,730	\$14,000	\$6,000
	Allocated Interdept Svc Chrgs	\$11,259,006	\$13,156,552	\$13,177,886	\$11,072,197	\$11,209,410
	Impr Dist Admin Costs	\$0	\$97,931	\$0	\$0	\$0
	CIP Engineering Charges	\$0	\$789,890	\$981,951	\$2,000,000	\$1,760,000
	CIP Finance Charges	\$0	\$0	\$0	\$122,400	\$150,000
	Subtotal - Charges for Service	\$26,857,866	\$26,636,868	\$23,992,826	\$21,564,173	\$21,227,307
	Fines & Forfeitures					
	Court Fines and Forfeitures	\$1,195,727	\$1,131,831	\$1,158,405	\$850,000	\$799,000
	Traffic School Receipts	\$431,227	\$558,860	\$1,228,316	\$826,500	\$700,000
	Code Enforcement Fines	\$0	\$0	\$966	\$20,000	\$2,600
	Deferred Prosecution Fees	\$6,800	\$2,825	\$20,575	\$40,000	\$8,000
	Incarceration Fees	\$258,582	\$215,430	\$138,946	\$105,000	\$105,000
	Enhanced School Zone Fines	\$0	\$3,556	\$4,303	\$1,500	\$1,500
	Red Light Process Svc Fee	\$0	\$315	\$10,342	\$12,000	\$12,000
	Red Light Admin Fees	\$0	\$75,492	\$262,379	\$105,000	\$0
	Library Fines and Forfeitures - Main	\$93,771	\$103,186	\$122,968	\$70,000	\$80,000
	False Alarm Fines-Police	\$61,846	\$90,639	\$75,776	\$70,000	\$72,100
	PD Impound Admin Fee	\$106,630	\$220,350	\$265,850	\$190,000	\$200,000
	False Alarm Fines-Fire	\$439	\$1,976	\$790	\$790	\$0
	Subtotal - Fines & Forfeitures	\$2,155,022	\$2,404,459	\$3,289,614	\$2,290,790	\$1,980,200
	Interest Income					
	Interest Income	\$2,096,290	\$3,050,149	\$1,054,211	\$580,000	\$500,000
	Intergovernmental Revenue					
	State Shared Sales Tax	\$13,131,369	\$12,695,890	\$10,991,095	\$10,000,000	\$10,450,000
	Urban Revenue Sharing	\$15,684,157	\$19,539,768	\$20,395,663	\$17,835,180	\$13,465,561
	Peoria Distr Share-Pool	\$77,538	\$173,176	\$280,178	\$190,000	\$181,835
	Intergovtl Partic-Comm Svc	\$0	\$14,200	\$0	\$0	\$0
	Intergovtl Partic-PD	\$25,000	\$23,708	\$0	\$0	\$0
	Library Intergovtl Revenues	\$50,681	\$40,266	\$56,666	\$97,747	\$73,200
	Grant Revenue	\$1,750	\$0	\$0	\$50,000	\$0
	Grant Revenue-Comm Svc	\$7,072	\$8,218	\$11,902	\$8,000	\$0
	Grant Revenue - Police	\$24,206	\$33,218	\$0	\$12,000	\$0
	Grant Revenue - Federal	\$0	\$5,000	\$0	\$0	\$0
	Auto Lieu Tax	\$5,750,055	\$5,546,558	\$5,018,384	\$4,725,000	\$4,824,797
	FEMA Reimbursements	\$1,175	\$0	\$0	\$0	\$0
	Subtotal - Intergovernmental Revenue	\$34,753,003	\$38,080,002	\$36,753,888	\$32,917,927	\$28,995,393
	Licenses & Permits					
	Bldg Permit & Insp-Commercial	\$1,195,262	\$777,264	\$379,504	\$165,000	\$350,000
	Bldg Permit & Insp-Residential	\$2,436,257	\$1,405,778	\$553,055	\$490,000	\$500,000
	Occupational Business License	\$47,290	\$52,785	\$51,121	\$54,101	\$54,000
	Bingo License Fees	\$0	\$10	\$0	\$0	\$0
	Sales Tax Licenses	\$536,751	\$609,316	\$601,601	\$600,000	\$606,563
	Fire Code Revenues	\$93,671	\$54,359	\$52,850	\$40,000	\$40,000
	Liquor Licenses and Permits	\$70,356	\$85,794	\$74,630	\$73,000	\$73,000
	Alarm Permits	\$0	\$110	\$34,096	\$30,000	\$10,000
	Utility Revocable Permits	\$2,811	\$0	\$5,413	\$0	\$0
	Park Permits-Sports Prg	\$28,805	\$29,420	\$31,305	\$28,000	\$29,500
	Field Permits-Sports Prg	\$12,535	\$4,095	\$17,555	\$10,000	\$10,500
	Oversize/Overweight Permit	\$60	\$105	\$30	\$0	\$0



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Estimate	FY 2011 Budget
	Off-Track Betting License	\$2,200	\$1,400	\$1,600	\$0	\$1,000
	Subtotal - Licenses & Permits	\$4,425,998	\$3,020,436	\$1,802,759	\$1,490,101	\$1,674,563
	Miscellaneous Income					
	Misc Police Revenues	\$3,065	\$8,100	\$75,595	\$105,000	\$0
	Reimb Revenue-General	\$77,847	\$92,226	\$209,390	\$50,000	\$0
	State Fire Reimbursement	\$112,563	\$241,394	\$216,575	\$90,000	\$90,000
	Reimb from Workers Comp	\$40,315	\$28,822	\$11,999	\$0	\$0
	Reimbursement-Jury Duty	\$244	\$148	\$956	\$25	\$0
	Reimbursement for O/T	\$0	\$0	\$12,570	\$25,000	\$25,000
	Reimb-Damage to City Prop.	\$9	\$182	\$0	\$0	\$0
	Reimbursement-Legal Services	\$0	\$0	\$23,550	\$0	\$0
	Reimbursement-Garnishments	\$2,305	\$521	\$0	\$0	\$0
	Reimb-Comm Svcs	\$45	\$0	\$0	\$0	\$0
	Reimbursement-Claims	\$0	\$250,000	\$0	\$0	\$0
	Reimb-Park Maint Fees	\$0	\$56,802	\$50,109	\$16,300	\$10,000
	Reimbursement-Recording Fees	\$0	\$406	\$1,929	\$3,500	\$3,500
	Reimb Rev-Courier Fees	\$0	\$1,026	\$2,808	\$325	\$0
	Repymt Zone Revenues	\$0	\$2,685,421	\$563,691	\$0	\$0
	Contributions - General	\$0	\$15	\$0	\$0	\$0
	Contributions-Comm. Svcs.	\$400	(\$3,000)	\$3,000	\$0	\$0
	Commissions	\$0	\$0	\$3,879	\$0	\$0
	Bike Program Sales Revenue	\$264	\$0	\$0	\$0	\$0
	Cash Over/Short	\$374,201	(\$4,344)	(\$456)	(\$2,345)	\$0
	Cash Over/Short-Comm Svcs	(\$33)	(\$6)	(\$75)	\$0	\$0
	Misc A/R Penalties	\$0	\$11,926	\$14,549	\$41,500	\$5,000
	Sale of Non-F/A Property	\$6,537	\$0	\$0	\$0	\$0
	Auction Proceeds	\$19,343	\$29,820	\$24,626	\$40,000	\$15,000
	Abandoned Property Revenue	\$0	\$0	\$3,507	\$0	\$0
	Other Revenue	\$40,200	\$440,263	\$491,982	\$40,000	\$10,000
	Southwest Gas Capital Funds	\$0	\$0	\$0	\$420,000	\$420,000
	Subtotal - Miscellaneous Income	\$677,305	\$3,839,722	\$1,710,183	\$829,305	\$578,500
	Rents					
	General Rent Revenue	\$36,837	\$21,454	\$20,432	\$15,000	\$15,000
	Rio Vista Ramada Rentals	\$51,750	\$52,678	\$60,225	\$61,000	\$72,210
	Rio Vista Field Permits/Rental	\$26,113	\$47,843	\$52,599	\$59,700	\$59,700
	Rio Vista Concessions Rent	\$12,721	\$27,621	\$30,532	\$27,100	\$27,100
	Rio Vista Rec Center Rentals	\$0	\$50,476	\$87,331	\$104,600	\$167,516
	Rent Rev-Swim Pool	\$20,840	\$15,121	\$17,927	\$21,775	\$21,775
	Rent Rev-Comm Center	\$19,893	\$19,960	\$15,905	\$19,500	\$19,500
	Rent Revenue - Monastery Too	\$17,542	\$0	\$0	\$0	\$0
	Rent Revenue - Salty Senioritas	\$0	\$43,263	\$29,471	\$29,500	\$29,500
	Rent Revenue - Alter Group	\$0	\$47,535	\$51,389	\$35,000	\$35,000
	Rent-AZ Broadway Theater(KLOS)	\$0	\$18,279	\$0	\$0	\$0
	Rent Revenue - Chili Davis	\$3,700	(\$90)	\$115	\$0	\$0
	Rent Rev-Fields	\$0	\$40	\$0	\$0	\$0
	Rent Revenue - Arts Ctr Ticket Surchrg	\$0	\$14,035	\$1,237	\$3,500	\$0
	Subtotal - Rents	\$189,396	\$358,215	\$367,164	\$376,675	\$447,301
	Total - General Fund	\$117,022,964	\$125,740,811	\$108,304,863	\$98,345,529	\$93,762,370



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Estimate	FY 2011 Budget
<i>Half-Cent Sales Tax Fund</i>						
Taxes						
	Sales Tax-Advertising	\$15,724	\$17,972	\$13,550	\$12,000	\$12,000
	Sales Tax-Constr Contracting	\$4,102,827	\$3,484,484	\$1,948,801	\$1,250,000	\$1,123,100
	Sales Tax-Job Printing	\$4,624	\$9,305	\$6,050	\$5,000	\$5,000
	Sales Tax-Publishing	\$81,009	\$86,008	\$61,279	\$57,500	\$58,129
	Sales Tax-Transp for Hire	\$70	\$287	\$1	\$0	\$0
	Sales Tax-Restaurants/Bars	\$1,204,415	\$1,362,334	\$1,254,901	\$1,262,500	\$1,302,821
	Sales Tax-Rent/Tangible Prop	\$236,716	\$225,334	\$175,185	\$135,000	\$136,476
	Sales Tax-Commercial Rental	\$691,543	\$883,923	\$850,841	\$810,000	\$834,300
	Sales Tax-Vehicle Rental	\$150,946	\$196,241	\$182,204	\$173,400	\$173,400
	Sales Tax-Hotels/Motels	\$88,724	\$92,984	\$66,966	\$61,111	\$62,394
	Sales Tax-Apts/Rm House/Resid	\$391,796	\$471,572	\$481,838	\$510,000	\$520,200
	Sales Tax-Trailer Courts	\$73,558	\$83,305	\$75,942	\$80,000	\$80,000
	Sales Tax-Retail	\$8,573,021	\$9,228,885	\$7,415,822	\$7,300,000	\$7,453,300
	Sales Tax-Amusements	\$145,494	\$159,827	\$129,859	\$137,500	\$151,504
	Sales Tax-Utilities	\$903,260	\$1,071,444	\$1,035,657	\$1,050,000	\$1,103,484
	Sales Tax-Cable T.V.	\$178	\$28	\$0	\$250	\$0
	Sales Tax-Telecommunication	\$360,851	\$430,264	\$399,364	\$400,000	\$412,775
	Sales Tax-Penalties/Interest	\$69,032	\$103,096	\$59,536	\$55,000	\$55,000
	Sales Tax Recoveries	\$0	\$489,567	\$319,096	\$300,000	\$275,000
	Use Tax	\$191,504	\$320,634	\$166,625	\$100,000	\$100,000
	Subtotal - Taxes	\$17,285,292	\$18,717,495	\$14,643,516	\$13,699,261	\$13,858,883
Interest Income						
	Interest Income	\$767,049	\$891,520	\$398,025	\$175,000	\$180,000
	Total - Half-Cent Sales Tax Fund	\$18,052,341	\$19,609,016	\$15,041,542	\$13,874,261	\$14,038,883

Transportation Sales Tax Fund

Taxes						
	Sales Tax-Advertising	\$9,344	\$10,784	\$8,131	\$7,200	\$7,200
	Sales Tax-Constr Contracting	\$1,612,369	\$2,056,720	\$1,168,427	\$750,000	\$673,860
	Sales Tax-Job Printing	\$2,775	\$5,584	\$3,630	\$3,000	\$3,000
	Sales Tax-Publishing	\$48,611	\$51,611	\$36,772	\$34,500	\$34,877
	Sales Tax-Transp for Hire	\$42	\$172	\$1	\$0	\$0
	Sales Tax-Restaurants/Bars	\$721,836	\$816,895	\$752,461	\$757,500	\$781,692
	Sales Tax-Rent/Tangible Prop	\$142,200	\$135,204	\$105,116	\$81,000	\$81,885
	Sales Tax-Commercial Rental	\$415,534	\$530,343	\$511,296	\$486,000	\$500,580
	Sales Tax-Vehicle Rental	\$90,579	\$117,688	\$109,282	\$104,040	\$104,040
	Sales Tax-Hotels/Motels	\$106,410	\$111,517	\$80,312	\$73,333	\$74,873
	Sales Tax-Apts/Rm House/Resid	\$233,799	\$282,413	\$288,582	\$306,000	\$312,120
	Sales Tax-Trailer Courts	\$44,140	\$49,947	\$45,553	\$48,000	\$48,000
	Sales Tax-Retail	\$5,142,667	\$5,538,485	\$4,449,919	\$4,380,000	\$4,471,980
	Sales Tax-Amusements	\$87,226	\$95,842	\$77,802	\$82,500	\$90,902
	Sales Tax-Utilities	\$577,670	\$642,867	\$621,475	\$630,000	\$662,090
	Sales Tax-Cable T.V.	\$107	\$17	\$0	\$150	\$0
	Sales Tax-Telecommunication	\$216,495	\$258,179	\$239,643	\$240,000	\$247,665
	Sales Tax-Penalties/Interest	\$0	\$0	\$0	\$33,000	\$33,000
	Sales Tax Recoveries	\$0	\$293,744	\$191,368	\$180,000	\$165,000
	Use Tax	\$97,285	\$185,688	\$99,709	\$60,000	\$60,000
	Subtotal - Taxes	\$9,549,088	\$11,183,701	\$8,789,480	\$8,256,223	\$8,352,764



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 20010 Estimate	FY 2011 Budget
Interest Income						
	Interest Income	\$345,943	\$669,550	\$492,405	\$241,540	\$255,000
Total - Transportation Sales Tax Fund		\$9,895,031	\$11,853,251	\$9,281,885	\$8,497,763	\$8,607,764
<u>Information Technology Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$8,148,275	\$9,032,915	\$9,185,929	\$8,409,309	\$6,940,032
Interest Income						
	Interest Income	\$91,059	\$75,123	\$46,839	\$23,160	\$20,000
Miscellaneous Income						
	Reimbursement-Jury Duty	\$144	\$0	\$132	\$0	\$0
Revenues						
	Other Revenue	\$0	\$0	\$0	\$870	\$0
Total - Information Technology Fund		\$8,239,478	\$9,108,038	\$9,232,901	\$8,433,339	\$6,960,032
<u>Economic Development Reserve Fund</u>						
Interest Income						
	Interest Income	\$33,866	\$26,707	\$11,342	\$4,325	\$0
Intergovernmental Revenue						
	Grant Revenue	\$301	\$0	\$0	\$0	\$0
Total - Economic Development Reserve Fund		\$34,168	\$26,707	\$11,342	\$4,325	\$0
<u>Information Technology Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$767,352	\$909,183	\$946,124	\$509,100	\$477,800
Interest Income						
	Interest Income	\$131,166	\$139,460	\$71,186	\$31,750	\$30,000
Miscellaneous Income						
	Auction Proceeds	\$41,984	\$29,095	\$7,420	\$6,500	\$0
Total - Information Technology Reserve Fund		\$940,501	\$1,077,737	\$1,024,730	\$547,350	\$507,800
<u>Facilities Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$5,828,909	\$6,876,896	\$6,393,996	\$5,746,400	\$5,536,508
	CIP Facilities Charges	\$0	\$0	\$280,138	\$0	\$0
	Subtotal - Charges for Service	\$5,828,909	\$6,876,896	\$6,674,134	\$5,746,400	\$5,536,508
Interest Income						
	Interest Income	\$54,830	\$33,923	\$15,348	\$10,375	\$10,000



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Estimate	FY 2011 Budget
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$352	\$888	\$0	\$0
	Reimb from Workers Comp	\$0	\$4,976	\$4,247	\$2,340	\$0
	Other Revenue	\$0	\$0	\$0	\$331	\$0
	Subtotal - Miscellaneous Income	\$0	\$5,328	\$5,135	\$2,671	\$0
	Total - Facilities Fund	\$5,883,739	\$6,916,147	\$6,694,617	\$5,759,446	\$5,546,508
<hr/>						
<u>Fleet Maintenance Fund</u>						
Charges for Service						
	Recycling Program Revenue	\$0	\$254	\$924	\$0	\$0
	Interdepartmental Svc Chg	\$4,776,896	\$5,267,631	\$5,168,202	\$4,740,459	\$4,802,807
	Subtotal - Charges for Service	\$4,776,896	\$5,267,885	\$5,169,126	\$4,740,459	\$4,802,807
Interest Income						
	Interest Income	\$2,762	\$1,864	\$0	\$0	\$0
Miscellaneous Income						
	Reimb Revenue-General	\$0	\$84	\$0	\$0	\$0
	Reimb from Workers Comp	\$0	\$789	\$4,091	\$3,156	\$0
	Reimbursement-Jury Duty	\$72	\$0	\$0	\$60	\$0
	Subtotal - Miscellaneous Income	\$72	\$873	\$4,091	\$3,216	\$0
	Total - Fleet Maintenance Fund	\$4,779,730	\$5,270,621	\$5,173,217	\$4,743,675	\$4,802,807
<hr/>						
<u>Fleet Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$2,191,258	\$2,093,982	\$2,330,424	\$2,119,871	\$271,406
Interest Income						
	Interest Income	\$545,202	\$600,882	\$288,130	\$130,315	\$110,000
Miscellaneous Income						
	Auction Proceeds	\$91,503	\$2,000	(\$5,314)	\$210,000	\$0
	Total - Fleet Reserve Fund	\$2,827,963	\$2,696,863	\$2,613,241	\$2,460,186	\$381,406
<hr/>						
<u>Debt Service Fund</u>						
Taxes						
	Property Tax	\$13,200,027	\$20,210,991	\$24,105,340	\$23,689,548	\$20,131,105
	SRP In-lieu Tax	\$196,164	\$214,855	\$316,246	\$105,621	\$30,000
	Subtotal - Taxes	\$13,396,191	\$20,425,846	\$24,421,586	\$23,795,169	\$20,161,105
Assessment Revenue						
	Assessment Principal	\$332,523	\$351,671	\$369,904	\$425,000	\$430,000
	Assessment Interest	\$106,183	\$93,140	\$74,246	\$71,010	\$71,010
	Assessment Penalties	\$1,100	\$1,273	\$0	\$0	\$0
	Assessment Admin Charges	\$0	\$5	\$0	\$0	\$0
	Subtotal - Assessment Revenue	\$439,807	\$446,089	\$444,150	\$496,010	\$501,010
Interest Income						
	Interest Income	\$1,305,127	\$1,129,551	\$656,923	\$277,460	\$342,350



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Estimate	FY 2011 Budget
Miscellaneous Income						
	Repymt Zone Revenues	\$0	\$1,675,245	(\$138,060)	\$0	\$0
Total - Debt Service Fund		\$15,141,124	\$23,676,732	\$25,384,600	\$24,568,639	\$21,004,465
<u>Bond Fund</u>						
Interest Income						
	Interest Income	\$2,024,872	\$1,070,500	\$1,374,625	\$343,450	\$314,000
Revenues						
	Interest Income	\$0	\$0	\$0	\$11	\$0
	Reimb Revenue-General	\$0	\$0	\$0	\$2,485,000	\$750,000
	Subtotal - Revenues	\$0	\$0	\$0	\$2,485,011	\$750,000
Bond Proceeds						
	Bond Proceeds	\$137,763,342	\$47,000,000	\$68,440,000	\$36,487,805	\$26,176,858
	Bond Proceeds -	\$0	\$273,310	\$808,192	\$0	\$0
	Subtotal - Bond Proceeds	\$137,763,342	\$47,273,310	\$69,248,192	\$36,487,805	\$26,176,858
Total - Bond Fund		\$139,788,214	\$48,343,809	\$70,622,816	\$39,316,266	\$27,240,858
<u>Commercial Sanitation Fund</u>						
Charges for Service						
	Utility Late Fee Charges	\$5,630	\$7,295	\$3,597	\$3,500	\$3,500
	Field Trip Svc Fee-Utilities	\$6,632	\$10,265	\$11,054	\$11,000	\$11,000
	Recycling Program Revenue	\$15,426	\$8,716	\$1,874	\$1,500	\$1,500
	Commercial Sanitation Fees	\$919,724	\$1,095,556	\$1,062,144	\$990,000	\$990,000
	Roll-Off Sanitation Fees	\$392,320	\$322,196	\$495,732	\$570,000	\$535,000
	San Fees-Comm Multi-Fam Clc	\$523,380	\$616,913	\$651,815	\$700,000	\$700,000
	San Fees-Automated Clc	\$2,773	\$0	\$0	\$0	\$0
	Subtotal - Charges for Service	\$1,865,886	\$2,060,941	\$2,226,216	\$2,276,000	\$2,241,000
Interest Income						
	Interest Income	\$15,048	\$33,758	\$22,868	\$16,500	\$30,000
Miscellaneous Income						
	Reimb from Workers Comp	\$0	\$0	\$986	\$0	\$0
Total - Commercial Sanitation Fund		\$1,880,934	\$2,094,699	\$2,250,070	\$2,292,500	\$2,271,000
<u>Residential Sanitation Fund</u>						
Charges for Service						
	Utility Late Fee Charges	\$51,945	\$50,168	\$55,910	\$55,000	\$56,000
	Recycling Program Revenue	\$52,755	\$291,736	\$341,651	\$310,000	\$270,000
	Special Haul Fees	\$33,725	\$30,869	\$27,720	\$31,000	\$32,000
	San Fees-Res Multi-Fam Clc	\$221,499	\$227,267	\$225,153	\$222,000	\$222,000
	San Fees-Automated Clc	\$8,081,131	\$8,408,749	\$8,287,053	\$8,875,000	\$8,950,000
	Allocated Interdept Svc Chrgs	\$0	\$98,528	\$108,118	\$98,536	\$118,939
	Subtotal - Charges for Service	\$8,441,055	\$9,107,318	\$9,045,605	\$9,591,536	\$9,648,939
Interest Income						
	Interest Income	\$24,141	\$35,692	\$12,546	\$20,000	\$40,000



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 20010 Estimate	FY 2011 Budget
Miscellaneous Income						
	Reimb from Workers Comp	\$0	\$0	\$1,665	\$0	\$0
Total - Residential Sanitation Fund		\$8,465,196	\$9,143,009	\$9,059,815	\$9,611,536	\$9,688,939
<u>Sanitation Equipment Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$896,872	\$818,609	\$973,054	\$614,304	\$649,695
Interest Income						
	Interest Income	\$260,460	\$252,823	\$140,739	\$55,000	\$65,000
Miscellaneous Income						
	Auction Proceeds	\$41,964	(\$2,182)	\$0	\$73,686	\$0
Total - Sanitation Equipment Reserve Fund		\$1,199,296	\$1,069,250	\$1,113,793	\$742,990	\$714,695
<u>Sports Complex Fund</u>						
Charges for Service						
	Sports Complex Program Revenue	\$237,158	\$249,308	\$172,801	\$173,000	\$175,000
	Ticket Sales-Spring Trg	\$429,648	\$546,498	\$490,752	\$470,000	\$475,000
	Ticket Sales-Premium	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
	Ticket Sales- Facility Surchg	\$194,099	\$201,529	\$175,643	\$157,500	\$170,000
	Ticket.com Annual Fee	\$0	\$20,000	\$10,000	\$10,000	\$10,000
	Ticket.com Convenience Fee	\$0	\$69,862	\$48,671	\$45,000	\$45,000
	Program Sales	\$43,747	\$63,866	\$50,398	\$10,000	\$10,000
	Adv Sales-BB Std/Sp Trng	\$329,505	\$360,365	\$283,990	\$290,000	\$370,000
	Adv Sales-BB Std-Non Sp Trn	\$0	\$1,200	\$1,035	\$10,000	\$10,000
	Interdepartmental Svc Chg	\$112,827	\$107,799	\$111,214	\$142,483	\$59,107
	Subtotal - Charges for Service	\$1,376,984	\$1,650,427	\$1,374,504	\$1,337,983	\$1,354,107
Interest Income						
	Interest Income	\$58,126	\$53,654	\$41,472	\$24,350	\$23,000
Miscellaneous Income						
	Reimb Revenue-General	\$3,030	\$0	\$0	\$0	\$0
	Reimbursement-Jury Duty	\$0	\$0	\$760	\$320	\$0
	Auction Proceeds	\$1,630	\$0	\$0	\$11,000	\$0
	Other Revenue	\$53	\$8,090	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$4,713	\$8,090	\$760	\$11,320	\$0
Rents						
	General Rent Revenue	\$55,333	\$33,434	\$36,076	\$16,000	\$16,000
	Genl Rent Rev-Sp Cmplx	\$63,485	\$107,157	\$71,324	\$67,000	\$70,000
	Rent Revenue - Chili Davis	\$0	\$99,175	\$29,992	\$144,000	\$75,000
	Rent Rev-Fields	\$114,466	\$141,031	\$147,575	\$126,200	\$126,000
	Rent Rev-Fld/Clh/Padres	\$56,474	\$65,336	\$67,734	\$70,000	\$70,000
	Rent Rev-Fld/Clh/Mariners	\$124,030	\$95,200	\$98,725	\$64,000	\$64,000
	Rent Rev-Stadium	\$38,525	\$59,436	\$101,592	\$60,000	\$60,000
	Rent Rev-Novelties/Sp Tr	\$194,337	\$184,509	\$138,644	\$153,000	\$165,000
	Rent Rev/Stad Concssn/Sp Tr	\$593,565	\$621,484	\$554,051	\$495,000	\$520,000
	Rent Rev/Stad Conc/Non Sp Tr	\$30,931	\$33,876	\$59,728	\$30,000	\$30,000



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 20010 Estimate	FY 2011 Budget
	Rent Rev-Parking/Sp Tr	\$230,820	\$283,200	\$244,494	\$220,000	\$240,000
	Rent Rev-Parking/Non Sp Tr	\$0	\$3,241	\$5,647	\$0	\$0
	Subtotal - Rents	\$1,501,967	\$1,727,079	\$1,555,583	\$1,445,200	\$1,436,000
	Total - Sports Complex Fund	\$2,941,789	\$3,439,250	\$2,972,320	\$2,818,853	\$2,813,107

Streets Fund

Taxes

Sales Tax-Utilities	\$2,710,291	\$3,214,952	\$3,107,554	\$3,300,000	\$3,399,000
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Charges for Service

Street Sign Revenue	\$19,551	\$6,172	\$3,631	\$20,000	\$15,000
Street Light Shields/Relocation Fee	\$0	\$0	\$225	\$300	\$0
Street Subsidy	\$0	\$1,030	\$1,260	\$0	\$0
Street Mnt Fees-Solid Waste	\$39,726	\$22,536	\$0	\$20,000	\$20,000
Street Cut Surcharge	\$97,313	(\$666)	\$18,550	\$20,000	\$20,000
Fog Seal Revenues	\$23,253	\$33,569	\$15,747	\$25,000	\$25,000
Allocated Interdept Svc Chrgs	\$290,000	\$290,000	\$295,000	\$295,000	\$295,000
Subtotal - Charges for Service	\$469,843	\$352,640	\$334,413	\$380,300	\$375,000

Interest Income

Interest Income	\$552,370	\$573,123	\$301,279	\$117,000	\$120,000
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Intergovernmental Revenue

Highway User Revenue	\$9,829,897	\$9,488,625	\$8,287,891	\$7,500,000	\$7,650,000
DEMA Reimbursements	\$0	\$34,384	\$0	\$0	\$0
Subtotal - Intergovernmental Revenue	\$9,829,897	\$9,523,008	\$8,287,891	\$7,500,000	\$7,650,000

Licenses & Permits

Pool Drainage Permits	\$23,823	\$0	\$0	\$0	\$0
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Miscellaneous Income

Reimb-Damage to City Prop.	\$0	\$0	\$0	\$848	\$0
Repymt Zone Revenues	\$0	\$11,698	\$0	\$0	\$0
Contrib-Neigh Trf Mgmt Prog	\$600	\$0	\$0	\$0	\$0
Subtotal - Miscellaneous Income	\$600	\$11,698	\$0	\$848	\$0

Total - Streets Fund	\$13,586,823	\$13,675,422	\$12,031,137	\$11,298,148	\$11,544,000
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Transit Fund

Charges for Service

Transit Collections	\$51,037	\$35,843	\$37,231	\$28,000	\$40,000
Advertising-Bus Shelters	\$22,763	\$19,749	\$13,283	\$5,850	\$10,000
Subtotal - Charges for Service	\$73,801	\$55,592	\$50,514	\$33,850	\$50,000

Interest Income

Interest Income	\$44,212	\$33,529	\$11,638	\$1,900	\$2,600
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Intergovernmental Revenue

Local Transportation Aid	\$658,598	\$666,237	\$640,826	\$375,638	\$0
Intergovtl Participation	\$0	\$0	\$0	\$10,500	\$0
Grant Revenue - Federal	\$36,720	\$41,496	\$53,545	\$189,000	\$0
Subtotal - Intergovernmental Revenue	\$695,318	\$707,733	\$694,371	\$575,138	\$0

Miscellaneous Income

Reimb Revenue-General	\$0	\$0	\$0	\$19,798	\$0
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Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Estimate	FY 2011 Budget
	Reimb from Workers Comp	\$0	\$789	\$0	\$0	\$0
	Subtotal - Miscellaneous Income	\$0	\$789	\$0	\$19,798	\$0
	Total - Transit Fund	\$813,331	\$797,643	\$756,522	\$630,686	\$52,600

Wastewater Fund

Charges for Service

Utility Late Fee Charges	\$75,225	\$72,395	\$80,413	\$80,000	\$84,000
Wastewater Fees	\$14,276,791	\$14,778,086	\$14,533,353	\$15,700,000	\$14,400,000
EPA Mandate Fee	\$488,935	\$572,659	\$713,501	\$825,000	\$855,000
Interdepartmental Svc Chg	\$93,490	\$89,427	\$153,249	\$164,566	\$67,925
Allocated Interdept Svc Chrgs	\$0	\$0	\$0	\$1,715,009	\$1,864,054
Subtotal - Charges for Service	\$14,934,441	\$15,512,567	\$15,480,517	\$18,484,575	\$17,270,979

Interest Income

Interest Income	\$961,466	\$215,832	\$417,586	\$104,000	\$313,000
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Miscellaneous Income

Reimb Revenue-General	\$0	\$101	\$42	\$710,000	\$5,000
Reimb from Workers Comp	\$0	\$0	\$3,157	\$0	\$0
Donations of Capital Assets	\$0	\$7,496,785	\$3,868,855	\$0	\$0
Auction Proceeds	\$3,633	\$0	\$0	\$3,774	\$0
Subtotal - Miscellaneous Income	\$3,633	\$7,496,887	\$3,872,054	\$713,774	\$5,000

Total - Wastewater Fund	\$15,899,540	\$23,225,285	\$19,770,157	\$19,302,349	\$17,588,979
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Water Fund

Charges for Service

Reclaimed Water Fees	\$330,280	\$544,675	\$537,542	\$550,000	\$560,000
Water Fees	\$26,894,234	\$28,828,834	\$28,217,263	\$29,000,000	\$29,200,000
Utility Late Fee Charges	\$117,100	\$117,923	\$122,856	\$125,000	\$128,000
New Service Fee-Water	\$276,042	\$286,187	\$302,016	\$300,000	\$315,000
Water Meter Charges	\$601,399	\$334,603	\$169,860	\$100,000	\$135,000
Disconnect/Reconnect Fees	\$463,850	\$420,938	\$393,000	\$400,000	\$390,000
Damaged Property Fees	\$165,668	\$67,593	\$12,247	\$10,000	\$10,000
Water Meter Tests	\$0	\$0	\$0	\$0	\$100
Utility Delinquent Letter Fee	\$46,247	\$48,366	\$47,362	\$50,000	\$52,500
Utilities Tampering Fees	\$21,900	\$31,815	\$21,225	\$6,300	\$6,400
Field Trip Svc Fee-Utilities	\$928	\$2,198	\$2,392	\$3,000	\$3,000
Quintero WTP Fees	\$442,423	\$797,631	\$93,689	\$695,000	\$600,000
Recycling Program Revenue	\$14,898	\$0	\$0	\$0	\$0
Fees for General Services	\$7,497	\$8,646	\$10,210	\$4,290	\$4,000
Lien Filing Fees	\$972	\$3,132	\$760	\$882	\$900
Interdepartmental Svc Chg	\$237,877	\$233,148	\$201,045	\$123,310	\$80,632
Allocated Interdept Svc Chrgs	\$848,745	\$1,644,875	\$1,700,342	\$17,676	\$0
Subtotal - Charges for Service	\$30,470,060	\$33,370,562	\$31,831,810	\$31,385,458	\$31,485,532

Interest Income

Interest Income	\$1,580,314	\$1,186,009	\$574,576	\$404,000	\$207,000
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Intergovernmental Revenue

Grant Revenue	\$0	\$0	\$3,000	\$0	\$0
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Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 20010 Estimate	FY 2011 Budget
Miscellaneous Income						
	Reimb Revenue-General	\$178,390	\$364,576	\$146,601	\$350,000	\$165,000
	Reimb from Workers Comp	\$0	\$0	\$6,181	\$6,180	\$6,000
	Reimbursement-Jury Duty	\$0	\$0	\$48	\$0	\$0
	Donations of Capital Assets	\$0	\$8,543,781	\$6,365,991	\$0	\$0
	Auction Proceeds	\$18,000	\$0	\$5,998	\$25	\$0
	Other Revenue	\$106,353	\$0	\$0	\$2	\$2
	Subtotal - Miscellaneous Income	\$302,742	\$8,908,357	\$6,524,819	\$356,207	\$171,002
	Total - Water Fund	\$32,353,117	\$43,464,929	\$38,934,205	\$32,145,665	\$31,863,534

Impact Fees Fund

Charges for Service

Neighborhood Park Dev Fees	\$1,171,627	\$1,321,508	\$414,964	\$400,155	\$515,410
Citywide Park/Rec Fac Dev Fee	\$2,572,745	\$1,623,647	\$353,790	\$307,455	\$396,010
Open Space Dev Fee	\$516,117	\$303,600	\$48,240	\$42,333	\$54,526
River Corridors/Trails Dev Fee	\$478,454	\$398,354	\$66,950	\$60,255	\$77,610
Library Dev Fees	\$861,870	\$501,209	\$99,061	\$85,593	\$110,246
Law Enforcement Dev Fees	\$4,053,116	\$2,056,086	\$260,634	\$236,213	\$281,771
Fire & Emergency Dev Fees	\$2,304,683	\$1,459,487	\$394,285	\$356,532	\$425,351
Streets Dev Fee	\$11,539,353	\$8,327,804	\$3,240,755	\$3,216,932	\$3,665,110
Intersection Dev Fee	\$667,103	\$622,646	\$184,554	\$190,117	\$188,139
General Government Dev Fee	\$2,390,080	\$1,413,319	\$326,373	\$296,218	\$353,362
Water Expansion Fees	\$5,999,223	\$3,297,819	\$1,073,071	\$660,000	\$830,000
Water Resource Project Fee	\$1,343,783	\$659,750	\$321,008	\$180,000	\$200,000
Wastewater Buy-In Fees	\$0	\$524	\$0	\$0	\$0
Wastewater Expansion Fees	\$3,332,472	\$1,863,749	\$447,047	\$355,000	\$445,000
Solid Waste Dev Fees	\$786,250	\$458,804	\$110,359	\$100,000	\$120,000
Subtotal - Charges for Service	\$38,016,876	\$24,308,307	\$7,341,091	\$6,486,803	\$7,662,535

Interest Income

Interest Income	\$5,577,232	\$3,857,473	\$1,486,011	\$445,768	\$447,500
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Revenues

Auction Proceeds	\$0	\$0	\$0	\$17,954	\$0
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Total - Impact Fees Fund	\$43,594,107	\$28,165,780	\$8,827,102	\$6,950,525	\$8,110,035
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Improvement District Fund

Assessment Revenue

Assessment Principal	\$1,061,096	\$954,358	\$1,235,399	\$1,342,484	\$1,372,322
Assessment Interest	\$431,601	\$393,938	\$516,246	\$476,789	\$477,295
Assessment Penalties	\$1,254	\$8,299	\$4,702	\$3,096	\$0
Assessment Admin Charges	\$1,521	\$661	\$285	\$155	\$1,500
Subtotal - Assessment Revenue	\$1,495,472	\$1,357,255	\$1,756,632	\$1,822,524	\$1,851,117

Charges for Service

Assmt Modification Fees	\$2,500	\$0	\$0	\$0	\$0
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Interest Income

Interest Income	\$48,816	\$111,195	\$20,372	\$8,180	\$3,304
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Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Estimate	FY 2011 Budget
Revenues						
	Interest Income	\$0	\$0	\$112	\$1	\$1
Total - Improvement District Fund		\$1,546,789	\$1,468,451	\$1,777,115	\$1,830,705	\$1,854,422
<u>Insurance Reserve Fund</u>						
Charges for Service						
	Interdepartmental Svc Chg	\$3,551,668	\$2,814,229	\$2,799,204	\$2,295,197	\$2,065,677
Interest Income						
	Interest Income	\$328,962	\$375,031	\$200,681	\$103,980	\$95,000
Miscellaneous Income						
	Reimb Revenue-General	\$9,352	\$29,114	\$0	\$0	\$0
	Reimb-Damage to City Prop.	\$151,058	\$151,199	\$151,231	\$75,325	\$0
	Subtotal - Miscellaneous Income	\$160,410	\$180,313	\$151,231	\$75,325	\$0
Revenues						
	Employee Health Ins Contrib	\$0	\$0	\$0	\$600,000	\$1,400,000
	COBRA Health Ins Contrib	\$0	\$0	\$0	\$100,000	\$159,000
	Employer Health Ins Contrib	\$0	\$0	\$0	\$5,000,000	\$8,816,103
	Employer Workers Comp Contrib	\$0	\$0	\$0	\$0	\$735,614
	Interest Income	\$0	\$0	\$0	\$3,740	\$10,000
	Subtotal - Revenues	\$0	\$0	\$0	\$5,703,740	\$11,120,717
Total - Insurance Reserve Fund		\$4,041,040	\$3,369,573	\$3,151,116	\$8,178,242	\$13,281,394
<u>Housing Fund</u>						
Interest Income						
	Interest Income	\$29,219	\$18,009	\$3,742	\$900	\$2,500
Intergovernmental Revenue						
	HUD Operating Subsidy - CY	\$135,174	\$145,841	\$158,627	\$107,600	\$280,000
	HUD Admin Fees-Portable	\$0	\$74,952	\$80,448	\$0	\$0
	Grant Revenue - Federal	\$561,618	\$654,375	\$641,417	\$625,000	\$879,728
	Subtotal - Intergovernmental Revenue	\$696,792	\$875,168	\$880,492	\$732,600	\$1,159,728
Miscellaneous Income						
	Other Revenue	\$0	\$4,055	\$3,881	\$0	\$0
Rents						
	Housing Rent	\$0	\$146,682	\$104,158	\$0	\$0
Total - Housing Fund		\$726,011	\$1,043,914	\$992,274	\$733,500	\$1,162,228
<u>Grant Fund</u>						
Interest Income						
	Interest Income	\$7,186	\$4,263	\$5,591	\$2,258	\$2,200
Intergovernmental Revenue						
	Intergovtl Participation	\$0	\$0	\$0	\$0	\$10,000,000
	Grant Revenue	\$978,797	\$1,200,173	\$621,325	\$1,429,608	\$450,407



Schedule 2 - All Funds Revenue

Fund Category	Account Description	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Estimate	FY 2011 Budget
	Grant Revenue - Federal	\$1,779,763	\$2,203,917	\$2,794,958	\$2,548,883	\$3,354,731
	Seizure Revenue	\$459,252	\$147,180	\$647,674	\$686,150	\$271,330
	Subtotal - Intergovernmental Revenue	\$3,217,812	\$3,551,270	\$4,063,958	\$4,664,641	\$14,076,468
	Revenues					
	Grant Revenue - Federal	\$0	\$0	\$13,720	\$0	\$0
	Interest Income	\$0	\$0	\$0	\$909	\$0
	Reimb Revenue-General	\$0	\$0	\$30,000	\$0	\$0
	Subtotal - Revenues	\$0	\$0	\$43,720	\$909	\$0
	Total - Grant Fund	\$3,224,998	\$3,555,534	\$4,113,269	\$4,667,808	\$14,078,668

Other Fund

Taxes

Street Light ID Tax	\$524,956	\$560,008	\$560,183	\$450,214	\$460,533
Maintenance ID Tax	\$123,688	\$135,139	\$68,071	\$153,259	\$151,052
Subtotal - Taxes	\$648,643	\$695,147	\$628,254	\$603,473	\$611,585

Charges for Service

CFD Appl/Process Fee	\$0	\$0	\$25,000	\$0	\$0
Utility Late Fee Charges	\$470	\$1,069	\$1,629	\$1,265	\$1,280
Storm Water Fee	\$427,040	\$656,250	\$728,265	\$785,000	\$792,850
Interdepartmental Svc Chg	\$0	\$1,022,525	\$896,596	\$750,000	\$1,304,279
Subtotal - Charges for Service	\$427,510	\$1,679,845	\$1,651,490	\$1,536,265	\$2,098,409

Fines & Forfeitures

JCEF Revenue	\$28,440	\$25,072	\$28,217	\$0	\$20,000
Court Enhancement Fee	\$0	\$237,200	\$395,620	\$200,000	\$200,000
Subtotal - Fines & Forfeitures	\$28,440	\$262,272	\$423,837	\$200,000	\$220,000

Interest Income

Interest Income	\$1,140,881	\$1,332,312	\$753,701	\$417,245	\$274,400
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Intergovernmental Revenue

State Ins Dept Rebate	\$0	\$386	\$0	\$674	\$0
Intergovtl Participation	\$0	\$0	\$0	\$0	\$11,436,000
Intergovtl Partic-	\$14,290,000	\$0	\$12,837,089	\$0	\$0
Grant Revenue	\$500	\$0	\$3,500	\$0	\$0
Grant Revenue - Federal	\$0	\$0	\$0	\$0	\$14,904,000
Muni Court Allocation (FTG)	\$16,213	\$21,208	\$16,642	\$4,180	\$10,000
Subtotal - Intergovernmental Revenue	\$14,306,713	\$21,594	\$12,857,231	\$4,854	\$26,350,000

Miscellaneous Income

Reimb Revenue-General	\$6,642,613	\$4,266,490	\$3,554,210	\$3,094,979	\$5,399,964
Reimbursement for O/T	\$0	\$0	\$2,179	\$0	\$0
Contributions - General	\$7,648	\$9,500	\$10,326	\$1,935	\$2,000
Contributions-Fire	\$6,256	\$25,712	\$0	\$300	\$1,045
Contributions-Comm. Svcs.	\$0	\$6,400	\$0	\$0	\$2,500
Contributions-Library	\$2,932	\$1,180	\$5,040	\$3,900	\$2,500
Commissions	\$2,922	\$3,417	\$4,164	\$2,447	\$3,000
Other Revenue	\$3,945	\$1,885	\$0	\$1,451	\$2,500
Subtotal - Miscellaneous Income	\$6,666,316	\$4,314,584	\$3,575,919	\$3,105,012	\$5,413,509

Total - Other Fund	\$23,218,503	\$8,305,753	\$19,890,431	\$5,866,849	\$34,967,903
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Total - All Funds Revenue	\$476,096,726	\$397,138,226	\$379,025,080	\$313,621,135	\$332,844,397
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Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
General & Other							
General Fund							
<u>City Attorney</u>							
	Civil	1,592,326	1,970,838	2,129,846	2,064,468	2,052,679	1,966,935
	Victims' Assistance Prg	91,165	202,977	227,089	208,428	208,285	211,575
	Criminal	545,886	710,789	764,482	730,604	723,220	731,508
	Sub-total:	2,229,377	2,884,604	3,121,417	3,003,500	2,984,184	2,910,018
<u>City Clerk</u>							
	City Clerk	548,376	715,431	721,417	842,976	1,128,354	1,161,878
	Records & Information Mgt	191,627	286,349	298,819	239,987	0	0
	Elections	75,047	56,400	167,732	65,140	0	0
	Sub-total:	815,050	1,058,180	1,187,968	1,148,103	1,128,354	1,161,878
<u>City Manager</u>							
	City Manager's Office	1,161,331	1,582,011	1,668,312	1,374,243	1,361,877	1,153,114
	Sub-total:	1,161,331	1,582,011	1,668,312	1,374,243	1,361,877	1,153,114
<u>Community Services</u>							
	CAPA Administration	235,239	322,707	330,312	215,697	0	0
	Arts Commission	156,875	190,886	132,303	91,969	235,049	221,398
	Community Services Administration	581,073	796,994	796,944	694,068	890,697	668,711
	Swimming Pools	880,593	1,006,533	980,203	961,589	961,589	921,001
	Am/Pm Program	2,307,943	2,455,776	2,219,635	2,312,741	2,205,164	2,069,699
	Little Learners Program	224,236	236,662	283,476	276,071	276,071	328,112
	Summer Recreation Program	471,988	434,146	345,211	391,226	385,742	385,444
	Summer Camp Program	943,968	972,536	933,680	917,317	902,318	867,053
	Special Interest Classes	332,610	349,715	351,686	367,560	300,252	284,670
	Sports Programs	638,738	788,521	824,700	798,930	890,250	792,625
	Senior Program	215,819	220,866	213,932	193,180	193,180	184,326
	Adaptive Recreation Program	164,943	194,653	202,707	181,556	181,556	157,577
	Special Events Program	657,617	705,420	794,373	493,013	298,311	245,837
	Teen Program	397,447	420,287	385,599	409,150	399,123	350,593
	Community Center	213,823	493,170	508,779	394,507	394,507	527,325
	Community Park	918,815	1,031,220	1,007,550	1,042,457	1,036,057	952,853
	Rio Vista Rec Center	109,741	1,562,262	1,461,716	1,313,168	1,266,831	1,216,302
	Main Library	1,853,781	3,182,746	3,028,286	2,772,456	2,772,456	2,663,456
	Branch Library	679,793	702,628	1,265,543	1,602,989	1,582,060	1,419,402
	Parks North	1,841,164	1,982,934	1,697,008	1,701,389	1,697,317	1,817,863
	Parks South	2,332,540	2,489,647	1,646,380	1,614,183	1,603,083	1,830,104
	Parks Administration	817,683	1,293,269	984,042	353,221	345,652	0
	Contracted Landscape Maintenance	0	0	1,103,713	1,123,874	1,123,874	1,067,630
	Sub-total:	16,976,429	21,833,578	21,497,778	20,222,311	19,941,139	18,971,981
<u>Economic Development Services</u>							
	Economic Development Services Ad	429,108	601,298	735,667	2,020,638	482,409	566,349
	Business and Real Estate Developme	0	0	0	0	318,824	584,534
	Building Development	2,126,442	2,649,907	2,351,483	2,063,643	2,116,048	1,492,755
	Site Development	1,539,179	1,360,451	1,148,497	164,543	834,650	767,240
	Sub-total:	4,094,729	4,611,656	4,235,647	4,248,824	3,751,931	3,410,878
<u>Engineering</u>							
	Engineering Admin	740,180	1,058,565	1,289,437	1,370,087	1,067,166	756,897
	Capital Engineering	1,036,018	1,304,110	1,300,991	1,731,153	1,404,295	1,313,676
	Design and Construction	0	0	0	0	604,145	666,739



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
	Eng Inspection Svc	1,075,182	1,426,814	1,335,795	1,240,062	1,193,380	1,104,099
	Sub-total:	2,851,380	3,789,489	3,926,222	4,341,302	4,268,986	3,841,411
	<u>Finance</u>						
	Finance Admin	247,167	296,615	321,338	315,513	312,794	287,588
	Financial Services	1,077,856	1,403,371	1,545,705	1,419,408	1,419,408	1,381,465
	Sales Tax & Audit	679,778	921,400	978,528	970,033	917,117	904,026
	Materials Management	739,876	1,050,438	1,086,335	993,418	994,295	747,417
	Treasury Management	255,801	301,094	351,295	346,037	350,583	344,695
	Inventory Control	305,777	492,886	535,686	504,859	528,272	448,687
	Sub-total:	3,306,255	4,465,804	4,818,888	4,549,268	4,522,469	4,113,878
	<u>Finance Utilities</u>						
	Customer Service	1,142,158	1,454,451	1,526,136	1,534,584	1,543,006	1,498,816
	Revenue Administration	479,311	608,904	715,860	687,229	727,247	582,406
	Meter Services	2,693,045	2,364,950	2,388,602	1,769,170	1,690,821	1,598,712
	Revenue Recovery	815,790	1,004,758	1,078,991	1,012,738	1,085,464	1,041,868
	Sub-total:	5,130,304	5,433,063	5,709,589	5,003,721	5,046,538	4,721,802
	<u>Fire</u>						
	Fire Admin	592,599	773,497	691,858	709,079	662,785	597,123
	Fire Prevention	1,275,790	1,516,805	1,352,030	1,149,287	1,117,051	986,300
	Fire Support Services	1,477,076	812,519	785,278	583,336	647,872	681,371
	Emergency Medical Services	96	436,229	839,991	537,102	513,012	434,287
	Fire Training	111	287,767	399,188	528,518	503,808	535,746
	Emergency Management	0	134,612	364,212	216,912	203,412	201,799
	Fire Operations	13,226,628	15,142,744	16,485,832	16,301,437	16,449,882	15,105,164
	Sub-total:	16,572,300	19,104,173	20,918,390	20,025,671	20,097,822	18,541,790
	<u>Governmental Affairs</u>						
	Governmental Affairs	334,971	411,968	442,829	441,136	445,401	1,132,437
	Sub-total:	334,971	411,968	442,829	441,136	445,401	1,132,437
	<u>Human Resources</u>						
	Safety Management	204,669	252,906	260,514	217,152	210,007	0
	Human Resources	2,046,889	2,479,409	2,517,994	2,571,091	2,351,420	2,396,210
	Sub-total:	2,251,558	2,732,315	2,778,508	2,788,243	2,561,427	2,396,210
	<u>Management and Budget</u>						
	Management and Budget	781,362	908,279	940,541	1,003,663	1,007,057	913,113
	Development Agreement Administrat	0	174,133	152,503	0	0	0
	Sub-total:	781,362	1,082,412	1,093,043	1,003,663	1,007,057	913,113
	<u>Mayor and Council</u>						
	Mayor & City Council	899,091	1,110,225	1,196,400	1,189,388	1,191,997	647,390
	Sub-total:	899,091	1,110,225	1,196,400	1,189,388	1,191,997	647,390
	<u>Municipal Court</u>						
	Municipal Court	1,545,121	2,175,590	2,492,447	2,292,519	2,201,256	1,990,676
	Sub-total:	1,545,121	2,175,590	2,492,447	2,292,519	2,201,256	1,990,676
	<u>Non-Departmental</u>						
	Non-Departmental	13,046,436	1,715,370	2,312,917	1,431,654	1,490,298	1,314,008
	Gen Fund Capital Projects	4,851,619	10,563,166	4,134,697	15,633,075	5,882,193	14,413,322
	Sub-total:	17,898,055	12,278,536	6,447,615	17,064,729	7,372,491	15,727,330
	<u>Office of Communications</u>						
	Public Information Office	409,149	571,357	637,772	528,819	711,636	811,479
	Peoria Channel 11	291,801	687,581	473,524	461,104	455,485	418,214
	Sub-total:	700,950	1,258,938	1,111,296	989,923	1,167,121	1,229,693
	<u>Planning and Community Development</u>						



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
	Neighborhood Coordination	441,090	488,746	576,054	510,170	510,141	518,632
	Community Dev Administration	524,061	656,558	662,207	564,628	488,405	364,106
	Planning	846,966	1,310,702	1,183,795	1,154,001	769,342	895,312
	Systems Planning	0	0	0	0	354,840	636,586
	Sub-total:	1,812,117	2,456,006	2,422,056	2,228,799	2,122,728	2,414,636
	<u>Police</u>						
	Neighborhood Services	775,017	961,500	999,219	1,646,565	1,670,920	1,683,113
	Police Administration	1,850,802	1,941,362	2,263,539	2,727,372	2,071,244	1,754,765
	Criminal Investigation	3,109,927	3,883,181	4,366,297	4,227,369	4,257,065	3,719,375
	Patrol Services - South	13,656,580	15,049,818	15,486,459	16,302,802	10,907,517	10,926,943
	Patrol Services - North	0	0	0	0	4,089,237	6,028,017
	Operations Support	3,463,362	3,594,529	4,954,976	4,647,519	4,521,234	2,412,243
	Pd Technical Support	2,122,327	4,849,563	3,549,655	3,726,950	3,412,678	3,524,911
	Staff Services	1,032,456	1,313,942	1,007,402	1,084,957	1,322,240	1,228,758
	Pd Communications	2,088,838	2,475,614	2,835,318	2,784,050	2,813,859	2,685,301
	Strategic Planning	334,510	74,699	814,265	482,217	788,716	667,634
	Sub-total:	28,433,819	34,144,208	36,277,129	37,629,801	35,854,710	34,631,060
	<u>Public Works</u>						
	Public Works Administration	353,753	470,182	617,660	631,252	581,015	549,037
	Sub-total:	353,753	470,182	617,660	631,252	581,015	549,037
	General Fund Total:	108,147,952	122,882,938	121,963,193	130,176,396	117,608,503	120,458,332
	Half Cent Sales Tax Fund						
	<u>Non-Departmental</u>						
	Half Cent Sales Tax	11,595,510	4,706,370	2,697,415	7,115,332	6,360,830	2,296,401
	Half Cent Sales Tax Fund Total:	11,595,510	4,706,370	2,697,415	7,115,332	6,360,830	2,296,401
	Other Reserve Funds						
	<u>Economic Development Services</u>						
	Economic Development	220,462	6,400	136,705	0	58,845	0
	<u>Non-Departmental</u>						
	Muni Off Complex Reserve	401,282	64,477	653,437	4,291,902	3,238,311	1,131,714
	Other Reserve Funds Total:	621,744	70,877	790,142	4,291,902	3,297,156	1,131,714
	General & Other Total:	120,365,206	127,660,185	125,450,751	141,583,630	127,266,489	123,886,447
	Special Revenue Funds						
	Attorney Grants						
	<u>City Attorney</u>						
	Victims' Rights Imp Grant	1,273	765	1,977	1,425	1,200	200
	St Anti-Racketeering-Cao	44,828	32,385	9,417	50,382	50,382	50,310
	Attorney Grants Total:	46,101	33,150	11,394	51,807	51,582	50,510
	Community Service Grants						
		0	0	8,723	0	0	0



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
<u>Community Services</u>							
	Adult Day Prg Grant	326,774	389,011	425,870	455,343	448,258	421,727
	Heritage Fund Grant	121,010	0	0	0	0	0
	Rec Trails Grnt Cfda#20-205	-246	0	0	0	0	0
	Library Svc & Technology Grant	73,103	7,006	43,575	0	22,503	0
	Citizen Donations-Cs	1,672	7,482	3,933	11,499	10,500	11,499
	Teen Council	3,752	1,878	462	4,500	0	4,500
	Community Service Grants Total:	526,065	405,377	482,563	471,342	481,261	437,726
Development Fee Funds							
<u>Non-Departmental</u>							
	Streets Dev Zone 1	203,634	37,335	1,148	282,896	10,000	259,455
	Streets Dev Zone 2	7,850,457	4,797,208	6,840,077	6,941,629	2,386,689	6,921,766
	Intersection Dev Zone 1	9,645	370,305	27,572	166,294	114,407	0
	Intersection Dev Zone 2	237,496	491,563	204,166	51,947	388,200	98,000
	Neighbrhd Park Dev Zone 1	24,883	40,004	439,669	1,364,110	45,925	1,371,913
	Neighbrhd Park Dev Zone 2	876,245	342,967	172,588	342,923	312,377	59,063
	Neighborhood Park Dev Zone 3	1,325	2,055,116	42,465	1,058,556	2,000	1,074,694
	Ctywd Park/Rec Fac Dev	4,449,843	2,950,413	76,130	425,923	109,767	1,038,167
	Open Space Dev	92,604	58,653	56,450	1,004,835	67,296	1,353,936
	River Corridors/Trails Dev	215,191	455,013	230,850	564,726	27,193	716,231
	Library Dev	668,176	862,263	6,287,513	739,730	342,498	218,267
	Law Enforcement Dev	535,446	214,284	1,749,573	4,572,851	1,510,516	23,459
	Fire & Emerg Svc Dev	3,302,654	2,311,062	1,722,128	892,017	807,150	70,000
	General Govt Dev	6,695,955	1,176,242	1,638,243	1,120,983	2,165,928	985,884
	Development Fee Funds Total:	25,163,554	16,162,428	19,488,572	19,529,420	8,289,946	14,190,835
Other Grants							
		0	15,000	28,895	0	0	0
<u>Community Services</u>							
	Percent For The Arts	717,952	0	107,647	501,843	105,000	267,000
	Prop 302 Grant Program	63,212	62,565	65,731	65,000	31,832	33,168
<u>Engineering</u>							
	CMAQ-91/Olive Intersec Improv	64,151	0	0	0	0	0
<u>Finance</u>							
	Dept of Interior Challenge Grant	0	0	0	0	577,055	1,316,885
<u>Human Resources</u>							
	Employee Wellness Prg	9,100	8,869	6,783	12,000	10,000	10,000
<u>Mayor and Council</u>							
	Citizen Donations-Mayoral	4,873	1,169	2,753	0	2,500	2,500
<u>Municipal Court</u>							
	Jud Coll Enh Fund-Local	178	0	0	0	0	0



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
	Ftg Trust Fund (Court)	45	0	0	0	0	0
	Municipal Court Enhancement Fd	4	3,851	50,002	0	77,654	69,610
	<u>Non-Departmental</u>						
	Proposed Grants	-105	0	0	142,000	0	0
	Employee Event Fund	0	5,000	0	5,000	5,000	5,000
	<u>Planning and Community Development</u>						
	Comm Dev Block Grant	823,063	621,786	627,035	1,493,916	709,283	1,544,458
	<u>Public Works</u>						
	ADEQ Recycling Grant	0	261,728	0	0	0	0
		0	0	4,997	0	0	0
	Other Grants Total:	1,682,473	979,968	893,842	2,219,759	1,518,324	3,248,621
	Public Housing						
	<u>Planning and Community Development</u>						
	Public Housing Project	286,049	151,487	245,619	327,871	327,871	327,871
	Public Housing Total:	286,049	151,487	245,619	327,871	327,871	327,871
	Public Safety Grants						
	<u>Fire</u>						
	Fed Assist to Firefighters Grt	0	0	0	300,000	0	300,000
	Homeland Security Grant - MMRS	89,306	0	0	0	53,533	0
	Citizen Donations-Fire	2,476	3,140	30,427	7,500	7,640	7,500
	<u>Police</u>						
	Az Auto Theft Grant	0	0	12,700	0	10,227	0
	St Anti-Racketeering-Pd	380,351	80,732	597,696	281,150	202,600	221,020
	Federal Forfeiture	16,381	34,801	2,000	5,000	2,500	0
	COPS Universal Hiring Grant	0	0	0	0	0	7,000
	GITEM Grant	0	0	70,942	17,224	17,224	17,224
	Fifty in Twelve DUI Grant	44,595	0	10,037	0	27,000	0
	xx	0	0	30,000	0	60,000	0
	Victims Of Crime Act Grant	0	21,080	41,226	0	46,068	41,200
	Justice Assistance Grant	21,528	20,488	13,877	16,667	120,065	16,667
	Opep Grant - Cfd 20.600	67,996	105,121	88,671	43,060	106,553	43,060
	Bulletproof Vest Partnership	8,161	2,841	13,772	0	0	0
	St Anti-Racketeering - PD	0	11,716	12,000	0	13,500	0
	Federal DEA IGA	0	15,854	16,329	0	16,904	0
	Gila River Indian Res. Grant	0	0	0	235,000	0	0
	Homeland Security CFDA#	69,068	434,103	1,019,072	624,249	767,036	0
	Citizen Donations-Pd	3,873	283	2,873	1,500	350	1,500
	Police Explorer Trust Fd	3,528	840	0	3,500	500	3,200
	Public Safety Grants Total:	707,263	730,999	1,961,620	1,534,850	1,451,700	658,371
	Section 8 Housing						
	<u>Planning and Community Development</u>						



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
	Sect 8 Housing	623,953	650,140	761,907	818,094	818,094	879,728
	Capital Fund Prog (Hud)	221,567	242,082	136,611	431,443	161,293	270,400
	Home Grant	137,182	451,897	14,309	416,971	132,964	505,530
	Section 8 Housing Total:	982,702	1,344,119	912,827	1,666,508	1,112,351	1,655,658
Streets							
	Engineering						
	Traffic Engineering	1,405,574	1,875,706	2,265,417	1,698,443	1,585,189	1,346,552
	Public Works						
	Streets Admin	1,883,373	927,445	892,130	765,710	755,064	808,844
	Signs And Striping	839,009	1,219,969	1,249,542	1,179,490	1,168,599	1,027,234
	Traffic Signal Maintenance	1,768,068	2,152,943	2,260,298	2,363,003	2,368,783	2,461,724
	Street Maintenance	2,382,079	2,906,967	2,863,052	2,760,390	2,774,242	2,646,845
	Sweeper Operations	845,175	963,762	943,634	755,636	747,441	751,210
	Streets Debt Service	469,876	470,560	470,160	3,168,695	3,168,295	0
	Streets Oper Capital Projects	2,860,098	3,048,347	7,505,721	4,419,909	3,297,145	3,907,587
	Streets Total:	12,453,252	13,565,699	18,449,953	17,111,276	15,864,758	12,949,996
Transit							
	Public Works						
	Transit Division	1,189,165	1,365,792	1,166,371	1,260,336	1,194,535	1,006,618
	Hb2565 Transp Grant	120,196	3,061	272,766	176,806	176,806	0
	Transit Total:	1,309,361	1,368,853	1,439,137	1,437,142	1,371,341	1,006,618
Transportation Sales Tax Fund							
	Non-Departmental						
	Transportation Sales Tax	1,103,040	334,205	3,691,016	9,826,789	3,058,245	8,825,746
	Transportation Sales Tax Fund Total:	1,103,040	334,205	3,691,016	9,826,789	3,058,245	8,825,746
	Special Revenue Funds Total:	44,259,860	35,076,285	47,576,544	54,176,764	33,527,379	43,351,952
Enterprise Funds							
Commercial Solid Waste							
	Public Works						
	Commercial Collection	1,517,458	1,604,751	1,852,108	1,939,516	1,836,218	2,035,336
	Commercial Solid Waste Total:	1,517,458	1,604,751	1,852,108	1,939,516	1,836,218	2,035,336
Residential Solid Waste							
	Public Works						
	Solid Waste Admin	1,620,678	640,258	670,919	669,990	644,701	654,214
	Residential Collection	6,284,017	7,013,498	7,749,154	4,219,904	4,536,871	4,896,734
	Residential Recycling	0	0	0	2,177,921	2,285,128	2,301,855
	Environmental Services	169,367	2,271,898	593,205	458,021	456,312	338,267



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
Residential Solid Waste Total:		8,074,062	9,925,654	9,013,278	7,525,836	7,923,012	8,191,070
Solid Waste Expansion							
<u>Public Works</u>							
	Solid Waste Expansion	3,647,647	2,312,949	216,355	89,000	88,881	100,000
Solid Waste Expansion Total:		3,647,647	2,312,949	216,355	89,000	88,881	100,000
Solid Waste Reserves							
<u>Public Works</u>							
	Solid Waste Eq't Reserve	3,553	31,329	1,560,555	1,749,589	1,153,389	826,200
Solid Waste Reserves Total:		3,553	31,329	1,560,555	1,749,589	1,153,389	826,200
Sports Complex Equipment Reserves							
<u>Community Services</u>							
	Sports Complex Capital Reserve	178	27,954	0	0	0	0
	Sports Complex Improvement Reser	14,462	193,619	0	0	0	0
	Complex Eq't Reserve	157	63,774	84,386	57,500	57,500	142,900
Sports Complex Equipment Reserves Total:		14,797	285,347	84,386	57,500	57,500	142,900
Sports Complex Operations/Maintenance							
<u>Community Services</u>							
	Complex Operations/Maint	4,868,859	6,215,573	4,009,890	3,800,315	3,879,114	3,547,238
	Spring Training	0	0	660,826	697,487	661,500	697,487
	Complex Debt Service	30,576	152,078	147,306	154,291	154,291	159,780
Sports Complex Operations/Maintenance Total:		4,899,435	6,367,651	4,818,022	4,652,093	4,694,905	4,404,505
Wastewater							
<u>Public Works</u>							
	Beardsley Water Reclamation Facility	1,346,280	2,430,136	2,392,414	1,941,381	1,750,106	1,784,805
	Ww Collection/Prevention	6,868,484	5,589,290	2,851,330	1,537,615	1,502,651	1,414,035
	Ww Industrial Users	523,767	822,405	778,204	573,200	706,995	870,164
	Jomax Water Reclamation Facility	831,181	1,616,657	1,698,378	1,341,457	1,314,725	1,344,522
	Butler Water Reclamation Facility	82,278	1,163,481	4,207,753	4,985,190	4,911,788	5,138,745
	Ww Oper Capital Projects	40,970	2,387,993	11,563,967	6,559,119	2,842,512	6,757,738
	Ww Debt Service	560,416	2,089,069	4,532,967	7,088,927	7,088,927	8,704,301
Wastewater Total:		10,253,376	16,099,031	28,025,015	24,026,889	20,117,704	26,014,310
Wastewater Bonds							
<u>Public Works</u>							
	Prp W/S Rev Bonds 2003 (Ww)	1,222	50,859,148	0	0	0	0
	WIFA Bonds CW-017-2009	0	0	801,108	3,945,511	3,670,442	43,817
	WIFA Bonds CW-018-2009	0	0	8,485	1,673,205	1,497,493	0
	WIFA Bonds CW-041-2009	0	0	333,472	4,318,843	3,688,151	0
Wastewater Bonds Total:		1,222	50,859,148	1,143,065	9,937,559	8,856,086	43,817



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
Wastewater Expansion							
<u>Public Works</u>							
	Ww Expansion (Unz)	511,779	2,879,810	543,365	839,952	950,946	182,568
Wastewater Expansion Total:		511,779	2,879,810	543,365	839,952	950,946	182,568
Wastewater Improvement Districts							
<u>Public Works</u>							
	83rd Ave Payback Zone	33	0	0	0	0	0
Wastewater Improvement Districts Total:		33	0	0	0	0	0
Wastewater Replacement & Reserves							
<u>Public Works</u>							
	Ww Eq't Reserve	636	55,497	496	40,000	40,000	0
	Ww Reserve-Bonds	2,528	0	0	0	0	0
	Ww Replacement	0	14,000	298,948	0	-412	0
Wastewater Replacement & Reserves Total:		3,164	69,497	299,444	40,000	39,588	0
Water							
<u>Public Works</u>							
	Utilities-Water/Ww Admin	8,559,328	1,830,077	1,701,273	1,689,931	1,386,751	1,328,538
	Utilities Operations Admin	1,095,364	1,849,558	1,906,944	1,813,152	1,833,944	1,721,705
	Greenway Potbl Wtr Trt Plant	1,828,406	3,149,434	3,350,164	3,335,347	3,334,513	3,404,961
	Quintero Treatment Plant	287,315	904,863	671,611	696,057	695,858	510,757
	Production Svcs	2,242,565	3,196,945	3,275,015	3,544,527	3,451,463	4,011,703
	Distribution Services	2,149,613	3,006,259	2,475,913	1,914,564	2,028,811	2,196,133
	Blue Staking	254,552	375,016	398,137	390,201	401,544	417,794
	Water Resources/Conservation	984,480	1,426,545	1,220,702	1,162,519	1,291,294	1,230,683
	Water Supply	3,163,952	4,491,049	4,704,423	5,273,543	4,773,959	5,221,458
	Utilities Engineering	756,149	1,115,160	1,426,623	968,464	840,118	0
	Utilities Environmental	939,878	1,387,455	1,332,885	1,733,758	1,617,420	1,505,957
	Wtr Oper Capital Projects	844,069	12,082,170	5,849,466	7,841,859	5,947,498	4,934,015
	Water Debt Service	2,430,222	5,263,438	5,274,368	6,382,913	5,438,990	4,404,701
Water Total:		25,535,893	40,077,969	33,587,523	36,746,835	33,042,163	30,888,405
Water Bonds							
<u>Public Works</u>							
	W/S Rev Bonds 2003 (Wtr)	-1,221	0	0	0	0	0
	WIFA Bonds DW-038-2009	0	0	497,482	10,146,119	7,921,774	10,500
	WIFA Bonds DW-Pinnacle Pk Water	0	0	0	0	1,780,000	0
Water Bonds Total:		-1,221	0	497,482	10,146,119	9,701,774	10,500
Water Expansion							
<u>Public Works</u>							
	Wtr Expansion	486,668	13,123,449	1,474,067	2,381,207	1,647,529	1,553,073
	Wtr Resources Project	7,030	8,529,684	5,067,374	1,866,118	1,496,156	1,271,477



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
	Water Expansion Total:	493,698	21,653,133	6,541,441	4,247,325	3,143,685	2,824,550
	Water Replacement & Reserves						
	<u>Public Works</u>						
	Water Reserve-Bonds	3,524	0	0	0	0	0
	Wtr Eqt Reserve	6,022	204,689	942	0	0	23,800
	Storm Drain - NPDES	255,432	471,915	492,303	607,239	609,739	628,082
	Water Replacement & Reserves Total:	264,978	676,604	493,244	607,239	609,739	651,882
	Enterprise Funds Total:	55,219,874	152,842,873	88,675,284	102,605,452	92,215,590	76,316,043
	Internal Service Funds						
	Facilities Maintenance						
	<u>Engineering</u>						
	Design & Construction	464,534	627,757	618,218	663,867	0	0
	<u>Public Works</u>						
	Facilities Admin	1,104,795	571,197	528,916	444,277	499,090	341,970
	Custodial Services	1,102,118	1,745,117	1,304,972	1,263,398	997,684	1,106,034
	Nighttime Facilities Services	0	0	446,552	345,509	737,852	699,431
	Building Maintenance	742,685	904,987	848,508	823,784	866,274	265,717
	Utility Management	789,291	1,075,391	1,095,820	1,333,919	1,170,286	1,087,064
	Facilities Operating Projects	0	0	0	0	20,750	661,720
	Technical Operations	1,227,424	1,537,054	1,556,971	1,503,638	1,428,843	1,309,742
	Facilities Maintenance Total:	5,430,847	6,461,503	6,399,957	6,378,392	5,720,779	5,471,678
	Fleet Maintenance						
	<u>Public Works</u>						
	Fleet Maintenance	4,579,784	5,444,826	5,398,349	5,025,534	4,572,688	4,713,700
	Fleet Maintenance Total:	4,579,784	5,444,826	5,398,349	5,025,534	4,572,688	4,713,700
	Fleet Reserve						
	<u>Public Works</u>						
	Fleet Reserve	57,183	1,763,238	974,114	688,333	404,324	1,137,276
	Streets/Transit Equipment Reserve	3,011	1,054,601	75,603	333,000	870,481	0
	Fleet Reserve Total:	60,194	2,817,839	1,049,718	1,021,333	1,274,805	1,137,276
	Information Technology						
	<u>Information Technology</u>						
	IT Operations	3,728,979	3,851,766	3,843,342	3,525,848	3,472,430	2,657,238
	IT Development Services	3,446,206	4,473,311	4,577,798	4,322,997	4,496,813	4,243,975
	Radio System Operations	222,814	356,946	417,015	1,053,646	998,338	927,257
	Information Technology Total:	7,397,999	8,682,023	8,838,155	8,902,491	8,967,581	7,828,470
	Information Technology Projects						



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
<u>Information Technology</u>							
	IT Projects	344,015	1,643,300	1,015,800	1,651,095	666,459	976,596
Information Technology Projects Total:		344,015	1,643,300	1,015,800	1,651,095	666,459	976,596
Information Technology Reserve							
<u>Information Technology</u>							
	Res For System Comp Eq	210,977	176,011	206,033	186,500	186,500	195,000
	Res For Personal Comp Eq	610,399	777,970	978,485	178,950	116,550	202,700
Information Technology Reserve Total:		821,376	953,981	1,184,517	365,450	303,050	397,700
Insurance Reserve							
<u>City Attorney</u>							
	Insurance Prem/Deduct	1,617,539	2,041,409	1,744,848	2,375,012	2,262,512	2,372,660
	Risk Management	364,560	262,531	214,124	186,954	203,309	206,430
<u>Human Resources</u>							
	Workmans Comp Self Insurance	0	0	0	0	585,746	936,520
	Self-Insured Health	0	0	0	0	4,060,432	10,197,952
Insurance Reserve Total:		1,982,099	2,303,940	1,958,972	2,561,966	7,111,999	13,713,562
Internal Service Funds Total:		20,616,314	28,307,412	25,845,469	25,906,261	28,617,361	34,238,982
Trust & Agency Funds							
Fireman's Pension							
<u>Fire</u>							
	Vol Firefighter Pension Trust	33,781	34,475	30,691	30,600	30,600	30,600
Fireman's Pension Total:		33,781	34,475	30,691	30,600	30,600	30,600
Trust & Agency Funds Total:		33,781	34,475	30,691	30,600	30,600	30,600
Capital Projects Funds							
Capital Projects - Streets/Economic Development							
<u>Engineering</u>							
	County Transportation Tax	400,369	1,004,598	2,785,243	8,844,072	4,202,627	8,325,509
	Federal Funded CIP Projects	0	0	0	0	0	14,904,000
<u>Non-Departmental</u>							
	Streets Capital Prj	486,583	1,329,826	0	0	0	0
Projects - Streets/Economic Development Total:		886,952	2,334,424	2,785,243	8,844,072	4,202,627	23,229,509
Facility Projects							
<u>Non-Departmental</u>							
	Theatre Finance Proceeds	2,870,227	679	0	0	0	0
Facility Projects Total:		2,870,227	679	0	0	0	0



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
General Obligation Bonds							
<u>Non-Departmental</u>							
	GO Bonds 2003	118,223	383,604	233,886	13,319	0	0
	GO Bonds 2007	26,246,608	18,590,484	11,525,382	10,321,834	3,976,752	2,688,055
	GO Bonds 2009	1,781,901	15,625,459	21,088,386	15,768,183	7,062,754	13,501,165
	GO Bonds 2010	0	0	719,301	33,478,938	6,286,296	9,341,156
	Proposed GO Bonds	0	0	0	0	0	25,601,858
	General Obligation Bonds Total:	28,146,732	34,599,547	33,566,955	59,582,274	17,325,802	51,132,234
Improvement Districts							
<u>Non-Departmental</u>							
	Park West I.D.#0601 Capital	2,411,011	2,519,957	0	0	0	0
	Improvement Districts Total:	2,411,011	2,519,957	0	0	0	0
MDA Bonds							
<u>Non-Departmental</u>							
	Proposed MDA Bonds	0	8,465,753	23,351,999	29,679,282	11,976,990	4,506,000
	Proposed HELP Loan	0	316,207	430,295	0	0	0
	MDA Bonds Total:	0	8,781,960	23,782,293	29,679,282	11,976,990	4,506,000
Outside Source Fund							
<u>Non-Departmental</u>							
	Capital Prj-Outside Sources	3,441,184	4,204,419	3,514,031	6,972,072	3,617,379	5,399,964
	Outside Source Fund Total:	3,441,184	4,204,419	3,514,031	6,972,072	3,617,379	5,399,964
	Capital Projects Funds Total:	37,756,106	52,440,986	63,648,522	105,077,700	37,122,798	84,267,707
Debt Service Funds							
General Obligation Bonds							
<u>Finance</u>							
	Go Bonds Debt Service	5,590,520	21,559,646	16,639,739	33,785,166	33,951,612	28,406,177
	General Obligation Bonds Total:	5,590,520	21,559,646	16,639,739	33,785,166	33,951,612	28,406,177
Improvement Districts							
<u>Finance</u>							
	83 Ave./Thunderbird Id 9801 Ds	17	0	0	0	0	0
	Parks West I.D. #0601 Debt Svc	3	158,407	471,266	475,325	475,325	473,638
<u>Non-Departmental</u>							
	N Val Pwr Cnt Id 8801 Ds	461,923	461,192	469,654	490,950	667,700	477,915
	Bell Rd Id 8802 Ds	525,141	531,908	542,424	570,480	569,680	574,520
	75 Ave./Paradise Ln Id 9303 Ds	315,290	347,928	315,161	315,161	315,161	315,162
	83rd Ave Id 9601 Ds	197,564	194,990	191,550	198,890	296,240	189,580
	Arrhd Ftn Cnt Id 9603 Ds	298,871	297,551	300,105	297,920	395,320	294,460
	Sunnyboy Id 9002 Ds	13,946	13,668	14,507	88,718	218,018	0



Schedule 3 - All Funds Expenditure Schedule

Fund Type	Department/ Division	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Budget	FY 2010 Estimate	FY 2011 Budget
	N Beardsley Id 9602 Ds	312,111	243	0	0	0	0
	Improvement Districts Total:	2,124,866	2,005,887	2,304,665	2,437,444	2,937,444	2,325,275
	MDA Bonds						
	<u>Finance</u>						
	Mda Debt Service	4,018,607	3,807,130	7,279,870	7,696,983	7,298,699	7,926,817
	MDA Bonds Total:	4,018,607	3,807,130	7,279,870	7,696,983	7,298,699	7,926,817
	Debt Service Funds Total:	11,733,993	27,372,663	26,224,273	43,919,593	44,187,755	38,658,269
	City Total:	289,985,134	423,734,879	377,451,533	473,300,000	362,967,972	400,750,000



Schedule 4 - Transfers

Transfers From Fund ↓	Transfers To →	General Fund	Sports Complex	Enterprise Op Funds	Enterp. Equip Reserve	Fleet Equip Reserve	Fleet Services
General		-	-	-	-	-	135,466
Percent for the Arts		-	-	-	-	-	-
Half Cent Sales Tax		5,624,695	2,128,142	-	-	-	-
Sports Complex		-	-	-	-	-	6,308
Water		-	-	2,586,215	-	-	23,356
Wastewater		-	-	-	-	-	18,685
Commercial Solid Waste		-	-	-	-	-	46,713
Residential Solid Waste		-	-	-	-	-	177,508
Fleet Services		-	-	-	-	-	-
Insurance Reserve		2,281,254	175,565	664,507	-	181,378	56,249
Information Technology		577,000	5,000	82,000	-	-	7,000
Highway User		-	-	-	-	-	65,398
Streets Dev Zone 2		-	-	-	-	-	-
Transportation Sales Tax		-	-	-	-	-	-
Street Light Districts		-	-	-	-	-	-
Maintenance Imprvmnt Districts		151,052	-	-	-	-	-
		\$8,634,001	\$2,308,707	\$3,332,722	\$0	\$181,378	\$536,683



Schedule 4 - Transfers

Information Technology	IT Reserve and Project	MOC Reserve	MDA Debt	Streets Fund	Transit Fund	Other Funds	Total Transferred
-	-	-	200,800	-	-	10,000	\$346,266
-	-	-	243,779	-	-	-	\$243,779
849,585	-	-	1,118,806	-	-	-	\$9,721,228
-	-	-	108,462	-	-	-	\$114,770
-	-	-	67,397	-	-	-	\$2,676,968
-	-	-	50,146	-	-	-	\$68,831
-	-	-	-	-	-	-	\$46,713
-	17,700	-	5,741	-	-	-	\$200,949
-	-	-	37,145	-	-	-	\$37,145
45,852	-	-	-	348,602	32,618	10,320	\$3,796,345
-	-	-	-	26,000	3,000	-	\$700,000
-	-	-	116,686	-	-	-	\$182,084
-	-	7,000,000	-	-	-	-	\$7,000,000
-	-	-	3,860,963	1,000,000	1,085,000	-	\$5,945,963
-	-	-	-	460,533	-	-	\$460,533
-	-	-	-	-	-	-	\$151,052
\$895,437	\$17,700	\$7,000,000	\$5,809,925	\$1,835,135	\$1,120,618	\$20,320	\$31,692,626



Schedule 5 - Tax Levy and Tax Rate Information

DESCRIPTION	BUDGET FY 2007	BUDGET FY 2008	BUDGET FY 2009	BUDGET FY 2010	PROJECTED FY 2011
Fiscal Year Budget Amount	\$654,000,000	\$690,000,000	\$680,000,000	\$535,000,000	\$455,000,000
Qualifiable Exclusions (estimated)	\$258,598,713	323,824,937	312,396,753	249,754,550	187,869,250
Total Estimated Expenditures	\$395,401,287	\$366,175,063	\$367,603,247	\$285,245,450	\$267,130,750
Expenditure Limitation	\$584,732,271	\$639,664,707	\$688,862,608	\$723,170,421	\$749,417,190
b1. Maximum Allowable Primary Property Tax Levy (ARS 42-17051)					
Primary Assessed Valuation	\$1,038,870,598	\$1,250,895,733	\$1,499,682,407	\$1,685,613,231	\$1,523,841,214
Maximum Allowable Primary Tax Levy	2,928,576	3,242,322	3,583,480	3,874,799	4,062,555
b2. Amount Received from Primary Property Taxation in Prior Year in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17005]	N/A	N/A	N/A	N/A	N/A
b3. Property Tax Levy Amounts					
Secondary Assessed Valuation	\$1,115,620,151	\$1,642,187,476	\$1,994,591,924	\$1,895,163,851	\$1,610,488,395
A. Secondary Property Tax Levy	13,387,442	20,527,343	24,932,399	23,689,548	20,131,105
B. Primary Property Tax Levy	2,928,576	3,002,150	2,849,397	3,202,665	2,895,298
Total Property Tax Levy Amount	\$16,316,018	\$23,529,493	\$27,781,796	\$26,892,213	\$23,026,403
b4. Property Taxes Collected (Estimated)					
A. Primary Property Tax	\$2,782,147	\$2,852,042	\$2,706,927	\$3,042,532	\$2,750,533
Prior Year's	146,429	150,107	142,470	160,133	144,765
B. Secondary Property Tax	12,718,070	19,500,976	23,685,779	22,505,071	19,124,550
Prior Year's	669,372	1,026,367	1,246,620	1,184,477	1,006,555
Total Current Year's Collections	\$15,500,217	\$22,353,019	\$26,392,706	\$25,547,603	\$21,875,083
Total Prior Year's Collections	815,801	1,176,475	1,389,090	1,344,611	1,151,320
Total Property Tax Levy Collected	\$16,316,018	\$23,529,493	\$27,781,796	\$26,892,213	\$23,026,403
City of Peoria Tax Rate					
A. Primary Property Tax Rate	\$0.2819	\$0.2400	\$0.1900	\$0.1900	\$0.1900
B. Secondary Property Tax Rate	\$1.2000	\$1.2500	\$1.2500	\$1.2500	\$1.2500
Total Property Tax Rate	\$1.4819	\$1.4900	\$1.4400	\$1.4400	\$1.4400

Arizona law limits the amount of tax supported debt that a city may issue. This limitation for bonds to finance water, wastewater, storm drain, streets, parks and recreation projects is 20% of the municipality's assessed valuation. The limit for bonds to finance all other projects is 6% of the municipality's assessed valuation. The current debt limits and indebtedness are shown below.

Calculation of legal limitations

20% Bonds	
FY 2011 estimated secondary assessed valuation	\$1,610,488,395
Bond Indebtedness Limitation	322,097,679
Debt Outstanding as of 07/01/10	\$167,300,000
Principal Payments FY11	(16,940,000)
Proposed Debt FY11	25,160,352
Estimated Debt outstanding FY11	175,520,352
Remaining limitation available	\$146,577,327
6% Bonds	
FY 2011 estimated secondary assessed valuation	\$1,610,488,395
Bond Indebtedness Limitation	96,629,304
Debt Outstanding as of 07/01/10	\$4,560,000
Principal Payments FY11	(995,000)
Proposed Debt FY11	0
Estimated Debt outstanding FY11	3,565,000
Remaining limitation available	\$93,064,304

Truth in Taxation Calculation

Previous year's primary levy	=	Tax Rate
Current net assessed valuation(AV)		
<u>3,202,665</u>	=	0.2160
1,482,481,482		
Current AV-Existing Property		1,482,481,482
Prior year Levy		3,202,665
Prior Year Tax Rate		0.1900
Rate to Receive Prior Year Levy		0.2160
New property valuation		41,359,732
Growth in Levy-New Property		89,351
Increase-Exclusive of New Property		(396,718)



Schedule 6 - Personnel Summary By Department

Department	Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
City Attorney	26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk	9.00	9.00	9.00	0.00	9.00	0.00	9.00
City Manager	11.00	11.00	10.00	0.00	10.00	5.00	15.00
Community Services	157.24	163.54	146.97	-2.00	144.97	-13.50	131.47
Economic Development Services	41.00	37.25	31.30	-2.00	29.30	-1.50	27.80
Engineering	42.00	40.00	43.75	-4.00	39.75	0.00	39.75
Finance	43.00	43.00	40.75	-1.00	39.75	-2.00	37.75
Finance Utilities	45.00	45.00	43.00	0.00	43.00	-1.00	42.00
Fire	173.00	170.00	167.00	0.00	167.00	-3.00	164.00
Human Resources	19.00	19.00	19.00	0.00	19.00	-1.00	18.00
Information Technology	47.00	47.00	44.00	2.00	46.00	-4.40	41.60
Management and Budget	9.00	8.00	8.00	-1.00	7.00	0.00	7.00
Mayor and Council	6.00	6.00	6.00	0.00	6.00	-6.00	0.00
Municipal Court	22.00	22.00	22.00	0.00	22.00	-1.00	21.00
Office of Communications	7.00	7.00	6.00	2.00	8.00	0.00	8.00
Planning and Community Development	20.30	18.30	16.80	-0.80	16.00	-0.50	15.50
Police	294.50	295.50	299.00	-9.00	290.00	-3.00	287.00
Public Works	272.00	269.00	256.50	-5.00	251.50	-10.50	241.00
City Totals:	1,244.04	1,236.59	1,195.07	-20.80	1,174.27	-42.40	1,131.87

Footnote: This schedule includes all Full-time positions and only Part-time positions that receive benefits.



Schedule 7 - Authorized Personnel *

Fund/Dept	Division	Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011	
City Attorney									
General Fund									
1000 - 0200 Civil									
	Assistant City Attorney	Full	0.00	4.00	4.00	0.00	4.00	0.00	4.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Chief Asst. City Attorney	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Attorney	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Law Office Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Assistant	Full	0.00	3.00	3.00	0.00	3.00	0.00	3.00
	Legal Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Paralegal	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Department IT Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Deputy City Attorney	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Legal Secretary	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Deputy City Attorney	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			15.00	15.00	15.00	0.00	15.00	0.00	15.00
1000 - 0210 Victims' Assistance Prg									
	Legal Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Victim Assistance Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0230 Criminal									
	Assistant City Prosecutor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Assistant	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Legal Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Paralegal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Assistant City Prosecutor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Secretary	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Legal Specialist	Part	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	7.00	7.00	0.00	7.00	0.00	7.00
Insurance Reserve Fund									
3200 - 3610 Risk Management									
	Claims Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Specialist	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Legal Specialist	Part	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
	City Attorney Totals:		26.00	26.00	26.00	0.00	26.00	0.00	26.00
City Clerk									
General Fund									
1000 - 0150 City Clerk									
	Administrative Assistant II	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Chief Deputy City Clerk	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Clerk Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Deputy City Clerk	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Records Assistant	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Assistant City Clerk	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Citizen Information Specialist	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			5.00	5.00	6.00	3.00	9.00	0.00	9.00
1000 - 0160 Records & Information Mgt									
	Deputy City Clerk	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Records Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			3.00	3.00	2.00	-2.00	0.00	0.00	0.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 0170 Elections									
	City Clerk Specialist	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	City Clerk Totals:		9.00	9.00	9.00	0.00	9.00	0.00	9.00
City Manager									
General Fund									
1000 - 0020 City Manager's Office									
	Assistant to the City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	City Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy City Manager	Full	3.00	3.00	2.00	0.00	2.00	0.00	2.00
	Sr Executive Assistant	Full	2.00	2.00	2.00	1.00	3.00	-1.00	2.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			8.00	8.00	7.00	0.00	7.00	-1.00	6.00
	City Manager Totals:		11.00	11.00	10.00	0.00	10.00	5.00	15.00
1000 - 0025 Intergovernmental Affairs									
	Administrative Assistant II	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Council Assistant	Full	0.00	0.00	0.00	0.00	0.00	4.00	4.00
	Executive Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Grants Coordinator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Intergovernmental Affairs Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Intergovernmental Affairs Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.00	3.00	6.00	9.00
	City Manager Totals:		11.00	11.00	10.00	0.00	10.00	5.00	15.00
Community Services									
General Fund									
1000 - 0039 Commun & Pub Affairs Admin									
	Communications & Public Affairs Direct	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Deputy Director	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	1.00	-1.00	0.00	0.00	0.00
1000 - 0042 Arts Commission									
	Cultural Arts Coordinator	Part	0.50	0.50	0.50	0.00	0.50	0.00	0.50
			0.50	0.50	0.50	0.00	0.50	0.00	0.50
1000 - 1400 Community Services Administration									
	Administrative Assistant II	Part	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Community Services Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep I	Full	0.00	0.00	0.00	2.00	2.00	-0.60	1.40
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Part	1.00	0.50	0.50	-0.50	0.00	0.00	0.00
	Deputy Director	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Sr. Office Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			7.00	6.50	6.50	1.00	7.50	-1.60	5.90
1000 - 1410 Swimming Pools									
	Aquatics Maintenance Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Aquatics Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Coordinator	Part	0.50	0.50	0.63	0.00	0.63	0.00	0.63
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.50	2.50	2.63	0.00	2.63	0.00	2.63



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 1420 Am/Pm Program									
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Coordinator	Full	2.00	2.00	2.00	0.00	2.00	-0.50	1.50
	Recreation Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	5.00	5.00	3.00	0.00	3.00	0.00	3.00
	Recreation Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Customer Services Rep II	Part	0.00	0.00	0.00	0.75	0.75	-0.75	0.00
	Customer Services Representative	Part	0.75	0.75	0.75	-0.75	0.00	0.00	0.00
	Customer Services Representative	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.75	11.75	9.75	0.00	9.75	-1.25	8.50
1000 - 1430 Little Learners Program									
	Recreation Specialist I	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Recreation Specialist II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Aide	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Recreation Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
1000 - 1450 Summer Camp Program									
	Customer Services Rep II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	2.00	2.00	2.00	0.00	2.00	-1.00	1.00
	Customer Services Representative	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			4.00	4.00	4.00	0.00	4.00	-1.00	3.00
1000 - 1470 Special Interest Classes									
	Recreation Coordinator	Part	0.52	0.52	0.52	0.00	0.52	0.00	0.52
	Special Interest Class Spvvr	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.52	1.52	1.52	0.00	1.52	0.00	1.52
1000 - 1480 Sports Programs									
	Recreation Coordinator	Full	2.00	2.00	2.00	1.00	3.00	-1.00	2.00
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			4.00	4.00	4.00	1.00	5.00	-1.00	4.00
1000 - 1490 Senior Program									
	Recreation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Supervisor	Full	0.50	0.50	0.25	0.00	0.25	0.00	0.25
			1.50	1.50	1.25	0.00	1.25	0.00	1.25
1000 - 1500 Adaptive Recreation Program									
	Recreation Coordinator	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Supervisor	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Specialist	Part	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
	Recreation Specialist II	Part	0.00	0.00	0.00	0.50	0.50	-0.50	0.00
			1.50	1.50	1.50	0.00	1.50	-0.50	1.00
1000 - 1510 Special Events Program									
	Marketing Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Recreation Coordinator	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Special Events Coordinator	Full	0.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Special Events Supervisor	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			4.00	4.00	2.00	-2.00	0.00	0.00	0.00
1000 - 1520 Teen Program									
	Teen Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	-1.00	1.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 1530 Community Center									
	Administrative Assistant II	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1531 Community Park									
	Parks & Sports Equip. Mechanic	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Parks & Sports Fac Worker III	Full	0.00	0.00	0.00	2.00	2.00	-1.00	1.00
	Sports Complex Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Groundskeeper	Part	0.00	0.96	0.00	0.00	0.00	0.00	0.00
	Mechanic	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	P/T Groundskeeper	Part	0.96	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Maint. Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	0.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	0.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Small Engine Mechanic	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.96	7.96	7.00	0.00	7.00	-1.00	6.00
1000 - 1532 Rio Vista Rec Center									
	Custodian	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Customer Services Rep I	Full	0.00	0.00	0.00	2.40	2.40	-0.40	2.00
	Recreation Coordinator	Part	0.00	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Programmer	Part	1.75	1.75	1.75	0.00	1.75	0.00	1.75
	Rio Vista Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Fitness Coordinator	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	P/T Custodian	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	3.00	3.00	2.40	-2.40	0.00	0.00	0.00
			11.75	11.25	9.65	0.00	9.65	-0.40	9.25
1000 - 1540 Main Library									
	Customer Services Rep I	Full	0.00	0.00	0.00	0.60	0.60	0.00	0.60
	Librarian	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Librarian	Part	0.00	2.75	2.75	0.00	2.75	0.00	2.75
	Library Assistant I	Part	0.00	0.00	0.00	2.74	2.74	0.00	2.74
	Library Assistant II	Part	0.00	0.00	0.00	1.36	1.36	0.00	1.36
	Library Assistant III	Part	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Library Assistant III	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Library Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Services Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Specialist	Part	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Library Specialist	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Library Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Technology Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sr Librarian	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Circulation Service Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Library Assistant	Part	1.00	1.50	1.50	-1.50	0.00	0.00	0.00
	Library Assistant	Full	6.00	6.00	6.00	-6.00	0.00	0.00	0.00
	Library Clerk	Part	0.00	4.10	4.10	-4.10	0.00	0.00	0.00
	Library Operations Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Part-time Librarian	Part	2.75	0.00	0.00	0.00	0.00	0.00	0.00
	Part-time Library Assistant	Part	0.50	0.00	0.00	0.00	0.00	0.00	0.00
	Part-time Library Clerk	Part	4.10	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	0.00	0.00	0.60	-0.60	0.00	0.00	0.00
			22.35	22.35	21.95	0.00	21.95	0.00	21.95



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 1550 Branch Library									
	Branch Library Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Librarian	Part	0.00	1.05	1.05	0.00	1.05	0.00	1.05
	Librarian	Full	1.00	2.00	3.00	-1.00	2.00	0.00	2.00
	Library Assistant I	Part	0.00	0.00	0.00	2.64	2.64	0.00	2.64
	Library Assistant II	Part	0.00	0.00	0.00	0.63	0.63	0.00	0.63
	Library Services Coordinator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Library Specialist	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Position Reduction - Backfill	Full	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
	Sr Librarian	Full	0.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Branch Librarian	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Library Assistant	Full	1.00	4.00	3.00	-3.00	0.00	0.00	0.00
	Library Clerk	Part	0.00	3.27	3.27	-3.27	0.00	0.00	0.00
	Part-time Librarian	Part	1.60	0.00	0.00	0.00	0.00	0.00	0.00
	Part-time Library Assistant	Part	0.55	0.00	0.00	0.00	0.00	0.00	0.00
	Part-time Library Clerk	Part	3.27	0.00	0.00	0.00	0.00	0.00	0.00
			8.42	13.32	14.32	-2.00	12.32	-1.00	11.32
1000 - 1560 Parks North									
	Administrative Assistant II	Full	0.00	0.00	0.00	0.50	0.50	0.25	0.75
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Parks & Sports Fac Worker I	Part	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Parks & Sports Fac Worker III	Full	0.00	0.00	0.00	9.00	9.00	0.00	9.00
	Parks Manager	Full	0.00	0.00	0.00	0.00	0.00	0.35	0.35
	Parks Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
	Groundskeeper	Part	0.00	0.50	0.50	-0.50	0.00	0.00	0.00
	Parks & Landscape Maint. Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	0.00	9.00	9.00	-9.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	9.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	0.00	2.00	2.00	-2.00	0.00	0.00	0.00
			12.50	13.00	13.00	0.00	13.00	0.60	13.60
1000 - 1570 Parks South									
	Administrative Assistant II	Full	0.00	0.00	0.00	0.50	0.50	0.25	0.75
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Parks & Sports Fac Worker I	Part	0.00	0.00	0.00	0.50	0.50	0.00	0.50
	Parks & Sports Fac Worker III	Full	0.00	0.00	0.00	9.00	9.00	-1.00	8.00
	Parks Manager	Full	0.00	0.00	0.00	0.00	0.00	0.35	0.35
	Parks Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.50	0.50	0.50	-0.50	0.00	0.00	0.00
	Groundskeeper	Part	0.00	0.50	0.50	-0.50	0.00	0.00	0.00
	Parks & Landscape Maint. Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	0.00	10.00	9.00	-9.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	10.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	0.00	2.00	2.00	-2.00	0.00	0.00	0.00
			13.50	14.00	13.00	0.00	13.00	-0.40	12.60
1000 - 1590 Parks Administration									
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Construction Project Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Construction Superintendent	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Groundskeeper	Part	1.60	0.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger	Full	4.00	4.00	0.00	0.00	0.00	0.00	0.00
	Park Ranger Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Parks Manager	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Parks Project Administrator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Parks Projects Coordinator	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	ROW Contract Compliance Officer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Park Ranger	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.60	9.00	2.00	0.00	2.00	-2.00	0.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division	Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011	
1000 - 1600 Contracted Landscape Maintenance									
	Administrative Assistant II	Full	0.00	0.00	0.00	0.00	0.00	0.25	0.25
	Parks Manager	Full	0.00	0.00	0.00	0.00	0.00	0.30	0.30
	Right of Way Contract Supvrs	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
			0.00	1.00	1.00	0.00	1.00	0.55	1.55
Sports Complex Fund									
2000 - 2000 Complex Operations/Maint									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Operations Tech	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Irrigation Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Marketing Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Parks & Sports Fac Crew Leader	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Parks & Sports Fac Worker II	Full	0.00	0.00	0.00	5.00	5.00	-3.00	2.00
	Parks & Sports Fac Worker III	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recreation Coordinator	Full	0.00	0.00	0.00	0.00	0.00	0.50	0.50
	Sports Complex Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Complex Ops Coordinator	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sports Complex Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sports Facilities Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Building Maintenance Worker	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Building Utility Worker	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Groundskeeper	Full	0.00	5.00	5.00	-5.00	0.00	0.00	0.00
	P/T Groundskeeper	Part	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Parks & Landscape Worker	Full	0.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Parks & R.O.W. Maint Worker	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Programs Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Recreation Supervisor	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Parks & R.O.W. Maint Wk	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Parks/Landscape Maintenance	Full	0.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Senior Parks/Landscape Mnt Wrk	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Special Events Coordinator	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Sports Maintenance Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sports Operations Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sports Operations Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			16.00	19.00	18.00	1.00	19.00	-3.50	15.50
Adult Day Program Fund									
7180 - 7250 Adult Day Prg Grant									
	Recreation Coordinator	Full	0.50	0.50	0.50	0.00	0.50	0.00	0.50
	Recreation Programmer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recreation Specialist I	Part	0.00	0.00	0.00	2.22	2.22	0.00	2.22
	Recreation Specialist II	Part	0.00	0.00	0.00	1.43	1.43	0.00	1.43
	Recreation Supervisor	Full	0.00	0.00	0.25	0.00	0.25	0.00	0.25
	Recreation Aide	Part	2.96	2.96	2.22	-2.22	0.00	0.00	0.00
	Recreation Specialist	Part	1.43	1.43	1.43	-1.43	0.00	0.00	0.00
			5.89	5.89	5.40	0.00	5.40	0.00	5.40
Community Services Totals:			157.24	163.54	146.97	-2.00	144.97	-13.50	131.47



Schedule 7 - Authorized Personnel *

Fund/Dept	Division	Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011	
Economic Development Services									
General Fund									
1000 - 0351 Economic Development Administration									
	Economic Development Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.50	0.50
	Associate Engineer	Part	0.00	0.00	0.80	-0.80	0.00	0.00	0.00
	Associate Planner	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Business Analyst	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Business Development Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Civil Engineer	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Civil Engineer	Part	0.00	0.00	0.50	-0.50	0.00	0.00	0.00
	Development Plan Reviewer	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Economic Development Analyst	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Economic Development Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Economic Development Manager	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Engineering Supervisor	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Planning Technician	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Senior Permit Specialist	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			5.00	5.00	13.30	-10.30	3.00	-0.50	2.50
1000 - 0352 Economic Development									
	Business Development Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Economic Development Analyst	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Economic Development Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Economic Development Manager	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
			0.00	0.00	0.00	3.00	3.00	1.00	4.00
1000 - 0650 Building Safety									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Building Inspector I	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Building Inspector II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Building Inspector III	Full	0.00	0.00	0.00	5.00	5.00	-2.00	3.00
	Building Safety Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Building Safety Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Development Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Development Technician II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Plans Examiner I	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Plans Examiner II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Building Inspection Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Building Inspector	Full	6.00	5.00	2.00	-2.00	0.00	0.00	0.00
	Permit Assistant	Full	2.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Permit Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Plans Examiner	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Senior Building Inspector	Full	6.00	5.00	5.00	-5.00	0.00	0.00	0.00
	Senior Permit Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Plans Examiner	Full	3.00	3.00	2.00	-2.00	0.00	0.00	0.00
			25.00	23.00	18.00	-2.00	16.00	-2.00	14.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 0810 Development Engineering									
	Associate Engineer	Part	0.00	0.00	0.00	0.80	0.80	0.00	0.80
	Associate Engineer	Full	1.00	1.00	0.00	1.00	1.00	0.00	1.00
	Associate Planner	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Civil Engineer	Part	0.00	0.50	0.00	0.50	0.50	0.00	0.50
	Development Plan Reviewer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Engineering Supervisor	Full	0.00	1.00	0.00	1.00	1.00	0.00	1.00
	Engineering Technician II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Planning Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Assistant City Engineer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
	Engineering Supervisor	Part	0.00	0.75	0.00	0.00	0.00	0.00	0.00
	Permit Specialist	Full	2.00	2.00	0.00	0.00	0.00	0.00	0.00
	Senior Civil Engineer	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Engineering Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Permit Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			11.00	9.25	0.00	7.30	7.30	0.00	7.30
Economic Development Services Totals:			41.00	37.25	31.30	-2.00	29.30	-1.50	27.80
Engineering									
General Fund									
1000 - 0750 Engineering Admin									
	Engineering Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Property Management Agent	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Management Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Real Property Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Engineering Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	0.00	0.00	0.00	2.00	2.00	-2.00	0.00
	Real Property Administrator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.00	7.00	7.00	1.00	8.00	-2.00	6.00
1000 - 0812 Capital Engineering									
	Assistant City Engineer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Associate Engineer	Full	1.00	0.00	0.00	1.00	1.00	0.00	1.00
	Civil Engineer	Full	4.00	4.00	6.00	-3.00	3.00	0.00	3.00
	Engineering Supervisor	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Engineering Supervisor	Part	0.00	0.00	0.75	0.00	0.75	0.00	0.75
	Management Assistant	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Sr Civil Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Permit Specialist	Full	1.00	1.00	2.00	-2.00	0.00	0.00	0.00
			10.00	9.00	13.75	-5.00	8.75	1.00	9.75
1000 - 0813 Design and Construction									
	Civil Engineer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Construction Project Coordinator	Full	0.00	0.00	3.00	-1.00	2.00	0.00	2.00
	Design & Construction Div Mgr	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Parks Projects Coordinator	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
			0.00	0.00	5.00	0.00	5.00	1.00	6.00
1000 - 0820 Eng Inspection Svc									
	Engineering Inspection Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Engineering Inspector	Full	0.00	0.00	0.00	8.00	8.00	0.00	8.00
	Lead Engineering Inspector	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Off-Site Inspection Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Off-Site Inspector	Full	8.00	8.00	8.00	-8.00	0.00	0.00	0.00
	Senior Off-Site Inspector	Full	3.00	2.00	2.00	-2.00	0.00	0.00	0.00
			12.00	11.00	11.00	0.00	11.00	0.00	11.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division	Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
Public Works-Facilities Fund								
3250 - 3710 Design & Construction								
	Construction Project Coordinator	Full	3.00	3.00	0.00	0.00	0.00	0.00
	Design and Construction Division Mana	Full	1.00	1.00	0.00	0.00	0.00	0.00
			4.00	4.00	0.00	0.00	0.00	0.00
Streets Fund								
7000 - 7043 Traffic Engineering								
	Assistant City Traffic Engineer	Full	2.00	2.00	2.00	0.00	2.00	2.00
	City Traffic Engineer	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Engineering Technician II	Full	0.00	0.00	0.00	1.00	1.00	1.00
	Traffic Signal System Specialist	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Transportation Planning Engineer	Full	2.00	2.00	2.00	0.00	2.00	2.00
	Administrative Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00
	Senior Engineering Technician	Full	2.00	2.00	1.00	-1.00	0.00	0.00
			9.00	9.00	7.00	0.00	7.00	7.00
Engineering Totals:			42.00	40.00	43.75	-4.00	39.75	39.75
Finance								
General Fund								
1000 - 0400 Finance Admin								
	Finance & Accounting Asst	Full	0.00	1.00	1.00	0.00	1.00	1.00
	Finance Director	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Executive Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	2.00
1000 - 0410 Financial Services								
	Accountant	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Accounting Supervisor	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Accounting Technician II	Full	0.00	0.00	0.00	2.00	2.00	2.00
	Accounting Technician III	Full	0.00	0.00	0.00	1.00	1.00	1.00
	Financial Services Manager	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Financial Systems Supervisor	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Payroll Specialist	Full	2.00	2.00	2.00	0.00	2.00	2.00
	Payroll Supervisor	Full	0.00	1.00	1.00	0.00	1.00	1.00
	Sr Accountant	Full	3.00	3.00	2.00	0.00	2.00	2.00
	Sr Accountant	Part	0.00	0.00	0.75	0.00	0.75	0.75
	Accounting Specialist	Full	3.00	3.00	2.00	-2.00	0.00	0.00
	Payroll Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00
	Senior Accounting Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00
			14.00	14.00	12.75	0.00	12.75	12.75
1000 - 0420 Sales Tax & Audit								
	Associate Sales Tax Auditor	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Customer Services Rep II	Full	0.00	0.00	0.00	2.00	2.00	2.00
	Customer Services Rep III	Full	0.00	0.00	0.00	1.00	1.00	1.00
	Revenue Collection Specialist	Full	0.00	0.00	0.00	1.00	1.00	1.00
	Sales Tax & Licensing Supervisor	Full	1.00	1.00	1.00	0.00	1.00	1.00
	Sales Tax Auditor	Full	3.00	3.00	3.00	0.00	3.00	3.00
	Business License Inspector	Full	1.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Representative	Full	2.00	2.00	2.00	-2.00	0.00	0.00
	Revenue Collections Spec	Full	0.00	1.00	1.00	-1.00	0.00	0.00
	Senior Customer Services Rep	Full	1.00	1.00	1.00	-1.00	0.00	0.00
			9.00	9.00	9.00	0.00	9.00	9.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 0440 Materials Management									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Buyer I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Buyer II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Contract Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Contract Officer	Full	4.00	3.00	2.00	-1.00	1.00	0.00	1.00
	Materials Management Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Materials Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Buyer	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Procurement Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			10.00	10.00	9.00	-1.00	8.00	-1.00	7.00
1000 - 0490 Treasury Management									
	Sr Accountant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Treasury Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 0500 Inventory Control									
	Buyer I	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Inventory Control Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Storekeeper I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Storekeeper II	Full	0.00	0.00	0.00	2.00	2.00	-1.00	1.00
	Procurement Specialist	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Storekeeper	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Storekeeper Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			6.00	6.00	6.00	0.00	6.00	-1.00	5.00
	Finance Totals:		43.00	43.00	40.75	-1.00	39.75	-2.00	37.75
Finance Utilities									
General Fund									
1000 - 0450 Customer Service									
	Customer Services Rep I	Full	0.00	0.00	0.00	12.00	12.00	0.00	12.00
	Lead Customer Services Rep	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Customer Services Representative	Full	13.00	13.00	13.00	-13.00	0.00	0.00	0.00
	Customer Services Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Customer Services Rep	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Utility Services Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
			16.00	16.00	15.00	-1.00	14.00	0.00	14.00
1000 - 0460 Revenue Administration									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Revenue Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Revenue Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Cost and Rate Analyst	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Financial Systems Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			6.00	6.00	6.00	0.00	6.00	-1.00	5.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 0470 Meter Services									
	Administrative Assistant I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Lead Water Meter Technician	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Meter Technician I	Full	0.00	0.00	0.00	6.00	6.00	0.00	6.00
	Water Meter Technician II	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Meter Services Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	2.00	1.00	-1.00	0.00	0.00	0.00
	Utility Worker	Full	9.00	9.00	9.00	-9.00	0.00	0.00	0.00
	Water Service Field Representative	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			15.00	15.00	14.00	0.00	14.00	0.00	14.00
1000 - 0480 Revenue Recovery									
	Accounting Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Customer Services Rep II	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Lead Customer Services Rep	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Revenue Collection Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Utility Services Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Accounting Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Billing & Collection Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Customer Services Representative	Full	3.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Senior Customer Services Rep	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			8.00	8.00	8.00	1.00	9.00	0.00	9.00
	Finance Utilities Totals:		45.00	45.00	43.00	0.00	43.00	-1.00	42.00
Fire									
General Fund									
1000 - 1200 Fire Admin									
	Administrative Assistant II	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	0.00	1.00	2.00	-2.00	0.00	0.00	0.00
	Fire Administrative Services Manager	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Management Assistant	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	1.00	0.00	0.00	0.00	0.00	0.00
			6.00	7.00	6.00	0.00	6.00	-1.00	5.00
1000 - 1210 Fire Prevention									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Fire and Life Safety Educ Spec	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Fire Marshal	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Prevention Inspector	Full	2.00	4.00	4.00	0.00	4.00	-1.00	3.00
	Fire Prevention Inspector Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plans Examiner II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Fire and Life Safety Ed Spec	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Fire Inspector	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Fire Protection Engineer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Permit Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Plans Examiner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Plans Examiner	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			13.00	10.00	9.00	0.00	9.00	-1.00	8.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 1220 Fire Support Services									
	Automotive Technician II	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Deputy Fire Chief	Full	1.00	1.00	0.00	0.00	0.00	1.00	1.00
	Fire Physical Resources Spvrs	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Administrative Assistant I	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Fire Inventory Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Mechanic	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Senior Mechanic	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.00	6.00	5.00	0.00	5.00	0.00	5.00
1000 - 1230 Emergency Medical Services									
	EMS Chief	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	EMS Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1240 Fire Training									
	Fire Captain	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fire Training Chief	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Fire Battalion Chief	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
1000 - 1250 Emergency Management									
	Emergency Preparedness Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
			1.00	1.00	1.00	0.00	1.00	0.00	1.00
1000 - 1260 Fire Operations									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Deputy Fire Chief	Full	1.00	1.00	4.00	0.00	4.00	-1.00	3.00
	Fire Battalion Chief	Full	6.00	6.00	3.00	0.00	3.00	0.00	3.00
	Fire Battalion Support Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Fire Captain	Full	33.00	33.00	33.00	0.00	33.00	0.00	33.00
	Fire Engineer	Full	32.00	32.00	32.00	0.00	32.00	0.00	32.00
	Firefighter	Full	64.00	64.00	64.00	0.00	64.00	0.00	64.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			142.00	142.00	142.00	0.00	142.00	-1.00	141.00
	Fire Totals:		173.00	170.00	167.00	0.00	167.00	-3.00	164.00
Human Resources									
General Fund									
1000 - 0060 Safety Management									
	Safety & Training Officer	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Safety Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Training & Development Coord.	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
			2.00	2.00	2.00	0.00	2.00	-2.00	0.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division	Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011	
1000 - 0070 Human Resources									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Apprenticeship Program Coord.	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Benefits Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Compensation Administrator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Analyst	Full	3.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Human Resources Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Human Resources Manager	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Human Resources Specialist	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Sr Human Resources Consultant	Full	4.00	4.00	3.00	0.00	3.00	0.00	3.00
	Training & Development Coord.	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Administrative Assistant	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Department IT Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Deputy Human Resources Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Human Resource Assistant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			17.00	17.00	17.00	0.00	17.00	1.00	18.00
	Human Resources Totals:		19.00	19.00	19.00	0.00	19.00	-1.00	18.00
Information Technology									
Information Technology Fund									
3300 - 3750 IT Operations									
	Information Technology Director	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Operations Division Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Security Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technical Support Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Technician I	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	IT Technician II	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Network Administrator	Full	3.00	3.00	3.00	0.00	3.00	0.00	3.00
	Network Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Network Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Position Reduction - Backfill	Full	0.00	0.00	0.00	0.00	0.00	-3.00	-3.00
	Systems Engineer	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	IT Infrastructure Technician	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	IT Project Coordinator	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	IT Technician	Full	3.00	3.00	2.00	-2.00	0.00	0.00	0.00
	Network Support Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior IT Technician	Full	5.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Sr. Applications Development Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			23.00	23.00	21.00	0.00	21.00	-5.00	16.00
3300 - 3751 IT Development Services									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Application Systems Analyst	Full	0.00	7.00	7.00	0.00	7.00	0.60	7.60
	Database Administrator	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	GIS Technician II	Full	0.00	0.00	0.00	5.00	5.00	0.00	5.00
	IT GIS Analyst	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT GIS Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	IT Project Manager	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	IT Technical Support Supervisor	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Sr Application Systems Analyst	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Applications Development Analyst	Full	7.00	0.00	0.00	0.00	0.00	0.00	0.00
	GIS Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	IT Development Services Manager	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior IT Project Consultant	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Applications Development Analyst	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Web Designer/Developer	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Webmaster	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			22.00	22.00	21.00	2.00	23.00	0.60	23.60



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
3300 - 3760 Radio System Operations									
	Radio Systems Engineer	Full	1.00	2.00	2.00	0.00	2.00	0.00	2.00
	Systems Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Information Technology Totals:		47.00	47.00	44.00	2.00	46.00	-4.40	41.60

Management and Budget

General Fund

1000 - 0430 Budget Office

	Budget Coordinator	Full	0.00	1.00	2.00	0.00	2.00	0.00	2.00
	Cost and Rate Analyst	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Management & Budget Director	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Assistant	Full	1.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Sr Budget Analyst	Full	1.00	2.00	1.00	1.00	2.00	0.00	2.00
	Budget Analyst	Full	3.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Budget Director	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Grants Coordinator	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
			7.00	7.00	8.00	-1.00	7.00	0.00	7.00

1000 - 0431 Development Agreement Administration

	Development Agreement Coordinator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			2.00	1.00	0.00	0.00	0.00	0.00	0.00

Management and Budget Totals: **9.00** **8.00** **8.00** **-1.00** **7.00** **0.00** **7.00**

Mayor and Council

General Fund

1000 - 0010 Mayor & City Council

	Administrative Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Administrative Assistant II	Full	0.00	0.00	0.00	2.00	2.00	-2.00	0.00
	Council Assistant	Full	4.00	4.00	4.00	0.00	4.00	-4.00	0.00
			6.00	6.00	6.00	0.00	6.00	-6.00	0.00

Mayor and Council Totals: **6.00** **6.00** **6.00** **0.00** **6.00** **-6.00** **0.00**

Municipal Court

General Fund

1000 - 0250 Municipal Court

	Court Administrator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Judicial Assistant	Full	11.00	11.00	11.00	0.00	11.00	0.00	11.00
	Judicial Assistant Supervisor	Full	2.00	2.00	2.00	0.00	2.00	-1.00	1.00
	Lead Judicial Assistant	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Municipal Judge	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Municipal Security Guard	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Guard	Full	4.00	0.00	0.00	0.00	0.00	0.00	0.00
	Judicial Collections Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Security Guard	Full	0.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Senior Judicial Assistant	Full	2.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Sr Security Guard	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			22.00	22.00	22.00	0.00	22.00	-1.00	21.00

Municipal Court Totals: **22.00** **22.00** **22.00** **0.00** **22.00** **-1.00** **21.00**



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
Office of Communications									
General Fund									
1000 - 0040 Public Information Office									
	Public Affairs Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Web Designer/Developer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Webmaster	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Citizen Information Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	3.00	2.00	5.00	0.00	5.00
1000 - 0041 Peoria Channel 11									
	Video Production Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Video Production Specialist	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
Office of Communications Totals:			7.00	7.00	6.00	2.00	8.00	0.00	8.00
Planning and Community Development									
General Fund									
1000 - 0570 Neighborhood Coordination									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	-0.25	0.75
	Neighborhood & Revital. Admin.	Full	0.00	0.00	0.00	0.80	0.80	0.00	0.80
	Neighborhood Imp. Specialist	Full	1.00	1.00	1.00	0.00	1.00	-0.47	0.53
	Neighborhood Programs Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Analyst	Part	0.80	0.80	0.80	-0.80	0.00	0.00	0.00
	Neighborhood Services Coordinator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Neighborhood Services Manager	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
			4.05	4.05	3.80	0.00	3.80	-0.72	3.08
1000 - 0600 Community Dev Administration									
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.50	0.50
	Planning & Comm Dev Director	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Community Development Director	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr Management Analyst	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
			5.00	5.00	4.00	-1.00	3.00	-0.50	2.50
1000 - 0610 Planning									
	Planner	Full	4.00	2.00	2.00	0.00	2.00	0.00	2.00
	Planning Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Planning Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Sr Planner	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Associate Planner	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Development Plan Reviewer	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Parks Project Administrator	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Planning Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Principal Planner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.00	9.00	8.00	-2.00	6.00	0.00	6.00
1000 - 0620 Systems Planning									
	Parks Project Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utilities Engineering Manager	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
			0.00	0.00	0.00	2.00	2.00	0.00	2.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
Community Development Block Grant Fund									
7110 - 7160 Comm Dev Block Grant									
	Administrative Assistant II	Full	0.00	0.00	0.00	0.00	0.00	0.25	0.25
	Code Technician	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Neighborhood & Revital. Admin.	Full	0.00	0.00	0.00	0.20	0.20	0.00	0.20
	Neighborhood Imp. Specialist	Full	0.00	0.00	0.00	0.00	0.00	0.47	0.47
	Neighborhood Services Manager	Full	0.25	0.25	0.00	0.00	0.00	0.00	0.00
			0.25	0.25	1.00	0.20	1.20	0.72	1.92
Planning and Community Development Totals:			20.30	18.30	16.80	-0.80	16.00	-0.50	15.50
Police									
General Fund									
1000 - 0550 Neighborhood Services									
	Administrative Assistant II	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Animal Control Officer	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Code Compliance Officer	Full	5.00	5.00	5.00	0.00	5.00	0.00	5.00
	Code Compliance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Park Ranger	Full	0.00	0.00	4.00	-3.00	1.00	0.00	1.00
	Police Manager	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Police Services Officer	Full	0.00	0.00	4.00	-1.00	3.00	1.00	4.00
	Police Special Services Supv	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Public Education Specialist	Full	0.00	0.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Code Technician	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Neighborhood Services Manager	Full	0.50	0.50	0.00	0.00	0.00	0.00	0.00
	Park Ranger Supervisor	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
			8.50	8.50	18.00	1.00	19.00	1.00	20.00
1000 - 1000 Police Administration									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Services Spvrs	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Director of Police	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Deputy Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Chief	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Commander	Full	1.00	1.00	2.00	-1.00	1.00	0.00	1.00
	Police Lieutenant	Full	2.00	3.00	3.00	-1.00	2.00	0.00	2.00
	Police Sergeant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Position Reduction - Backfill	Full	0.00	0.00	0.00	0.00	0.00	-1.00	-1.00
	Public Information Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Crime Analyst	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Police Officer	Full	1.00	0.00	2.00	-2.00	0.00	0.00	0.00
	Police Services Officer	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
	Public Education Specialist	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			18.00	18.00	19.00	-8.00	11.00	-1.00	10.00
1000 - 1010 Criminal Investigation									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Civilian Investigator	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Crime Scene Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Pawn Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Investigative Officer	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	22.00	22.00	22.00	0.00	22.00	-3.00	19.00
	Police Sergeant	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Police Services Officer	Full	3.00	3.00	3.00	-2.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			34.00	35.00	35.00	-1.00	34.00	-3.00	31.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 1020 Patrol Services - South									
	Administrative Assistant II	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Civilian Investigator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Police Commander	Full	1.00	1.00	1.00	1.00	2.00	0.00	2.00
	Police Lieutenant	Full	6.00	5.00	5.00	-2.00	3.00	0.00	3.00
	Police Officer	Full	100.00	100.00	99.00	-43.00	56.00	7.00	63.00
	Police Sergeant	Full	15.00	15.00	15.00	-7.00	8.00	1.00	9.00
	Police Services Officer	Full	9.00	5.00	5.00	0.00	5.00	3.00	8.00
	Vehicle Impound Coordinator	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Administrative Assistant	Full	1.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Police Support Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			133.00	128.00	127.00	-51.00	76.00	13.00	89.00
1000 - 1021 Patrol Services - North									
	Police Lieutenant	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Police Officer	Full	0.00	0.00	0.00	38.00	38.00	6.00	44.00
	Police Sergeant	Full	0.00	0.00	0.00	7.00	7.00	1.00	8.00
			0.00	0.00	0.00	47.00	47.00	7.00	54.00
1000 - 1025 Operations Support									
	Police Lieutenant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Officer	Full	21.00	25.00	25.00	0.00	25.00	-10.00	15.00
	Police Sergeant	Full	4.00	5.00	5.00	0.00	5.00	-3.00	2.00
	Civilian Investigator	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Police Services Officer	Full	1.00	9.00	5.00	0.00	5.00	-5.00	0.00
	Police Support Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Vehicle Impound Coordinator	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
			28.00	42.00	38.00	0.00	38.00	-20.00	18.00
1000 - 1030 Pd Technical Support									
	Police Officer	Full	2.00	0.00	0.00	0.00	0.00	2.00	2.00
	Police Property Evidence Tech	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Police Sergeant	Full	1.00	0.00	0.00	0.00	0.00	1.00	1.00
	Police Services Officer	Full	10.00	4.00	4.00	-4.00	0.00	2.00	2.00
	Police Support Assistant	Full	9.00	9.00	10.00	-4.00	6.00	0.00	6.00
	Property & Evidence Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Crime Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Police Records Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Police Technical Services Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Records Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			28.00	15.00	15.00	-5.00	10.00	5.00	15.00
1000 - 1040 Staff Services									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Assistant	Full	0.00	2.00	2.00	0.00	2.00	0.00	2.00
	Police Lieutenant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Officer	Full	3.00	3.00	3.00	2.00	5.00	-2.00	3.00
	Police Sergeant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Bureau Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	3.00	0.00	0.00	0.00	0.00	0.00	0.00
	Police Manager	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Police Services Officer	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
			9.00	8.00	7.00	4.00	11.00	-3.00	8.00
1000 - 1050 Pd Communications									
	Communications Specialist	Full	26.00	26.00	26.00	0.00	26.00	0.00	26.00
	Communications Supervisor	Full	6.00	6.00	6.00	0.00	6.00	0.00	6.00
	Police Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Police Services Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Communications Bureau Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Police Support Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			34.00	35.00	35.00	-1.00	34.00	0.00	34.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
1000 - 1060 Strategic Planning									
	Accreditation/Compliance Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Crime Analyst	Full	0.00	1.00	1.00	1.00	2.00	0.00	2.00
	Management Assistant	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Police Equipment Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Police Support Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Accreditation/Compliance Coord	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Management Analyst	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Police Bureau Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Police Manager	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Police Records Supervisor	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Police Sergeant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			2.00	6.00	5.00	5.00	10.00	-2.00	8.00
	Police Totals:		294.50	295.50	299.00	-9.00	290.00	-3.00	287.00
Public Works									
General Fund									
1000 - 0900 Public Works Administration									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Dep Director PW - Utilities	Full	0.00	0.00	0.00	1.00	1.00	-0.25	0.75
	Executive Assistant	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	1.00	0.00	1.00	-0.50	0.50
	Public Works & Utilities Dir	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Assistant City Engineer	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Public Works Director	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			4.00	4.00	5.00	0.00	5.00	-0.75	4.25
Water Utility Fund									
2050 - 2050 Utilities-Water/Ww Admin									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Dep Director PW - Utilities	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	2.00	2.00	0.00	2.00	-1.00	1.00
	Sr Management Analyst	Full	0.00	0.00	0.00	0.00	0.00	1.00	1.00
	Administrative Assistant	Full	2.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Deputy Utilities Director	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Deputy Utility Director	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Executive Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Management Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Utilities Director	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			8.00	12.00	11.00	-6.00	5.00	0.00	5.00
2050 - 2055 Utilities Operations Admin									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Instrument Control Tech II	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Lead Instrument Control Tech	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Maintenance & Inv. Supt. Asst.	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	SCADA Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Instrumentation Technician	Full	3.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Planner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Instrumentation Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Applications Development Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Service Examiner	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			11.00	8.00	8.00	1.00	9.00	0.00	9.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
2050 - 2060 Greenway Potbl Wtr Trt Plant									
	Lead Utility Plant Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Utility Plant Operator II	Full	0.00	0.00	0.00	5.00	5.00	0.60	5.60
	Utility Treatment Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plant Operations Specialist	Full	6.00	5.00	5.00	-5.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	0.00	3.00	3.00	-3.00	0.00	0.00	0.00
			8.00	10.00	10.00	0.00	10.00	0.60	10.60
2050 - 2061 Quintero Treatment Plant									
	Utility Plant Operator II	Full	0.00	0.00	0.00	1.00	1.00	-0.60	0.40
	Plant Operations Specialist	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			1.00	1.00	1.00	0.00	1.00	-0.60	0.40
2050 - 2070 Production Svcs									
	Lead Utility System Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.20	0.20	0.20	0.00	0.20	0.00	0.20
	Utility Supervisor	Full	0.60	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Utility System Operator II	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Senior Equipment Operator	Full	0.40	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Technician	Full	0.20	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	0.60	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility System Operator	Full	0.60	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Technician	Full	0.80	3.00	3.00	-3.00	0.00	0.00	0.00
	Utility Worker	Full	2.20	2.00	2.00	-2.00	0.00	0.00	0.00
			5.60	8.20	8.20	-1.00	7.20	0.00	7.20
2050 - 2080 Distribution Services									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.55	0.55	0.55	0.00	0.55	0.00	0.55
	Utility Supervisor	Full	1.65	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Utility System Operator II	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Management Assistant	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Senior Equipment Operator	Full	1.10	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Utility Technician	Full	0.55	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	1.65	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility System Operator	Full	1.65	1.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	2.20	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Worker	Full	6.05	4.00	4.00	-4.00	0.00	0.00	0.00
			16.40	9.55	8.55	3.00	11.55	-1.00	10.55
2050 - 2090 Blue Staking									
	Utility Locator II	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Utility Locator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Technician	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			3.00	3.00	3.00	0.00	3.00	0.00	3.00
2050 - 2120 Water Resources/Conservation									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Technician	Full	0.00	0.00	0.00	0.00	0.00	0.50	0.50
	Management Assistant	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Recycling Technician	Full	0.00	0.00	0.00	0.00	0.00	0.50	0.50
	Water Conservation Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Resources Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Water Resources Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Department IT Analyst	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior GIS Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Systems Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Water Conservation Specialist	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Water Resources Coordinator	Full	1.00	1.00	1.00	0.00	1.00	-1.00	0.00
			7.00	5.00	5.00	2.00	7.00	-1.00	6.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
2050 - 2130 Utilities Engineering									
	Administrative Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Assistant City Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Associate Civil Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Civil Engineer	Full	2.00	3.00	0.00	0.00	0.00	0.00	0.00
	Construction Superintendent	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Engineering Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Engineering Technician II	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Senior Civil Engineer	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Engineering Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior GIS Technician	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utilities Engineering Manager	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			8.00	8.00	4.00	-3.00	1.00	-1.00	0.00
2050 - 2135 Utilities Environmental									
	Cross Connection Specialist	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Environmental Quality Assurance Offic	Full	2.00	1.00	1.00	0.00	1.00	0.00	1.00
	Laboratory Technician	Full	2.00	2.00	2.00	0.00	2.00	0.00	2.00
	Programs Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Waste Reduction Administrator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Environmental Program Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Environmental Program Manager	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Water Quality Inspector	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Water Quality Inspector	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			7.00	8.00	8.00	-2.00	6.00	0.00	6.00
Wastewater Utility Fund									
2400 - 2470 Beardsley Water Reclamation Facility									
	Lead Utility Plant Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Treatment Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Plant Operations Specialist	Full	2.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Utility Supervisor	Full	0.00	0.00	1.00	-1.00	0.00	0.00	0.00
	Utility Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			4.00	4.00	5.00	-1.00	4.00	0.00	4.00
2400 - 2480 Ww Collection/Prevention									
	Lead Utility System Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utilities Operations Manager	Full	0.25	0.25	0.25	0.00	0.25	0.00	0.25
	Utility Supervisor	Full	0.75	1.00	1.00	0.00	1.00	0.00	1.00
	Utility System Operator I	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Utility System Operator II	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Senior Equipment Operator	Full	0.50	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Utility Technician	Full	0.25	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Utility Worker	Full	0.75	0.00	0.00	0.00	0.00	0.00	0.00
	Utility System Operator	Full	0.75	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Technician	Full	1.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Utility Worker	Full	2.75	4.00	2.00	-2.00	0.00	0.00	0.00
			7.00	10.25	8.25	-1.00	7.25	0.00	7.25
2400 - 2490 Ww Industrial Users									
	Environmental Quality Assurance Offic	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Lead Water Quality Inspector	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility System Operator II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Water Quality Inspector	Full	2.00	2.00	2.00	1.00	3.00	0.00	3.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			3.00	3.00	3.00	3.00	6.00	0.00	6.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division	Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011	
2400 - 2495 Jomax Water Reclamation Facility									
	Utility Plant Operator II	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Utility Treatment Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Plant Operations Specialist	Full	0.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Utility Collections & Treatment Supervis	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility System Operator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Treatment Operator	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	3.00	3.00	0.00	3.00	0.00	3.00
2400 - 2496 Butler Water Reclamation Facility									
	Lead Utility Plant Operator	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Utility Mechanic II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Plant Operator I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Utility Plant Operator II	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Utility Treatment Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Instrumentation Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Plant Operations Specialist	Full	2.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Senior Plant Operations Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Utility Collections & Treatment Supervis	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Utility Technician	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			7.00	8.00	8.00	1.00	9.00	0.00	9.00
Commercial Sanitation Fund									
2590 - 2720 Commercial Collection									
	Equipment Operator	Full	3.00	3.00	5.00	0.00	5.00	0.00	5.00
	Lead Equipment Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	0.20	0.20	1.00	0.00	1.00	0.00	1.00
	Solid Waste Worker	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Sanitation Worker	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.20	5.20	8.00	0.00	8.00	0.00	8.00
Residential Sanitation Fund									
2600 - 2750 Solid Waste Admin									
	Administrative Assistant I	Full	0.00	0.00	0.00	2.00	2.00	-0.50	1.50
	Programs Assistant	Full	0.00	1.00	1.00	0.00	1.00	-0.25	0.75
	Solid Waste Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sanitation Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
			4.00	4.00	4.00	0.00	4.00	-0.75	3.25
2600 - 2760 Residential Collection									
	Equipment Operator	Full	26.00	16.00	15.00	0.00	15.00	0.00	15.00
	Lead Equipment Operator	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Solid Waste Supervisor	Full	2.80	1.80	1.00	0.00	1.00	0.00	1.00
	Sanitation Worker	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	3.00	2.00	2.00	-2.00	0.00	0.00	0.00
			33.80	19.80	18.00	0.00	18.00	0.00	18.00
2600 - 2770 Residential Recycling									
	Equipment Operator	Full	0.00	10.00	10.00	0.00	10.00	0.00	10.00
	Lead Equipment Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Solid Waste Supervisor	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Senior Equipment Operator	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
			0.00	12.00	12.00	0.00	12.00	0.00	12.00
2600 - 2810 Environmental Services									
	Environmental Technician	Full	0.00	0.00	0.00	0.00	0.00	0.50	0.50
	Recycling Coordinator	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Recycling Technician	Full	2.00	2.00	2.00	0.00	2.00	-1.50	0.50
	Equipment Operator	Full	1.00	1.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	3.00	0.00	3.00	-1.00	2.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
Storm Water Drainage System Fund									
2700 - 2900 Storm Drain - NPDES									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Lead Transportation Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	0.00	0.00	0.00	0.00	0.00	0.20	0.20
	Transportation Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Transportation Technician II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Equipment Operator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Storm Water Maintenance Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Street Maintenance Superintendent	Full	0.00	0.00	1.00	0.00	1.00	-1.00	0.00
	Street Maintenance Supervisor	Full	0.00	1.00	0.00	0.00	0.00	0.00	0.00
	Street Maintenance Worker	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.00	5.00	5.00	0.00	5.00	-0.80	4.20
Fleet Maintenance Fund									
3000 - 3420 Fleet Maintenance									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Automotive Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Automotive Technician II	Full	0.00	0.00	0.00	7.00	7.00	0.00	7.00
	Dep Director PW - Utilities	Full	0.00	0.00	0.00	0.00	0.00	0.25	0.25
	Fleet Manager	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Fleet Supervisor	Full	1.00	2.00	1.00	0.00	1.00	0.00	1.00
	Lead Automotive Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Management Analyst	Full	1.00	1.00	0.00	0.00	0.00	0.50	0.50
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Mechanic	Full	7.00	7.00	7.00	-7.00	0.00	0.00	0.00
	Mechanic Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Mechanic Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Mechanic	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			15.00	15.00	13.00	-1.00	12.00	0.75	12.75
Public Works-Facilities Fund									
3250 - 3650 Facilities Admin									
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Business Analyst	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Manager	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Department IT Coordinator	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Facilities/Transit Operations Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			4.00	4.00	4.00	-1.00	3.00	0.00	3.00
3250 - 3660 Custodial Services									
	Custodian	Full	10.00	11.00	11.00	-5.00	6.00	0.00	6.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician I	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Custodian	Part	0.00	1.25	0.50	-0.50	0.00	0.00	0.00
	P/T Custodian	Part	1.50	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Custodian	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			13.50	14.25	13.50	-3.50	10.00	0.00	10.00
3250 - 3661 Nighttime Facilities Services									
	Custodian	Full	3.00	3.00	2.00	5.00	7.00	-2.00	5.00
	Custodian	Part	0.00	1.25	1.25	0.50	1.75	0.00	1.75
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Operations Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Lead Custodian	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Building Maintenance Worker	Full	0.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Building Utility Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	P/T Custodian	Part	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Custodian	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	6.25	5.25	8.50	13.75	-2.00	11.75



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
3250 - 3670 Building Maintenance									
	Building Utility Worker	Full	4.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Facilities Maintenance Supervisor	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Facilities Specialist	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			6.00	6.00	6.00	-6.00	0.00	0.00	0.00
3250 - 3690 Facilities Operating Projects									
	Civil Engineer	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Construction Project Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Construction Superintendent	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Maintenance Supervisor	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Facilities Project Coordinator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
			0.00	0.00	0.00	5.00	5.00	0.00	5.00
3250 - 3700 Technical Operations									
	Facilities Operations Technician	Full	4.00	4.00	4.00	-1.00	3.00	0.00	3.00
	Facilities Systems Ops Analyst	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Facilities Technical Operations Supervi	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Facilities Technician II	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Building Automation Technician	Full	1.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Building Maintenance Worker	Full	5.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Fire and Security Technician	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			12.00	11.00	11.00	-1.00	10.00	0.00	10.00
Streets Fund									
7000 - 7000 Streets Admin									
	Administrative Assistant I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Programs Assistant	Full	0.00	1.00	1.00	0.00	1.00	0.00	1.00
	Public Works Operations Manager	Full	1.00	1.00	1.00	0.00	1.00	-0.20	0.80
	Street Maintenance Supervisor	Full	2.00	3.00	2.00	0.00	2.00	1.00	3.00
	Dept. Programs Support Asst.	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Sr. Office Assistant	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Streets Supervisor	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
			7.00	7.00	6.00	0.00	6.00	0.80	6.80
7000 - 7010 Signs And Striping									
	Lead Transportation Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Street Maintenance Worker	Full	3.00	4.00	4.00	-2.00	2.00	-1.00	1.00
	Transportation Mtce Specialist	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Transportation Technician I	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Transportation Technician II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Equipment Operator	Full	2.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Traffic Maintenance Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Street Maint Worker	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Traffic Maintenance Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			9.00	9.00	9.00	0.00	9.00	-1.00	8.00
7000 - 7020 Traffic Signal Maintenance									
	Lead Traffic Signal Technician	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Traffic Signal Technician I	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Traffic Signal Technician III	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Senior Traffic Signal Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Street Light Technician	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Traffic Signal Technician	Full	2.00	4.00	4.00	-4.00	0.00	0.00	0.00
			5.00	5.00	5.00	0.00	5.00	0.00	5.00



Schedule 7 - Authorized Personnel *

Fund/Dept	Division		Actual FY 2008	Actual FY 2009	Budget FY 2010	Base Change	Revised FY 2010	Change in Position	Budget FY 2011
7000 - 7030 Street Maintenance									
	Equipment Operator	Full	4.00	4.00	4.00	0.00	4.00	0.00	4.00
	Lead Equipment Operator	Full	0.00	0.00	0.00	4.00	4.00	0.00	4.00
	Pavement Maintenance Coordtr	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Public Works Inspector	Full	0.00	0.00	0.00	2.00	2.00	0.00	2.00
	Street Maintenance Worker	Full	6.00	5.00	5.00	0.00	5.00	-1.00	4.00
	Transportation Technician II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Inspector	Full	2.00	0.00	0.00	0.00	0.00	0.00	0.00
	Off-Site Inspector	Full	0.00	2.00	2.00	-2.00	0.00	0.00	0.00
	Pavement Maintenance Technician	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	4.00	4.00	4.00	-4.00	0.00	0.00	0.00
	Senior Off-Site Inspector	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			18.00	17.00	17.00	0.00	17.00	-1.00	16.00
7000 - 7040 Sweeper Operations									
	Equipment Operator	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Lead Equipment Operator	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Equipment Operator - Str Clean	Full	4.00	4.00	3.00	-3.00	0.00	0.00	0.00
	Senior Equipment Operator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
			5.00	5.00	4.00	0.00	4.00	0.00	4.00
Transit Fund									
7150 - 7200 Transit Division									
	Administrative Assistant I	Full	0.00	0.00	0.00	0.00	0.00	0.50	0.50
	Programs Assistant	Full	0.00	0.00	0.00	0.00	0.00	0.25	0.25
	Transit Dispatcher	Full	1.00	2.00	2.00	-1.00	1.00	1.00	2.00
	Transit Operations Supervisor	Full	1.00	1.00	1.00	0.00	1.00	0.00	1.00
	Transit Operator I	Part	0.00	0.00	0.00	3.75	3.75	-1.50	2.25
	Transit Operator I	Full	0.00	0.00	0.00	3.00	3.00	0.00	3.00
	Transit Operator II	Full	0.00	0.00	0.00	1.00	1.00	0.00	1.00
	Administrative Assistant	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Lead Transit Dispatcher	Full	0.00	0.00	0.00	1.00	1.00	-1.00	0.00
	Senior Transit Operator	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Sr. Transit Dispatcher	Full	1.00	1.00	1.00	-1.00	0.00	0.00	0.00
	Transit Dispatcher	Part	0.75	0.00	0.00	0.00	0.00	0.00	0.00
	Transit Manager	Full	0.00	1.00	1.00	0.00	1.00	-1.00	0.00
	Transit Operations Manager	Full	1.00	0.00	0.00	0.00	0.00	0.00	0.00
	Transit Operator	Full	3.00	3.00	3.00	-3.00	0.00	0.00	0.00
	Transit Operator	Part	4.75	4.50	3.75	-3.75	0.00	0.00	0.00
			14.50	14.50	13.75	-2.00	11.75	-1.75	10.00
	Public Works Totals:		272.00	269.00	256.50	-5.00	251.50	-10.50	241.00
	City Totals:		1,244.04	1,236.59	1,195.07	-20.80	1,174.27	-42.40	1,131.87
	Full		1,202.00	1,203.00	1,163.00	-20.00	1,143.00	-39.65	1,103.35
	Part		42.04	33.59	32.07	-0.80	31.27	-2.75	28.52

*Schedule 7 - Authorized Personnel: This schedule counts Full Time Equivalents (FTE's) by position. (1.0 FTE is equal to 2,080 hours). Included are all Full-time positions and only Part-time positions that receive benefits.



Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 07/01/2010	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
GENERAL OBLIGATION BONDS							
Existing Debt:							
GO Refunding Series 1993	\$9,900,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Series 1998A	\$5,930,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Refunding Series 1998B	\$4,030,000	\$0	\$0	\$0	\$0	\$0	\$0
GO Series 2003	\$27,570,000	\$16,785,000	\$995,000	\$655,167	\$0	\$1,750	\$1,651,917
GO Series 2007A	\$94,380,000	\$70,235,000	\$2,910,000	\$2,887,319	\$0	\$1,750	\$5,799,069
GO Series 2007B Refunding	\$18,365,000	\$15,310,000	\$1,450,000	\$583,400	\$0	\$1,750	\$2,035,150
GO Series 2009	\$68,440,000	\$53,460,000	\$12,025,000	\$1,755,078	\$0	\$1,750	\$13,781,828
GO Series 2010	\$16,070,000	\$16,070,000	\$555,000	\$602,625	\$0	\$0	\$1,157,625
Sub-Total Existing GO Debt	\$244,685,000	\$171,860,000	\$17,935,000	\$6,483,589	\$0	\$7,000	\$24,425,589
Proposed Debt:							
Proposed GO Debt	\$25,160,352	\$25,160,352	\$3,220,745	\$508,239	\$251,604	\$0	\$3,980,588
Total GO Debt	\$269,845,352	\$197,020,352	\$21,155,745	\$6,991,828	\$251,604	\$7,000	\$28,406,177
MUNICIPAL DEVELOPMENT AUTHORITY							
Existing Debt:							
MDA Refunding Series 2003							
MDA Refunding Series 2003 (Gen. Gov't)	\$21,934,859	\$6,628,056	\$3,327,373	\$240,924	\$0	\$0	\$3,568,297
MDA Refunding Series 2003 (1993Sunnyboy- Water)	\$1,368,605	\$413,548	\$207,609	\$9,842	\$0	\$0	\$217,451
MDA Refunding Series 2003 (1993 Sunnyboy- Wastewater)	\$346,536	\$104,711	\$52,568	\$2,493	\$0	\$0	\$55,061
MDA Refunding Series 2003 (MSCA- Series 1993B)	\$1,005,000	\$303,682	\$152,452	\$7,228	\$0	\$100	\$159,780
MDA Series 2006 Community Theater	\$6,675,000	\$5,590,000	\$250,000	\$237,557	\$0	\$5,000	\$492,557
MDA Series 2008 Street Capital Projects - TST	\$47,000,000	\$43,405,000	\$1,920,000	\$1,940,963	\$0	\$5,000	\$3,865,963
Total MDA Series 1993	\$78,330,000	\$56,444,997	\$5,910,002	\$2,439,007	\$0	\$10,100	\$8,359,109
Total MDA Debt	\$78,330,000	\$56,444,997	\$5,910,002	\$2,439,007	\$0	\$10,100	\$8,359,109
STREET REVENUE BONDS							
Existing Debt:							
1996 HURF Revenue	\$4,600,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Street Revenue Debt	\$4,600,000	\$0	\$0	\$0	\$0	\$0	\$0
WATER & SEWER REVENUE BONDS							
Existing Debt:							
Wastewater Revolving Debt - 1995 (WIFA)	\$11,405,801	\$4,190,267	\$645,337	\$122,371	\$0	\$500	\$768,208
Wastewater Revolving Debt - 1997 (WIFA)	\$14,330,000	\$6,753,790	\$760,910	\$206,635	\$0	\$500	\$968,045
1998 Revenue Bonds - Water & Sewer Series A	\$16,730,000	\$10,195,000	\$930,000	\$429,123	\$0	\$0	\$1,359,123
2000 Water Revenue Bonds (WIFA)-Phase I	\$20,150,000	\$13,415,237	\$997,825	\$489,246	\$0	\$1,000	\$1,488,071
2000 Water Revenue Bonds (WIFA)-Phase II	\$14,500,000	\$9,994,904	\$667,476	\$367,501	\$0	\$1,000	\$1,035,977
2000 Water & Sewer Bonds (WIFA)-Phase III	\$1,964,789	\$1,441,352	\$87,017	\$53,361	\$0	\$1,000	\$141,378
2000 Water & Sewer Revenue Bonds	\$16,590,000	\$6,165,000	\$0	\$308,251	\$0	\$0	\$308,251
2006 Water Bonds (WIFA)- Drinking Water	\$16,200,000	\$14,894,592	\$0	\$0	\$0	\$0	\$0
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 1	\$27,183,342	\$24,953,419	\$1,189,645	\$761,080	\$0	\$0	\$1,950,725
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 2	\$42,741,542	\$41,198,205	\$1,708,440	\$1,297,938	\$0	\$0	\$3,006,378
2006 Water Revenue Bonds (WIFA)- Clean Water Phase 3	\$8,575,253	\$8,575,253	\$325,979	\$287,075	\$0	\$0	\$613,054
2009 Sewer Revenue Bonds (WIFA) - Section A Sewer Rehab (CW-01)	\$1,577,978	\$1,577,978	\$33,520	\$31,710	\$0	\$0	\$65,230
2009 Water Revenue Bonds (WIFA) - Water Lines/Station Upgrades/	\$8,484,204	\$8,484,204	\$349,182	\$162,701	\$0	\$0	\$511,883
2009 Sewer Revenue Bonds (WIFA) - Sewer Rehab & Operations Bld	\$4,021,623	\$4,021,623	\$165,517	\$77,123	\$0	\$0	\$242,640
2009 Water Revenue Bonds (WIFA) - Beardsley WRF Ph III (CW-01)	\$4,545,000	\$4,545,000	\$164,517	\$143,330	\$0	\$0	\$307,847
WIFA DW-127-2009 Pin Pk Wtr Ln - UT00278			\$37,539	\$32,141	\$0	\$0	\$69,680
Sub-total Existing Water & Sewer Revenue Debt	\$190,370,727	\$141,777,019	\$8,062,904	\$4,769,586	\$0	\$4,000	\$12,836,490
Proposed Debt:							
Proposed Water Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Proposed Wastewater Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Water & Sewer Revenue Bonds	\$190,370,727	\$141,777,019	\$8,062,904	\$4,769,586	\$0	\$4,000	\$12,836,490
IMPROVEMENT DISTRICTS							
Existing Debt:							
ID 8801 (North Valley Power Center)	\$5,015,000	\$1,280,000	\$395,000	\$80,665	\$1,750	\$500	\$477,915
ID 8802 (Bell Road)	\$5,610,000	\$1,510,000	\$465,000	\$108,720	\$0	\$800	\$574,520
ID 9002 (Sunnyboy)	\$2,575,000	\$0	\$0	\$0	\$0	\$0	\$0
ID 9303 (East Paradise Lane)	\$2,270,000	\$297,322	\$297,322	\$17,840	\$0	\$0	\$315,162
ID 9601 (83rd Ave.)	\$2,285,000	\$371,875	\$175,000	\$13,780	\$0	\$800	\$189,580
ID 9603 (Arrowhead Fountains)	\$3,800,000	\$837,500	\$270,000	\$23,660	\$0	\$800	\$294,460
ID 0601	\$4,950,000	\$4,415,000	\$285,000	\$187,638	\$0	\$1,000	\$473,638
Sub-Total Existing I.D. Debt	\$26,505,000	\$8,711,697	\$1,887,322	\$432,303	\$1,750	\$3,900	\$2,325,275
Proposed I.D. Debt							
Proposed Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub-total Proposed I.D. Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total ID Debt	\$26,505,000	\$8,711,697	\$1,887,322	\$432,303	\$1,750	\$3,900	\$2,325,275



Schedule 8 - Debt Service

	ORIGINAL ISSUE	OUTSTANDING 07/01/2010	PRINCIPAL	INTEREST	ISSUANCE COSTS	CONTRACT PAYMENTS	TOTAL REQUIREMENTS
SPECIAL ASSESSMENTS							
ID 9601	\$1,240,000	\$394,000	\$134,630	\$0	\$0	\$0	\$134,630
Total Special Assessments	\$1,240,000	\$394,000	\$134,630	\$0	\$0	\$0	\$134,630
OTHER DEBT							
Lease Purchase -Modular Office Space	\$360,000	\$33,041	\$33,041	\$0	\$0	\$0	\$33,041
Lease Purchase -Solid Waste Recycling Infrastructure	\$1,235,000	\$887,536	\$184,087	\$29,322	\$0	\$0	\$213,409
Total Other Debt	\$1,235,000	\$920,577	\$217,128	\$29,322	\$0	\$0	\$246,450
DEVELOPMENT AGREEMENTS							
Existing Debt:							
Westcor Partners, Ltd. (Target)	\$0	\$0	\$640,000	\$6,000	\$0	\$0	\$646,000
Bell 77th	\$0	\$0	\$165,000	\$0	\$0	\$0	\$165,000
DMB Circle Partners	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
Target	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DIB Investments (Berge Lexus)	\$0	\$0	\$77,013	\$0	\$0	\$0	\$77,013
BCC Development (Bell Acura)	\$0	\$0	\$91,910	\$0	\$0	\$0	\$91,910
Phoenix Motor Co (Mercedes)	\$0	\$0	\$58,580	\$0	\$0	\$0	\$58,580
Walmart	\$0	\$0	\$373,700	\$0	\$0	\$0	\$373,700
Arizona Motors (Volkswagen)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Infiniti	\$0	\$0	\$65,000	\$0	\$0	\$0	\$65,000
Park West	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$1,771,203	\$6,000	\$0	\$0	\$1,777,203
Development Fee Offsets and Reimbursements:							
Camino A Lago Offset	\$0	\$0	\$20,000	\$0	\$0	\$0	\$20,000
Camino A Lago Offset	\$0	\$0	\$459,665	\$0	\$0	\$0	\$459,665
Camino A Lago Reimbursement	\$0	\$0	\$98,000	\$0	\$0	\$0	\$98,000
Camino A Lago Offset	\$0	\$0	\$97,125	\$0	\$0	\$0	\$97,125
	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
	\$0	\$0	\$7,530	\$0	\$0	\$0	\$7,530
	\$0	\$0	\$2,340	\$0	\$0	\$0	\$2,340
	\$0	\$0	\$25,935	\$0	\$0	\$0	\$25,935
Rock Springs Offset	\$0	\$0	\$22,100	\$0	\$0	\$0	\$22,100
Sonoran Mtn Ranch Offset	\$0	\$0	\$23,310	\$0	\$0	\$0	\$23,310
Sonoran Mtn Ranch Offset	\$0	\$0	\$21,700	\$0	\$0	\$0	\$21,700
Sonoran Mtn Ranch Reimbursement	\$0	\$0	\$105,765	\$0	\$0	\$0	\$105,765
Vistancia Reimbursement - WRF	\$0	\$0	\$110,000	\$0	\$0	\$0	\$110,000
Vistancia Reimbursement - Streets	\$0	\$0	\$1,534,000	\$0	\$0	\$0	\$1,534,000
Sub-Total Dev. Fee Offsets and Reimb.	\$0	\$0	\$3,277,470	\$0	\$0	\$0	\$3,277,470
Total Development Rebates/Debt			\$5,048,673	\$6,000	\$0	\$0	\$5,054,673
GRAND TOTALS	\$572,126,079	\$405,268,642	\$42,416,404	\$14,668,046	\$253,354	\$25,000	\$57,362,804



Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2011	Comment
<u>Fed Assist to Firefighters Grt Fund</u>			
Fire			
Fed Assist to Firefighters Grt	543007	\$250,000	IT Technology Systems
	Total - Fire	\$250,000	
	Total - Fed Assist to Firefighters Grt Fund	\$250,000	
<u>Fleet Reserve Fund</u>			
Public Works			
Fleet Reserve	542501	\$43,976	Automobiles
Fleet Reserve	542501	\$97,600	Automobiles
Fleet Reserve	542502	\$903,500	Trucks and Vans
Fleet Reserve	542505	\$92,200	Other Vehicles
	Total - Public Works	\$1,137,276	
	Total - Fleet Reserve Fund	\$1,137,276	
<u>Highway User Fund</u>			
Engineering			
Traffic Engineering	543001	\$200,000	Street System
	Total - Engineering	\$200,000	
	Total - Highway User Fund	\$200,000	
<u>IT Project Fund</u>			
Information Technology			
IT Projects	542007	\$400,000	Computer Software
IT Projects	543007	\$339,250	IT Technology Systems
IT Projects	543007	\$46,426	IT Technology Systems
IT Projects	543007	\$50,920	IT Technology Systems
	Total - Information Technology	\$836,596	
	Total - IT Project Fund	\$836,596	
<u>IT Reserve Fund</u>			
Information Technology			
Res For System Comp Eqt	542008	\$195,000	Computer Hardware
Res For Personal Comp Eqt	542001	\$25,000	Electronic Equipment
Res For Personal Comp Eqt	542008	\$17,700	Computer Hardware
	Total - Information Technology	\$237,700	
	Total - IT Reserve Fund	\$237,700	
<u>Justice Assistance Grant Fund</u>			
Police			
Justice Assistance Grant	542006	\$5,608	Other Equipment



Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2011	Comment
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Total - Police \$5,608

Total - Justice Assistance Grant Fund \$5,608

Percent for the Arts Fund

Community Services

Percent For The Arts	540500	\$60,000	Buildings & Improvements
Percent For The Arts	541003	\$157,000	Imp Other Than Land/Buildings
Percent For The Arts	541003	\$50,000	Imp Other Than Land/Buildings

Total - Community Services \$267,000

Total - Percent for the Arts Fund \$267,000

Solid Waste Equipment Reserve Fund

Public Works

Solid Waste Eq Reserve	542502	\$826,200	Trucks and Vans
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Total - Public Works \$826,200

Total - Solid Waste Equipment Reserve Fund \$826,200

Sports Complex Eq Reserve Fund

Community Services

Complex Eq Reserve	542505	\$142,900	Other Vehicles
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Total - Community Services \$142,900

Total - Sports Complex Eq Reserve Fund \$142,900

State Anti-Racketeering - PD Fund

Police

St Anti-Racketeering-Pd	542006	\$28,000	Other Equipment
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Total - Police \$28,000

Total - State Anti-Racketeering - PD Fund \$28,000

Wastewater Fund

Public Works

Butler Water Reclamation Facility	542006	\$130,000	Other Equipment
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Total - Public Works \$130,000

Total - Wastewater Fund \$130,000

Water Fund

Public Works

Greenway Potbl Wtr Trt Plant	542001	\$20,000	Electronic Equipment
Greenway Potbl Wtr Trt Plant	543002	\$60,000	Water System

Total - Public Works \$80,000



Schedule 9 - Summary of Operating Capital

Fund/Division	Account	FY 2011	Comment
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Total - Water Fund *\$80,000*

Water Equipment Reserve Fund

Public Works

Wtr Eq Reserve 542502 \$23,800 Trucks and Vans

Total - Public Works **\$23,800**

Total - Water Equipment Reserve Fund *\$23,800*

Total - Operating Capital **\$4,165,080**



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011	
<i>Project Type - Drainage</i>					
<u>Drywells</u>					
PW00185CO	GO Bonds 2009	4220-4220-543004	CIPDR	\$201,000	
				Project Total	\$201,000
<u>Glendale-Peoria ADMP Update</u>					
EN00139SY	GO Bonds 2010	4240-4240-520099	CIPDR	\$247,000	
				Project Total	\$247,000
<u>New River Mitigation Site</u>					
PW00180LA	Capital Projects-Outside Srces	4810-4810-540000	CIPDR	\$55,876	
PW00180CO	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$99,790	
				Project Total	\$155,666
<u>Pinnacle Peak Channel; 87th Av to Agua Fria</u>					
EN00134CO	GO Bonds 2010	4240-4240-543004	CIPDR	\$450,000	
EN00134LA	Proposed GO Bonds	4250-4250-540000	CIPDR	\$455,000	
EN00134DS	Proposed GO Bonds	4250-4250-543004	CIPDR	\$480,000	
EN00134CO	Proposed GO Bonds	4250-4250-543004	CIPDR	\$1,615,000	
				Project Total	\$3,000,000
<u>Rose Garden Ln Channel</u>					
PW00184CO	GO Bonds 2010	4240-4240-543004	CIPDR	\$100,000	
PW00184CO	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$100,000	
				Project Total	\$200,000
<u>Stormwater Assets Maintenance Program</u>					
PW11130CO	Capital Projects-Outside Srces	4810-4810-543004	CIPDR	\$125,000	
				Project Total	\$125,000
<u>Union Hills Drainage Channel</u>					
EN00137SY	Proposed GO Bonds	4250-4250-520099	CIPDR	\$80,000	
				Project Total	\$80,000
<u>Washington Street Storm Drainage Alley</u>					
EN00286CO	General	1000-0310-543004	CIPDR	\$320,000	
EN00286CO	GO Bonds 2009	4220-4220-543004	CIPDR	\$368,235	
				Project Total	\$688,235
<u>Westbrook Village Ct Verdict Drainage Improvements</u>					
EN00003CO	General	1000-0310-543004	CIPDR	\$34,596	
EN00003CO	GO Bonds 2009	4220-4220-543004	CIPDR	\$7,866	
EN00003CO	GO Bonds 2010	4240-4240-543004	CIPDR	\$460,149	
				Project Total	\$502,611
				<i>Total - Drainage</i>	<i>\$5,199,512</i>



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project_Type - Operational Facilities

Arts Distribution FY2011

AT02011AT	General	1000-0310-525515	CIPOF	\$82,498
AT02011AT	Half Cent Sales Tax	1210-0350-525515	CIPOF	\$1,081
AT02011AT	Municipal Office Complex Rsv	1970-1970-525515	CIPOF	\$11,205
AT02011AT	Water	2050-2140-525515	CIPOF	\$44,318
AT02011AT	Water Expansion	2161-2221-525515	CIPOF	\$15,369
AT02011AT	WIFA Bonds DW-038-2009	2224-2294-525515	CIPOF	\$500
AT02011AT	Wastewater	2400-2550-525515	CIPOF	\$41,184
AT02011AT	WIFA Bonds CW-017-2009	2454-2574-525515	CIPOF	\$434
AT02011AT	Wastewater Expansion (Unzoned)	2510-2630-525515	CIPOF	\$379
AT02011AT	GO Bonds 2007	4210-4210-525515	CIPOF	\$18,707
AT02011AT	GO Bonds 2009	4220-4210-525515	CIPOF	\$72,212
AT02011AT	Proposed MDA Bonds	4230-4230-525515	CIPOF	\$44,000
AT02011AT	GO Bonds 2010	4240-4240-525515	CIPOF	\$108,068
AT02011AT	Proposed GO Bonds	4250-4250-525515	CIPOF	\$158,830
AT02011AT	County Transportation Tax	4550-4550-525515	CIPOF	\$14,942
AT02011AT	Highway User	7000-7050-525515	CIPOF	\$35,904
AT02011AT	Streets Dev Zone 1	7001-7051-525515	CIPOF	\$2,568
AT02011AT	Streets Dev Zone 2	7002-7052-525515	CIPOF	\$48,496
AT02011AT	Transportation Sales Tax	7010-7075-525515	CIPOF	\$44,496
AT02011AT	Dept of Interior Challenge Grant	7860-7810-525515	CIPOF	\$12,662
AT02011AT	Neighborhood Park Dev Zone 1	7901-7901-525515	CIPOF	\$11,972
AT02011AT	Neighborhood Park Dev Zone 2	7904-7904-525515	CIPOF	\$354
AT02011AT	Neighborhood Park Dev Zone 3	7905-7905-525515	CIPOF	\$10,294
AT02011AT	Citywide Park/Rec Facility Dev	7910-7910-525515	CIPOF	\$2,853
AT02011AT	Open Space Dev	7915-7915-525515	CIPOF	\$7,465
AT02011AT	River Corridors & Trails Dev	7920-7920-525515	CIPOF	\$6,264
AT02011AT	Library Dev	7925-7925-525515	CIPOF	\$122
AT02011AT	General Government Dev	7940-7940-525515	CIPOF	\$4,404
			Project Total	\$801,581



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project Type - Operational Facilities

Chargeback Distribution FY2011

CB02011CB	General	1000-0310-525507	CIPOF	\$291,150
CB02011CB	Water	2050-2140-525507	CIPOF	\$111,949
CB02011CB	Wastewater	2400-2550-525507	CIPOF	\$106,246
CB02011CB	GO Bonds 2007	4210-4210-525507	CIPOF	\$30,000
CB02011CB	GO Bonds 2009	4220-4220-525507	CIPOF	\$237,154
CB02011CB	Proposed MDA Bonds	4230-4230-525507	CIPOF	\$62,000
CB02011CB	GO Bonds 2010	4240-4240-525507	CIPOF	\$193,418
CB02011CB	Proposed GO Bonds	4250-4250-525507	CIPOF	\$530,094
CB02011CB	County Transportation Tax	4550-4550-525507	CIPOF	\$10,000
CB02011CB	Capital Projects-Outside Srcs	4810-4810-525507	CIPOF	\$33,000
CB02011CB	Highway User	7000-7050-525507	CIPOF	\$30,000
CB02011CB	Streets Dev Zone 2	7002-7052-525507	CIPOF	\$30,000
CB02011CB	Transportation Sales Tax	7010-7075-525507	CIPOF	\$301,170
CB02011CB	Dept of Interior Challenge Grant	7860-7810-525507	CIPOF	\$37,988
CB02011CB	Neighborhood Park Dev Zone 1	7901-7901-525507	CIPOF	\$65,629
CB02011CB	Neighborhood Park Dev Zone 3	7905-7905-525507	CIPOF	\$35,000
CB02011CB	Open Space Dev	7915-7915-525507	CIPOF	\$49,113
CB02011CB	River Corridors & Trails Dev	7920-7920-525507	CIPOF	\$39,108
CB02011CB	General Government Dev	7940-7940-525507	CIPOF	\$95,490
Project Total				\$2,288,509

City Parks Parking Lots - Asphalt Replacement

PW00995CO	Proposed GO Bonds	4250-4250-541003	CIPOF	\$75,000
Project Total				\$75,000

City Wide Security Study and Implementation

PW00506EQ	General	1000-0310-542006	CIPOF	\$362,747
Project Total				\$362,747

Citywide Telecommunications Infrastructure Upgrade

IT00005EQ	General	1000-0310-543007	CIPOF	\$250,000
Project Total				\$250,000

Community Center Building Addition

CS00070CO	General	1000-0310-540500	CIPOF	\$3,960,900
CS00070CO	GO Bonds 2010	4240-4240-540500	CIPOF	\$991,307
CS00070CO	Proposed GO Bonds	4250-4250-540500	CIPOF	\$3,191,411
CS00070CO	Citywide Park/Rec Facility Dev	7910-7910-540500	CIPOF	\$273,000
Project Total				\$8,416,618

Council Chambers ADA Enhancements

PW10300CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$332,306
Project Total				\$332,306

Data Backup System

IT00007EQ	General	1000-0310-543007	CIPOF	\$325,000
Project Total				\$325,000



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project Type - Operational Facilities

Enterprise Cashiering System Upgrades

MS00003EQ	General	1000-0310-542007	CIPOF	\$38,500
MS00003EQ	Water	2050-2140-542007	CIPOF	\$38,500
MS00003EQ	Wastewater Expansion (Unzoned)	2510-2630-542007	CIPOF	\$38,500
Project Total				\$115,500

Entertainment District Improvements

ED00002SY	General	1000-0310-520099	CIPOF	\$32,703
ED00002CO	General	1000-0310-525515	CIPOF	\$396,040
ED00002CO	General	1000-0310-540500	CIPOF	\$495,050
Project Total				\$923,793

Interactive Voice Response System Replacement

MS00002EQ	General	1000-0310-542007	CIPOF	\$120,000
MS00002EQ	Water	2050-2140-543007	CIPOF	\$120,000
MS00002EQ	Wastewater	2400-2550-543007	CIPOF	\$120,000
Project Total				\$360,000

Land Assembly Opportunity Fund

ED00003LA	Proposed GO Bonds	4250-4250-540000	CIPOF	\$3,000,000
Project Total				\$3,000,000

Municipal Courts Expansion

PW00360CO	GO Bonds 2009	4220-4220-540500	CIPOF	\$2,900,000
PW00360CO	General Government Dev	7940-7940-540500	CIPOF	\$418,318
PW00360CO	General Government Dev	7940-7940-541003	CIPOF	\$22,035
PW00360EQ	General Government Dev	7940-7940-543007	CIPOF	\$438,107
Project Total				\$3,778,460

Network Infrastructure Replacement

IT00002EQ	General	1000-0310-543007	CIPOF	\$245,000
Project Total				\$245,000

Old Town Commercial Rehabilitation

ED00006CO	General	1000-0310-540500	CIPOF	\$1,175,000
Project Total				\$1,175,000

Parking Lot/Structure Maint. for City Buildings

PW11150SY	General	1000-0310-520099	CIPOF	\$30,000
PW11150CO	General	1000-0310-541003	CIPOF	\$35,000
Project Total				\$65,000

Peoria Transit Center

PW00325SY	Transportation Sales Tax	7010-7075-520099	CIPOF	\$75,000
Project Total				\$75,000

Reconstruct/Renovate City Office Space

PW00320CO	Half Cent Sales Tax	1210-0350-540500	CIPOF	\$88,358
PW00320CO	Municipal Office Complex Rsv	1970-1970-540500	CIPOF	\$788,203
Project Total				\$876,561



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project Type - Operational Facilities

Replace/upgrade HVAC systems at team clubhouses

PW00511CO	Proposed GO Bonds	4250-4250-540500	CIPOF	\$220,000
			Project Total	\$220,000

Total - Operational Facilities \$23,686,075

Project Type - Parks

Agua Fria/Open Space Land Acquisition

CS00089LA	GO Bonds 2010	4240-4240-540000	CIPPK	\$532,500
CS00089LA	Proposed GO Bonds	4250-4250-540000	CIPPK	\$666,667
CS00089LA	Open Space Dev	7915-7915-540000	CIPPK	\$550,833
			Project Total	\$1,750,000

Branch Library

CS00051EQ	Library Dev	7925-7925-530002	CIPLB	\$180,000
CS00051CO	Library Dev	7925-7925-540500	CIPLB	\$12,210
			Project Total	\$192,210

Camino a Lago Park #1

CS00054CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$651,860
			Project Total	\$651,860

Centennial Plaza

CS00134CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$320,908
CS00134CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$3,087,934
			Project Total	\$3,408,842

Community Park #2

CS00034DS	Half Cent Sales Tax	1210-0350-543005	CIPPK	\$9,704
CS00034DS	GO Bonds 2007	4210-4210-543005	CIPPK	\$17,861
CS00034DS	GO Bonds 2010	4240-4240-543005	CIPPK	\$994,753
CS00034CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$4,971,491
CS00034DS	Proposed GO Bonds	4250-4250-543005	CIPPK	\$477,682
			Project Total	\$6,471,491

Community Works Program

COP0001CO	General	1000-0310-543005	CIPPK	\$788,900
			Project Total	\$788,900

Loop 303 Trail Underpasses

EN00287CO	General	1000-0310-543005	CIPRT	\$20,000
EN00287CO	Half Cent Sales Tax	1210-0350-543005	CIPRT	\$10,000
			Project Total	\$30,000

New River Trail - Bell Road to Union Hills

CS00120CO	GO Bonds 2007	4210-4210-543005	CIPRT	\$69,457
CS00120CO	GO Bonds 2010	4240-4240-543005	CIPRT	\$1,010,000
			Project Total	\$1,079,457



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project_Type - Parks

New River Trail - Grand Avenue Underpass

CS00084CO	GO Bonds 2007	4210-4210-543005	CIPRT	\$600,288
			Project Total	\$600,288

New River Trail - Northern to Olive Avenue

CS00125CO	Proposed GO Bonds	4250-4250-543005	CIPRT	\$125,000
CS00125CO	Capital Projects-Outside Srces	4810-4810-543005	CIPRT	\$2,700,000
CS00125CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$75,000
			Project Total	\$2,900,000

New River Trail - Olive Avenue Underpass

CS00142CO	Proposed GO Bonds	4250-4250-543005	CIPRT	\$500,000
CS00142CO	Capital Projects-Outside Srces	4810-4810-543005	CIPRT	\$700,000
			Project Total	\$1,200,000

New River Trail - Peoria Avenue Underpass

CS00065CO	General	1000-0310-543005	CIPRT	\$542,326
CS00065CO	GO Bonds 2010	4240-4240-543005	CIPRT	\$350,308
			Project Total	\$892,634

Osuna Park Renovations

CS00095CO	GO Bonds 2007	4210-4210-543005	CIPPK	\$372,485
CS00095CO	GO Bonds 2009	4220-4220-543005	CIPPK	\$604,950
CS00095CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$500,000
			Project Total	\$1,477,435

Palo Verde Park and Open Space

CS00113CO	General	1000-0310-543005	CIPPK	\$643,500
CS00113CO	Open Space Dev	7915-7915-543005	CIPPK	\$746,525
			Project Total	\$1,390,025

Rio Vista Park

CS00021CO	Citywide Park/Rec Facility Dev	7910-7910-543005	CIPPK	\$12,314
CS00021CO	Citizen Donations-CS	8010-8010-543005	CIPPK	\$3,999
			Project Total	\$16,313

Scotland Yard Neighborhood Park (93rd Av & Cholla)

CS00123CO	GO Bonds 2010	4240-4240-543005	CIPPK	\$1,010,585
CS00123CO	Proposed GO Bonds	4250-4250-543005	CIPPK	\$235,000
CS00123CO	Neighborhood Park Dev Zone 1	7901-7901-543005	CIPPK	\$545,327
			Project Total	\$1,790,912

Skunk Creek Trailhead @ 83rd Avenue

CS00091CO	GO Bonds 2007	4210-4210-543005	CIPRT	\$462,269
CS00091CO	GO Bonds 2010	4240-4240-543005	CIPRT	\$102,000
CS00091CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$346,419
			Project Total	\$910,688

Sports Complex Field Lighting

CS00092CO	General	1000-0310-543005	CIPPK	\$100,000
			Project Total	\$100,000



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project Type - Parks

Sports Complex Improvements

CS00022CO	General	1000-0310-543005	CIPPK	\$350,000
			Project Total	\$350,000

Sports Complex Trail

CS00146CO	Proposed GO Bonds	4250-4250-543005	CIPRT	\$479,000
CS00146CO	River Corridors & Trails Dev	7920-7920-543005	CIPRT	\$225,000
			Project Total	\$704,000

Vistancia Neighborhood Park #2

CS00124CO	Neighborhood Park Dev Zone 3	7905-7905-543005	CIPPK	\$1,029,400
			Project Total	\$1,029,400

West Wing Park

CS00057CO	General	1000-0310-543005	CIPPK	\$946
CS00057CO	Neighborhood Park Dev Zone 2	7904-7904-543005	CIPPK	\$35,399
			Project Total	\$36,345

Total - Parks \$27,770,800

Project Type - Public Safety

800MHz Radios

FD00014EQ	General	1000-0310-542006	CIPPS	\$975,000
			Project Total	\$975,000

CAD Replacement

PD00013SY	GO Bonds 2010	4240-4240-520099	CIPPS	\$37,000
PD00013EQ	Proposed GO Bonds	4250-4250-543007	CIPPS	\$3,000,000
			Project Total	\$3,037,000

Records Management Info System/CAD Upgrade

PD00007EQ	Half Cent Sales Tax	1210-0350-543007	CIPPS	\$62,784
PD00007EQ	Law Enforcement Dev	7930-7930-543007	CIPPS	\$1,759
			Project Total	\$64,543

Self Contained Breathing Apparatus

FD00100EQ	General	1000-0310-530023	CIPPS	\$126,789
			Project Total	\$126,789

Support Services Facility - Land Acquisition

FD00102LA	GO Bonds 2010	4240-4240-540000	CIPPS	\$430,000
FD00102LA	Fire & Emergency Svc Dev	7935-7935-540000	CIPPS	\$70,000
			Project Total	\$500,000

Total - Public Safety \$4,703,332

Project Type - Streets

103rd Av & Northern Av Partial Reconstruction

PW11140CO	Highway User	7000-7050-543001	CIPST	\$405,000
			Project Total	\$405,000



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
<i>Project Type - Streets</i>				
<u>75th Av & Thunderbird Rd Intersection Improvement</u>				
EN00089LA	Federal Funded CIP Projects	4555-4555-540000	CIPST	\$350,000
EN00089DS	Federal Funded CIP Projects	4555-4555-543001	CIPST	\$455,000
EN00089CO	Federal Funded CIP Projects	4555-4555-543001	CIPST	\$1,050,000
EN00089LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$150,000
EN00089CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$450,000
EN00089DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$195,000
			Project Total	\$2,650,000
<u>83rd Av Street and Drainage Improvements</u>				
EN00313CO	GO Bonds 2009	4220-4220-543001	CIPST	\$1,240,542
EN00313DS	County Transportation Tax	4550-4550-543001	CIPST	\$234,469
EN00313DS	Federal Funded CIP Projects	4555-4555-543001	CIPST	\$560,000
EN00313CO	Federal Funded CIP Projects	4555-4555-543001	CIPST	\$3,494,000
EN00313CO	Streets Dev Zone 1	7001-7051-543001	CIPST	\$256,887
			Project Total	\$5,785,898
<u>83rd Av Widening; Williams Rd to Calle Lejos</u>				
EN00162CO	Proposed MDA Bonds	4230-4230-543001	CIPST	\$4,400,000
EN00162CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$116,202
			Project Total	\$4,516,202
<u>84th Av Streetscape</u>				
PW00207CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$655,506
			Project Total	\$655,506
<u>91st Av & Olive Av Intersection (Interim)</u>				
PW00245CO	GO Bonds 2007	4210-4210-543001	CIPST	\$147,677
			Project Total	\$147,677
<u>ADA Sidewalk Ramps</u>				
PW00025CO	General	1000-0310-543001	CIPST	\$85,000
			Project Total	\$85,000
<u>Arterial Street Overlay Program - Asphalt Rubber</u>				
PW00992CO	GO Bonds 2010	4240-4240-543001	CIPST	\$50,000
PW00992CO	Highway User	7000-7050-543001	CIPST	\$330,566
			Project Total	\$380,566
<u>Beardsley Rd Extension</u>				
PW00152CO	GO Bonds 2009	4220-4220-543001	CIPST	\$4,748,599
PW00152LA	County Transportation Tax	4550-4550-540000	CIPST	\$40,000
PW00152DS	County Transportation Tax	4550-4550-543001	CIPST	\$295,725
			Project Total	\$5,084,324
<u>Beardsley Rd; 99th Av to Lake Pleasant Rd</u>				
PW00065CO	Streets Dev Zone 2	7002-7052-543001	CIPST	\$4,049,605
			Project Total	\$4,049,605
<u>Bell Park Sound Wall</u>				
EN00246CO	General	1000-0310-543001	CIPST	\$250,000
			Project Total	\$250,000



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
<i>Project Type - Streets</i>				
<u>Bridge Maintenance and Management Program</u>				
EN00243CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$100,000
EN00243CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$268,665
			Project Total	\$368,665
<u>Community Works Program</u>				
COP0001CO	General	1000-0310-543001	CIPST	\$786,000
COP0001CO	Highway User	7000-7050-543001	CIPST	\$220,734
			Project Total	\$1,006,734
<u>Cotton Crossing; Monroe St to Mountain View Rd</u>				
EN00069CO	County Transportation Tax	4550-4550-543001	CIPST	\$5,800,000
			Project Total	\$5,800,000
<u>Deer Valley Road Reconstruction & Overlay Project</u>				
PW01005CO	GO Bonds 2010	4240-4240-543001	CIPST	\$250,000
			Project Total	\$250,000
<u>Dirt Shoulders, Dust Abatement PM-10 Project</u>				
PW01001CO	Highway User	7000-7050-543001	CIPST	\$174,783
			Project Total	\$174,783
<u>Grand Av Landscaping; L101-Peoria Av</u>				
EN00214CO	GO Bonds 2009	4220-4220-543001	CIPST	\$50,000
EN00214CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$100,000
			Project Total	\$150,000
<u>Lake Pleasant Pkwy; Westwing to L303 (4 Lanes)</u>				
EN00241LA	County Transportation Tax	4550-4550-540000	CIPST	\$58,006
EN00241DS	County Transportation Tax	4550-4550-543001	CIPST	\$708,367
EN00241LA	Federal Funded CIP Projects	4555-4555-540000	CIPST	\$5,565,000
EN00241DS	Federal Funded CIP Projects	4555-4555-543001	CIPST	\$3,430,000
EN00241LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$2,326,994
EN00241CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$199,045
			Project Total	\$12,287,412
<u>Liberty H.S. Second Access (95th Av)</u>				
EN00318CO	General	1000-0310-543001	CIPST	\$345,000
			Project Total	\$345,000
<u>Loop 303 Interchanges</u>				
EN00242CO	County Transportation Tax	4550-4550-543001	CIPST	\$850,000
			Project Total	\$850,000
<u>Major Street Repairs</u>				
PW00027CO	Highway User	7000-7050-543001	CIPST	\$351,292
			Project Total	\$351,292
<u>Northern Av Parkway</u>				
EN00142LA	GO Bonds 2009	4220-4220-540000	CIPST	\$2,000,358
EN00142LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$2,226,000
			Project Total	\$4,226,358



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
<i>Project Type - Streets</i>				
<u>Olive Av & L101 TI Improvements</u>				
EN00219CO	GO Bonds 2007	4210-4210-543001	CIPST	\$20,000
EN00219CO	County Transportation Tax	4550-4550-543001	CIPST	\$100,000
			Project Total	\$120,000
<u>Pinnacle Peak Rd & 102nd Av Widening; 107-91 Av</u>				
EN00151LA	GO Bonds 2010	4240-4240-540000	CIPST	\$553,252
EN00151DS	Streets Dev Zone 2	7002-7052-543001	CIPST	\$800,000
EN00151LA	Transportation Sales Tax	7010-7075-540000	CIPST	\$250,000
			Project Total	\$1,603,252
<u>Resurvey Benchmarks</u>				
PW00137SY	General	1000-0310-520099	CIPST	\$214,000
			Project Total	\$214,000
<u>Sidewalks Annual Program</u>				
PW00046CO	Highway User	7000-7050-543001	CIPST	\$90,000
			Project Total	\$90,000
<u>Street Light Infill Program</u>				
PW11160CO	Highway User	7000-7050-543001	CIPST	\$100,000
			Project Total	\$100,000
<u>Street Lighting Upgrade and Replacement</u>				
PW00991CO	Highway User	7000-7050-543001	CIPST	\$25,000
			Project Total	\$25,000
<u>Street Maintenance Program</u>				
PW00138CO	Highway User	7000-7050-543001	CIPST	\$2,000,000
			Project Total	\$2,000,000
<u>Sun Air Estates Privacy Wall</u>				
EN00277CO	GO Bonds 2010	4240-4240-543001	CIPST	\$285,901
EN00277CO	Proposed GO Bonds	4250-4250-543001	CIPST	\$397,000
			Project Total	\$682,901
<u>Thunderbird Rd Widening Rehab; L101-95th Av</u>				
EN00011LA	GO Bonds 2007	4210-4210-540000	CIPST	\$640,896
EN00011LA	GO Bonds 2009	4220-4220-540000	CIPST	\$1,142,461
EN00011LA	Capital Projects-Outside Srces	4810-4810-540000	CIPST	\$130,096
			Project Total	\$1,913,453
<u>Traffic Signal Emergency Operations ITS</u>				
EN00225CO	Capital Projects-Outside Srces	4810-4810-543001	CIPST	\$700,000
EN00225DS	Transportation Sales Tax	7010-7075-543001	CIPST	\$200,000
EN00225CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$300,000
			Project Total	\$1,200,000
<u>Traffic Signal Equipment Replacement</u>				
PW00993CO	Highway User	7000-7050-543001	CIPST	\$144,308
			Project Total	\$144,308



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project_Type - Streets

Traffic Signal Program

EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPST	\$733,000
			Project Total	\$733,000

Truck Route

EN00271DS	GO Bonds 2010	4240-4240-543001	CIPST	\$864,007
EN00271LA	Proposed GO Bonds	4250-4250-540000	CIPST	\$1,356,749
			Project Total	\$2,220,756

Utility Undergrounding Program

CD00003SY	County Transportation Tax	4550-4550-520099	CIPST	\$200,000
			Project Total	\$200,000

Washington St & 83rd Av Streetscape

CD00002CB	GO Bonds 2007	4210-4210-543001	CIPST	\$5,000
CD00002AT	GO Bonds 2007	4210-4210-543001	CIPST	\$2,289
CD00002CO	GO Bonds 2007	4210-4210-543001	CIPST	\$228,914
			Project Total	\$236,203

Westfield Estates Unit 9 Sound Wall

EN00324CO	County Transportation Tax	4550-4550-543001	CIPST	\$14,000
			Project Total	\$14,000

Total - Streets ***\$61,316,895***

Project_Type - Traffic Controls

Traffic Signal Interconnect Project (TSIP)

PW00133CO	Capital Projects-Outside Srces	4810-4810-543001	CIPTC	\$440,000
PW00133CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$429,905
			Project Total	\$869,905

Traffic Signal Program

EN00170CO	Transportation Sales Tax	7010-7075-543001	CIPTC	\$20,965
			Project Total	\$20,965

Total - Traffic Controls ***\$890,870***

Project_Type - Wastewater

83rd Av Reclaimed Water Line

UT00305CO	Wastewater	2400-2550-543003	CIPWW	\$502,666
UT00305DS	Wastewater	2400-2550-543003	CIPWW	\$55,770
			Project Total	\$558,436

83rd Av Street and Drainage Improvements

EN00313DS	Wastewater	2400-2550-543003	CIPWW	\$39,621
EN00313CO	Wastewater	2400-2550-543003	CIPWW	\$405,614
			Project Total	\$445,235



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project Type - Wastewater

Beardsley Water Reclamation Facility Improvements

UT00124CO	WIFA Bonds CW-017-2009	2454-2574-543003	CIPWW	\$43,383
			Project Total	\$43,383

Beardsley WRF Recharge Basins

UT00300CO	Water	2050-2140-543002	CIPWW	\$288,930
UT00300CO	Wastewater	2400-2550-543003	CIPWW	\$195,772
UT00300CO	Dept of Interior Challenge Grant	7860-7810-543002	CIPWW	\$283,320
UT00300CO	Dept of Interior Challenge Grant	7860-7810-543003	CIPWW	\$190,162
			Project Total	\$958,184

Butler Drive Water Reclamation Facility

UT00031LA	Wastewater	2400-2550-540000	CIPWW	\$1,500,000
UT00031CO	Wastewater	2400-2550-543003	CIPWW	\$170,000
			Project Total	\$1,670,000

Butler WRF Effluent Line Modifications

UT00299CO	Water	2050-2140-543002	CIPWW	\$302,369
UT00299CO	Wastewater	2400-2550-543003	CIPWW	\$230,489
UT00299CO	Dept of Interior Challenge Grant	7860-7810-543002	CIPWW	\$296,497
UT00299CO	Dept of Interior Challenge Grant	7860-7810-543003	CIPWW	\$224,618
			Project Total	\$1,053,973

Condition Assessment of Remote Sites

UT00256SY	Wastewater	2400-2550-520099	CIPWW	\$150,000
			Project Total	\$150,000

Happy Valley Road 8-inch Sewer; 91st to 85th Av

UT00277CO	Wastewater	2400-2550-543003	CIPWW	\$67,071
			Project Total	\$67,071

Lake Plsnt Pkwy 21/18-inch Sewer; Dynamite-L303

UT00151DS	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$27,924
			Project Total	\$27,924

Lift Station Reconditioning

UT00116CO	Wastewater	2400-2550-543003	CIPWW	\$22,289
			Project Total	\$22,289

Loop 303 Wastewater Line Crossings

UT00254CO	Wastewater	2400-2550-543003	CIPWW	\$10,000
UT00254CO	Wastewater Expansion (Unzoned)	2510-2630-543003	CIPWW	\$10,000
			Project Total	\$20,000

Manhole Rehabilitation

UT00307EQ	Wastewater	2400-2550-542006	CIPWW	\$100,000
			Project Total	\$100,000

Miscellaneous Local Wastewater Line Improvements

UT00191CO	Wastewater	2400-2550-543003	CIPWW	\$335,149
			Project Total	\$335,149



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project Type - Wastewater

Trunk Sewer Line Inspection

UT00295SY	Wastewater	2400-2550-520099	CIPWW	\$557,465
			Project Total	\$557,465

Trunk Sewer Rehabilitation

UT00296CO	Wastewater	2400-2550-543003	CIPWW	\$1,927,758
			Project Total	\$1,927,758

Utility Security Upgrades

UT00262CO	Wastewater	2400-2550-543003	CIPWW	\$185,644
			Project Total	\$185,644

Water & Wastewater Rate Study

UT00298SY	Wastewater	2400-2550-520099	CIPWW	\$10,000
			Project Total	\$10,000

Total - Wastewater ***\$8,132,511***

Project Type - Water

75 Av 16-inch Waterline, Thunderbird & Cholla

UT00143DS	Water	2050-2140-543002	CIPWR	\$20,000
			Project Total	\$20,000

83rd Av Reclaimed Water Line

UT00305CO	Water	2050-2140-543002	CIPWR	\$502,666
UT00305DS	Water	2050-2140-543002	CIPWR	\$55,770
			Project Total	\$558,436

83rd Av Street and Drainage Improvements

EN00313CO	Water	2050-2140-543002	CIPWR	\$405,614
EN00313DS	Water	2050-2140-543002	CIPWR	\$39,621
			Project Total	\$445,235

99th Avenue & Rose Garden Well Equipping

UT00288CO	WIFA Bonds DW-038-2009	2224-2294-543002	CIPWR	\$5,000
			Project Total	\$5,000

CAP Water Rights - GRIC

UT00033OT	Water Resource Project	2169-2229-543002	CIPWR	\$1,141,477
			Project Total	\$1,141,477

Condition Assessment of Remote Sites

UT00256SY	Water	2050-2140-520099	CIPWR	\$150,000
			Project Total	\$150,000

Fire Hydrant Infill

UT00204CO	Water	2050-2140-543002	CIPWR	\$50,000
			Project Total	\$50,000

Greenway Water Treatment Plant Bromate Mitigation

UT00253DS	Water	2050-2140-543002	CIPWR	\$112,594
			Project Total	\$112,594



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
<u>Project Type - Water</u>				
<u>Greenway Water Treatment Plant Improvements</u>				
UT00255CO	Water	2050-2140-543002	CIPWR	\$40,527
			Project Total	\$40,527
<u>Greenway WTP Facility Maintenance</u>				
UT00287CO	Water	2050-2140-543002	CIPWR	\$50,000
			Project Total	\$50,000
<u>Happy Valley Rd 16-inch Water; Terramar-LPP</u>				
UT00199CO	Water	2050-2140-543002	CIPWR	\$150,859
			Project Total	\$150,859
<u>Hatcher Rd - 8-inch Waterline; 75th to 77th Av</u>				
UT00098CO	Water	2050-2140-543002	CIPWR	\$700,000
			Project Total	\$700,000
<u>Lake Plsnt Pkwy 24-inch Waterline; Dynamite-L303</u>				
UT00148DS	Water Expansion	2161-2221-543002	CIPWR	\$15,772
			Project Total	\$15,772
<u>Lone Mtn Pkwy 36-inch Waterline; El Mirage to L303</u>				
UT00233DS	Water	2050-2140-543002	CIPWR	\$260,000
			Project Total	\$260,000
<u>Loop 303 Waterline Crossings</u>				
UT00249CO	Water	2050-2140-543002	CIPWR	\$10,000
UT00249CO	Water Expansion	2161-2221-543002	CIPWR	\$10,000
			Project Total	\$20,000
<u>Miscellaneous Local Waterline Improvements</u>				
UT00203CO	Water	2050-2140-543002	CIPWR	\$250,000
			Project Total	\$250,000
<u>New River Agua Fria Underground Storage Project</u>				
UT00149CO	Water Expansion	2161-2221-543002	CIPWR	\$300,000
			Project Total	\$300,000
<u>Pyramid Peak Water Treatment Plant - Upgrades</u>				
UT00037CO	Water Expansion	2161-2221-543002	CIPWR	\$480,603
			Project Total	\$480,603
<u>Security Master Plan</u>				
UT00257SY	Wastewater	2400-2550-520099	CIPWR	\$25,000
			Project Total	\$25,000
<u>Sports Complex Well Modifications</u>				
UT00297CO	General	1000-0310-543002	CIPWR	\$571,677
UT00297CO	Water	2050-2140-543002	CIPWR	\$158,416
UT00297CO	Dept of Interior Challenge Grant	7860-7810-543002	CIPWR	\$271,638
			Project Total	\$1,001,731
<u>Stone Well Site Rehabilitation</u>				
UT00289SY	WIFA Bonds DW-038-2009	2224-2294-520099	CIPWR	\$5,000
			Project Total	\$5,000



Schedule 10 - Capital Improvement Budget

Project Name/Number	Funding Source	Account Number	Program	FY 2011
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Project Type - Water

Utility Security Upgrades

UT00262CO	Water	2050-2140-543002	CIPWR	\$61,882
			Project Total	\$61,882

Water & Wastewater Rate Study

UT00298SY	Water	2050-2140-520099	CIPWR	\$10,000
			Project Total	\$10,000

Water Facility Reconditioning

UT00206CO	Water	2050-2140-543002	CIPWR	\$650,000
			Project Total	\$650,000

Wells - New Construction

UT00117CO	Water Expansion	2161-2221-543002	CIPWR	\$346,535
			Project Total	\$346,535

West Agua Fria Water Lines

UT00170CO	Water Expansion	2161-2221-543002	CIPWR	\$384,003
			Project Total	\$384,003

Zone 2/3 Booster - Pressure Reducing Valve Station

UT00136SY	Water Expansion	2161-2221-520099	CIPWR	\$791
			Project Total	\$791

Zone 3/2 Flow Metering and PRVs

UT00302CO	Water	2050-2140-543002	CIPWR	\$312,848
UT00302DS	Water	2050-2140-543002	CIPWR	\$37,152
			Project Total	\$350,000

Total - Water ***\$7,585,445***

Total FY 11 CIP ***\$139,285,440***



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
<u>General Fund</u>					
City Attorney					
Civil	0200-01	Reduction in Operating Expenditures	\$0	(\$7,865)	(\$7,865)
Civil	0200-02	Paperwork Reduction Savings	\$0	(\$600)	(\$600)
Civil	0200-03	Civil Division Membership and Training Reductions	\$0	(\$3,870)	(\$3,870)
Victims' Assistance Prg	0210-01	Victim Assistance Operating Expenditure reductions	\$0	(\$400)	(\$400)
Criminal	0230-01	Paperwork Reduction Savings	\$0	(\$2,500)	(\$2,500)
Criminal	0230-02	Reduction in Operating Expenditures	\$0	(\$1,670)	(\$1,670)
Criminal	0230-03	Prosecution Membership and Training Reductions	\$0	(\$1,190)	(\$1,190)
		Total - City Attorney	\$0	(\$18,095)	(\$18,095)
City Clerk					
City Clerk	0150-02	Municipal Election	\$118,500	\$0	\$118,500
City Clerk	0150-03	Scrubbing Effort Budget Reductions	\$0	(\$4,000)	(\$4,000)
City Clerk	0150-04	Travel & Training Eliminations	\$0	(\$5,550)	(\$5,550)
City Clerk	0150-05	Eliminate Paper Council Meeting Packets	\$0	(\$9,000)	(\$9,000)
		Total - City Clerk	\$118,500	(\$18,550)	\$99,950
City Manager					
City Manager's Office	0020-01	Reduce Sr. Executive Assistant position	\$0	(\$72,197)	(\$72,197)
Governmental Affairs	0025-02	Transportation Planning Contract	\$85,000	\$0	\$85,000
		Total - City Manager	\$85,000	(\$72,197)	\$12,803
Community Services					
Arts Commission	0042-01	Arts Grant Reduction	\$0	(\$4,000)	(\$4,000)
Arts Commission	0042-02	Art Operating and Festival Grants	\$115,000	\$0	\$115,000
Arts Commission	0042-03	Art Restoration and Repair	\$15,000	\$0	\$15,000
Arts Commission	0042-04	Gallery Space at City Hall	\$77,100	\$0	\$77,100
Community Services Administration	1400-01	Reduce Deputy Director position	\$0	(\$170,015)	(\$170,015)
Community Services Administration	1400-02	Reduce Part time Customer Service Rep position	\$0	(\$2,923)	(\$2,923)
Community Services Administration	1400-03	Budgetary savings due to internal policy changes	\$0	(\$800)	(\$800)
Swimming Pools	1410-01	Limit closing hours of weekend open swim	\$0	(\$9,717)	(\$9,717)
Swimming Pools	1410-02	Delay opening at Sunrise Pool	\$0	(\$1,801)	(\$1,801)
Swimming Pools	1410-03	Open Swim at Sunrise Pool	\$0	(\$8,106)	(\$8,106)
Swimming Pools	1410-04	Open Swim at Centennial Pool	\$0	(\$5,084)	(\$5,084)
Swimming Pools	1410-05	Gas Reduction	\$0	(\$6,000)	(\$6,000)
Swimming Pools	1410-06	Staffing Efficiencies	\$0	(\$7,445)	(\$7,445)
Am/Pm Program	1420-01	Reduce Part Time Customer Service Rep position	\$0	(\$51,652)	(\$51,652)
Am/Pm Program	1420-02	Loss of first hour AM/PM program offering	\$0	(\$85,425)	(\$85,425)
Am/Pm Program	1420-03	AM/PM Program Participant Decline	\$0	(\$65,851)	(\$65,851)



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Am/Pm Program	1420-04	Reduction in food costs for AM/PM Program	\$0	(\$20,000)	(\$20,000)
Am/Pm Program	1420-05	Increased licensing fees	\$44,500	\$0	\$44,500
Little Learners Program	1430-01	Little Learners Program	\$0	\$34,000	\$34,000
Summer Recreation Program	1440-01	Budgetary Savings	\$0	(\$3,450)	(\$3,450)
Summer Camp Program	1450-01	Reduce Recreation Programmer Position	\$0	(\$35,218)	(\$35,218)
Summer Camp Program	1450-02	Lowered Enrollment in Summer Camp Program	\$0	(\$15,000)	(\$15,000)
Special Interest Classes	1470-01	Reduction in Staffing Costs	\$0	(\$33,614)	(\$33,614)
Special Interest Classes	1470-02	Additional Budgetary Savings	\$0	(\$35,000)	(\$35,000)
Special Interest Classes	1470-03	Renegotiate Contractual Agreements	\$0	(\$15,000)	(\$15,000)
Sports Programs	1480-01	Reduce Special Events Coordinator Position	\$0	(\$81,355)	(\$81,355)
Sports Programs	1480-02	Elimination of Sand Volleyball Tournaments	\$0	(\$1,079)	(\$1,079)
Sports Programs	1480-03	Elimination of March Madness Basketball Event	\$0	(\$516)	(\$516)
Sports Programs	1480-04	Elimination of Junior Golf Tournaments	\$0	(\$1,411)	(\$1,411)
Sports Programs	1480-05	New negotiated rate for contracted officials	\$0	(\$13,755)	(\$13,755)
Senior Program	1490-01	Changes in business practices	\$0	(\$7,412)	(\$7,412)
Adaptive Recreation Program	1500-01	Operating expenditure reductions	\$0	(\$8,071)	(\$8,071)
Adaptive Recreation Program	1500-02	Reduce Recreation Specialist position	\$0	(\$13,856)	(\$13,856)
Special Events Program	1510-01	PTNB Salary Savings	\$0	(\$3,381)	(\$3,381)
Special Events Program	1510-02	Changes to July 4th Event	\$0	(\$5,000)	(\$5,000)
Special Events Program	1510-03	Centennial Community Events	\$10,264	\$0	\$10,264
Teen Program	1520-01	Reduce FT Programmer position	\$0	(\$28,856)	(\$28,856)
Teen Program	1520-02	Step OUt Salary Savings	\$0	(\$19,271)	(\$19,271)
Community Center	1530-01	Budgetary Savings	\$0	(\$10,544)	(\$10,544)
Community Park	1531-01	Reduce Parks & Sports Facility Position	\$0	(\$23,885)	(\$23,885)
Community Park	1531-02	Utilities Conservation	\$0	(\$5,000)	(\$5,000)
Community Park	1531-03	Community Park Building and Grounds	\$0	(\$5,000)	(\$5,000)
Community Park	1531-04	Community Park Professional Services	\$0	(\$1,300)	(\$1,300)
Community Park	1531-05	Community Park Supplies	\$0	(\$19,974)	(\$19,974)
Rio Vista Rec Center	1532-01	Reduce Customer Service Rep position	\$0	(\$13,808)	(\$13,808)
Rio Vista Rec Center	1532-02	Additional Budget Reductions	\$0	(\$53,300)	(\$53,300)
Main Library	1540-01	Library Collection Management System	\$12,888	\$0	\$12,888
Main Library	1540-02	Reduction in Book Budget at Main Library	(\$40,000)	\$0	(\$40,000)
Branch Library	1550-01	Branch Library Vehicle Reduction	\$0	(\$3,531)	(\$3,531)
Branch Library	1550-02	Reduce Backfill Position Reduction	\$0	(\$25,320)	(\$25,320)
Branch Library	1550-03	Book Budget Reduction	(\$40,000)	\$0	(\$40,000)
Branch Library	1550-04	Grounds Detention Contract	\$0	(\$13,260)	(\$13,260)
Parks North	1560-01	Reductions to Parks North Operating Expenditures	\$0	(\$12,573)	(\$12,573)
Parks North	1560-02	Tot Lot Resurfacing at Parkridge Park	\$8,000	\$0	\$8,000
Parks North	1560-03	Tot Lot Replacement at Apache Park	\$38,000	\$0	\$38,000



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Parks South	1570-01	Reductions to Parks South	\$0	(\$17,850)	(\$17,850)
Parks South	1570-02	Reduce Parks Worker III Position	\$0	(\$57,764)	(\$57,764)
Parks South	1570-03	Picnic Shelter Renovations	\$80,000	\$0	\$80,000
Parks South	1570-04	Picnic Table, Bench Trash Receptacle Replacements	\$50,800	\$0	\$50,800
Parks South	1570-05	Irrigation and Turf Repairs	\$100,000	\$0	\$100,000
Parks South	1570-06	Braewood Park Playground Replacement	\$75,000	\$0	\$75,000
Parks Administration	1590-01	Reduce Administrative Assistant position	\$0	(\$13,541)	(\$13,541)
Contracted Landscape Maintenance	1600-01	ROW Maintenance Reductions	\$0	(\$121,532)	(\$121,532)
Contracted Landscape Maintenance	1600-02	ROW Maintenance Efficiencies	\$0	(\$9,010)	(\$9,010)
Total - Community Services			\$546,552	(\$1,133,256)	(\$586,704)
Economic Development Services					
Economic Development Services Administration	0351-02	Prospect Travel to China	\$8,000	\$0	\$8,000
Business and Real Estate Development	0352-01	Economic Development Base Budget Increase	\$0	\$24,770	\$24,770
Business and Real Estate Development	0352-02	Travel/Expenses for Business Recruitment	\$0	\$25,000	\$25,000
Building Development	0650-02	Budget line item reductions	\$0	(\$59,550)	(\$59,550)
Building Development	0650-03	Building Inspector positions	\$0	(\$175,486)	(\$175,486)
Site Development	0810-01	Commodity Reduction	\$0	(\$16,677)	(\$16,677)
Total - Economic Development Services			\$8,000	(\$201,943)	(\$193,943)
Engineering					
Engineering Admin	0750-01	Engineering General Fund Base Budget Reductions	\$0	(\$146,184)	(\$146,184)
Total - Engineering			\$0	(\$146,184)	(\$146,184)
Finance					
Financial Services	0410-01	Audit Services Contract	\$0	\$3,325	\$3,325
Materials Management	0440-01	Reduce Business Analyst position	\$0	(\$104,631)	(\$104,631)
Materials Management	0440-02	ASU Performance Based Procurement system (PIPPS)	\$0	(\$30,000)	(\$30,000)
Treasury Management	0490-01	Bank Service Charge Increase	\$0	\$8,800	\$8,800
Inventory Control	0500-02	Reduce Storekeeper II position	\$0	(\$51,371)	(\$51,371)
Total - Finance			\$0	(\$173,877)	(\$173,877)
Finance Utilities					
Customer Service	0450-01	Bank Service Charges Increase	\$0	\$65,900	\$65,900
Revenue Administration	0460-01	Cashiering System Maintenance Fees	\$0	\$6,708	\$6,708
Revenue Administration	0460-02	Revenue Admin. Division Operating Reductions	\$0	(\$1,419)	(\$1,419)
Meter Services	0470-01	Water Meter Budget Line Reduction	(\$886,854)	\$0	(\$886,854)
Meter Services	0470-02	Meter Services Operating Reductions	\$0	(\$5,000)	(\$5,000)
Revenue Recovery	0480-01	Printing and Binding Increase	\$0	\$6,971	\$6,971
Revenue Recovery	0480-02	Postage and Shipping Increase	\$0	\$15,279	\$15,279
Total - Finance Utilities			(\$886,854)	\$88,439	(\$798,415)



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Fire					
Fire Admin	1200-01	Budget Reductions for Commodities	\$0	(\$36,055)	(\$36,055)
Fire Admin	1200-02	Budget Reductions for Contractual Services	\$0	(\$67,740)	(\$67,740)
Fire Admin	1200-03	Budget Reduction for Overtime	\$0	(\$83,293)	(\$83,293)
Fire Admin	1200-04	Reduction of two (2) Administrative positions	\$0	(\$156,326)	(\$156,326)
Fire Prevention	1210-01	Reduce 1.0 Fire Inspector position	\$0	(\$81,707)	(\$81,707)
	Total - Fire		\$0	(\$425,121)	(\$425,121)
Governmental Affairs					
Governmental Affairs	0025-06	Luke Fighter Country Partnership	\$25,000	\$0	\$25,000
Governmental Affairs	0025-07	Federal Funding Outreach	\$115,000	\$0	\$115,000
	Total - Governmental Affairs		\$140,000	\$0	\$140,000
Human Resources					
Safety Management	0060-01	Reduce Safety & Emergency Mgmt. Coord. Position	\$0	(\$103,491)	(\$103,491)
Safety Management	0060-02	Merge Safety and HR divisions	\$0	(\$15,790)	(\$15,790)
Human Resources	0070-01	In-House Employee Training	\$0	(\$20,000)	(\$20,000)
Human Resources	0070-02	Reduction in Operational Costs	\$0	(\$61,500)	(\$61,500)
Human Resources	0070-03	Other Professional Services	\$0	(\$10,000)	(\$10,000)
Human Resources	0070-04	City-Wide Ethics Training	\$60,000	\$0	\$60,000
	Total - Human Resources		\$60,000	(\$210,781)	(\$150,781)
Mayor and Council					
Mayor & City Council	0010-01	Reduce Administrative Assistant position	\$0	(\$67,887)	(\$67,887)
	Total - Mayor and Council		\$0	(\$67,887)	(\$67,887)
Municipal Court					
Municipal Court	0250-01	Pro-Tem Judges	\$60,000	\$0	\$60,000
Municipal Court	0250-04	Reduce Judicial Assistant Supervisor position	\$0	(\$88,081)	(\$88,081)
	Total - Municipal Court		\$60,000	(\$88,081)	(\$28,081)
Non-Departmental					
Non-Departmental	0300-03	Reduce Travel and Training Budget	\$0	(\$22,500)	(\$22,500)
Non-Departmental	0300-05	Legal Services	\$73,000	\$0	\$73,000
	Total - Non-Departmental		\$73,000	(\$22,500)	\$50,500
Office of Communications					
Public Information Office	0040-01	Miscellaneous Reductions	\$0	(\$1,830)	(\$1,830)
Public Information Office	0040-02	City Website Improvements	\$50,000	\$0	\$50,000
Peoria Channel 11	0041-01	Web Streaming Reductions & Cell Phone Savings	\$0	(\$6,270)	(\$6,270)
	Total - Office of Communications		\$50,000	(\$8,100)	\$41,900
Planning and Community Development					
Neighborhood Coordination	0570-01	FY11 Neighborhood Grant Funding	\$150,000	\$0	\$150,000



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Planning	0610-01	FY11 Historic Preservation Study	\$25,000	\$0	\$25,000
Systems Planning	0620-03	Additional Funding for Energy Efficiency Analyst	\$25,454	\$0	\$25,454
Systems Planning	0620-05	Multi-modal Transportation Study Implementation	\$122,500	\$0	\$122,500
Systems Planning	0620-06	Grand Avenue Coalition	\$122,500	\$0	\$122,500
Total - Planning and Community Development			\$445,454	\$0	\$445,454
Police					
Police Administration	1000-02	FY11 Operating Reductions	\$175,000	(\$849,942)	(\$674,942)
Police Administration	1000-03	Reduce 3 Positions (Civilian)	\$0	(\$215,634)	(\$215,634)
Patrol Services - South	1020-01	Redlight Enforcement Program	\$69,738	\$0	\$69,738
Patrol Services - South	1020-02	ACJIS Application on E-Ticketing Program	\$17,000	\$0	\$17,000
Total - Police			\$261,738	(\$1,065,576)	(\$803,838)
Public Works					
Public Works Administration	0900-01	Public Works-Utilities Administration Reductions	\$0	(\$1,650)	(\$1,650)
Public Works Administration	0900-02	Reclassify Management Analyst	\$0	\$4,057	\$4,057
Total - Public Works			\$0	\$2,407	\$2,407
Total - General Fund			\$961,390	(\$3,561,302)	(\$2,599,912)
<u>Sports Complex Fund</u>					
Community Services					
Complex Operations/Maint	2000-01	Reduce Special Events Coordinator position	\$0	(\$85,906)	(\$85,906)
Complex Operations/Maint	2000-02	Reductions in costs for services provided	\$0	(\$13,000)	(\$13,000)
Complex Operations/Maint	2000-03	Sports Complex Supplies	\$0	(\$28,000)	(\$28,000)
Complex Operations/Maint	2000-04	Reduce 3 Parks & Sports Worker II positions	\$0	(\$60,809)	(\$60,809)
Total - Community Services			\$0	(\$187,715)	(\$187,715)
Total - Sports Complex Fund			\$0	(\$187,715)	(\$187,715)
<u>Water Fund</u>					
Public Works					
Utilities-Water/Ww Admin	2050-02	Utilities Administrative Efficiencies	\$0	(\$47,785)	(\$47,785)
Utilities Operations Admin	2055-01	Operations Building Electrical Reduction	\$0	(\$8,000)	(\$8,000)
Greenway Potbl Wtr Trt Plant	2060-01	Greenway WTP Main Breaker	\$80,000	\$0	\$80,000
Quintero Treatment Plant	2061-01	Quintero Treatment Plant Reduction	\$0	(\$92,000)	(\$92,000)
Production Svcs	2070-01	Reservoir Tanks Repair and Maintenance	\$100,000	\$300,000	\$400,000
Production Svcs	2070-02	Water Production Operational Efficiencies	\$0	(\$36,517)	(\$36,517)
Distribution Services	2080-01	Reduce Field Operations Management Asst. position	\$0	(\$72,199)	(\$72,199)



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Distribution Services	2080-02	Water Distribution Operational Efficiencies	\$0	(\$12,968)	(\$12,968)
Water Resources/Conservation	2120-01	Reassign Env. Tech & Reduce Water Conserv. Splst	\$0	\$7,931	\$7,931
Water Resources/Conservation	2120-02	Reduce Water Resources Coordinator Position	\$0	(\$78,134)	(\$78,134)
Water Supply	2125-01	Water Supply Reductions	(\$58,586)	(\$60,970)	(\$119,556)
Utilities Engineering	2130-01	Budget Reductions Due to Dissolution of Division	\$0	(\$24,753)	(\$24,753)
Utilities Engineering	2130-02	Reduce Engineering Technician II position	\$0	(\$74,004)	(\$74,004)
Utilities Environmental	2135-02	Reduce Environmental Program Manager position	\$0	(\$97,851)	(\$97,851)
Utilities Environmental	2135-03	Comply with Safe Drinking Water Regulations	\$39,000	\$0	\$39,000
Utilities Environmental	2135-04	Water Environmental Operational Efficiencies	\$0	(\$14,090)	(\$14,090)
Total - Public Works			\$160,414	(\$311,340)	(\$150,926)
Total - Water Fund			\$160,414	(\$311,340)	(\$150,926)
<u>Wastewater Fund</u>					
Public Works					
Beardsley Water Reclamation Facility	2470-01	Beardsley WRF Electrical Utility Reduction	\$0	(\$90,000)	(\$90,000)
Ww Collection/Prevention	2480-01	Wastewater Collection Operational Efficiencies	\$0	(\$22,341)	(\$22,341)
Ww Industrial Users	2490-01	Meet Industrial Permit Compliance Requirements	\$0	\$40,000	\$40,000
Butler Water Reclamation Facility	2496-01	Butler Drive WRF Electrical Utility Reduction	\$0	(\$160,000)	(\$160,000)
Butler Water Reclamation Facility	2496-02	Butler Drive WRF Water Utility Increase	\$0	\$48,850	\$48,850
Butler Water Reclamation Facility	2496-03	Butler Drive WRF Blower and Energy Optimization	\$160,000	(\$60,000)	\$100,000
Total - Public Works			\$160,000	(\$243,491)	(\$83,491)
Total - Wastewater Fund			\$160,000	(\$243,491)	(\$83,491)
<u>Commercial Solid Waste Fund</u>					
Public Works					
Commercial Collection	2720-01	Solid Waste Efficiencies Reduction	\$0	(\$995)	(\$995)
Total - Public Works			\$0	(\$995)	(\$995)
Total - Commercial Solid Waste Fund			\$0	(\$995)	(\$995)
<u>Residential Solid Waste Fund</u>					
Public Works					
Solid Waste Admin	2750-01	Solid Waste Efficiencies Reductions	\$0	(\$51,929)	(\$51,929)
Solid Waste Admin	2750-02	Vehicle Routing and Tracking Software	\$140,000	\$22,000	\$162,000
Solid Waste Admin	2750-03	Laptops for Field Data Entry	\$17,700	\$8,241	\$25,941



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Residential Collection	2760-01	Part-Time Equipment Operators	\$0	\$74,334	\$74,334
Environmental Services	2810-01	Environmental Technicians	\$0	(\$71,237)	(\$71,237)
Environmental Services	2810-02	Promotional Item Reduction	\$0	(\$9,000)	(\$9,000)
Total - Public Works			\$157,700	(\$27,591)	\$130,109
Total - Residential Solid Waste Fund					
\$157,700 (\$27,591) \$130,109					
<u>Storm Water Drainage System Fund</u>					
Public Works					
Storm Drain - NIPDES	2900-01	Dump Truck	\$0	\$12,000	\$12,000
Total - Public Works			\$0	\$12,000	\$12,000
Total - Storm Water Drainage System Fund					
\$0 \$12,000 \$12,000					
<u>Fleet Services Fund</u>					
Public Works					
Fleet Maintenance	3420-01	Fleet Efficiencies Reductions	\$0	(\$246,000)	(\$246,000)
Total - Public Works			\$0	(\$246,000)	(\$246,000)
Total - Fleet Services Fund					
\$0 (\$246,000) (\$246,000)					
<u>Insurance Reserve Fund</u>					
City Attorney					
Risk Management	3610-01	Reduction in CAO Claims Operating Expenditures	\$0	(\$4,830)	(\$4,830)
Total - City Attorney			\$0	(\$4,830)	(\$4,830)
Total - Insurance Reserve Fund					
\$0 (\$4,830) (\$4,830)					
<u>Facilities Maintenance Fund</u>					
Public Works					
Custodial Services	3660-03	Reclass Custodian Position to Lead Custodian	\$0	\$7,500	\$7,500
Nighttime Facilities Services	3661-01	Reduce Custodial Positions	\$0	(\$88,052)	(\$88,052)
Building Maintenance	3670-01	Reduce Commodities Line Item	\$0	(\$15,000)	(\$15,000)
Utility Management	3680-01	Reduction in Electrical Costs	\$0	(\$200,000)	(\$200,000)
Facilities Operating Projects	3690-01	Roof Maintenance - Municipal Office Complex	\$33,000	\$0	\$33,000
Facilities Operating Projects	3690-02	Additional Asset Management (Hansen) licenses	\$35,000	\$6,450	\$41,450



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Technical Operations	3700-01	Reduce contractual services line item	\$0	(\$52,284)	(\$52,284)
Total - Public Works			\$68,000	(\$341,386)	(\$273,386)
Total - Facilities Maintenance Fund			\$68,000	(\$341,386)	(\$273,386)
<u>Information Technology Fund</u>					
Information Technology					
IT Operations	3750-01	Server Warranty Extensions	\$45,000	\$0	\$45,000
IT Operations	3750-03	Operational Budget Reductions	\$0	(\$52,600)	(\$52,600)
IT Operations	3750-04	Reduce IT Project Coordinator Position	\$0	(\$111,452)	(\$111,452)
IT Operations	3750-05	Elimination of IT Citywide Training	\$0	(\$14,000)	(\$14,000)
IT Operations	3750-07	Eliminate Ongoing SAN Maintenance Budget	\$0	(\$53,800)	(\$53,800)
IT Operations	3750-08	Reduce Executive Assistant Position	\$0	(\$76,541)	(\$76,541)
IT Operations	3750-09	VOIP Phone Replacements	\$60,000	\$0	\$60,000
IT Operations	3750-10	Reduce three (3) positions	\$0	(\$225,000)	(\$225,000)
IT Development Services	3751-02	Application Support Analyst - Access & Custom SQL	\$0	\$1,171	\$1,171
IT Development Services	3751-03	Operational Budget Reductions - Dev Svcs Div	\$0	(\$46,350)	(\$46,350)
IT Development Services	3751-05	Eliminate Unifier CIP Project Mgmt Software Maint	\$0	(\$89,300)	(\$89,300)
Radio System Operations	3760-01	Operational Budget Reductions - Radio	\$0	(\$35,151)	(\$35,151)
Total - Information Technology			\$105,000	(\$703,023)	(\$598,023)
<u>IT Reserve Fund</u>					
Information Technology					
Res For System Comp Eqpt	3800-01	Server Replacements	\$195,000	\$0	\$195,000
Total - Information Technology			\$195,000	\$0	\$195,000
Total - IT Reserve Fund			\$195,000	\$0	\$195,000
<u>Highway User Fund</u>					
Engineering					
Traffic Engineering	7043-01	Engineering HURF Base Budget Reductions	\$0	(\$103,998)	(\$103,998)
Total - Engineering			\$0	(\$103,998)	(\$103,998)
Public Works					
Streets Admin	7000-01	Telecomm Services Reductions	\$0	(\$8,310)	(\$8,310)
Streets Admin	7000-02	Streets Superintendent Reclassification Reduction	\$0	(\$7,949)	(\$7,949)



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Signs And Striping	7010-02	Reduce Street Maintenance Worker Position	\$0	(\$55,567)	(\$55,567)
Signs And Striping	7010-03	Reduction - Signs and Supplies	\$0	(\$7,150)	(\$7,150)
Traffic Signal Maintenance	7020-01	Electricity	\$0	\$140,000	\$140,000
Street Maintenance	7030-01	Reduction in Street Repairs	\$0	(\$12,000)	(\$12,000)
Street Maintenance	7030-02	Eliminate Vacant Position	\$0	(\$55,567)	(\$55,567)
Total - Public Works			\$0	(\$6,543)	(\$6,543)
Total - Highway User Fund			\$0	(\$110,541)	(\$110,541)
<u>Section 8 Housing Fund</u>					
Planning and Community Development					
Sect 8 Housing	7120-01	FY11 Adjust Budget to HUD Funding - HCV Program	\$0	\$61,634	\$61,634
Total - Planning and Community Development			\$0	\$61,634	\$61,634
Total - Section 8 Housing Fund			\$0	\$61,634	\$61,634
<u>Home Grant Fund</u>					
Planning and Community Development					
Home Grant	7150-01	Adjust HOME Program Budget to HUD Funding	\$0	\$13,552	\$13,552
Total - Planning and Community Development			\$0	\$13,552	\$13,552
Total - Home Grant Fund			\$0	\$13,552	\$13,552
<u>Public Transit Fund</u>					
Public Works					
Transit Division	7200-01	Transit Efficiencies Reductions	\$0	(\$229,862)	(\$229,862)
Total - Public Works			\$0	(\$229,862)	(\$229,862)
Total - Public Transit Fund			\$0	(\$229,862)	(\$229,862)
<u>Adult Day Program Grant Fund</u>					
Community Services					
Adult Day Prg Grant	7250-01	Budgetary Savings	\$0	(\$16,765)	(\$16,765)
Total - Community Services			\$0	(\$16,765)	(\$16,765)



Schedule 11 - Summary of Additions/(Reductions) by Department

Fund / Department / Division	Suppl. #	Supplemental Description	FY 2011 One-time Cost	FY 2011 Ongoing Cost	FY 2011 Total Cost
Total - Adult Day Program Grant Fund			\$0	(\$16,765)	(\$16,765)
State Anti-Racketeering - PD Fund					
Police					
St Anti-Racketeering-Pd	7500-01	Sex Offender Notification Database (OffenderWatch)	\$0	\$2,500	\$2,500
St Anti-Racketeering-Pd	7500-02	Surefire X300 Weapon Mounted Lights (10)	\$2,500	\$0	\$2,500
St Anti-Racketeering-Pd	7500-03	Special Weapons and Tactics (SWAT) Uniforms (10)	\$1,000	\$0	\$1,000
St Anti-Racketeering-Pd	7500-04	Sniper Rifle Scopes (2)	\$4,000	\$0	\$4,000
St Anti-Racketeering-Pd	7500-05	SWAT Ballistic Tactical Vests	\$27,500	\$0	\$27,500
St Anti-Racketeering-Pd	7500-06	Transcription Services	\$6,000	\$0	\$6,000
St Anti-Racketeering-Pd	7500-09	Cellebrite Universal Forensic Extraction Device	\$4,100	\$1,000	\$5,100
St Anti-Racketeering-Pd	7500-10	Crisis Negotiations Team Throw Phone & Equipment	\$28,000	\$0	\$28,000
St Anti-Racketeering-Pd	7500-11	CALEA Administration	\$7,000	\$0	\$7,000
St Anti-Racketeering-Pd	7500-12	Software Maintenance Fees	\$0	\$4,200	\$4,200
St Anti-Racketeering-Pd	7500-14	i2 Analyst Notebook (Charting Software/Intel)	\$6,070	\$0	\$6,070
St Anti-Racketeering-Pd	7500-15	Advocacy Center Fees	\$6,000	\$0	\$6,000
St Anti-Racketeering-Pd	7500-16	Victim Assistance Coordinator Grant	\$8,600	\$0	\$8,600
St Anti-Racketeering-Pd	7500-17	Lot Clean-Up Fees	\$20,000	\$0	\$20,000
St Anti-Racketeering-Pd	7500-18	CitizenServe Software for Tracking Code Issues	\$14,400	\$0	\$14,400
St Anti-Racketeering-Pd	7500-19	Mobile Data Comp. (MDC) Secondary Authentication	\$51,000	\$4,130	\$55,130
St Anti-Racketeering-Pd	7500-20	Police Department Policy Updates	\$20,000	\$0	\$20,000
Total - Police			\$206,170	\$11,830	\$218,000
Total - State Anti-Racketeering - PD Fund					
Municipal Court Enhancement Fd Fund					
Municipal Court					
Municipal Court Enhancement Fd	8062-01	Ongoing E-Citation Costs	\$0	\$9,610	\$9,610
Total - Municipal Court			\$0	\$9,610	\$9,610
Total - Municipal Court Enhancement Fd Fund					
Total - Additions/(Reductions)			\$2,013,674	(\$5,876,215)	(\$3,862,541)



Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2011	DESCRIPTION		PROJECTED FY2011
SLID 1	Westfield Gardens	\$ 1,137	SLID 142	Ironwood Phase 4A	\$ 476
SLID 2	Autumn Point	\$ 1,131	SLID 143	Ironwood Phase 4B	\$ 572
SLID 3	Vistas Avenida II	\$ 923	SLID 144	Crosswinds	\$ 1,566
SLID 4	Cypress Point Estates II @ WBV	\$ 1,492	SLID 145	Sun Cliff III	\$ 667
SLID 5	Shavano	\$ 1,257	SLID 146	Ryland @ Silvercreek	\$ 3,048
SLID 6	Bell Park Central	\$ 2,202	SLID 147	Harbor Shores @ Desert Harbor	\$ 639
SLID 7	Bell Park & Parcels 2B-8	\$ 6,313	SLID 148	Sun Aire Estates, UNIT 6	\$ 943
SLID 8	Foxwood Unit Four	\$ 1,257	SLID 149	Silverton 2	\$ 4,763
SLID 9	Vista Crossing	\$ 1,020	SLID 150	Dove Valley Ranch Parcel 6	\$ 5,239
SLID 10	Vista Pinnacle	\$ 2,281	SLID 151	Dove Valley Ranch Parcel 3B	\$ 3,238
SLID 11	North Shores @ Ventana Lakes	\$ 710	SLID 152	Dove Valley Ranch Parcel 3C	\$ 2,953
SLID 12	Vistas @ Desert Harbor Phase I	\$ 1,279	SLID 153	Dove Valley Ranch Parcel 3F	\$ 1,334
SLID 13	Village Terrace	\$ 1,680	SLID 154	Dove Valley Ranch Parcel 2B & 2C	\$ 1,143
SLID 14	The Coves/Ventana Lakes	\$ 3,174	SLID 155	Dove Valley Ranch Parcel 2D (AMENDED)	\$ 3,310
SLID 15	Windwood	\$ 691	SLID 156	Dove Valley Ranch Parcel 2E (AMENDED)	\$ 2,000
SLID 16	Lakeside Unit 2 @ Ventana Lakes	\$ 2,039	SLID 157	Dove Valley Ranch Parcel 2F	\$ 1,619
SLID 17	Arrowhead Shores I	\$ 2,557	SLID 159	Terramar Parcel 7A	\$ 1,421
SLID 18	Arrowhead Shores II	\$ 2,344	SLID 160	Terramar Parcel 11	\$ 1,329
SLID 19	Westfield Gardens 2	\$ 644	SLID 161	Skyview Place	\$ 2,666
SLID 20	Cactus Point Crossing	\$ 1,368	SLID 162	Arrowhead Shadows	\$ 2,974
SLID 21	Country Meadows Estates	\$ 1,634	SLID 163	Greystone Heritage @ V.L.	\$ 1,137
SLID 22	The Gardens @ V.L. includes North Park	\$ 3,280	SLID 164	Erin Groves	\$ 4,102
SLID 23	Brookside Village I & II	\$ 1,492	SLID 166	Bay Pointe Unit Two @ V.L.	\$ 2,290
SLID 24	Country Meadows Unit 11	\$ 213	SLID 167	Springer Ranch 2	\$ 1,108
SLID 25	Vista Point, Village Terrace II & III @ WBV	\$ 2,453	SLID 171	Greystone II Heritage @ V.L.	\$ 2,067
SLID 26	Calbrisa	\$ 1,753	SLID 172	Erin Groves 2	\$ 1,068
SLID 27	Torrey Pines I & II	\$ 2,628	SLID 176	Twin Palms	\$ 1,693
SLID 28	The Landings @ V.L. includes South Bay	\$ 2,628	SLID 177	Desert Star Subdivision	\$ 6,494
SLID 29	Sweetwater Place	\$ 1,760	SLID 179	Westwing Mountain Parcel 1A	\$ 1,524
SLID 30	Vistas @ Desert Harbor Unit II	\$ 1,421	SLID 183	Westwing Mountain Parcel 4	\$ 286
SLID 31	Westfield Gardens III	\$ 1,063	SLID 185	Westwing Mountain Parcel 6	\$ 381
SLID 32	83rd Ave & Thunderbird	\$ 3,079	SLID 187	Westwing Mountain Parcel 8	\$ 1,143
SLID 33	Crystal Cove	\$ 1,918	SLID 188	Westwing Mountain Parcel 9	\$ 1,334
SLID 34	Villas @ Desert Harbor	\$ 1,003	SLID 189	Westwing Mountain Parcel 10	\$ 1,048
SLID 36	Arrowhead Cove	\$ 1,634	SLID 190	Westwing Mountain Parcel 11	\$ 1,334
SLID 37	Vistas Fairways @ WBV	\$ 4,681	SLID 191	Westwing Mountain Parcel 12	\$ 1,238
SLID 39	Bridlewood	\$ 7,509	SLID 195	South Bay Unit 2 @ Ventana Lakes	\$ 1,905
SLID 40	The Shores @ VL	\$ 639	SLID 197	Sun Cliff V	\$ 2,796
SLID 41	Fairway Views @ WBV	\$ 1,563	SLID 198	Fletcher Heights 3A	\$ 9,923
SLID 42	Sweetwater Place II	\$ 566	SLID 199	Fletcher Heights 3B	\$ 2,935
SLID 43	Steeple Hill	\$ 1,817	SLID 201	Central Park Subdivision	\$ 2,953
SLID 44	Paradise Shores	\$ 1,208	SLID 202	Starlight Canyon	\$ 762
SLID 45	Calle Lejos Estates	\$ 995	SLID 204	North Ranch	\$ 3,589
SLID 46	Eagle Ridge @ WBV	\$ 2,131	SLID 205	Tuscany Shores - Desert Harbor Parcel 12	\$ 1,137
SLID 47	Olive Park	\$ 817	SLID 206	West Valley Ranch	\$ 943
SLID 48	Paseo Verde Estates	\$ 2,135	SLID 208	Sonoran Mountain Ranch Parcel 1	\$ 2,202
SLID 49	The Boardwalk	\$ 2,273	SLID 209	Sonoran Mountain Ranch Parcel 2	\$ 2,273
SLID 50	Parkridge I & II	\$ 10,371	SLID 210	Vistancia Village A Par A37	\$ 781
SLID 51	Scotland Hills @ WBV	\$ 1,279	SLID 211	Vistancia Village A Par A36	\$ 1,066
SLID 54	Wildflower Point I	\$ 1,705	SLID 212	Vistancia Village A Par A33	\$ 995
SLID 55	Crystal Bay @ Desert Harbor	\$ 355	SLID 213	Vistancia Village Par A 32	\$ 852
SLID 56	Diamond Cove @ Desert Harbor	\$ 1,874	SLID 214	Vistancia Village A Par A14	\$ 710
SLID 57	Alta Vista Estates	\$ 7,649	SLID 215	Vistancia Village A Par A13	\$ 568



Schedule 12 - Improvement District Revenues

DESCRIPTION		PROJECTED FY2011	DESCRIPTION		PROJECTED FY2011
SLID 58	Sweetwater Ridge Amended	\$ 4,377	SLID 216	Vistancia Village Par A12	\$ 923
SLID 59	Hunter Ridge	\$ 1,989	SLID 218	Vistancia Village A Par A10B	\$ 852
SLID 60	Arrowhead Horizons	\$ 1,492	SLID 222	Cibola Vista Parcel 2	\$ 2,620
SLID 61	Cactus Place	\$ 568	SLID 224	Cibola Vista Parcel 4	\$ 2,212
SLID 62	Legacy Place	\$ 1,320	SLID 225	Cibola Vista Parcel 5	\$ 4,006
SLID 63	Granite Run	\$ 2,699	SLID 226	Sonoran Mtn Ranch Parcel 4.1	\$ 1,989
SLID 64	Willow Ridge @ WBV	\$ 3,126	SLID 227	Sonoran Mtn Ranch Parcel 4.2	\$ 1,492
SLID 66	New River Shores	\$ 2,770	SLID 228	Sonoran Mtn Ranch Parcel 5	\$ 1,435
SLID 70	Sweetwater Ridge Unit 3	\$ 512	SLID 229	Sonoran Mtn Ranch Parcel 6	\$ 2,273
SLID 71	Teresita	\$ 1,506	SLID 230	Sonoran Mtn Ranch Parcel 7	\$ 2,415
SLID 72	Country Club Estates @ WBV	\$ 852	SLID 231	Sonoran Mtn Ranch Parcel 9a	\$ 1,492
SLID 73	Fletcher Heights Phase 1A	\$ 14,097	SLID 232	Sonoran Mtn Ranch Parcel 9a, Phase 2	\$ 995
SLID 76	Silverton	\$ 5,185	SLID 233	Westwing Phase 2 Parcel 18	\$ 1,705
SLID 77	Deer Village Unit 3	\$ 1,137	SLID 234	Westwing Phase 2 Parcel 19	\$ 762
SLID 78	Deer Village Unit 1	\$ 1,705	SLID 235	Westwing Phase 2 Parcel 29	\$ 2,381
SLID 79	Deer Village Unit 2	\$ 1,847	SLID 236	Westwing Phase 2 Parcel 15	\$ 1,809
SLID 80	Deer Village Unit 4	\$ 1,350	SLID 238	Casa Del Rey	\$ 7,743
SLID 82	Pivotal Peoria Center Tracts C & D	\$ 1,383	SLID 239	Westwing Ph 2 Par 21	\$ 852
SLID 83	Fairmont Unit 1	\$ 4,120	SLID 240	Westwing Ph 2 Par 22	\$ 1,137
SLID 84	Fairmont Unit 2	\$ 2,557	SLID 1000	Sonoran Mountain Ranch Parcel 10	\$ 3,339
SLID 93	Terramar Parcel 1	\$ 4,222	SLID 1001	Vistancia Village A Parcel A9	\$ 7,003
SLID 94	Terramar Parcel 2A	\$ 476	SLID 1002	Fletcher Farms	\$ 1,776
SLID 95	Terramar Parcel 3	\$ 2,369	SLID 1004	Vistancia Village A Parcel G10	\$ 1,066
SLID 96	Terramar Parcel 4A	\$ 1,493	SLID 1005	Vistancia Village A Parcel A8	\$ 639
SLID 97	Terramar Parcel 5	\$ 1,350	SLID 1006	Vistancia Village A Parcel A15	\$ 923
SLID 98	Terramar Parcel 6	\$ 3,155	SLID 1007	Vistancia Village A Parcel G11	\$ 621
SLID 99	Terramar Parcel 7B	\$ 1,706	SLID 1008	Riverstone Estates	\$ 9,489
SLID 101	Terramar Parcel 9A	\$ 995	SLID 1009	Vistancia Village A Parcel G3	\$ 7,536
SLID 102	Terramar Parcel 10A	\$ 568	SLID 1010	Vistancia Village A Parcel A7	\$ 426
SLID 104	Dove Valley Ranch Parcel 2A (AMENDED)	\$ 2,286	SLID 1011	Varney Village	\$ 213
SLID 107	Fletcher Heights Phase 1B	\$ 7,620	SLID 1012	Vistancia Village A Parcel G4	\$ 800
SLID 108	Fletcher Heights Phase 1C	\$ 3,524	SLID 1013	Vistancia A28	\$ 9,752
SLID 110	South Bay @ Ventana Lakes	\$ 1,619	SLID 1014	Vistancia A29	\$ 6,206
SLID 114	Fletcher Heights Phase 2A (AMENDED)	\$ 9,351	SLID 1016	Sonoran Mountain Ranch Parcel 14	\$ 2,548
SLID 116	Tierra Norte V	\$ 2,326			
SLID 117	Summersett Village	\$ 7,010			<u>\$ 460,533</u>
SLID 119	Dove Valley Ranch Parcel 3A	\$ 1,715	MID 1	Cactus Point Crossing	\$ 13,936
SLID 121	Dove Valley Ranch Parcels 3D & 3E	\$ 4,477	MID 2	Westfield Gardens II	\$ 11,235
SLID 122	Clearview Estates	\$ 3,429	MID 3	Bell Park (Parcel 5)	\$ 9,883
SLID 123	Terramar Parcel 2B	\$ 2,962	MID 4	Country Meadows	\$ 11,163
SLID 125	Terramar Parcel 12	\$ 3,129	MID 5	Crystal Cove	\$ 22,684
SLID 126	Terramar Parcel 13	\$ 2,086	MID 6	Westfield Gardens III	\$ 11,840
SLID 127	Terramar Parcel 14	\$ 1,350	MID 7	Sweetwater Place	\$ 15,347
SLID 128	Peoria Mountain Vistas	\$ 3,334	MID 10	Tierra Norte III	\$ 20,598
SLID 129	Fletcher Heights Phase 2B	\$ 8,668	MID 69	Stonebridge	\$ 15,552
SLID 131	Bay Pointe @ V.L.	\$ 4,401	MID 1025	Bedford Village 1 - 82nd Ave and Shangri La	\$ 8,683
SLID 135	Sun Cliff IV	\$ 3,619	MID 1044	Bedford Village 2 - 83rd Ave and Shangri La	\$ 10,131
SLID 136	Ironwood Phase 1A	\$ 1,810			
SLID 137	Ironwood Phase 1B	\$ 1,238			
SLID 138	Ironwood Phase 2A	\$ 952			<u>\$ 151,052</u>
SLID 139	Ironwood Phase 2B	\$ 762			
SLID 140	Ironwood Phase 3A	\$ 476			
SLID 141	Ironwood Phase 3B	\$ 476			



Schedule 13 - Sources and Uses

FUND NAME	GENERAL AND OTHER FUNDS	SPECIAL REVENUE	ENTERPRISE FUNDS	INTERNAL SERVICES	TRUST AND AGENCY	CAPITAL PROJECTS	DEBT SERVICE	TOTAL
<i>Fund Balance</i>								
Fund Balance	67,911,440	74,526,778	70,807,680	26,856,077	177,036	66,393,140	40,916,921	347,589,072
<i>Total Fund Balance</i>	67,911,440	74,526,778	70,807,680	26,856,077	177,036	66,393,140	40,916,921	347,589,072
<i>Sources</i>								
Taxes	52,149,989	12,363,349	-	-	-	-	20,161,105	84,674,443
Assessment Revenue	-	-	-	-	-	-	2,352,127	2,352,127
Charges for Service	21,230,307	7,796,814	65,039,382	31,204,947	-	-	-	125,271,450
Fines & Forfeitures	2,045,200	220,000	-	-	-	-	-	2,265,200
Interest Income	715,000	711,900	850,300	280,000	2,000	492,000	345,655	3,396,855
Intergovernmental Revenue	28,995,393	22,896,196	-	-	-	26,340,000	-	78,231,589
Licenses & Permits	1,674,563	-	-	-	-	-	-	1,674,563
Miscellaneous Income	578,500	13,545	176,002	-	-	6,149,964	-	6,918,011
Rents	447,301	-	1,436,000	-	-	-	-	1,883,301
Bond Proceeds	-	-	-	-	-	26,176,858	-	26,176,858
Transfers In	8,634,001	9,976,073	5,647,737	1,624,890	-	-	5,809,925	31,692,626
<i>Total Sources</i>	116,470,254	53,977,877	73,149,421	33,109,837	2,000	59,158,822	28,668,812	364,537,023
<i>Uses</i>								
Personal Services	77,589,850	4,938,361	11,818,150	7,958,480	30,600	-	-	102,335,441
Contractual Services	26,108,065	9,641,504	33,058,900	20,689,790	-	2,076,425	-	91,574,684
Commodities	4,132,161	1,002,779	3,229,349	3,379,140	-	-	-	11,743,429
Capital Outlay	14,111,497	24,727,603	14,491,688	2,211,572	-	82,191,282	-	137,733,642
Debt Service	1,944,874	3,041,705	13,717,956	-	-	-	38,658,269	57,362,804
Contingency	20,600,000	16,400,000	10,350,000	4,400,000	-	2,500,000	-	54,250,000
Transfers Out	10,067,494	13,983,411	3,108,231	4,533,490	-	-	-	31,692,626
<i>Total Uses</i>	154,553,941	73,735,363	89,774,274	43,172,472	30,600	86,767,707	38,658,269	486,692,626
<i>Estimated Balance 6/30/11</i>	29,827,753	54,769,292	54,182,827	16,793,442	148,436	38,784,255	30,927,464	225,433,469



Schedule 14 - Auditor General Schedule A
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2011

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2010	ACTUAL EXPENDITURES/EXPENSES ** 2010	FUND BALANCE/NET ASSETS** July 1, 2010**	PROPERTY TAX REVENUES 2011 Primary: Secondary:	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2011	OTHER FINANCING 2011		INTERFUND TRANSFERS 2011		TOTAL FINANCIAL RESOURCES AVAILABLE 2011	BUDGETED EXPENDITURES/EXPENSES 2011
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 161,878,665	\$ 127,266,489	\$ 67,911,440	\$ 2,895,298	\$ 104,940,955	\$	\$	\$ 8,634,001	\$ 10,067,494	\$ 174,314,200	\$ 144,486,447
2. Special Revenue Funds	70,279,282	33,527,379	74,526,778		44,001,804			9,976,073	13,983,411	114,521,244	59,751,952
3. Debt Service Funds Available	44,132,852	44,187,755	40,916,921	20,131,105	2,727,782			5,809,925		69,585,733	38,658,269
4. Less: Designation for Future Debt Retirement											
5. Total Debt Service Funds	44,132,852	44,187,755	40,916,921	20,131,105	2,727,782			5,809,925		69,585,733	38,658,269
6. Capital Projects Funds	104,668,747	37,122,798	66,393,140		27,582,000		31,576,822			93,975,140	86,767,707
7. Permanent Funds	30,600	30,600	177,036		2,000					179,036	30,600
8. Enterprise Funds Available	119,122,106	92,215,590	70,807,680		67,501,684			5,647,737	3,108,231	140,848,870	86,666,043
9. Less: Designation for Future Debt Retirement											
10. Total Enterprise Funds	119,122,106	92,215,590	70,807,680		67,501,684			5,647,737	3,108,231	140,848,870	86,666,043
11. Internal Service Funds	34,887,748	28,617,361	26,856,077		31,484,947			1,624,890	4,533,490	55,432,424	38,638,982
12. TOTAL ALL FUNDS	\$ 535,000,000	\$ 362,967,972	\$ 347,589,072	\$ 23,026,403	\$ 278,241,172	\$ 31,576,822	\$ 31,576,822	\$ 31,692,626	\$ 31,692,626	\$ 648,856,647	\$ 455,000,000

EXPENDITURE LIMITATION COMPARISON

	2010	2011
1. Budgeted expenditures/expenses	\$ 535,000,000	\$ 455,000,000
2. Add/subtract: estimated net reconciling items		
3. Budgeted expenditures/expenses adjusted for reconciling items	535,000,000	455,000,000
4. Less: estimated exclusions	249,754,550	187,869,250
5. Amount subject to the expenditure limitation	\$ 285,245,450	\$ 267,130,750
6. EEC or voter-approved alternative expenditure limitation	\$ 723,170,421	\$ 749,417,190

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes Expenditure/Expense Adjustments Approved Incurred Year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/restricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).



**Schedule 15 - Auditor General Schedule B
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2011**

	<u>2010</u>	<u>2011</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 3,874,799	\$ 4,062,555
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 3,202,665	\$ 2,895,298
B. Secondary property taxes	23,689,548	20,131,105
C. Total property tax levy amounts	\$ 26,892,213	\$ 23,026,403
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 3,042,532	
(2) Prior years' levies	160,133	
(3) Total primary property taxes	\$ 3,202,665	
B. Secondary property taxes		
(1) Current year's levy	\$ 22,505,071	
(2) Prior years' levies	1,184,477	
(3) Total secondary property taxes	\$ 23,689,548	
C. Total property taxes collected	\$ 26,892,213	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.1900	0.1900
(2) Secondary property tax rate	1.2500	1.2500
(3) Total city/town tax rate	1.4400	1.4400
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating _____ special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011**

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
GENERAL FUND			
Local taxes			
General Fund	\$ 34,943,893	\$	\$ 35,395,808
Half Cent Sales Tax Fund	13,699,261		13,858,883
Licenses and permits			
General Fund	1,490,101		1,674,563
Intergovernmental			
General Fund	32,917,927		28,995,393
Charges for services			
General Fund	21,567,173		21,230,307
Fines and forfeits			
General Fund	2,437,790		2,045,200
Interest on investments			
General Fund	655,200		535,000
Half Cent Sales Tax Fund	175,000		180,000
In-lieu property taxes			
Contributions			
Voluntary contributions			
Miscellaneous			
General Fund	1,205,980		1,025,801
Total General Fund	\$ 109,092,325	\$	\$ 104,940,955

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011**

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Street Fund	\$ 11,298,148	\$	\$ 11,544,000
Total Highway User Revenue Fund	\$ 11,298,148	\$	\$ 11,544,000
Local Transportation Assistance Fund			
Transit Fund	\$ 630,686	\$	\$ 52,600
Total Local Transportation Assistance Fund	\$ 630,686	\$	\$ 52,600
Street Light Improvement Districts Fund	\$ 451,864	\$	\$ 460,633
Maintenance Improvement Districts Fund	\$ 153,629	\$	\$ 151,052
	\$ 605,493	\$	\$ 611,685
Development Fee Fund	\$ 5,429,071	\$	\$ 6,346,535
	\$ 5,429,071	\$	\$ 6,346,535
Public Housing Funds	\$ 108,200	\$	\$ 282,000
Section 8 Housing Fund	\$ 919,557	\$	\$ 1,656,158
	\$ 1,027,757	\$	\$ 1,938,158
Grant Funds	\$ 5,384,159	\$	\$ 14,901,062
	\$ 5,384,159	\$	\$ 14,901,062
Transportation Sales Tax Fund	\$ 8,497,763	\$	\$ 8,607,764
	\$ 8,497,763	\$	\$ 8,607,764
Total Special Revenue Funds	\$ 32,873,077	\$	\$ 44,001,804

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011**

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
DEBT SERVICE FUNDS			
General Obligation Bonds Fund	\$ 332,221	\$	\$ 330,000
MDA Debt	50,000		42,000
	\$ 382,221	\$	\$ 372,000
Improvement Districts Funds	\$ 2,327,575	\$	\$ 2,355,782
	\$ 2,327,575	\$	\$ 2,355,782
Total Debt Service Funds	\$ 2,709,796	\$	\$ 2,727,782
CAPITAL PROJECTS FUNDS			
Strategic Capital Investment	\$	\$	\$ 11,436,000
	\$	\$	\$ 11,436,000
GO Bonds	\$ 2,773,450	\$	\$ 293,000
Proposed MDA / Loans	55,000		771,000
	\$ 2,828,450	\$	\$ 1,064,000
County Transportation Tax Fund	\$ 255,000	\$	\$ 178,000
Federal Funded CIP Projects Fund			14,904,000
	\$ 255,000	\$	\$ 15,082,000
Total Capital Projects Funds	\$ 3,083,450	\$	\$ 27,582,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



**Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011**

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
PERMANENT FUNDS			
Fireman's Pension Fund	\$ 2,674	\$	\$ 2,000
	\$ 2,674	\$	\$ 2,000
Total Permanent Funds	\$ 2,674	\$	\$ 2,000
ENTERPRISE FUNDS			
Water Fund	\$ 31,808,330	\$	\$ 31,685,902
Water Replacement & Reserves Funds	337,335		177,632
Water Expansion & Improvement Districts Funds	950,000		1,098,000
	\$ 33,095,665	\$	\$ 32,961,534
Wastewater Fund	\$ 19,051,009	\$	\$ 17,438,054
Wastewater Replacement & Reserves Funds	251,340		150,925
Wastewater Expansion & Improvmnt Districts Funds	383,500		465,500
Wastewater Bond Fund	11		
	\$ 19,685,860	\$	\$ 18,054,479
Residential Sanitation Fund	\$ 9,611,536	\$	\$ 9,688,939
Commercial Sanitation Fund	2,292,500		2,271,000
Sanitation Reserve Funds	742,990		714,695
Sanitation Expansion Funds	187,954		200,000
	\$ 12,834,980	\$	\$ 12,874,634
Sports Complex Ops/Maintenance Fund	\$ 2,453,620	\$	\$ 2,531,000
Sports Complex Equipment Reserve Fund	365,233		282,107
Storm Water Drainage System Fund	790,065		797,930
	\$ 3,608,918	\$	\$ 3,611,037
Total Enterprise Funds	\$ 69,225,423	\$	\$ 67,501,684

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



Schedule 16 - Auditor General Schedule C
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011

SOURCE OF REVENUES	ESTIMATED REVENUES 2010	ACTUAL REVENUES* 2010	ESTIMATED REVENUES 2011
INTERNAL SERVICE FUNDS			
Fleet Maintenance Fund	\$ 4,743,675	\$	\$ 4,802,807
Fleet Reserve Fund	1,751,098		70,000
Streets/Transit Equipment Reserve	709,088		311,406
	\$ 7,203,861	\$	\$ 5,184,213
Insurance Reserve Fund	\$ 2,467,002	\$	\$ 2,140,677
Workmans Comp Self Insurance	3,740		745,614
Health Self Insurance	5,707,500		10,395,103
	\$ 8,178,242	\$	\$ 13,281,394
Facilities Maintenance Fund	\$ 5,759,446	\$	\$ 5,546,508
	\$ 5,759,446	\$	\$ 5,546,508
Information Technology Fund	\$ 8,433,339	\$	\$ 6,960,032
Information Technology Reserve Fund	547,350		507,800
Information Technology Project Fund			5,000
	\$ 8,980,689	\$	\$ 7,472,832
Total Internal Service Funds	\$ 30,122,238	\$	\$ 31,484,947
TOTAL ALL FUNDS	\$ 247,108,983	\$	\$ 278,241,172

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.



Schedule 17 - Auditor General Schedule D
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2011

FUND	OTHER FINANCING 2011		INTERFUND TRANSFERS 2011	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
General Fund	\$	\$	\$ 8,634,001	\$ 346,266
Half-Cent Sales Tax Fund				9,721,228
Total General Fund	\$	\$	\$ 8,634,001	\$ 10,067,494
SPECIAL REVENUE FUNDS				
Streets Fund	\$	\$	\$ 1,835,135	\$ 182,084
Streets Zone 2 Development Fund				7,000,000
Transit Fund			1,120,618	
Wellness Program Fund			10,000	
Transportation Sales Tax Fund			7,000,000	5,945,963
Adult Day Program Fund			10,320	
Street Light Districts Fund				460,533
Maintenance Imprvtd Districts Fund				151,052
Arts Commission Capital Fund				243,779
Total Special Revenue Funds	\$	\$	\$ 9,976,073	\$ 13,983,411
DEBT SERVICE FUNDS				
MDA Debt Service			5,809,925	\$
Total Debt Service Funds	\$	\$	\$ 5,809,925	\$
CAPITAL PROJECTS FUNDS				
Proposed GO Bonds Future Issue	\$ 26,176,858	\$ 26,176,858	\$	\$
Capital Projects - Outside Sources	5,399,964	5,399,964		
Total Capital Projects Funds	\$ 31,576,822	\$ 31,576,822	\$	\$
PERMANENT FUNDS				
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Storm Water Drainage System Fund	\$	\$	\$ 14,969	\$
Sports Complex Fund			2,315,015	114,770
Water Fund			399,601	2,676,968
Wastewater Fund			2,720,297	68,831
Residential Solid Waste Fund			169,833	200,949
Commercial Solid Waste Fund			28,022	46,713
Total Enterprise Funds	\$	\$	\$ 5,647,737	\$ 3,108,231
INTERNAL SERVICE FUNDS				
Fleet Services Fund	\$	\$	\$ 530,375	\$ 37,145
Insurance Reserve Fund				3,796,345
Information Technology Funds			913,137	700,000
Facilities Maintenance Fund			181,378	
Total Internal Service Funds	\$	\$	\$ 1,624,890	\$ 4,533,490
TOTAL ALL FUNDS	\$ 31,576,822	\$ 31,576,822	\$ 31,692,626	\$ 31,692,626



**Schedule 18 - Auditor General Schedule E
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2011**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES* 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
GENERAL FUND				
City Attorney	\$ 3,003,500	\$	\$ 2,984,184	\$ 2,910,018
City Clerk	1,148,103		1,128,354	1,161,878
City Manager	1,374,243		1,361,877	1,153,114
Community Services	20,222,311	88,472	19,941,139	18,971,981
Economic Development Services	4,248,824	82,810	3,751,931	3,410,878
Engineering	4,341,302	133,556	4,268,986	3,841,411
Finance	4,549,268	(42,484)	4,522,469	4,113,878
Finance Utilities	5,003,721	52,221	5,046,538	4,721,802
Fire	20,025,671	195,202	20,097,822	18,541,790
Governmental Affairs	441,136	7,000	445,401	1,132,437
Human Resources	2,788,243	(92,475)	2,561,427	2,396,210
Management and Budget	1,003,663	3,394	1,007,057	913,113
Mayor and Council	1,189,388	2,677	1,191,997	647,390
Municipal Court	2,292,519		2,201,256	1,990,676
Non-Departmental	35,264,729	157,944	7,372,491	34,477,330
Office of Communications	989,923	190,832	1,167,121	1,229,693
Planning and Community Development	2,228,799	353,822	2,122,728	2,414,636
Police	37,629,801	(455,046)	35,854,710	34,631,060
Public Works	631,252	(54,325)	581,015	549,037
Non-Departmental	9,115,332	(1,528,565)	6,360,830	3,296,401
Economic Development Services	500,000		58,845	350,000
Non-Departmental	4,791,902		3,238,311	1,631,714
Total General Fund	\$ 162,783,630	\$ (904,965)	\$ 127,266,489	\$ 144,486,447
SPECIAL REVENUE FUNDS				
Streets-Engineering	\$ 1,698,443	\$	\$ 1,585,189	\$ 1,346,552
Streets-Public Works	16,412,833		14,279,569	12,603,444
Transportation Sales Tax Fund-Non-Departmental	10,826,789		3,058,245	10,825,746
Development Fee Funds-Non-Departmental	21,790,670	2,087,613	8,289,946	17,490,835
Public Housing-Planning and Community Development	327,871		327,871	327,871
Section 8 Housing-Planning and Community Development	1,666,508		1,112,351	1,655,658
Transit-Public Works	1,437,142		1,371,341	1,006,618
Attorney Grants-City Attorney	51,807		51,582	50,510
Public Safety Grants-City Attorney		46,068	46,068	41,200
Public Safety Grants-Fire	307,500	124,276	61,173	307,500
Public Safety Grants-Police	1,227,350	892,843	1,344,459	309,671
Other Grants-Community Services	666,843	(164,843)	136,832	400,168
Other Grants-Finance		1,843,290	577,055	1,316,885
Other Grants-Human Resources	12,000		10,000	10,000
Other Grants-Mayor and Council		2,500	2,500	2,500
Other Grants-Municipal Court		77,654	77,654	69,610
Other Grants-Non-Departmental	10,147,000	(3,206,386)	5,000	10,005,000
Other Grants-Planning and Community Development	1,493,916		709,283	1,544,458
Community Service Grants-		12,750		
Community Service Grants-Community Services	471,342	25,503	481,261	437,726
Total Special Revenue Funds	\$ 68,538,014	\$ 1,741,268	\$ 33,527,379	\$ 59,751,952
DEBT SERVICE FUNDS				
General Obligation Bonds-Finance	\$ 33,785,166	\$	\$ 33,951,612	\$ 28,406,177
MDA Bonds-Finance	7,696,983		7,298,699	7,926,817
Improvement Districts-Finance	475,325		475,325	473,638
Improvement Districts-Non-Departmental	1,962,119	213,259	2,462,119	1,851,637
Total Debt Service Funds	\$ 43,919,593	\$ 213,259	\$ 44,187,755	\$ 38,658,269



**Schedule 18 - Auditor General Schedule E
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2011**

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES* 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
CAPITAL PROJECTS FUNDS				
General Obligation Bonds-Non-Departmental	\$ 59,582,274	\$ (466,958)	\$ 17,325,802	\$ 51,632,234
MDA Bonds-Non-Departmental	29,679,282	(8,094,879)	11,976,990	4,506,000
Capital Projects - Streets/Economic Development-Enginee	16,844,072		4,202,627	25,229,509
Outside Source Fund-Non-Departmental	6,972,072	152,884	3,617,379	5,399,964
Total Capital Projects Funds	\$ 113,077,700	\$ (8,408,953)	\$ 37,122,798	\$ 86,767,707
PERMANENT FUNDS				
Fireman's Pension-Fire	\$ 30,600	\$	\$ 30,600	\$ 30,600
Total Permanent Funds	\$ 30,600	\$	\$ 30,600	\$ 30,600
ENTERPRISE FUNDS				
Water-Public Works	\$ 41,746,835	\$ (1,536,434)	\$ 33,042,163	\$ 33,888,405
Water Replacement & Reserves-Public Works	2,107,239	2,500	609,739	2,401,882
Water Expansion-Public Works	6,447,325	500,971	3,143,685	3,524,550
Water Bonds-Public Works	10,146,119	(371,049)	9,701,774	10,500
Wastewater-Public Works	25,026,889	4,096,705	20,117,704	27,014,310
Wastewater Replacement & Reserves-Public Works	1,540,000	(472,109)	39,588	500,000
Wastewater Expansion-Public Works	1,339,952	2,565	950,946	532,568
Wastewater Bonds-Public Works	9,937,559	(1,000,033)	8,856,086	43,817
Residential Solid Waste-Public Works	8,525,836		7,923,012	9,191,070
Commercial Solid Waste-Public Works	2,939,516		1,836,218	3,035,336
Solid Waste Reserves-Public Works	2,049,589		1,153,389	1,076,200
Solid Waste Expansion-Public Works	589,000		88,881	350,000
Sports Complex Operations/Maintenance-Community Serv	4,952,093	98,538	4,694,905	4,654,505
Sports Complex Equipment Reserves-Community Services	452,500		57,500	442,900
Total Enterprise Funds	\$ 117,800,452	\$ 1,321,654	\$ 92,215,590	\$ 86,666,043
INTERNAL SERVICE FUNDS				
Fleet Maintenance-Public Works	\$ 5,025,534	\$	\$ 4,572,688	\$ 4,713,700
Fleet Reserve-Public Works	1,465,083	1,346,747	1,274,805	2,387,276
Insurance Reserve-City Attorney	4,561,966	(936,520)	2,465,821	3,579,090
Insurance Reserve-Human Resources		6,035,496	4,646,178	12,234,472
Facilities Maintenance-Engineering	663,867	(663,867)		
Facilities Maintenance-Public Works	5,714,525	94,924	5,720,779	5,971,678
Information Technology-Information Technology	8,902,491	179,947	8,967,581	7,828,470
Information Technology Reserve-Information Technology	865,450	(10,950)	303,050	547,700
Information Technology Projects-Information Technology	1,651,095	(8,040)	666,459	1,376,596
Total Internal Service Funds	\$ 28,850,011	\$ 6,037,737	\$ 28,617,361	\$ 38,638,982
TOTAL ALL FUNDS	\$ 535,000,000	\$	\$ 362,967,972	\$ 455,000,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



**Schedule 19 - Auditor General Schedule F
Summary by Department of Expenditures/Expenses
Fiscal Year 2011**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES * 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
City Attorney				
General Fund	\$ 3,003,500	\$	\$ 2,984,184	\$ 2,910,018
Attorney Grants	51,807		51,582	50,510
Public Safety Grants		46,068	46,068	41,200
Insurance Reserve	4,561,966	(936,520)	2,465,821	3,579,090
Department Total	\$ 7,617,273	\$ (890,452)	\$ 5,547,655	\$ 6,580,818
City Clerk				
General Fund	\$ 1,148,103	\$	\$ 1,128,354	\$ 1,161,878
Department Total	\$ 1,148,103	\$	\$ 1,128,354	\$ 1,161,878
City Manager				
General Fund	\$ 1,374,243	\$	\$ 1,361,877	\$ 1,153,114
Department Total	\$ 1,374,243	\$	\$ 1,361,877	\$ 1,153,114
Community Services				
General Fund	\$ 20,222,311	\$ 88,472	\$ 19,941,139	\$ 18,971,981
Other Grants	666,843	(164,843)	136,832	400,168
Community Service Grants	471,342	38,253	481,261	437,726
Sports Complex Operations/Mainten	4,952,093	98,538	4,694,905	4,654,505
Sports Complex Equipment Reserve	452,500		57,500	442,900
Department Total	\$ 26,765,089	\$ 60,420	\$ 25,311,637	\$ 24,907,280
Economic Development Services				
General Fund	\$ 4,248,824	\$ 82,810	\$ 3,751,931	\$ 3,410,878
Other Reserve Funds	500,000		58,845	350,000
Department Total	\$ 4,748,824	\$ 82,810	\$ 3,810,776	\$ 3,760,878
Engineering				
General Fund	\$ 4,341,302	\$ 133,556	\$ 4,268,986	\$ 3,841,411
Streets	1,698,443		1,585,189	1,346,552
Facilities Maintenance	663,867	(663,867)		
Capital Projects - Streets/Economic	16,844,072		4,202,627	25,229,509
Department Total	\$ 23,547,684	\$ (530,311)	\$ 10,056,802	\$ 30,417,472
Finance				
General Fund	\$ 9,552,989	\$ 9,737	\$ 9,569,007	\$ 8,835,680
Other Grants		1,843,290	577,055	1,316,885
General Obligation Bonds	33,785,166		33,951,612	28,406,177
MDA Bonds	7,696,983		7,298,699	7,926,817
Improvement Districts	475,325		475,325	473,638
Department Total	\$ 51,510,463	\$ 1,853,027	\$ 51,871,698	\$ 46,959,197
Fire				
General Fund	\$ 20,025,671	\$ 195,202	\$ 20,097,822	\$ 18,541,790
Public Safety Grants	307,500	124,276	61,173	307,500
Fireman's Pension	30,600		30,600	30,600
Department Total	\$ 20,363,771	\$ 319,478	\$ 20,189,595	\$ 18,879,890



**Schedule 19 - Auditor General Schedule F
Summary by Department of Expenditures/Expenses
Fiscal Year 2011**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES * 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
Human Resources				
General Fund	\$ 2,788,243	\$ (92,475)	\$ 2,561,427	\$ 2,396,210
Other Grants	12,000		10,000	10,000
Insurance Reserve		6,035,496	4,646,178	12,234,472
Department Total	\$ 2,800,243	\$ 5,943,021	\$ 7,217,605	\$ 14,640,682
Governmental Affairs				
General Fund	\$ 441,136	\$ 7,000	\$ 445,401	\$ 1,132,437
Department Total	\$ 441,136	\$ 7,000	\$ 445,401	\$ 1,132,437
Information Technology				
Information Technology	\$ 8,902,491	\$ 179,947	\$ 8,967,581	\$ 7,828,470
Information Technology Reserve	865,450	(10,950)	303,050	547,700
Information Technology Projects	1,651,095	(8,040)	666,459	1,376,596
Department Total	\$ 11,419,036	\$ 160,957	\$ 9,937,090	\$ 9,752,766
Management and Budget				
General Fund	\$ 1,003,663	\$ 3,394	\$ 1,007,057	\$ 913,113
Department Total	\$ 1,003,663	\$ 3,394	\$ 1,007,057	\$ 913,113
Mayor and Council				
General Fund	\$ 1,189,388	\$ 2,677	\$ 1,191,997	\$ 647,390
Other Grants		2,500	2,500	2,500
Department Total	\$ 1,189,388	\$ 5,177	\$ 1,194,497	\$ 649,890
Municipal Court				
General Fund	\$ 2,292,519		\$ 2,201,256	\$ 1,990,676
Other Grants		77,654	77,654	69,610
Department Total	\$ 2,292,519	\$ 77,654	\$ 2,278,910	\$ 2,060,286
Non-Departmental				
General Fund	\$ 35,264,729	\$ 157,944	\$ 7,372,491	\$ 34,477,330
Half Cent Sales Tax Fund	9,115,332	(1,528,565)	6,360,830	3,296,401
Other Reserve Funds	4,791,902		3,238,311	1,631,714
Transportation Sales Tax Fund	10,826,789		3,058,245	10,825,746
Development Fee Funds	21,790,670	2,087,613	8,289,946	17,490,835
Other Grants	10,147,000	(3,206,386)	5,000	10,005,000
General Obligation Bonds	59,582,274	(466,958)	17,325,802	51,632,234
MDA Bonds	29,679,282	(8,094,879)	11,976,990	4,506,000
Outside Source Fund	6,972,072	152,884	3,617,379	5,399,964
Improvement Districts	1,962,119	213,259	2,462,119	1,851,637
Department Total	\$ 190,132,169	\$ (10,685,088)	\$ 63,707,113	\$ 141,116,861
Office of Communications				
General Fund	\$ 989,923	\$ 190,832	\$ 1,167,121	\$ 1,229,693
Department Total	\$ 989,923	\$ 190,832	\$ 1,167,121	\$ 1,229,693



**Schedule 19 - Auditor General Schedule F
Summary by Department of Expenditures/Expenses
Fiscal Year 2011**

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010	ACTUAL EXPENDITURES/ EXPENSES * 2010	BUDGETED EXPENDITURES/ EXPENSES 2011
Planning and Sustainability				
General Fund	\$ 2,228,799	\$ 353,822	\$ 2,122,728	\$ 2,414,636
Public Housing	327,871		327,871	327,871
Section 8 Housing	1,666,508		1,112,351	1,655,658
Other Grants	1,493,916		709,283	1,544,458
Department Total	\$ 5,717,094	\$ 353,822	\$ 4,272,233	\$ 5,942,623
Police				
General Fund	\$ 37,629,801	\$ (455,046)	\$ 35,854,710	\$ 34,631,060
Public Safety Grants	1,227,350	892,843	1,344,459	309,671
Department Total	\$ 38,857,151	\$ 437,797	\$ 37,199,169	\$ 34,940,731
Public Works				
General Fund	\$ 631,252	\$ (54,325)	\$ 581,015	\$ 549,037
Streets	16,412,833		14,279,569	12,603,444
Transit	1,437,142		1,371,341	1,006,618
Water	41,746,835	(1,536,434)	33,042,163	33,888,405
Water Replacement & Reserves	2,107,239	2,500	609,739	2,401,882
Water Expansion	6,447,325	500,971	3,143,685	3,524,550
Water Bonds	10,146,119	(371,049)	9,701,774	10,500
Wastewater	25,026,889	4,096,705	20,117,704	27,014,310
Wastewater Replacement & Reserves	1,540,000	(472,109)	39,588	500,000
Wastewater Expansion	1,339,952	2,565	950,946	532,568
Wastewater Bonds	9,937,559	(1,000,033)	8,856,086	43,817
Residential Solid Waste	8,525,836		7,923,012	9,191,070
Commercial Solid Waste	2,939,516		1,836,218	3,035,336
Solid Waste Reserves	2,049,589		1,153,389	1,076,200
Solid Waste Expansion	589,000		88,881	350,000
Fleet Maintenance	5,025,534		4,572,688	4,713,700
Fleet Reserve	1,465,083	1,346,747	1,274,805	2,387,276
Facilities Maintenance	5,714,525	94,924	5,720,779	5,971,678
Department Total	\$ 143,082,228	\$ 2,610,462	\$ 115,263,382	\$ 108,800,391

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.





RESOLUTION NO. 2010 - 39

A RESOLUTION OF THE MAYOR AND
COUNCIL OF THE CITY OF PEORIA,
ARIZONA, ADOPTING THE FISCAL YEAR
2011 BUDGET.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, A.R.S. the City Council did, on June 15, 2010 make an estimate of the different amounts required to meet the public expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property within the City of Peoria, and

WHEREAS, in accordance with said chapter of said Code, and following due public notice, given in the manner and within the time provided by law, the Council met on June 15, 2010, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 15, 2010 in the City Council Chamber for the purpose of considering tax levies as set forth in said estimates; and giving notice that the City Council would adopt its tax levy ordinance on July 6, 2010; and

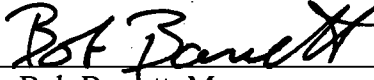
NOW, THEREFORE, BE IT RESOLVED by the Mayor and Council of the City of Peoria, as follows:

That said estimates of revenue and expenditures shown on the accompanying Schedule 1, with accompanying schedules, are hereby adopted as the budget of the City of Peoria for its Fiscal Year 2011.



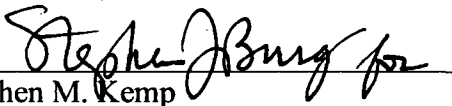
Resolution No. 2010-39
Page 2 of 2

PASSED AND ADOPTED by the Mayor and City Council of the City of Peoria, Arizona this 15th day of June 2010.



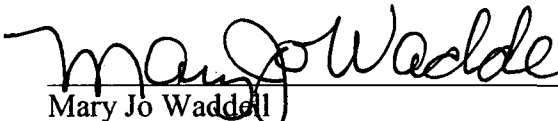
Bob Barrett, Mayor

APPROVED AS TO FORM:



Stephen M. Kemp
City Attorney

ATTEST:



Mary Jo Waddell
City Clerk





Glossary

ACCRUAL: A liability resulting from an expense for which no invoice or other official document is available yet. (Also called an Accrued Expense).

ADOPTED BUDGET: Formal action by the City Council that sets the spending limits for the fiscal year.

APPROPRIATION: An authorization made by City Council which permits the City to incur obligations and to make expenditures of resources.

APPROVED BUDGET: The current budget given for any division that has transfers into or out of the division from the original budget adopted by City Council on July 1st.

ARBITRAGE: For tax-exempt bond purposes, is the ability to obtain tax-exempt proceeds and invest those funds in higher yielding taxable securities, resulting in a profit to the issuer. It is the difference, or gain, earned from investing low yielding, tax exempt bond proceeds in higher yielding taxable securities. The City is subject to regulations regarding arbitrage.

ASSESSED VALUATION: A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the County Assessor.

BASE BUDGET: Maintaining current service levels. Changes in demand or activity levels may create the need for additional resources or free-up resources for other purposes.

BALANCED BUDGET: A budget that contains ongoing revenues equal to the ongoing expenditures of the City. In addition, the balanced budget will not include one-time (non-recurring) sources to fund continuing (recurring) uses, postpone expenditures, or use external borrowing for operational requirements.

BOND: A long-term debt or promise to pay. It is a promise to repay a specified sum of money, called the face value or principal amount, at a specified date in the future, called the maturity date, along with periodic interest at a specific rate. Bonds are primarily used to finance capital projects.

BUDGET AMENDMENT: A change of budget appropriation between expenditure accounts that is different from the original adopted budget. A budget amendment does not change the legal spending limit adopted by City Council.

BUDGET MESSAGE: The opening section of the budget which provides the City Council and the public with a general summary of the important aspects of the budget and budget policies, changes from the current and previous fiscal years, and recommendations regarding the financial policy for the coming fiscal year.

BUDGETARY CONTROL: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of authorized appropriations and available revenues.



CAFR – Comprehensive Annual Financial Report: The official annual financial report of the City. The CAFR represents management’s report to its governing body, constituents, legislative and oversight bodies, and investors and creditors.

CAPITAL IMPROVEMENT PROGRAM

BUDGET: The appropriation of bonds or operating revenue for improvements to city facilities, including buildings, streets, water and sewer lines, and parks.

CAPITAL OUTLAY: Expenditures which result in the acquisition of or addition to fixed assets.

CAPITAL PROJECT: Any project having assets of significant value and having a useful life of five years or more. Capital projects include the purchase of land for design, engineering and construction of building and infrastructure items such as streets, bridges, drainage, street lighting, water system, etc.

CAPITAL PROJECT CARRYOVER: An approved capital project that was not completed in the previous fiscal year and therefore was budgeted again in the current fiscal year in order to finish the project.

CARRYOVER: An approved budget expenditure from prior year revenues that was not purchased and is budgeted again in the current year.

COMMODITIES: Expendable items used by operating or construction activities. Examples include office supplies, repair and replacement parts for equipment, fuels and lubricants, etc.

COMMUNITY FACILITIES DISTRICT (CFD): A separate entity established by a local government agency which allows for financing of public improvements and services.

CONTINGENCY FUND: A budgetary reserve set aside for emergency or unanticipated expenditures and/or revenue shortfalls. The City Council must approve all contingency expenditures.

DEBT SERVICE: The payment of principal, interest and agent fees on borrowed funds such as bonds.

DEBT SERVICE FUND REQUIREMENTS: The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

DEPARTMENT: A major administrative division of the City which indicates overall management responsibility for an operation or group of related operations within a functional area.

DEPRECIATION: An accounting transaction which spreads the purchase cost of an asset across its useful life.

DIVISION: A functional unit of a department.

ENCUMBRANCE: The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes encumbrances are considered expenditures.

ESTIMATED REVENUE: The amount of projected revenue to be collected during the fiscal year.



EXPENDITURE: This term refers to the outflow of funds paid for an asset obtained or goods and services obtained.

EXPENDITURE LIMITATION: The Arizona State Legislature imposed constitutional amendment which limits the annual expenditures of all municipalities. The limit is set by the Economic Estimates Commission based on population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.

FIXED ASSETS: Assets of a long-term character which are intended to continue to be in use or kept for more than five years and of monetary value greater than \$1000, such as land, buildings, machinery, furniture and other equipment.

FULL-TIME EQUIVALENT (FTE): A part-time position converted to the decimal equivalent of a full-time position based on the percentage of 2,080 hours per year.

FUND: A set of inter-related accounts to record revenues and expenditures associated with a specific purpose. The City of Peoria, in general, has six types of funds:

General Fund: A general purpose fund supported by taxes, fees, and other non-enterprise revenues.

Enterprise Funds: Designed to be self-sustaining through fees collected, e.g. Water, Solid Waste, etc.

Special Revenue Funds: Supported through grants, or in the case of the Streets Fund which is supported through Highway User Revenues.

Internal Service Funds: Used for tracking charges for services paid by City departments to the service providing department such as Fleet Services.

Bond Funds: Primarily used for Capital Projects.

Debt Service Fund: Primarily used to track principal and interest payments, most commonly for bonds.

FUND BALANCE: The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of unanticipated or over realized revenues and unspent appropriations or reserves at the end of the year.

GENERAL OBLIGATION BONDS: Bonds that finance a variety of public projects such as streets, buildings, and improvements. The repayment of these bonds is usually made from secondary property tax revenues.

GENERAL PLAN: A plan approved by City Council that provides the fundamental policy direction and guidance on development decisions in the City. The General Plan is the "constitution" for growth and development in the community.

GOVERNMENT FUNDS: Refers to the use of Fund Accounting in which funds are set up for a specific sources of revenues. Its main purpose is stewardship of financial resources received and expended in compliance with legal or other requirements.



GRANT: A contribution by the state or federal government or other agency to support a particular function such as special community programs and community development.

IMPACT FEES: The fees charged to offset the cost of city improvements that are required due to growth-related development.

IMPROVEMENT DISTRICTS: A legal district formed when certain property owners will benefit more than the general public from a project or an improvement to the area. A majority of the property owners within the proposed Improvement District must approve the formation of the district and the amount of indebtedness.

INTERNAL SERVICE FUNDS: A group of funds that account for services provided to other divisions and departments within the City government.

MARGIN OF SAFETY: The difference between the expected (or actual) sales level and the breakeven sales level.

MUNICIPAL DEVELOPMENT AUTHORITY: A corporation which issues bonds for city approved projects to which the city pays the annual debt service under a lease-purchase or loan agreement.

OBJECTIVES: A statement of specific measurable outcomes which contribute toward accomplishing the departmental goal.

OPERATING BUDGET: A budget for the day to day costs (salaries, utilities, supplies, operating capital, etc.) of delivering City services.

OPERATIONAL IMPACTS: The expenses associated to a project that will continue on an ongoing basis after the project is complete.

PAY AS YOU GO CAPITAL: Funding of a capital project with existing cash reserves or with revenues that will be recognized the same year as the project is undertaken.

PERFORMANCE MANAGEMENT: A results-oriented system that allows local governments to: set appropriate targets and assess whether they are being met; distinguish success from failure; highlight accomplishments; and demonstrate results to win support.

PROGRAM: A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. Many times this is also referred to as a division.

PROPERTY TAX: The total property tax levied by a municipality on the assessed value of all property within the City limits. In Arizona the tax system is divided into two separate types:

Primary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the everyday operations and maintenance.

Secondary Property Tax: The tax levied by an Arizona municipality for the purpose of funding the repayment of its General Obligation Bond indebtedness.

PROPERTY TAX LEVY: The total amount that can be raised by general property taxes for the purposes specified in the Tax Levy Ordinance.



PROPERTY TAX RATE: The amount of tax stated in terms of a unit of the tax base expressed as dollars per \$100 of assessed valuation

REVENUE: The income of a government from all sources appropriated for the payment of the public expenses.

REVISED SERVICE LEVEL: Reflects budgetary requirements needed to increase or decrease service levels, implement or eliminate new programs or activities.

SINKING FUND: A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

STANDARDS: The measures which serve as benchmarks to assess how well programs are operating.

STATE-SHARED REVENUES: The portion of revenues collected by the State of Arizona that are allocated to cities and towns based primarily on U.S. Census population figures.

T.A.P.E. MEASURE REPORT: A report produced by the City of Peoria to monitor and evaluate the City's financial outlook and performance. This is accomplished through the use of the Trend Analysis and Planning with Effective Measures (TAPE Measure) system which identifies, measures, organizes, and analyzes various factors that can affect financial condition.

TRANSFER: An interfund transaction, whereby one fund makes a contribution or donation to another fund for various purposes.

USER CHARGES: The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

WORKING CAPITAL: A financial metric which represents the amount of day-by-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.



Acronyms

ACLP: Arizona Certified Landscape Professionals	HOA: Homeowners Association
ACMA: Arizona City Manager's Association	IAEI: International Association of Electrical Inspectors
ADEQ: Arizona Department of Environmental Quality	IAPMO: International Association of Plumbing & Mechanical Officials
ADWR: Arizona Department of Water Resources	ICMA: International City Manager's Association
AMMA: Arizona Municipal Management Association	IFMA: International Facility Manager's Association
AMWUA: Arizona Municipal Water Users Association	IMSA: International Municipal Sign Association
APWA: American Public Works Association	ISO: Insurance Service Organization
ARRA: American Recovery and Reinvestment Act of 2009	IT: Information Technology
ASPA: Arizona Society Public Administration	ITE: Institute of Transportation Engineers
AWPCA: Arizona Water & Pollution Control Association	LEED: Leading Through Education & Environmental Design
AWWA: American Water Works Association	MAG: Maricopa Association of Governments
CAFR: Comprehensive Annual Financial Report	MAG WQA: Maricopa Association of Governments Water Quality Advisory Group
CDBG: Community Development Block Grant	MDA: Municipal Development Authority
COJET: Council on Judicial Education & Training	MOC: Municipal Office Complex
CWA: Clean Water Act	MOU: Memorandum of Understanding
DEQ: Department of Environmental Quality	MSCA: Municipal Sports Complex Authority
EEO: Equal Employment Opportunity	NFPA: National Fire Protection Association
EMS: Emergency Medical Services	NPDES: National Pollution Discharge Elimination System
FEMA: Federal Emergency Management Administration	NSPE: National Society for Professional Engineers
FHWA: Federal Highway Administration	NUSA: Neighborhood U.S.A.
FICA: Federal Insurance Contribution Act	OSHA: Occupational Safety & Health Association
FSL: Foundation for Senior Living	RPTA: Regional Public Transit Authority
GAAP: Generally Accepted Accounting Principles	SWPRA: Southwest Public Recycling Association
GASB: Government Accounting Standards Board	TIS: Transportation Infrastructure and Services
GFOA: Government Finance Officer's Association	WRAG: Water Resources Advisory Group
GMA: Groundwater Management Act	WWTP: Wastewater Treatment Plant
GO: General Obligation	
HUD: Federal Department of Housing & Urban Development	
HURF: Highway User Revenue Fund	



Acknowledgements

Needless to say, the development of the FY 2011 budget proved to be a considerable undertaking. To respond to our fiscal challenges required constant teamwork, effective communication and plenty of long work days. I would like to personally thank those individuals that helped to make this budget a reality.

The preparation of the budget has become a year-long process, involving numerous stakeholders, operational insight, and financial experience. All along the way, the staff of the Management and Budget Department showed incredible commitment and support to the organization as a whole. Barry Houg, Budget Coordinator, guided the budget process by managing assignments, maintaining numerous automated systems, and spearheading the financial analysis efforts. Alex Munro, Senior Budget Analyst, served as the operating budget lead, offering departmental support and undertaking several important research initiatives. Peter Christensen, Senior Budget Analyst, performed exceptionally well in managing the City's substantial Capital Improvement Program. Tammy Shreeve continues to flourish in her role as Grants Coordinator, serving tirelessly to locate new resources for our community. Mindy Russell, Management Assistant, has been the linchpin that keeps us all together, providing administrative support, performing key research, and developing an outstanding budget document. Lastly, Katie Gregory, Budget Coordinator, served as the strategic support resource to the entire organization, and was instrumental in linking budget decisions to long-range goals.

I would like to personally thank the City Manager, Carl Swenson, for his thoughtful leadership and continued guidance over the last year. Special recognition also goes to Susan Thorpe and Susan Daluddung, both Deputy City Managers, for their continued stewardship during this budget process. Also, thanks to our Human Resources Director, Wynette Reed, who has been a valued partner and key organizational leader as we managed through this budget year. Likewise, all the department directors, cost center managers and department budget experts have played key roles in developing a balanced spending plan for the upcoming year. Brent Mattingly, Vicki Rios, Kent Meredith, Dan Leahy, Howell Lindsey, Andy Wagemaker, Jeanine Jones, Christen Wilcox, Dawn Jenkins and the rest of the Finance Department staff have been key partners in the development of this budget.

Finally, I would like to express my gratitude to the Peoria City Council. With their continued support and thoughtful direction throughout this process, they have ensured that the fiscal realities of the day have not undermined the excellent quality of life enjoyed by our Peoria citizens.

A handwritten signature in black ink, appearing to read "Jeff Tyne".

Jeff Tyne
Management and Budget Director

